



# ADOPTED BUDGET FY 2017-2018 CITY OF CORPUS CHRISTI



ADOPTED BY CITY COUNCIL  
ORDINANCE NO. 031255 ON SEPTEMBER 26, 2017  
CITY MANAGER MARGIE C. ROSE



# CITY OF CORPUS CHRISTI, TEXAS

## ANNUAL OPERATING BUDGET FOR FISCAL YEAR 2017-2018

This budget will raise more total property taxes than last year's budget by \$4,034,005 (General Fund \$2,506,865, Debt Service Fund \$1,527,140), or 3.7%, and of that amount an estimated \$2,668,101 is tax revenue to be raised from new property added to the tax roll this year.

### City Council Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: 9  
AGAINST: 0  
PRESENT and not voting: N/A  
ABSENT: 0

Tax Rate	Adopted FY 2017-18	Adopted FY 2016-17
Property Tax Rate	0.606264	0.606264
Effective Rate	0.587958	0.582901
Effective M&O Tax Rate	0.359940	0.369859
Rollback Tax Rate	0.618193	0.628905
Debt Rate	0.229458	0.229458

The total amount of municipal debt obligation secured by property taxes for the City of Corpus Christi is \$441,549,753.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Corpus Christi  
Texas**

For the Fiscal Year Beginning

**October 1, 2016**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to City of Corpus Christi for its annual budget for the fiscal year beginning October 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we will submit it to GFOA to determine its eligibility for another award.





**Margie C. Rose**  
City Manager



## Office of Management & Budget

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**Sylvia Carrillo-Treviño, CPM**  
*Assistant City Manager*

**Eddie Houlihan**  
*Director of Management and Budget*

**Christine Garza, MBA**  
*Budget Manager*

**Belinda Balderas**  
*Budget Analyst II*

**Grayson Meyer**  
*Budget Analyst II*

**Kamil Taras**  
*Budget Analyst II*

**Stephen Kirsch II**  
*Budget Analyst II*

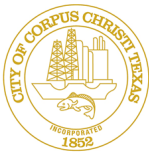
**Sandra Thaxton**  
*Assistant Director of Strategic Management*

**Stephen Klepper**  
*Strategic Management Manager*

This document was prepared by the City of  
Corpus Christi, Texas, Office of Management and Budget.

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2017-2018

# City of Corpus Christi, Texas, City Council



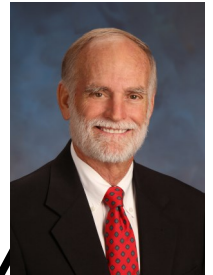
**Joe McComb**  
Mayor



**Carolyn Vaughn**  
Council Member



**Ben Molina**  
Council Member



**Greg Smith**  
Council Member



**Lucy Rubio**  
Council Member



**Rudy Garza**  
Council Member



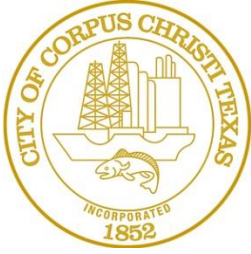
**Debbie Lindsey-Opel**  
Council Member  
At Large



**Michael Hunter**  
Council Member  
At Large



**Paulette M. Guajardo**  
Council Member  
At Large



## Mission Statement

The mission of the City of Corpus Christi, Texas is to deliver municipal services which meet the vital health, safety, and general welfare needs of the residents and which sustain and improve their quality of life.

As we work to achieve this mission, we will employ fiscal discipline, continuous improvement, first-rate customer services, and straight forward communications. In this work, we will tolerate no mediocrity.



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# READER'S GUIDE

# Reader's Guide to the Budget

The Reader's Guide provides an overview of the City of Corpus Christi's budget process.

The City of Corpus Christi has prepared a budget designed to meet the highest standards of performance in municipal budgeting. The budget presentation format has been modified to improve the document for use as a fiscal policy manual, operations guide, financial plan and communication device.

## **BUDGET PROCESS**

### ***Proposed Budget Development***

The Office of Management & Budget (OMB) is responsible for the management, coordination, development and production of the City's annual operating and capital budgets. In developing budgets, department heads reference their departmental missions and objectives, and maintain the priorities established by the City Council. The department head manages and coordinates all departmental efforts to produce the department budget request. Upon completion, the department reviews the request with their respective Assistant City Manager as appropriate. After completion of this review, the budget is submitted to OMB. OMB performs thorough reviews of the budget requests, meets and discusses specific issues with departmental representatives, performs necessary research and analysis, and finalizes the budget for submittal to the Assistant City manager. The Assistant City manager develops an overall budget plan with support from OMB for presentation and final staff consideration by the City Manager. Below is a summary of the City's budget procedures and process timeline.

The close involvement of department heads in the budget process is essential. Department heads are the best source of information in identifying both service needs and opportunities.

In the course of reviewing departmental budget requests, OMB considers the following:

- Do performance and service levels justify the budget request? Could the requested funds be utilized elsewhere within the organization? Are all budget requests totally with justification or merit?
- Are the spending requests credible? What are the basis and assumptions placed within the requests?
- Is the approach to a particular service the best way to achieve the stated objective based on the department's previous track record? Is attainment of each stated objective likely?
- How significant or valuable are programs, services and operational enhancements to the community? If reductions in existing services are necessary, which will be eliminated first?

- Will service enhancements lead to long-term savings?
- What consideration has the department head given to reducing the cost of existing programs through better utilization of personnel, improved work methods and automation?

### ***Proposed Budget Submittal***

At least sixty days prior to the beginning of the fiscal year, the City Manager submits a budget proposal to the City Council which estimates revenues and expenses for the next fiscal year.

The City Manager presents the proposed budget to the City Council during a series of regular City Council meetings and workshops. Simultaneous distribution of the document is usually made to the news media and interested citizens.

### ***Public Hearing/Budget Adoption***

After a public hearing and a series of budget discussions, the City Council adopts a balanced budget prior to October 1<sup>st</sup>, the beginning of the fiscal year. If Council fails to adopt the budget by this date, the amounts appropriated for the current fiscal year are deemed adopted for the ensuing fiscal year on a month to month basis. All items will be prorated until Council adopts a budget.

### ***Budget Administration***

Budget administration is year round activity for both OMB and department heads. Revenue and expenditures are monitored on a regular basis and financial reports are submitted to the City Council for review on a quarterly basis. Prior to large expenditure (\$50,000) of funds, certification of funding is required by both the Finance Department and OMB, in addition, departmental expenditures are subject to purchasing guidelines/policies to insure the highest degree of accountability. Operating expenditures are controlled at the department level for General Fund and at the fund level for other funds and may not exceed appropriations at those levels. Capital project expenditures are controlled at the fund and project level and may not exceed appropriations at any of those levels.

### ***Long Term Financial Forecast***

The City annually updates a five-year financial forecast for use as a guide in developing a multi-year budget strategy to maintain and enhance long-term fiscal health.

## **BUDGETARY POLICIES**

The City of Corpus Christi practices fiscal policies which guide the administration and development of the annual budget. These policies are published in the Managers Message section.

## **BUDGET BASIS**

The City's Governmental Funds consist of the General Fund, Debt Service Funds and Special Revenue Funds. Governmental Fund types and Agency Fund budgets are developed using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become available and expenditures are recorded when they are incurred with the exception of principal and interest on long term debt, which are recorded when due.

Exception to the modified accrual basis of accounting is as follows:

- Sales tax is considered to be revenue when earned.

The City's Proprietary Funds consist of Enterprise Funds and Internal Service Funds. Proprietary Fund type budgets are developed using the accrual basis of accounting. Revenue is recognized when earned and expenses are recorded at the time liabilities are incurred.

Exceptions to the accrual basis of accounting are as follows:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Purchases of inventory are considered to be expenditures when purchased, not when sold or used.
- Accrued compensated absences are not considered expenses until paid.

The end product of the budget process is the budget document.

The City's budget is built around four basic components: (1) Funds, (2) Departments or Organizations within each fund, (3) Revenues, and (4) Expenditures.

The comprehensive annual financial report for the City of Corpus Christi presents the government-wide financial statements and the proprietary, fiduciary and component unit financial statements on an accrual basis of accounting and the governmental funds in the fund financial statements are presented on a modified accrual basis.

## FINANCIAL STRUCTURE

Annual operating budget funds are appropriated annually and are generally classified in the following manner:

1. The General Fund: Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund.
2. Enterprise Funds: Used to account for City operations that are financed and/or operated in a manner similar to private business enterprises. Included in this category are Utility Systems, Airport, Golf Centers, and Marina Funds.
3. Internal Service Funds: Established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.
4. Special Revenue Funds: Used when legal requirements restrict specific resources (other than expendable trusts and major capital projects) to expenditures for specified purposes.
5. Debt Service Funds: Used to account for the accumulation of resources for, and payment of, general long-term debt principal, interest and related costs.
6. Capital Projects Funds: Used to account for the long-term capital needs of the City and are essential to sound financial management and infrastructure. The Capital Projects Funds are approved in a separate book but a high level summary is included in this document.



# FY 2018 Budget Calendar

DATE	BUDGET MILESTONE
<b>December</b>	
Mon, Dec. 12, 2016	Begin meetings with departments regarding services they provide by mission element and the associated costs
<b>January</b>	
Thur, Jan. 5, 2017	Services and Service cost estimates due from Departments to OMB
Fri, Jan. 6, 2017 thru Fri, Jan. 13, 2017	OMB reviews Department Services and Services cost estimates
Fri, Jan. 13, 2017	City Council Retreat
Mon, Jan. 16 thru Fri, Jan. 27, 2017	Executive Team review of department services & costs estimates
<b>February</b>	
Mon, Feb. 6, 2017	Send out Salary Edits
Mon, Feb. 13, 2017	Salary Edits due back from all departments
<b>March</b>	
Mon, Mar. 13 thru Wed, Mar. 15, 2017	Train users on budget module
Wed, Mar. 15, 2017	Budget Module made available for data input on All Funds Revenue (4 months actuals)
Thurs, Mar. 16, 2017	Internal Service Fund FY 2018 Forecast Due (Except Health Fds)
Fri, Mar. 31, 2017	General Fund FY 2017 Revenue Forecast and FY 2018 Proposed Revenue All Enterprise & Special Rev Funds FY 2017 Revenue Forecast due Enterprise, Special Revenue FY 2018 Proposed Revenues due CIP-Engineering/Departments finalize department project priorities for FY 2018
Fri, Mar. 31 thru Wed, Apr. 12, 2017	OMB Reviews General Fund Revenues OMB Reviews Enterprise & Special Rev Fund Revenues
<b>April</b>	
Mon, Apr. 3, 2017	Budget Module made available for data input for All Funds FY18 proposed Budgets Departments input FY18 expenditure and revenue budget data into CPM based on FY17 adopted budget
Mon, Apr. 10 thru Fri, Apr. 21, 2017	Executive team will review all departmental services
Thurs, Apr. 27, 2017	All CIP project pages due to Budget Dept. from Engineering
Fri, Apr. 28 thru Friday, May 12, 2017	OMB reviews Capital Budget data
Fri, Apr. 28, 2017	Health Insurance Budgets due - FY 2018 Proposed (Including allocations) OMB sends out 10 Yr. Budget Outlook data

# FY 2018 Budget Calendar

DATE	BUDGET MILESTONE
<b>May</b>	
Mon, May 1 thru Fri, May 5, 2017	OMB reviews Health Insurance Budgets
Tues, May 2, 2017	All decision packages are due
Mon, May 8 thru Fri, May 19, 2017	Decision packages will be reviewed by executive team and sent out to departments for revision if necessary
Tues, May 9, 2017	FY18 Proposed Budgets are due in CPM based on FY17 Adopted budget. Initial Internal Service Funds allocations are due
Mon, May 15, 2017	Take Metrocom Budget to Metrocom Board/Committee
Wed, May 24, 2017	All 10 Yr. Budget Outlook information due
Thurs, May 25 thru Fi, May 26, 2017	Internal Service Funds send finalized allocation files based on decision packages and provide updated schedules to OMB
Fri, May 26, 2017	OMB sends out budget template for City Council presentation Departments re-submit their decision packages with any changes made by the executive team Finalized CIP project pages due to Budget Dept. from Engineering
Tues, May 30 thru Fri, June 16, 2017	OMB will compile all approved decision packages and review them with executive team
<b>June</b>	
Fri, June 2 thru Fri, June 9, 2017	ACM review of Capital Budget data
Thurs, June 15, 2017	Capital Budget summary sent to Planning Commission / Type A Board
Mon, June 19, 2017	Departments informed about which decision packages are approved Departments will input any changes to their FY18 proposed budget into CPM
Mon, June 19 thru Thurs, June 29, 2017	Discussions with City Council on 2018 Operating Budget
Fri, June 23, 2017	Departments submit grant data to budget for inclusion in budget document
<b>July</b>	
Mon, July 3 thru Tues, July 11, 2017	Input all changes derived from City Council discussions
Wed, July 5, 2017	Planning Commission Item - Capital Budget Presentation, Public Hearing and Recommendation
Mon, July 10 thru Fri, July 14, 2017	Discussions with City Council on 2018 Capital Budget
Wed, July 12 thru Wed, July 19, 2017	Put together operating budget document and review

# FY 2018 Budget Calendar

DATE	BUDGET MILESTONE
Tues, July 18 thru Thurs, July 20, 2017	Print Capital Budget document
Fri, July 21, 2017	Deliver Capital Budget document to Council
Mon, July 24, 2017	Receipt of certified tax roll
Tues, July 25, 2017	Make any necessary adjustments due to certified tax roll
Tues, July 25 thru Thurs, July 27, 2017	PRINT OPERATING BUDGET DOCUMENT
Fri, July 28, 2017	Proposed Operating Budget delivered to Council
<b>August</b>	
Wed, Aug. 2, 2017	Proposed Capital Budget document delivered to Council
Sunday, August 6, 2017	Public Hearing Notice for Operating & Capital Budget Published in paper
Tues, Aug. 8, 2017	General Fund and Internal Service Fund Council discussion Presentation/Discussion of Capital Budget with Council
Tues, Aug. 15, 2017	Debt Service, Enterprise Funds and Special Revenue Fund Council discussion
Tues, Aug. 22, 2017	Public Hearing on Proposed Capital Budget
Tues, Aug. 29, 2017	Public Hearing on Proposed Operating Budget
<b>September</b>	
Tues, Sept. 12, 2017	1st Reading of Proposed Capital Budget
Tues, Sept. 19, 2017	1st Reading of Proposed Operating Budget 2nd Reading of Proposed Capital Budget
Tues, Sept. 26, 2017	2nd Reading of Proposed Operating Budget

# About the City of Corpus Christi



Corpus Christi is a coastal city located on the Southeastern coast of Texas on the Gulf of Mexico. It is the eighth largest city in Texas and the sixtieth largest city in the United States. Corpus Christi also has the fourth largest port in total tonnage in the nation.

## Form of Government

Since 1945 Corpus Christi has been governed by a Council-Manager form of government. In 1983, the city adopted single-member districts, which allowed voters in a particular area to elect someone from their district to represent them on the city council. Single-member districts provide equal representation among communities or groups with different interests. Five city council members are elected through single-member districts, while three others and the mayor are elected at-large. The City Manager, hired by the City Council, is responsible for the overall operations of the City. The Council members are elected every two years in November. The city also has over 40 boards and commissions providing a direct link between citizens and the city council and staff.



Date of incorporation 1852  
Charter  
Revised July 13, 1968  
Revised September 15, 1970  
Revised January 22, 1975  
Revised April 5, 1980  
Revised August 11, 1984  
Revised April 4, 1987  
Revised January 19, 1991  
Revised April 3, 1993  
Revised November 2, 2004  
Revised November 2, 2010  
Revised November 8, 2016  
Fiscal year begins: October 1st  
Number of City employees: 3176





## Community Profile

### *History*

In prehistoric times the area was inhabited by various tribes of the Karankawa Indian group, which migrated up and down the Coastal Bend region. The first European to visit the area is believed to be Alonzo Alvarez de Pineda in 1519. He discovered what is now known as Corpus Christi Bay. The discovery was made on the Feast Day of Corpus Christi (Latin for Body of Christ); a major feast day in the Catholic Church, and Alvarez named the water after the Holy Day. The city took its name from the bay later in the mid 1800's. The first settlement began as a frontier trading post in 1839. The trading post remained small until July 1845, when General Zachary Taylor arrived with troops, horses and equipment. In March 1846 the army marched south to the Rio Grande Valley for the beginning of the Mexican War.



*Alonzo Alvarez de Pineda Statute*

In 1860 the Corpus Christi Ship Channel Company was formed with the goal of dredging the ship channel deeper. In 1930 oil was discovered in the Saxet area of Corpus Christi. The ship channel was also deepened in 1930 from 25 to 30ft. This introduction of oil and gas to the local picture, along with the continued deepening of the port to its current depth of 45 feet, has helped make Corpus Christi a major petrochemical industrial center on the Gulf Coast.



Up until the mid-1980's, the oil, gas and agriculture industries were the mainstay of the economy. In the mid 1980's falling oil prices caused the city to look for ways to diversify its economic base. Today's economic base includes: agribusiness, Department of Defense, electronics, health services, petrochemicals, steel fabrication, retail and commercial trade and the teleservices industry.



## *Culture*

Various sections of Corpus Christi maintain distinct senses of identity and community from the city proper, especially the Calallen and Flour Bluff areas, and, less prominently, Clarkwood and Annaville. These areas are sometimes mistakenly believed to be separate municipalities.

The Mexican-American culture is one of several prominent cultures in Corpus Christi. Tex-Mex culture permeates much of the city from its architecture and street names, to its food, music and art. Corpus Christi is also home to a number of cultural organizations both Hispanic and non-Hispanic.



## *Public Transportation*



The Regional Transit Authority (RTA) provides bus service to Corpus Christi and surrounding areas. The RTA's Service Area covers 838 square miles. The RTA also known as the "B" provides fixed route service, tourist, commuter, charter, public event, and van/car pool services. Additionally, the RTA offers Paratransit Bus Service called B-Line, which provides shared-ride public transportation for people whose disabilities prevent them from using fixed route bus services.

## *Education*

Six school districts provide primary and secondary education for area residents: Corpus Christi Independent School District (CCISD), Calallen ISD, Flour Bluff ISD, Tuloso-Midway ISD, West Oso ISD and London ISD. The Roman Catholic Diocese of Corpus Christi provides the primary and secondary education for Catholic schools. These school districts have over 57,000 students and over 3,300 instructors. The school districts have several special campuses that are able to meet the needs of a wide array of students. In addition, the City of Corpus Christi, in partnership with CCISD and, most recently, Calallen ISD and West Oso ISD, runs an after school program, Latchkey. The City also runs several summer and food programs.

The city is also home to two institutions of higher education– Del Mar College and Texas A&M University– Corpus Christi. Over 20,000 students are currently enrolled in these two institutions. Del Mar College is a two-year comprehensive community college founded in 1935. The University recently built a Health Sciences center in Corpus Christi which will provide instruction to third and fourth year medical students from the Texas A&M Medical School with plans to add a second medical school campus in Corpus Christi. Corpus Christi's vocational schools include South Texas Vocational Technical Institute, Southern Careers Institute, Brightwood College, and Aveda Institute.



## *Healthcare*

Corpus Christi is one of the premier healthcare centers in the U.S. with four major hospitals on several campuses that serve South Texas, Mexico and Latin America. The Driscoll Children’s Hospital is one of the top 20 children’s medical facilities in the nation.

Christus Spohn Health System operates 3 hospitals, 3 family health centers, 1 mobile clinic, and 3 specialty centers (heart, women and cancer). Corpus Christi Medical Center operates 3 hospitals, 3 specialty centers (heart, behavioral and cancer), and 1 emergency care center.

Driscoll Children’s Hospital is a tertiary care regional referral center offering complex and comprehensive medical and surgical care for children. The hospital’s medical staff is comprised of pediatric board-certified specialists in more than 32 medical and 13 surgical specialties.

One of Texas’ federal health clinics, the Amistad Community Health Center, is located in Corpus Christi and has been providing medical services since 2005.

## **Demographics & Economics**

### *Population*

<u>Year</u>	<u>City Population</u>
1960	167,690
1970	204,525
1980	232,134
2000	277,454
2010	305,215
2012	312,065
2013	316,389
2014	320,434
2015	324,074
2016e	325,733

As of 2016, the racial makeup of the city was 80.9% White, 4.30% African American, 0.6% Native American, 1.8% Asian, 0.1% Pacific Islander, 9.8% from other races, and 2.5% from two or more races. Hispanic or Latino of any race was 59.7% of the population.

In 2016, there were 114,817 households in Corpus Christi out of which 69% was made up of family households and 31% were nonfamily households. Family households were made up of 44.7% married-couple families and 24.2% other families which includes 9% female householder families with no husband present. Nonfamily households include 25.4% people living alone and 5.7% people living together in household where no one was related to the householder. The average household size was 2.7.

The population was spread out with 28.2% under the age of 19, 15.1% from 20 to 29, 13.1% from 30 to 39, 35.2% from 40 to 69, and 8.4% who were 70 years of age or older.

The median age was 34.6 years. About 14.2% of families and 17.5% of the population were below the poverty line, including 21.9% of those under age 18 and 11% of that age 65 or over.

## *Income and Employment*

Fiscal Year	Population	Median Household Income	Median Age	Labor Force	Unemployment Rate
2011	307,728	46,511	34.8	186,857	7.6%
2012	312,065	50,091	34.7	193,173	6.3%
2013	316,389	49,686	34.3	195,812	5.9%
2014	320,434	51,479	34.4	197,413	4.9%
2015	324,074	52,050	34.6	194,252	5.2%
2016	325,733	50,658	34.7	193,209	6.3%

The median income of households in Corpus Christi city in 2016 was \$50,658. 84% of households received earnings and 16% received retirement income other than Social Security.

## *Educational Attainment for Population 25 and Over*

Total Population 25 years and over	200,105	
Less than 9th grade	16,209	8.1%
9th to 12th grade, no diploma	21,411	10.7%
High school graduate (includes equivalency)	54,629	27.3%
Some college, no degree	50,627	25.3%
Associate's degree	14,808	7.4%
Bachelor's degree	26,814	13.4%
Graduate or professional degree	15,608	7.8%

## Top 10 City of Corpus Christi Major Employers for 2016

Employer	Number of Employees	Rank	Percent of Total City Employment
Corpus Christi Army Depot	5,800	1	3.32%
Corpus Christi Independent School District	5,178	2	2.97%
Christus Spohn Health System	5,144	3	2.95%
H.E.B. Grocery Company	5,000	4	2.86%
City of Corpus Christi, Texas	3,176	5	1.82%
Naval Air Station Corpus Christi Bay, Ltd.	2,822	6	1.62%
Driscoll Children's Hospital	2,100	7	1.20%
Del Mar College	1,800	8	1.03%
Corpus Christi Medical Center	1,542	9	0.88%
<b>Total</b>	<b>1,300</b>	<b>10</b>	<b>0.73%</b>
			<b>19.38%</b>

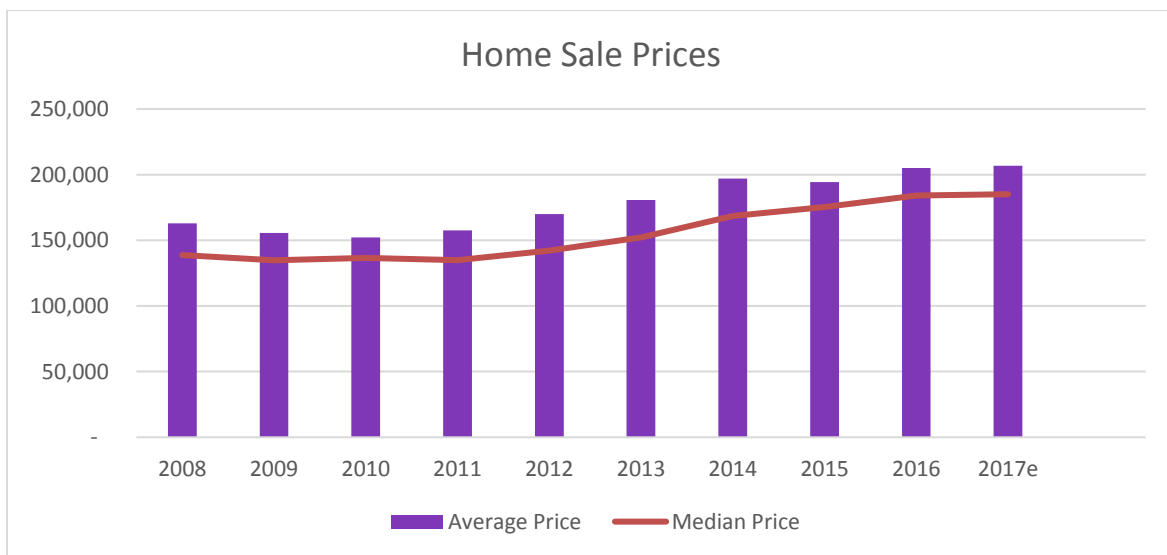


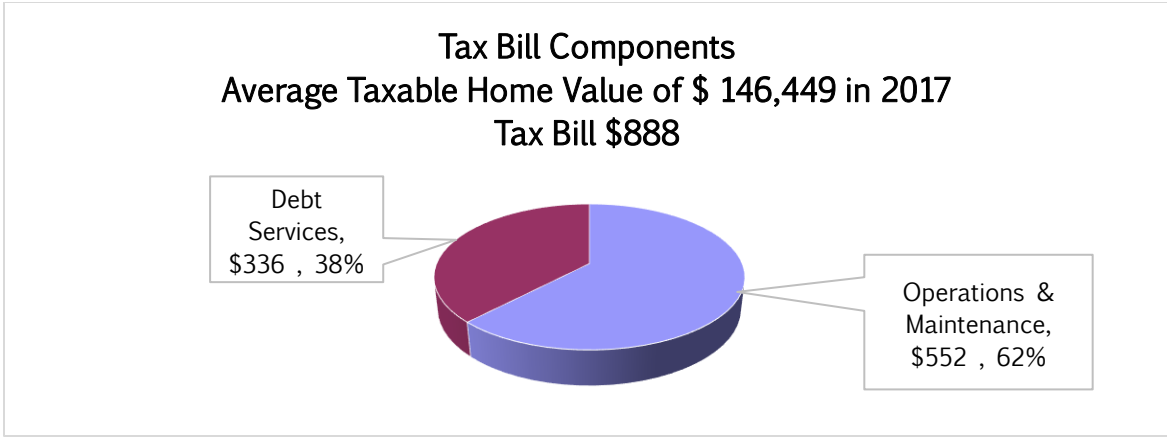
## Occupations for Civilian Population 16 years and older

Management, professional, and related occupations	46,056	29.8%
Service occupations	32,278	20.9%
Sales and office occupations	38,530	24.9%
Natural resources, Construction, and maintenance occupations	19,759	12.8%
Production, transportation, and material moving occupations	18,012	11.6%
<b>Total</b>		<b>100.0%</b>

## Home Sales (Market Value)

Calendar Year	Sales	Average Price	Median Price
2006	5,192	153,300	130,400
2007	4,510	162,000	136,500
2008	3,773	162,900	138,900
2009	3,444	155,500	134,800
2010	3,445	152,300	136,500
2011	3,396	157,500	135,000
2012	4,058	169,900	142,300
2013	4,589	180,700	152,200
2014	4,721	197,100	168,600
2015	3,536	194,340	175,304
2016	3,658	205,065	184,071
2017e	3,600	206,681	185,132





*Property Tax Rate Components for Tax Year 2017*

Maintenance & Operations	0.376806
Debt Service	0.229458
	<i>0.606264</i>

	<u>Average Taxable Value</u>	<u>Tax Rate</u>	
<b>Tax Bill</b>			
Tax Bill for Average Home in FY2017 (Tax Year 2016):	\$140,463	/100*.606264	\$852
Tax Bill for Average Home in FY2018 (Tax Year 2017):	\$146,449	/100*.606264	\$888

Ad Valorem Taxes

Property tax is imposed on real and personal property situated in the City. However, there are a few exemptions granted by the City which include: a 10% or \$5,000 homestead exemption and, importantly, a property tax freeze for citizens 65 or older, or disabled, and their spouses, on homesteads owned thereby.



## Shipping



Corpus Christi offers a wide range of shipping options including rail, water, highway and air. The Corpus Christi Airport provides Inbound/Outbound flights and along with air freight services from Southwest Airlines Cargo, Signature Flight Support, and DHL Express. The Port of Corpus Christi is the fifth largest port in the United States and one of the top twenty worldwide. The Port houses a state-of-the-art 100,000 sq. ft. refrigerated distribution center on the Gulf of Mexico that serves the many import and export markets of North America, Mexico, Central and South America, Europe and Africa. The Port of Corpus Christi has a channel depth of 45', access to three Class I Railroads, and 125 acres of open storage and fabrication sites.

### PORT OF CORPUS CHRISTI:

Tonnage handled through the Port calendar year 2015	103,474,496
Number of ships handled calendar year 2015	1,772
Number of barges handled calendar year 2015	5,788

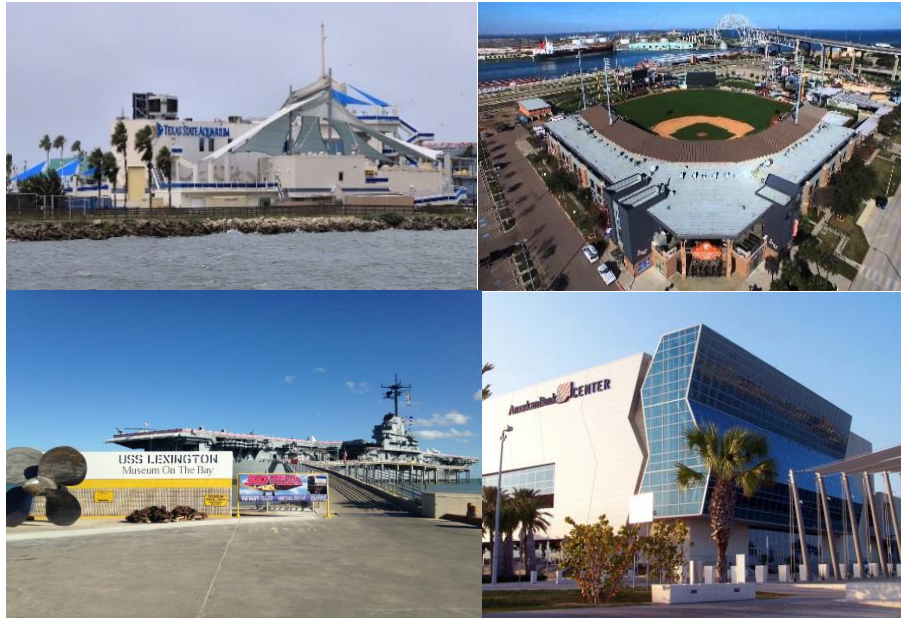
## Tourism

Corpus Christi is one of the most popular vacation destinations in the State of Texas. Visitors to the city enjoy choosing from several land and sea based recreational activities. Major tourist attractions in the area include:

- Padre Island National Seashore – The City's main tourist attraction features miles of beautiful open beaches.
- Museum of Science and History – The Corpus Christi Museum of Science and History collects and preserves natural and cultural history objects with emphasis on South Texas and its place in the world. It presents educational exhibits and programs to encourage learning related to its collections.
- USS Lexington Aircraft Carrier– The USS Lexington Museum is a floating piece of our nation's history with exhibits chronicling its record of distinguished military service.
- Texas State Aquarium – The Texas State Aquarium is a view into life in the waters of our beautiful Gulf of Mexico.
- South Texas Institute for the Arts – The premier art museum in South Texas.
- The Asian Cultures Museum and Educational Center – The Asian Cultures Museum and Educational Center is one of five museums in the nation and the only one in Texas. The Museum provides educational programs, as well as an extensive collection of Asian arts and crafts.
- Whataburger Field - The home of the Corpus Christi Hooks. The Hooks are the minor league AA affiliate of the Houston Astros. Whataburger Field opened April 17, 2005 and has a capacity of over 7,000 with 19 luxury suites.



- American Bank Center - A multipurpose facility that is the home of the Texas A&M Corpus Christi Islander Men & Women's basketball teams and the Corpus Christi IceRays minor league hockey team. The facility has seating for over 8,000 people.
- Schlitterbahn Waterpark & Resort - A complete family entertainment destination that includes a golf club, full service restaurant and bar, and an all-new Schlitterbahn waterpark experience that boasts their longest interconnected river system.



### *Municipal Information*

#### Airport:

Number of airports	1
Number of acres	2,600
Length of main runways	7,508 & 6,080 feet
Scheduled airline arrivals and departures per year	16,825
Passengers enplaning and deplaning per year	692,000

#### Libraries:

Number of libraries	6
Number of volumes	396,554
Circulation	756,588
Library cards in force	172,847
Number of in-house personal computer users	182,655

Parks and Recreation:

Number of parks	196
Park acreage developed	1,690
Park acreage undeveloped	389
Playgrounds	140
Municipal beaches	4
Marina slips	651
Municipal golf courses	2
Municipal golf links - acres	376
Swimming pools	6
Tennis courts	37
Baseball diamonds	5
Softball diamonds	4
Recreation centers	5
Senior centers	8
Gymnasiums	3
Covered Basketball Courts	5
Skate park	1

Fire Protection: (Including Emergency Medical System)

Number of Stations	17
Fire apparatus	41
Other motorized vehicles	103
Number of fire hydrants	10,730
Number of firemen	414
Number of employees - firemen and civilians	430
Employees per 1,000 population	1.27

Police Protection:

Number of stations	4
Number of vehicles	244
Number of commissioned police officers	446
Number of employees - police officers and civilians	649.32
Officers per 1,000 population	1.37
School crossing guards	28
Area of responsibility - land area	150.48 sq. miles

Public Works:

Paved streets	1,234 miles
Street lights	17,191

Municipal Gas System:	
Average daily consumption	8,325 MCF
Gas mains	1,457 miles
Gas connections	61,024 meters

Municipal Wastewater System:	
Sanitary sewer gravity lines & force main	1,288 miles
Sewer connections	85,602
Lift stations	100
Wastewater plants	6

Municipal Water System:	
Water mains	1,693 miles
Water accounts	86,467
Storm water drainage ditches	634 miles



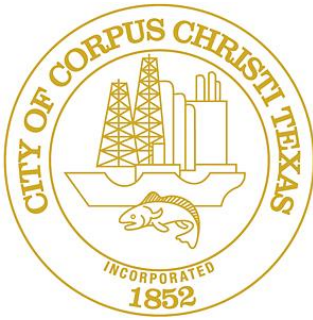
*Sources: City of Corpus Christi Comprehensive Annual Financial Report  
 Corpus Christi Regional Economic Development Corporation  
 Real Estate Center at Texas A&M University  
 Port of Corpus Christi  
 US Census Bureau  
 Texas Comptroller of Public Accounts  
 Nueces County Appraisal District*



# MANAGER'S MESSAGE

## **Adopted Budget Transmittal Letter**

The Adopted Budget Transmittal Letter outlines adopted amendments to the Proposed Budget as a result of City Council deliberations and public hearings before final budget adoption on September 26, 2017. All of the adjustments have been incorporated into the respective summaries and detailed schedules contained throughout the Adopted Budget.



## *City of Corpus Christi, Texas*

*Office of the City Manager*

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December 5, 2017

Honorable Mayor, City Council Members and Residents of Corpus Christi:

I am pleased to present to you the Adopted Budget for FY 2017-2018. The budget reflects total appropriations of \$881,742,572 of which \$239,473,863 consists of the General Fund Budget. The budget was prepared to continue the City's Mission of delivering municipal services which meet the vital health, safety and general welfare needs of the residents.

The document also provides the City Council and citizens of Corpus Christi an opportunity to evaluate the budget for four additional years. This information is included for all major funds and reflects projections and assumptions for Fiscal Years 2019, 2020, 2021 and 2022. This has been done so we can evaluate the impact decisions we make today will have on the outcomes we achieve in the years to come.

The Adopted Budget was prepared using a zero based budget type of process. Department heads created decision packages for their areas and an Executive Team consisting of the City Manager and the Assistant City Managers approved or disapproved the packages based on priorities and available resources.

Provided below is a brief overview of some highlights of the major funds included in the FY 2017-2018 operating budget:

### **General Fund**

1. Ad Valorem tax revenue in the General Fund is based on the current operations and maintenance portion of the tax rate. A net property value increase of 4.05% which includes new growth from properties not on the tax roll last year and increases in existing property values are expected to bring an additional \$2,506,865 to the General Fund.
2. We anticipate sales tax revenue will be about \$2,000,000 short of the budgeted amounts at the end of FY 2016-2017. We are projecting a 1% increase over the current year estimate for FY 2017-2018.

3. The Budget includes continued funding of the compensation plan that City Council approved in FY 2013-2014 which provides for 2.5% merit-based step increase for general employees. The estimated cost of these personnel increases is \$1,188,000. The collective bargaining agreement with the Police Officers' Association calls for the employee contribution to increase from 6% to 7% in FY 2018-2019. This will also result in an increase of the City's contribution due to the 2 to 1 match. For FY 2017-2018 the City will increase the retirement contribution from 20.46% to 22.46%. The increase will apply to all employees covered under the Texas Municipal Retirement System. The estimated cost for this increase is \$1,400,000.
4. The General Fund reflects a transfer of \$13,567,213 to the Street Department for Street Maintenance. This equates to 6% of General Fund revenue (less any grant and industrial district revenue). Additionally, the City Council made a decision this year to transfer \$2,900,000 from the General Fund to the Residential Street Reconstruction Fund and also made available \$500,000 for Residential Streets from Bond 2008.
5. The General Fund Balance is expected to reach 20.6% of annual appropriations at the end of FY 2016-2017. Our goal is 25% of annual appropriations.
6. The Adopted Budget includes \$1,030,294 in funding for an additional 8 sworn Police Officer positions. \$650,000 for a new fire truck for Fire Station #18 (Opened in November 2017) was also included in this budget.
7. The Adopted Budget also includes \$150,000 for needed Animal Control facility improvements and an Animal Control Program Manager. The Animal Control section is currently operated on a daily basis by a Sworn Police Officer. The addition of the Program Manager will allow the Police Officer to return to other duties.
8. The Planning Department will be resurrected utilizing the same amount dedicated to this area in FY 2016-2017. Two additional staff positions were added and the amount budgeted for third party consultants will be reduced by the amount needed for the additional staff. The additional staff will be utilized to assist with the updating of Area Development Plans and the implementation of these plans.

### **Enterprise Funds**

1. The Enterprise Fund budgets (most importantly Water, Storm Water, Gas and Waste water) were prepared to meet our commitments.
2. The need to recapitalize the utility infrastructure continues to cause upward pressure on the rates. Beginning in FY 2015-16 utility rates were set for a 2-year period and went into effect on January 1, 2016.
3. We were previously using a winter average rate (water usage for the previous December, January and February) to bill for Waste water services. This is confusing for many of our rate payers.

The Waste water bill will now be based on the current month water usage. This new billing methodology will begin in January 2018.

- Monthly rates for the average residential customer for FY 2016-2017 and adopted rates for the next two fiscal years are:

	<u>FY16-17</u>	<u>FY17-18</u>	<u>FY18-19</u>
Gas (Cost of Service Only)	\$17.46	\$17.46	\$17.46
Wastewater (3,000 gals/month Winter Average)	\$40.72		
Wastewater (3,000 gals/month Tiered Actual)		\$35.85	\$35.85
Water (5,000 gals/month)	\$35.31	\$37.89	\$37.89

- Other Enterprise Funds such as Marina, Golf and Airport maintain funding requirements to provide services and with the exception of the Golf Fund, each maintains adequate reserves. It is anticipated that the fund balance of the Golf Fund will continue to improve under the current contractual agreement.

### **Special Revenue Funds**

- Each Special Revenue Fund maintains funding commitments and sustains adequate reserves.

### **Debt Service Funds**

- The General Obligation Debt Service Fund portion of the property tax rate is programmed at the rate of \$0.229458, which is the same rate as FY 2016-17.

### **Internal Service Funds**

- Internal Service Fund departments were required to follow the same zero based budget type of process as other departments.
- The Human Resources Department has made substantial changes to the health plan in an effort to control health care costs. We anticipate that these efforts, combined with additional wellness initiatives should aid the City in managing health insurance costs.

In conclusion, the Adopted Fiscal Year 2017-2018 budget offers the citizens of Corpus Christi a sound financial plan that addresses many of the issues our community is facing. It also provides a multi-year funding plan to manage our costs and ensures essential services continue to be delivered. I want to thank the City's staff for their diligent efforts related to this year's Budget. Much progress has been made in the past year and we are excited about the opportunities which lie ahead of us. We are committed to becoming a benchmark city in the State of Texas.

Respectfully,

*Margie C. Rose*

Margie C. Rose  
City Manager



# EXECUTIVE SUMMARY

## INTRODUCTION

Fiscal Year 2017-18 total revenue for all funds are \$884,433,128. This is an increase of \$19,170,601 over the previous year. A detailed narrative is included in each of the fund overviews.

Fiscal Year 2017-18 total expenditures for all funds are \$881,742,572. This is an increase of \$4,559,463 or .52% over the FY 2016-17 Adopted Budget.

## 2018 BUDGET DEVELOPMENT

Guiding Fiscal Principals – While compiling the FY 2017-18 Budget the management team of the City kept the following principals in mind:

- 1) Persist in Fiscal Control by:
  - a) Putting first things first;
  - b) Living within our means
- 2) Execute on Core Mission
- 3) Treat all employees fairly
- 4) Maintain long-term sustainability
- 5) Achieve continuous improvement

Budget Process – A Zero Based Budgeting type process is used by staff in accordance with the city’s financial policy. Each department was asked to breakdown their budget into services and to cost out each service. Departments prepared decision packages for any changes to service levels. All departments were required to present their budgets to the City Council and Executive Team (City Manager and Assistant City Managers), listing their mission, mission elements, services, revenue and expenditure data, and decision packages. Overall the FY 2017-18 General Fund budget is programmed to increase by \$7,487,198 (3.23%) over the prior year original budget amount.

### Budget Issues

1. A significant issue is the funding of the employee retirement system (all eligible employees except Fire sworn personnel are covered under the Texas Municipal Retirement System). For FY 2017-18 the City will increase the retirement contribution from 20.46% to 22.46%. The total cost of this increase is \$2,702,304. The new collectively bargained agreement with the Police Officers’ Association calls for the City match to increase from 6% to 7% in January 2019. The increase will apply to all employees covered under the Texas Municipal Retirement System. Currently the fully funded rate for a 7% match is projected to be 25.67% on January 1, 2019.
2. Another major issue has been funding a program for residential/local street reconstruction. A separate Special Revenue Fund was created in FY 2014-15 for this purpose. The Financial

Policy has provided some funding for this program: 1) A \$1 million transfer in FY 2015, 2016 and 2017, 2) 5% of Industrial District revenues and 3) .33% of General Fund revenue (less grants and Industrial District revenue) in FY 2021, .66% of General Fund revenue (less grants and Industrial District revenue) in FY 2022 and 1% of General Fund revenue (less grants and Industrial District revenue) from FY 2023 on. The financial policy only provides the 5% of Industrial District revenues funding for this program in FY's 2018, 2019 and 2020. The City Council made a decision this year to transfer \$2,900,000 from the General Fund to the Residential/Local Street Fund. In addition, \$500,000 was made available for this purpose in the Bond Funds.

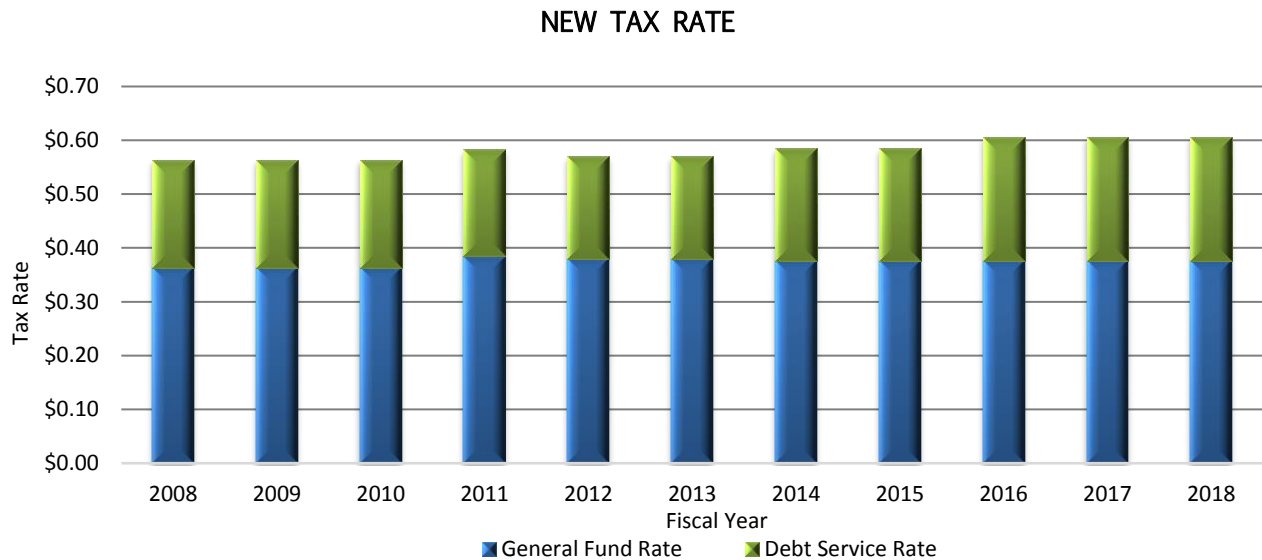
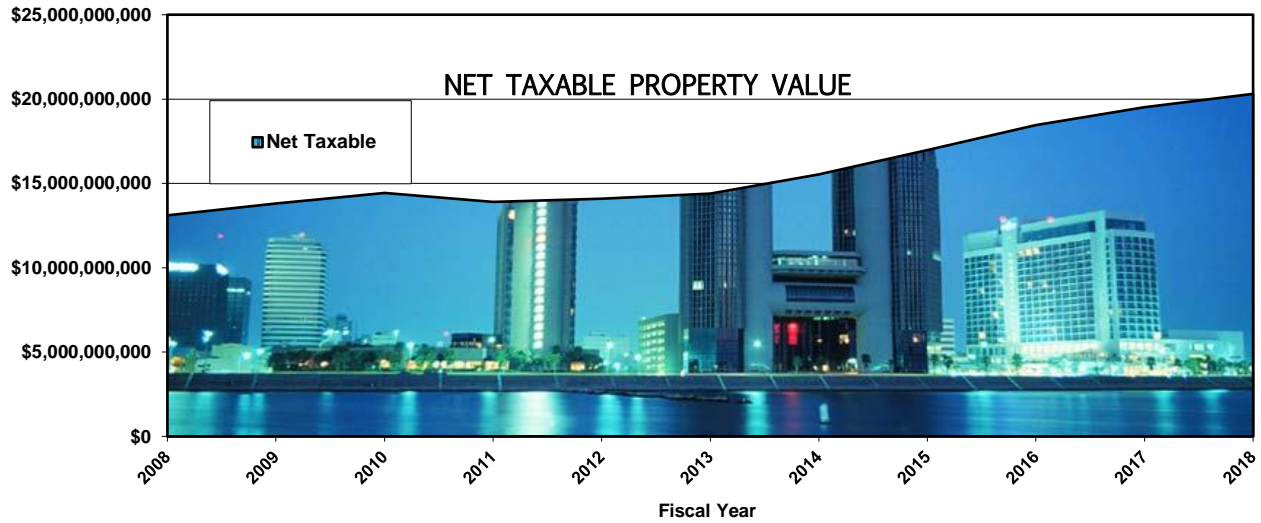
3. A 2.5% step increase has been included in this budget for all General Employees (excluding Fire and Police sworn officers, which are collectively bargained). The Step increase is built into the City's compensation plan and contingent upon a satisfactory performance evaluation. The total cost of the Step increase is \$2,850,985. There is no Cost of Living increase in the FY 2018 Budget for General Employees. Increases for Sworn Police Officers (2%-\$790,689) and Sworn Firefighters (3%-\$1,098,805) have been included in the budget as per agreements with these collective bargain units.
4. We have experienced significant cost increases in health care. These increases necessitated a mid-year budget adjustment of \$10,600,000 in the 3 Health Funds (Citicare - \$6,000,000, Police - \$3,800,000 and Fire - \$800,000). Major changes to the Citicare Health Plan were made and the premiums for all 3 plans were increased.

## GENERAL FUND REVENUES

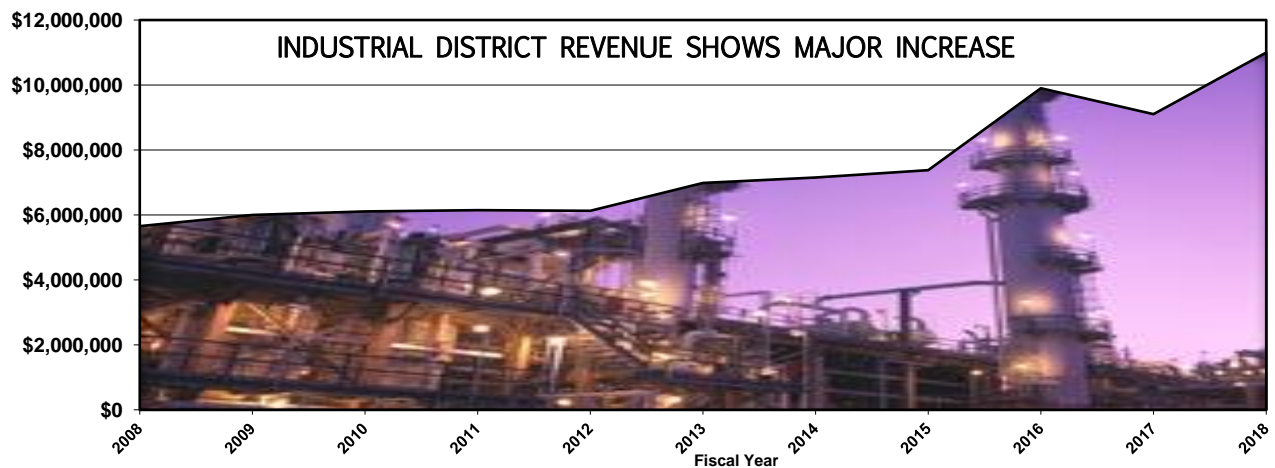
Ad Valorem (Property) Tax – Fiscal Year 2017-18 ad valorem tax revenue is a significant source of revenue for the General Fund (30.1% of total projected revenue). The Nueces County Appraisal District assessed 2018 values at approximately 4.05% higher than previous year values. Assessed values increased from \$19.52 billion to \$20.31 billion.

The FY 2017-18 Adopted Budget reflects a tax rate of \$0.606264. There was no increase to the tax rate year over year. The tax rate pays for two main functional areas: 1) Maintenance and Operations (finances the general operations of city government); and 2) Debt Service (finances interest and principal for city debt obligations). The Maintenance and Operations portion of the tax rate is \$0.376806 and the Debt Service portion of the tax rate is \$0.229458.

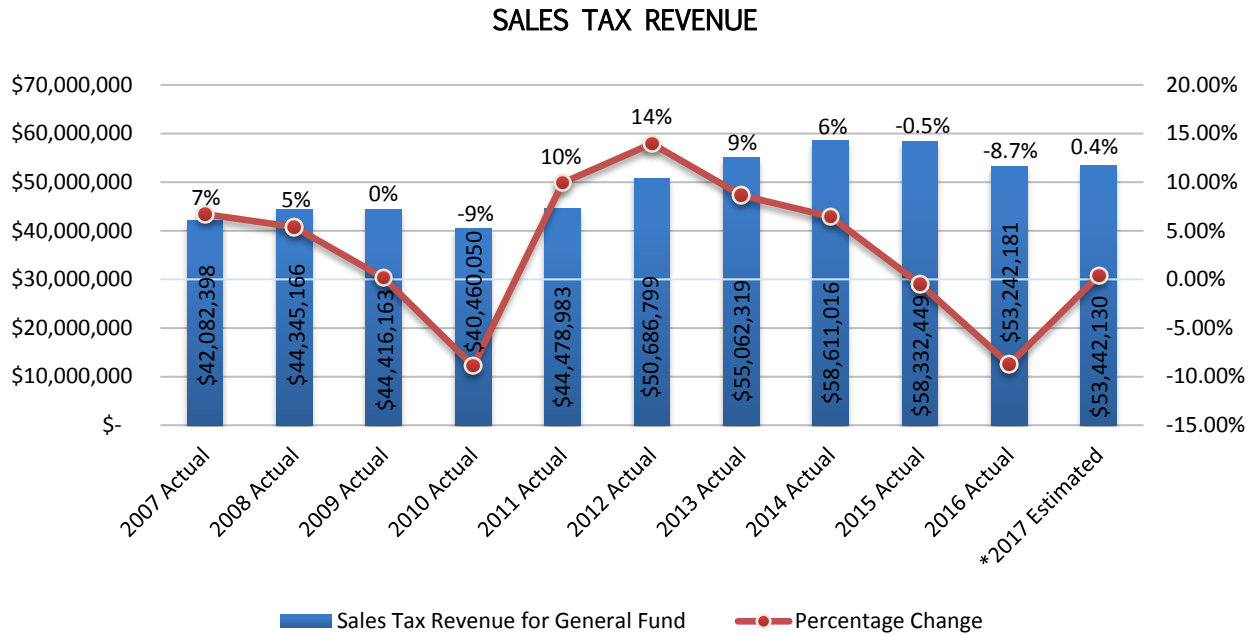
The tax rate for General Fund Maintenance and Operations for FY 2017-18 will result in \$70.4 million of ad valorem tax revenue for the General Fund compared to \$67.8 million from the previous year.



Industrial District Contract(s) – The City has entered into Industrial District agreements with industries located within the extraterritorial jurisdiction of the City. New Industrial District contracts have been agreed upon and became effective in January 2015. The companies in the Industrial District agree to pay the City an amount in lieu of property taxes. 5% of Industrial District revenue goes to the Street Maintenance Funds and an additional 5% goes to the Residential/Local Street Fund.



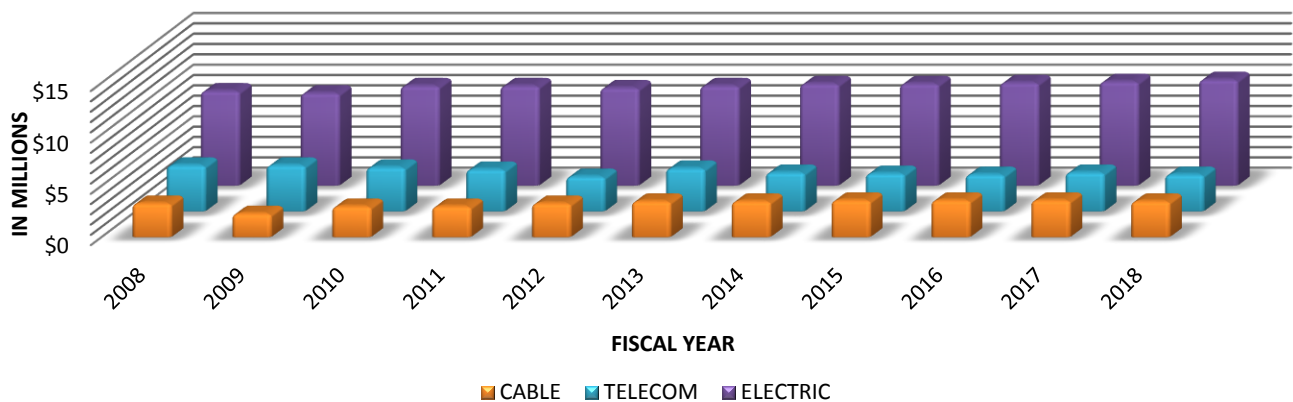
Sales Tax - FY 2016-17 receipts are anticipated to come in below the budgeted amount by more than \$2 million. The FY 2017-18 sales tax budget was set at a 1% increase over the FY 2016-17 estimate. Sales tax represents 22.5% of total General Fund revenues in the FY 2017-18 budget.



\*Note -2017 Estimated sales tax revenue is for the 12 months ending on August 31, 2017

Franchise Fees – The FY 2017-18 budget anticipates a decrease of \$190,379 (1.1%) in franchise fee revenue as compared to last year.

### FRANCHISE FEE REVENUE HAS REMAINED FLAT



Solid Waste Services – FY 2017-18 revenue reflects an increase of \$1,412,958 or 3.7% over FY 2016-17. The increased revenue is due to customer growth and tonnage increases as there are no rate adjustments for FY 2017-18.

Other Permits and Licenses – A decrease of \$69,500 from the prior year is anticipated in this area. \$58,500 of the reduction is due to moving two revenue accounts to another area in the General Fund.

Municipal Court – A significant increase of \$1,284,008 (34.2%) from the prior year is anticipated in this area.

Animal Care and Control Services – Revenue is budgeted to increase by \$48,500 in FY 2017-18.

Health Services – Revenue is expected to decrease by \$77,000. Food Service Permits and Vital Statistic Fees comprise 83% of this revenue source.

Library – Library services revenue is expected to remain essentially flat for FY 2017-18.

Recreation Services – A slight increase in revenue of \$165,707 or 5% is anticipated for FY 2017-18. The Latchkey program comprises 80% of the revenue in this category and is budgeted to increase. The Latchkey program is an after school program designed financially as a breakeven proposition. Any decrease in revenue is offset with a corresponding decrease in expenditures.

Administrative Charges – This revenue category is derived from service charges and indirect cost recovery which are allowed by certain grants. They are programmed in the FY 2017-18 budget to increase by \$359,877 or 5.7%.

Public Safety Services – Public Safety revenues are projected to remain essentially flat in FY 2017-18.

Intergovernmental – A total of \$1,956,563 is projected for FY 2017-18. This is up by more than \$220,000 from the prior year. This is due to the County agreeing to pay more of the cost associated with the operation of the Health Department. Nueces County-Metrocom revenue (\$1,212,000) is the largest revenue in this area. Nueces County-Metrocom is the County payment for their share of 911 services based on an agreement that requires them to pay 22% of the cost of operating 911 services.

Interfund Charges – Interfund Charges are revenue the General Fund receives from other funds. A total of \$7,550,574 in Interfund Charges is projected for General Fund FY 2017-18 compared to \$5,359,611 budgeted in FY 2016-17. The increase is due to a rebate from 4 Internal Service Funds – Stores, Fleet Maintenance, Facilities Maintenance and Information Technology.

## **GENERAL FUND EXPENDITURES**

The following is a summary of the major funding categories included in the General Fund:

General Government – General Government includes funding for the Mayor, City Council, City Attorney, City Auditor, City Secretary, City Manager, Finance, Office of Management & Budget, Human Resources, Human Relations, Municipal Court and Museum. Expenditures in this area have increased by \$948,462 over the Adopted FY 2016-17 Budget. Some of the major changes in the budget include:

- 1) Finance & Office of Management & Budget – \$54,745 was added in these areas for the implementation of a new reporting software.
- 2) Municipal Court – \$140,000 was added in this area for maintenance on Court Reporting Software.
- 3) Museum - \$250,000 was added in this area for to cover additional utility and maintenance costs.

Fire Department – The Fire Department is authorized 414 uniform personnel. At the time of budget adoption, there were 413 filled uniform personnel. This includes 30 cadets currently in the fire academy. This fire academy will be completed in February 2018. Additional normal attrition is anticipated prior to completion of the academy. The City and the Firefighters operate under a new collectively bargained agreement signed September 2016 and covers the period from September 2016 until September 2020.

Police Department – For FY 2018, the Police Department is funded for 446 sworn personnel positions. Of these positions, 380 are funded through the General Fund, 63 positions are funded through the Crime Control District and 3 positions are grant funded. A police academy of 28 cadets is planned to begin in June 2018. The City and the Police Officers operate under a collectively bargained agreement; A new agreement was signed in September 2015 and covers the period from August 1, 2015 through September 30, 2019.

Animal Control – The FY 2017-18 budget includes funding for an Animal Control Program Manager. The Animal Control section is currently operated on a daily basis by a Sworn Police Officer. The addition of the Program Manager will allow the Police Officer to return to other duties. The City Council also made a decision to add \$150,000 of funding for Animal Control facility improvements.

Health Department – In addition to the more than \$3 million the City contributes for Health services, the Health Department receives more than \$5 million from Nueces County and State/Federal grant programs to help accomplish the mission of the Department.

Library – The City operates six public libraries, two of the six are jointly operated with Corpus Christi Independent School District.

Park and Recreation – The FY 2017-18 Parks and Recreation budget reflects a \$71,195 decrease in funding mostly due to three frozen positions for a savings of \$237,000. There have been increases in Internal Service Fund charges (mostly Health Insurance) which have negated some of the savings.

Solid Waste Services – The FY 2017-18 budget continues equipment replacement recommended in the FY 2013 competitive assessment study. The Solid Waste budget also continues additional duties of Wastewater sludge hauling, which were added in the FY 2015 Budget.

Community Development – No transfer to the Development Services Fund is budgeted in FY 2017-18. Two additional FTE’s have been added to the Comprehensive Planning Department in order to do more in-house work on master plans.

Engineering Services – The FY 2017-18 budget consists of \$3,793,089 for street lighting power costs and maintenance. Harbor Bridge Lighting has been budgeted at \$135,200. This amount includes power costs and maintenance and programming of lights for special events. These costs are partially offset by \$75,211 in revenue.

Outside Agencies – The Outside Agency budget continues to fund the Downtown Management District, the Regional Economic Development Corporation, Behavioral Health Center of Nueces County and the City’s allocation for the Nueces County Appraisal District.

Other Activities – The budget for this area was reduced by \$648,382 from the prior year. Economic Development incentives are budgeted to decrease (\$700,000), no transfer to the Maintenance Services Fund has been budgeted for future equipment purchase (\$1,039,000), the Reserve for Accrued Pay has been reduced (\$500,000) and Reserve Appropriations has been reduced (\$1,159,470). Conversely an Operating Transfer out (to the Residential Street Fund) in the amount of \$2,921,775 was added to this section. Other small decreases of \$171,687 bring the total reduction for this section to \$648,382.

## UTILITY SYSTEM

### UTILITY RATES

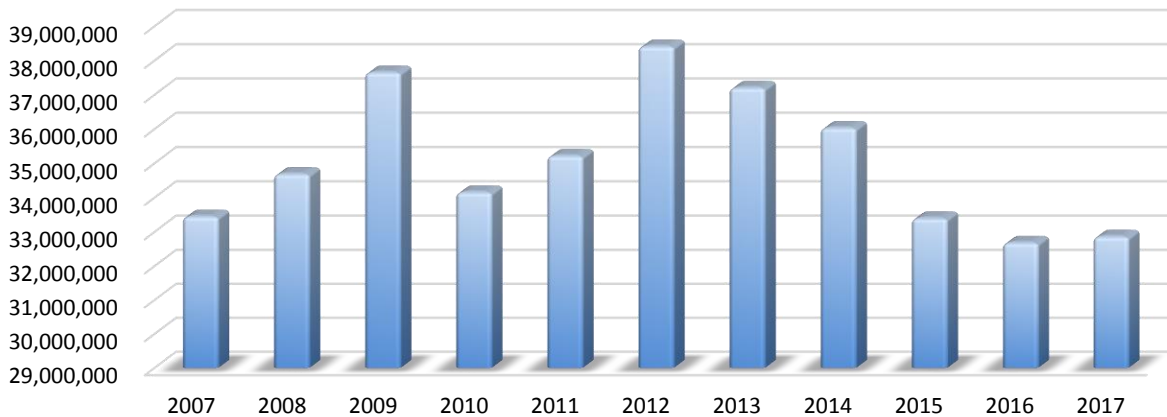
Beginning in FY 2015-16 utility rates were set for a 2-year period with the new rate going into effect on January 1. Beginning in FY 2017-18 Wastewater charges will be based on actual monthly water usage. The previous Winter Average method which was based on December, January and February usage will no longer be used. Provided below is a sample water, gas and wastewater bill (residential customers) for comparative purposes:

	<u>FY16-17</u>	<u>FY17-18</u>	<u>FY18-19</u>
<b>WATER</b>			
5,000-gallon usage/month	\$35.31	\$37.89	\$37.89
<b>GAS</b>			
Average Gas Bill (cost of service only)	\$17.46	\$17.46	\$17.46
<b>WASTEWATER</b>			
3,000-gallon usage/month (Winter Average)	\$40.72		
3,000-gallon usage/month (Tiered-actual)		\$35.85	\$35.85

## UTILITY REVENUES

Water – Water operating revenue budget increased slightly by \$950,434 or .7%

### Water Sales (In Thousands of Gallons)



Storm Water – Storm Water rates are imbedded in the Water Rate structure. The revenue necessary to cover expenditures is transferred from the Water Fund to the Storm Water Fund. A minimal increase of \$182,345 is budgeted for this transfer.

Wastewater – Wastewater operating revenues are budgeted to increase from last budget year by \$8.9 million. Residential Wastewater rates were previously calculated using a 3 month winter average of water consumption. Beginning in FY 2017-18 Wastewater charges will be based on the actual monthly water consumption.

Gas – After removing the Cost of Purchased Gas, revenue is expected to increase by \$860,680.

## UTILITY EXPENDITURES

Water – Total expenditures in the Water Fund are budgeted to decrease by \$5.5 million from the amounts budgeted in FY 2016-17. A decrease of \$10.5 million in the cash funding of Capital Projects was partially offset by increased health insurance costs and increased water treatment chemical costs.

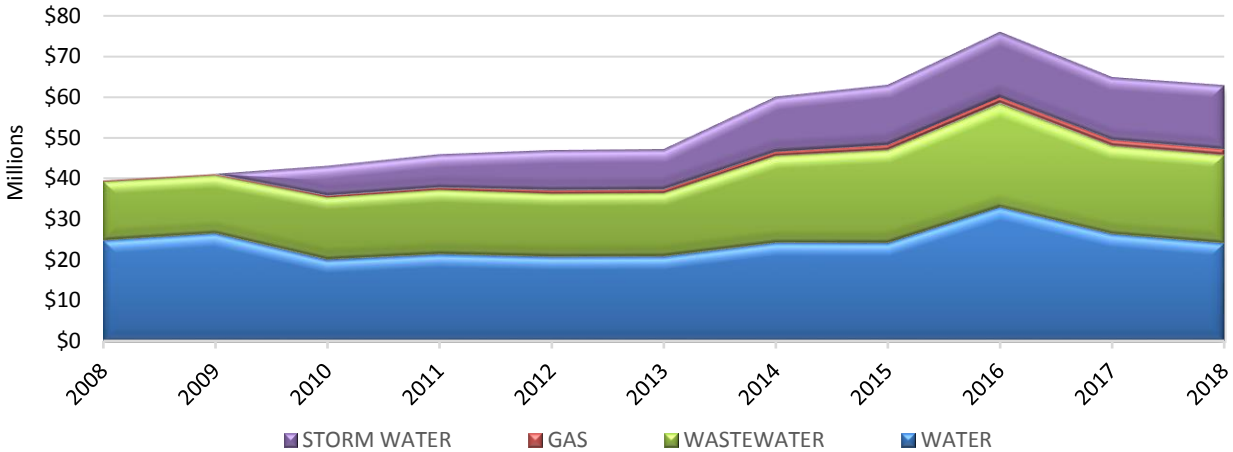
Storm Water - Storm Water expenditures have increased by \$457,473. The increase is due mainly to an increase in cash funded Capital Projects (\$288,598).

Wastewater - The Wastewater Fund expenditures are projected to decrease by \$2.7 million from the prior year. A large decrease in cash funded Capital Projects (\$13.8 million) was partially offset by funding Wastewater line replacement for \$12 million.



Gas – The City purchases gas for resale on a long-term contract. The contract price is subsequently passed on to customers of the gas system. Excluding the cost of natural gas, expenditures have decreased slightly (\$175,220) from prior year levels.

### UTILITY DEBT SERVICE (Revenue Bond & Refunding Debt Only)



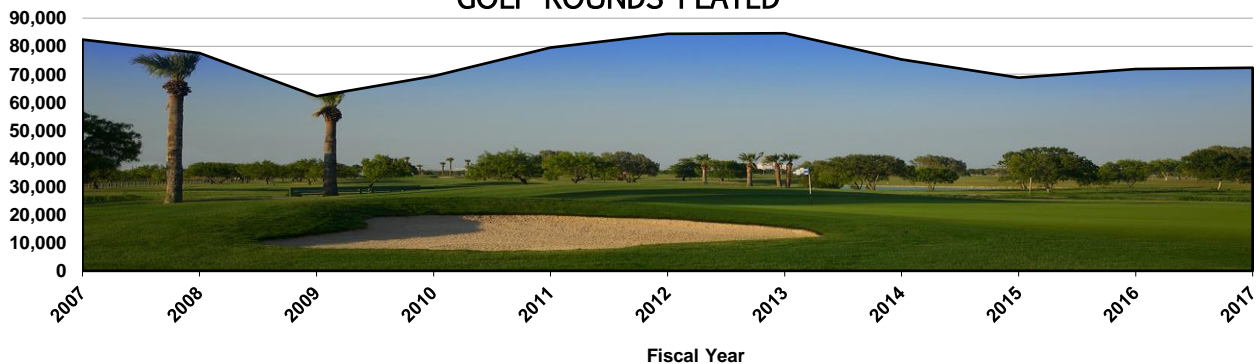
Note: Revenue Bond Debt Service has increased from \$5.5M in FY 2001 to a Budgeted \$50.8M in FY 2012, representing over a 3 fold increase or an average annual growth rate over 11% per year. Storm Water was not split out of Water until FY 2009. The split distorts the increase in debt service experienced.

### OTHER ENTERPRISE FUNDS

MARINA FUND - Fund revenues are expected to increase by \$43,944 in FY 2017-18. The FY 2017-18 Marina expenditure budget reflects continuation of current service levels with continued contributions to debt service as scheduled. Budgeted expenditures reflect a small decrease of \$34,581.

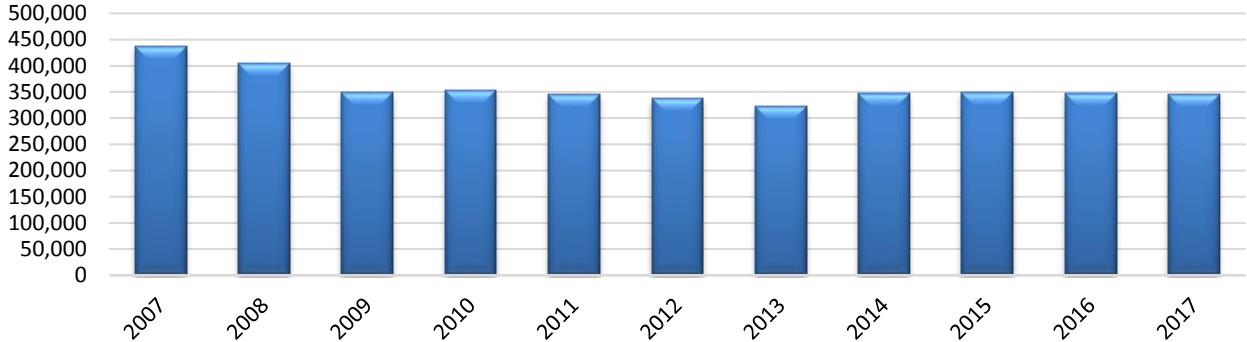
GOLF CENTERS FUND – Both the Gabe Lozano and Oso golf courses have been contracted out to a third party as of February 1, 2011. The initial term of the lease is ten years with options to extend for an additional ten years, then an additional five years. The City shares in 50% of profits from golf operations, but does participate in any losses the third party may suffer. Rounds played increased from 68,844 in FY 2015 to 71,922 in FY 2016 to 72,335 in FY17. This mainly due to many more rain free days, competitive pricing, and capital improvements.

### GOLF ROUNDS PLAYED



AIRPORT FUND - Airport Fund total revenues are projected to increase by a little more than \$1 million over prior year budgeted revenues. The significant revenue increase is due largely to an effort to transition airline rates to a full cost recovery rate model. Expenditures in FY 2017-18 are budgeted to increase by almost \$734,227 from prior year levels. The main reasons for the increase are salary and retirement increases as well as increased health insurance costs.

### ENPLANEMENT ACTIVITY



### DEBT SERVICE FUNDS

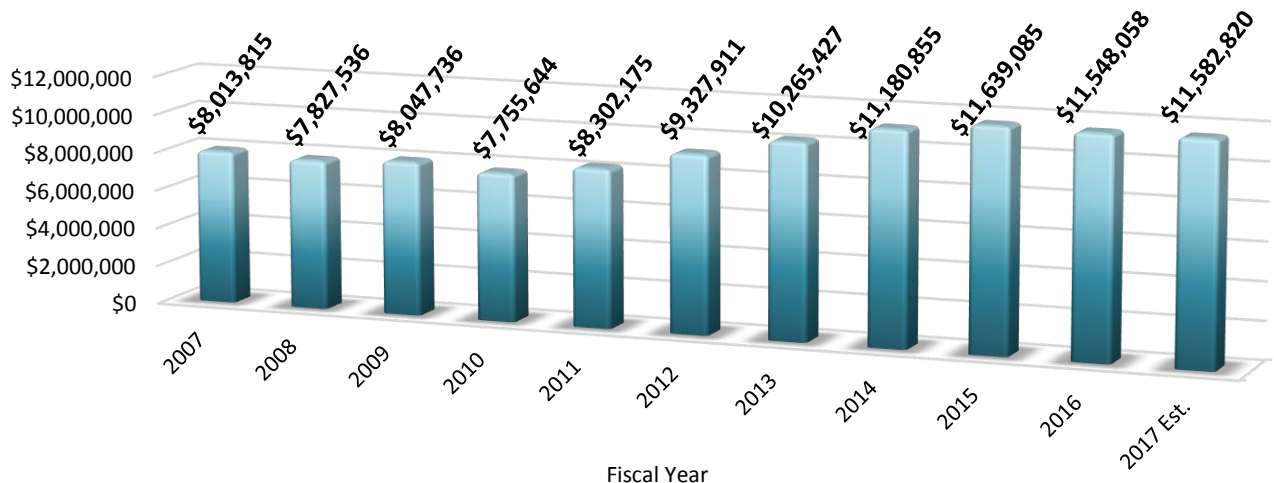
Debt Service Funds expenditures have decreased by \$1.87 million from the prior year.

The debt service tax rate of \$0.229458 per \$100 valuation remains unchanged from the prior year.

### SPECIAL REVENUE FUNDS

HOTEL OCCUPANCY TAX FUND (HOT) – An increase of 1% over current year estimates is projected for FY 2018. Expenditures have decreased by more than \$3 million due to a reduction in funding for Convention Center capital repairs (\$2.4 million), reduction in funding for Tourist Area Amenities (\$.3 million) and a reduction in funding needed for Convention Center operations and maintenance (\$.3 million).

### Hotel Tax Receipts Continue Growth



PUBLIC EDUCATION AND GOVERNMENT CABLE FUND – Created in FY 2012-13 to account for receipts and expenditures related to the Public, Education and Government Access channels. This funding source is from the State Cable Franchises issued by the Public Utility Commission of Texas. For FY 2017-18 revenues and expenditures are budgeted at \$650,000, which will be used for public access studio improvements.

STATE HOTEL OCCUPANCY TAX (SHOT) – This Fund was created in FY2015-2016. Revenues are derived from the State of Texas portion of the Hotel Occupancy Tax. The main expenditures in this fund are allocated for Bay Beach operations and maintenance.

MUNICIPAL COURT FUNDS – Four Funds exist in this group to properly account for funds collected by the Court. The four Funds are the Building Security Fund, Technology Fund, Juvenile Case Manager Fund and Juvenile Case Manager Other. Revenues are derived from fees added to certain convictions and expenditures are limited to specific items per State law.

STREET FUND – Revenues in the Fund consist mainly of a Street Maintenance Fee, 6% of General Fund revenues (less grants and Industrial District revenue), 5% of Industrial District revenue and a contribution from the Regional Transportation Authority. Revenues have increased by \$746,567 over the prior year. Expenditures have remained essentially flat from the previous year.

RESIDENTIAL/LOCAL STREET FUND – This fund was created in FY 2014-15 to separate out Residential/Local street reconstruction as this will require a separate funding source. In accordance with the Financial Policies, \$1 million was transferred from the General Fund balance in FY 2015, 2016, and 2017, and 5% of Industrial District revenue is also recorded in this fund. In FY 2018 the City Council made the decision to transfer \$2.9 million from the General Fund and make available \$500,000 from the Bond 2008 program for Residential Street projects. FY 2018 budget includes \$270,643 in expenditures for the development of City wide residential street reconstruction work plans.

REINVESTMENT ZONE NO. 2 FUND – This is a tax increment financing (TIF) district which is commonly referred to as the Packery Channel Fund. Revenues are generated from dedicated ad valorem taxes from the participating jurisdictions (the City, Nueces County, and the Nueces County Hospital District) on the properties located in the TIF zone. Revenue was increased by 5% over FY 2017 estimates for anticipated property value increases. Expenditures are budgeted at \$1.4 million and consist almost entirely of debt service. The Patrol operation program previously budgeted in this Fund has been eliminated.

REINVESTMENT ZONE NO. 3 FUND – This Fund, commonly referred to as the Downtown TIF was created to facilitate planning, design, construction of public improvements, development of new land uses and redevelopment or rehabilitation of existing land uses in the City's downtown area.

Expenditures of \$2,220,000 are budgeted for various projects including a Traffic Pattern Analysis, a Living Initiative and a Parking Study.

SALES AND USE TAX FUNDS - As authorized by State law, citizens of the City of Corpus Christi have adopted three dedicated 1/8th cent sales and use taxes for the following purposes: improvements to the City's existing seawall; construction of a new multi-purpose arena; and programming/incentives for business and job development. Accordingly, three separate funds exist to account for use of these revenues. More information on these 3 funds is provided in the 2 sections below.

**SEAWALL IMPROVEMENT FUND/ARENA FACILITY FUND:**

Sales Tax Revenue for both of these funds are budgeted to increase by 1% over FY 2016-17 estimates. Expenditures in the Seawall Fund are for debt service for voter approved bonds and \$4.05 million for projects including the Museum of Science & History Flood Wall, repair of Marina Breakwater at McGee Beach, Seawall maintenance, Barge Dock improvements and Kinney and Power Street Pump Station Improvements. Expenditures budgeted in the Arena Facility Fund are for debt service, a transfer to the Visitors' Facilities Fund for defraying the cost of insurance coverage, facility management fees and other support costs associated with the American Bank Center and \$200,000 for Arena maintenance and repairs.

**BUSINESS AND JOB DEVELOPMENT FUND:**

Sales Tax Revenue for the Business and Job Development Fund is budgeted to increase by 1% over FY 2016-17 estimates. Expenditures programmed from this fund for FY 2017-18 are for small business projects, insurance costs related to Whataburger Field, Economic Development (through the Regional Economic Development Corporation) and affordable housing programs. This portion of Type A sales tax expires in March 2018. In November 2016 voters approved a Proposition to replace this portion of the Type A sales tax with the same sales tax rate (1/8 of one percent) to be administered by Type B corporation under Chapter 505 of the Texas Local Government Code, to be effective for 20 years, with the use of proceeds 50% Economic Development, up to \$500,000 annually on affordable housing and the balance of proceeds to be used for construction, maintenance, and repair of arterial and collector streets and roads.

DEVELOPMENT SERVICES FUND - This fund was created to specifically identify both revenues and expenses associated with the One Stop Center. Operating revenue is projected to increase by \$56,284. Expenditures are budgeted to increase by \$313,425 due to increased personnel costs (including an additional 2 FTEs) and increased Health Insurance costs.

VISITORS FACILITIES FUND – Operations for the American Bank Center (Arena), Convention Center and the Heritage Park are budgeted in this Fund. A third party operates the Arena and Convention Center. The Fund receives a subsidy from the HOT Fund of \$2.9 million for Convention Center operations and building and grounds maintenance of the tourist area surrounding the Convention

Center complex. In addition, there is a transfer from the Arena Fund (\$3.24 million) for insurance, management fees, information system support, arena maintenance and promotion of events.

CRIME CONTROL & PREVENTION DISTRICT FUND - Adopted expenditures for this fund include the base program of 63 officers. Revenues in the Fund come from a voter approved 1/8th cent sales and use tax. A flat sales tax outlook necessitated the reduction of 14.6 FTEs in this Fund. All positions except sworn police personnel were eliminated. The positions eliminated included 4 staff positions to support the Pawn Shop Detail, 6.6 staff positions to support the Juvenile Assessment Center, 3 staff positions to support Crime Prevention efforts and 1 staff position to support Juvenile City Marshals. Voters approved Proposition to continue this sales tax for an additional 10 years.

## **INTERNAL SERVICE FUNDS**

The City's internal service funds support other City operations on a cost basis, with allocations back to customer departments for costs incurred. Below is a summary of budgets for major internal service funds.

STORES FUND - Warehouse operations, printing services, purchasing services and messenger services are accounted for in this fund. Warehouse operations house various supplies used by City departments. A small print shop is available to City departments for a variety of printing jobs. The Purchasing division consists of nine positions and serves as the purchasing agent for City operations. A transfer out was budgeted in the amount of \$706,251 to internal customers to bring the fund balance down to approximately 3% of annual appropriations which is required by financial policies.

FLEET MAINTENANCE SERVICES FUND - Fleet Maintenance maintains over 1,500 pieces of equipment, purchases equipment for many departments and purchases fuel for numerous city departments. As with the Stores Fund, a transfer out for \$756,966 was budgeted to rebate excess fund balance back to internal customers.

FACILITIES MAINTENANCE FUND - This Fund maintains most city owned facilities. A plan has been developed in FY 2014-15 which calls for \$2 million in debt financing each year for 12 years to address facility repairs and maintenance needs thought the City. As with the previously mentioned two internal service funds, a transfer out in the amount of \$244,385 was budgeted as a rebate back to internal customers.

INFORMATION TECHNOLOGY FUND (IT) - Expenditures have increased by \$1,853,462 from the prior year. The large increase is due to a rebate back to internal customers in the amount of \$1,860,493 and will reduce the fund balance to approximately 3% of annual appropriations.

ENGINEERING SERVICES FUND – Expenditures have increased by \$106,607 compared to the prior year. Additional expenses are offset by increased revenues from Capital projects.

#### LIABILITY & EMPLOYEE BENEFITS FUNDS

The three health plans, Fire, Public Safety and Citicare, are split into three separate funds. In addition, an Other Insurance Fund and a Health Benefits Administration Fund also exist in this group. All three plans have seen significant increases in health care costs. No structural changes were made to the Fire and Public Safety Plans as these plans are covered under collectively bargained agreements. Major changes were made to the Citicare Plan design and an additional more affordable plan was added. A brief summary of each Health Fund is given below.

Fire Health Plan – A 12% premium increase has been budgeted for active employees and retirees in this plan. Expenditures are based on actuarial projections.

Public Safety Plan – A 43.5% increase in premiums is budgeted for active employees and retirees in this plan. Expenditures are based on actuarial projections.

Citicare Group Health Plans – The Citicare Plan has been renamed to Citicare Choice and a more affordable Citicare Value Plan was created. The Citicare Choice Plan increased by 45% over the previous Citicare Plan and the Citicare Value premiums are 17% higher than the previous Citicare Plan premiums. Last fiscal year the split between City costs and employee costs for the plan ranged from 80% - City, 20% - Employee for Employee Only coverage to 61% - City, 39% - Employee for Family coverage. This fiscal year some costs were shifted to the employee and the split ranges from 67% - City, 33% - Employee Only coverage to 37% - City, 63% - Employee for Family coverage for the Citicare Choice Plan. The split for the Citicare Value Plan ranges from 83% - City, 17% - Employee for Employee Only coverage to 46% - City, 54% - Employee for Family coverage. Expenditures are budgeted to increase by \$3.5 million from the previous year.

Other Insurance Fund – Dental, Disability and Life insurance programs are accounted for in this fund. Expenditures are budgeted to increase by \$216,797.

Health Benefits Administration – Costs associated with administering the City's Health Plans including 7 FTEs are budgeted in this Fund. For the current fiscal year, a Wellness Coordinator position was added and an Accountant position was deleted. The purpose of the Wellness Coordinator position is to take the lead in developing and monitoring programs intended to improve the physical and mental health of employees and their families. Expenditures are budgeted to increase by \$9,372.

GENERAL LIABILITY FUND - Costs are budgeted based on actuarial estimates. Budgeted expenditures have increased by \$729,063 from the previous year. Both Self-insurance claims and policy premiums have increased.

WORKERS' COMPENSATION FUND – Expenditures in this Fund consist mostly of Workers' Compensation claims and are budgeted to decrease by \$238,819. As with the General Liability Fund, costs are budgeted based on actuarial estimates.

RISK ADMINISTRATION FUND – Expenses are budgeted to decrease by \$60,747 from the previous year. Two Claims Adjusters were moved from the General Fund to this Fund to better align them with their chain of command.

## ECONOMIC CONDITIONS

The Corpus Christi economy has stayed even during this year and is expected to remain that way for the next year. Sales tax revenue has stabilized this year and has not decreased from last year stopping a three year trend. The overall economic condition is somewhat insulated by the continued growth and construction in the chemical and mid-stream energy sectors. The unemployment rate in Corpus Christi, Texas for July 2017 was 5.5%, down from 6.2% in July 2016. Regions with energy-focused economies have stabilized this year with few further job losses upstream. The downstream companies seem to be hiring.

The number of non-farm jobs in the Corpus Christi MSA has been growing at a rate of 1.76% since 2013 and, by most projections – including Dr. Ray Perryman, will continue to grow at around 1.5% over the next five years. The Eagle Ford Shale activity has definitely slowed (68 active oil & gas rigs in July 2017 down from a high of 211 in July 2014) but production from drilled wells have climbed. Producing wells do not require a large work force but these jobs are stable. The only Shale Play seeing growth in 2017 was the Permian Basin (West Texas and SE New Mexico). The main port serving both the Eagle Ford and Permian Basins, with the necessary pipeline infrastructure to move product, is Port Corpus Christi. There have been three new pipelines announced and that have started construction to bring petroleum products to Port Corpus Christi. This will require more jobs in material handling and processing jobs. Port Corpus Christi exports 50% of all crude oil exports from the United States. There Are twelve major pipelines that terminate in Corpus Christi: Crude oil and natural gas liquid pipelines underway include Eagle Ford JV, Harvest Gardendale, Harvest Pearsall/Mainline, Double Eagle, Oakville, Three Rivers Supply, Pettus South, and Rio Bravo. Potential Pipelines include: Double Eagle, EPIC, EPIC Expansion, South Texas Gateway, Cactus II Loop, & Potential Corpus Pipeline. All of this activity will require more infrastructure and more jobs to handle the product.

The replacement for the Harbor Bridge is a \$800+ million project. It will create 4,000 construction jobs and take four years to complete with an estimated opening of Spring 2020.

Gulf Coast Growth Ventures, a joint venture between ExxonMobil and Saudi Arabian Basic Industries Corporation (SABIC) announced they have selected a site of their new facilities that is eight miles

outside the city limits of Corpus Christi to build a world class ethane cracker that will feed two polyethylene plants. They will invest up to \$9.4 billion and create 636 new good paying jobs. This analysis doesn't count the indirect jobs that such a project will bring into the area.

The big disruption in 2017 was Hurricane Harvey that came ashore just north of Corpus Christi on August 25<sup>th</sup>. The industrial companies suffered only mild damage and the ship channel was closed for one week. Despite all of this the companies were back up and those industry workers were back to work within a week. While Corpus Christi did not suffer much in its tourism attractions north of the city, Rockport, Port Aransas, and surrounding communities were greatly affected. A survey of the companies along the northshore in San Patricio County show that 40% of their employees live in Corpus Christi. Even if some of these sites are not in Corpus Christi or its industrial districts, the city remains the retail center of the area and will reap sales tax as these plants come on line.

Listed below are statistics obtained from the Texas Workforce Commission showing labor statistics for the Corpus Christi Metropolitan Statistical Area as of July 31<sup>st</sup> of each year.

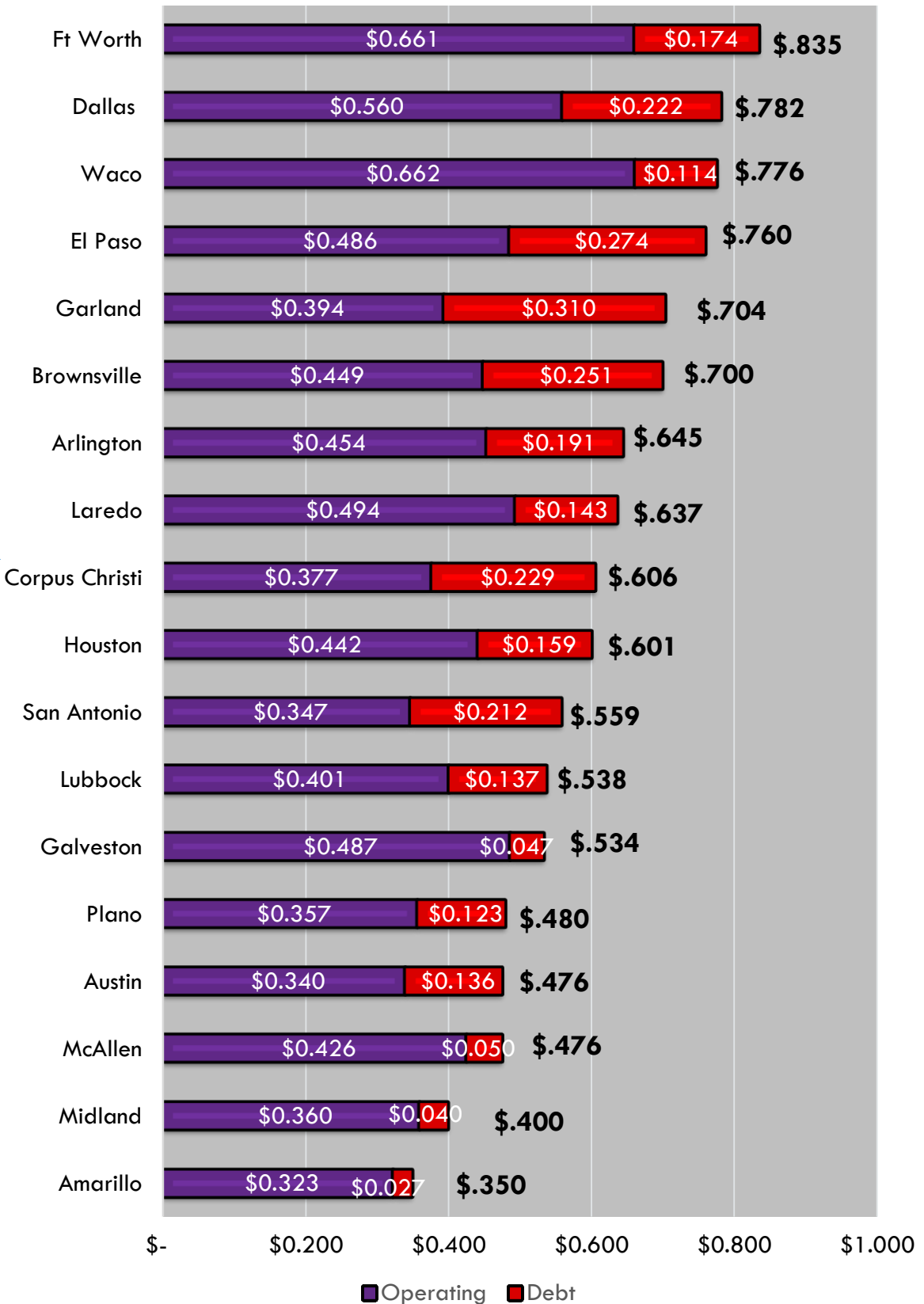
<b>Corpus Christi MSA Employment and Unemployment Percentage 2010-2016</b>		
<b>Year (July)</b>	<b>Total Non-Agricultural Jobs</b>	<b>Unemployment percentage</b>
2010	184,497	8.6%
2011	186,563	8.4%
2012	193,097	6.8%
2013	196,312	6.3%
2014	200,221	5.4%
2015	199,001	5.0%
2016	196,000	6.2%
2017	196,503	5.5%



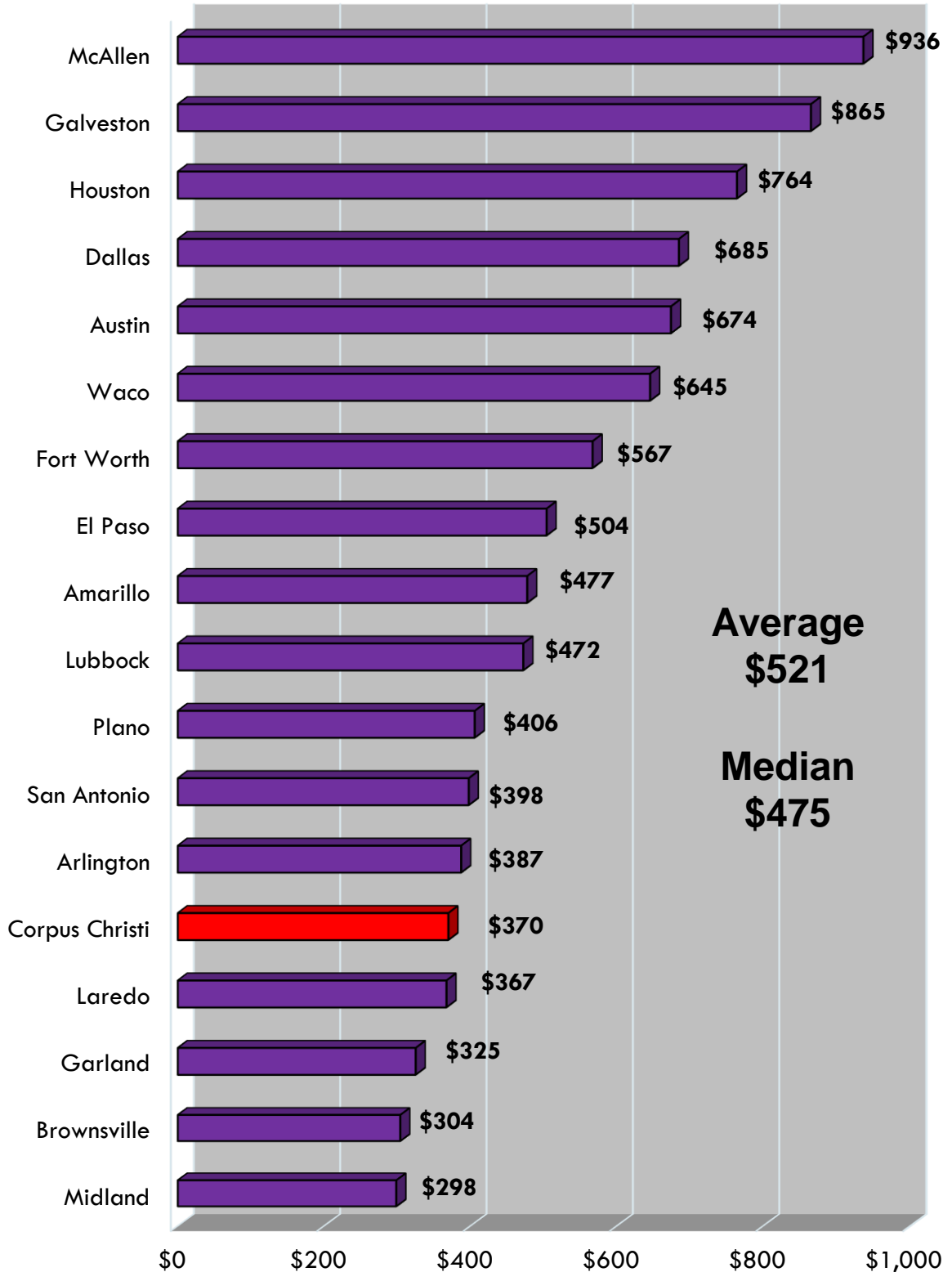
City of Corpus Christi  
 FY 2017-2018 Fee Increases  
 Supplemental Information

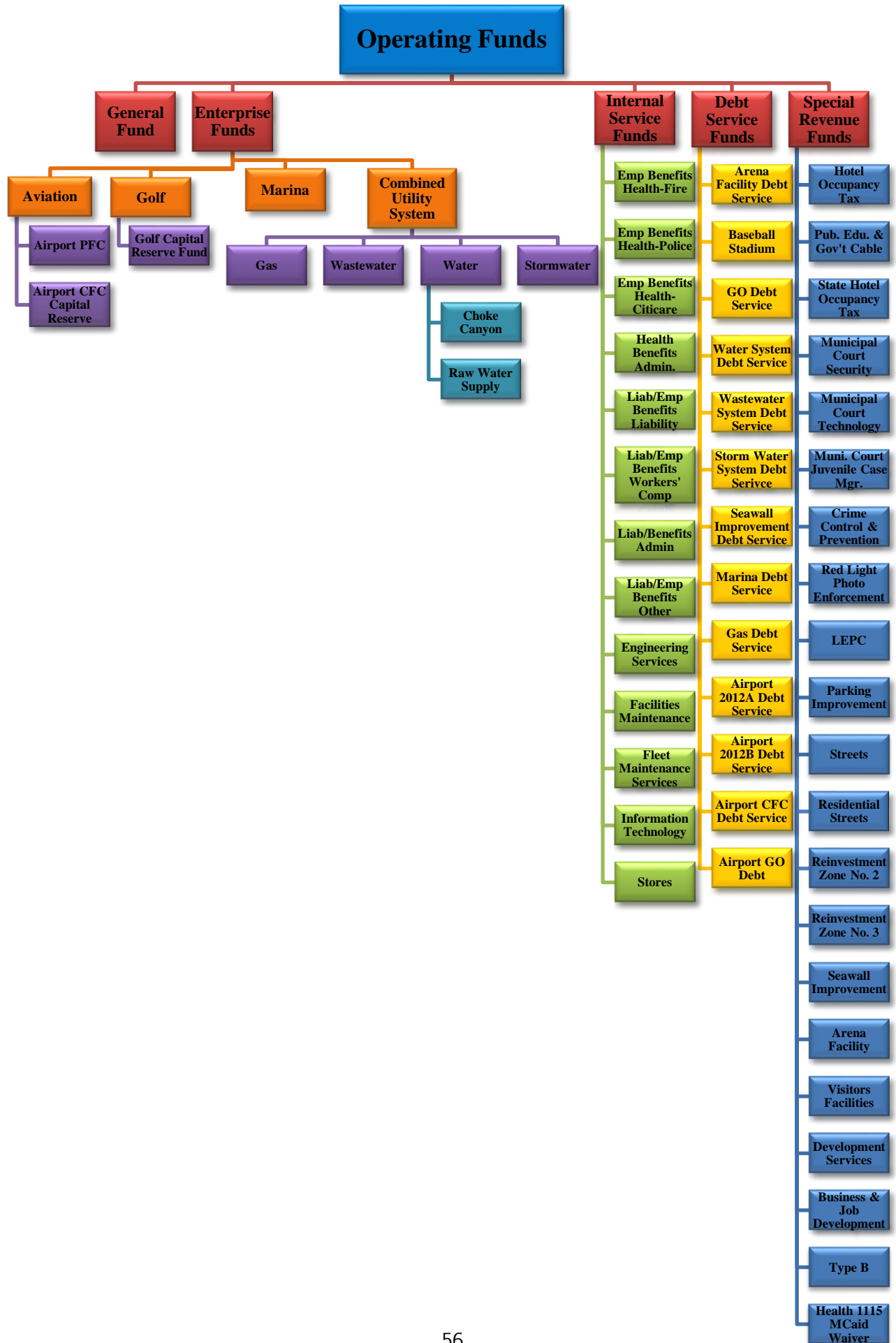
Description	Current Fee	Adopted Fee	Revenue % increase
<b>1) Water</b>	<b>Administered by:</b>	<b>Utility Business Office</b>	
	<b>Collected by:</b>	<b>Utility Business Office</b>	
<b>ICL Residential utility bills</b>			
	<b>2017</b>	<b>2018</b>	
Water			
5,000 gals/month Average Residential Customer	\$35.31	\$37.89	7.3%
50,000 gals/month Average Commercial Customer	\$414.49	\$431.65	4.1%
<b>2) Wastewater</b>	<b>Administered by:</b>	<b>Utility Business Office</b>	
	<b>Collected by:</b>	<b>Utility Business Office</b>	
Wastewater			
3,000 gals/month Average Residential Customer (Winter Quarter Averaging)	\$40.72		-12.0%
3,000 gals/month Average Residential Customer (Tiered-actual water usage)		\$35.85	
<b>3) Marina</b>	<b>Administered by:</b>	<b>Marina</b>	
	<b>Collected by:</b>	<b>Marina</b>	
<b>Pleasure Craft Utility Recovery Fee: (boat sizes)</b>			
<= 20ft	\$15.00	\$18.00	20%
20.1-30ft	\$23.00	\$26.00	13%
30.1-40ft	\$34.00	\$37.00	9%
40.1-55ft	\$48.00	\$51.00	6%
55.1-70ft	\$62.00	\$69.00	11%
70.1-99ft	\$87.75	\$90.00	3%
99.1 and up	\$121.00	\$125.00	3%
<b>Commercial Craft Utility Recovery Fee: (boat sizes)</b>			
<= 40ft	\$43.00	\$53.75	25%
40.1-60ft	\$72.00	\$85.00	18%
60.1-75ft	\$72.00	\$90.00	25%
75.1-99ft	\$105.00	\$126.00	20%
99.1 and up	\$105.00	\$131.00	25%
<b>Transient Craft Utility Recovery Fee:</b>			
Per week 30 amp	\$25.30	\$30.00	19%
Per week D30/50 amp	\$26.00	\$32.50	25%
Per week D50/100 amp	\$30.00	\$37.50	25%
Per month 30 amp	\$96.25	\$100.00	4%
Per month D30/50 amp	\$104.00	\$120.00	15%
Per month D50/100 amp	\$120.00	\$140.00	17%
<b>Special Event Rates: (per event)</b>			
In water 16 + vessels	\$15.00	\$18.75	25%
Trailer Tags	\$6.00	\$7.50	25%

# FY 2018 Operating and Debt Service Rates per \$100 valuation



# FY 2018 General & Debt Service Fund Budgeted Ad Valorem Tax Per Capita





FUND	PURPOSE
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**General Fund**

Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund. General revenues (i.e., property taxes, sales taxes, franchise taxes, Municipal Court fines, etc.) are budgeted and received in the General Fund for the support of most basic city services.

**Enterprise Funds**

Aviation

Used to account for operations at the Corpus Christi International Airport. Revenue is generated from landing fees, airline space rental, user fees and dedicated revenue sources.

Golf

Used to account for operations at the Gabe Lozano, Sr. and the Oso Golf Centers. The courses are now operated by an independent contractor.

Marina

Used to account for operations at the Corpus Christi Marina. Revenue is generated from slip rentals and user fees.

**Combined Utility System**

Water

Wastewater

Gas

Storm Water

Used to account for the City's water system, waste water disposal system, gas system and storm water sewage and drainage system. Revenue is generated from user fees. The Storm water Fund receives funding through a transfer from the Water Fund. Storm water rates are imbedded in the Water Rate Structure.

**Internal Service Funds**

Engineering

This fund provides complete engineering services to City departments. Revenue is generated from Capital Improvement Projects (CIP) in the Capital and Operating budgets for engineering services performed.

Fleet Maintenance

This fund provides fleet maintenance services to City departments. Revenue generated is from allocations from city departments.

Facilities Maintenance

This fund provides building maintenance services to City departments. Revenue generated is from allocations from city departments.

FUND	PURPOSE
Information Technology	This fund is used to provide data processing services to city departments and further supports departments citywide through the automation of processes and the provision of wired and wireless data, voice and video communications. Revenue generated is from allocations from city departments.
Stores	This fund is used to maintain an inventory of commonly used materials and supplies and to provide printing services. The purchasing function is also imbedded in this fund. Revenue is generated from city warehouse sales, postage, printing and copy sales and allocations from city departments.
Liability & Employee Benefits	These Funds are used to accumulate funds for the payment of liability and workers' compensation claims and various premiums for insurance coverage. The Funds also account for the employee health insurance plans offered by the City. These services are provided on a cost reimbursement basis. Employee, retiree, and City premium contributions are budgeted as revenues. The City costs associated with these funds are recovered through allocations from city departments.
<b>Debt Service Funds</b>	These Funds were established to account for funds needed to make principal and interest payments on outstanding bonds and other debt instruments when due. General obligation debt is secured by and payable from the receipts of an annual ad valorem tax levied, within legal limits, on taxable property within the City. Debt Service Funds also receive funding through transfers from other funds. Usually, the transfers come from Enterprise and Special Revenue Funds.
<b>Special Revenue Funds</b>	
Hotel Occupancy Tax	Used to account for revenues received from Hotel Occupancy Taxes and expenditures funded with these revenues. Revenue is generated from hotel occupancy taxes.
State Hotel Occupancy Tax	Used to account for revenues received from the State of Texas portion of the Hotel Occupancy Taxes and expenditures funded with these revenues. Revenue is generated from hotel occupancy taxes.

FUND	PURPOSE
Public, Education & Government Cable	This fund is used to support the operations of the public, education, and access channels on cable television. Revenue generated is from cable company franchise fees.
Municipal Court Funds Municipal Court Security Municipal Court Technology Municipal Court Juvenile Case Mgr Municipal Court Juvenile Case Mgr Other	These 4 funds were created to account for courts fees which can only be used for very specific expenditures. Revenue is generated from Municipal Court building security fees, technology fees, and juvenile case manager fees.
Parking Improvement	Fund established in FY 2012-13 to account for parking revenues and related expenditures. New agreement with Parking Advisory Board calls for split on parking revenues so improvements can be made to downtown area. Revenue is generated from parking meter collections.
Street	Established in FY 2012-13 to account for all activities related to funding of street maintenance and repairs. Revenue is currently generated from a transfer from the General Fund and a Street Maintenance Fee, that is charged to residents and businesses.
Residential Street Reconstruction	Established in FY 2014-2015 to account for all activities related to funding of residential street maintenance and repairs. Revenue is currently generated from a transfer from the General Fund and from a portion of the Industrial District In-Lieu payments
Red Light Photo Enforcement	Established to record revenue and expenditures related to red light camera violations. Revenue is generated through fines.
1115 Medicaid Waiver	Established in FY 2015-2016 to account for all activities related to funding of the City projects under the Corpus Christi-Nueces County Public Health District to implement a program to reduce and prevent obesity in children and adolescents.
Reinvestment Zone #2	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #2 (commonly referred to as Packery Channel). Fund is used for development and improvement projects within the zone. Revenue is generated from property taxes, over a base amount, in the designated zone.
Reinvestment Zone #3	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #3. Fund will be used for downtown development and improvement projects within the zone. Revenue is generated from property taxes, over a base amount, in the designated zone.

FUND	PURPOSE
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<p>Seawall Arena Business &amp; Job Development to be replaced by Type B in April 2018</p>	<p>These funds were created to account for voter approved capital improvement programs for the seawall, arena and the baseball stadium; for the promotion and development of new and expanded business enterprises; and for assisting qualified citizens with affordable housing. Revenue is generated from a 1/8th cent sales tax.</p>
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<p>Development Services</p>	<p>Fund was established to account for revenues and expenditures associated with the permitting process for developers, builders and contractors. Revenue is generated by licenses, permits and a transfer from the General Fund.</p>
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<p>Visitors' Facilities</p>	<p>Used to account for revenues and expenditures related to the Convention Center, Arena and other tourist-related activities. Revenues are generated by fees, revenue from the arena and convention center and a transfer from the Hotel Occupancy Tax Fund.</p>
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<p>Local Emergency Planning Comm.</p>	<p>Fund was established by inter-local agreement between Nueces County, City of Corpus Christi, Port of Corpus Christi Authority for the purposes of implementing the federally mandated plan and required training under the Community Right-To-Know Act. Revenue received is from contributions and donations.</p>
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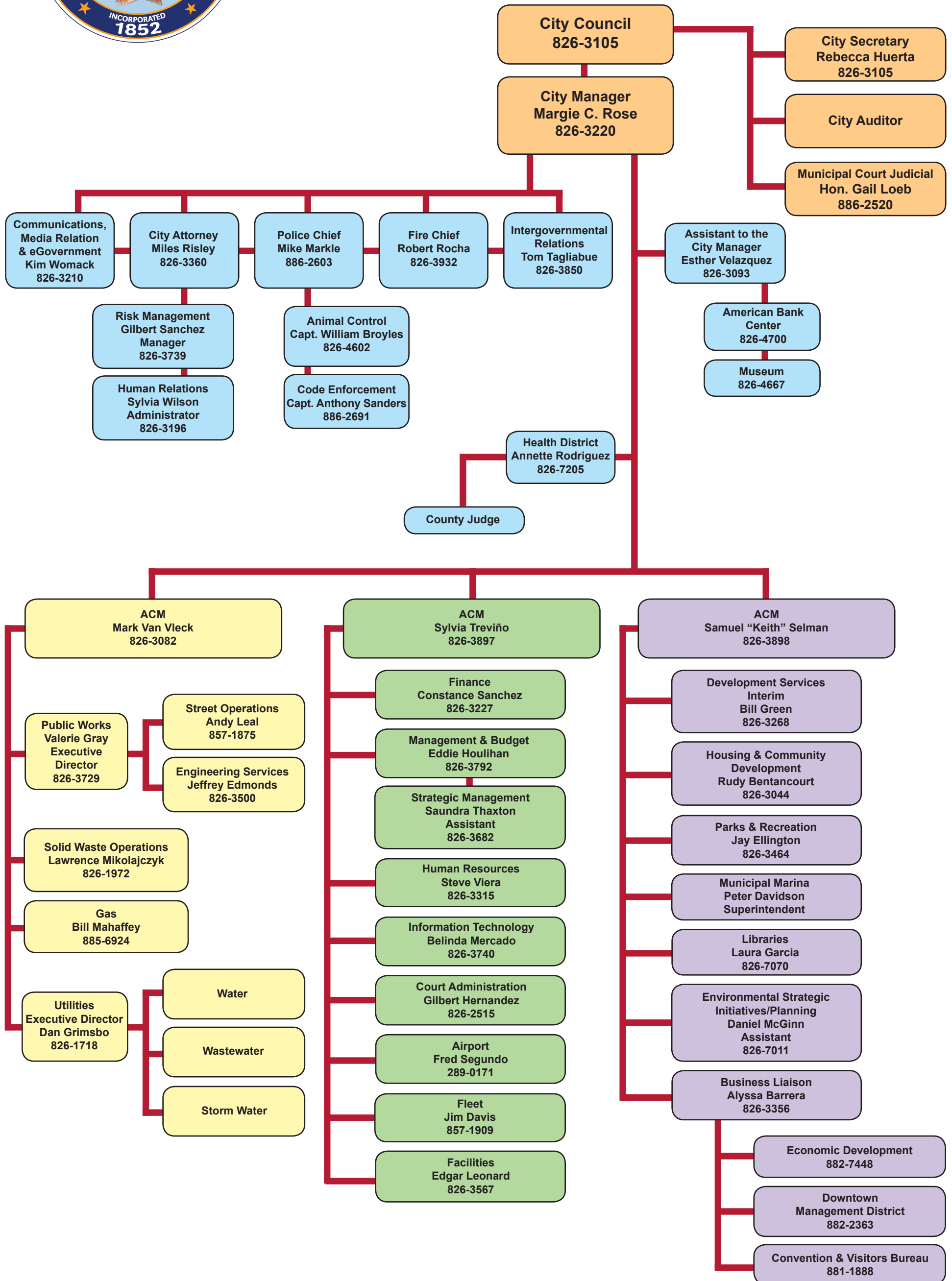
<p>Crime Control</p>	<p>This fund is a public non-profit corporation created under State law to provide funding of public safety programs. Fund revenues come from 1/8th cent sales tax approved by voters.</p>
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<p><b>Capital Project Funds</b></p>	<p>Funding for major capital improvement projects, regardless of funding source is presented in the Capital Improvement Plan (CIP). Primary funding sources for the CIP are: revenue bond proceeds (e.g., bonds supported by Combined Utility System fees, Airport revenue, Convention and Visitor Facilities revenue/hotel occupancy tax); operating funds or capital reserve funds (e.g. operating budget funds); contributions from state or federal agencies, private developers participating in City-sponsored projects; Grants such as CDBG; and Tax Increment Reinvestment Zones.</p>
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# City of Corpus Christi Organizational Chart



# Operational Strategic Plan

Envision ☆ Believe ☆ Achieve

## City of Corpus Christi Performance

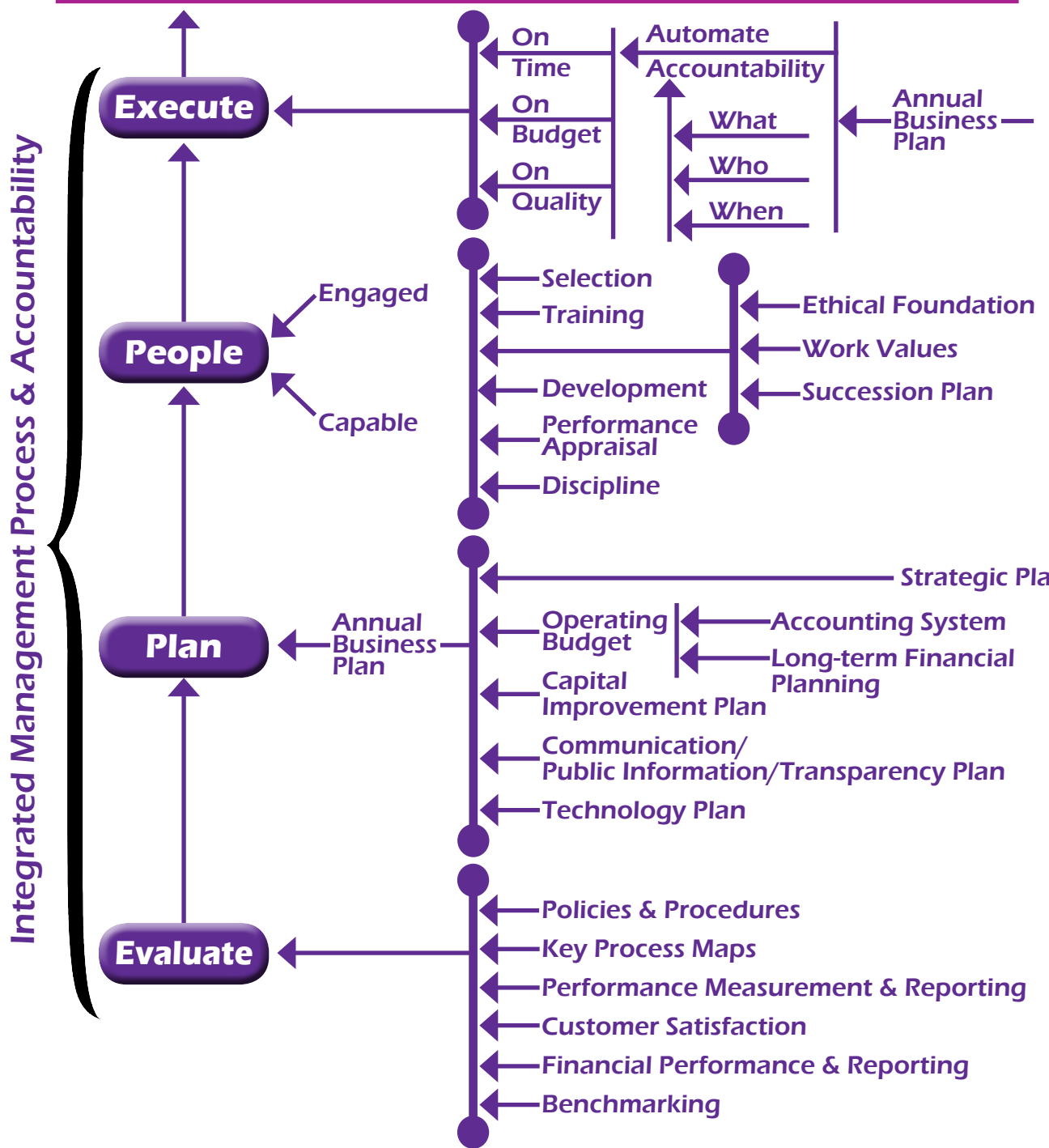


Where We Are Today

### Excellence in Governance

- With Leadership
  - Connect to Constituency
  - Unified Vision
  - Communication
  - Persuasion / Influence
- By one voice
  - Giving as much latitude, general guidance to staff as possible
- Majority Rule
- By, Policy
- With Appropriate Oversight

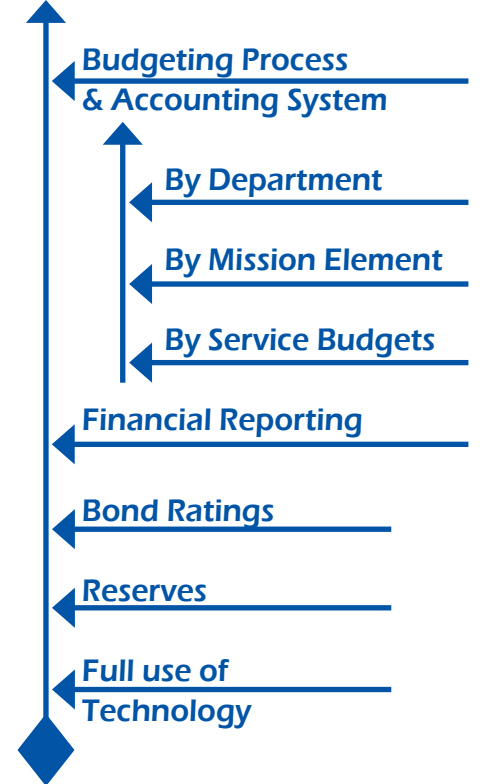
### Best Performance in Delivering Municipal Services



### Best Performance in Customer Service



### Best Financial Performance



### Community Dimensions

- Intergovernmental Cooperation
- Business Relationships
- Economic Development & Employment
- Health Care
- Education
- Quality of Life
  - Arts
  - Entertainment
  - Recreation
  - Sports
  - Shopping
  - Public Transportation
- Attitude
  - Pride
  - Appearance
  - Texas Friendly

## Operational Strategic Plan

### ***Excellence in Governance***

- City staff will achieve Excellence in Governance through many different facets.
  - With great leadership
    - Staff will connect with the constituency and from this connection develop a unified vision of the city that has been communicated through the citizens in Plan CC.
  - By one voice – Majority rule
    - Staff will develop goals and services based on serving the majority of citizens.
  - By Policy
    - Staff will adhere to City policies when developing long term and short term plans.
  - With Appropriate Oversight
    1. Citizens
    2. City Council
    3. City Manager

### ***City of Corpus Christi Performance***

The City of Corpus Christi has a long-term vision of becoming the preeminent benchmark City of Texas, in other words become the **Best City in Texas**. This will be achieved through the implementation of the Plan CC document that has been developed with citizen input on their future vision of Corpus Christi. Corpus Christi staff will strive to become the best in Delivering Municipal Services, Customer Service, and Financial Performance. Achieving success in these areas will push the city towards the overall goal of becoming the **Best City in Texas**.

- Delivering Municipal Services
  - Every year staff will **Evaluate** the following:
    - Benchmarking
    - Financial Performance and Reporting
    - Customer Satisfaction
    - Performance Measurement & Reporting
    - Key Process Maps
    - Policies & Procedures
  - Integrate evaluations into the **Annual Business Plan**:
    - Technology Plan
    - Communication/Transparency Plan

- Capital Improvement Plan/Capital Improvement Budget
  - Operating Budget
    - Accounting System
    - Long-Term Financial Planning
  - Strategic Plan
    - Comprehensive Plan
    - City Council Priorities
    - Functional Alignment
    - Continuous Improvement
    - Foundation Principles
      - Vision
      - Mission
      - Goals
      - Services
- Use the Annual Business Plan to employ **Engaged and Capable People** by employing the following techniques:
  - Candidate Selection
  - Employee Training
  - Long-Term Employment Goals Focused on the Following:
    - Ethical Foundations
    - Work Values
    - A Succession Plan
  - Employee Development
  - Employee Performance Evaluations
  - Employee Discipline for Non-Performance
- Use employee workforce to **Execute** Operational Strategic Plan:
  - Deliver on the Annual Business while holding staff accountable for failing to deliver services below quality, not on budget and not on time.
- **Deliver Customer Service**
  - Strive to deliver the best possible **Customer Service** with limited resources available by adhering to the following:
    - Hire the right people
    - Enforce policies and employ consequences
    - Ensure general satisfaction with City Provided Services
    - Measure citizen views on services and the city as a whole using:
      - Surveys
      - Feedback
      - Secret Shopper
    - Ensure satisfaction with personal service
    - Phone training

- City Champions Program
  - Personal One on One Training
  - General Training
  - Make sure to clarify expectations
- **Financial Performance**
  - Become a leader in financial performance through:
    - Full use of technology
    - Retaining fund reserves
    - Improving and holding high bond ratings
    - Use industry standards in financial reporting
    - By employing a budget process and accounting system that focuses on:
      - Departments
      - Mission Elements
      - Service Budgets
- **Become the Best City in Texas**
  - Focus on meeting the expectations set forth in Plan C.C. 2035
    - Improve **Attitude** towards City as a Whole
      - City Pride
      - City Appearance
      - And Texas Friendly
    - Improve citizens **Quality of Life** by focusing on:
      - The Arts
      - Entertainment
      - Recreation
      - Sports
      - Shopping
      - A diverse Public Transportation System
    - High quality **Education**
    - High quality **Health Care**
    - **Economic Development and Employment Opportunities**
    - Build lasting **Business Relationships**
    - Become an example on how **Intergovernmental Cooperation** is possible.



## 2017 CITY COUNCIL PRIORITIES

### APPENDIX A

#### Council Direction on Existing Priority Areas

### WATER

#### **Ensure superior water quality.**

- Achieve a superior rating
- Safe drinking system
- A policy on how to address clean water
- Strict code enforcement for backflow devices and public report / tracking
- Inspection enforcement
- Stricter water usage and removal guidelines
- Steps to prevent any type of contamination—if not 100%, then close...Industrial and citizen compliance
- Proactive stance on water quality issues
- Industry accountability and regulation
- Safe drinking water system

#### **Develop a comprehensive water plan for future supply and use.**

- “Ground-up” rate review
- Trend and forecast
- Rate matrix
- Diversify water supply
- Diverse supply
- Develop a reclaimed water plan
- Full comprehensive use plan
- Full comprehensive supply plan
- Move forward on reviewing groundwater as a source
- Complete review of operating agreements

#### **Establish comprehensive emergency plans for use in water emergencies.**

- Policy to address any water crisis (hope not to have one, but we need a policy plan to address from A to Z)
- Crisis checklist

- Any water issue—transparency by the City
- Emergency water planning

**Ensure excellence in water department staffing.**

- Add a water expert in the water department that knows all about water—revamp the department
- More reliable water department

## **ECONOMIC DEVELOPMENT**

**Take lead to convene key stakeholders and groups to develop a comprehensive economic development plan for the City of Corpus Christi.**

- Align goals
- Higher targets
- Focus on future businesses
- Core of city growth plan
- More start-up businesses—plan
- Improve communication between groups to affect economic development
- Work with TAMUCC / Del Mar on private / commercial / industrial internships
- Focus on strengths and weaknesses, then fix them as best we can
- Less incentives. Allow demand to shape the market
- Ordinance changes to encourage vacant land owners downtown to develop
- Ground-up review of HOT Tax spending and measurement of results

**Establish and implement plan to grow anchor businesses and attractions.**

- Become business friendly to attract business
- Need to attract anchor business like Top Golf, Dave & Buster’s so more businesses can come
- Be aggressive in job development. Expand job creation and that will help fix the infrastructure
- Find a way to focus on more updated attractions
- Find a way to re-open discussion on having a boardwalk—we are not using our Bayfront
- (Capitalize on) Selena!
- PR department to promote positive things in the city to attract business

**Review and improve Development Services department.**

- Become easy to do business, develop processes to make Development Services more efficient
- Development services—make it easier and more friendly to have developers wanting to build here—be a city that is inviting, not difficult to deal with
- Development services department extreme makeover or delete

**Review ordinance and policies regarding infill housing development**

- More infill / affordable housing to house people as development grows; loosen ordinances / zoning requirements that make it too difficult

#### **Enhance public safety**

- Plan to take care of public safety (police and fire). This is a quality of life issue for businesses looking to relocate.

## **STREETS AND ROADS**

#### **Implement the approved residential street funding strategy.**

- Residential—decide if additional funding is needed, identify source, and implement it!
- Find funding solutions
- Actively seek diverse funding sources from Federal and State sources or elsewhere
- Find a long-term funding solution and put a plan in place—keyword: PLAN
- Establish a funding source for residential
- Address residential street construction
- Focus on redirecting any additional funds found into funding infrastructure for streets

#### **Review and revise overall street and road improvement strategy.**

- Have a plan to work on streets by districts—to show our work is being done
- Review road strategy
- Prioritize the roads. Don't make it political. Fix the worst streets first
- New comprehensive residential street plans
- Address streets that have companies with more than 70 employees that when it floods they can work—poor streets, no proper drawings
- If streets have lots of potholes and they have been fixed, but the streets are bumpy, can we look at possible overlay plan?

#### **Review Internal operations, including staffing and cost of operations.**

- Wholesale cost process
- Lower unit cost
- Looking at contractors to make it easier for smaller contractors to bid and get the job done quickly
- Multi-vendor
- Contract-options, cost-plus

#### **Improve project monitoring practices, processes, and accountabilities.**

- Hold all contractors more accountable for additional expenses over budget
- Enforce the contract rules on time tables and completion or fine the contractor
- Standardized methods for street repair or construction—look for design efficiencies
- Stay on projects—review project processes



**Increase contractor diversification and opportunity.**

- Spreading opportunity (concrete vs. asphalt as often as possible)
- Create a 3-5 year recondition / construction schedule
- Full trend / forecasting of all street projects

**Improve timeliness of bond project completion.**

- Be proactive in completing bond projects
- Making sure we have good engineering department so contractors don't have delays
- Hire qualified engineers and quit using contractors unless necessary

**Stoplight synchronization.**

- Synchronize stoplights

**APPENDIX B**

**Individual items to be considered for 2017-2018 (not prioritized)**

- Implement a long-term, incremental plan for fire and police staffing (4 council members)
- Modernize and automate processes in various departments (e.g., utilities, municipal court, code enforcement and police departments)
- Establish development rules for Southside
- Develop "college pride" culture with TAMU-CC
- Build on successful existing local community events, such as Farmers' Market and Art Walk
- See substantial progress in revitalization / redevelopment efforts
- Junior Beck Road—open it up from Bear Lane to Old Brownsville Road
- Explore funding for ambulance for Fire Station #18 in 2018
- Maintain a sustainable debt load
- Finalize and begin implementing long-term wastewater plan
- Zero-based budgeting
- Homelessness--look at model Albuquerque, NM model
- City beautification—partnerships with County and Sheriff for community service
- Implement area development plans
- Invest in animal control

## FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT

### OPERATING BUDGET

The City's budget is prepared for fiscal year operations beginning October 1 and ending September 30.

The budget is a total resource management plan for annual operations. Budget preparation provides an opportunity for systematic review of each municipal activity and the services provided to the public.

Budgets for the General, Special Revenue and Debt Service Funds are adopted on a modified accrual basis. Budgeted amounts are as originally adopted or as amended by the City Council. See reader's guide section of this document for a more detailed discussion of the budget process.

Appropriations for operating funds lapse at year-end. Budgets are internally controlled on a departmental basis. An encumbrance system is employed to reserve appropriations which have been obligated through purchase orders or through other contractual documents. Open encumbrances are reported where applicable as reservations of fund balances at year-end.

Upon written recommendation by the City Manager, the City Council may at any time transfer the unencumbered balance of an appropriation made for the use of one department, division or purpose, to any other department, division or purpose.

### BUDGET ADOPTION

The budgeting process must comply with the City Charter and the public hearing requirements of Texas law.

1. The City's fiscal year will be set by ordinance, and will not be changed more often than every four years except by two-third vote of the Council.
2. At least sixty days prior to the beginning of the fiscal year, the City Manager will submit to the Council a budget proposal estimating City revenues and expenses for the next year.
3. Expenditures in the proposed budget will not exceed available fund balance.
4. The proposed budget will provide a complete financial plan for the ensuing fiscal year.
5. The City Council must hold a public hearing on the proposed budget. The City

Council will set the hearing before any tax levies and no sooner than 15 days after the proposed budget is filed with the City Secretary.

6. The City Council will adopt a balanced budget prior to the beginning of the fiscal year. If it fails to adopt the budget by this date, the amounts appropriated for current fiscal year operation will be deemed adopted for the ensuing fiscal year on a month to month basis, with all items in it prorated accordingly, until such time as the Council adopts a budget for the ensuing fiscal year.
7. The City Council will appropriate monies as provided in the budget.
8. The approved budget will be filed with the City Secretary and County Clerk.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **BUDGET TRANSFERS**

The Adopted Budget includes approval of Inter-Departmental transfers (transfers between funds) through the various Internal Service Fund Department allocations; transfers for principal and interest debt service requirements; transfers for purchases of capital equipment; and for other Inter-Departmental support services.

Throughout the fiscal year, Intra-Fund Departmental budget transfers (transfers within the same fund) within the budget expenditure accounts are processed as necessary and approved by the Office of Management & Budget. Budgets are revised to reflect all transfers. Inter-Fund Departmental transfers are allowed only with approval from the City Council through official action on approval of a Motion or Ordinance.

### **BUDGET AMENDMENT PROCESS**

Once City Council adopts the budget ordinance, any change to the budget document requires City Council to adopt an ordinance amending the budget.

Budget Amendment Process:

1. City Manager identifies a need that requires changing the budget to increase or decrease appropriations from the expenditure level that City Council adopted in the budget ordinance.
2. Before Council approves a budget amendment, the Director of Finance, or designee, signs a Certification of funds, which certifies that funds are available in that fund.
3. The City Manager submits an ordinance amending the budget to City Council for consideration.

4. City Council considers adoption of an amendment to the budget ordinance to increase or decrease expenditures or revenues from the level originally adopted.
5. City Council approves budget amendment through adoption of amending ordinance.

## FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT

### CAPITAL BUDGET

The Capital Budget is adopted annually as part of a multi-year improvement program that serves as a financial and planning tool, matching needs with available resources. Annual review, an integral part of developing the capital improvement program, offers the opportunity to reevaluate priorities and restructure the program as conditions change. A key element in the process is the public's input to ensure that adopted priorities are clearly responsive to the needs of the community. The Capital Improvement Program runs in a three-year cycle, the first year of which is adopted as the annual Capital Budget. The Capital Budget may be amended by the City Council to address critical needs which may emerge during the year.

Developing the Capital Improvement Program and annual capital budget involves the following key steps:

1. Adoption of a Comprehensive Plan indicating desirable development patterns and multifaceted community-based objectives.
2. Needs assessment at the departmental level and internal prioritization by an executive committee.
3. Development of a Capital Improvement Program and annual Capital Budget based on public input, including review and adoption by the Planning Commission and other appropriate committees or boards.
4. City Council review and adoption of the Capital Improvement Program and annual Capital Budget.
5. Implementation and monitoring of the Capital Improvement Program following established priorities.

**RESOLUTION**

**AMENDING FINANCIAL BUDGETARY POLICIES ADOPTED BY  
RESOLUTION 031189 AND PROVIDING FINANCIAL POLICY  
DIRECTION ON PREPARATION OF THE ANNUAL BUDGETS.**

**WHEREAS**, the City of Corpus Christi has a commitment to citizens as expressed in its Mission Statement: "Provide exceptional service to enhance the quality of life"; and

**WHEREAS**, financial resources are budgeted to fulfill this commitment; and

**WHEREAS**, it has been the City's goal to rebuild the General Fund balance to acceptable levels, a goal which was expressly stated in past policies with targets for accomplishing that goal; and

**WHEREAS**, the City Council adopted a Financial Policy in January 1997 by Resolution No. 022828, reaffirmed the Financial Policy in June 1997 by Resolution No. 022965, modified the Financial Policy in July 1997 by Resolution No. 022992, adopted a new Financial Policy in May 1998 by Resolution No. 023319; reaffirmed the Financial Policy in May 1999 by Resolution No. 023657; reaffirmed the Financial Policy in May 2000 by Resolution No. 024044; reaffirmed the Financial Policy in May 2001 by Resolution No. 024455; reaffirmed the Financial Policy in May 2002 by Resolution No. 024863; reaffirmed the Financial Policy in April 2003 by Resolution No. 025280; reaffirmed the Financial Policy in April 2004 by Resolution No. 025737; reaffirmed the Financial Policy in May 2005 by Resolution 026265; reaffirmed the Financial Policy in January 2006 by Resolution 026605; amended the Financial Policy in April 2008 by Resolution 027683; amended the Financial Policy in May 2009 by Resolution 028176; amended the policy in May 2010 by Resolution 028609; amended the policy in July 2011 by Resolution 029128; amended the policy in May 2012 by Resolution 029521; amended the policy in May 2013 by Resolution 029826; amended the policy in June 2013 by Resolution 029848; amended the policy in August 2014 by Resolution 030265; amended the policy in March 2016 by Resolution 030790; and amended the policy in July 2017 by Resolution 031189.

**WHEREAS**, as a result of those policies, the City achieved its previous goal for the General Fund balance and desires now to articulate a new strategy to maintain a revised General fund balance and to utilize any surplus balance to provide for enhanced financial stability in future years, and also desires to establish similar goals for fund balances of the Internal Service Funds, Enterprise Funds, the Combined Utility Reserve Fund, and Debt Service Reserve Funds; and

**WHEREAS**, this policy provides an essential guide to direct financial planning and to maintain and strengthen the City's bond rating; and

**WHEREAS**, it has been the City's practice to reaffirm its financial policy or to adopt new or modified policy annually in conjunction with preparation of the budget.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF  
CORPUS CHRISTI, TEXAS:**

031240

The Financial Budgetary Policies adopted by Resolution 031189 are amended to read as follows:

**Section 1. Development / Effective Date of Financial Budgetary Policy.** This Financial Budgetary Policy reaffirms and amends the financial policies adopted each year by the City Council since 1997. The City Manager is directed to prepare each annual proposed budget in accordance with this policy. The City Council is prepared to make expenditure reductions that may be necessary to comply with this policy. This Financial Budgetary policy remains in effect and applies to future annual budget preparation processes until amended by City Council resolution.

**Section 2. Current Revenues Equal / Exceed Current Expenditures.** Current General Fund operating revenues will equal or exceed current budgeted expenditures.

**Section 3. General Fund Balance / Working Capital.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, adequate financial resources will be set aside in the General Fund unassigned fund balance. In the Government Finance Officers Association's (GFOA) "Best Practice for Determining the Appropriate Level of Unrestricted Fund Balance in the General Fund (2015)", GFOA recommends, at a minimum, that general-purpose government, regardless of size, maintain an unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures. Accordingly; it is the goal of the City Council to build and maintain a reserve in the General Fund unassigned fund balance which totals at least two months (or approximately 17%) of regular general fund operating expenditures up to 25% of total annual General Fund appropriations, exclusive of any one-time appropriations. At the end of the fiscal year, upon completion of the Comprehensive Annual Financial Report, the amount calculated to be at least two months of regular general fund operating expenditures up to 25% of total annual General Fund appropriations will be Reserved for Major Contingencies, and set up in a separate account. The City Manager shall report on the status of compliance with this policy at least annually as part of the budget process. Uncommitted fund balance in excess of the policy requirement may be recommended for expenditure by the City Manager. Such expenditures shall be subject to the normal appropriations and expenditure approval process applicable to all other funds. Finally, it is noted that extraordinary situations may arise in which the timing of external actions out of the City's control may require the use of the unassigned fund balance. The City Manager shall note these situations to the City Council as soon as the information is known.

Amounts that can be used for specific purposes pursuant to constraints imposed by formal action of the City Council will be reported as committed fund balance. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. Committed fund balance will also incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

## **Section 4. Other Committed Fund Balances.**

**4.1 Internal Service Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain a reserve in each Internal Service Fund of three percent (3%) and a maximum of an additional two percent (2%), for a total of five percent (5%) of the annual Internal Service Fund appropriations, exclusive of any one-time appropriations. This subsection only applies to the Information Technologies Internal Service Fund; Stores Internal Service Fund; Engineering Services Internal Service Fund; Fleet Maintenance Internal Service Fund; and Facilities Maintenance Internal Services Fund.

**4.2 Group Health Plans.** It is a goal of the City to maintain a fund balance in the group health plans to (1) pay any associated administrative costs and claims run-out based upon the most recent actuarial study in the event the plan ceases or a change in the third-party administrator is made; and to (2) cover any differences between revenues budgeted to cover projected claims expense for the fiscal year and the attachment point calculated at 110% of projected claims expense as a catastrophic reserve.

**4.3 General Liability Fund.** It is a goal of the City to maintain a fund balance in the General Liability Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; (2) to provide additional protection against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average incurred costs of claims experience over the prior five-year period; and (3) to protect against significant cost increases in the fiscal year for purchased insurance coverage premiums equaling 25% of the cost for purchased insurance over the prior year.

**4.4 Worker's Compensation Fund.** It is a goal of the City to maintain a fund balance in the Worker's Compensation Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; and (2) to protect against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average of incurred costs of claims experience over the prior five-year period.

**4.5 Enterprise Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain an unreserved fund balance in each of the Enterprise Funds of a *maximum of twenty-five percent* of the annual Enterprise Fund appropriations, exclusive of debt service and any one-time appropriations, and anything over that amount shall be designated for specific purpose(s). This subsection only applies to Water, Wastewater, Gas, Stormwater, Airport, and Marina fund balances.

**4.6 Debt Service Reserve Fund.** The City will strive to maintain a debt service fund balance for bonds, certificates of obligation, tax notes, and other debt instruments of at least two percent (2%) of the annual debt service appropriation(s) for the fiscal year; provided, however, this requirement shall comply with the provision of Treasury Regulation 1.148-2(f) which limits the amount of reserve funds that may secure the payment of debt service on bonds.

**Section 5. Liabilities for Other Post Employment Benefits, Accrued Compensated Absences and Net Pension Liability.** For financial reporting purposes, the City will record liabilities for Other Post Employment Benefits, Accrued Compensated Absences and Net Pension Liability according to guidance of the Governmental Accounting Standards Board. These liabilities will be funded on a pay-as-you-go basis, and thus will not be included in the minimum fund balances of the affected funds.

**Section 6. Property Tax Rate for Operations and Maintenance.** Each proposed annual budget shall be prepared assuming that the City will be adopting a tax rate necessary to be in compliance with Section 2 above. Full consideration will be given to achieving the “effective tax rate” for maintenance and operations when assessed property values decrease, and full consideration will be giving to maintaining the current tax rate when assessed properties values increase, as long as the tax rate does not exceed the “rollback” rate (which is the rate that allows the City to raise the same amount of maintenance and operation revenue raised in the prior year with an 8% increase.)

**Section 7. Funding Level from General Fund for Street Maintenance.** City Council approved Resolution #029634 on September 18, 2012 to declare its intent to establish a street user fee for implementation in Fiscal Year 2013-2014. Section 4 of this resolution expressed an intent to preserve the funding level of the Street Department at the percentage of the Street Fund’s budget in Fiscal Year 2012-2013 relative to the General Fund. Excluding a decrease in General Fund revenues, the percentage of the Street Fund’s budget relative to the General Fund will neither go below that of Fiscal Year 2012-2013 nor go below the dollar equivalent if General Fund revenues increase. That funding level equates to 6.00% of General Fund revenue less grants from the annual adopted operating budget or \$10,818,730, whichever is greater. Beginning in Fiscal Year 2015-2016, the funding level will be 6% of General Fund revenue less grants and industrial district revenue or \$10,818,730, whichever is greater. Additionally, beginning in Fiscal Year 2015-2016, 5% of industrial district revenue will be transferred to the Street Maintenance Fund.

**Section 8. Funding Level from General Fund for Residential/Local Street Capital Improvement Projects.** In order to develop a long-term funding mechanism for capital improvements related to residential/local streets, implement the following:

1. For 3 years beginning in Fiscal Year 2014-2015, appropriate \$1,000,000 each year from the uncommitted fund balance of the General Fund and transfer to the Residential/Local Street Capital Fund.



2. Beginning in Fiscal Year 2015-2016, appropriate and transfer 5% of industrial district revenue to the Residential/Local Street Capital Fund.
3. In Fiscal Year 2020-2021, transfer 1/3 of one percent of the General Fund revenue less grants and industrial district revenue to the Residential/Local Street Capital Fund.
4. In Fiscal Year 2021-2022, transfer 2/3 of one percent of the General Fund revenue less grants and industrial district revenue to the Residential/Local Street Capital Fund.
5. In Fiscal Year 2022-2023 and thereafter, transfer 1% of the General Fund revenue less grants and industrial district revenue to the Residential/Local Street Capital Fund.

**Section 9. Funding of Texas Municipal Retirement System (TMRS) Contributions.**

It is a goal of the City Council to contribute the fully funded contribution rate to TMRS to fund the general City employees' and sworn police officers' pension. In order to implement this goal, beginning in Fiscal Year 2015-2016, an additional 2% will be added to the City's contribution to TMRS each year until the actuarially determined fully funded rate is met.

**Section 10. Priority of City Services.** The City Council recognizes the need to provide public services which support the continued growth of the local economy and personal income growth to insure an adequate financial base for the future.

**Section 11. Operating Contingencies.** The City Manager is directed to budget at least \$200,000 per year as an operating contingency as part of General Fund expenditures in order to further insulate the General Fund unreserved fund balance from unforeseen circumstances. The City Manager is directed to budget similar operating contingencies as expenditures in enterprise, internal service, and special revenue funds of the City.

**Section 12. Multi-year Budget Model.** Whereas many of the City's fiscal goals require commitment and discipline beyond the one year considered within the City's fiscal year, the City will also consider adoption of business plans necessary for the accomplishment of City short term or long term goals. These business plans will be presented and recommended to the City Council in the proposed annual operating budget and shall be used for development of future budget recommendations as necessary to accomplish these goals. The City shall also maintain business plans and/or rate models for enterprise operations. Preparation of the annual budget will include model for years two and three, with specific revenue and expenditure assumptions and with respect to the debt horizon.

**Section 13. Cost Recovery.** The City may recover costs in the General Fund by charging other funds for administrative costs incurred to support their operations. The City shall attempt to pursue and maintain a diversified and stable revenue stream for the

General Fund in order to shelter finances from short term fluctuations in any one revenue source. In order to meet the requirements outlined herein, every effort will be made to base rates on a cost of service model so costs incurred for certain services are paid by the population benefiting from such services.

**Section 14. Quarterly Financial Reporting and Monitoring.** The City Manager shall provide interim financial performance reports and updates to the City Council on a quarterly basis. These interim reports must include detailed year to date revenue and expenditure estimates, as well as explanations for major variances to budget. The format of the quarterly report must be relatively consistent with the adopted budget.

**Section 15. Use of Nonrecurring Revenue.** The City shall endeavor to use nonrecurring revenue to fund one-time expenditures. Nonrecurring revenue may include items such as sale of fixed assets, court settlements, or revenue collection windfalls.

**Section 16. Debt Management.** The City Manager shall adhere to the Debt Management Policy adopted by Resolution 028902 on December 14, 2010, and reaffirmed by Resolution 029321 on December 13, 2011.

**Section 17. Capital Improvement Plans/Funding.** The annual Capital Improvement Plan shall follow the same cycle as the Operating Budget. As part of the annual capital budget process, the City shall update its short and long range capital improvement plans. For the three-year short term plan, projects include any projected incremental operating costs for programmed facilities. The long range plan extends for an additional seven years, for a complete plan that includes ten years. Short-term plan projects must be fully funded, with corresponding resources identified. As part of a concerted effort to reduce debt levels and improve financial flexibility, the City shall pursue pay-as-you-go capital funding where possible.

**Section 18. Expenditures.** Within the limitation of public service needs, statutory requirements and contractual commitments expenditures included in the operating budget shall represent the most cost efficient method to deliver services to the citizens of Corpus Christi. Efforts to identify the most cost efficient method of service delivery shall continue during the fiscal year after the operating budget is adopted and may be implemented during the fiscal year as necessary and of benefit to the public.

**Section 19. Zero-Based Budgeting type of process.** To prepare the City's operating budget, the City shall utilize a Zero-Based Budgeting type of process. The staff shall be accountable for utilizing a Zero Based Budgeting type of process comprehensively for all department budgets.

**Section 20. A State Hotel Occupancy Tax (HOT) Fund.** A state HOT Fund was created for the Fiscal Year (FY) 2015-16 budget as a result of the Texas 84th Legislature's (2015) House Bill (HB)1915 that allowed Corpus Christi and three other Texas cities to retain 2% of the state hotel occupancy taxes collected by the cities to be reinvested for beach maintenance and restoration. The expenditures in this Fund shall not be used to offset expenditures for Gulf Beach maintenance currently paid for out of

the local HOT Fund. The funding for Gulf Beach maintenance in the local HOT Fund shall not fall below the lesser of \$1,825,088 or 15% of HOT revenue (not including the Convention Expansion portion) budgeted. This amount will be in addition to any expenditures budgeted for Gulf Beach Maintenance in the State HOT Fund.

**ATTEST:**

**THE CITY OF CORPUS CHRISTI**

Rebecca Huerta  
Rebecca Huerta  
City Secretary

Joe McComb  
Joe McComb  
Mayor

Corpus Christi, Texas

29<sup>th</sup> of August, 2017

The above resolution was passed by the following vote:

Joe McComb	<u>Aye</u>
Rudy Garza	<u>Aye</u>
Paulette Guajardo	<u>Aye</u>
Michael Hunter	<u>Aye</u>
Debbie Lindsey-Opel	<u>Aye</u>
Ben Molina	<u>Aye</u>
Lucy Rubio	<u>Absent</u>
Greg Smith	<u>Aye</u>
Carolyn Vaughn	<u>Aye</u>

031240

**FISCAL POLICIES  
BUDGET ADMINISTRATION AND DEVELOPMENT**

**DEBT POLICY**

As permitted by the Constitution of the State of Texas, home rule cities of over 5,000 population shall have a total tax allowable of \$2.50 per \$100 valuation. However, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from a \$1.50 per \$100 valuation tax rate calculated at a 90% collection rate (unless City Charter provides less). On April 3, 1993, the citizens of Corpus Christi voted to amend the City Charter which contained a tax limitation of \$.68 per \$100 of assessed valuation for all purposes including debt service. The amended Charter, and Debt Management Policy, provides for the tax rate to increase up to the State limit for voter approved debt after April 4, 1993.

Assuming the maximum tax rate for debt service of \$1.50 on assessed valuation of \$19,517,112,807 for tax year 2016, at a 90% collection rate, would produce tax revenue of \$263,481,023. This revenue could service the debt on \$3,427,344,402 issued as 20-year serial bonds at 4.5% (with level debt service payments).

**Computation of Legal Debt Margin**

<b>Total Assessed Value</b>		<b>\$ 20,307,553,850</b>
Debt Limit - Maximum serviceable permitted allocation of \$1.50 per \$100 of assessed value at 90% collection rate		\$ 3,566,151,495
<hr/>		
Amount of debt applicable to debt limit:		
Total General Obligation Debt		\$ 483,215,000
Less: Amount available in Debt Service Fund	10,886,279	
Amounts considered self-supporting	101,792,159	
Total net deductions		112,678,438
<hr/>		
Total amount of debt applicable to debt limit		370,536,562
<hr/>		
Legal Debt Margin		\$ 3,195,614,932

**Additional Debt Information:**

**Debt Limits -**

To allow financial flexibility and the ability to capitalize on opportunities, the City's debt policy does not specify debt limits. However, pursuant to the above calculations, the City's unused statutory legal debt margin is \$3,025,867,469.

**Credit Rating -**

The City's latest new General Obligation and Revenue Bond issues reflect a Moody's bond rating of Aa2 and Aa2, Standard & Poor's rating of AA- and AA- and a Fitch rating of AA and AA respectively, without credit enhancement.

**Intent to Issue Additional Debt -**

In FY 2018, there is expected an additional: 1) \$18.35M of bond issuance in the early spring of 2018 for residential street bond projects approved by the voters in November 2016; 2) \$4.1 M in Certificates of Obligation for street work affected by the Harbor Bridge relocation; 3) \$2.0M in Facilities Certificates of Obligation for improvements to various City facilities; 4)\$1.4M of Certificates of Obligations for Solid Waste; and 5) \$9.65M of Certificates of Obligations to complete Bond 2014 project.



# BUDGET SUMMARIES

**Attachment A - Schedule of Adjustments**

*City of Corpus Christi*

Amendments to the FY 2017-2018 Proposed Budget

<b>TOTAL PROPOSED REVENUES</b>	\$ 880,104,035
<b>TOTAL PROPOSED EXPENDITURES</b>	\$ 876,546,131

<b>General Fund - 1020</b>	
<b>Proposed Revenues</b>	237,279,000
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	1,694,863
Solid Waste revenue from storm debri	500,000
 Total Adjusted Revenues	 <u>\$ 239,473,863</u>
 <b>Proposed Expenditures</b>	 \$ 237,279,000
<i>Adjustments:</i>	
8 Additional Police Officers	1,030,294
Animal Care facility repair	150,000
Fire Truck for Station 18	650,000
Reduce General Fund Reserve Appropriation	(396,431)
Decrease in Reserve for Accrued pay	(500,000)
Eliminate General Fund contribution to future replacement fund for FY18	(1,039,000)
Decrease Economic Incentive to Schlitterbahn	(500,000)
Eliminate General Fund transfer to Development Svcs. For FY18	(100,000)
Transfer to Residential Street Reconstruction Fund	2,900,000
Total Adjusted Expenditures	<u>\$ 239,473,863</u>

**ENTERPRISE FUNDS**

<b>Water Fund - 4010</b>	
<b>Proposed Revenues</b>	\$ 142,397,298
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	126,035
Total Adjusted Revenues	<u>\$ 142,523,333</u>

<b>Gas Fund - 4130</b>	
<b>Proposed Revenues</b>	\$ 39,346,119
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	1,946
<b>Total Adjusted Revenues</b>	<u>\$ 39,348,065</u>

<b>Wastewater Fund - 4200</b>	
<b>Proposed Revenues</b>	\$ 80,195,760
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	2,359
<b>Total Adjusted Revenues</b>	<u>\$ 80,198,119</u>

<b>Airport Fund - 4610</b>	
<b>Proposed Revenues</b>	\$ 9,360,000
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	13,227
<b>Total Adjusted Revenues</b>	<u>\$ 9,373,227</u>

<b>Golf Fund - 4690</b>	
<b>Proposed Revenues</b>	\$ 39,887
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	36
<b>Total Adjusted Revenues</b>	<u>\$ 39,923</u>

<b>Marina Fund - 4700</b>	
<b>Proposed Revenues</b>	\$ 2,238,057
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	6,267
<b>Total Adjusted Revenues</b>	<u>\$ 2,244,324</u>



**INTERNAL SERVICE FUNDS**

<b>Engineering Fund - 5310</b>	
<b>Proposed Revenues</b>	\$ 7,419,391
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	25,496
<b>Total Adjusted Revenues</b>	<b>\$ 7,444,887</b>

<b>Risk Fund - 5613</b>	
<b>Proposed Revenues</b>	\$ 1,077,329
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	6,013
<b>Total Adjusted Revenues</b>	<b>\$ 1,083,342</b>

<b>Stores Fund - 5010</b>	
<b>Proposed Expenditures</b>	\$ 5,338,005
<i>Adjustments:</i>	
Unreserved Balance transfer to Other Funds	706,251
<b>Total Adjusted Expenditures</b>	<b>\$ 6,044,256</b>

<b>Fleet Fund - 5110</b>	
<b>Proposed Revenues</b>	\$ 16,636,015
<i>Adjustments:</i>	
Eliminate General Fund contribution to future replacement fund for FY18	(1,039,000)
<b>Total Adjusted Revenues</b>	<b>\$ 15,597,015</b>
<b>Proposed Expenditures</b>	\$ 22,033,465
<i>Adjustments:</i>	
Unreserved Balance transfer to Other Funds	756,966
<b>Total Adjusted Expenditures</b>	<b>\$ 22,790,431</b>

<b>Facilities Fund - 5115</b>	
<b>Proposed Expenditures</b>	\$ 5,909,314
<i>Adjustments:</i>	
Unreserved Balance transfer to Other Funds	244,385
<b>Total Adjusted Expenditures</b>	<b>\$ 6,153,699</b>

<b>IT Fund - 5210</b>	
<b>Proposed Expenditures</b>	\$ 17,371,733
<i>Adjustments:</i>	
Unreserved Balance transfer to Other Funds	360,493
<b>Total Adjusted Expenditures</b>	<u><u>\$ 17,732,226</u></u>

**SPECIAL REVENUE FUNDS**

<b>Hotel Occupancy Tax Fund - 1030</b>	
<b>Proposed Expenditures</b>	\$ 15,666,449
<i>Adjustments:</i>	
Additional funding for Art Museum reimbursement payment	30,000
<b>Total Adjusted Revenues</b>	<u><u>\$ 15,696,449</u></u>

<b>Municipal Court - Juv. - 1037</b>	
<b>Proposed Revenues</b>	\$ 110,527
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	180
<b>Total Adjusted Revenues</b>	<u><u>\$ 110,707</u></u>

<b>Redlight Fund - 1045</b>	
<b>Proposed Revenues</b>	\$ 5,037
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	1,370
<b>Total Adjusted Revenues</b>	<u><u>\$ 6,407</u></u>

<b>Street Fund - 1041</b>	
<b>Proposed Revenues</b>	\$ 32,207,053
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	145,252
<b>Total Adjusted Revenues</b>	<u><u>\$ 32,352,305</u></u>

<b>Residential Street Reconstruction Fund - 1042</b>	
<b>Proposed Revenues</b>	\$ 600,194
<i>Adjustments:</i>	
General Fund transfer	2,900,000
<b>Total Adjusted Revenues</b>	<b>\$ 3,500,194</b>

<b>Reinvestment Zone No. 2 - 1111</b>	
<b>Proposed Revenues</b>	\$ 4,038,755
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	757
<b>Total Adjusted Revenues</b>	<b>\$ 4,039,512</b>
<b>Proposed Expenditures</b>	\$ 1,487,496
<i>Adjustments:</i>	
Removal of Funding for Packery Patrol	(89,500)
<b>Total Adjusted Expenditures</b>	<b>\$ 1,397,996</b>

<b>Development Services Fund - 4670</b>	
<b>Proposed Revenues</b>	\$ 6,519,227
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	26,098
Eliminate transfer from General Fund	(100,000)
<b>Total Adjusted Revenues</b>	<b>\$ 6,445,325</b>
<b>Proposed Expenditures</b>	\$ 6,858,121
<i>Adjustments:</i>	
Four additional Backflow Inspectors decreased to one.	(229,932)
<b>Total Adjusted Expenditures</b>	<b>\$ 6,628,189</b>

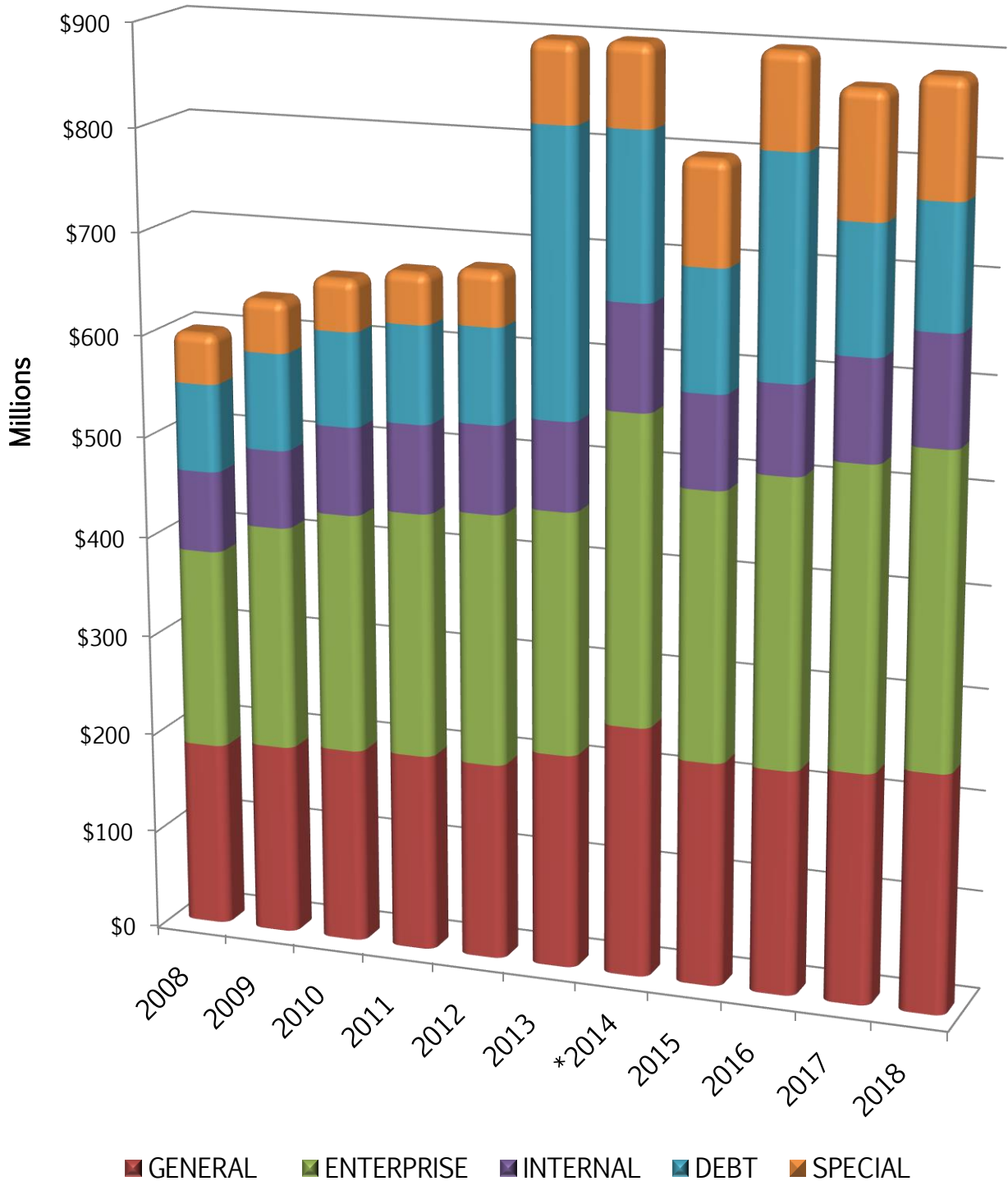
<b>Visitors Facilities - 4710</b>	
<b>Proposed Revenues</b>	\$ 11,477,560
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	17,632
<b>Total Adjusted Revenues</b>	<u>\$ 11,495,192</u>
<b>Proposed Expenditures</b>	\$ 11,753,236
<i>Adjustments:</i>	
Transfer to Arena Fund	1,222,916
<b>Total Adjusted Expenditures</b>	<u>\$ 12,976,152</u>

<b>LEPC Fund - 6060</b>	
<b>Proposed Revenues</b>	\$ 269,250
<i>Adjustments:</i>	
Transfer from Internal Services Funds Unreserved Balance	562
<b>Total Adjusted Revenues</b>	<u>\$ 269,812</u>

**TOTAL PROPOSED AMENDED REVENUES** **\$ 884,433,128**

**TOTAL PROPOSED AMENDED EXPENDITURES** **\$ 881,742,572**

# SUMMARY OF REVENUES BY FUND

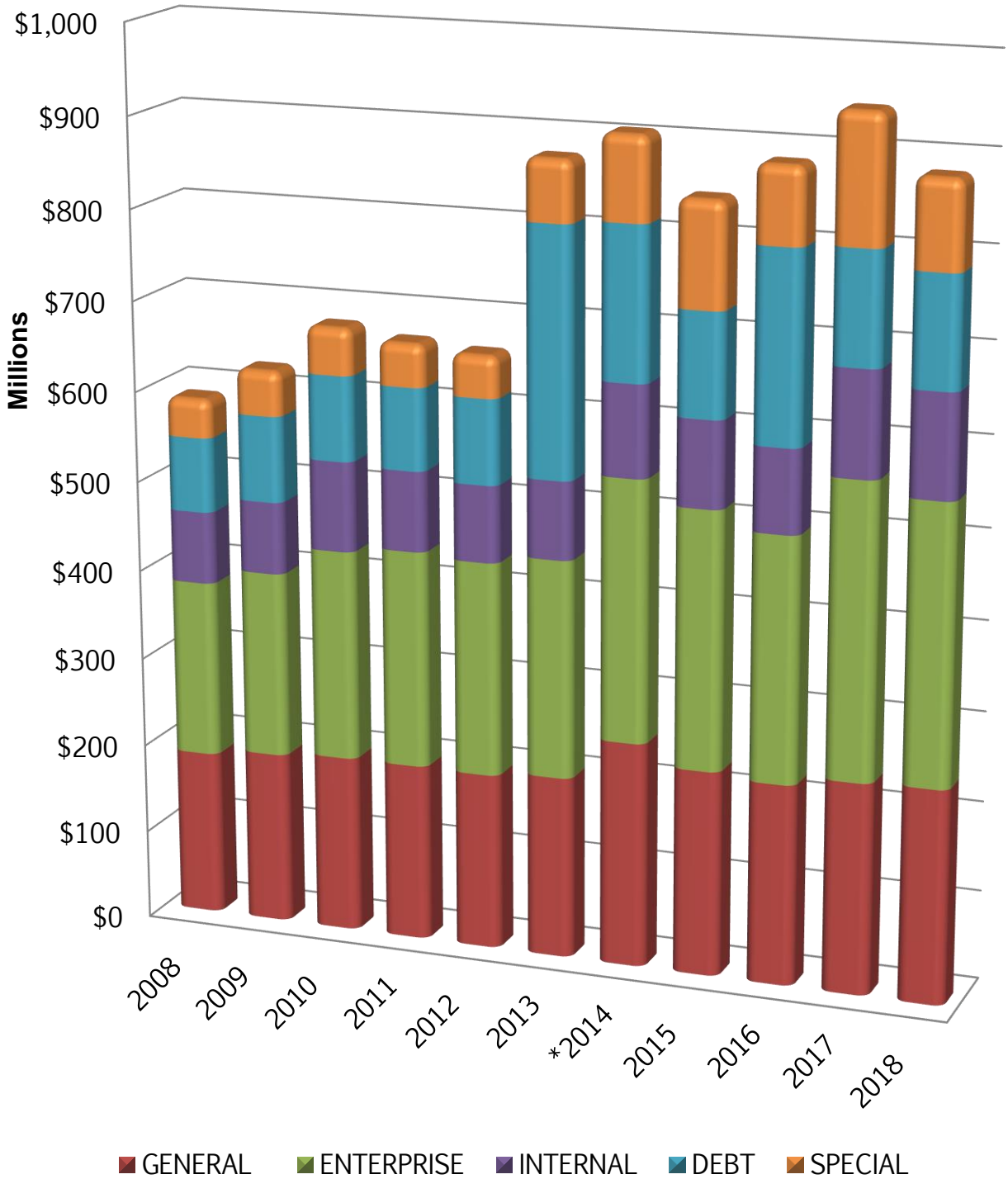


\*FY14 is a 14 month budget due to change in Fiscal Year

SUMMARY OF REVENUES BY FUND

FUND	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
GENERAL FUND (1020)	225,385,873	231,198,310	230,260,997	239,473,863
WATER FUND (4010)	136,778,872	141,998,777	140,484,662	142,523,333
RAW WATER SUPPLY DEV (4041)	1,716,182	1,989,112	2,023,066	1,855,828
CHOKE CANYON FUND (4050)	85,252	43,750	87,489	46,440
GAS FUND (4130)	27,819,742	37,946,139	33,181,390	39,348,065
WASTEWATER FUND (4200)	73,033,208	71,303,941	75,027,762	80,198,119
STORM WATER FUND (4300)	31,045,174	28,706,538	28,742,927	28,904,363
AIRPORT FUND (4610)	8,243,988	8,352,710	8,343,126	9,373,227
AIRPORT PFC (2) FUND (4621)	1,247,305	1,300,020	1,300,060	1,301,280
AIRPORT CFC FUND (4632)	1,250,677	1,590,000	1,331,619	1,597,000
GOLF CENTER FUND (4690)	35,029	150,000	19,180	39,923
GOLF CAPITAL RESERVE FUND (4691)	97,770	198,734	166,382	103,000
MARINA FUND (4700)	1,929,845	2,200,380	2,062,291	2,244,324
<b>ENTERPRISE FUNDS</b>	<b>283,283,043</b>	<b>295,780,101</b>	<b>292,769,955</b>	<b>307,534,902</b>
STORES FUND (5010)	4,805,854	5,084,931	4,992,771	5,253,267
FLEET MAINT SVCS (5110)	15,603,002	18,876,334	16,146,234	15,597,015
FACILITIES MAINT SVC FD (5115)	4,636,289	4,656,147	4,665,312	4,838,662
INFORMATION TECHNOLOGY FUND (5210)	16,395,269	15,691,796	15,702,803	15,884,724
ENGINEERING SVCS FUND (5310)	5,346,758	7,332,176	6,786,437	7,444,887
EMP BEN HLTH - FIRE (5608)	6,781,061	7,316,577	7,253,856	8,505,458
EMP BEN HLTH - POLICE (5609)	6,176,281	8,570,666	8,621,147	9,748,676
EMP BEN HLTH - CITICARE (5610)	14,592,021	19,593,890	18,862,644	26,191,272
LIAB/EMP BENEFIT - GEN LIAB (5611)	5,595,205	5,136,585	5,137,154	6,441,873
LIAB/EMP BENEFITS - WC (5612)	2,687,011	2,686,668	2,841,495	2,683,408
LIAB/EMP BENEFITS - ADMIN (5613)	1,124,908	993,126	994,155	1,083,342
OTHER EMPLOYEE BENEFITS (5614)	2,572,521	2,411,688	2,495,640	2,629,888
HEALTH BENEFITS ADMIN (5618)	574,473	581,935	582,021	602,461
<b>INTERNAL SERVICE FUNDS</b>	<b>86,890,654</b>	<b>98,932,519</b>	<b>95,081,669</b>	<b>106,904,932</b>
SEAWALL IMPROVEMENT DS FUND (1121)	2,868,105	2,861,919	2,867,220	2,862,919
ARENA FACILITY DS FUND (1131)	3,441,501	3,427,200	3,437,365	3,427,400
BASEBALL STADIUM DS FUND (1141)	2,214,385	2,207,000	2,213,655	0
DEBT SERVICE FUND (2010)	136,079,880	47,063,605	47,163,846	46,990,845
WATER SYSTEM REV DS FUND (4400)	26,593,020	26,419,354	26,638,246	24,044,115
WASTEWATER SYSTEM REV DS (4410)	22,320,086	21,968,431	22,251,170	21,773,621
GAS SYSTEM REV DS FUND (4420)	1,591,694	1,389,969	1,421,366	1,404,379
STORM WATER REV DS FUND (4430)	15,568,485	15,493,400	15,640,877	15,668,052
AIRPORT 2012A DEBT SVC FUND (4640)	953,648	949,119	949,864	944,019
AIRPORT 2012B DEBT SVC FUND (4641)	365,823	368,482	369,097	367,483
AIRPORT DEBT SVC FUND (4642)	397,391	398,100	398,629	398,850
AIRPORT CFC DEBT SVC FUND (4643)	483,577	481,400	481,400	479,901
MARINA DEBT SERVICE FUND (4701)	466,215	609,275	610,005	612,750
<b>DEBT SERVICE FUNDS</b>	<b>213,343,810</b>	<b>123,637,254</b>	<b>124,442,740</b>	<b>118,974,334</b>
HOTEL OCCUPANCY TAX FD (1030)	14,785,431	15,510,668	15,530,468	15,673,112
PUBLIC, ED, & GOVT CBL FD (1031)	744,072	650,000	654,262	681,727
STATE HOTEL OCCUPANCY TAX FD (1032)	2,870,153	2,900,000	2,907,305	3,100,000
MUNICIPAL CT SECURITY (1035)	80,700	70,745	84,929	80,000
MUNICIPAL CT TECHNOLOGY (1036)	107,302	98,773	100,475	100,000
MUNI CT JUVENILE CS MGR (1037)	128,375	100,801	101,777	110,707
MUNI CT JUVENILE CS MGR OTHER (1038)	22,693	17,957	20,023	18,500
PARKING IMPROVEMENT FD (1040)	118,601	110,000	110,409	110,000
STREET MAINTENANCE FUND (1041)	32,112,220	31,605,738	30,951,968	32,352,305
RESIDENTIAL STREET RECON FUND (1042)	1,652,831	1,790,312	1,943,956	3,500,194
REDLIGHT PHOTO ENFORCEM (1045)	1,858,195	2,000,000	1,173,076	6,407
HEALTH 1115 (1046)	2,167,920	629,698	632,911	0
REINVESTMENT ZONE NO.2 (1111)	3,405,513	3,177,563	3,845,820	4,039,512
REINVEST ZONE NO.3-DWNTWN (1112)	914,192	1,140,785	1,161,014	1,320,973
SEAWALL IMPROVEMENT FD (1120)	6,742,052	22,040,382	21,932,823	8,604,682
ARENA FACILITY FUND (1130)	6,734,397	6,956,800	6,771,732	8,263,241
BUSINESS/JOB DEVELOPMENT (1140)	6,686,835	6,937,120	6,719,996	5,402,535
TYPE B FUND (1145)	0	0	0	3,342,374
DEVELOPMENT SERVICES FD (4670)	7,338,654	6,389,041	6,314,407	6,445,325
VISITORS FACILITIES FUND (4710)	10,306,256	11,224,215	10,762,043	11,495,192
LEPC FUND (6060)	127,784	268,400	274,925	269,812
C.C. CRIME CONTROL DIST (9010)	6,631,649	6,916,700	6,586,424	6,628,500
<b>SPECIAL REVENUES</b>	<b>105,535,825</b>	<b>120,535,698</b>	<b>118,580,743</b>	<b>111,545,098</b>
<b>TOTAL ALL-FUNDS REVENUES</b>	<b>914,439,205</b>	<b>870,083,882</b>	<b>861,136,103</b>	<b>884,433,128</b>

# SUMMARY OF EXPENDITURES BY FUND



\*FY14 is a 14 month budget due to change in Fiscal Year

SUMMARY OF EXPENDITURES BY FUND

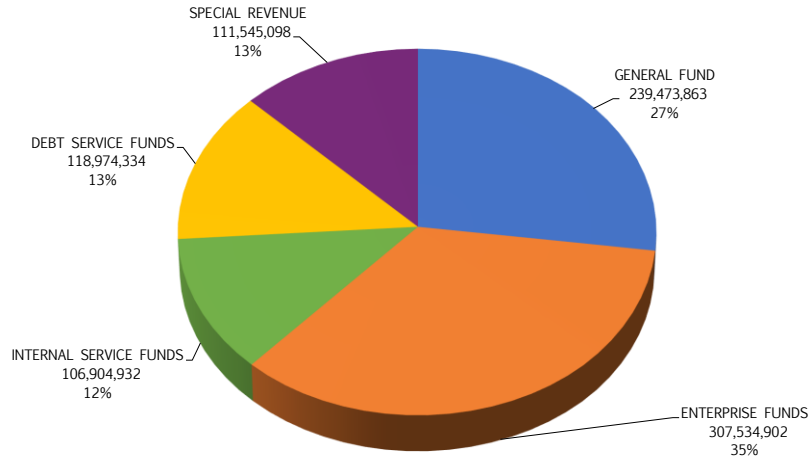
FUND	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
GENERAL FUND (1020)	225,139,241	236,744,888	233,780,732	239,473,863
WATER FUND (4010)	137,710,669	151,888,589	150,879,070	142,397,298
RAW WATER SUPPLY DEV (4041)	1,154,578	8,740	8,740	2,917
CHOKE CANYON FUND (4050)	1,255,660	1,324,525	1,324,525	0
GAS FUND (4130)	27,600,705	40,028,883	33,182,915	39,346,015
WASTEWATER FUND (4200)	58,892,123	86,906,426	85,454,824	80,163,646
STORM WATER FUND (4300)	31,588,367	33,024,268	31,141,858	33,005,426
AIRPORT FUND (4610)	9,822,183	8,661,635	8,608,734	9,353,486
AIRPORT PFC (2) FUND (4621)	1,133,609	1,136,137	1,136,137	1,127,591
AIRPORT CFC FUND (4632)	918,554	1,403,905	1,108,113	1,353,690
GOLF CENTER FUND (4690)	21,700	16,176	16,176	9,644
GOLF CAPITAL RESERVE FUND (4691)	81,443	210,734	210,734	103,000
MARINA FUND (4700)	2,001,298	2,211,951	2,204,554	2,172,118
<b>ENTERPRISE FUNDS</b>	<b>272,180,889</b>	<b>326,821,970</b>	<b>315,276,380</b>	<b>309,034,831</b>
STORES FUND (5010)	4,624,459	5,100,513	4,808,980	6,044,256
FLEET MAINT SVCS (5110)	14,319,776	22,579,853	17,167,891	22,790,431
FACILITIES MAINT SVC FD (5115)	4,653,704	5,732,152	5,732,152	6,153,699
INFORMATION TECHNOLOGY FUND (5210)	15,952,182	16,791,029	16,791,089	17,732,226
ENGINEERIG SVCS FUND (5310)	5,416,527	7,592,147	6,785,376	7,419,391
EMP BEN HLTH - FIRE (5608)	6,882,731	9,479,471	8,973,429	9,316,636
EMP BEN HLTH - POLICE (5609)	7,976,221	12,178,177	11,382,895	9,726,140
EMP BEN HLTH - CITICARE (5610)	21,494,418	24,150,258	23,836,710	21,664,351
LIAB/EMP BENEFIT - GEN LIAB (5611)	4,960,644	5,752,021	5,752,018	6,430,719
LIAB/EMP BENEFITS - WC (5612)	2,465,207	2,914,440	2,592,721	2,664,688
LIAB/EMP BENEFITS - ADMIN (5613)	912,561	1,135,464	1,135,464	1,074,363
OTHER EMPLOYEE BENEFITS (5614)	2,291,458	2,478,337	2,428,477	2,628,482
HEALTH BENEFITS ADMIN (5618)	568,140	589,038	584,916	596,243
<b>INTERNAL SERVICE FUNDS</b>	<b>92,518,029</b>	<b>116,472,900</b>	<b>107,972,117</b>	<b>114,241,624</b>
SEAWALL IMPROVEMENT DS FUND (1121)	2,861,819	2,861,919	2,861,919	2,862,919
ARENA FACILITY DS FUND (1131)	3,421,900	3,427,200	3,427,200	3,427,400
BASEBALL STADIUM DS FUND (1141)	2,200,250	2,207,000	2,207,000	1,928,158
DEBT SERVICE FUND (2010)	133,940,382	48,014,960	48,062,568	48,405,200
WATER SYSTEM REV DS FUND (4400)	26,179,799	26,275,103	25,975,103	24,005,235
WASTEWATER SYSTEM REV DS (4410)	21,817,572	21,733,914	21,733,914	21,741,220
GAS SYSTEM REV DS FUND (4420)	1,405,361	1,389,969	1,389,968	1,404,379
STORM WATER REV DS FUND (4430)	15,716,561	15,385,525	15,385,525	15,647,052
AIRPORT 2012A DEBT SVC FUND (4640)	945,026	949,119	949,119	944,019
AIRPORT 2012B DEBT SVC FUND (4641)	365,395	368,482	368,482	367,482
AIRPORT DEBT SVC FUND (4642)	393,892	398,100	398,100	398,850
AIRPORT CFC DEBT SVC FUND (4643)	478,404	481,400	481,400	479,900
MARINA DEBT SERVICE FUND (4701)	393,853	609,275	609,275	612,750
<b>DEBT SERVICE FUNDS</b>	<b>210,120,214</b>	<b>124,101,966</b>	<b>123,849,573</b>	<b>122,224,564</b>
HOTEL OCCUPANCY TAX FD (1030)	14,179,140	19,601,667	17,131,989	15,696,449
PUBLIC, ED, & GOVT CBL FD (1031)	968,398	607,348	602,201	565,000
STATE HOTEL OCCUPANCY TAX FD (1032)	161,517	3,051,651	1,075,257	1,148,406
MUNICIPAL CT SECURITY (1035)	87,998	100,002	66,543	94,000
MUNICIPAL CT TECHNOLOGY (1036)	50,777	119,361	52,800	118,488
MUNI CT JUVENILE CS MGR (1037)	150,839	183,404	172,066	203,083
MUNI CT JUVENILE CS MGR OTHER (1038)	0	24,200	0	24,200
PARKING IMPROVEMENT FD (1040)	229,074	200,568	200,568	110,000
STREET MAINTENANCE FUND (1041)	26,861,672	53,023,399	53,006,258	32,085,862
RESIDENTIAL STREET RECON FUND (1042)	0	2,500,000	2,500,000	270,643
REDLIGHT PHOTO ENFORCEM (1045)	1,883,604	1,990,359	1,187,251	712,124
HEALTH 1115 (1046)	1,385,129	760,437	39,864	0
REINVESTMENT ZONE NO.2 (1111)	1,394,820	1,468,594	1,467,455	1,397,996
REINVEST ZONE NO.3-DWNTWN (1112)	75,628	1,926,941	923,138	2,220,000
SEAWALL IMPROVEMENT FD (1120)	2,911,567	6,305,383	5,155,383	6,955,462
ARENA FACILITY FUND (1130)	5,091,808	6,123,726	6,123,726	6,702,510
BUSINESS/JOB DEVELOPMENT (1140)	4,753,778	13,556,257	4,254,860	2,092,048
TYPE B FUND (1145)	0	0	0	0
DEVELOPMENT SERVICES FD (4670)	7,581,238	7,701,566	7,382,453	6,628,188
VISITORS FACILITIES FUND (4710)	9,132,904	12,170,520	10,635,290	12,976,153
LEPC FUND (6060)	140,711	276,955	272,302	269,250
C.C. CRIME CONTROL DIST (9010)	7,791,381	8,521,894	7,783,529	6,497,827
<b>SPECIAL REVENUES</b>	<b>84,831,983</b>	<b>140,214,232</b>	<b>120,032,933</b>	<b>96,767,689</b>
<b>TOTAL ALL-FUNDS EXPENSES</b>	<b>884,790,357</b>	<b>944,355,956</b>	<b>900,911,734</b>	<b>881,742,572</b>



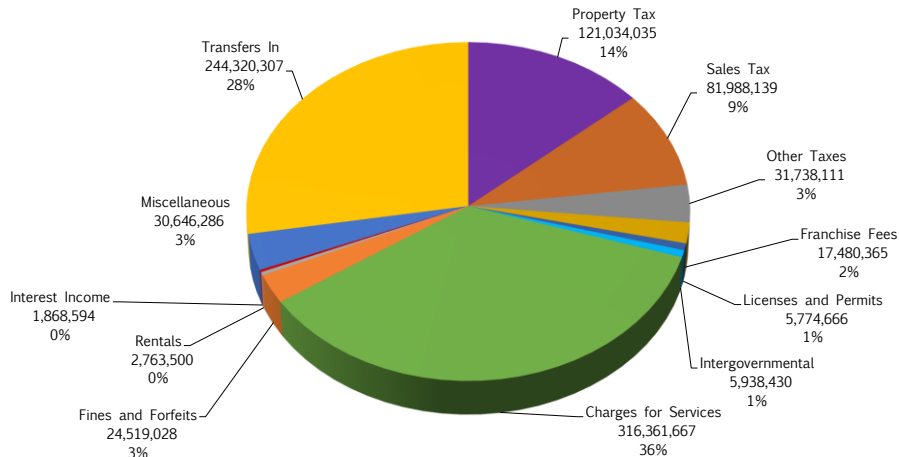
FISCAL YEAR 2018 CONSOLIDATED SUMMARY

	GENERAL FUND			ENTERPRISE FUNDS			INTERNAL SERVICE FUNDS		
	2016 Actuals	2017 Estimated	2018 Budget	2016 Actuals	2017 Estimated	2018 Budget	2016 Actuals	2017 Estimated	2018 Budget
<b>REVENUES</b>									
Property Tax	66,187,378	69,588,197	72,001,866	-	-	-	-	-	-
Sales Tax	53,242,181	53,400,000	53,934,000	-	-	-	-	-	-
Other Taxes	10,099,598	13,046,979	12,978,199	-	-	-	-	-	-
Franchise Fees	17,420,598	17,669,277	17,480,365	-	-	-	-	-	-
Licenses and Permits	1,054,587	1,059,324	979,396	-	-	-	-	-	-
Intergovernmental	1,729,031	1,753,924	1,956,563	-	-	-	-	-	-
Charges for Services/Sales	56,632,017	55,716,632	58,888,553	239,589,264	239,589,264	239,589,264	10,738,555	11,778,788	12,638,408
Fines, Fees and Forfeits	4,792,342	5,110,866	5,653,333	4,601,246	4,601,246	4,601,246	-	-	-
Rentals	-	-	-	2,713,650	2,713,650	2,713,650	-	-	-
Interest Income	652,326	303,968	377,000	536,314	536,314	536,314	-	-	-
Miscellaneous	1,328,464	2,004,333	1,011,621	3,303,295	12,790,207	27,555,154	1,120,233	1,660,199	1,167,186
Transfers In	12,247,351	10,607,497	14,212,967	32,539,274	32,539,274	32,539,274	75,660,441	81,663,210	93,099,338
<b>Total Revenues</b>	<b>225,385,873</b>	<b>230,260,997</b>	<b>239,473,863</b>	<b>283,283,043</b>	<b>292,769,955</b>	<b>307,534,902</b>	<b>87,519,229</b>	<b>95,102,197</b>	<b>106,904,932</b>
<b>EXPENDITURES</b>									
Personnel Cost	124,998,592	128,220,475	132,816,333	39,183,298	43,216,383	47,789,859	16,600,356	17,712,613	19,582,101
Other Operating	26,111,020	26,161,190	28,560,039	137,318,485	168,263,674	152,842,786	25,677,853	30,663,314	34,738,133
Contractual Services	32,742,301	38,686,241	35,215,574	7,263,386	10,542,536	7,880,071	41,964,413	50,221,176	46,780,289
Debt Service	3,444,632	2,289,477	645,000	69,827,950	71,588,303	66,563,059	307,785	230,527	231,161
Internal Services Allocations	34,321,227	34,479,828	39,613,904	16,608,121	17,779,042	20,108,769	3,547,240	4,348,040	5,477,777
Capital Outlay	2,521,468	2,943,522	2,623,011	1,979,650	3,886,442	13,850,288	4,420,380	4,796,448	7,432,165
One Time Expenditure	1,000,000	1,000,000	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>225,139,241</b>	<b>233,780,732</b>	<b>239,473,863</b>	<b>272,180,889</b>	<b>315,276,380</b>	<b>309,034,831</b>	<b>92,518,029</b>	<b>107,972,117</b>	<b>114,241,624</b>
<b>FUND BALANCES</b>									
Fund Balance Beginning of Year	52,657,849	52,904,484	49,384,749	129,880,097	140,982,251	118,475,826	61,209,042	56,210,242	43,340,322
Fund Balance at End of Year	52,904,484	49,384,749	49,384,749	140,982,251	118,475,826	116,975,896	56,210,242	43,340,322	36,003,630

Consolidated FY 2018 Revenues by Fund



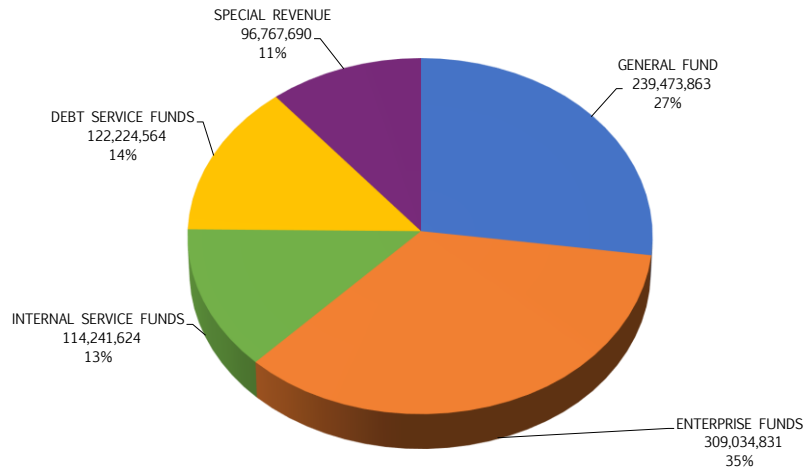
Consolidated FY 2018 Revenues by Type



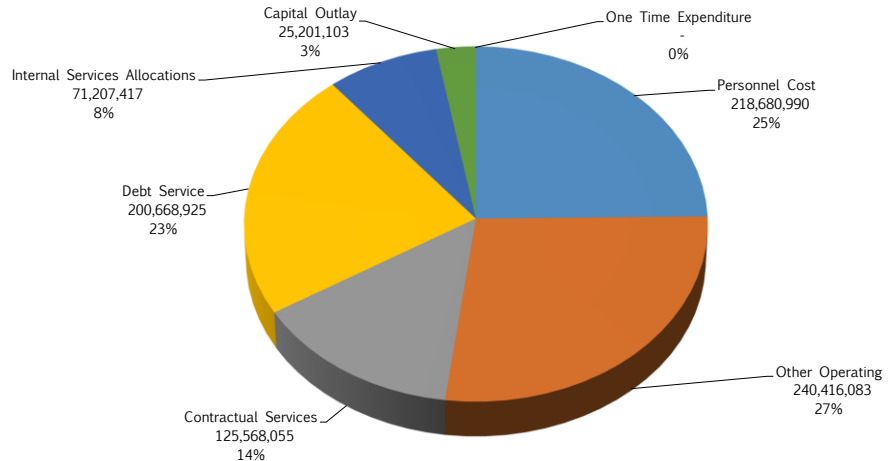
FISCAL YEAR 2018 CONSOLIDATED SUMMARY, CONTINUED

	DEBT SERVICE FUNDS			SPECIAL REVENUE			TOTAL		
	2016 Actuals	2017 Estimated	2018 Budget	2016 Actuals	2017 Estimated	2018 Budget	2016 Actuals	2017 Estimated	2018 Budget
<b>REVENUES</b>									
Property Tax	40,196,519	42,136,000	43,692,441	4,306,187	4,997,070	5,339,728	110,690,084	116,721,267	121,034,035
Sales Tax	-	-	-	27,468,845	27,788,260	28,054,139	80,711,026	81,188,260	81,988,139
Other Taxes	-	-	-	17,636,316	18,404,804	18,759,912	27,735,914	31,451,783	31,738,111
Franchise Fees	-	-	-	-	-	-	17,420,598	17,669,277	17,480,365
Licenses and Permits	-	-	-	6,630,416	4,671,117	4,795,270	7,685,003	5,730,441	5,774,666
Intergovernmental	1,525,161	1,791,774	1,194,540	3,997,389	3,486,106	2,787,327	7,251,581	7,031,804	5,938,430
Charges for Services/Sales	-	-	-	5,396,048	4,818,616	5,245,442	312,355,884	311,903,300	316,361,667
Fines, Fees and Forfeits	-	-	-	16,173,280	14,971,886	14,264,449	25,566,868	24,683,998	24,519,028
Rentals	-	-	-	57,353	56,885	49,850	2,771,003	2,770,535	2,763,500
Interest Income	907,857	310,927	154,680	424,578	545,233	800,600	2,521,075	1,696,441	1,868,594
Miscellaneous	-	-	-	866,998	917,731	912,325	6,618,990	17,372,470	30,646,286
Transfers In	170,714,273	80,205,037	73,932,673	22,571,830	37,923,037	30,536,055	313,733,169	242,938,054	244,320,307
<b>Total Revenues</b>	<b>213,343,810</b>	<b>124,443,737</b>	<b>118,974,334</b>	<b>105,529,240</b>	<b>118,580,745</b>	<b>111,545,098</b>	<b>915,061,195</b>	<b>861,157,631</b>	<b>884,433,128</b>
<b>EXPENDITURES</b>									
Personnel Cost	-	-	-	14,409,263	17,527,665	18,492,697	195,191,509	206,677,135	218,680,990
Other Operating	-	-	-	25,592,896	18,077,759	24,275,125	214,700,254	243,165,936	240,416,083
Contractual Services	-	-	-	32,440,352	55,931,142	35,692,121	114,410,453	155,381,096	125,568,055
Debt Service	210,120,214	123,849,573	122,224,564	15,264,094	15,625,754	11,005,141	298,964,675	213,583,633	200,668,925
Internal Services Allocations	-	-	-	4,648,530	4,812,593	6,006,967	59,125,118	61,419,502	71,207,417
Capital Outlay	-	-	-	1,604,011	3,199,653	1,295,638	10,525,509	14,826,065	25,201,103
One Time Expenditure	-	-	-	-	-	-	1,000,000	1,000,000	-
<b>Total Expenditures</b>	<b>210,120,214</b>	<b>123,849,573</b>	<b>122,224,564</b>	<b>93,959,146</b>	<b>115,174,565</b>	<b>96,767,690</b>	<b>893,917,518</b>	<b>896,053,365</b>	<b>881,742,572</b>
<b>FUND BALANCES</b>									
Fund Balance Beginning of Year	30,016,001	33,239,597	33,833,761	95,910,862	107,480,957	110,887,137	369,673,853	390,817,530	355,921,796
<b>Fund Balance at End of Year</b>	<b>33,239,597</b>	<b>33,833,761</b>	<b>30,583,531</b>	<b>107,480,957</b>	<b>110,887,137</b>	<b>125,664,545</b>	<b>390,817,530</b>	<b>355,921,796</b>	<b>358,612,352</b>

Consolidated FY 2018 Expenditures by Fund

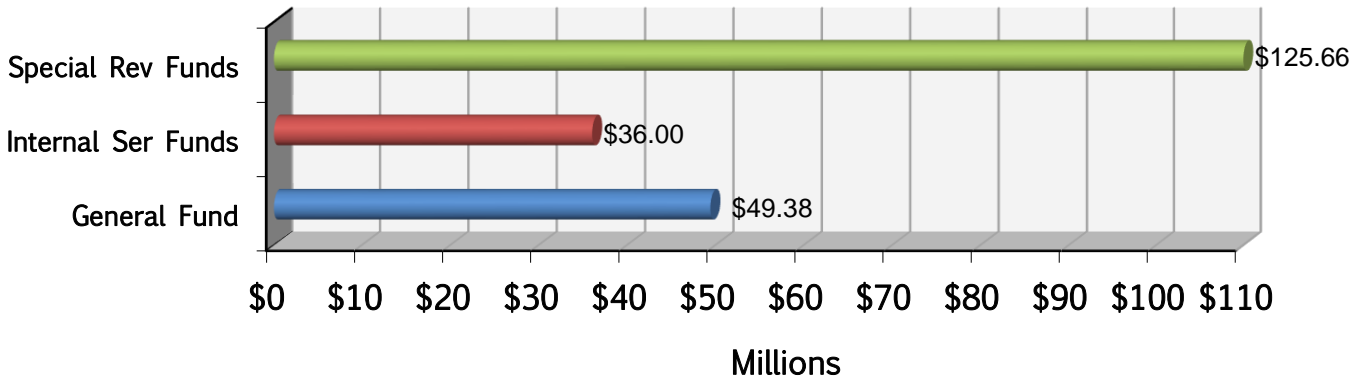


Consolidated FY 2018 Expenditures by Category



# PROJECTED FUND BALANCES (@ September 30, 2018)

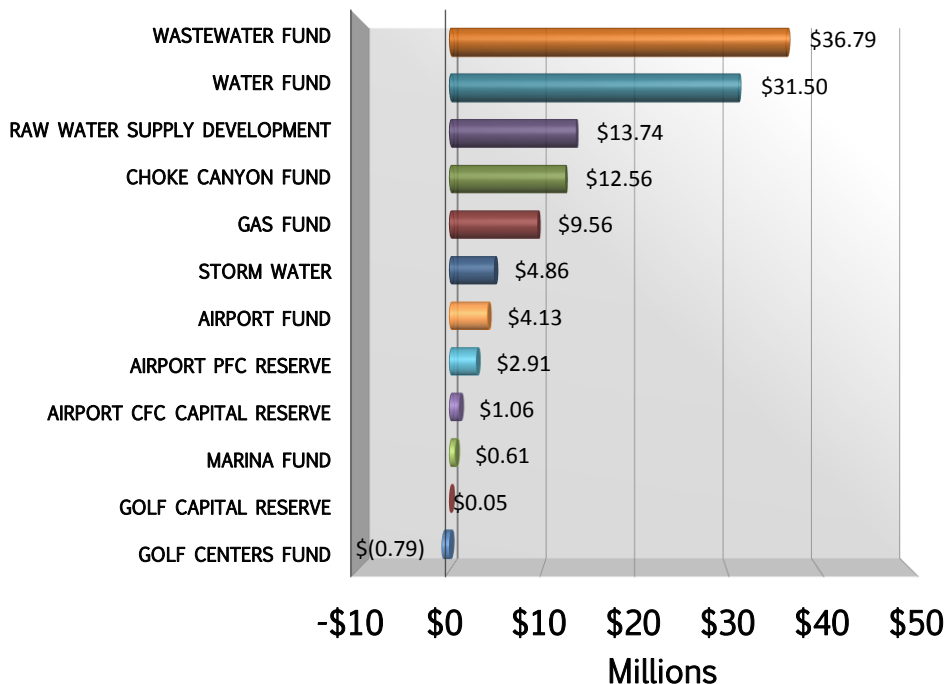
## Non-Enterprise Funds



Note: The restricted nature of Special Revenue Funds has resulted in the accumulation of significant fund balances as noted above. The largest Special Revenue Fund balances (collectively at \$78M of the Special Revenue Fund balance total) is attributable mostly to the 1/8<sup>th</sup> of a cent sales tax associated with: Seawall Improvements (\$41M), Arena Facility (\$22M), and Business and Job Development (\$15M). These balances are not expected to change significantly in the near term.

Internal Service Fund Balances are driven mostly by the Risk reserves associated with Health and Workers' Compensation Insurance.

## Enterprise Funds



**PROJECTED FUND BALANCES**

FUND	PROJECTED FUND BALANCES			PROJECTED FUND BALANCES
	@ 10/01/2017	BUDGET REVENUES	BUDGET EXPENDITURES	@ 9/30/2018
GENERAL FUND (1020)	49,384,749	239,473,863	239,473,863	49,384,749
WATER FUND (4010)	31,367,043	142,523,333	142,397,298	31,493,078
RAW WATER SUPPLY DEV (4041)	11,887,196	1,855,828	2,917	13,740,107
CHOKE CANYON FUND (4050)	12,513,268	46,440	0	12,559,708
GAS FUND (4130)	9,562,245	39,348,065	39,346,015	9,564,295
WASTEWATER FUND (4200)	36,756,691	80,198,119	80,163,646	36,791,164
STORM WATER FUND (4300)	8,960,474	28,904,363	33,005,426	4,859,411
AIRPORT FUND (4610)	4,107,356	9,373,227	9,353,486	4,127,097
AIRPORT PFC (2) FUND (4621)	2,735,002	1,301,280	1,127,591	2,908,691
AIRPORT CFC FUND (4632)	819,748	1,597,000	1,353,690	1,063,058
GOLF CENTER FUND (4690)	(819,294)	39,923	9,644	(789,015)
GOLF CAPITAL RESERVE FUND (4691)	45,415	103,000	103,000	45,415
MARINA FUND (4700)	540,682	2,244,324	2,172,118	612,888
ENTERPRISE FUNDS	118,475,826	307,534,902	309,034,831	116,975,896
STORES FUND (5010)	951,129	5,253,267	6,044,256	160,140
FLEET MAINT SVCS (5110)	13,555,584	15,597,015	22,790,431	6,362,168
FACILITIES MAINT SVC FD (5115)	1,493,616	4,838,662	6,153,699	178,580
INFORMATION TECHNOLOGY (5210)	2,323,653	15,884,724	17,732,226	476,151
ENGINEERING SVCS FUND (5310)	915,277	7,444,887	7,419,391	940,773
EMP BEN HLTH - FIRE (5608)	5,178,695	8,505,458	9,316,636	4,367,517
EMP BEN HLTH - POLICE (5609)	2,803,398	9,748,676	9,726,140	2,825,934
EMP BEN HLTH - CITICARE (5610)	1,501,427	26,191,272	21,664,351	6,028,348
LIAB/EMP BENEFIT - GEN LIAB (5611)	6,675,981	6,441,873	6,430,719	6,687,135
LIAB/EMP BENEFITS - WC (5612)	5,820,395	2,683,408	2,664,688	5,839,115
LIAB/EMP BENEFITS - ADMIN (5613)	144,904	1,083,342	1,074,363	153,883
OTHER EMPLOYEE BENEFITS (5614)	1,979,158	2,629,888	2,628,482	1,980,564
HEALTH BENEFITS ADMIN (5618)	(2,895)	602,461	596,243	3,323
INTERNAL SERVICE FUNDS	43,340,322	106,904,932	114,241,624	36,003,631
SEAWALL IMPROVEMENT DS FUND (1121)	1,352,197	2,862,919	2,862,919	1,352,197
ARENA FACILITY DS FUND (1131)	2,935,240	3,427,400	3,427,400	2,935,240
BASEBALL STADIUM DS FUND (1141)	1,928,158	0	1,928,158	0
DEBT SERVICE FUND (2010)	12,018,310	46,990,845	48,405,200	10,603,955
WATER SYSTEM REV DS FUND (4400)	5,452,676	24,044,115	24,005,235	5,491,556
WASTEWATER SYSTEM REV DS (4410)	5,681,419	21,773,621	21,741,220	5,713,820
GAS SYSTEM REV DS FUND (4420)	779,720	1,404,379	1,404,379	779,720
STORM WATER REV DS FUND (4430)	3,002,076	15,668,052	15,647,052	3,023,076
AIRPORT 2012A DEBT SVC FUND (4640)	85,335	944,019	944,019	85,335
AIRPORT 2012B DEBT SVC FUND (4641)	123,725	367,483	367,482	123,726
AIRPORT DEBT SVC FUND (4642)	98,176	398,850	398,850	98,176
AIRPORT CFC DEBT SVC FUND (4643)	242,506	479,901	479,900	242,507
MARINA DEBT SERVICE FUND (4701)	134,223	612,750	612,750	134,223
DEBT SERVICE FUNDS	33,833,761	118,974,334	122,224,564	30,583,531
HOTEL OCCUPANCY TAX FD (1030)	5,109,861	15,673,112	15,696,449	5,086,524
PUBLIC, ED, & GOVT CBL FD (1031)	1,594,036	681,727	565,000	1,710,763
STATE HOTEL OCCUPANCY TAX FD (1032)	4,540,684	3,100,000	1,148,406	6,492,278
MUNICIPAL CT SECURITY (1035)	117,404	80,000	94,000	103,404
MUNICIPAL CT TECHNOLOGY (1036)	223,907	100,000	118,488	205,419
MUNI CT JUVENILE CS MGR (1037)	263,651	110,707	203,083	171,275
MUNI CT JUVENILE CS MGR OTHER (1038)	73,108	18,500	24,200	67,408
PARKING IMPROVEMENT FD (1040)	41,155	110,000	110,000	41,155
STREETS FUND (1041)	1,118,171	32,352,305	32,085,862	1,384,614
RESIDENTIAL STREET RECONSTRUCTION (1042)	2,098,411	3,500,194	270,643	5,327,962
REDLIGHT PHOTO ENFORCEM (1045)	713,224	6,407	712,124	7,507
HEALTH 1115 (1046)	1,375,838	0	0	1,375,838
REINVESTMENT ZONE NO.2 (1111)	9,370,989	4,039,512	1,397,996	12,012,505
REINVEST ZONE NO.3-DWNTWN (1112)	3,330,008	1,320,973	2,220,000	2,430,981
SEAWALL IMPROVEMENT FD (1120)	39,383,981	8,604,682	6,955,462	41,033,201
ARENA FACILITY FUND (1130)	20,476,471	8,263,241	6,702,510	22,037,202
BUSINESS/JOB DEVELOPMENT (1140)	11,650,419	5,402,535	2,092,048	14,960,906
TYPE B (1145)	0	3,342,374	0	3,342,374
DEVELOPMENT SERVICES FD (4670)	3,737,689	6,445,325	6,628,188	3,554,826
VISITORS FACILITIES FUND (4710)	1,930,009	11,495,192	12,976,153	449,048
LEPC FUND (6060)	50,411	269,812	269,250	50,973
C.C. CRIME CONTROL DIST (9010)	3,687,710	6,628,500	6,497,827	3,818,383
SPECIAL REVENUES	110,887,137	111,545,098	96,767,690	125,664,545
TOTAL ALL-FUNDS	355,921,796	884,433,128	881,742,572	358,612,352

## PROJECTED FUND BALANCE SUMMARY

General Fund – The City Council annually adopts a Resolution reaffirming the financial policies of the City including maintenance of the General Fund balance at an adequate level. Accordingly, it is the goal of the City Council to build and maintain a reserve in the General Fund committed fund balance which totals at least two months (or approximately 17%) of regular General Fund operating revenues or regular General Fund operating expenditures up to 25% of total annual General Fund appropriations, excluding any one-time appropriations. Of the projected fund balance of \$49,384,749 it is expected that \$40,710,557 will be available to satisfy this requirement. The expenditures for FY 2018 are \$239,473,863; therefore, the reserve is currently at 17%.

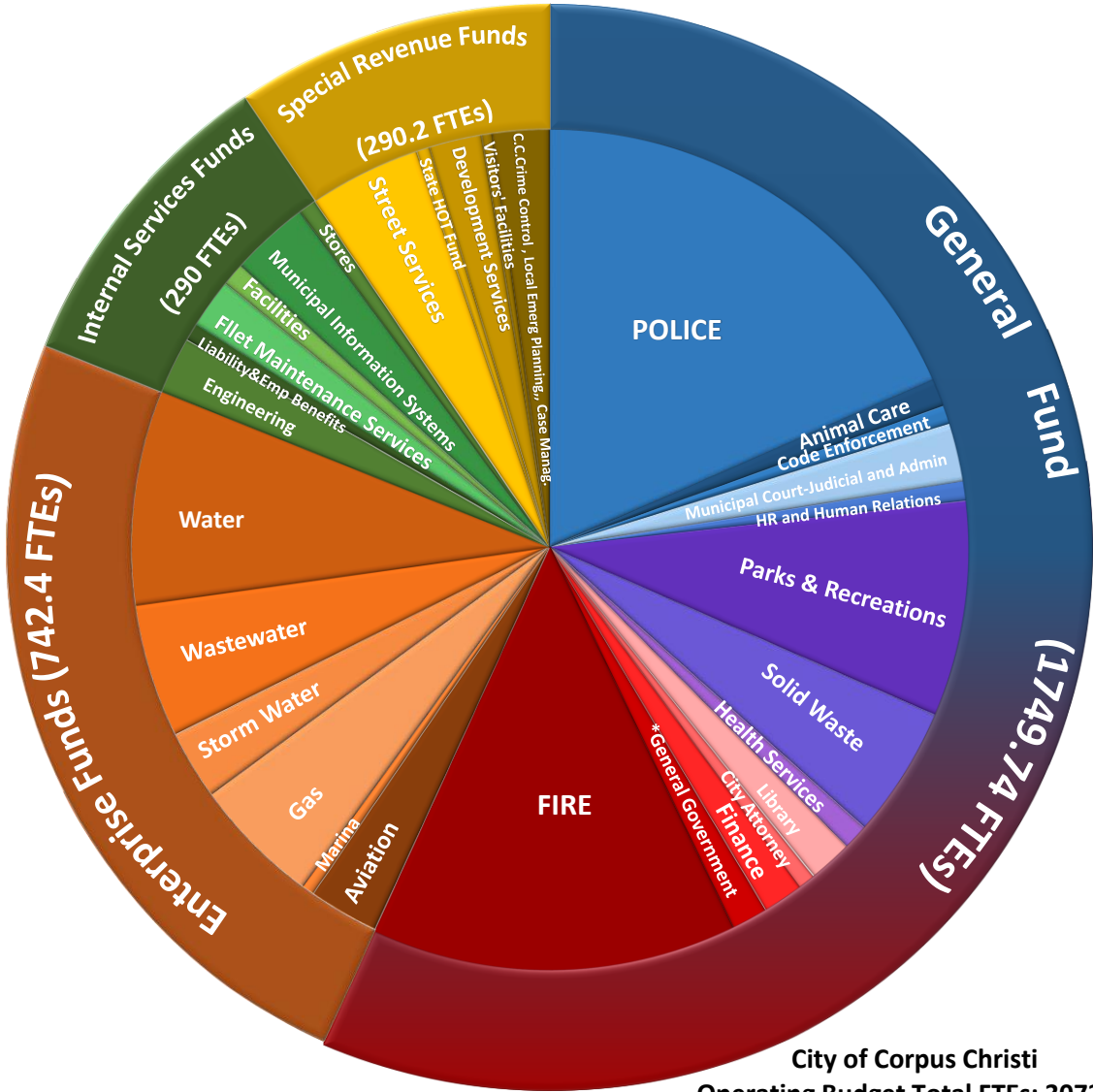
Enterprise Funds – Per the Financial Policies of the City it is a Council goal to maintain a reserve of at least 25% of annual appropriations in these funds. This policy does not apply to the Golf Fund which is operated by a third party. All of the Enterprise Funds covered by this policy are in compliance. The Golf Fund had a negative fund balance of over \$1.5 million when the two courses were taken over by a third party in FY 2010-11. The fund balance has steadily improved and the fund is expected to be in a positive financial position by FY 19-20.

Debt Service Funds – The Debt Service Funds will continue to be in compliance with various reserve requirements and/or financial policies. Generally, little change is expected in most Debt Service Fund levels.

Internal Service Funds – Internal Service Funds are required to maintain a fund balance of 3% and a maximum of an additional 2%, for a total of 5% of the annual appropriations, exclusive of any one-time appropriations. The policy applies to the Stores, MIS, Fleet Maintenance, Facility Maintenance and Engineering Funds. All of these funds are in compliance with the policy. The Group Health Plans (Fire, Public Safety and Citicare) are required to maintain fund balances to 1) pay any associated administrative costs and claims run-out based on the most recent actuarial study, and 2) cover any differences between revenues budgeted to cover projected claims expense for the FY and the attachment point calculated at 110% of projected claims expense. In FY 2017 the Citicare plan fell below the policy due to a significant increase in claim expenses. Plans were approved for FY 2018 to bring the fund balance back to compliance. The other two Health Plans are in compliance with the policy. The General Liability Fund and the Workers' Compensation Fund also have requirements including 1) maintaining 25% of 5 year average claims costs, and 2) funding a portion of long-term liabilities determined by actuarial projections. Both Funds are in compliance with the policy.

Special Revenue Funds – Special Revenue Funds are, by definition, legally restricted to expenditures for specific purposes. All Special Revenue Funds have positive, adequate fund balances.

**FY17 Summary of Full-Time Equivalents by Fund and Division.**



**City of Corpus Christi  
Operating Budget Total FTEs: 3072.34**

\*General Government consists of: Mayor 2FTE's, City Manager 4.75FTE's, ACM's - 4FTE's, City Secretary 6FTE's, City Auditor 4FTE's, Intergovernmental Relations 1FTE, Office of Management & Budget 8FTE's, Public Information 7FTE's, Housing & Community Development 2FTE, Comprehensive Planning 4FTE's

## SUMMARY OF FULL-TIME EQUIVALENTS

FUND	DEPT	2014-2015	2015-2016	2016-2017	2017-2018		Staffing Changes	
		Budget	Budget	Budget	BUDGET			
		FTE	FTE	FTE	FTE	REGULAR FULL-TIME	REGULAR PART-TIME	
<b>GENERAL FUND</b>								
	Mayor	2	2	2	2	2	0	
	City Council	0	0	0	0	0	0	
	ACM - Safety, Health, & Neighbor	2	2	2	2	2	0	
	ACM - General Gov't	1	1	1	2	2	1	
	City Attorney	27	25	25	21	21	-4	
	City Manager	5.5	5.5	5.5	4.75	4	0.75	
	City Secretary	6	6	6	6	6	0	
	Comprehensive Planning	0	2	2	4	4	2	
	Housing & Community Development (formerly Neighborhood Services)	1	1	1	2	2	1	
	Code Enforcement	21	22	22	22	22	0	
	Finance	51	51	51	47	47	-4	
	Office of Management & Budget	9	9	9	8	8	-1	
	Fire	429	429	429	429	429	0	
	Civilian	15	15	15	15	15	0	
	Sworn Firefighters	414	414	414	414	414	0	
	Health Services	35.5	31.5	31.5	29.97	29	0.97	
	Animal Care and Control Services	29	32	37	33	33	-4	
	Human Relations	6.75	6	6	6	6	0	
	Human Resources	18	18	18	17	17	-1	
	City Auditor	4	4	4	4	4	0	
	Intergovernmental Relations	1	1	1	1	1	0	
	Library Services	53.35	53.35	53.35	50.63	50	0.63	
	Municipal Court - Admin	63	63	63	60	60	-3	
	Municipal Court - Judicial	8.85	8.85	8.85	8.85	8.85	0	
	Parks & Recreation	262.57	263.57	259.57	254.6	158	96.6	
	Police	563.8	563.8	563.32	573.32	569	4.32	
	Civilian	191.8	191.8	191.32	193.32	189	4.32	
	Sworn Officers	372	372	372	380	380	8	
	Public Information (Communications)	5.2	7	7	7	7	0	
	Solid Waste Services	153.62	153.62	154.62	154.62	154	0.62	
	<b>Total</b>	<b>1,759.14</b>	<b>1,761.19</b>	<b>1,762.71</b>	<b>1,749.74</b>	<b>1,645.85</b>	<b>103.89</b>	<b>-12.97</b>

## SUMMARY OF FULL-TIME EQUIVALENTS

FUND	DEPT	2014-2015	2015-2016	2016-2017	2017-2018			
		Budget	Budget	Budget	BUDGET	REGULAR FULL-TIME	REGULAR PART-TIME	Staffing Changes
		FTE	FTE	FTE	FTE			
<b>ENTERPRISE FUNDS</b>								
	Aviation	82	83	82	82	82		0
	Marina	15	15	15	15	15		0
	Gas	153	153	153	152	152		-1
	Storm Water	80	82	81	81	81		0
	Wastewater	160	165	156	158	158		2
	Water	208.4	206.4	216.4	220.4	220.4		4
	ACM - Public Works	2	2	2	2	2		0
	Utility Business Office	21	32	32	32	32		0
	<b>Total</b>	<b>721.4</b>	<b>738.4</b>	<b>737.4</b>	<b>742.4</b>	<b>742.4</b>	<b>0</b>	<b>5</b>
<b>INTERNAL SERVICE FUNDS</b>								
	Engineering (formerly Capital Programs)	75	76	76	67	67		-9
	Risk Management - Admin	12	12	12	14	14		2
	Emp Benefits - Admin	7	7	7	7	7		0
	Fleet Maintenance Services	59	59	59	59	59		0
	Facilities Maintenance Services	23	29	28	28	28		0
	Information Technology	96	96	96	94	94		-2
	Stores	20	20	20	21	21		1
	<b>Total</b>	<b>292</b>	<b>299</b>	<b>298</b>	<b>290</b>	<b>290</b>	<b>0</b>	<b>-8</b>
<b>SPECIAL REVENUE FUNDS</b>								
	Street Services	132	132	132	132	132		0
	State HOT Fund	0	0	15.7	15.7	15.7		0
	Municipal Court - Case Manager Fund	3	3	3	3	3		0
	Development Services	63	62.5	60.5	62.5	61	1.5	2
	Visitors' Facilities Fund	13	13	13	13	13		0
	Redlight Photo Enforcement	2	3	3	0	0		-3
	C.C. Crime Control District	78.6	78.6	78.6	63	63		-15.6
	Civilian	15.6	15.6	15.6	0	0		-15.6
	Sworn Officers	63	63	63	63	63		0
	Health 1115 Waiver	0	4	4	0	0		-4
	Local Emerg Planning Committee	1	1	1	1	1		0
	<b>Total</b>	<b>292.6</b>	<b>297.1</b>	<b>310.8</b>	<b>290.2</b>	<b>288.7</b>	<b>1.5</b>	<b>-20.6</b>
								0
	<b>OPERATING BUDGET FTE'S</b>	<b>3,065.14</b>	<b>3,095.69</b>	<b>3,108.91</b>	<b>3,072.34</b>	<b>2,966.95</b>	<b>105.39</b>	<b>-36.57</b>
	<b>GRANT FTE'S</b>	<b>114.97</b>	<b>111.23</b>	<b>111.23</b>	<b>103.88</b>			<b>-7.35</b>
	<b>TOTAL FTE'S</b>	<b>3,180.11</b>	<b>3,206.92</b>	<b>3,220.14</b>	<b>3,176.22</b>	<b>2,966.95</b>	<b>105.39</b>	<b>-43.92</b>



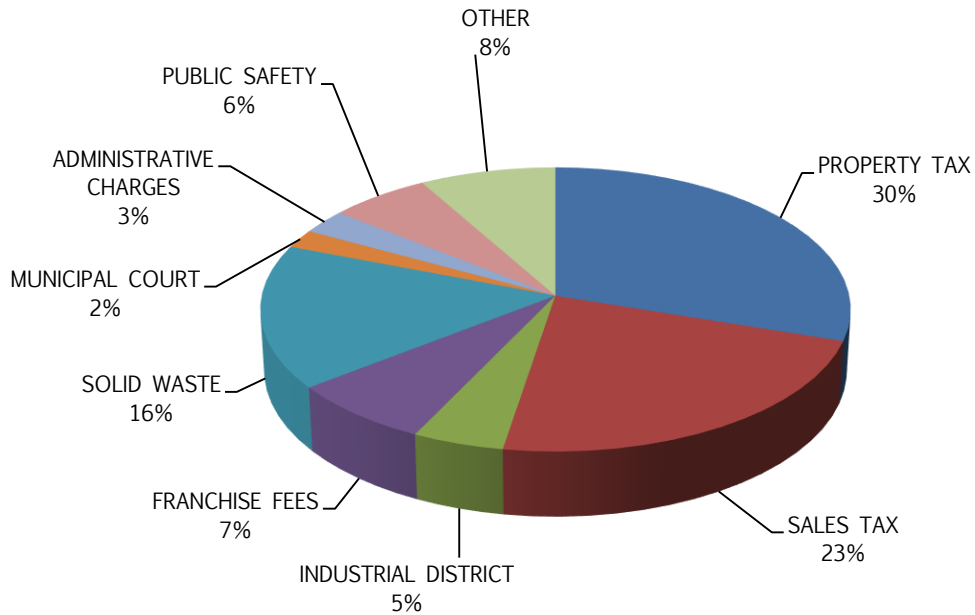
FUND	DEPT	STAFFING CHANGES	DESCRIPTION
<b>General Fund</b>			
ACM - General Gov't		1	<b>Added:</b> 1 Executive Assistant
City Attorney		-4	<b>Transferred:</b> 2 Claims adjuster to Risk <b>Eliminated:</b> 2 Attorneys
City Manager		-1	<b>Eliminated:</b> 1 Intern
Comprehensive Planning		2	<b>Added:</b> 1 Sr. City Planner & 1 City Planner
Housing & Community Development		1	<b>Adjustment:</b> Grant covers portion of two FTE's
Finance		-4	<b>Eliminated:</b> 1 Sr. Customer Service Rep., 1 Sr. Clerk Collector, 1 Customer Service Rep., 1 Collection Manager
Office of Management & Budget		-1	<b>Eliminated:</b> 1 Contracts Manager
Health Services		-1.53	<b>Eliminated:</b> 1 Medical Assistant <b>Converted:</b> Sr. Nurse Practitioner to 0.50 of FTE
Animal Care and Control Services		-4	<b>Eliminated:</b> 5 Temps from regular FTE count <b>Added:</b> 1 Program Manager
Human Resources		-1	<b>Eliminated:</b> 1 Management Aide
Library Services		-2.72	<b>Eliminated:</b> 1.72 Library Aids, 1 Library Assistant
Municipal Court - Admin		-3	<b>Eliminated:</b> 1 Deputy Court Clerk IV, 2 City Marshalls
Parks & Recreation		-4.97	<b>Eliminated:</b> 2.97 Laborers, 1 Case Manager, 1 Park Compliance Officer
Police		10	<b>Eliminated:</b> 1 Sr. Garage service person, 1 Intelligence Analyst <b>Added:</b> 3 Control Officers, 1 Management Assistant, 8 Police Officers
<b>Total:</b>		<b>-12.97</b>	
<b>Enterprise Funds</b>			
Gas		-1	<b>Transferred:</b> 1 Director of Water Operations to Water Department
Wastewater		2	<b>Transferred:</b> 1 Director of Wastewater & Storm Water & 1 Utility Tech III from Water
Water		4	<b>Transferred:</b> 1 Director of Wastewater & Storm Water & 1 Utility Tech III <b>Added:</b> 5 Utility Tech I, 1 Director of Water Operations
<b>Total:</b>		<b>5.00</b>	
<b>Internal Service Funds</b>			
Engineering		-9	<b>Eliminated:</b> 1 Mgr. of Prop&Land Acq., 1 Admin Assistant, 2 Sr. Land Agent, 2 Survey Tech, 2 Engineer's Assistant II, 1 Assistant City Surveyor
Risk Management		2	<b>Added:</b> 2 Risk Claim Adjusters
IT		-2	<b>Eliminated:</b> 2 Application Analysts
Stores		1	<b>Added:</b> 1 Buyer
<b>Total:</b>		<b>-8.00</b>	
<b>Special Revenue Funds</b>			
Development Services		2	<b>Added:</b> 1 Inspector II for Backflow, 1 Inspector II for Zoning
Redlight Photo		-3	<b>Eliminated:</b> All FTEs due to cancelation of the program
Crime Control		-15.6	<b>Eliminated:</b> 3 Senior Staff Assistants, 1 Management Assist., 1 Management Aid, 4.6 Case Manager, 1 Juvenile Asst. Ctr. Supt., 2 Crime Prevention Aavisor, 1 Volunteer Services Coord., 2 Deputy City Marshal
Health 1115 Waiver		-4	<b>Eliminated:</b> All FTEs due to cancelation of the program
<b>Total:</b>		<b>-20.60</b>	
<b>OPERATING BUDGET FTE'S:</b>		<b>-36.57</b>	
<b>GRANT FTE'S:</b>		<b>-7.35</b>	
<b>TOTAL FTE CHANGE:</b>		<b>-43.92</b>	



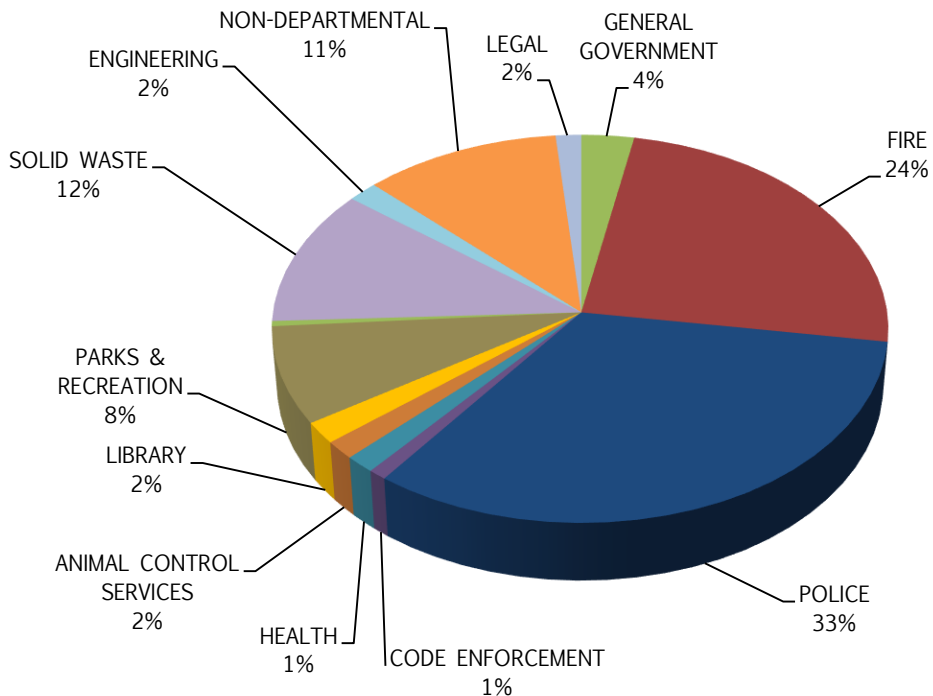
# GENERAL FUND

# GENERAL FUND

## REVENUES



## EXPENDITURES



## GENERAL FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2015-2016	AMENDED 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
Property Taxes	66,187,378	69,588,202	69,588,197	72,001,866
Other Taxes	63,315,554	66,524,201	66,422,446	66,886,199
Franchise Fees	17,420,598	17,671,244	17,669,277	17,480,365
Solid Waste Services	37,622,845	37,839,569	38,238,344	39,240,528
Other Permit License	1,054,587	1,069,042	1,059,324	979,396
Municipal Court Fees	4,195,424	3,751,154	4,364,018	5,035,162
General Government Services	401,789	55,336	56,560	62,724
Health Services	1,309,433	1,375,500	1,323,501	1,298,500
Animal Care Services	188,996	135,096	125,781	135,096
Museum Fees	596,918	591,407	746,848	618,171
Library Services	132,977	129,923	110,777	120,312
Recreation Services	3,320,802	3,338,814	3,107,865	3,504,521
Administrative Charges	6,131,454	6,302,516	6,302,515	6,662,393
Interest on Investments	652,326	122,400	303,968	377,000
Public Safety Services	13,655,175	14,454,052	12,753,804	14,526,872
Intergovernmental Services	1,729,031	1,736,046	1,753,924	1,956,563
Other Revenue	1,354,689	1,154,198	1,028,865	1,037,620
Interfund Contributions	6,115,897	5,359,611	5,304,982	7,550,574
<b>TOTAL</b>	<b>225,385,873</b>	<b>231,198,310</b>	<b>230,260,997</b>	<b>239,473,863</b>

## SUMMARY OF EXPENDITURES BY ORGANIZATION

Mayor	187,475	195,865	193,269	218,682
City Council	83,494	128,201	128,199	143,675
City Attorney	2,568,920	2,932,640	2,932,640	2,773,728
City Auditor	447,622	449,716	449,718	484,373
City Manager	2,056,174	2,508,962	2,303,724	2,325,814
City Secretary	610,205	889,615	882,170	645,654
Finance	4,482,590	4,370,421	4,370,418	4,547,036
Office of Management & Budget	734,486	1,026,829	1,010,808	985,468
Human Relations	432,411	516,481	516,114	552,810
Human Resources	1,726,861	1,993,152	1,988,778	2,045,926
Municipal Court - Judicial	1,112,820	1,160,552	1,153,462	1,186,659
Municipal Court - Administration	4,042,250	4,237,103	3,971,356	4,246,620
Museums	1,424,112	1,102,720	1,303,977	1,350,940
Fire	53,077,524	54,842,863	56,521,432	56,056,108
Police	70,405,143	70,176,816	70,046,418	75,129,198
Animal Control Services	2,902,745	3,004,637	2,758,237	3,454,905
Code Enforcement	1,953,128	2,014,471	1,903,975	2,024,929
Health Services	2,661,143	3,506,842	3,435,812	3,319,941
Library Services	4,040,955	4,258,101	3,980,132	4,109,140
Parks & Recreation	17,292,447	19,373,341	18,827,362	18,558,142
Solid Waste Services	26,630,261	27,326,463	27,326,459	26,077,781
Community Development	328,390	1,369,032	1,274,401	990,626
Engineering Services	3,766,136	4,183,113	4,194,029	3,928,289
Non-Departmental Services	21,171,951	24,176,950	21,307,840	24,317,418
One-Time Expenditures	1,000,000	1,000,000	1,000,000	0
<b>TOTAL</b>	<b>225,139,241</b>	<b>236,744,888</b>	<b>233,780,732</b>	<b>239,473,863</b>

**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	42,529,296		22,670,534	9,642,025
	<b>Reserved for Encumbrances</b>	0		3,908,819	0
	<b>Reserved for Commitments</b>	10,128,553		26,325,131	39,742,724
	<b>BEGINNING BALANCE</b>	52,657,849		52,904,484	49,384,749
	<b>General Property Taxes</b>				
300010	Advalorem taxes - current	64,125,164	67,845,000	67,844,997	70,351,865
300100	Advalorem taxes - delinquent	1,165,559	953,203	953,203	950,001
300200	Penalties & Interest on taxes	896,655	789,999	789,998	700,000
	<b>Total Property Taxes</b>	66,187,378	69,588,202	69,588,197	72,001,866
	<b>Other Taxes</b>				
300300	Industrial District - In-lieu	8,116,784	9,100,000	10,998,245	11,000,000
300350	Other payments in lieu of tax	98,766	100,000	100,000	0
300450	Sp Inventory Tax Escrow Refund	49,026	65,000	65,000	55,000
300600	City sales tax	53,242,181	55,400,000	53,400,000	53,934,000
300700	Liquor by the drink tax	1,422,106	1,472,118	1,472,118	1,491,240
300800	Bingo tax	386,690	387,083	387,083	405,959
300970	Housing Authority - lieu of ta	26,225	26,500	24,533	26,000
	<b>Total Other Taxes</b>	63,341,779	66,550,701	66,446,979	66,912,199
	<b>Franchise Fees</b>				
300900	Electric franchise - CPL	9,910,543	10,092,560	10,092,560	10,152,182
300910	Electric franchise-Nueces Coop	91,688	100,000	100,000	99,999
300920	Telecommunications fees	3,662,907	3,648,884	3,648,884	3,648,884
300940	CATV franchise	3,681,419	3,750,000	3,750,000	3,500,000
300960	Taxicab franchises	46,515	52,000	52,000	52,000
300980	ROW lease FEE	1,300	1,300	1,300	1,300
	<b>Total Franchise Fees</b>	17,394,372	17,644,744	17,644,744	17,454,365
	<b>Solid Waste Services</b>				
300942	MSW SS Charge - BFI	1,935,073	1,931,000	1,900,000	1,900,000
300943	MSW SS Charge-CC Disposal	677,692	745,000	701,000	701,000
300944	MSW SS Chg-TrailrTrsh/SkidOKan	28,783	33,600	6,000	6,000
300945	MSW SS Charge-Captain Hook	16,284	18,000	12,480	13,000
300947	MSW SS Charges-Misc Vendors	389,382	385,000	360,000	360,000
300948	MSW SS Charge-Absolute Industr	256,730	252,000	311,000	320,000
300949	MSW SS Charges - Dawson	16,140	18,400	15,500	16,000
309250	Residential	16,832,307	17,012,400	17,012,400	17,182,524
309260	Commercial and industrial	1,823,876	1,820,000	1,820,000	1,838,200

GENERAL FUND (1020)

REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
309270	MSW Service Charge-util billgs	3,632,031	3,701,034	3,701,034	3,738,044
309300	Refuse disposal charges	1,754,336	1,754,336	1,754,336	1,754,336
309301	Refuse disposal charges-BFI	4,166,855	4,025,000	4,025,000	4,025,000
309302	Refuse disposal ch-CC Disposal	995,638	1,060,000	1,100,000	1,111,000
309303	Refuse disp-TrailrTrsh/SkidOKn	73,266	17,000	80,000	80,800
309304	Refuse disposal - Captain Hook	38,331	38,000	32,000	32,320
309306	Refuse disposal-Misc vendors	855,988	790,000	951,656	1,461,173
309308	Refuse disposal - Dawson	115,269	80,000	110,000	111,100
309309	Refuse Disposal-Absolute Waste	718,062	725,000	800,000	808,000
309320	Refuse collection permits	10,072	20,300	12,600	12,726
309330	Special debris pickup	243,630	400,000	250,000	252,500
309331	SW-Mulch	15,761	21,000	16,000	16,160
309338	SW-Brush-Misc Vendors	72,324	82,000	50,000	50,500
309340	Recycling	873,574	800,000	1,167,624	1,380,000
309341	Recycling collection fee	1,001,353	1,014,500	1,014,500	1,024,645
309342	Recycling bank svc charge	755,203	765,000	765,000	772,650
309343	Recycling bank incentive fee	251,385	255,000	255,000	257,550
309345	Recycling containers	(4)	0	4	0
309360	Unsecured load-Solid Waste	30,790	40,000	7,700	7,700
309416	Deceased Animal Pick-Up	8,060	10,000	7,512	7,600
321020	Nueces County OCL charges	31,048	24,000	0	0
324210	Late fees on delinquent accts	2,520	0	0	0
329200	Graffiti Control	1,086	2,000	0	0
	<b>Total Solid Waste Services</b>	<b>37,622,845</b>	<b>37,839,569</b>	<b>38,238,344</b>	<b>39,240,528</b>
	<b>Other Permits &amp; Licenses</b>				
301310	Amusement licenses	15,161	19,000	18,310	15,000
301316	Pipeline-license fees	58,151	70,000	70,000	58,000
301340	Auto wrecker permits	25,046	20,000	25,000	20,000
301345	Taxi Driver Permits	9,830	7,000	7,000	7,000
301600	Other business lic & permits	16,452	20,000	18,381	20,000
302100	Revocable easement fee	65,662	0	260	0
302110	Street Easement Closure	0	78,646	78,646	0
302200	Vacant Bldg Re-inspection Fee	300	0	0	0
302350	Special event permits	2,350	1,896	2,095	1,896
302360	Beach Parking Permits	858,781	850,000	837,133	855,000
309610	Ambulance permits	2,855	2,500	2,500	2,500
	<b>Total Permits &amp; Licenses</b>	<b>1,054,587</b>	<b>1,069,042</b>	<b>1,059,324</b>	<b>979,396</b>

**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Municipal Court</b>					
329000	Moving vehicle fines	921,247	900,041	1,168,486	1,409,204
329010	Parking fines	38,872	40,426	151,036	141,089
329020	General fines	1,764,591	1,568,925	2,228,805	2,395,689
329030	Officers fees	167,212	172,140	158,242	176,980
329040	Uniform traffic act fines	50,353	51,680	46,342	53,274
329050	Warrant fees	73,566	66,024	231,663	258,060
329060	School crossing guard program	63,918	52,891	35,297	36,647
329070	Muni Court state fee discount	150,203	51,648	83,440	156,983
329071	Muni Ct Time Pay Fee-Court	13,561	12,326	12,022	13,481
329072	Muni Ct Time Pay Fee-City	54,367	49,426	48,162	53,967
329081	644.102 Comm veh enforcmt rev	32,806	0	0	37,227
329085	Muni Ct-Juvenile Case Mgr Fund	0	0	2	0
329090	Failure to appear revenue	5,478	4,808	15,792	17,498
329095	Mun Ct-Juvenile Expungement Fe	(63)	268	(43)	180
329100	Animal control fines	10,723	9,103	20,328	24,308
329150	Other court fines	842,685	770,918	163,949	206,075
329160	Municipal court misc revenue	5,905	530	495	54,500
	<b>Total Municipal Court</b>	<b>4,195,424</b>	<b>3,751,154</b>	<b>4,364,018</b>	<b>5,035,162</b>
<b>General Government Service</b>					
308350	Attorney fees - demolition lie	91,605	55,000	55,000	60,000
308390	Sale of City publications	416	336	101	24
308440	Nonprofit registration fees	0	0	560	1,000
308450	Candidate filing fees	1,700	0	900	1,700
343000	Recovery of prior year expendi	308,068	0	0	0
	<b>Total General Government Service</b>	<b>401,789</b>	<b>55,336</b>	<b>56,560</b>	<b>62,724</b>
<b>Health Services</b>					
304437	Nueces County	0	31,000	0	0
306744	STD Program Income	100	0	0	0
306801	Septic System permits-inspections	20,575	15,000	15,000	15,000
306865	Lab Charges	20,195	22,500	22,500	22,500
306984	TB/PC Fees	41,475	35,000	35,000	35,000
307013	Medicaid WHS Program Income	314	5,000	5,000	0
307014	Private Vaccine Program Income	74,623	100,000	100,000	75,000
307020	San Patricio County	0	21,000	0	0
309580	Swimming pool inspections	41,456	35,000	35,000	35,000
309590	Food service permits	648,391	675,000	675,000	675,000
309615	Vital records office sales	15,459	10,000	10,000	10,000
309620	Vital statistics fees	415,818	400,000	400,000	405,000
309621	Vital records retention fee	19,276	17,000	17,000	17,000
309625	Child Care Facilities Fees	11,750	9,000	9,000	9,000
	<b>Total Health Services</b>	<b>1,309,433</b>	<b>1,375,500</b>	<b>1,323,501</b>	<b>1,298,500</b>

**GENERAL FUND (1020)**

**REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2015-2016</b>	<b>BUDGET 2016-2017</b>	<b>ESTIMATED 2016-2017</b>	<b>ADOPTED 2017-2018</b>
<b>Museum</b>					
303020	School Dist-museum ed prog	22,000	22,000	23,992	35,200
308470	CCMJV Museum revenue sharing	(210,923)	0	0	(250,000)
308471	Museum - admission fees	257,913	256,142	274,275	281,686
308473	Museum gift shop sales	120,187	97,402	120,000	114,254
308480	Museum facty rental & related	49,333	46,527	46,527	43,914
308490	Museum special events	186,838	50,000	120,000	206,497
308491	Education group programs	80,051	43,854	60,000	85,883
308492	Parties and recitals	11,829	12,595	20,717	19,987
308493	Classes and workshops	76,689	50,000	68,860	70,795
308500	Museum - McGregor reprod fees	3,000	12,887	12,478	9,955
	<b>Total Museum</b>	<b>596,918</b>	<b>591,407</b>	<b>746,848</b>	<b>618,171</b>
<b>Library Services</b>					
309700	Library fines	62,298	63,105	46,375	53,148
309715	Interlibrary Loan Fees	565	609	572	504
309720	Lost book charges	6,709	6,274	6,079	6,516
309740	Copy machine sales	46,341	44,515	44,061	46,320
309760	Other library revenue	11,826	10,572	8,958	8,892
309780	Library book sales	5,238	4,848	4,733	4,932
	<b>Total Library Services</b>	<b>132,977</b>	<b>129,923</b>	<b>110,777</b>	<b>120,312</b>
<b>Recreation Services</b>					
<b>Pools:</b>					
310000	Swimming Pools	181,405	140,496	137,787	184,574
310150	Swimming instruction fees	96,971	99,840	79,321	102,452
	<b>Subtotal</b>	<b>278,375</b>	<b>240,336</b>	<b>217,107</b>	<b>287,026</b>
<b>Tennis:</b>					
309800	HEB Tennis Center	18,313	17,342	18,692	19,000
309804	HEB Tennis Ctr pro shop sales	8,335	6,575	8,817	8,800
309900	Al Kruse Tennis Center	13,216	8,417	10,400	10,500
309904	Al Kruse Tennis Ctr pro shop	3,933	4,100	1,056	3,850
	<b>Subtotal</b>	<b>43,797</b>	<b>36,434</b>	<b>38,965</b>	<b>42,150</b>



**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Other Recreation Revenue:</b>					
306580	Class Instruction Fees	14,967	60,680	33,934	12,000
306594	Center Rentals	28,624	33,748	29,641	29,207
310300	Athletic events	148,596	144,410	140,123	140,123
310400	Athletic rentals	56,075	46,495	54,625	42,000
310410	Athletic instruction fees	50,871	36,970	42,332	36,970
310600	Recreation center rentals	10,295	8,615	10,625	11,525
310610	Recreation instruction fees	32,172	35,324	29,048	30,125
310800	Latchkey	2,545,791	2,618,043	2,434,475	2,809,195
310801	Latchkey Instruction Fees	(278)	0	(163)	0
311520	Heritage Park revenues	705	2,138	1,375	900
312005	Park facility leases	243	800	127	200
312010	Tourist district rentals	14,685	12,246	5,150	4,150
312020	Camping permit fees	4,509	2,575	4,670	5,050
312030	Other recreation revenue	36,728	25,500	26,250	25,100
343697	Buc Days / Bayfest	54,648	34,500	39,581	28,800
	<b>Subtotal</b>	<b>2,998,630</b>	<b>3,062,044</b>	<b>2,851,793</b>	<b>3,175,345</b>
	<b>Total Recreation Services</b>	<b>3,320,802</b>	<b>3,338,814</b>	<b>3,107,865</b>	<b>3,504,521</b>
<b>Administrative Charges</b>					
350010	Admin service charges	6,031,289	6,222,516	6,222,515	6,577,393
350300	Indirect cost recovery-grants	100,165	80,000	80,000	85,000
	<b>Total Administrative Charges</b>	<b>6,131,454</b>	<b>6,302,516</b>	<b>6,302,515</b>	<b>6,662,393</b>
<b>Interest on Investments</b>					
340900	Interest on investments	330,020	122,400	292,720	377,000
340995	Net Inc/Dec in FV of Investmen	(16,759)	0	4,890	0
341000	Interest earned-other than inv	69,049	0	6,359	0
341145	Interest Earned-Escrow	15	0	0	0
341160	Interest on Interfund loans	20,000	0	0	0
341161	Principal on Interfund Loans	250,000	0	0	0
	<b>Total Interest on Investments</b>	<b>652,326</b>	<b>122,400</b>	<b>303,968</b>	<b>377,000</b>
<b>Public Safety Services</b>					
304466	Sexual Assault Exam	154,168	222,000	222,000	222,000
304611	Drug test reimbursements	7,710	15,000	15,000	15,000
308700	Police storage & towing chgs	1,561,620	1,611,000	1,549,820	1,695,000
308705	Vehicle impd cert mail recover	109,950	85,000	146,000	146,000
308710	Police accident reports	64,350	45,000	45,000	45,000
308715	Police Security Services	105,991	80,000	80,000	80,000

**GENERAL FUND (1020)**

**REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2015-2016</b>	<b>BUDGET 2016-2017</b>	<b>ESTIMATED 2016-2017</b>	<b>ADOPTED 2017-2018</b>
308720	Proceeds of auction - abandone	876,003	925,000	925,000	925,000
308723	Police property room money	12,662	5,000	5,000	5,000
308725	DWI Video Taping	1,635	1,600	1,600	1,600
308730	Parking meter collections	182,770	291,000	291,000	291,000
308731	Civil parking citations	227,806	300,000	225,000	300,000
308740	Police open record requests	25,916	26,400	26,400	26,400
308750	Police subpoenas	3,709	3,600	3,600	3,600
308760	Fingerprinting fees	6,360	6,000	6,000	6,000
308765	Customs/FBI	86,558	140,000	140,550	140,000
308770	Alarm system permits and servi	656,100	550,000	550,000	550,000
308800	800 MHz radio - interdepart	332,388	338,172	338,172	340,956
308810	800 MHz radio - outside city	197,004	177,288	203,420	207,324
308850	911 Wireless Service Revenue	1,594,791	1,590,000	1,501,788	1,590,000
308851	911 Wireline Service Revenue	1,322,025	1,365,000	1,123,038	1,365,000
308860	C.A.D. calls	1,827	2,620	2,620	2,620
308880	Restitution	2,581	1,600	1,600	1,600
308900	Fire prevention permits	224,055	175,000	175,000	175,000
308910	Hazmat response calls	500	10,000	3,000	5,000
308911	Hazmat response calls-Direct billed	807	0	0	0
308915	Safety Education Revenues	0	500	500	500
308920	Fire hydrant maintenance	327,472	327,472	327,469	327,472
308925	Honor Guard	300	300	300	300
308930	Fire service - outside city li	6,061	0	5,287	0
308950	Pipeline reporting administrat	52,000	50,000	52,000	50,000
321000	Emergency calls	5,487,012	6,100,000	4,778,139	6,000,000
327210	Radio system participation	23,045	9,500	9,500	9,500
	<b>Total Public Safety Services</b>	<b>13,655,175</b>	<b>14,454,052</b>	<b>12,753,804</b>	<b>14,526,872</b>
	<b>Animal Control Services</b>				
307211	Adpt Rabies	1,224	0	942	0
309400	Pet licenses	80,641	54,996	54,989	54,996
309413	Animal Control Adoption Fees	37,265	30,000	29,994	30,000
309415	Microchipping fees	4,725	3,504	3,502	3,504
309420	Animal pound fees & handling c	56,473	39,996	30,224	39,996
309430	Animal trap fees	650	600	600	600
309440	Shipping fees - lab	4,142	3,000	2,995	3,000
309465	S/N Kennel Cough (Bordetella)	3,876	3,000	2,535	3,000
	<b>Total Animal Control Services</b>	<b>188,996</b>	<b>135,096</b>	<b>125,781</b>	<b>135,096</b>
	<b>Intergovernmental</b>				
303010	St of Tex-expressway lighting	162,605	144,000	142,845	81,779
303022	Crossing Guards	26,758	25,000	25,000	25,000
303030	Nueces County - Health Admin	169,558	150,000	130,000	473,804
303035	Nueces County-Metrocom	1,134,238	1,212,000	1,212,000	1,212,000
303510	GLO-beach cleaning	62,776	60,000	60,000	61,680
305710	EEOC contribution	77,400	49,350	51,200	52,300
305715	HUD Intrim Agreemnt Reim/Grnts	95,696	95,696	132,879	50,000
	<b>Total Intergovernmental</b>	<b>1,729,031</b>	<b>1,736,046</b>	<b>1,753,924</b>	<b>1,956,563</b>

**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Other Revenues</b>					
303011	Port of CC-Bridge lighting	11,031	84,575	82,408	75,211
305700	FEMA-contrib to emergency mgt	221,221	0	3,119	0
308722	Proceeds of auction-online	6,530	14,400	14,400	14,400
308771	Metal recycling permits	3,511	1,000	0	1,000
311950	Naming Rights Revenue	185,000	185,000	185,000	185,000
320360	Automated teller machines	1,200	1,200	1,200	1,200
320800	Street Maintenance Fee - Residential	0	0	(32)	0
324220	Late fees on returned check pa	210	0	270	0
330200	Contributions /Donations	0	20,000	0	0
340000	Contributions and donations	17,422	18,130	23,773	24,000
342300	Miscellaneous	1,241	0	0	0
343300	Recovery on damage claims	9,796	0	202	0
343400	Property rentals	292,638	316,000	192,900	190,000
343550	Demolition liens and accounts	247,949	161,613	161,310	174,000
343590	Sale of scrap/city property	47,777	0	0	0
343610	Administrative Processing Chrg	(54)	12,000	12,000	0
343630	Copy sales	4,141	3,000	51	0
343650	Purchase discounts	205,246	222,000	240,000	230,000
343660	Vending machines sales	29,521	38,945	39,432	35,841
344000	Miscellaneous	70,308	76,335	72,832	106,968
	<b>Total Other Revenues</b>	<b>1,354,689</b>	<b>1,154,198</b>	<b>1,028,865</b>	<b>1,037,620</b>
<b>Interfund Charges</b>					
344270	Finance cost recovery - CIP	1,178,736	1,440,636	1,440,636	1,278,310
344400	Interdepartmental Services	3,157,718	3,333,880	3,310,251	3,436,038
352000	Transf from other fd	1,779,443	585,095	554,095	2,836,226
	<b>Total Interfund Charges</b>	<b>6,115,897</b>	<b>5,359,611</b>	<b>5,304,982</b>	<b>7,550,574</b>
	<b>Total Revenues &amp; Interfund Charges</b>	<b>225,385,873</b>	<b>231,198,310</b>	<b>230,260,997</b>	<b>239,473,863</b>
	<b>Total Funds Available</b>	<b>278,043,722</b>	<b>231,198,310</b>	<b>283,165,481</b>	<b>288,858,612</b>

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>General Government</b>					
10001	<b>Mayor</b>	187,475	195,865	193,269	218,682
10010	<b>City Council</b>	83,494	128,201	128,199	143,675
10500	<b>City Attorney</b>	2,568,920	2,932,640	2,932,640	2,773,728
10300	<b>City Auditor</b>	447,622	449,716	449,718	484,373
<b>City Manager</b>					
10100	City Manager's Office	724,043	719,954	724,184	691,475
10150	ACM Safety, Health & Neighborh	157,005	302,982	179,183	320,066
10250	Intergovernmental Relations	204,658	319,874	326,057	262,934
10260	ACM Gen'l Govt & Ops Support	211,569	268,421	176,569	235,938
11470	Public Information	758,899	897,731	897,732	815,401
	<b>City Manager</b>	<u>2,056,174</u>	<u>2,508,962</u>	<u>2,303,724</u>	<u>2,325,814</u>
10020	<b>City Secretary</b>	610,205	889,615	882,170	645,654
<b>Finance</b>					
10700	Director of Finance	551,173	400,838	400,838	419,849
10751	Accounting Operations	2,917,297	2,975,209	2,975,209	3,034,662
10830	Cash Management	367,901	442,891	442,890	517,773
10840	Central Cashiering	646,219	551,483	551,481	574,753
	<b>Finance</b>	<u>4,482,590</u>	<u>4,370,421</u>	<u>4,370,418</u>	<u>4,547,036</u>
<b>Office of Management &amp; Budget</b>					
11000	Management & Budget	564,793	835,665	830,792	767,380
11010	Capital Budgeting	169,694	191,164	180,016	218,088
	<b>Office of Management &amp; Budget</b>	<u>734,486</u>	<u>1,026,829</u>	<u>1,010,808</u>	<u>985,468</u>
<b>Human Relations</b>					
11450	Human Relations	299,254	326,554	326,183	346,299
11451	Human Relations Fair Housing	67,515	84,941	84,943	96,322
11452	ADA Compliance	65,643	104,986	104,987	110,189
	<b>Human Relations</b>	<u>432,411</u>	<u>516,481</u>	<u>516,114</u>	<u>552,810</u>
<b>Human Resources</b>					
11400	Human Resources	1,329,426	1,429,854	1,427,134	1,455,878
11415	Training	397,435	563,299	561,644	590,048
	<b>Human Resources</b>	<u>1,726,861</u>	<u>1,993,152</u>	<u>1,988,778</u>	<u>2,045,926</u>
<b>Municipal Court</b>					
10400	Municipal Court - Judicial	1,112,820	1,160,552	1,153,462	1,186,659
10420	Detention Facility	1,609,988	1,651,886	1,570,440	1,643,141
10440	Municipal Court - Administra	1,999,325	1,995,088	1,869,576	2,017,709
10475	Muni-Ct City Marshals	432,936	590,130	531,341	585,769
	<b>Municipal Court</b>	<u>5,155,070</u>	<u>5,397,655</u>	<u>5,124,819</u>	<u>5,433,280</u>

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Museums</b>				
13490	Corpus Christi Museum	1,424,112	1,102,720	1,303,977	1,350,940
	<b>Museums</b>	1,424,112	1,102,720	1,303,977	1,350,940
	<b>Total General Government</b>	19,909,420	21,512,259	21,204,635	21,507,386
	<b>Public Safety</b>				
	<b>Fire</b>				
11950	Emergency Management	331,425	459,235	459,235	473,222
12000	Fire Administration	983,281	939,188	939,888	944,075
12010	Fire Stations	43,364,128	43,497,354	45,266,940	45,879,129
12015	Fire Safety Education	6,139	6,120	6,120	6,120
12020	Fire Prevention	1,969,063	1,802,954	1,808,809	1,788,750
12025	Honor Guard	431	4,080	4,080	4,080
12030	Fire Training	2,783,541	3,991,195	3,893,536	2,716,869
12040	Fire Communications	258,369	283,426	283,426	282,047
12050	Fire Apparatus & Shop	917,275	1,118,194	1,123,952	1,162,267
12080	Fire Support Services	871,371	893,932	888,262	922,732
35100	City Ambulance Operations	1,592,501	1,847,184	1,847,184	1,876,817
	<b>Fire</b>	53,077,524	54,842,863	56,521,432	56,056,108
	<b>Police</b>				
11700	Police Administration	3,467,293	4,144,068	3,799,646	4,386,728
11720	Criminal Investigation	7,101,020	7,139,673	7,260,832	7,596,035
11730	Narcotics/Vice Investigations	3,486,336	3,705,758	3,635,360	4,142,898
11740	Uniform Division	39,923,329	37,782,703	39,119,912	40,231,600
11750	Central Information	1,469,316	1,676,426	1,424,387	1,664,836
11770	Vehicle Pound Operation	1,606,465	1,524,953	1,533,901	1,721,167
11780	Forensics Services Division	1,518,582	1,636,049	1,562,672	1,664,704
11790	Police Training	1,667,590	2,120,846	1,593,741	3,058,623
11800	MetroCom	4,800,669	5,108,881	4,909,815	5,369,487
11801	Police Computer Support	930,182	927,348	913,314	1,094,993
11802	9-1-1 Call Delivery Wireline	490,935	407,353	407,769	410,102
11803	9-1-1 Call Delivery Wireless	256,617	308,434	274,423	276,700
11830	Criminal Intelligence	1,586,478	1,237,581	1,257,770	1,314,444
11850	School Crossing Guards	183,789	164,459	166,136	6,259
11860	Parking Control	508,112	651,748	564,642	636,501
11870	Police Building Maint & Oper	1,050,920	1,266,914	1,248,477	1,180,501
11880	Beach Safety	156,626	158,489	158,489	158,489
11885	Police Special Events Overtime	151,332	153,132	153,132	153,132
60035	Transf-Police Grants Csh Match	49,551	62,000	62,000	62,000
	<b>Police</b>	70,405,143	70,176,816	70,046,418	75,129,198
	<b>Animal Control Services</b>				
12680	Animal Control	2,615,961	3,001,682	2,718,567	3,454,905
12681	Low Cost Spay Neuter Clinic	286,785	2,955	39,670	0
	<b>Animal Control Services</b>	2,902,745	3,004,637	2,758,237	3,454,905

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Code Enforcement</b>				
11500	Code Enforcement	1,953,128	2,014,471	1,903,975	2,024,929
	<b>Code Enforcement</b>	1,953,128	2,014,471	1,903,975	2,024,929
	<b>Total Public Safety</b>	128,338,540	130,038,787	131,230,062	136,665,139
	<b>Health Services</b>				
12600	Health Administration	897,495	1,262,088	1,265,303	1,130,042
12610	Health Office Building	337,260	395,847	395,845	377,573
12611	Regional Health Awareness Board (REHAB)	21,249	87,347	9,406	61,533
12615	TB Clinic - Health Department	81,250	140,612	140,612	152,508
12630	Vital Statistics	149,098	160,252	160,633	181,159
12640	Environmental Health Inspect	450,531	497,828	501,146	525,463
12650	STD Clinic	115,322	139,717	139,716	144,093
12660	Immunization	264,795	386,941	386,940	265,398
12690	Nursing Health Svc	135,661	196,386	196,387	204,279
12700	Laboratory	208,481	239,824	239,824	277,893
	<b>Health Services</b>	2,661,143	3,506,842	3,435,812	3,319,941
	<b>Library Services</b>				
12800	Central Library	1,849,542	1,871,481	1,772,593	1,722,594
12810	Anita & WT Neyland Public Libr	461,356	526,625	494,236	531,550
12820	Ben F McDonald Public Library	499,578	516,216	508,613	521,215
12830	Owen Hopkins Public Library	395,423	456,408	417,504	461,012
12840	Janet F. Harte Public Library	387,827	414,158	353,980	413,253
12850	Dr C P Garcia Public Library	447,230	473,212	433,206	459,515
	<b>Library Services</b>	4,040,955	4,258,101	3,980,132	4,109,140
	<b>Parks &amp; Recreation</b>				
12070	Life Guarding/First Response	361,105	462,706	462,064	421,915
12480	Beach Maintenance/Safety	5,143	9,599	9,499	8,966
12900	Office of Director	1,257,081	1,026,555	1,025,819	895,704
12910	Park Operations	4,398,508	5,270,701	5,171,189	5,196,028
12915	Tourist District	994,403	1,331,632	1,304,441	1,167,748
12920	Park Construction	608,979	750,039	714,530	670,081
12921	Oso Bay Learning Center	387,210	511,556	489,216	540,490
12925	P&R priority maint response	106,584	7,869	7,809	0
12926	Beach & Park Code Compliance	149,473	191,789	187,674	175,874
12940	Beach Operations	1,619,031	1,747,913	1,722,708	1,620,225
12950	Beach Parking Permits	186,440	235,500	231,050	224,121
13005	Program Services Admin	615,478	656,343	634,989	538,878
13022	Oso Recreation Center	65,924	106,334	97,729	81,375
13023	Lindale Recreation Center	85,351	108,800	99,163	93,211
13025	Oak Park Recreation Center	25,499	23,941	23,470	24,813
13026	Joe Garza Recreation Center	58,665	65,236	59,051	68,932
13028	Coles Recreation Center	52,062	73,209	67,397	56,284

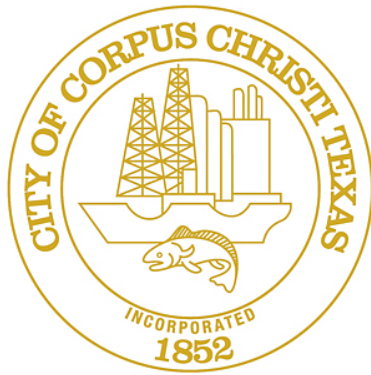
**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
13030	Senior Community Services	687,532	586,872	587,899	556,866
13031	Broadmoor Senior Center	42,550	62,327	62,228	54,663
13032	Ethyl Eyerly Senior Center	107,379	133,785	132,934	120,134
13033	Garden Senior Center	117,305	153,284	152,540	172,374
13034	Greenwood Senior Center	125,483	154,099	153,491	173,797
13035	Lindale Senior Center	129,533	146,069	144,153	171,764
13036	Northwest Senior Center	37,129	46,322	45,943	46,858
13037	Oveal Williams Senior Center	48,172	56,070	55,751	59,463
13038	Zavala Senior Center	49,253	57,775	57,215	56,762
13041	Athletics Operations	626,507	659,394	635,215	663,780
13105	Aquatics Programs	582,538	562,926	526,376	563,099
13111	Aquatics Instruction	132,300	148,738	147,036	153,611
13115	Aquatics Maint & Facilities	284,506	300,979	297,072	300,640
13127	Natatorium Pool	150,473	225,532	225,532	225,532
13210	HEB Tennis Centers Operations	234,547	223,466	223,988	230,082
13222	Al Kruse Tennis Ctr Operations	63,404	63,376	63,131	63,300
13405	Latchkey Operations	2,403,114	2,804,611	2,601,956	2,738,700
13700	Cultural Services	171,400	177,819	176,966	187,823
13825	Public art maintenance	33,775	24,100	24,060	22,100
13850	CCISD Contract	141,365	50,000	50,000	50,000
60031	Trans for Sr Community Service	147,246	156,076	156,076	162,150
	<b>Parks &amp; Recreation</b>	<b>17,292,447</b>	<b>19,373,341</b>	<b>18,827,362</b>	<b>18,558,142</b>
	<b>Solid Waste</b>				
12500	Solid Waste Administration	1,440,767	1,570,301	1,646,301	1,831,793
12504	JC Elliott Transfer Station	3,546,520	2,985,425	2,985,424	2,981,853
12506	Cefe Valenzuela Landfill Oper	8,242,651	8,104,598	8,404,598	7,002,771
12510	Refuse Collection	8,754,842	6,359,330	6,359,330	6,239,499
12511	Brush Collection	3,354,961	3,268,535	2,968,535	3,119,613
12512	Recycling Collection	0	2,850,277	2,850,277	2,858,123
12513	Sludge Hauling	0	529,464	453,464	660,134
12514	Compliance	0	291,958	291,958	591,707
12520	Refuse Disposal	900,965	556,721	556,721	262,864
12530	Elliott Closure/Postclosur exp	126,418	535,095	535,095	243,000
13870	Graffiti Clean-up Project	263,137	274,758	274,758	286,426
	<b>Solid Waste</b>	<b>26,630,261</b>	<b>27,326,463</b>	<b>27,326,459</b>	<b>26,077,781</b>
	<b>Development Services</b>				
	<b>Community Development</b>				
11455	Comprehensive Planning	51,233	1,056,003	1,031,078	767,709
11510	Housing & Community Development	277,157	213,030	143,322	222,917
60470	Transfer to Developmt Svcs Fund	0	100,000	100,000	0
	<b>Community Development</b>	<b>328,390</b>	<b>1,369,032</b>	<b>1,274,401</b>	<b>990,626</b>

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Engineering Services</b>				
12460	Street Lighting	3,659,512	4,047,516	4,058,830	3,793,089
12461	Harbor Bridge Lighting	106,624	135,598	135,199	135,200
	<b>Engineering Services</b>	<u>3,766,136</u>	<u>4,183,113</u>	<u>4,194,029</u>	<u>3,928,289</u>
	<b>Total Development Services</b>	<u>4,094,526</u>	<u>5,552,146</u>	<u>5,468,429</u>	<u>4,918,915</u>
	<b>Non-Departmental/Non-Operating Exp.</b>				
	<b>Outside Agencies</b>				
10860	NCAD/NC-Administrative	1,363,685	1,488,211	1,488,211	1,600,000
12720	Mental Health	49,500	54,000	54,000	54,000
14660	Major Memberships	109,570	100,000	100,000	100,000
14690	Downtown Management District	266,757	333,243	333,243	300,000
14700	Economic Development	300,667	295,620	269,216	171,000
	<b>Outside Agencies</b>	<u>2,090,179</u>	<u>2,271,074</u>	<u>2,244,670</u>	<u>2,225,000</u>
	<b>Other Activities</b>				
11020	General Government	0	30,000	30,000	0
13493	Museum Miscellaneous	0	325	108	325
15100	Economic Development Incentives	1,850,079	2,700,020	2,000,020	2,000,000
50010	Uncollectible accounts	0	337,350	337,350	250,000
60000	Operating Transfers Out	962,018	78,646	78,646	2,921,775
60040	Transfer to Streets Fund	14,324,317	13,648,512	13,648,512	13,567,213
60130	Transfer to Debt Service	237,840	645,000	645,000	645,000
60210	Transfer to Parks and Rec CIP	0	712,558	712,558	0
60400	Transfer to Visitor Facilities	185,000	185,000	185,000	185,000
60410	Transfer to Stores Fd	484,716	386,976	386,976	340,320
60420	Transfer to Maint Services Fd	1,037,802	1,039,000	1,039,000	0
80000	Reserve Appropriations-Gen Fd	0	1,297,007	0	682,785
80005	Reserve for Accrued Pay	0	845,484	0	1,500,000
	<b>Other Activities</b>	<u>19,081,772</u>	<u>21,905,876</u>	<u>19,063,170</u>	<u>22,092,418</u>
	<b>Total Non-Departmental Expenditures</b>	<u>21,171,951</u>	<u>24,176,950</u>	<u>21,307,840</u>	<u>24,317,418</u>
	<b>TOTAL GENERAL FUND BEFORE ONE TIME EXPENDITURES</b>	<u>224,139,241</u>	<u>235,744,888</u>	<u>232,780,732</u>	<u>239,473,863</u>
	<b>One Time Expenditures</b>				
60040	Transfer to Residential/Local Street Fund	1,000,000	1,000,000	1,000,000	0
	<b>One Time Expenditures</b>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>0</u>
	<b>TOTAL GENERAL FUND &amp; ONE TIME EXPENDITURES</b>	<u>225,139,241</u>	<u>236,744,888</u>	<u>233,780,732</u>	<u>239,473,863</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	3,908,819		0	0
	<b>RESERVED FOR COMMITMENTS</b>	26,325,131		39,742,724	40,710,557
	<b>UNRESERVED</b>	<u>22,670,534</u>		<u>9,642,025</u>	<u>8,674,193</u>
	<b>CLOSING BALANCE</b>	<u>52,904,484</u>		<u>49,384,749</u>	<u>49,384,749</u>





## MAYOR DEPARTMENT SUMMARY

### Mission

The mission of the Mayor's Office is to provide excellent service to the Mayor, visitors to our city, citizens and city staff; working in tandem for the best outcome for all.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	187,475	195,865	193,269	218,682
<b>Total</b>	187,475	195,865	193,269	218,682
<b>Expenditures:</b>				
Personnel Services	132,316	129,907	127,325	131,428
Other Operating	21,307	35,098	35,073	34,875
Internal Service Allocations	33,852	30,860	30,871	52,379
<b>Total</b>	187,475	195,865	193,269	218,682
 Full Time Equivalents:	 2	 2		 2

## CITY COUNCIL DEPARTMENT SUMMARY

### Mission

The City Council shall provide local legislation; determine policies; adopt the City Budget, and oversee the City Manager and his responsibilities to execute the laws and administer the government of the City.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	83,494	128,201	128,199	143,675
<b>Total</b>	83,494	128,201	128,199	143,675
<b>Expenditures:</b>				
Personnel Services	65,957	71,911	76,861	87,842
Other Operating	13,085	35,627	30,676	30,676
Internal Service Allocations	4,452	20,663	20,662	25,157
<b>Total</b>	83,494	128,201	128,199	143,675
 Full Time Equivalents:	 0	 0		 0

## CITY ATTORNEY DEPARTMENT SUMMARY

### Mission

The mission of the City Attorney's Office is to assist the City to accomplish its organizational goals with acceptable risk, by providing quality legal services.

### Mission Elements

- 001 - Provide Ongoing Advice to City Officials.
- 002 - Prepare and Review Legal Documents.
- 003 - Process Public Information Requests and Appeals to Attorney General.
- 004 - Prosecute Persons Accused of Violating State Laws and City Ordinances.
- 006 - Represent the City and City Officials in Lawsuits.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Copy sales	4,141	3,000	51	0
General Resources	2,564,779	2,929,640	2,932,589	2,773,728
<b>Total</b>	2,568,920	2,932,640	2,932,640	2,773,728
<b>Expenditures:</b>				
Personnel Services	2,027,692	2,303,670	2,303,670	2,133,813
Other Operating	59,464	125,978	125,978	104,236
Contractual Services	121,116	78,676	78,676	62,053
Internal Service Allocations	360,648	424,316	424,316	473,626
<b>Total</b>	2,568,920	2,932,640	2,932,640	2,773,728
 Full Time Equivalents:	 27	 25		 21

## CITY ATTORNEY DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# Preventable vehicle accidents	200	166	111	123
# Workers Compensation claims	617	538	545	569
Worker compensation claims paid	\$2,179,958	\$1,912,903	\$2,528,814	\$1,930,025
# Cases tried in Municipal Court	79	120	137	N/A
# Open records requests	2,071	1,439	2,009	1,476
# cases filed against the City	16	36	27	20
# cases where outside counsel was retained	3	3	5	6
Legal Expenses as a percentage of the City Budget	.33	.34	.32	N/A
Percent of fair housing cases closed within 100 days	12	0	50	28

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
001	To ensure clients receive high quality legal services		N/A
002	Efficiently perform work		N/A
003	To provide our customers with timely, courteous and comprehensive request service	% of public records requests made available < 10 days	>= 95
004	Represent the State of Texas and present a legally sound case against persons accused of violating criminal laws punishable as Class C misdemeanors	# cases tried in municipal court	N/A
006	Develop an engaged and high performing legal team	# cases where outside counsel was retained	N/A

## CITY AUDITOR DEPARTMENT SUMMARY

### Mission

Provide assurance to the City Council that management has established an effective system of internal control.

### Mission Element

718 - Conduct audits of City Departments to address areas of highest risk, and provide actionable recommendations for improvement.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	447,622	449,716	449,718	484,373
<b>Total</b>	447,622	449,716	449,718	484,373
<b>Expenditures:</b>				
Personnel Services	351,092	365,164	365,165	382,763
Other Operating	25,802	25,213	25,214	25,215
Internal Service Allocations	70,728	59,339	59,339	76,395
<b>Total</b>	447,622	449,716	449,718	484,373
 Full Time Equivalents:	 4	 4		 4

## CITY MANAGER DEPARTMENT SUMMARY

### Mission

The City Manager's Office provides effective leadership of city administration, advice to the City Council on policy matters, manages city operations, and promotes positive external relationships with the community.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	1,092,617	1,291,356	1,079,936	1,247,478
<b>Total</b>	1,092,617	1,291,356	1,079,936	1,247,478
<b>Expenditures:</b>				
Personnel Services	928,610	1,063,675	862,919	1,008,050
Other Operating	24,066	54,159	49,701	56,094
Contractual Services	9,112	21,196	14,998	997
Internal Service Allocations	130,829	152,326	152,318	182,337
<b>Total</b>	1,092,617	1,291,356	1,079,936	1,247,478
 Full Time Equivalents:	 8.5	 8.5		 8.75

## INTERGOVERNMENTAL RELATIONS DEPARTMENT SUMMARY

### Mission

The mission of Intergovernmental Relations is to create opportunities and manage risk for the City through advocacy, outreach, and proactive participation in the political process.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	204,658	319,874	326,057	262,934
<b>Total</b>	204,658	319,874	326,057	262,934
<b>Expenditures:</b>				
Personnel Services	106,272	113,010	111,199	123,651
Other Operating	55,320	145,351	127,751	70,216
Contractual Services	28,714	32,646	58,237	32,640
Internal Service Allocations	14,352	28,867	28,869	36,427
<b>Total</b>	204,658	319,874	326,057	262,934
 Full Time Equivalents:	 1	 1		 1



## COMMUNICATIONS DEPARTMENT SUMMARY

### Mission

The mission of the Communications, Media Relations and E-Government Department is to keep the public and employees informed about City programs, policies, events and incidents.

### Mission Elements

- 171 - Proactively shape positive opinions and communicating information in a timely way to the public and workforce on City issues.  
 172 - Lead the way on Customer Service and resolution of citizens concerns and requests for service.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	758,899	897,406	897,732	815,401
<b>Total</b>	758,899	897,406	897,732	815,401
<b>Expenditures:</b>				
Personnel Costs	370,891	628,555	629,747	511,637
Other Operating	21,676	36,408	20,703	28,799
Contractual Services	313,147	133,698	148,537	139,021
Internal Services Allocations	53,184	98,746	98,745	135,944
<b>Total</b>	758,899	897,406	897,732	815,401
<b>Full Time Equivalents:</b>	7	7		7

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# Original video productions	279	183	166	51
# New programs on municipal TV channel	337	241	166	59
# citizen calls received by 1-call center	323,285	400,451	357,521	402,292
# visits to City's web site (in millions)	5.4			

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
171	Develop external communications to build strong partnerships that foster collaboration and well informed citizens	# of media requests for assistance	N/A
	Operate centrally controlled communication system	# of original video productions	N/A
172	Respond to customer calls in a timely manner	Average call wait time (seconds)	TBD

## CITY SECRETARY DEPARTMENT SUMMARY

### Mission

Provide Staff Support to the City Council; preserve and Provide Public Access to the City's Official Records; act as Parliamentarian for all meetings of the City Council and their corporations; coordinate municipal elections; facilitate the legislative process; coordinate Council appointments to Boards & Commissions.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Sale of City publications	416	336	101	24
Candidate filing fees	1,700	0	900	1,700
Recovery of Prior Year Expenditures	73,617	0	0	0
General Resources	534,472	889,279	881,169	643,930
<b>Total</b>	610,205	889,615	882,170	645,654
<b>Expenditures:</b>				
Personnel Services	398,904	435,017	437,357	456,034
Other Operating	31,270	51,010	41,224	40,451
Contractual Services	61,171	286,027	286,027	16,563
Internal Service Allocations	118,860	117,562	117,562	132,606
<b>Total</b>	610,205	889,615	882,170	645,654
<b>Full Time Equivalents:</b>	6	6		6

## FINANCE DEPARTMENT SUMMARY

### Mission

The mission of Financial Services is to support City departments in meeting their finance, accounting, and procurement requirements and to support the organization in maintaining the fiscal integrity of the City.

### Mission Elements

- 181 - Process transactions and maintain financial records for receipts, disbursements, inventories, and general ledger.
- 182 - Produce financial reports.
- 183 - Provide utility billing and collections.
- 184 - Administer centralized treasury for debt, cash, and investment management.
- 185 - Centralized purchasing system.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Finance Cost Recovery - CIP	1,178,736	1,440,636	1,440,636	1,278,310
General Resources	3,303,854	2,929,785	2,929,782	3,268,726
<b>Total</b>	4,482,590	4,370,421	4,370,418	4,547,036
<b>Expenditures:</b>				
Personnel Services	2,741,208	2,936,689	2,936,693	3,108,004
Other Operating	125,744	125,736	125,324	146,953
Contractual Services	681,350	491,732	492,131	337,850
Debt Services	0	0	0	0
Internal Service Allocations	934,288	816,264	816,270	954,228
Capital Outlay	0	0	0	0
<b>Total</b>	4,482,590	4,370,421	4,370,418	4,547,036
<b>Full Time Equivalents:</b>	51	51		47

# FINANCE DEPARTMENT SUMMARY

## Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
GO Bond rating - S&P	AA	AA	AA-	AA-
Revenue bond rating - S&P	A+	A+	A+	A+
Property Tax Rate (per \$100 valuation)	\$0.606264	\$0.606264	\$0.585264	\$0.588264
GFOA Certificate in Excellence?	Yes	Yes	Yes	Yes
Completion of CAFR by March 31st with clean opinion	Yes	Yes	Yes	Yes

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
185	Facilitate an efficient P-card program	# of P-card purchases city-wide	N/A
	Increase efficiencies in procuring goods and services	# of RFPs or RFQs requested but not yet issued	N/A
184	Comply with debt covenants and other reporting requirements		N/A
	Manage City's cash flow and invest cash on a daily basis		N/A
	Structure the issuance of debt to meet the City's capital improvement needs		N/A
	Timely reconcile all bank accounts	# of outstanding bank reconciling items	N/A
181	Accurately and timely pay employees bi-weekly	# of correction payroll checks issued	N/A
	Accurately and timely pay vendor invoices remitted by departments to Accounts Pay	% of invoices paid within 30 days of date of receipt by the City	>=90
	Accurately and timely record financial transactions	# of days elapsing after month-end close of financial accounting period	N/A
	Accurately manage the billing, collection and financial reporting of the City's various miscellaneous receivable accounts	\$ received as a % of \$ billed for miscellaneous accounts	<=90
182	Complete the Comprehensive Annual Financial Report by January 31 of every year		N/A
	Prepare annual Supplemental Disclosure and Bond Official Statements as needed		N/A
	Prepare schedule of Federal/State Expenditures of Awards (Single Audit) with no findings		N/A
	Timely produce monthly financial reports		N/A
183	Actively pursue delinquent collections for utility customers	% of utility receivables > 60 days old	<=5
		Collection rate on utility bills	>=95
		Utility delinquency rate	>=5
	Minimize call waiting time	Average minutes a utility customer is on hold in the queue	>=2

## OFFICE OF MANAGEMENT & BUDGET DEPARTMENT SUMMARY

### Mission - Office of Management & Budget

Assist City departments in the creation of an annual budget and to ensure compliance with adopted budgets and assist departments in achieving continuous improvement and efficient operations.

### Mission Elements - Office of Management & Budget

- 251 - Prepare annual budget, financial forecasts and reports.
- 252 - Establish budget related policies.
- 253 - Monitor fiscal and performance compliance.
- 261 - Performance Improvement
- 262 - Manage Business Planning Tools

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	734,486	1,026,829	1,010,808	985,468
<b>Total</b>	734,486	1,026,829	1,010,808	985,468
<b>Expenditures:</b>				
Personnel Services	597,700	755,545	750,379	753,828
Other Operating	8,566	19,734	16,725	22,019
Contractual Services	0	107,893	100,047	34,648
Internal Service Allocations	128,220	143,657	143,657	174,973
<b>Total</b>	734,486	1,026,829	1,010,808	985,468
<b>Full Time Equivalents:</b>	9	9		8

**OFFICE OF MANAGEMENT & BUDGET DEPARTMENT SUMMARY**

**Baseline Information**

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
GFOA Distinguished Budget Award?	Yes	Yes	Yes	Yes
Property tax revenues collected (in millions)	\$111	\$103	\$99	\$88
Difference between property taxes collected and budgeted (in millions)	(\$.44)	(\$.97)	\$.63	\$1.14
Percent variance between budgeted property tax and actual property tax	(.39%)	(.94%)	.64%	1.30%
Number of systematic reviews of departments or programs completed	2	2	0	2
Number of special studies and reviews completed	5	5	3	3

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
251	Complete annual budget and deliver to City Council		N/A
	Earn GFOA Distinguished Budget Award		N/A
252	Annually review and update City Financial policies		N/A
253	Accurately project revenues	% variance between budgeted property tax revenues and actual property tax revenues (Annual Measure)	<=1.00%
		% variance between sales tax revenues collected and	<=+/-3.00%
	Maximize City resources and ascertain alignment with Council goals		N/A
	Prepare quarterly financial updates		N/A
261	Conduct at least one systematic review of City departments or programs each year		N/A
	Conduct special studies and reviews		N/A
262	Have an approved business plan for each City Department	% of Departmental Business Plans recorded in the Business Plan Monitoring System (Annual)	>=100.00
	Maintain a web-based system displaying valid performance measures for all departments, showing the associated mission elements, goals, specific standards of performance and actual results	% of Departments with a City Performance Report (CPR) web page (Annual)	>=100.00

## HUMAN RELATIONS DEPARTMENT SUMMARY

### Mission

With a goal of “Fostering Diverse and Equitable Environments With Respect and Professionalism”, the Human Relations Division will conduct and enforce a positive program of non-discrimination in Employment, Fair Housing, Public Accommodation, and Compliance with the Americans with Disabilities Act (ADA) within the City of Corpus Christi.

### Mission Elements

007 - Conduct and Enforce a Program of Non-Discrimination Within the City.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
EEOC contribution	77,400	49,350	51,200	52,300
HUD Intrim Agreemnt Reim/Grnts	95,696	95,696	132,879	50,000
General Resources	259,315	371,435	332,035	450,510
<b>Total</b>	432,411	516,481	516,114	552,810
<b>Expenditures:</b>				
Personnel Services	299,274	345,171	344,803	358,613
Other Operating	21,072	32,317	32,317	41,007
Contractual Services	27,922	38,894	38,894	36,645
Debt Services	0	0	0	0
Internal Service Allocations	84,143	100,099	100,100	116,545
Capital Outlay	0	0	0	0
<b>Total</b>	432,411	516,481	516,114	552,810
 <b>Full Time Equivalents:</b>	 6.75	 6		 6

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
007	Comply with EEOC work-sharing agreement and Fair Housing Contract		N/A
	Comply with the ADA transition plan		N/A
	Make community outreach presentations		N/A

## HUMAN RESOURCES DEPARTMENT SUMMARY

### Mission

To support City departments in meeting their workforce requirements.

### Mission Elements

- 211 - Develop and manage recruitment, testing, and selection processes.
- 212 - Manage and maintain the compensation and classification systems.
- 213 - Develop and manage health and benefits programs.
- 214 - Build and deliver effective learning and organizational development programs.
- 215 - Cultivate and implement programs that promote productive employee and labor relations.
- 216 - Maintain employee records and Human Resources Information Systems.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	1,726,861	1,992,719	1,988,778	2,045,926
<b>Total</b>	1,726,861	1,992,719	1,988,778	2,045,926
<b>Expenditures:</b>				
Personnel Services	1,112,329	1,239,518	1,236,764	1,272,031
Other Operating	216,413	214,369	223,142	217,410
Contractual Services	72,375	224,654	214,692	195,740
Debt Services	0	0	0	0
Internal Service Allocations	325,744	314,179	314,179	360,745
Capital Outlay	0	0	0	0
<b>Total</b>	1,726,861	1,992,719	1,988,778	2,045,926
 Full Time Equivalents:	 18	 18		 17



# HUMAN RESOURCES DEPARTMENT SUMMARY

## Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# of City employees	3,255	3,052	2,874	2,591
# investigations completed	20	15		
City-wide employee turnover rate	8.60%	11.78%		15.02%
# new hires	849	674	650	326
# applications processed	21,635	21,467	31,382	30,838
% of employees receiving annual performance evaluations	50%	76%	54%	
% EEOC complaints resulting in "no finding"	100%	99%	100%	100%
Training cost per employee	\$78.22	\$83.22	\$81.53	\$88.03

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
211	Timely provide departments with certified applicants lists for selection	Average # business days between closing job announcement to providing a qualified candidate list	TBD
212	Compensate knowledge, skills and abilities in order to attract and retain a qualified, engaged workforce	City-wide voluntary turnover rate (excluding retirements)	TBD
213	Maintain Wellness Self-Care Programs to improve the quality of health for our City employees	# employees visits to the fitness center	N/A
		# employee visits to the wellness clinic	N/A
214	Ensure all employees receive annual performance evaluations	% of employees receiving annual performance evaluations	≈100
	Improve employee recognition program	# of employees attending employee recognition event	N/A
	Manage employee training program	# of employees completing City Champions training program	N/A
		# of employees participating in employee training programs	N/A
215	Develop and implement processes to ensure compliance with laws, regulations, ordinances and policies	# investigations completed	N/A
216	Maintain accurate records of employees and timely record changes		N/A

## MUNICIPAL COURT JUDICIAL DEPARTMENT SUMMARY

### Mission

To provide the citizens of Corpus Christi with a fair and impartial Court of Law in the adjudication of Class C misdemeanor cases.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	1,112,820	1,160,552	1,153,462	1,186,659
<b>Total</b>	1,112,820	1,160,552	1,153,462	1,186,659
<b>Expenditures:</b>				
Personnel Services	981,345	985,836	991,653	1,014,091
Other Operating	16,153	34,273	19,422	19,930
Contractual Services	7,670	19,403	21,346	22,000
Internal Service Allocations	107,652	121,040	121,040	130,638
<b>Total</b>	1,112,820	1,160,552	1,153,462	1,186,659
 Full Time Equivalents:	 8.85	 8.85		 8.85

## MUNICIPAL COURT ADMINISTRATION DEPARTMENT SUMMARY

### Mission

The mission of the Municipal Court Administration Department is to deliver administrative and safety services in support of the judiciary.

### Mission Elements

231 - Manage the administration of the Municipal Court including dockets, records, fine collection, service of warrants and courtroom safety.

232 - Manage the municipal jail/detention center

233 - Provide case management for juveniles.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Moving vehicle fines	921,247	900,041	1,168,486	1,409,204
Parking fines	38,872	40,426	151,036	141,089
General fines	1,764,591	1,568,925	2,228,805	2,395,689
Officers fees	167,212	172,140	158,242	176,980
Uniform traffic act fines	50,353	51,680	46,342	53,274
Warrant fees	73,566	66,024	231,663	258,060
School crossing guard program	63,918	52,891	35,297	36,647
Muni Court state fee discount	150,203	51,648	83,440	156,983
Muni Ct Time Pay Fee-Court	13,561	12,326	12,022	13,481
Muni Ct Time Pay Fee-City	54,367	49,426	48,162	53,967
644.102 Comm veh enforcmt rev	32,806	0	0	37,227
Failure to appear revenue	5,478	4,808	15,792	17,498
Mun Ct-Juvenile Expungement Fe	(63)	268	(41)	180
Animal control fines	10,723	9,103	20,328	24,308
Other court fines	842,685	770,918	163,949	206,075
Municipal court misc revenue	5,905	530	306	54,500
General Resources	(153,174)	485,949	(392,473)	(788,542)
<b>Total</b>	<b>4,042,250</b>	<b>4,237,103</b>	<b>3,971,356</b>	<b>4,246,620</b>
<b>Expenditures:</b>				
Personnel Services	2,600,855	2,833,372	2,695,923	2,871,100
Other Operating	230,181	314,635	234,321	312,567
Contractual Services	224,179	429,888	381,902	258,004
Internal Service Allocations	987,036	659,208	659,208	804,949
<b>Total</b>	<b>4,042,250</b>	<b>4,237,103</b>	<b>3,971,356</b>	<b>4,246,620</b>
<b>Full Time Equivalents:</b>	<b>63</b>	<b>63</b>		<b>60</b>

## MUNICIPAL COURT ADMINISTRATION DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Number of warrants issued	34,962	9,127	2,099	518
Number of non-trial cases docketed	43,470	43,096	N/A	N/A
Number of trials scheduled	2,945	2,822	N/A	6,034
Total number of persons processed at CDC	16,544	18,611	18,815	15,901
Number of violations filed	49,209	54,792	53,251	69,048
Number of warrants served	36,088	5,632	2,118	4,005
Number of juvenile cases assigned for case management	321	349	175	103

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
231	Provide court services in an efficient, ethical and knowledgeable manner, in compliance with state laws, City ordinances and state agency rules and regulations.	# of warrants issued	N/A
		# of violations filed	N/A
		# of collection calls made	N/A
232	Provide an efficient, safe, and secure facility for staff and persons detained.	Total # of persons processed at CDC	N/A
233	Provide knowledgeable staff to manage juvenile cases in a manner that prevents children from becoming further involved in	# of juvenile cases successfully resolved	N/A

## FIRE DEPARTMENT SUMMARY

### Mission

Prevention of fire, suppression of unwanted fires, protection of lives and property due to fire, explosion, natural or man-made disasters and to provide emergency medical services.

### Mission Element

- 091 - Conduct fire prevention education, fire/arson investigations, and inspections.
- 093 - Respond to emergency medical, fire, hazmat and technical calls for service.
- 095 - Manage City emergency operations, including the Emergency Operations Center.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
FEMA-contrib to emergency mgt	6,398	0	3,119	0
Fire prevention permits	224,055	175,000	175,000	175,000
Hazmat response calls	500	10,000	3,000	5,000
Hazmat Response Calls - District	807	0	0	0
Safety Education Revenues	0	500	500	500
Fire hydrant maintenance	327,472	327,472	327,469	327,472
Honor Guard	300	300	300	300
Fire service - outside city limits	6,061	0	5,287	0
Pipeline reporting administrat	52,000	50,000	52,000	50,000
Ambulance permits	2,855	2,500	2,500	2,500
Emergency calls	5,487,012	6,100,000	4,778,139	6,000,000
Nueces county OCL charges	31,048	24,000	0	0
Buc Days / Bayfest	100	0	1,000	0
General Resources	46,938,916	48,153,091	51,173,118	49,495,336
<b>Total</b>	<b>53,077,524</b>	<b>54,842,863</b>	<b>56,521,432</b>	<b>56,056,108</b>
<b>Expenditures:</b>				
Personnel Costs	40,373,407	40,583,489	41,799,233	39,593,466
Other Operating	871,095	3,749,207	4,002,956	4,063,081
Contractual Services	1,921,801	2,176,563	2,385,637	2,183,513
Internal Service Allocations	7,489,211	8,283,197	8,283,200	9,566,047
Capital Outlay	2,422,010	50,406	50,406	650,000
<b>Total</b>	<b>53,077,524</b>	<b>54,842,863</b>	<b>56,521,432</b>	<b>56,056,108</b>
<b>Full Time Equivalents:</b>	<b>429</b>	<b>429</b>		<b>429</b>

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Homeland Security Grant Program, SHSP LETPA	FEDERAL	280,109	0
City of Corpus Christi EM & HS Training	FEDERAL	0	28,783
Homeland Security Grant Program, Firefighting Training	FEDERAL	0	36,465
Homeland Security Grant Program, K9 Unit Equipment	FEDERAL	0	9,014
Homeland Security Grant Program, Dive Training	FEDERAL	0	67,556
CBRAC-WebEOC 16-17	FEDERAL	15,000	0
LEPC-EPCRA 17-18	FEDERAL	92,663	0
CCFD Drone System 16-17	PRIVATE	2,500	0
Emergency Management Performance Grant Application	STATE	65,000	0
Homeland Security Grant Program, SHSP LETPA	FEDERAL	54,751	0
<b>Total</b>		<b>510,023</b>	<b>141,818</b>
<b>Full Time Equivalents:</b>		<b>0.00</b>	<b>0.00</b>

## FIRE DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
	CY 2016	CY 2015	CY 2014	CY 2013
Avg response time 1st arriving unit	5:21	5:35	5:38	5:32
# Calls for service	49,619	51,522	47,653	46,133
# Medical calls for service	38,686	40,657	37,492	35,167
# Non-structure fire calls	728	502	600	659
# Structure fire calls (working fires)	296	265	285	317
Fire dollar loss (in million \$)	\$14.8	\$7.0	\$18.1	\$9.8
# Civilian fatalities	4	2	0	3
# Civilian injuries	8	25	15	13

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>091</b>	Investigate all structure fires that occur in Corpus Christi	# of structure fires investigated	N/A
	Provide a safe and fire-free community	% of fire alarm and sprinkler plans reviewed with 7 working days of submittal	>=95
		% of fire code violations receiving follow-up within 30 days	>=95
	Provide Fire Safety Education to the at-risk population	# of citizens in attendance at fire safety presentations	N/A
<b>093</b>	Respond to all fire calls in a timely manner	Average response time of first arriving unit after dispatch to structure fire calls (in minutes)	<=4
	Timely response to all calls	Average response time of ambulance crew on scene after dispatch of medical calls	<=8
		Average response time of first fire unit after dispatch of medical calls	<=4
<b>095</b>	Professionally manage the City's Emergency Center and ensure City Departments submit appropriate Emergency Management Plans		N/A

## POLICE DEPARTMENT SUMMARY

### Mission

The mission of the Corpus Christi Police Department is to work to reduce crime, the fear of crime, and enhance public safety.

### Mission Elements

- 151 - Respond to calls for law enforcement services.
- 152 - Investigate crime.
- 155 - Enforce traffic laws.
- 156 - Work with the community and other law enforcement entities to reduce crime.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Taxicab franchises	46,515	52,000	52,000	52,000
Auto wrecker permits	25,046	20,000	25,000	20,000
Taxi Driver Permits	9,830	7,000	7,000	7,000
Other business lic & permits	16,452	20,000	18,381	20,000
Crossing Guards	26,758	25,000	25,000	25,000
Nueces County-Metrocom	1,134,238	1,212,000	1,212,000	1,212,000
Sexual Assault Exam	154,168	222,000	222,000	222,000
Drug test reimbursements	7,710	15,000	15,000	15,000
Police storage & towing chgs	1,561,620	1,611,000	1,549,820	1,695,000
Vehicle impd cert mail recover	109,950	85,000	146,000	146,000
Police accident reports	64,350	45,000	45,000	45,000
Police Security Services	105,991	80,000	80,000	80,000
Proceeds of auction - abandoned	876,003	925,000	925,000	925,000
Proceeds of auction-online	6,530	14,400	14,400	14,400
Police Property Room Money	12,662	5,000	5,000	5,000
DWI Video Taping	1,635	1,600	1,600	1,600
Parking meter collections	182,770	291,000	291,000	291,000
Civil parking citations	227,806	300,000	225,000	300,000
Police open record requests	25,916	26,400	26,400	26,400
Police subpoenas	3,709	3,600	3,600	3,600
Fingerprinting fees	6,360	6,000	6,000	6,000
Customs/FBI	86,558	140,000	140,550	140,000
Alarm system permits and servi	656,100	550,000	550,000	550,000
Metal Recycling Permits	3,511	1,000	0	1,000
800 MHz radio - interdepart	332,388	338,172	338,172	340,956
800 MHz radio - outside city	197,004	177,288	203,420	207,324
911 Wireless Service Revenue	1,594,791	1,590,000	1,501,788	1,590,000
911 Wireline Service Revenue	1,322,025	1,365,000	1,123,038	1,365,000
C.A.D. calls	1,827	2,620	2,620	2,620
Restitution	2,581	1,600	1,600	1,600
Late Fees on Delinquent Accounts	2,520	0	0	0
Radio system participation	23,045	9,500	9,500	9,500
Buc Days/ Bucfest	45,867	25,000	27,295	25,000
General Resources	61,530,907	61,030,237	61,253,234	65,784,198
<b>Total</b>	<b>70,405,143</b>	<b>70,176,816</b>	<b>70,046,418</b>	<b>75,129,198</b>

## POLICE DEPARTMENT SUMMARY

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Expenditures:</b>				
Personnel Services	49,421,547	49,508,298	49,475,955	51,990,062
Other Operating	3,988,970	4,449,668	4,505,303	4,548,630
Contractual Services	2,198,685	2,274,774	2,126,481	2,047,081
Debt Services	0	0	0	0
Internal Service Allocations	13,789,728	12,877,371	12,871,973	15,019,425
Capital Outlay	956,662	1,004,706	1,004,706	1,462,000
Grant Expense	49,551	62,000	62,000	62,000
<b>Total</b>	70,405,143	70,176,816	70,046,418	75,129,198
 Full Time Equivalents:	 563.8	 563.32		 573.32

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Automobile Theft Prevention Authority	STATE	410,973	416,113
Selective Traffic Enforcement Program - comprehensive	STATE	120,482	155,000
STEP-Impaired Driving Mobilization	STATE	7,837	0
Victims of Crime Act	STATE	188,264	281,860
High Intensity Drug Trafficking Act	FEDERAL	170,815	170,815
Victims of Crime Outreach	STATE	179,149	179,149
Violence Against Women Act	FEDERAL	46,227	47,533
Edward Byrne Justice Assistance	FEDERAL	81,502	85,000
Internet Crimes Against Children	FEDERAL	10,150	10,150
Operation Stonegarden	STATE	310,000	0
Click it or Ticket	STATE	27,965	25,000
Body Worn Camera Policy and Implentation Program	STATE	125,000	0
Paul Coverdell Forensic Sciences Improvement Grant Program	FEDERAL	0	250,000
Local Border Security Program	STATE	90,000	189,613
<b>Total</b>		1,768,364	1,810,233
 Full Time Equivalents:		 18.00	 18.00



## POLICE DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# Traffic citations issued	44,717	47,799	38,239	51,836
UCR Part One property crimes	12,045	14,808	11,650	14,286
UCR Part One violent crimes	2,460	2,726	2,075	2,040
DWI arrests	1,329	1,395	1,260	1,437
# Calls received in 9-1-1 call center	514,100	457,604	344,331	284,043
# Arrests (adult & juvenile)	18,264	20,654	18,424	18,812
UCR Part One crime clearance rate	20.76%	22.67%	26.01%	26.23%
Traffic deaths	34	32	28	21

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>151</b>	Average dispatch time for calls dispatched by Metrocom is under 70 seconds	% emergency calls that Metrocom dispatches in < 70 seconds	>=90
	Average response time for Priority 1 (emergency) calls is under 8 minutes and 22 seconds	% of emergency calls with first response in under 8 min 22 sec	>=90
<b>152</b>	Clearance of UCR Part One Crimes	Overall UCR Part One Crimes clearance rate (# Cleared / # Reported)	>=20
	Use crime analysis to reduce crimes	Monthly crime rate per capita	<=0.72
<b>155</b>	Improve traffic safety by reducing traffic deaths and injuries	# of DWI arrests	N/A
		Number of alcohol involved deaths	N/A
<b>156</b>	Increase the partnership in the community		N/A

## HEALTH DISTRICT DEPARTMENT SUMMARY

### Mission

The mission of the Health District is to assess and promote health in the community and link citizens to resources.

### Mission Elements

- 101 - Enforce health and safety codes.
- 102 - Provide and manage medical clinics.
- 103 - Disease prevention.
- 106 - Conduct health education.

CLASSIFICATION	ACTUALS	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Nueces County - Health Admin	168,558	150,000	130,000	473,804
Nueces County	0	31,000	0	0
STD Program Income	100	0	0	0
Septic System Permits	20,575	15,000	15,000	15,000
Lab Charges Program Income	20,195	22,500	22,500	22,500
TB Program Income	41,475	35,000	35,000	35,000
Medicaid WHS Program Income	314	5,000	5,000	0
Private Vaccine Program Income	74,623	100,000	100,000	75,000
San Patricio County	0	21,000	0	0
Swimming pool inspections	41,456	35,000	35,000	35,000
Food service permits	648,391	675,000	675,000	675,000
Vital records office sales	15,459	10,000	10,000	10,000
Vital statistics fees	415,818	400,000	400,000	405,000
Vital records retention fee	19,276	17,000	17,000	17,000
Child Care Facilities Fees	11,750	9,000	9,000	9,000
Purchase Discounts	2,085	0	0	0
Transfer from Other Funds	20,093	31,000	0	0
General Resources	1,160,975	1,950,342	1,982,312	1,547,637
<b>Total</b>	2,661,143	3,506,842	3,435,812	3,319,941
<b>Expenditures:</b>				
Personnel Services	1,510,732	1,972,880	1,955,178	1,898,785
Other Operating	315,596	544,637	430,219	486,392
Contractual Services	137,560	337,237	398,376	243,832
Internal Service Allocations	686,124	648,376	648,327	690,932
Capital Outlay	11,131	3,712	3,712	0
<b>Total</b>	2,661,143	3,506,842	3,435,812	3,319,941
Full Time Equivalents:	35.5	31.5		29.97

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Women, Infant & Children's Nutrition Program	STATE	1,012,631	1,012,631
IDCU/FLU-Lab Infectious Disease Control Unit	STATE	10,000	10,000
IDCU/SUREB Infectious Disease Control Unit/Sureveillance & Epidemiology Ebola	STATE	165,000	204,855
Activities			
Texas Healthy Community	STATE	50,000	50,000
TB State	STATE	61,645	61,645
TB Federal	FEDERAL	48,345	48,345
Immunization	STATE	241,637	241,637
CPS-Laboratory Response Network-PHEP	STATE	201,123	201,123
RLSS/LPHS	STATE	328,736	328,736
CPS-LRN-EBOLA CPS	STATE	200,000	0
STD/HIV	STATE	173,884	173,884
HIV Surveillance	STATE	42,234	42,234
Nurse Family Partnership	FEDERAL	616,017	0
Texas Beach Watch	FEDERAL	116,622	116,622
Public Health Emergency Preparedness	STATE	232,557	232,557
CPS/EBOLA Ebola Public Health Preparedness	STATE	43,497	0
Public Health Preparedness & Response Cooperative Agreement & Epidemiology & Laboratory Capacity for Infections Disease	STATE	456,718	0
		4,000,646	2,724,269
Full Time Equivalents:		37.00	37.00

## HEALTH DISTRICT DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Number of birth & death certificates issued	21,801	22,864	22,442	21,908
Number of immunizations provided	7,136	9,309	11,683	10,532
Number of STD & HIV patients served	2,339	2,945	3,137	3,092
Number of Tuberculosis screenings	21,553	18,492	19,999	30,437
Avg food service score	95.6	95	93	92
Number of food service establishments	2,674	2,315	2,413	2,354
Number of new food establishments permitted	540	271	316	332

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>101</b>	Ensure food establishments are in compliance with TFER & City ordinances	# of routine inspections for fixed food establishments	>=2500.00
		% of restaurant sanitation complaints responded to in less than 1 business day	>=95.00
<b>102</b>	To ensure family planning, breast and/or cervical screenings, and diagnostic screenings are made available to eligible low income women of Nueces County	# of patient visits scheduled to WHS	N/A
<b>103</b>	Plan for and develop plans to respond to disease outbreaks and natural disasters	# of emergency bioterrorism drills conducted	N/A
	To make WIC services available to all potential WIC eligible families in Nueces County	% born to WIC infants breastfed at certification	N/A
		% of families receiving nutrition educations/counseling services at the time of EBT issuance	N/A
	To operate an immunization program for children adolescents and adults with an emphasis on accelerating intervention to improve immunization coverage	# of immunizations for adults ages 19 and over	N/A
		# of immunizations for children 0-18 years of age	N/A
		Education encounters through outreach clinics and health fairs	N/A
<b>106</b>	Provide health education services to residents	# of health promotions and education encounters in the area of chronic disease prevention	N/A

## ANIMAL CONTROL DEPARTMENT SUMMARY

### Mission

The mission of the Corpus Christi Animal Control Department is to promote and protect the health, safety, and welfare of the residents and pets of Corpus Christi.

### Mission Elements

- 081 - Administer animal code compliance.
- 082 - Pick-up stray animals.
- 083 - Care for in custody animals.
- 084 - Promote pet adoption.
- 085 - Control stray animal populations.
- 086 - Reduce vector borne diseases.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Special event permits	2,350	1,896	1,890	1,896
Adpt Rabies	1,224	0	942	0
Pet licenses	80,641	54,996	54,989	54,996
Animal Control Adoption Fees	37,265	30,000	29,994	30,000
Microchipping fees	4,725	3,504	3,502	3,504
Animal pound fees & handling c	56,473	39,996	30,224	39,996
Animal trap fees	650	600	600	600
Shipping fees - lab	4,142	3,000	2,995	3,000
S/N Kennel Cough (Bordetella)	3,876	3,000	2,535	3,000
Contributions and donations	182	0	0	0
Purchase Discounts	489	0	0	0
General Resources	2,710,728	2,867,645	2,630,566	3,317,913
<b>Total</b>	<b>2,902,745</b>	<b>3,004,637</b>	<b>2,758,237</b>	<b>3,454,905</b>
<b>Expenditures:</b>				
Personnel Services	1,585,316	1,611,105	1,350,319	1,843,386
Other Operating	453,058	667,720	699,646	819,966
Contractual Services	27,251	45,641	28,100	12,060
Internal Service Allocations	837,120	680,171	680,171	779,493
<b>Total</b>	<b>2,902,745</b>	<b>3,004,637</b>	<b>2,758,237</b>	<b>3,454,905</b>
<b>Full Time Equivalents:</b>	<b>37</b>	<b>37</b>		<b>33</b>

## ANIMAL CONTROL DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Number of citizen calls for service	20,377	23,349	24,619	20,376
Number of animals picked up by ACO's	3,051	3,842	4,871	4,483
Number of pet licenses issued	9,965	13,564	10,738	8,457
Number of animals sterilized	1,211	1,781	2,271	1,747
Number of animals sheltered	6,029	7,283	8,058	7,434
Percent of impounded dogs and cats live released	79	77	57	42
Number of positive tests of West Nile virus	0	21	1	0

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
081	Build a high performance work force enforcing municipal codes relating to animal ownership through education and citations.	# of citations issued	N/A
082	Perform timely, courteous, and professional responses to service requests	# of stray dog complaints received	N/A
		% of calls for service this period that were cleared	TBD
083	Assure all animals housed within the shelter receive the highest level of care	# of live releases of domestic animals within shelter	N/A
084	Raise public awareness of adoption program through public media, public interactions and education	# of animals adopted	N/A
085	Decrease total stray populations through animal sterilizations	# of animals sterilized	N/A
086	Reduce number of pest and vector mosquitoes through effective surveillance, spraying and education	# of positive tests of West Nile virus	N/A

## LIBRARIES DEPARTMENT SUMMARY

### Mission

To improve literacy, enhance knowledge, and create a sense of community by making information easily accessible to the public.

### Mission Elements

- 111 - Lending materials.
- 112 - Promoting literacy.
- 113 - Administering diverse, enjoyable, educational and literary programs.
- 114 - Providing digital services and digital inclusion technology.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Library fines	62,298	63,105	46,375	53,148
Interlibrary Loan Fees	565	609	572	504
Lost book charges	6,709	6,274	6,079	6,516
Copy machine sales	46,341	44,515	44,061	46,320
Other library revenue	11,826	10,572	8,958	8,892
Library book sales	5,238	4,848	4,733	4,932
Contributions and donations	13,769	38,130	23,046	24,000
Purchase discounts	2,478	0	0	0
General Resources	3,891,731	4,090,048	3,846,308	3,964,828
<b>Total</b>	4,040,955	4,258,101	3,980,132	4,109,140
<b>Expenditures:</b>				
Personnel Services	1,955,771	2,095,873	1,821,305	2,053,738
Other Operating	1,060,606	1,148,860	1,145,216	961,008
Contractual Services	71,486	88,763	89,006	101,600
Internal Service Allocations	945,108	924,605	924,605	992,794
Capital Outlay	7,984	0	0	0
<b>Total</b>	4,040,955	4,258,101	3,980,132	4,109,140
<b>Full Time Equivalents:</b>	53.35	53.35		53.35

## LIBRARIES DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Number of items in physical collections	320,621	321,300	322,291	325,202
Number of items in e-collections	18,436	24,219	18,038	13,373
Library visits per capita	2.28	2.43	2.46	2.48
New library cards issued	10,936	11,907	13,533	11,558
Circulation per capita	2.2	2.54	2.49	2.52
Collection turnover rate	2.36	2.53	2.45	2.26
Materials expenditure per capita	N/A	\$1.19	\$1.25	\$1.31
Assistance contacts provided	227,369	306,008	343,344	439,771

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>111</b>	Increase utilization of library resources	Number of circulated materials	>750000
	Continually develop, evaluate and update collections to meet the evolving needs of the community	Number of new acquisitions	>24000
<b>112</b>	Develop and build community partnerships	Number of partnership events	>20
	Promote literacy and goodwill	Number of satellite collection sites (e.g. Head Start centers)	>=5
<b>113</b>	Provide programs to increase visitors and use of library resources	Number of adults/YA programs or events	>200
		Number of adults/YA attending programs	>5000
		Number of childrens programs or events created	>1000
		Number of children attending programs	>30000
<b>114</b>	Increase utilization of library technology resources	Number of electronic materials circulated	>25000
		Number of in-house PC users	>184000

## PARKS AND RECREATION DEPARTMENT SUMMARY

### Mission

Manage the parks system and to offer recreational, cultural and outdoor activities to residents.

### Mission Elements

141 - Manage and maintain parks, beaches, open spaces and recreational facilities.

142 - Provide recreational, social and cultural programs and activities.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Beach Parking Permits	858,781	850,000	837,133	855,000
GLO-beach cleaning	62,776	60,000	60,000	61,680
Class Instruction Fees	14,967	60,680	33,934	12,000
Center Rentals	28,624	33,748	29,641	29,207
HEB Tennis Center	18,313	17,342	18,692	19,000
HEB Tennis Ctr pro shop sales	8,335	6,575	8,817	8,800
Al Kruse Tennis Center	13,216	8,417	10,400	10,500
Al Kruse Tennis Ctr pro shop	3,933	4,100	1,056	3,850
Swimming Pools	181,405	140,496	137,787	184,574
Swimming instruction fees	96,971	99,840	79,321	102,452
Athletic events	148,596	144,410	140,123	140,123
Athletic rentals	56,075	46,495	54,625	42,000
Athletic instruction fees	50,871	36,970	42,332	36,970
Recreation center rentals	10,295	8,615	10,625	11,525
Recreation instruction fees	32,172	35,324	29,048	30,125
Latchkey	2,545,791	2,618,043	2,434,475	2,809,195
Latchkey Instruction Fees	(278)	0	(163)	0
Heritage Park revenues	705	2,138	1,375	900
Park facility leases	243	800	127	200
Tourist district rentals	14,685	12,246	5,150	4,150
Camping permit fees	4,509	2,575	4,670	5,050
Other recreation revenue	36,728	25,500	26,250	25,100
Buc Days / Bayfest	4,000	6,000	7,504	0
Interdepartmental Services	2,220,318	2,364,404	2,364,405	2,486,850
General Resources	10,880,416	12,788,623	12,490,035	11,678,891
<b>Total</b>	17,292,447	19,373,341	18,827,362	18,558,142
<b>Expenditures:</b>				
Personnel Services	8,203,109	8,999,142	8,623,294	9,280,138
Other Operating	3,483,583	4,653,719	5,274,843	3,790,666
Contractual Services	1,108,669	986,106	942,651	763,784
Internal Service Allocations	3,899,388	3,986,560	3,986,573	4,253,601
Capital Outlay	450,452	591,738	707,879	307,803
Grant Expense	147,246	156,076	156,076	162,150
<b>Total</b>	17,292,447	19,373,341	18,827,362	18,558,142
 Full Time Equivalents:	 263.57	 259.57		 254.6



# PARKS AND RECREATION DEPARTMENT SUMMARY

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Community Youth Development	FEDERAL	451,049	428,069
Retired & Senior Volunteer Programs (RSVP) Federal	FEDERAL	48,934	45,434
Retired & Senior Volunteer Programs (RSVP) State	STATE	21,671	21,671
Senior Companion Program (SCP) Federal	FEDERAL	324,067	324,067
Senior Companion Program (SCP) State	STATE	5,756	5,756
Texans Feeding Texans	STATE	53,558	57,599
Elderly Nutrition Program (ENP)	FEDERAL	1,184,122	892,512
Summer Food Service Program	STATE	90,000	90,000
Observing Science Outdoors (OSO) Summer Guardians State	STATE	48,033	0
After School Snack Program	STATE	187,944	187,944
<b>Total</b>		<b>2,415,134</b>	<b>2,053,052</b>
Full Time Equivalents:		22.00	22.00

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# parks adopted	53	71	74	56
# beach parking permits sold (CY)	152,735	127,001	159,770	127,349
Total full-time employees (exc grants)	259	264	263	253
Parks and recreation costs per capita	\$57.61	\$54.45	\$50.13	\$55.83
Revenue per round of golf	\$30.06	\$36.53	\$34.98	\$34.85
Cost recovery (% exc grants)	35.50%	24.30%	25.8%	35.7%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>141</b>	Improve the efficiency of park operations	# park acres mowed	N/A
	Improve the efficiency of recreation facility management	% of aquatic facility downtime due to maintenance issues	TBD
	Increase sales of beach parking permits	# beach parking permits sold	N/A
<b>142</b>	Increase the number of programs and activities available for residents	# of programs provided	N/A
		# of program registrations	N/A
		# of registered participant contacts/visits	N/A
		# of drop-in contacts/visits	N/A
		# of meals/snacks served	N/A
	# Rounds of golf	N/A	
Increase the quality of programs and activities available for residents and visitors	% of positive customer service satisfaction surveys	>=90	

## SOLID WASTE SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Solid Waste Operations Department is to collect and dispose of solid waste.

### Mission Elements

- 031 - Waste and brush collection
- 032 - Recycling
- 033 - Landfill
- 035 - Strategic Planning

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
MSW SS Charge - BFI	1,935,073	1,931,000	1,900,000	1,900,000
MSW SS Charge-CC Disposal	677,692	745,000	701,000	701,000
MSW SS Chg-TrailrTrsh/SkidOKan	28,783	33,600	6,000	6,000
MSW SS Charge-Captain Hook	16,284	18,000	12,480	13,000
MSW SS Charges-Misc Vendors	389,382	385,000	360,000	360,000
MSW SS Charge-Absolute Industr	256,730	252,000	311,000	320,000
MSW SS Charges - Dawson	16,140	18,400	15,500	16,000
Residential	16,832,307	17,012,400	17,012,400	17,182,524
Commercial and industrial	1,823,876	1,820,000	1,820,000	1,838,200
MSW Service Charge-util billgs	3,632,031	3,701,034	3,701,034	3,738,044
Refuse disposal charges	1,754,336	1,754,336	1,754,336	1,754,336
Refuse disposal charges-BFI	4,166,855	4,025,000	4,025,000	4,025,000
Refuse disposal ch-CC Disposal	995,638	1,060,000	1,100,000	1,111,000
Refuse disp-TrailrTrsh/SkidOKn	73,266	17,000	80,000	80,800
Refuse disposal - Captain Hook	38,331	38,000	32,000	32,320
Refuse disposal-Misc vendors	855,988	790,000	951,656	1,461,173
Refuse disposal - Dawson	115,269	80,000	110,000	111,100
Refuse Disposal-Absolute Waste	718,062	725,000	800,000	808,000
Refuse collection permits	10,072	20,300	12,600	12,726
Special debris pickup	243,630	400,000	250,000	252,500
SW-Mulch	15,761	21,000	16,000	16,160
SW-Brush-Misc Vendors	72,324	82,000	50,000	50,500
Recycling	873,574	800,000	1,167,624	1,380,000
Recycling collection fee	1,001,353	1,014,500	1,014,500	1,024,645
Recycling bank svc charge	755,203	765,000	765,000	772,650
Recycling bank incentive fee	251,385	255,000	255,000	257,550
Recycling containers	(4)	0	4	0
Unsecured load-Solid Waste	30,790	40,000	7,700	7,700
Deceased Animal Pick-up	8,060	10,000	7,512	7,600
Nueces County OCL charges	31,048	24,000	0	0
Late fees on delinquent acctg	2,520	0	0	0
Graffiti Control	1,086	2,000	0	0
General Resources	(10,992,584)	(10,513,106)	(10,911,885)	(13,162,747)
<b>Total</b>	<b>26,630,261</b>	<b>27,326,463</b>	<b>27,326,459</b>	<b>26,077,781</b>
<b>Expenditures:</b>				
Personnel Services	8,169,610	8,496,443	8,194,906	8,896,626
Other Operating	5,462,298	6,748,442	6,912,371	6,264,479
Contractual Services	6,784,611	7,410,722	7,562,217	7,322,993
Debt Services	3,195,812	1,644,476	1,644,477	0
Internal Service Allocations	2,904,372	2,955,488	2,955,488	3,593,683
Capital Outlay	113,558	70,892	57,000	0
<b>Total</b>	<b>26,630,261</b>	<b>27,326,463</b>	<b>27,326,459</b>	<b>26,077,781</b>
<b>Full Time Equivalents:</b>	<b>153.62</b>	<b>154.62</b>		<b>154.62</b>

## SOLID WASTE SERVICES DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
% contamination in blue recycling carts	25%	22%	22%	22%
# residential customers	87,000	87,000	86,381	83,014
Monthly residential service charge	\$18.84	\$18.84	\$18.84	\$18.84
# collection complaints	10,322	8,732	8,311	7,407
Tons of solid waste collected	93,215	108,589	105,583	91,773
Recycling net tons	10,342	11,218	11,178	10,775
% households participating in recycling	65%	65%	65%	65%
Waste diversion rate	13.5%	16.3%	12.1%	15%
# graffiti sites cleaned	2,145	4,096	3,001	4,045

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>031</b>		% brush and bulky routes collected on schedule	≈100
		% of complaints of heavy brush collection missed resolved < 50 hours	>=95
		% garbage and recycling routes collected on schedule	≈100
		% of complaints of garbage collection missed resolved < 30 hours	>=70
		% carts delivered in < 40 hours	>=95
	<b>032</b>	Reduce recycling contamination	% contamination in blue recycling carts
<b>033</b>	Divert (from Cefe Landfill) materials for recycling and reuse	% landfill diversion - residential	>=90

## CODE ENFORCEMENT DEPARTMENT SUMMARY

### Mission

To strengthen neighborhoods, by preventing the deterioration of housing and commercial properties, through the enforcement and abatement of code violations.

### Mission Elements

157 - Administer and enforce housing, zoning, nuisance codes, etc.

158 - Violation prevention.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Vacant Bldg Re-inspection Fee	300	0	0	0
Officers Fees	600	0	303	0
Demolition liens and accounts	247,784	161,613	161,310	174,000
General Resources	1,704,444	1,852,858	1,742,362	1,850,929
<b>Total</b>	1,953,128	2,014,471	1,903,975	2,024,929
<b>Expenditures:</b>				
Personnel Services	969,235	1,032,694	922,197	1,046,658
Other Operating	371,157	400,733	400,734	426,373
Contractual Services	5,789	6,316	6,316	5,034
Internal Service Allocations	553,728	493,909	493,908	493,656
Capital Outlay	53,218	80,819	80,819	53,208
<b>Total</b>	1,953,128	2,014,471	1,903,975	2,024,929
<b>Full Time Equivalents:</b>	22.00	22.00		22.00

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
CDBG - Code Enforcement Program	FEDERAL	307,032	307,032
CDBG - Clearance of Vacant Properties	FEDERAL	100,000	122,836
CDBG - Demolition Program	FEDERAL	100,000	100,000
<b>Total</b>		507,032	529,868
<b>Full Time Equivalents:</b>		6.00	6.00

## CODE ENFORCEMENT DEPARTMENT SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Sq. miles covered per code officer	161	161	161	161
Number of junked vehicles investigated	1,107	1,224	1,242	855
Number of tall weed violations	2,988	4,334	2,488	117
Number of substandard structures demolished	33	60	60	69
Percent of code cases brought into non-judicial compliance	44	43	30	41
Number of citations issued	1,060	840	463	534
Number of calls for service	13,682	13,730	14,534	12,376

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>157</b>	Compliance	# citations issued	N/A
		Number of work orders for abatement that are completed	N/A
		# of calls for service that are brought into voluntary compliance	N/A
		Average number of days to investigate calls for service	TBD
		Average number of days to resolve cases	≤30
	Eliminate blighted conditions throughout the City of Corpus Christi	# sub-standard structures demolished	N/A
<b>158</b>	Improve awareness through public outreach efforts and inform the public of the positive impact code enforcement activities have on improving the community	# of public events attended, community meetings attended, presentations provided	N/A
		# of social media followers	N/A
		# of Code Enforcement sponsored community service projects	N/A
		# of people reached by social media posts	N/A
		# of social media posts	N/A

## HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT SUMMARY

### Mission

The Mission of the Housing and Community Development Department is to strengthen neighborhoods.

### Mission Elements

131 - Administer neighborhood and housing related grants.

132 - Revitalize and stabilize neighborhoods.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	277,157	213,030	143,322	222,917
<b>Total</b>	277,157	213,030	143,322	222,917
<b>Expenditures:</b>				
Personnel Services	95,420	163,698	97,884	170,408
Other Operating	43,268	16,726	12,835	16,724
Contractual Services	2,484	0	0	0
Internal Service Allocations	135,984	32,606	32,603	35,785
<b>Total</b>	277,157	213,030	143,322	222,917
 Full Time Equivalents:	 1.00	 1.00		 2.00

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Community Development Block Grant	FEDERAL	2,404,066	2,405,193
HOME Investment Partnerships Program	FEDERAL	868,482	844,596
Emergency Solutions Grant	FEDERAL	221,468	216,432
<b>Total</b>		3,494,016	3,466,221
 Full Time Equivalents:		 21.00	 21.00

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Federal grants received (in millions of \$)	3.50	3.5	5.1	6.5
Number of homebuyer assistance loans processed	38	34	32	26

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
131	Ensure that Federal funds are administered in an efficient and effective manner to comply with Federal regulations		N/A
132	Provide funding assistance to homeowners and potential homeowners to rehabilitate or purchase an affordable home	# of deferred forgivable loans provided	N/A
		# of homeowners provided rehabilitation	N/A

**NON-DEPARTMENTAL SERVICES DEPARTMENT SUMMARY**

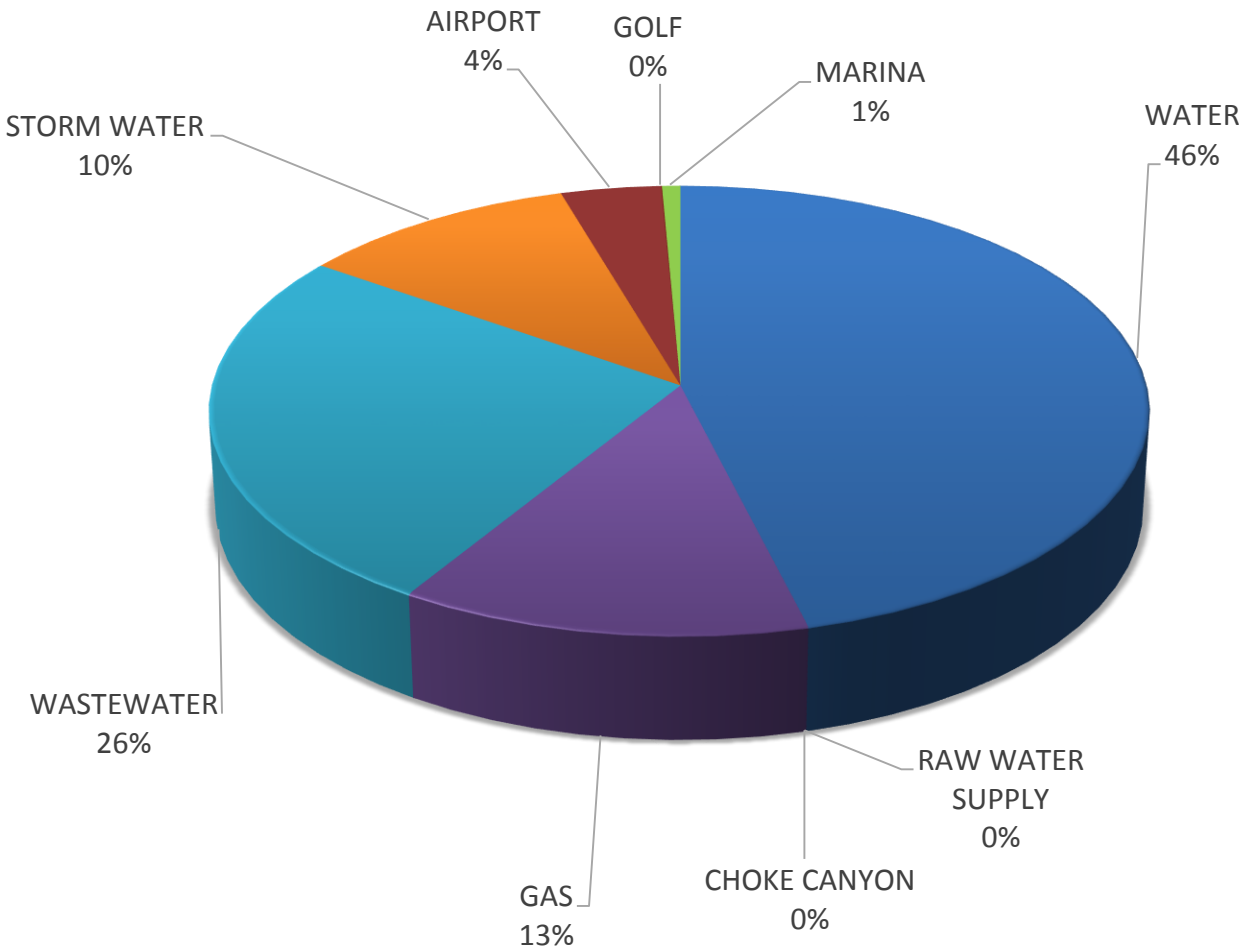
CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
General Resources	21,171,951	24,176,950	21,307,840	24,317,418
<b>Total</b>	<b>21,171,951</b>	<b>24,176,950</b>	<b>21,307,840</b>	<b>24,317,418</b>
<b>Expenditures:</b>				
NCAD/NC Administrative Payment	1,363,685	1,488,211	1,488,211	1,600,000
Mental Health Center Contract	49,500	54,000	54,000	54,000
Major Membership Dues	109,570	100,000	100,000	100,000
Economic Development Contributions	2,417,503	3,328,883	2,602,479	2,471,000
General Government	0	30,000	30,000	0
Museum Miscellaneous	0	325	108	325
Uncollectible Accounts	0	337,350	337,350	250,000
Operating Transfer Out	962,018	78,646	78,646	0
Transfer to Residential Street Reconstruction Fund	0	0	0	2,900,000
Transfer to Street Maintenance Fund	14,324,317	13,648,512	13,648,512	13,567,213
Transfer for General Obligation Debt	237,840	645,000	645,000	645,000
Transfer to Parks and Recreation CIP (TC Ayers Pool)	0	712,558	712,558	0
Transfer to Visitor Facilities Fund	185,000	185,000	185,000	185,000
Transfer to Stores Fund	484,716	386,976	386,976	362,095
Transfer to Fleet for Capital Replacement	1,037,802	1,039,000	1,039,000	0
Reserve Appropriations	0	1,297,007	0	682,785
Reserve for Accrued Pay (Police and Fire)	0	845,484	0	1,500,000
<b>Total</b>	<b>21,171,951</b>	<b>24,176,950</b>	<b>21,307,840</b>	<b>24,317,418</b>



# ENTERPRISE FUND



# ENTERPRISE FUNDS EXPENDITURES



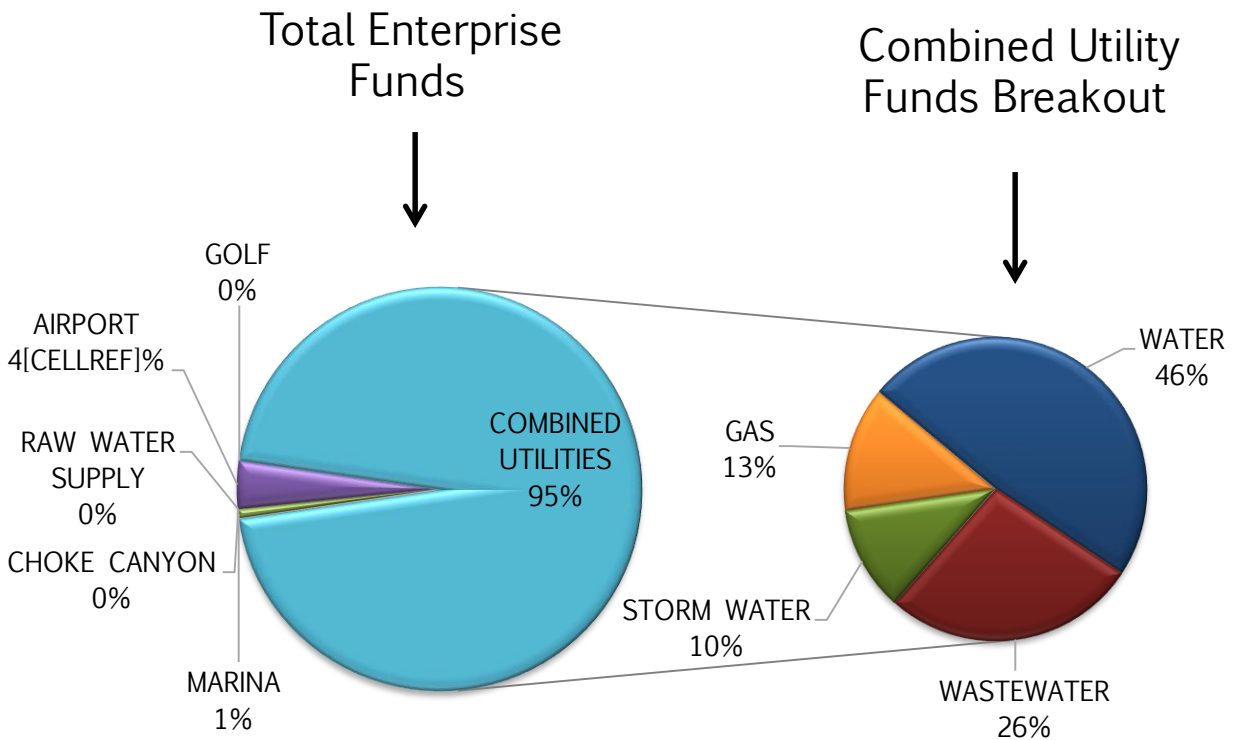
## ENTERPRISE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
ACM for Public Works Cost Reco	147,012	147,012	147,012	184,368
Airfield	2,405,146	2,724,520	2,485,941	3,240,455
Appliance Sales and Service Calls	7,193	11,340	4,620	25,692
Bayfront Revenues	217,540	235,000	235,000	235,000
City use	141,122	111,576	47,089	14,664
Compressed natural gas	300,644	345,000	345,000	411,083
Contribution from Federal Gov	331,524	216,750	216,750	200,000
Disconnect fees	1,760,987	1,562,634	2,196,758	1,770,057
Effluent water purchases	14,609	12,000	37,422	50,000
Environmental Progs Cost Recov	638,400	630,972	630,972	635,940
Green Fees	97,338	103,000	70,362	103,000
ICL-Cost of Services	159,006,673	156,948,898	165,176,534	171,291,123
Interdepartmental Services	1,710,062	1,582,968	1,552,935	1,826,976
Interest	536,314	219,000	655,755	432,600
Lab charges	535,389	540,000	541,142	550,000
Late Fees	2,101,661	1,655,023	1,982,841	1,719,831
Miscellaneous	195,434	250,525	335,847	182,150
OCL-Cost of Services	22,977,252	26,984,121	23,412,453	25,989,837
Oil well drilling fees	107,300	110,000	110,700	110,700
Other Operating Revenue Airport	0	0	0	0
Other Operating Revenue Marina	90,965	100,600	93,717	104,100
Parking lot	2,123,164	2,180,004	2,196,398	2,196,563
Passenger Facility Charges	1,221,642	1,258,764	1,258,804	1,259,280
Property Rentals and Sales	2,364,252	2,628,750	2,318,416	2,514,579
Purchase discounts	109,684	73,856	85,015	24,216
Purchased gas adjustment	9,698,345	20,076,956	15,055,815	20,076,956
Raw Water	33,802,693	37,249,824	33,473,124	34,432,844
Recovery of Pipeline Fees	54,553	54,000	56,657	54,000
Service connections	344,795	319,095	314,605	312,428
Tampering fees	277,592	211,624	180,771	157,772
Tap and Meter Charges	1,195,278	1,071,440	1,109,921	1,015,456
Terminal building and area	4,735,359	4,843,380	4,843,644	5,348,774
Transfers from Other Funds	32,539,274	29,811,463	29,806,463	29,539,457
TX Blackout Prevention Pgm	30,058	75,000	75,000	75,000
Wastewater hauling fees	201,815	185,004	215,840	200,000
Wastewater surcharge	1,261,976	1,250,002	1,500,632	1,250,000
<b>TOTAL</b>	<b>283,283,043</b>	<b>295,780,101</b>	<b>292,769,955</b>	<b>307,534,902</b>

## SUMMARY OF EXPENDITURES BY FUND

WATER FUND (4010)	137,710,669	151,888,589	150,879,070	142,397,298
RAW WATER SUPPLY DEV (4041)	1,154,578	8,740	8,740	2,917
CHOKE CANYON FUND (4050)	1,255,660	1,324,525	1,324,525	0
GAS FUND (4130)	27,600,705	40,028,883	33,182,915	39,346,015
WASTEWATER FUND (4200)	58,892,123	86,906,426	85,454,824	80,163,646
STORM WATER FUND (4300)	31,588,367	33,024,268	31,141,858	33,005,426
AIRPORT FUND (4610)	9,822,183	8,661,635	8,608,734	9,353,486
AIRPORT PFC (4621)	1,133,609	1,136,137	1,136,137	1,127,591
AIRPORT CFC FUND (4632)	918,554	1,403,905	1,108,113	1,353,690
GOLF CENTER FUND (4690)	21,700	16,176	16,176	9,644
GOLF CAPITAL RESERVE FUND (4691)	81,443	210,734	210,734	103,000
MARINA FUND (4700)	2,001,298	2,211,951	2,204,554	2,172,118
<b>TOTAL</b>	<b>272,180,889</b>	<b>326,821,970</b>	<b>315,276,380</b>	<b>309,034,831</b>

# COMBINED UTILITY FUNDS EXPENDITURES



Note: "Combined Utilities" is a rollup category within the Enterprise Funds and represents the total of the Water, Wastewater, Storm Water and Gas Funds.

## COMBINED UTILITY FUND SUMMARY

### Mission

Deliver reliable, safe, potable and raw water to customers; collect, treat, and dispose of wastewater; collect and convey storm water, protect life and property from storm flooding, and protect water quality; deliver natural gas to customers.

### Mission Elements

- 021 - Plan and procure gas supplies
- 022 - Manage the gas distribution system
- 023 - Plan and develop expansion of Gas utility
- 024 - Conduct natural gas education and promote safety programs
- 041 - Distribute water
- 042 - Manage the wastewater collection system
- 043 - Maintain drainage infrastructure system including surface drainage and pipes
- 061 - Manage raw water storage
- 062 - Produce treated water
- 063 - Provide water quality monitoring services
- 064 - Treat wastewater
- 065 - Manage the wastewater lift stations
- 066 - Dispose of biosolids
- 067 - Manage storm water drainage pump stations
- 068 - Water Planning

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
ACM for Public Works Cost Reco	147,012	147,012	147,012	184,368
Appliance Sales and Service Calls	7,193	11,340	4,620	25,692
City use	141,122	111,576	47,089	14,664
Compressed natural gas	300,644	345,000	345,000	411,083
Contribution from Federal Gov	310,311	200,000	200,000	200,000
Disconnect fees	1,760,987	1,562,634	2,196,758	1,770,057
Effluent water purchases	14,609	12,000	37,422	50,000
Environmental Progs Cost Recov	638,400	630,972	630,972	635,940
ICL-Cost of Services	159,006,673	156,948,898	165,176,534	171,291,123
Interdepartmental Services	1,671,490	1,514,580	1,514,580	1,778,976
Interest	386,473	147,900	489,006	320,760
Lab charges	535,389	540,000	541,142	550,000
Late Fees	2,101,661	1,655,023	1,982,841	1,719,831
Miscellaneous	102,586	101,889	179,877	104,970
OCL-Cost of Services	22,977,252	26,984,121	23,412,453	25,989,837
Oil well drilling fees	107,300	110,000	110,700	110,700
Property Rentals and Sales	648,341	530,898	521,605	550,252
Purchase discounts	102,501	73,856	82,015	21,216
Purchased gas adjustment	9,698,345	20,076,956	15,055,815	20,076,956
Raw Water	32,129,251	35,278,112	31,501,412	32,610,616
Recovery of Pipeline Fees	54,553	54,000	56,657	54,000
Service connections	344,795	319,095	314,605	312,428
Tampering fees	277,592	211,624	180,771	157,772
Tap and Meter Charges	1,195,278	1,071,440	1,109,921	1,015,456
Transfers from Other Funds	32,523,390	29,806,463	29,806,463	29,492,182
TX Blackout Prevention Pgm	30,058	75,000	75,000	75,000
Wastewater hauling fees	201,815	185,004	215,840	200,000
Wastewater surcharge	1,261,976	1,250,002	1,500,632	1,250,000
<b>Total</b>	<b>268,676,996</b>	<b>279,955,395</b>	<b>277,436,742</b>	<b>290,973,880</b>

## COMBINED UTILITY FUND SUMMARY

FUND EXPENDITURE	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Water Fund (4010)	137,710,669	151,888,589	150,879,070	142,397,298
Gas Fund (4130)	27,600,705	40,028,883	33,182,915	39,346,015
Wastewater Fund (4200)	58,892,123	86,906,426	85,454,824	80,163,646
Storm Water Fund (4300)	31,588,367	33,024,268	31,141,858	33,005,426
<b>Total</b>	<b>255,791,865</b>	<b>311,848,166</b>	<b>300,658,667</b>	<b>294,912,385</b>

## COMBINED UTILITY FUNDS

### Baseline Information

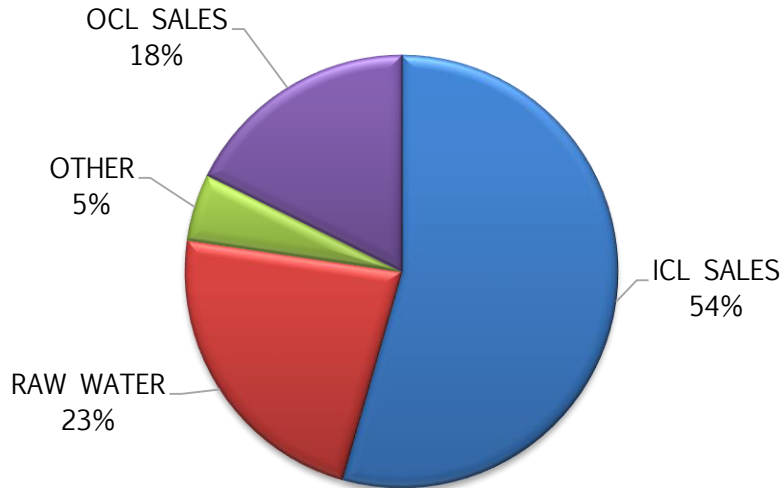
	FY 2016-17	FY 2015-16	FY 2014-15	FY 2013-14
<b>Water</b>				
Monthly water bill (7,000 gal ICL residential)	\$50.34	\$50.34	\$41.77	\$38.78
Water distribution operating costs per 1000 gallons	\$1.13	\$1.12	\$0.95	\$0.91
Average daily residential water use per capita	64	59	60	66
Regional water demand for the period as a % of the total safe annual yield of the water supply system	49%	53%	61%	60%
Total water treatment expenditures (\$ in millions)	\$54.60	\$34.60	\$33.00	\$29.00
Millions of gallons of water treated per day (Average MGD)	62.9	68.8	63.8	64.7
Water treatment operating costs per 1,000 gallons	\$2.38	\$1.38	\$1.42	\$1.23
<b>Wastewater</b>				
Monthly wastewater minimum charge (ICL residential)	\$34.03	\$34.03	\$29.23	\$25.96
# of wastewater customers with repeat backups	1,525	1,080	1,024	1,199
Unauthorized discharges reported to TCEQ	74	131	220	314
# of calls for service from wastewater customers	9,573	7,612	11,706	10,771
Linear feet of wastewater mains cleaned or cleared	1,246,609	1,490,312	1,934,715	1,882,557
Total wastewater treatment expenditures (\$ in millions)	\$23.40	\$24.40	\$23.30	\$17.70
Millions of gallons of wastewater treated per day (Average MGD)	27	28.4	30.1	25.9
Wastewater treatment operating costs per 1,000 gallons	\$2.38	\$2.36	\$2.12	\$1.87
# of wastewater treatment plant effluent violations	32	9	18	38
<b>Storm Water</b>				
# of inlets cleaned	4,594	3,983	5,783	8,600
<b>Gas</b>				
% responses to gas leak reports that are within 40 minutes	66%	90%	92%	89%
# of new gas taps installed	819	650	623	735
# citizen calls for service	12,250	11,500	13,160	12,785
Total volume (BCF) sold	3,097	3,515	3,901	3,826
Monthly minimum service charge ICL	\$11.65	\$11.44	\$11.44	\$10.73
# 811 line locates completed	24,500	23,548	21,310	19,203

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>021</b>	Thru interconnections, operate with the minimum number of separate gas districts	# of separate gas districts	N/A
<b>022</b>	Ensure delivery of natural gas is done in accordance with the rules and regulations	% of responses to gas leak reports that are within 40 minutes	>= 98.00
		% of responses to gas odor reports that are within 40 minutes	>= 95.00
		% of responses to service turn on requests that are within 24 hours	>=98.00
	Ensure financial stability		
	Maintain properly trained staff	% of budgeted positions filled	>=95.00
<b>023</b>	Maintain adequate gas supply to existing and future users	Linear feet of gas mains and services installed and replaced	N/A
	Promote gas development	# of new gas taps installed	N/A
		CNG sales in gasoline gallon equivalents	N/A

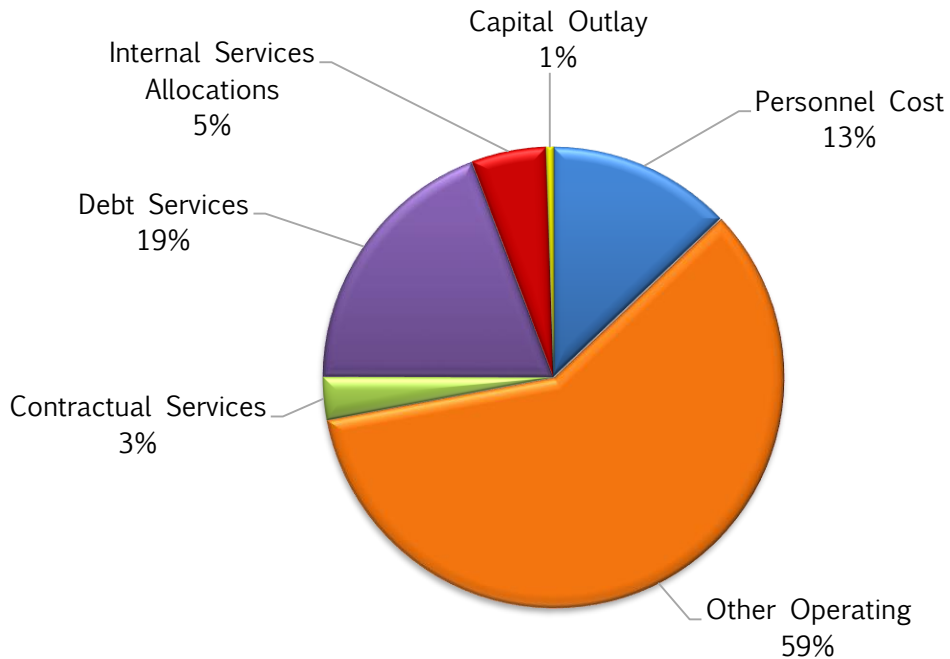
MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
024	Make public aware of gas safety practices	# of stakeholder groups to which safety messages delivered	N/A
041	Timely and efficient resolution of all work needed to resolve customer reported problems	% of main breaks with water service restored < 24 hours	>= 90.00
		% of responses to main breaks < 1 hour	>= 90.00
		% of responses to reports of no water < 1 hour	>= 90.00
042	Deliver wastewater collection service to customers	Linear feet of mains cleaned or cleared	N/A
		Linear feet of wastewater mains cleaned on scheduled preventive maintenance	N/A
		% initial responses to customer reported backup < 4 hours	>= 80.00
		# of service backups	N/A
		Average response time to reported service backups	< 100
043	Operate and maintain drainage infrastructure and facilities to minimize flooding	# of inlets cleaned	N/A
		Linear feet of drainage pipeline cleaned	N/A
061	To ensure an adequate supply of water	# days the salt water barrier dam water level falls outside the target range of 3.7' to 4.5'	N/A
		# days of MR Pipeline outages that are greater than 48 hours	N/A
062	To improve redundancy and process controls at the O.N. Stevens Water Treatment Plant and Pumps Stations	Number of complaints of low water pressure	N/A
063	Improve the efficiency and quality of data used to monitor water quality	Number of complaints about water quality	N/A
	Timely response to customer reported problems	% of responses to water quality calls < 2 hours	>= 90.00
064	Operate and upgrade wastewater treatment plant facilities as needed to meet regulatory requirements	% of water quality samples taken at plants meeting TCEQ standards	100
065	Operate and maintain lift stations as needed to meet regulatory requirements	# of lift station overflows	N/A
066	Minimize costs associated with disposal	Disposal cost per ton	N/A
067	Operate and maintain drainage and facilities to minimize flooding	# of flooding complaints	N/A
068	Current and future water supply is diversified, drought resistant and cost effective	Regional water demand for the period as a % of the total safe annual yield of the water supply system	N/A
		Average daily residential water use per capita	N/A

# WATER FUND

## REVENUES



## EXPENDITURES





## WATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
ACM for Public Works Cost Reco	147,012	147,012	147,012	184,368
City use	105,044	82,992	33,681	-
Contribution from Federal Gov	279,141	200,000	200,000	200,000
Disconnect fees	1,099,875	980,000	1,557,803	1,133,265
Environmental Progs Cost Recov	638,400	630,972	630,972	635,940
ICL-Cost of Services	73,867,182	72,802,207	77,450,323	77,579,792
Interdepartmental Services	1,319,580	1,319,580	1,319,580	1,302,216
Interest on investments	154,560	58,800	173,090	113,280
Lab charges	520,379	525,000	518,912	525,000
Late Fees	934,202	930,400	1,724,137	1,143,265
Miscellaneous	100,821	5,393	83,215	30,190
OCL-Cost of Services	22,229,426	26,254,866	22,482,019	25,173,406
Property Rentals and Sales	622,323	505,062	427,474	490,000
Purchase discounts	38,815	53,856	53,856	-
Raw Water	32,129,251	35,278,112	31,501,412	32,610,616
Service connections	210,389	200,000	230,512	200,000
Tampering fees	230,542	175,000	94,891	125,000
Tap and Meter Charges	747,588	650,000	656,248	625,000
Transfers from Other Funds	1,374,286	1,124,525	1,124,525	376,995
TX Blackout Prevention Pgm	30,058	75,000	75,000	75,000
<b>TOTAL</b>	<b>136,778,872</b>	<b>141,998,777</b>	<b>140,484,662</b>	<b>142,523,333</b>

## SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	13,208,897	16,589,727	16,664,190	18,375,315
Other Operating	90,967,192	91,999,585	90,703,436	84,222,371
Contractual Services	2,152,291	4,542,370	4,649,066	4,258,414
Debt Service	25,299,297	30,772,487	31,022,487	27,347,704
Internal Services Allocations	5,587,751	6,427,449	6,427,449	7,513,707
Capital Outlay	495,241	1,556,971	1,412,442	679,788
<b>TOTAL</b>	<b>137,710,669</b>	<b>151,888,589</b>	<b>150,879,070</b>	<b>142,397,298</b>
 Full Time Equivalents:	 240.4	 250.4		 254.4

## GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Corpus Christi ASR Feasibility Project	STATE	433,388	0
Coastal Bend Watershed Resilience Education - BWET	FEDERAL	0	75,000
Desalination Pilot Study	FEDERAL	400,000	0
City of Corpus Christi Rider 7 Local Air Quality Planning	STATE	405,243	405,243
		<b>1,238,631</b>	<b>480,243</b>
Full Time Equivalents:		0.00	0.00

**WATER FUND (4010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for CIP</b>	20,496,896		27,907,318	15,559,334
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	22,196,351		13,854,132	15,807,708
	<b>BEGINNING BALANCE</b>	42,693,247		41,761,450	31,367,043
 <b>OPERATING REVENUE</b>					
<b>Sale of Water:</b>					
<b>Raw Water</b>					
324830	Raw water - Ratepayer	21,604,561	22,552,595	20,587,598	20,715,779
324840	Raw water - City Use	14,123	12,000	3,651	657
	<b>Total Raw Water</b>	21,618,684	22,564,595	20,591,249	20,716,436
 <b>Cost of Services-ICL</b>					
324000	ICL - Residential	38,102,430	36,198,197	41,487,504	41,151,872
324050	ICL - Commercial and other	32,768,742	33,165,551	32,464,548	33,495,442
324100	ICL - large volume users	2,996,009	3,438,459	3,498,271	2,932,478
324155	GC - Irrigation	11,075	2,893	29,718	7,690
324170	City use	105,044	82,992	33,681	0
	<b>Total Cost of Services-ICL</b>	73,983,300	72,888,092	77,513,723	77,587,482
 <b>Cost of Services-OCL</b>					
324150	OCL - Commercial and other	2,146,589	2,209,493	2,694,278	2,812,369
324800	OCL - Residential	34,781	31,925	221,348	41,420
324810	OCL - Large volume users	18,491,148	22,453,448	18,053,627	20,679,568
324851	OCL Wholesale	674,387	780,000	750,899	705,439
324852	OCL Network	882,520	780,000	761,867	934,610
	<b>Total Cost of Services-OCL</b>	22,229,426	26,254,866	22,482,019	25,173,406
	<b>Total Sale of Water</b>	117,831,409	121,707,553	120,586,991	123,477,324
 <b>Other Operating Revenue</b>					
324820	Raw water - Contract customers	10,510,567	12,713,517	10,910,163	11,894,180
	<b>Total Other Operating Revenue</b>	10,510,567	12,713,517	10,910,163	11,894,180
	<b>TOTAL OPERATING REVENUE</b>	128,341,977	134,421,070	131,497,154	135,371,504
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	158,046	58,800	170,646	113,280
340995	Net Inc/Dec in FV of Investment	(8,685)	0	2,443	0
341090	Interest earned - NRA bonds	5,200	0	0	0
	<b>Total Interest Income</b>	154,560	58,800	173,090	113,280

**WATER FUND (4010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Other Revenue</b>					
302110	Street easement closure	0	0	18,500	0
305700	FEMA	31,170	0	0	0
305725	TX Blackout Prevention Pgm	30,058	75,000	75,000	75,000
324200	Service connections	210,389	200,000	230,512	200,000
324205	Disconnect fees	1,099,875	980,000	1,557,803	1,133,265
324210	Late fees on delinquent accts	927,850	920,000	1,714,207	1,133,265
324220	Late fees on returned check pa	6,352	10,400	9,930	10,000
324250	Tampering fees	230,542	175,000	94,901	125,000
324260	Inactive account consumption	0	0	(10)	0
324270	Meter charges	210,220	175,000	230,700	175,000
324271	Tap Fees	537,368	475,000	425,548	450,000
324280	Fire hydrant charges	9,908		34,802	20,000
324300	Lab charges-other	154,399	155,000	158,532	175,000
324310	Lab charges-interdepartment	365,980	370,000	360,380	350,000
343300	Recovery on damage claims	4,838	2,500	195	2,500
343400	Property rentals	30,062	30,062	30,062	30,000
343401	Property rental-raw water	576,236	450,000	389,552	450,000
343590	Sale of scrap/city property	15,555	25,000	7,403	10,000
343595	Taxable sales-other	469	0	458	0
343650	Purchase discounts	38,815	53,856	53,856	0
344000	Miscellaneous	75,000	0	0	0
344130	Environmental Progs Cost Recov	638,400	630,972	630,972	635,940
344131	ACM for Public Works Cost Reco	147,012	147,012	147,012	184,368
344400	Interdepartmental Services	1,319,580	1,319,580	1,319,580	1,302,216
	<b>Total Other Revenue</b>	<b>6,660,079</b>	<b>6,194,382</b>	<b>7,489,893</b>	<b>6,461,554</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>6,814,639</b>	<b>6,253,182</b>	<b>7,662,983</b>	<b>6,574,834</b>
<b>INTERFUND CONTRIBUTIONS</b>					
352000	Transfer fr Other Fd	1,374,286	1,124,525	1,124,525	376,995
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>1,374,286</b>	<b>1,124,525</b>	<b>1,124,525</b>	<b>376,995</b>
370003	Contribution from Federal Gov	247,971	200,000	200,000	200,000
	<b>TOTAL WATER REIMBURSEMENTS CONTRIBUTIONS</b>	<b>247,971</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
	<b>TOTAL INTERFUND &amp; WATER REIMBURSEMENTS</b>	<b>1,622,257</b>	<b>1,324,525</b>	<b>1,324,525</b>	<b>576,995</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>136,778,872</b>	<b>141,998,777</b>	<b>140,484,662</b>	<b>142,523,333</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>179,472,119</b>	<b>141,998,777</b>	<b>182,246,112</b>	<b>173,890,376</b>

**WATER FUND (4010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
<b>Water Division</b>					
30000	Water administration	3,120,601	3,118,740	2,988,309	3,145,059
30001	Utilities Planning Group	440,533	1,446,980	1,367,715	1,432,296
30003	Utilities Director	118,866	208,950	168,303	216,783
30005	Utilities Administration	983,408	1,613,116	1,432,397	1,705,955
30020	Water Resources	316,948	670,019	663,516	672,757
30200	Wesley Seale Dam	1,193,445	1,399,126	1,165,229	1,165,964
30205	Sunrise Beach	325,935	330,065	338,538	332,710
30210	Choke Canyon Dam	962,276	1,140,252	1,010,785	1,078,460
30220	Environmental Studies	124,144	225,871	224,494	120,000
30230	Water Supply Development	322,312	1,108,867	1,108,269	546,000
30240	Nueces River Authority	207,174	356,500	353,750	211,500
30250	Lake Texana Pipeline	835,661	1,280,873	1,117,314	1,277,492
30251	MRP II	217,861	360,865	356,113	265,020
30280	Rincon Bayou Pump Station	163,835	216,000	175,662	257,500
30281	Stevens RW Diversions	751,402	828,500	825,394	858,500
30283	Source Water Protection	31,432	42,190	37,290	30,000
31010	Stevens Filter Plant	15,408,104	17,751,098	17,573,150	18,775,959
31501	Water Quality	1,546,896	1,778,762	1,633,971	1,804,919
31510	Maintenance of water meters	3,345,506	3,554,928	3,295,752	4,659,068
31520	Treated Water Delivery System	9,692,562	10,965,696	10,831,991	11,401,321
31700	Water Utilities Lab	945,449	883,800	840,896	1,092,624
80000	Reserve Appropriations-Water	0	115,842	412,163	229,273
<b>Total Water Division</b>		<b>41,054,349</b>	<b>49,397,039</b>	<b>47,920,999</b>	<b>51,279,161</b>
<b>Total Departmental Expenditures</b>		<b>41,054,349</b>	<b>49,397,039</b>	<b>47,920,999</b>	<b>51,279,161</b>
<b>Non-Departmental Expenditures</b>					
10200	ACM Public Works, Util & Trans	303,488	353,926	347,733	369,774
14700	Economic Dev-Util Syst(Water)	155,875	160,084	145,796	160,084
30010	Utility Office Cost	1,133,076	1,010,916	1,010,916	1,348,440
30030	Environmental Services	533,707	943,409	939,985	759,700
30260	Water purchased - LNRA	8,119,780	9,350,000	9,344,574	9,875,000
50010	Uncollectible accounts	1,584,804	775,296	775,296	949,840
55070	Lake Texana Pipeline debt	7,183,054	7,007,150	7,007,150	7,005,550
55080	LNRA pump station debt	696,674	746,600	746,600	0
55090	Bureau of Reclamation debt	4,292,704	4,995,164	4,995,164	3,713,500
55095	Mary Rhodes Pipeline II Debt	8,506,806	6,996,532	7,492,383	9,471,339
60010	Transfer to General Fund	2,267,497	2,480,878	2,480,878	2,537,556
60241	Transfer to Storm Water Fund	30,939,898	28,681,938	28,681,938	28,827,451
60270	Transfer to Debt Svc Reserve	209,340	120,251	120,251	0
60290	Transfer to Water CIP Fund	4,573,429	12,697,678	12,697,678	2,198,043
60340	Transfer to Util Sys Debt Fund	25,892,236	25,907,072	25,907,072	23,637,204
60420	Transfer to Maint Services Fd	263,951	264,656	264,657	264,656
60430	Transfer to MIS Fund	0	0	0	0
<b>Total Non-Departmental Expenditures</b>		<b>96,656,320</b>	<b>102,491,550</b>	<b>102,958,070</b>	<b>91,118,136</b>
<b>Total Water Department Fund (4010)</b>		<b>137,710,669</b>	<b>151,888,589</b>	<b>150,879,070</b>	<b>142,397,298</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>13,854,132</b>	<b>15,807,708</b>	<b>15,807,708</b>	<b>16,886,053</b>
<b>RESERVED FOR CIP</b>		<b>27,907,318</b>	<b>15,559,334</b>	<b>15,559,334</b>	<b>14,607,025</b>
<b>UNRESERVED</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>41,761,450</b>	<b>31,367,043</b>	<b>31,367,043</b>	<b>31,493,078</b>

**RAW WATER SUPPLY DEVELOPMENT FUND (4041)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	9,311,266		9,872,870	11,887,196
	<b>BEGINNING BALANCE</b>	<u>9,311,266</u>		<u>9,872,870</u>	<u>11,887,196</u>
	<b>OPERATING REVENUE</b>				
	<b>Raw Water</b>				
324845	Raw water supply developmt chg	1,673,442	1,971,712	1,971,712	1,822,228
	<b>TOTAL OPERATING REVENUE</b>	<u>1,673,442</u>	<u>1,971,712</u>	<u>1,971,712</u>	<u>1,822,228</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	45,658	17,400	50,479	33,600
340995	Net Inc/Dec in FV of Investments	(2,918)	0	875	0
	<b>Total Interest Income</b>	<u>42,739</u>	<u>17,400</u>	<u>51,354</u>	<u>33,600</u>
	<b>TOTAL REVENUE</b>	<u>1,716,182</u>	<u>1,989,112</u>	<u>2,023,066</u>	<u>1,855,828</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>11,027,448</u></u>	<u><u>1,989,112</u></u>	<u><u>11,895,936</u></u>	<u><u>13,743,024</u></u>

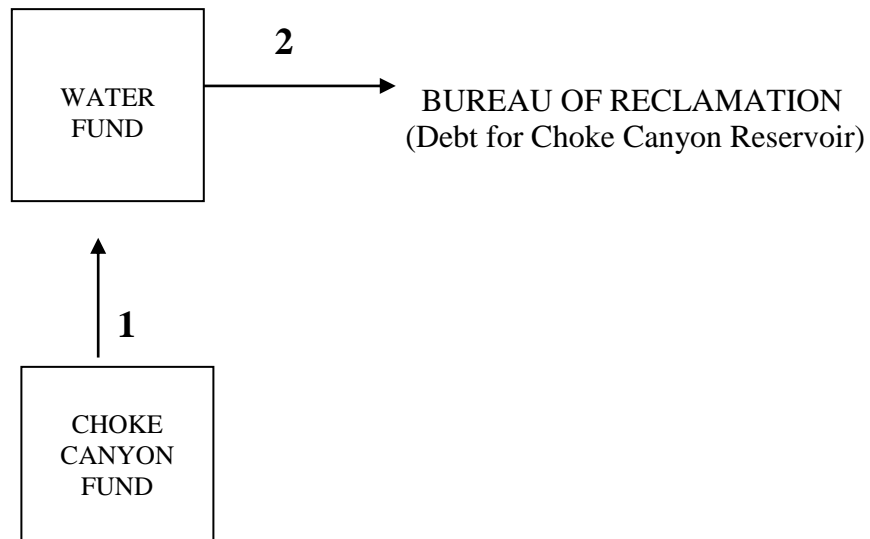
**RAW WATER SUPPLY DEVELOPMENT FUND (4041)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	4,578	8,740	8,740	2,917
60290	Transfer to Water CIP	1,150,000	0	0	0
	<b>Total Non-Departmental Expenditures</b>	1,154,578	8,740	8,740	2,917
<b>TOTAL RAW WATER SUPPLY FUND (4041)</b>		1,154,578	8,740	8,740	2,917
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		9,872,870		11,887,196	13,740,107
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		9,872,870		11,887,196	13,740,107

**PAYMENT TO BUREAU OF RECLAMATION  
FOR  
CHOKE CANYON FUND DEBT**

The Choke Canyon Fund was established in 1986 with an initial contribution from the City of Three Rivers of \$1,750,000. This contribution was earmarked for maintenance on the Choke Canyon Dam.

In 1987, an annuity was established by Council to level the payment from the Water Fund for the Choke Canyon Debt. The annuity maintains the level of payments in the Water Fund at an annual amount of \$3,245,000. Beginning in 1987 through fiscal year 1992-93, the actual amount paid to the U.S. Bureau of Reclamation for the Choke Canyon Debt was less than the \$3,245,000 scheduled in the Water Fund. The monies in excess of the required payment during this time period were deposited to the Choke Canyon Fund and reserved for future payments to the U.S. Bureau of Reclamation. Now that the required payment for the Choke Canyon Debt exceeds the \$3,245,000, the additional amount is paid from the accumulation of contributions.



## Payment of Choke Canyon Debt

FY	Water Fund Contribution	Choke Canyon Rsrv. Contribution	Choke Canyon Rsrv. Fund Balance
			\$ 12,470,524 @ 9.30.17
2018*	3,870,638	-	12,501,025
2019	3,870,638	-	-
2020	3,870,638	-	-
2021	3,870,638	-	-
2022	3,870,638	-	-
2023	3,870,638	-	-
2024	3,870,638	-	-
2025	3,870,638	-	-
2026	3,870,638	-	-
2027	3,870,638	-	-
2028	3,870,627	-	-
2029	3,865,491	-	-
2030	827,934	-	-

\*Debt in the process of being refunded by TWDB. Actual refund will take place in the second quarter of FY2018. There is no budgeted amount for FY2018 Choke Canyon Reserve Contribution as most of the funds reserve will be used to pay down principal as part of the refund.



**CHOKE CANYON FUND (4050)**  
**REVENUE DETAIL**

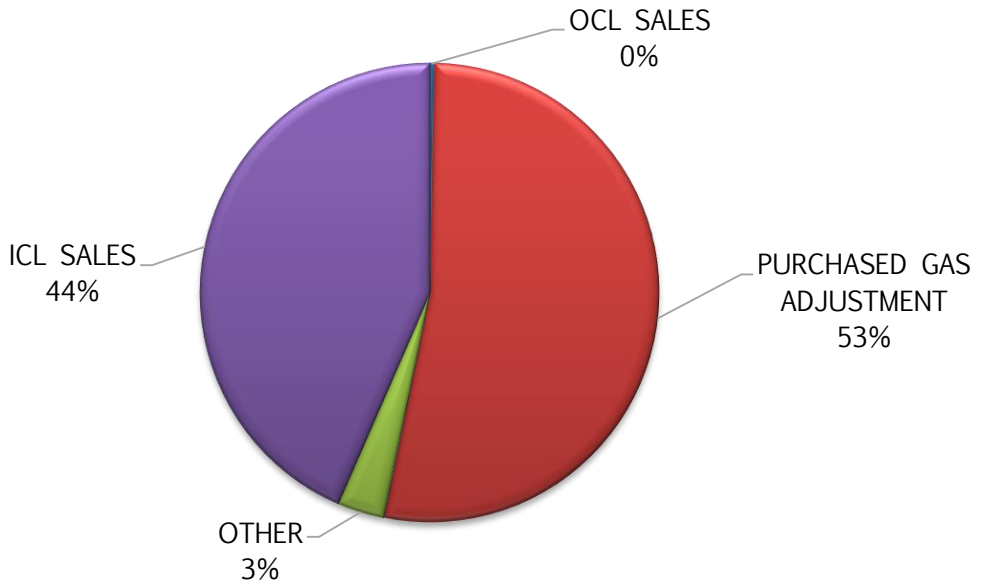
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	14,920,712		13,750,304	12,513,268
	<b>BEGINNING BALANCE</b>	<u>14,920,712</u>		<u>13,750,304</u>	<u>12,513,268</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	68,703	27,000	69,481	46,440
340995	Net Inc/Dec in FV of Investment	(4,663)	0	1,258	0
	<b>Total Interest Income</b>	<u>64,040</u>	<u>27,000</u>	<u>70,739</u>	<u>46,440</u>
	<b>Other Revenue</b>				
340110	Contribution from Three Rivers	21,212	16,750	16,750	0
	<b>Total Other Revenue</b>	<u>21,212</u>	<u>16,750</u>	<u>16,750</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>85,252</u>	<u>43,750</u>	<u>87,489</u>	<u>46,440</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>85,252</u>	<u>43,750</u>	<u>87,489</u>	<u>46,440</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>15,005,964</u>		<u>13,837,793</u>	<u>12,559,708</u>

**CHOKE CANYON FUND (4050)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

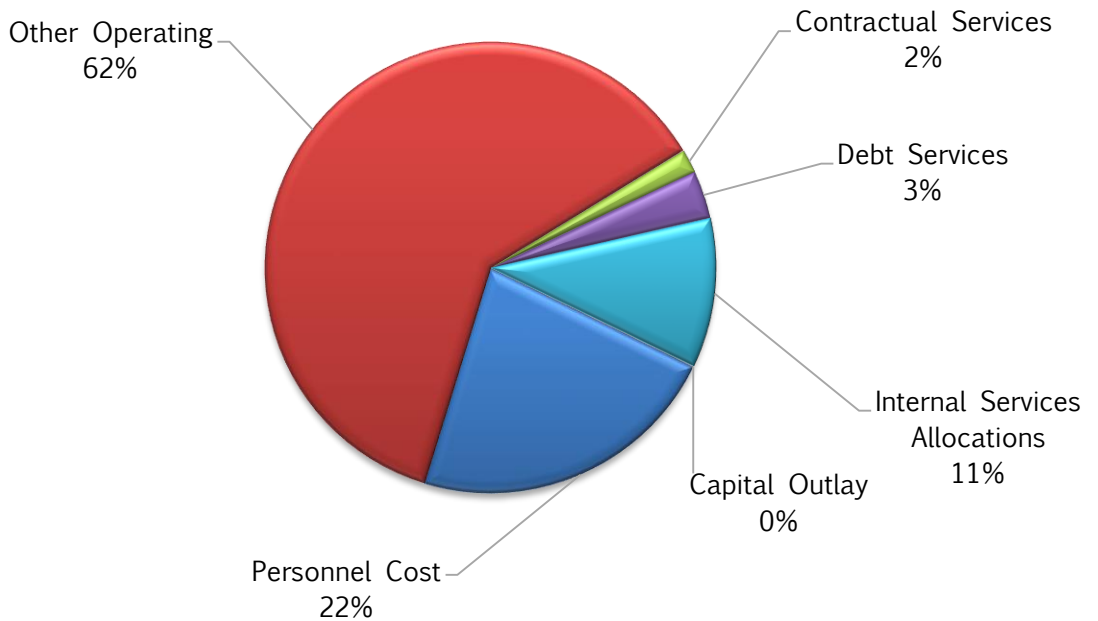
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Non-Departmental Expenditures</b>				
60260	Transfer to Water Fund	1,255,660	1,124,525	1,124,525	0
60290	Transfer to Water CIP Fund	0	200,000	200,000	0
	<b>Total Non-Departmental Expenditures</b>	1,255,660	1,324,525	1,324,525	0
	<b>TOTAL CHOKE CANYON FUND (4050)</b>	1,255,660	1,324,525	1,324,525	0
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	13,750,304		12,513,268	12,559,708
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	13,750,304		12,513,268	12,559,708

# GAS FUND

## REVENUES



## EXPENDITURES



## GAS FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
Revenues:				
Oil well drilling fees	107,300	110,000	110,700	110,700
ICL - Residential	9,778,543	10,240,045	9,780,719	10,306,149
ICL - Commercial and other	5,338,528	5,118,579	5,539,030	5,839,368
ICL - large volume users	370,199	388,064	483,034	354,764
OCL - Commercial and other	105,724	79,255	220,685	113,494
Purchased gas adjustment	9,698,345	20,076,956	15,055,815	20,076,956
City use	3,148	3,584	1,761	2,664
Service connections	134,406	119,095	84,093	112,428
Disconnect fees	661,112	582,634	638,956	636,792
Late fees on delinquent accts	513,239	256,698	99,604	347,608
Late fees on returned check pa	4,661	1,425	592	2,708
Tampering fees	47,050	36,624	85,880	32,772
Meter charges	3,175	3,456	1,625	2,436
Tap Fees	206,443	192,984	247,937	163,020
Recovery of Pipeline Fees	54,553	54,000	56,657	54,000
Appliance & parts sales	1,497	2,496	1,177	21,144
Appliance service calls	5,696	8,844	3,443	4,548
Compressed natural gas	300,644	345,000	345,000	411,083
Interest on investments	35,895	12,900	38,053	25,560
Net Inc/Dec in FV of Investmen	(2,523)	0	733	0
Recovery on damage claims	0	50,000	50,000	50,000
Sale of scrap/city property	1,563	4,500	68,737	38,952
Purchase discounts	21,247	20,000	28,159	21,216
Contribution to aid constructi	0	44,000	44,003	22,280
Interdepartmental Services	351,910	195,000	195,000	476,760
Transfer from Other Funds	77,390	0	0	120,662
<b>Total</b>	<b>27,819,742</b>	<b>37,946,139</b>	<b>33,181,390</b>	<b>39,348,065</b>

## SUMMARY OF EXPENDITURES

Expenditures:				
Personnel Cost	8,492,201	8,275,764	7,603,437	8,859,958
Other Operating	13,461,422	25,451,671	19,613,298	24,223,262
Contractual Services	714,726	762,510	717,453	677,571
Debt Service	1,519,639	1,333,348	1,333,348	1,347,757
Internal Services Allocations	3,412,717	3,850,379	3,850,379	4,212,467
Capital Outlay	0	355,211	65,000	25,000
<b>Total</b>	<b>27,600,705</b>	<b>40,028,883</b>	<b>33,182,915</b>	<b>39,346,015</b>

Full Time Equivalents:	153	153	152
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**GAS FUND (4130)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for CIP</b>	4,962,215		5,106,425	5,349,532
	<b>Reserved for Encumbrances</b>	444,593		308,591	0
	<b>Reserved for Commitments</b>	3,937,925		4,148,754	4,212,713
	<b>BEGINNING BALANCE</b>	9,344,733		9,563,770	9,562,245
	<b>OPERATING REVENUE</b>				
	<b>Sale of City Gas</b>				
324000	ICL - Residential	9,778,543	10,240,045	9,780,719	10,306,149
324050	ICL - Commercial and other	5,338,528	5,118,579	5,539,030	5,839,368
324100	ICL - large volume users	370,199	388,064	483,034	354,764
324150	OCL - Commercial and other	105,724	79,255	220,685	113,494
324170	City use	3,148	3,584	1,761	2,664
324891	Compressed natural gas	300,644	345,000	345,000	411,083
	<b>Total Sale of City Gas</b>	15,896,785	16,174,527	16,370,229	17,027,522
	<b>Gas Appliances &amp; Services</b>				
324200	Service connections	134,406	119,095	84,093	112,428
324400	Appliance & parts sales	1,497	2,496	1,177	21,144
324410	Appliance service calls	5,696	8,844	3,443	4,548
	<b>Total Gas Appliances &amp; Services</b>	141,599	130,435	88,713	138,120
	<b>Purchased Gas Adjustments</b>				
324160	Purchased gas adjustment	9,698,345	20,076,956	15,055,815	20,076,956
	<b>Total Purchased Gas Adjustments</b>	9,698,345	20,076,956	15,055,815	20,076,956
	<b>TOTAL OPERATING REVENUE</b>	25,736,729	36,381,918	31,514,757	37,242,598
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	35,895	12,900	38,053	25,560
340995	Net Inc/Dec in FV of Investmen	(2,523)	0	733	0
	<b>Total Interest Income</b>	33,372	12,900	38,786	25,560
	<b>Other Revenue</b>				
302060	Oil well drilling fees	107,300	110,000	110,700	110,700
324205	Disconnect fees	661,112	582,634	638,956	636,792
324210	Late fees on delinquent accts	513,239	256,698	99,604	347,608
324220	Late fees on returned check pa	4,661	1,425	592	2,708
324250	Tampering fees	47,050	36,624	85,880	32,772
324270	Meter charges	3,175	3,456	1,625	2,436

**GAS FUND (4130)**  
**REVENUE DETAIL**

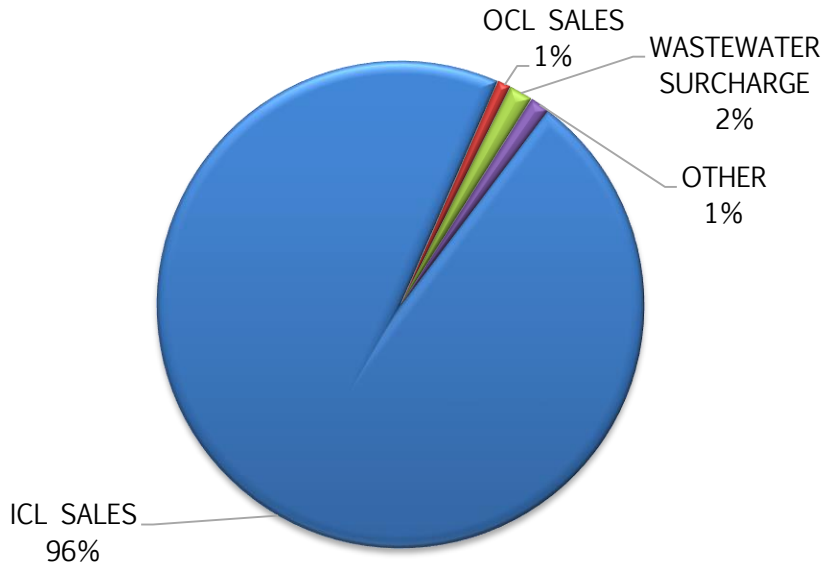
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
324271	Tap Fees	206,443	192,984	247,937	163,020
324275	Recovery of Pipeline Fees	54,553	54,000	56,657	54,000
343300	Recovery on damage claims	0	50,000	50,000	50,000
343590	Sale of scrap/city property	1,563	4,500	68,737	38,952
343650	Purchase discounts	21,247	20,000	28,159	21,216
343710	Contribution to aid constructi	0	44,000	44,003	22,280
344400	Interdepartmental Services	351,910	195,000	195,000	476,760
	<b>Total Other Revenue</b>	<u>1,972,251</u>	<u>1,551,321</u>	<u>1,627,848</u>	<u>1,959,244</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>2,005,623</u>	<u>1,564,221</u>	<u>1,666,634</u>	<u>1,984,804</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other fds	77,390	0	0	120,662
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>77,390</u>	<u>0</u>	<u>0</u>	<u>120,662</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>27,819,742</u>	<u>37,946,139</u>	<u>33,181,390</u>	<u>39,348,065</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>37,164,475</u>	<u>37,946,139</u>	<u>42,745,160</u>	<u>48,910,310</u>

**GAS FUND (4130)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

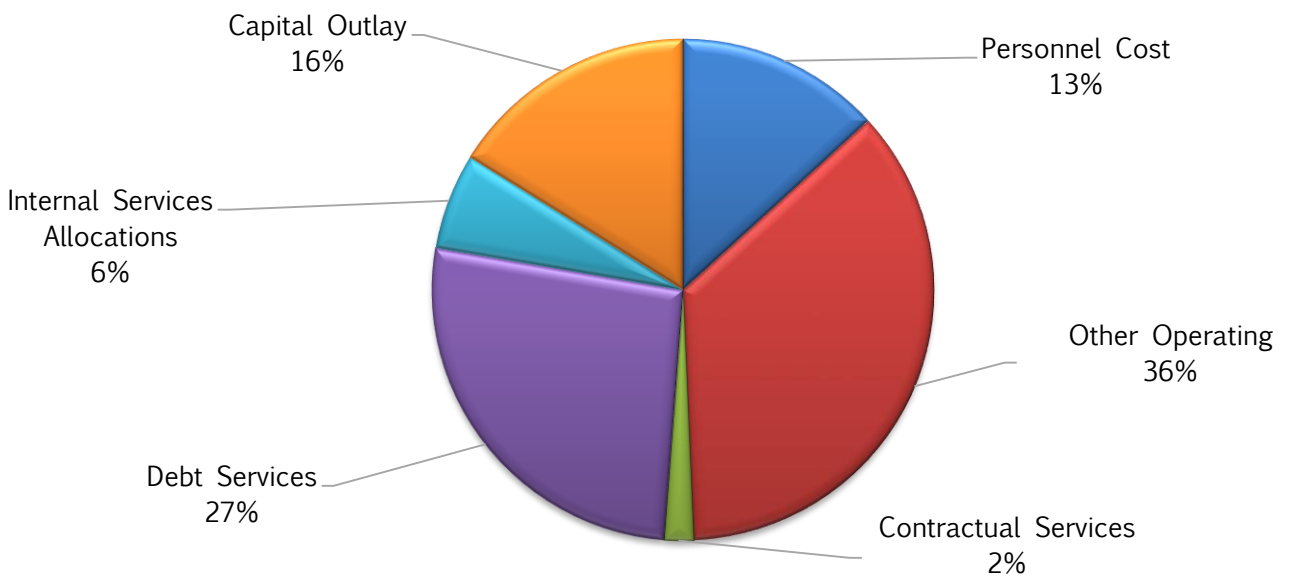
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
34000	Gas administration	2,413,680	3,153,584	2,929,838	3,158,624
34100	Natural Gas Purchased	9,486,052	19,901,884	14,998,717	19,702,826
34105	Compressed natural gas	92,493	154,921	132,225	307,898
34110	Gas Maintenance and Operations	4,168,679	4,412,113	4,104,500	3,973,556
34120	Gas pressure & measurement	1,226,896	1,399,572	1,309,639	2,001,027
34130	Gas construction	4,590,409	5,074,831	4,067,043	4,386,676
34160	Gas Marketing	646,708	705,816	579,091	684,864
34190	Gas-Engineering Design	1,302,429	1,312,198	1,295,062	1,428,968
80000	Reserve Appropriations-Gas	0	0	0	0
<b>Total Departmental Expenditures</b>		<b>23,927,346</b>	<b>36,114,919</b>	<b>29,416,115</b>	<b>35,644,439</b>
<b>Non-Departmental Expenditures</b>					
12220	Oil and Gas Well Division	623,440	815,104	673,216	907,489
14700	Economic Dev-Util Syst(Gas)	69,827	58,764	53,486	58,764
30010	Utility Office Cost	576,249	537,252	537,252	567,035
34170	Operation Heat Help	0	756	756	750
34180	CGS - Gas Appliances	953	3,000	3,000	3,000
50010	Uncollectible accounts	149,563	362,845	362,845	0
55000	Principal Retired	46,500	0	0	0
55035	Amortization of bond premium	(84,100)	0	0	0
60010	Transfer to General Fund	771,289	802,896	802,896	816,781
60340	Transfer to Util Sys Debt Fund	1,519,639	1,333,348	1,333,348	1,347,757
<b>Total Non-Departmental Expenditures</b>		<b>3,673,359</b>	<b>3,913,964</b>	<b>3,766,800</b>	<b>3,701,576</b>
<b>TOTAL GAS FUND (4130)</b>		<b>27,600,705</b>	<b>40,028,883</b>	<b>33,182,915</b>	<b>39,346,015</b>
<b>RESERVED FOR ENCUMBRANCES</b>		308,591		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,148,754		4,212,713	4,573,858
<b>RESERVED FOR CIP</b>		5,106,425		5,349,532	4,990,437
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		<b>9,563,770</b>		<b>9,562,245</b>	<b>9,564,295</b>

# WASTEWATER FUND

## REVENUES



## EXPENDITURES





## WASTEWATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
City use	32,931	25,000	11,648	12,000
Contribution from Federal Gov	31,170	0	0	0
Effluent water purchases	14,609	12,000	37,422	50,000
ICL-Cost of Services	69,652,221	68,400,003	71,923,428	77,211,050
Interest	141,261	51,600	216,141	141,840
Lab charges	15,010	15,000	22,230	25,000
Late Fees	649,560	466,500	158,509	226,250
Miscellaneous	265	2,496	2,659	2,500
OCL-Cost of Services	642,103	650,000	709,749	702,937
Property Rentals and Sales	24,456	21,336	25,393	21,300
Purchase discounts	42,017	0	0	0
Tap and Meter Charges	238,073	225,000	204,112	225,000
Transfers from Other Funds	85,743	0	0	130,242
Wastewater hauling fees	201,815	185,004	215,840	200,000
Wastewater surcharge	1,261,976	1,250,002	1,500,632	1,250,000
<b>Total</b>	73,033,208	71,303,941	75,027,762	80,198,119

## SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	9,102,879	9,699,629	9,784,993	10,574,898
Other Operating	16,661,125	45,278,782	44,338,436	28,979,475
Contractual Services	2,780,403	3,972,281	3,585,028	1,497,322
Debt Service	24,687,405	21,436,535	21,436,535	21,230,910
Internal Services Allocations	4,463,342	4,444,754	4,444,754	4,978,041
Capital Outlay	1,196,969	2,074,445	1,865,078	12,903,000
<b>Total</b>	58,892,123	86,906,426	85,454,824	80,163,646

Full Time Equivalents:	165	156	158
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**WASTEWATER FUND (4200)**  
**REVENUE DETAIL**

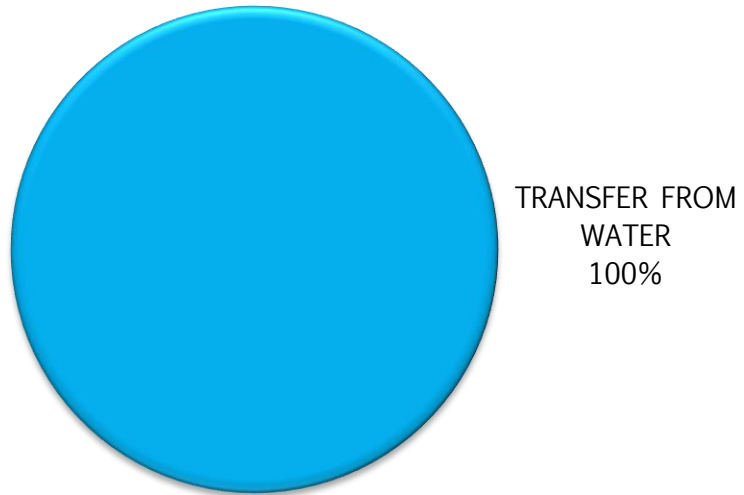
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for CIP</b>	21,013,817		38,003,023	25,071,623
	<b>Reserved for Encumbrances</b>	2,710,058		0	0
	<b>Reserved for Commitments</b>	9,318,792		9,180,729	11,685,067
	<b>BEGINNING BALANCE</b>	33,042,667		47,183,752	36,756,691
	<b>OPERATING REVENUE</b>				
	<b>Wastewater Service Charges</b>				
324050	ICL - Commercial and other	21,221,576	22,750,002	22,256,670	24,066,552
324150	OCL - Commercial and other	642,103	650,000	709,749	702,937
324170	City use	32,931	25,000	11,648	12,000
324271	Tap Fees	238,073	225,000	204,112	225,000
324600	ICL - Single family residential	47,769,509	45,000,000	48,998,254	52,818,218
324650	ICL - Multi-family residential	661,136	650,001	668,504	326,280
324660	Effluent water purchases	14,609	12,000	37,422	50,000
324680	Wastewater hauling fees	201,815	185,004	215,840	200,000
324690	Pretreatment lab fees	15,010	15,000	22,230	25,000
324700	Wastewater surcharge	1,261,976	1,250,002	1,500,632	1,250,000
	<b>Total Wastewater Service Charges</b>	72,058,738	70,762,009	74,625,060	79,675,987
	<b>TOTAL OPERATING REVENUE</b>	72,058,738	70,762,009	74,625,060	79,675,987
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	150,910	51,600	212,665	141,840
340995	Net Inc/Dec in FV of Investment	(9,649)	0	3,476	0
	<b>Total Interest Income</b>	141,261	51,600	216,141	141,840
	<b>Other Revenue</b>				
305700	FEMA	31,170	0	0	0
324210	Late fees on delinquent accts	646,273	463,000	157,574	225,000
324220	Late fees on returned check pa	3,287	3,500	934	1,250
324260	Inactive account consumption	0	0	163	0
343300	Recovery on damage claims	265	2,496	2,496	2,500
343400	Property rentals	18,735	18,840	22,897	18,800
343650	Purchase discounts	42,017	0	0	0
343590	Sale of scrap/city property	5,721	2,496	2,496	2,500
	<b>Total Other Revenue</b>	747,467	490,332	186,561	250,050
	<b>TOTAL NON-OPERATING REVENUE</b>	888,728	541,932	402,702	391,890
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	85,743	0	0	130,242
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	85,743	0	0	130,242
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	73,033,208	71,303,941	75,027,762	80,198,119
	<b>TOTAL FUNDS AVAILABLE</b>	106,075,875	71,303,941	122,211,514	116,954,810

**WASTEWATER FUND (4200)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

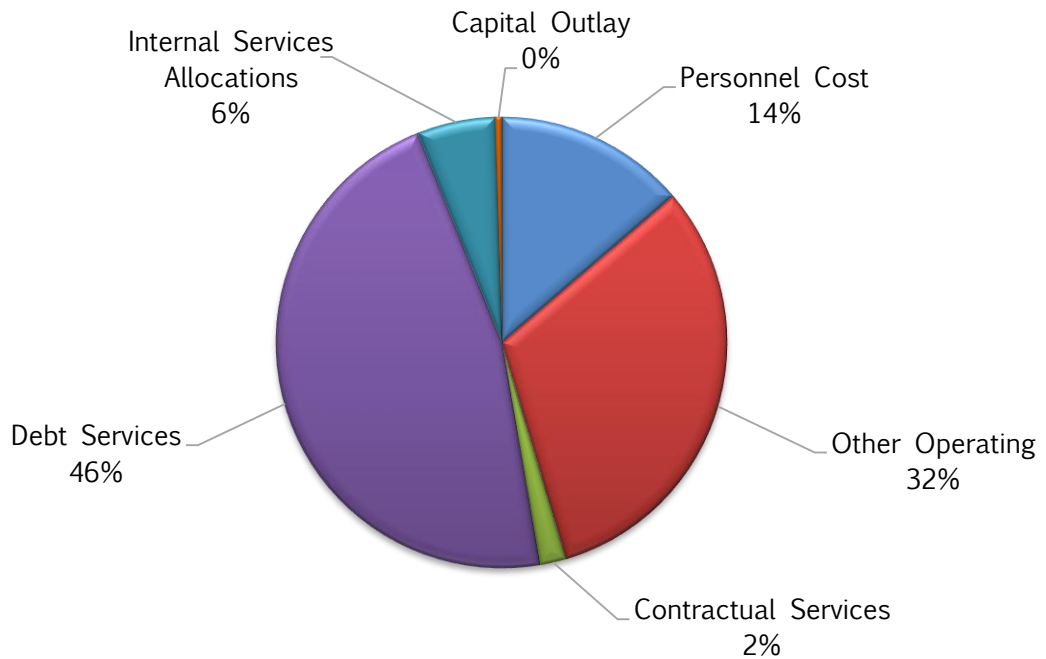
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
33000	Wastewater Administration	4,506,901	7,257,546	6,756,390	4,664,411
33100	Broadway Wastewater Plant	2,550,332	3,072,117	3,149,500	3,063,423
33110	Oso Wastewater Plant	6,391,907	7,031,216	6,430,512	6,593,361
33120	Greenwood Wastewater Plant	2,969,633	2,991,406	3,127,102	3,197,063
33130	Allison Wastewater Plant	1,956,734	2,278,594	2,197,147	2,227,889
33140	Laguna Madre Wastewater Plant	1,305,805	1,655,670	1,606,871	1,615,839
33150	Whitecap Wastewater Plant	932,558	1,358,128	1,345,295	1,362,129
33210	Lift Station Operation & Maint	2,671,790	2,784,425	2,504,573	2,960,969
33300	Wastewater Pretreatment	423,465	807,596	887,337	672,983
33400	Wastewater Collection System	9,548,316	13,246,727	13,020,712	21,066,484
33500	Wastewater Elect & Instru Supp	719,562	1,322,852	1,340,710	854,161
33600	Wastewater Collections Ops & Maintenance	0	0	0	2,880,868
80000	Reserve Appropriations -WWater	0	967,204	967,204	804,859
<b>Total Departmental Expenditures</b>		<b>33,977,004</b>	<b>44,773,482</b>	<b>43,333,352</b>	<b>51,964,441</b>
<b>Non-Departmental Expenditures</b>					
14700	Economic Dev-Util Syst(WW)	121,246	128,772	117,300	128,772
30010	Utility Office Cost	907,189	906,300	906,300	956,576
50010	Uncollectible accounts	446,645	655,877	655,877	527,356
60010	Transfer to General Fund	1,475,624	1,446,760	1,446,760	1,574,911
60270	Transfer to Debt Svc Reserve	319,376	212,917	212,917	0
60320	Transfer to Wastewater CIP	0	17,278,020	17,278,020	3,500,000
60340	Transfer to Util Sys Debt Fund	21,364,359	21,223,618	21,223,618	21,230,910
60420	Transfer to Maint Services Fd	280,680	280,680	280,680	280,680
<b>Total Non-Departmental Expenditures</b>		<b>24,915,119</b>	<b>42,132,944</b>	<b>42,121,472</b>	<b>28,199,205</b>
<b>TOTAL WASTEWATER FUND (4200)</b>		<b>58,892,123</b>	<b>86,906,426</b>	<b>85,454,824</b>	<b>80,163,646</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>9,180,729</b>		<b>11,685,067</b>	<b>13,858,184</b>
<b>RESERVED FOR CIP</b>		<b>38,003,023</b>		<b>25,071,623</b>	<b>22,932,980</b>
<b>UNRESERVED</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>47,183,752</b>		<b>36,756,691</b>	<b>36,791,164</b>

# STORM WATER FUND

## REVENUES



## EXPENDITURES



## STORM WATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Interest	57,280	24,600	60,989	40,080
Miscellaneous	1,500	0	0	0
Purchase discounts	422	0	0	0
Transfers from Other Funds	30,985,972	28,681,938	28,681,938	28,864,283
<b>Total</b>	31,045,174	28,706,538	28,742,927	28,904,363

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	3,474,087	4,242,035	4,205,061	4,528,058
Other Operating	9,663,941	10,580,779	8,891,102	10,459,840
Contractual Services	665,900	766,420	720,430	627,628
Debt Service	15,894,426	15,219,731	15,219,731	15,387,476
Internal Services Allocations	1,818,475	1,576,562	1,576,562	1,855,424
Capital Outlay	71,538	638,741	528,972	147,000
<b>Total</b>	31,588,367	33,024,268	31,141,858	33,005,426
 Full Time Equivalents:	 82	 81		 81

**STORM WATER FUND (4300)**  
**REVENUE DETAIL**

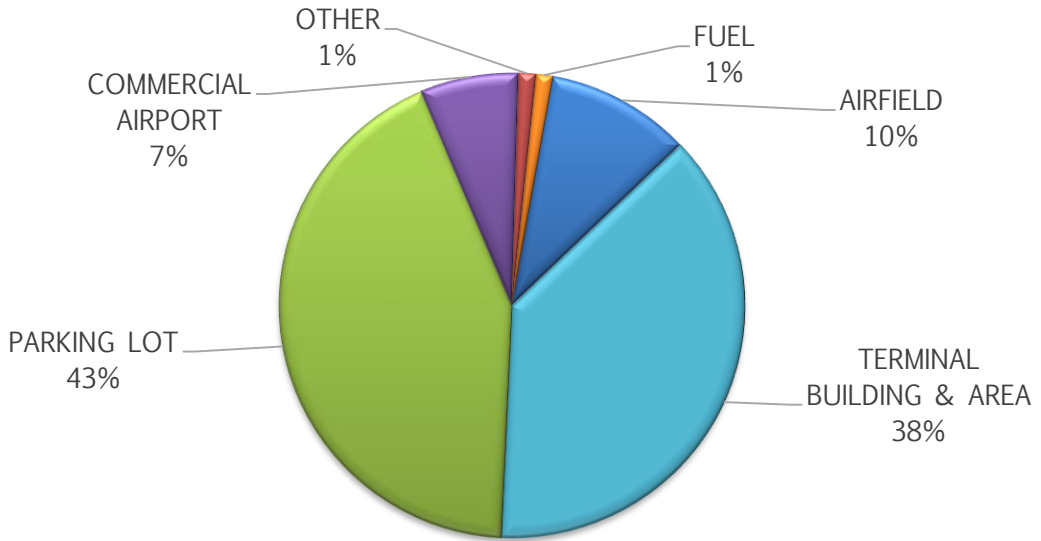
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for CIP	8,333,406		7,963,931	5,598,768
	Reserved for Encumbrances	460,375		460,375	0
	Reserved for Commitments	3,108,818		2,935,099	3,361,706
	<b>BEGINNING BALANCE</b>	<u>11,902,599</u>		<u>11,359,405</u>	<u>8,960,474</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	61,048	24,600	59,957	40,080
340995	Net Inc/Dec in FV of investments	(3,768)	0	1,032	0
	<b>Total Interest Income</b>	<u>57,280</u>	<u>24,600</u>	<u>60,989</u>	<u>40,080</u>
	<b>Other Revenue</b>				
343650	Purchase discounts	422	0	0	0
343697	Buc Days / Bayfest	1,500	0	0	0
	<b>Total Other Revenue</b>	<u>1,922</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>59,202</u>	<u>24,600</u>	<u>60,989</u>	<u>40,080</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	30,985,972	28,681,938	28,681,938	28,864,283
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>30,985,972</u>	<u>28,681,938</u>	<u>28,681,938</u>	<u>28,864,283</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>31,045,174</u>	<u>28,706,538</u>	<u>28,742,927</u>	<u>28,904,363</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>42,947,773</u>	<u>28,706,538</u>	<u>40,102,332</u>	<u>37,864,837</u>

**STORM WATER FUND (4300)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

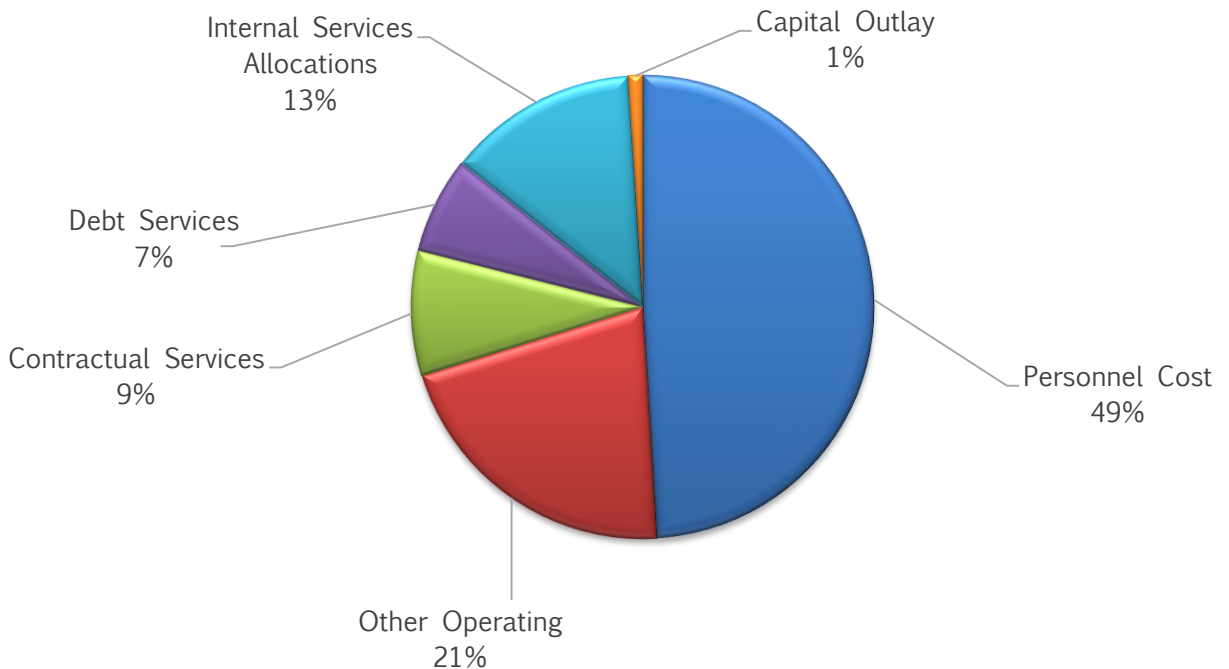
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
32001	Storm Water - Parks & Recreation	2,297,240	2,660,656	2,615,012	2,705,195
32003	Storm Water - Street	2,290,057	2,347,461	2,346,403	2,462,352
32004	Storm Water - Solid Waste	228,115	408,568	408,568	408,568
32005	Storm Water - Maint of Lines	3,293,101	3,905,858	3,424,065	3,571,265
32006	Storm Water - Treatment	427,048	766,570	824,650	779,500
32007	Storm Water - ESI Strategic Initiatives	24,128	40,000	(10)	0
32008	Storm Water - Dir of Public Works	50,000	0	0	0
32040	Storm Water Pump Stations	1,423,824	1,614,680	1,497,283	1,471,527
80000	Reserve Approp - Storm Water	0	154,527		253,895
	<b>Total Departmental Expenditures</b>	<b>10,033,513</b>	<b>11,898,322</b>	<b>11,115,971</b>	<b>11,652,302</b>
<b>Non-Departmental Expenditures</b>					
14700	Economic Dev-Util Syst(St Wtr)	52,386	56,760	51,701	56,760
30010	Utility Office Cost	791,867	815,544	815,544	860,715
60010	Transfer to General Fund	623,428	619,403	619,403	645,067
60040	Transfer to Street Fund	0	1,600,000	505,000	1,300,000
60240	Transfer to Storm Water CIP Fund	5,005,754	2,475,303	2,475,303	2,763,901
60270	Transfer to Debt Svc Reserve	140,664	93,776	93,776	0
60340	Transfer to Util Sys Debt Fund	14,701,551	15,125,955	15,125,955	15,387,476
60415	Transfer to Engineering Fund	0	100,000	100,000	100,000
60420	Transfer to Maint Services Fund	239,205	239,205	239,205	239,205
	<b>Total Non-Departmental Expenditures</b>	<b>21,554,855</b>	<b>21,125,946</b>	<b>20,025,887</b>	<b>21,353,124</b>
<b>TOTAL STORM WATER FUND (4300)</b>		<b>31,588,367</b>	<b>33,024,268</b>	<b>31,141,858</b>	<b>33,005,426</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>460,375</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>2,935,099</b>		<b>3,361,706</b>	<b>3,713,512</b>
<b>RESERVED FOR CIP</b>		<b>7,963,931</b>		<b>5,598,768</b>	<b>1,145,898</b>
<b>UNRESERVED</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>11,359,405</b>		<b>8,960,474</b>	<b>4,859,410</b>

# AIRPORT FUND

## REVENUES



## EXPENDITURES





## AIRPORT FUND SUMMARY

### Mission

Provide access to air transportation and aeronautical services.

### Mission Elements

- 271 - Maintain all airport-owned facilities and equipment.
- 272 - Manage airport operations.
- 273 - Manage all leased property within the Airport.
- 274 - Plan and develop expansion of the Airport.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Landing fees	628,086	624,000	631,917	876,200
Airline space rental	1,074,649	1,150,980	1,150,381	1,394,767
Apron charges	235,354	258,948	263,569	507,855
Fuel flowage fees	97,820	90,000	90,062	90,065
Cargo Facility Rental	28,506	28,500	29,363	29,364
Federal Inspection Services	195	0	0	0
Resale - Electric Power - Term	61,743	60,000	59,326	60,000
Fixed based operator revenue c	491,079	525,600	527,579	534,000
Security service	320,570	312,000	321,360	565,612
Airline Janitorial Services	40,443	39,360	40,538	40,450
Tenant Maintenance Services	1,731	100	615	600
Agricultural leases	71,414	73,000	71,414	71,414
Rent - commercial non-aviation	96,493	108,072	72,524	72,504
Gift shop concession	110,000	110,004	115,086	115,500
Auto rental concession	1,476,094	1,428,000	1,433,028	1,433,496
Restaurant concession	167,676	168,000	165,154	166,020
Automated teller machines	12,000	12,000	12,000	12,000
Advertising space concession	56,608	60,000	52,334	60,000
Airport Badging Fees	39,645	42,000	36,950	36,950
TSA-Check Point Fees	94,680	87,600	87,600	87,600
Terminal Space Rental-other	497,370	497,460	500,445	500,436
Parking lot	1,504,207	1,380,000	1,387,512	1,387,586
Premium Covered Parking	618,957	800,004	808,886	808,977
Rent-a-car parking	59,760	59,760	59,760	59,760
Rent-a-car Security Fee	265,801	289,800	262,815	262,824
Ground transportation	38,380	46,008	69,631	69,660
Other revenue	593	300	403	400
Gas & oil sales	13,291	7,560	7,045	7,056
Capital Contributions	46,423	0	0	0
Interest on investments	24,919	11,700	24,722	16,800
Net Inc/Dec in FV of Investmen	(1,906)	0	442	0
Oil and gas leases	9,813	7,020	11,877	10,800
Sale of scrap/city property	179	1,546	3,185	3,250
Vending Machine Sales	5,237	0	4,248	4,248
Purchase discounts	6,016	0	3,000	3,000
Interdepartmental Services	38,572	68,388	38,355	48,000
Transfer from Other Funds	11,591	5,000	0	36,033
<b>Total</b>	<b>8,243,988</b>	<b>8,352,710</b>	<b>8,343,126</b>	<b>9,373,227</b>

## AIRPORT FUND SUMMARY

### SUMMARY OF EXPENDITURES

Expenditures:				
Personnel Cost	4,185,812	4,240,194	4,115,413	4,586,048
Other Operating	3,000,365	1,924,724	1,947,717	1,980,835
Contractual Services	807,805	804,660	865,559	816,136
Debt Service	630,623	631,601	631,601	631,632
Internal Services Allocations	981,676	1,033,506	1,033,494	1,243,335
Capital Outlay	215,902	26,950	14,950	95,500
<b>Total</b>	9,822,183	8,661,635	8,608,734	9,353,486
 Full Time Equivalents:	 83	 82		 82

### GRANT SUMMARY

TITLE OF PROGRAM	GRANTOR	BUDGET FY 2017	BUDGET FY 2018
Airport Capital Improvement Program Grant No.50, Amendments 4&5	FEDERAL	897,217	0
Airport Capital Improvement Program Grant Nos. 49, 50,53,54 Amendments 3,6,1,1	FEDERAL	0	625,000
Airport Capital Improvement Program Grant No. 55	FEDERAL	765,790	0
Airport Capital Improvement Program Grant No. 56	FEDERAL	876,215	0
Airport Capital Improvement Program Grant No. 57	FEDERAL	0	2,400,000
Airport Capital Improvement Program Grant No. 58	FEDERAL	0	1,875,000
		2,539,222	4,900,000
 Full Time Equivalents:		 0.00	 0.00

#### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Airline cost per enplanement	\$7.46	\$6.60	\$6.58	\$6.34
Total Passenger Enplanement	335,795	342,470	351,358	361,792
Cargo (lbs)	545,878	441,249	586,685	555,724
Total # all aircraft arrivals and departures	90,332	77,951	67,191	74,209
Rental car transaction days	255,951	270,965	281,438	316,543

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
271	Cost effectively maintain all pavement surfaces on the airport	% of pavement surface airside above PCI of 60	>95
	Cost effectively maintain all pavement surfaces on the airport	% of pavement surface landside above PCI of 50	>60
	To cost effectively maintain City owned facilities	% of maintenance costs spent on proactive maintenance	>50
272	Provide a safe and secure airfield environment in order to conduct air carrier, military, general aviation, and air cargo operations	% of airfield inspection discrepancies vs. total inspection points	<10
273	Ensure compliance with local, state and federal requirements for leasing and tenancy of property and facilities on the airport	% of leasable airside/landside space being leased	>75
274	Implementation of approved Airport Capital Improvement Program	% of project completion	=100

**AIRPORT FUND (4610)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	3,856,125		1,993,885	2,113,073
	<b>Reserved for Encumbrances</b>	193,269		54,184	0
	<b>Reserved for Commitments</b>	1,901,765		2,324,895	1,994,283
	<b>BEGINNING BALANCE</b>	5,951,159		4,372,964	4,107,356
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
320000	Landing fees	628,086	624,000	631,917	876,200
320030	Fuel flowage fees	97,820	90,000	90,062	90,065
320040	Cargo Facility Rental	28,506	28,500	29,363	29,364
320130	Security service	320,570	312,000	321,360	565,612
320200	Agricultural leases	71,414	73,000	71,414	71,414
343500	Oil and gas leases	9,813	7,020	11,877	10,800
	<b>Total Airfield</b>	1,156,210	1,134,520	1,155,993	1,643,455
	<b>Terminal Building &amp; Area</b>				
320010	Airline space rental	1,074,649	1,150,980	1,150,381	1,394,767
320050	Federal Inspection Services	195	0	0	0
320100	Resale - Electric Power - Term	61,743	60,000	59,326	60,000
320135	Airline Janitorial Services	40,443	39,360	40,538	40,450
320300	Gift shop concession	110,000	110,004	115,086	115,500
320310	Auto rental concession	1,476,094	1,428,000	1,433,028	1,433,496
320340	Restaurant concession	167,676	168,000	165,154	166,020
320360	Automated teller machines	12,000	12,000	12,000	12,000
320390	Advertising space concession	56,608	60,000	52,334	60,000
320420	Airport Badging Fees	39,645	42,000	36,950	36,950
320450	TSA-Check Point Fees	94,680	87,600	87,600	87,600
320460	Terminal Space Rental-other	497,370	497,460	500,445	500,436
320560	Rent-a-car parking	59,760	59,760	59,760	59,760
320570	Rent-a-car Security Fee	265,801	289,800	262,815	262,824
320650	Ground transportation	38,380	46,008	69,631	69,660
320710	Other revenue	593	300	403	400
326040	Gas & oil sales	13,291	7,560	7,045	7,056
	<b>Total Terminal Building &amp; Area</b>	4,008,926	4,058,832	4,052,496	4,306,919
	<b>Parking Lot</b>				
320500	Parking lot	1,504,207	1,380,000	1,387,512	1,387,586
320520	Premium Covered Parking	618,957	800,004	808,886	808,977
	<b>Total Parking Lot</b>	2,123,164	2,180,004	2,196,398	2,196,563

**AIRPORT FUND (4610)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Commercial Airport</b>					
320020	Apron charges	235,354	258,948	263,569	507,855
320120	Fixed based operator revenue c	491,079	525,600	527,579	534,000
	<b>Total Commercial Airport</b>	726,432	784,548	791,148	1,041,855
<b>Commercial Non-Airport</b>					
320230	Rent - commercial non-aviation	96,493	108,072	72,524	72,504
	<b>Total Commercial Non-Airport</b>	96,493	108,072	72,524	72,504
	<b>TOTAL OPERATING REVENUE</b>	8,111,225	8,265,976	8,268,559	9,261,296
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	24,919	11,700	24,722	16,800
340995	Net Inc/Dec in FV of Investmen	(1,906)	0	442	0
	<b>Total Interest Income</b>	23,014	11,700	25,164	16,800
<b>Other Revenue</b>					
320136	Tenant Maintenance Services	1,731	100	615	600
340200	Capital Contributions	46,423	0	0	0
343590	Sale of scrap/city property	179	1,546	3,185	3,250
343650	Purchase discounts	6,016	0	3,000	3,000
343660	Vending Machine Sales	5,237	0	4,248	4,248
344400	Interdepartmental Services	38,572	68,388	38,355	48,000
	<b>Total Other Revenue</b>	98,158	70,034	49,403	59,098
	<b>TOTAL NON-OPERATING REVENUE</b>	121,172	81,734	74,567	75,898
<b>INTERFUND CONTRIBUTIONS</b>					
352000	Transf fr Other Fds	11,591	5,000	0	36,033
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	11,591	5,000	0	36,033
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	8,243,988	8,352,710	8,343,126	9,373,227
	<b>TOTAL FUNDS AVAILABLE</b>	14,195,147	8,352,710	12,716,090	13,480,583

**AIRPORT FUND (4610)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
35000	Airport Administration	1,241,584	1,378,958	1,377,688	1,519,322
35005	Terminal Grounds	164,714	203,589	182,665	192,694
35010	Development and Construction	346,526	432,848	436,480	501,403
35020	Airport custodial maint	469,469	502,693	473,945	558,920
35030	Airport Parking/Transportation	598,414	441,342	440,834	423,168
35040	Facilities	1,416,236	1,395,183	1,397,376	1,514,053
35050	Airport Public Safety	2,285,880	2,413,828	2,421,494	2,544,040
35055	Airport - Operations	909,975	986,397	971,931	1,163,092
	<b>Total Departmental Expenditures</b>	7,432,800	7,754,838	7,702,413	8,416,692
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible Accounts	5,144	0	(476)	0
60010	Transfer to General Fund	253,616	275,196	275,196	305,162
60130	Transfer to Debt Service	49,232	49,036	49,036	49,171
60150	Transfer to Airport CIP Fund	1,500,000	0	0	0
60357	Tran-Airport 2012A Debt Sv Fd	133,444	132,877	132,877	132,163
60359	Tran-Airport 2012B Debt Sv Fd	51,097	51,588	51,588	51,448
60365	Transfer to Airport CO Debt Fd	396,850	398,100	398,100	398,850
	<b>Total Non-Departmental Expenditures</b>	2,389,383	906,797	906,321	936,794
<b>TOTAL AIRPORT FUND (4610)</b>		9,822,183	8,661,635	8,608,734	9,353,486
<b>RESERVED FOR ENCUMBRANCES</b>		54,184		0	0
<b>RESERVED FOR COMMITMENTS</b>		2,324,895		1,994,283	2,180,463
<b>UNRESERVED</b>		1,993,885		2,113,073	1,946,634
<b>CLOSING BALANCE</b>		4,372,964		4,107,356	4,127,097

**AIRPORT PFC (2) FUND (4621)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	241,787		355,483	2,735,002
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	2,215,596		2,215,596	0
	<b>BEGINNING BALANCE</b>	2,457,383		2,571,079	2,735,002
<b>OPERATING REVENUE</b>					
	<b>Passenger Facility Charges</b>				
342000	American Airlines	461,384	440,844	440,844	440,880
342010	Continental Airlines	341,953	386,424	386,424	386,400
342020	American Airlines	418,237	431,496	431,496	432,000
342030	ASA Airlines	68	0	40	0
	<b>Total Airfield</b>	1,221,642	1,258,764	1,258,804	1,259,280
	<b>TOTAL OPERATING REVENUE</b>	1,221,642	1,258,764	1,258,804	1,259,280
<b>NON-OPERATING REVENUE</b>					
	<b>Interest Income</b>				
340995	Net Inc/Dec in FV of Investments	(23)	0	0	0
	<b>Total Interest Income</b>	(23)	0	0	0
	<b>Other Revenue</b>				
342300	Miscellaneous	25,686	41,256	41,256	42,000
	<b>Total Other Revenue</b>	25,686	41,256	41,256	42,000
	<b>TOTAL NON-OPERATING REVENUE</b>	25,663	41,256	41,256	42,000
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,247,305	1,300,020	1,300,060	1,301,280
	<b>TOTAL FUNDS AVAILABLE</b>	3,704,688	1,300,020	3,871,139	4,036,282

**AIRPORT PFC (2) FUND (4621)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
60357	Tran-Airport 2012A Debt Sv Fd	819,725	819,243	819,243	811,557
60359	Tran-Airport 2012B Debt Sv Fd	313,884	316,894	316,894	316,034
	<b>Total Non-Departmental Expenditures</b>	1,133,609	1,136,137	1,136,137	1,127,591
<b>TOTAL Airport CFC Fund (4621)</b>		1,133,609	1,136,137	1,136,137	1,127,591
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		2,215,596		0	0
<b>UNRESERVED</b>		355,483		2,735,002	2,908,691
<b>CLOSING BALANCE</b>		2,571,079		2,735,002	2,908,691

**AIRPORT CFC FUND (4632)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	238,612		578,672	819,748
	Reserved for Encumbrances	25,507		17,570	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>264,119</u>	<u>0</u>	<u>596,242</u>	<u>819,748</u>
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
326040	Gas and oil sales	301,733	672,000	400,307	672,000
342500	Customer Facility Charges	947,203	918,000	929,641	925,000
	<b>Total Airfield</b>	<u>1,248,936</u>	<u>1,590,000</u>	<u>1,329,948</u>	<u>1,597,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,248,936</u>	<u>1,590,000</u>	<u>1,329,948</u>	<u>1,597,000</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	1,839	0	1,627	0
340995	Net Inc/Dec in MV of investments	(97)	0	44	0
	<b>Total Interest Income</b>	<u>1,741</u>	<u>0</u>	<u>1,671</u>	<u>0</u>
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,741</u>	<u>0</u>	<u>1,671</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,250,677</u>	<u>1,590,000</u>	<u>1,331,619</u>	<u>1,597,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,514,796</u>	<u>1,590,000</u>	<u>1,927,861</u>	<u>2,416,748</u>

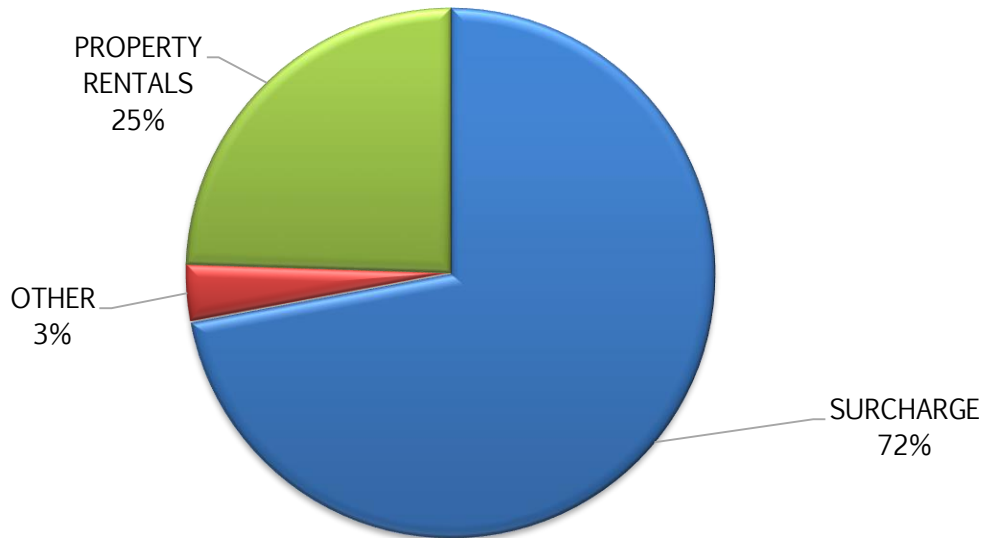


**AIRPORT CFC FUND (4632)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

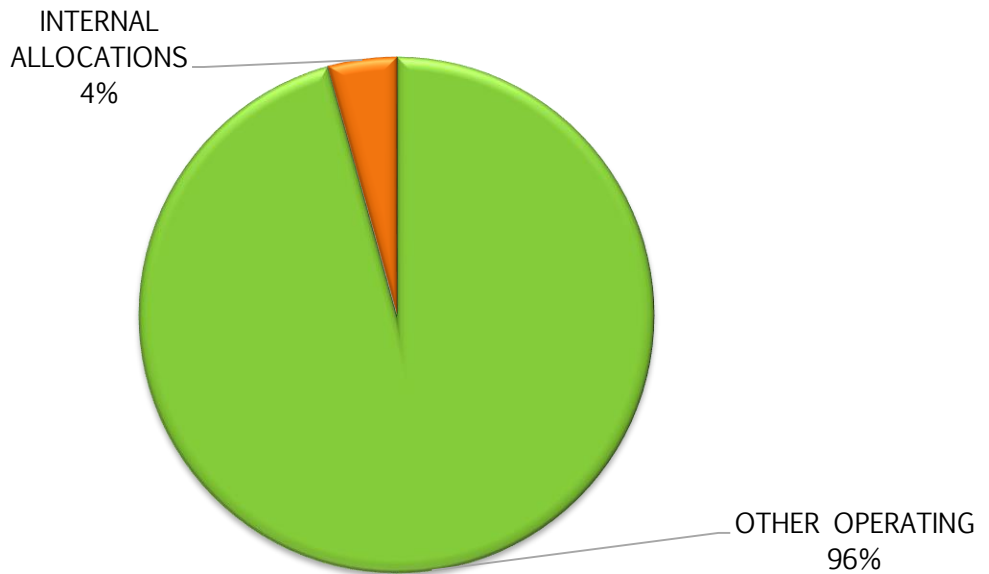
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
35065	Apt Quick Turnaround Facility	436,154	922,505	626,713	873,790
	<b>Total Departmental Expenditures</b>	<u>436,154</u>	<u>922,505</u>	<u>626,713</u>	<u>873,790</u>
	<b>Non-Departmental Expenditures</b>				
60130	Transfer to Debt Service	482,400	481,400	481,400	479,900
	<b>Total Non-Departmental Expenditures</b>	<u>482,400</u>	<u>481,400</u>	<u>481,400</u>	<u>479,900</u>
	<b>TOTAL Airport CFC Fund (4632)</b>	<u><u>918,554</u></u>	<u><u>1,403,905</u></u>	<u><u>1,108,113</u></u>	<u><u>1,353,690</u></u>
	<b>RESERVED FOR ENCUMBRANCES</b>	17,570		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>578,672</u>		<u>819,748</u>	<u>1,063,058</u>
	<b>CLOSING BALANCE</b>	<u><u>596,242</u></u>	<u><u>0</u></u>	<u><u>819,748</u></u>	<u><u>1,063,058</u></u>

# GOLF FUNDS

## REVENUES



## EXPENDITURES



## GOLF FUNDS SUMMARY

### Mission

The mission of the Parks & Recreation Department is to manage the parks system; and to offer recreational, cultural, and outdoor activities to residents.

### Mission Elements

141 - Maintenance of parks and facilities

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Gabe Lozano Green Fee Surcharge	47,832	50,000	29,817	50,000
Oso Green Fee Surcharge	49,506	53,000	40,545	53,000
Gabe Lozano miscellaneous reve	3,400	0	3,910	3,376
Oso miscellaneous revenue	3,400	0	1,270	1,454
Property rentals	28,079	150,000	14,000	35,000
Interest on Investments	462	0	277	0
Net Inc/Dec in FV of Investment	(30)	0	9	0
Transf from other fd	150	0	0	93
Recovery on damage claims	0	95,734	95,734	0
<b>Total</b>	<b>132,799</b>	<b>348,734</b>	<b>185,562</b>	<b>142,923</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost				
Other Operating	22,610	43,244	91,700	107,814
Contractual Services	5,759	0	0	0
Debt Service	57,386	0	0	0
Internal Services Allocations	17,388	10,800	10,800	4,830
Capital Outlay	0	172,866	124,410	0
<b>Total</b>	<b>103,143</b>	<b>226,910</b>	<b>226,910</b>	<b>112,644</b>
 Full Time Equivalents:	 0	 0	 0	 0

**GOLF CENTER FUND (4690)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	(835,627)		(818,409)	(684,683)
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	(835,627)		(822,298)	(819,294)
	<b>Other Revenue</b>				
322400	Gabe Lozano miscellaneous reve	3,400	0	3,910	3,376
322410	Oso miscellaneous revenue	3,400	0	1,270	1,454
343400	Property rentals	28,079	150,000	14,000	35,000
	<b>Total Other Revenue</b>	34,879	150,000	19,180	39,830
	<b>TOTAL NON-OPERATING REVENUE</b>	34,879	150,000	19,180	39,830
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from other fd - MISFD	150	0	0	93
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	150	0	0	93
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	35,029	150,000	19,180	39,923
	<b>TOTAL FUNDS AVAILABLE</b>	(800,598)		(803,118)	(779,371)

**GOLF CENTER FUND (4690)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
35200	Gabe Lozano Golf Course Maint	14,016	7,428	7,428	3,376
35210	Oso Golf Course Maintenance	1,476	1,476	1,476	581
35215	Oso Golf Course Pro Shop	1,896	1,896	1,896	873
	<b>Total Departmental Expenditures</b>	17,388	10,800	10,800	4,830
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	4,312	5,376	5,376	4,814
	<b>Total Non-Departmental Expenditures</b>	4,312	5,376	5,376	4,814
<b>TOTAL GOLF CENTER FUND (4690)</b>		21,700	16,176	16,176	9,644
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		(822,298)		(819,294)	(789,015)
<b>CLOSING BALANCE</b>		(822,298)		(819,294)	(789,015)

**GOLF CAPITAL RESERVE FUND (4691)**  
**REVENUE DETAIL**

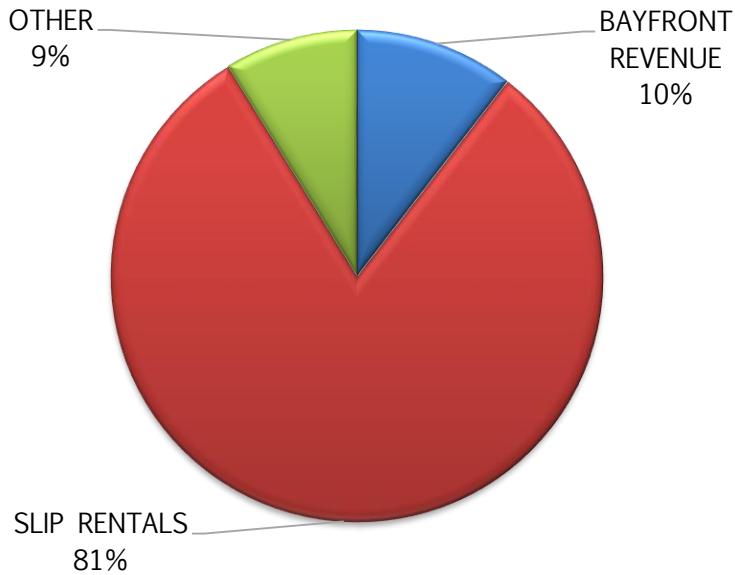
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	73,439		89,766	45,415
	<b>BEGINNING BALANCE</b>	<u>73,439</u>		<u>89,766</u>	<u>45,415</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Non Departmental Revenue</b>				
343300	Recovery on damage claims	0	95,734	95,734	0
	<b>Total Non Departmental Revenue</b>	<u>0</u>	<u>95,734</u>	<u>95,734</u>	<u>0</u>
	<b>Interest Income</b>				
340900	Interest on Investments	462	0	277	0
340995	Net Inc/Dec om FV of investments	(30)	0	9	0
	<b>Total Interest Income</b>	<u>432</u>	<u>0</u>	<u>286</u>	<u>0</u>
	<b>Other Revenue</b>				
322101	Gabe Lozano Green Fee Surchg	47,832	50,000	29,817	50,000
322121	Oso Green Fee Surchage	49,506	53,000	40,545	53,000
	<b>Total Other Revenue</b>	<u>97,338</u>	<u>103,000</u>	<u>70,362</u>	<u>103,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>97,770</u>	<u>198,734</u>	<u>166,382</u>	<u>103,000</u>
	<b>TOTAL REVENUE</b>	<u>97,770</u>	<u>198,734</u>	<u>166,382</u>	<u>103,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>171,209</u>	<u>198,734</u>	<u>256,148</u>	<u>148,415</u>

**GOLF CAPITAL RESERVE FUND (4691)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

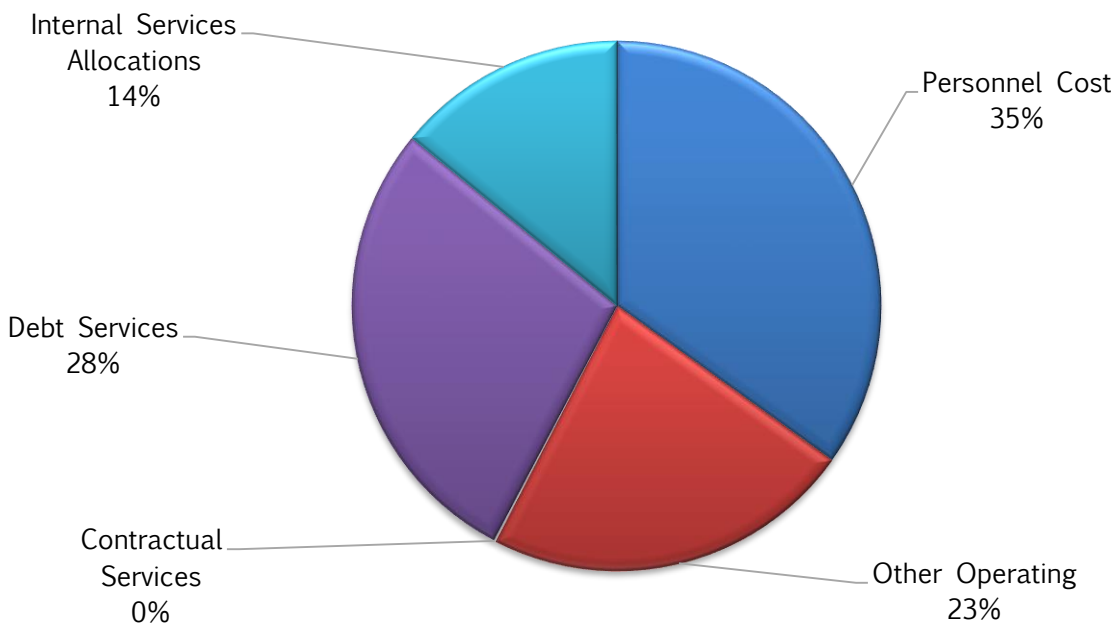
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
35200	Gabe Lozano Golf Course Maint	33,016	24,216	24,216	0
35210	Oso Golf Course Maintenance	48,428	100,194	100,194	0
80000	Reserve Approp - Golf	0	86,324	86,324	103,000
	<b>Total Departmental Expenditures</b>	81,443	210,734	210,734	103,000
<b>TOTAL GOLF CAPITAL RESERVE FUND (4691)</b>		81,443	210,734	210,734	103,000
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		89,766		45,415	45,415
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		89,766		45,414	45,415

# MARINA FUND

## REVENUES



## EXPENDITURES





## MARINA FUND SUMMARY

### Mission

The mission of Marina is to provide a safe and inviting recreational and commercial venue for the boating public including visitors.

### Mission Elements

- 121 - Provide safe and secure dockage.
- 122 - Provide modern clean and serviceable amenities.
- 123 - Provide responses to water emergencies, including search and rescue.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Bayfront revenues	217,540	235,000	235,000	235,000
Slip rentals	1,537,365	1,799,280	1,664,552	1,812,575
Live Aboard Fees	17,881	24,000	20,399	21,000
Transient slip rentals	47,637	40,000	40,000	40,000
Resale of electricity	26,903	28,500	24,850	25,000
Raw seafood sales permits	1,073	1,600	1,600	1,600
Boat haul outs	31,692	30,000	30,000	30,000
Work area overages	13,751	10,000	10,000	10,000
Boater special services	4,332	2,000	2,000	2,000
Forfeited deposit - admin charge	4,285	14,500	14,500	14,500
Penalties, interest and late charges	13,514	15,000	15,000	15,000
Interest on investments	4,384	0	2,535	0
Returned check revenue	240	0	150	0
Sale of scrap/city property	1,100	500	1,487	0
Purchase discounts	1,167	0	0	0
Miscellaneous	12,030	10,000	10,000	26,500
Sales Discounts	(9,191)	(10,000)	(9,782)	0
Transfer from Other Funds	4,143	0	0	11,149
<b>Total</b>	<b>1,929,845</b>	<b>2,200,380</b>	<b>2,062,291</b>	<b>2,244,324</b>

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Expenditures:</b>				
Personnel Cost	696,812	758,836	751,589	757,768
Other Operating	351,940	516,848	516,695	492,805
Contractual Services	84,874	5,000	5,000	3,000
Debt Service	523,512	609,275	609,276	612,750
Internal Services Allocations	344,160	321,992	321,994	305,795
<b>Total</b>	<b>2,001,298</b>	<b>2,211,951</b>	<b>2,204,554</b>	<b>2,172,118</b>

Full Time Equivalents:

15

15

15

## MARINA FUND SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Total # leasable boat slips	586	567	471	490
Full-time employees budgeted	15	15	15	15
Total expenditures	\$1.9M	\$1.9M	\$1.4M	\$1.4M
Total revenues	\$2.0M	\$1.9M	\$1.9M	\$1.9M
Avg. % boat slips leased	73%	61%	78%	77%
# Boats visiting Marina	288	188	209	170
# Search and rescue missions	49	56	41	53
# Boat haul outs	134	181	54	175
# Public events held in Marina	50	6	6	3

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>121</b>	Replace worn and damaged infrastructure as needed		N/A
<b>122</b>	Lease boat slips	% of boat slips leased	>=80
		Revenues from slip rentals	N/A
<b>123</b>	Ensure all rescue equipment is ready and operational to provide services as needed	# of search and rescue missions	N/A
		# of boat haul outs	N/A

**MARINA FUND (4700)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	350,241		276,356	141,863
	<b>Reserved for Encumbrances</b>	0		5,252	0
	<b>Reserved for Commitments</b>	404,157		401,337	398,820
	<b>BEGINNING BALANCE</b>	754,398	0	682,945	540,682
	<b>OPERATING REVENUE</b>				
323000	Bayfront revenues	217,540	235,000	235,000	235,000
323010	Slip rentals	1,537,365	1,799,280	1,664,552	1,812,575
323030	Resale of electricity	26,903	28,500	24,850	25,000
323050	Raw seafood sales permits	1,073	1,600	1,600	1,600
	<b>TOTAL OPERATING REVENUE</b>	1,782,881	2,064,380	1,926,002	2,074,175
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
323120	Penalties, interest and late charges	13,810	15,000	15,000	15,000
340900	Interest on investments	4,384	0	2,456	0
340995	Net Inc/Dec in FV of Investment	(296)	0	79	0
	<b>Total Interest Income</b>	17,897	15,000	17,535	15,000
	<b>Other Revenue</b>				
323015	Live Aboard Fees	17,881	24,000	20,399	21,000
323020	Transient slip rentals	47,637	40,000	40,000	40,000
323060	Boat haul outs	31,692	30,000	30,000	30,000
323070	Work area overages	13,751	10,000	10,000	10,000
323100	Boater special services	4,332	2,000	2,000	2,000
323110	Forfeited deposit - admin charge	4,285	14,500	14,500	14,500
343560	Returned check revenue	240	0	150	0
343590	Sale of scrap/city property	1,100	500	1,487	0
343650	Purchase discounts	1,167	0	0	0
344000	Miscellaneous	12,030	10,000	10,000	26,500
343655	Sales Discounts	(9,191)	(10,000)	(9,782)	0
	<b>Total Other Revenue</b>	124,924	121,000	118,754	144,000
	<b>TOTAL NON-OPERATING REVENUE</b>	142,821	136,000	136,289	159,000
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	4,143	0	0	11,149
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	4,143	0	0	11,149
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,929,845	2,200,380	2,062,291	2,244,324
	<b>TOTAL FUNDS AVAILABLE</b>	2,684,243	2,200,380	2,745,236	2,785,006

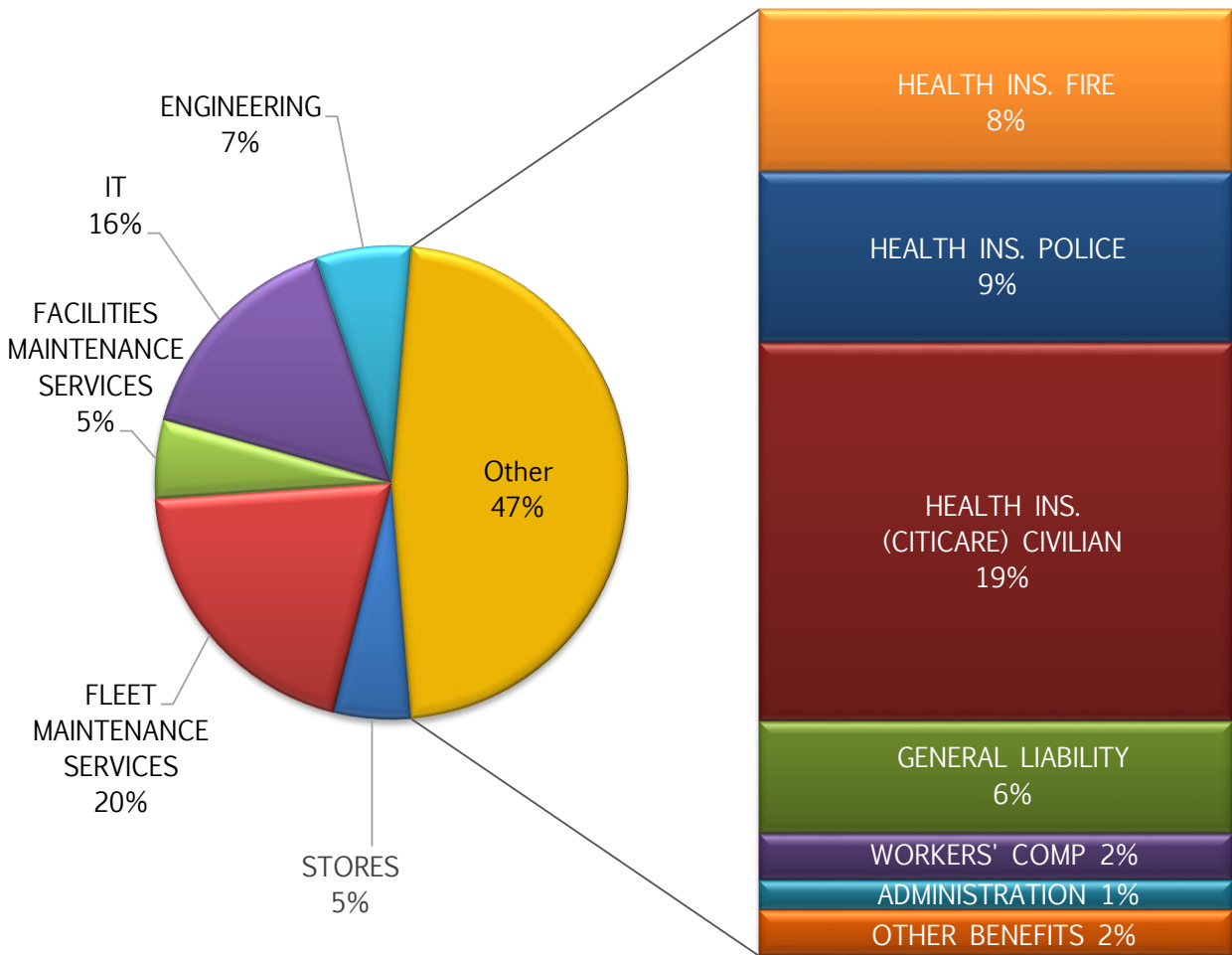
**MARINA FUND (4700)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
35300	Marina Operations	1,504,878	1,524,398	1,484,851	1,447,463
80000	Reserve Approp - Marina	0	17,014	49,166	39,000
	<b>Total Departmental Expenditures</b>	1,504,878	1,541,412	1,534,017	1,486,463
	<b>Non-Departmental Expenditures</b>				
50010	Uncollectible Accounts	47,699	0	0	0
60010	Transfer to General Fund	52,771	61,264	61,261	72,905
60130	Transfer to Debt Service	395,950	609,275	609,276	612,750
	<b>Total Non-Departmental Expenditures</b>	496,420	670,539	670,537	685,655
	<b>TOTAL MARINA FUND (4700)</b>	2,001,298	2,211,951	2,204,554	2,172,118
	<b>RESERVED FOR ENCUMBRANCES</b>	5,252		0	0
	<b>RESERVED FOR COMMITMENTS</b>	401,337		398,820	389,842
	<b>UNRESERVED</b>	276,356		141,863	223,046
	<b>CLOSING BALANCE</b>	682,945	0	540,682	612,888



# INTERNAL SERVICE FUNDS

# INTERNAL SERVICE FUNDS EXPENDITURES



**INTERNAL SERVICE FUND SUMMARY**

REVENUE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
Store Sales	5,391,797	5,084,531	4,992,351	5,193,521
Fleet Maintenance Services Operating Revenues	12,550,746	15,933,087	12,917,705	13,182,808
Facilities Maintenance Services	4,636,289	4,656,147	4,665,312	4,838,662
Charges to Other Funds	26,211,358	24,983,846	25,056,578	26,458,721
Engineering	5,346,758	7,332,176	6,786,437	7,444,887
Employee contribution - Citicare	3,648,009	4,571,177	4,646,878	9,237,962
City contribution - Citicare	8,975,842	10,821,072	10,821,109	14,849,574
City contribution - Life	45,488	46,482	46,482	79,081
City contribution - Disability	120,925	121,900	121,900	124,200
City Contribution - other	935,120	871,603	871,603	758,477
Retiree contribution - Life	8	21	21	21
Retiree contribution - Citicar	348,824	390,519	366,136	632,020
COBRA Contributions	29,077	63,814	45,102	55,783
Pharmacy Rebates	485,436	671,987	2,015,246	732,229
Stop Loss Reimbursements	1,140,101	5,205,158	2,922,441	908,029
Employee contrib-Citicare Fire	1,483,515	1,484,840	1,532,954	1,747,453
City contributn -Citicare Fire	4,433,788	4,511,674	4,511,692	5,506,285
Retiree contrib -Citicare Fire	669,530	778,665	731,850	872,105
Employee contrib-Public Safety	1,369,109	1,490,711	1,528,095	2,190,373
City contribtion-Public Safety	3,918,326	4,330,727	4,350,321	6,358,349
Retiree contrib-Public Safety	519,236	651,399	543,573	778,112
Grants Contributions	431,401	466,767	417,199	507,729
Dental Contributions	845,023	707,766	707,766	966,417
TX State Aquarium contribution	81,947	86,044	60,000	180,407
Transfers for Capital Replacemrnts	2,781,343	2,783,247	2,783,247	2,134,541
Other Revenue	1,120,233	898,759	1,660,199	1,167,186
<b>TOTAL</b>	<b>87,519,229</b>	<b>98,944,119</b>	<b>95,102,197</b>	<b>106,904,932</b>

**SUMMARY OF EXPENDITURES BY FUND**

STORES FUND (5010)	4,624,459	5,100,513	4,808,980	6,044,256
FLEET MAINT SVCS (5110)	14,319,776	22,579,853	17,167,891	22,790,431
FACILITIES MAINT SVC FD (5115)	4,653,704	5,732,152	5,732,152	6,153,699
INFORMATION TECHNOLOGY (5210)	15,952,182	16,791,029	16,791,089	17,732,226
ENGINEERING SVCS FUND (5310)	5,416,527	7,592,147	6,785,376	7,419,391
EMP BENE HLTH - FIRE (5608)	6,882,731	9,479,471	8,973,429	9,316,636
EMP BENE HLTH - POLICE (5609)	7,976,221	12,178,177	11,382,895	9,726,140
EMP BENEFITS HEALTH-CITICARE (5610)	21,494,418	24,150,258	23,836,710	21,664,351
LIAB/EMP BENEFIT-LIAB (5611)	4,960,644	5,752,021	5,752,018	6,430,719
LIAB/EMP BENEFITS -WC (5612)	2,465,207	2,914,440	2,592,721	2,664,688
RISK MANAGEMENT ADMIN-(5613)	912,561	1,135,464	1,135,464	1,074,363
OTHER EMPLOYEE BENEFITS (5614)	2,291,458	2,478,337	2,428,477	2,628,482
HEALTH BENEFITS ADMIN (5618)	568,140	589,038	584,916	596,243
<b>TOTAL</b>	<b>92,518,029</b>	<b>116,472,900</b>	<b>107,972,117</b>	<b>114,241,624</b>

## STORES FUND SUMMARY

### Mission

Timely support of departments in meeting their large- and small-dollar procurement requirements; printing and graphic design needs; internal and external mail distribution & postage requirements; and accessibility to standardized products.

### Mission Elements

185 - Administer a centralized purchasing system.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Warehouse sales	3,093,849	2,800,000	2,679,127	2,800,000
Printing sales	139,994	149,630	147,429	159,316
Postage sales	212,268	185,000	215,896	185,000
Central copy sales	162,420	167,187	167,185	174,373
Purchasing/Messenger Svc Alloc	1,190,328	1,782,714	1,782,714	1,874,832
Sale of scrap/city property	0	400	400	0
Interest on investments	1,380	0	20	0
Purchase discounts	1,111	0	0	0
Transfer from Other Funds	4,504	0	0	59,746
<b>Total</b>	4,805,854	5,084,931	4,992,771	5,253,267

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	1,107,772	1,335,448	1,105,958	1,415,777
Other Operating	3,020,688	3,121,005	3,025,244	3,883,183
Contractual Services	200,355	242,576	276,449	237,232
Debt Service	0	0	0	0
Internal Services Allocations	295,644	401,484	401,329	508,064
<b>Total</b>	4,624,459	5,100,513	4,808,980	6,044,256

Full Time Equivalents:	20	20	21
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MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2016-2017
<b>185</b>	Increase efficiencies in procuring goods and services.	# of RFPs or RFQs requested but not yet issued.	N/A
	Enable City to have an efficient P-card program.	# and dollar value of P-card purchases	N/A



**STORES FUND (5010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	(416,537)		(165,380)	806,860
	Reserved for Encumbrances	876,810		793,985	0
	Reserved for Commitments	125,670		138,734	144,269
	<b>BEGINNING BALANCE</b>	<b>585,943</b>		<b>767,338</b>	<b>951,129</b>
	<b>OPERATING REVENUE</b>				
	<b>Warehouse Sales</b>				
325000	Warehouse sales	3,093,849	2,800,000	2,679,127	2,800,000
	<b>Total Warehouse Sales</b>	<b>3,093,849</b>	<b>2,800,000</b>	<b>2,679,127</b>	<b>2,800,000</b>
	<b>Printing Sales</b>				
325010	Printing sales	139,994	149,630	147,429	159,316
	<b>Total Printing Sales</b>	<b>139,994</b>	<b>149,630</b>	<b>147,429</b>	<b>159,316</b>
	<b>Postage Sales</b>				
325020	Postage sales	212,268	185,000	215,896	185,000
	<b>Total Postage Sales</b>	<b>212,268</b>	<b>185,000</b>	<b>215,896</b>	<b>185,000</b>
	<b>Central Copy Sale</b>				
325030	Central copy sales	162,420	167,187	167,185	174,373
	<b>Total Central Copy Sale</b>	<b>162,420</b>	<b>167,187</b>	<b>167,185</b>	<b>174,373</b>
	<b>Purchasing &amp; Messenger Services</b>				
326200	Purchasing/Messenger Svc Alloc	1,190,328	1,782,714	1,782,714	1,874,832
	<b>Total Purchasing &amp; Messenger Services</b>	<b>1,190,328</b>	<b>1,782,714</b>	<b>1,782,714</b>	<b>1,874,832</b>
	<b>TOTAL OPERATING REVENUE</b>	<b>4,798,859</b>	<b>5,084,531</b>	<b>4,992,351</b>	<b>5,193,521</b>
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
340900	Interest on Investments	1,380	0	20	0
343590	Sale of scrap/city property	0	400	400	0
343650	Purchase discounts	1,111	0	0	0
	<b>Total Other Revenue</b>	<b>2,490</b>	<b>400</b>	<b>420</b>	<b>0</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>2,490</b>	<b>400</b>	<b>420</b>	<b>0</b>
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf fr General Liab Fd	0	0	0	0
350415	Transf fr Workman's Comp	0	0	0	0
352000	Transfer from other funds	4,504	0	0	59,746
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>4,504</b>	<b>0</b>	<b>0</b>	<b>59,746</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>4,805,854</b>	<b>5,084,931</b>	<b>4,992,771</b>	<b>5,253,267</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>5,391,797</b>	<b>5,084,931</b>	<b>5,760,109</b>	<b>6,204,396</b>

**STORES FUND (5010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
10900	Purchasing	865,514	1,088,085	989,861	1,243,813
10920	Messenger Service	121,688	102,571	89,999	103,140
40000	Warehouse Stores	3,120,511	3,393,688	3,207,569	3,446,907
40010	Print Shop	309,180	311,816	312,343	336,145
40020	Postage Service	207,566	204,354	209,208	208,000
80000	Reserve Approp - Stores Fd	0	0	0	0
	<b>Total Departmental Expenditures</b>	<u>4,624,459</u>	<u>5,100,513</u>	<u>4,808,980</u>	<u>5,338,005</u>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers out	0	0	0	706,251
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>706,251</u>
<b>TOTAL STORES FUND (5010)</b>		<u><u>4,624,459</u></u>	<u><u>5,100,513</u></u>	<u><u>4,808,980</u></u>	<u><u>6,044,256</u></u>
RESERVED FOR ENCUMBRANCES		793,985		0	0
RESERVED FOR COMMITMENTS		138,734		144,269	160,140
UNRESERVED		(165,380)		806,860	0
<b>CLOSING BALANCE</b>		<u><u>767,338</u></u>		<u><u>951,129</u></u>	<u><u>160,140</u></u>

# FLEET MAINTENANCE SERVICES FUND SUMMARY

## Mission

The mission of Fleet Maintenance Services is to assist City Departments in meeting their fleet requirements.

## Mission Elements

- 201 - Manage rolling stock and capital items
- 202 - Maintain fleet

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Vehicle Pool allocations	1,901,124	1,934,592	1,934,592	1,927,536
Fleet repair fees	7,761,052	8,157,480	8,157,483	7,960,032
Repair fees - non fleet	7,672	5,000	5,000	20,000
Gas and oil sales	3,039,158	5,950,519	3,039,161	5,950,519
Direct part sales	7,882	5,000	5,000	15,000
Interest on investments	34,467	30,489	47,480	45,000
Net Inc/Dec in FV of Investment	18,852		(3,059)	
Net gain on sale of assets	19,439		218	60,000
Recovery on damage claims	19,049	25,000	68,696	55,000
Sale of scrap/city property	52,751	50,000		60,000
Purchase discounts	1,364			
Trnsfr cap o/l	909,706	909,706	909,706	909,706
Trnsfr cap replacmnt	1,762,200	1,873,541	1,873,541	1,873,541
Transfer from Other Funds		14,020	14,020	
<b>Total</b>	<b>15,534,718</b>	<b>18,955,347</b>	<b>16,051,838</b>	<b>18,876,334</b>

## SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	3,321,533	3,697,768	3,515,961	3,910,174
Other Operating	4,875,605	10,513,995	7,061,901	8,031,145
Contractual Services	1,517,600	2,104,992	2,085,415	2,195,017
Internal Service Allocations	528,025	809,406	809,406	1,221,930
Capital Outlay	4,077,013	5,453,692	3,695,208	7,432,165
<b>Total</b>	<b>14,319,776</b>	<b>22,579,853</b>	<b>17,167,891</b>	<b>22,790,431</b>
 Full Time Equivalents:	 59	 59		 59

## FLEET MAINTENANCE SERVICES FUND SUMMARY

### Baseline Information

	FY 2016-17	FY 2015-16	FY 2014-15	FY 2013-14
# vehicles/rolling stock in fleet to maintain	1808	1780	1702	1634
Avg of direct labor hrs as % of available hrs	82.2%	82.0%	82.3%	81.9%
% of maintenance & repair costs outsourced	19.3%	14.0%	12.7%	12.6%
% of fleet past service life	45%	42.0%	38.0%	43.0%
% of fleet using alternative fuel (Annual Measure)	13%	12.9%	10.4%	4.8%
Total cost of vehicles replaced (\$ in millions)	\$4.36	\$8.6	\$8.2	\$14.7

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>201</b>	Ensure use of alternative fuels for fleet	% of fleet using alternative fuel (Annual Measure)	>= 15
	Maintain a modern fleet	% of fleet past service life (Annual Measure)	< 45
<b>202</b>	Provide repair services that align with departmental requirements	% of total scheduled maintenance \$ to total unplanned maintenance \$	N/A
		% of total scheduled maintenance hours to total unplanned maintenance hours	N/A
		Availability of required marked police vehicles	≈ 100
		Availability of required solid waste side loading refuse trucks	≈ 100
		Availability of required storm water mowers	≈ 100
		Availability of required wastewater vacuum trucks	≈ 100

**FLEET MAINTENANCE SERVICE FUND (5110)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	1,756,394		691,898	1,440,505
	<b>Reserved for Encumbrances</b>	0		1,793,361	0
	<b>Reserved for Commitments</b>	11,537,620		12,091,981	12,115,079
	<b>BEGINNING BALANCE</b>	<u>13,294,014</u>		<u>14,577,240</u>	<u>13,555,584</u>
	<b>OPERATING REVENUE</b>				
	<b>Fleet Management</b>				
326000	Vehicle Pool allocations	1,934,592	1,927,536	1,927,536	1,647,204
326010	Fleet repair fees	8,158,946	7,960,032	7,960,032	8,489,035
326020	Repair fees - non fleet	10,736	20,000	20,000	20,000
326040	Gas and oil sales	2,433,974	5,950,519	2,935,137	3,000,000
326050	Direct part sales	10,288	15,000	15,000	15,000
343590	Sale of scrap/city property	2,209	60,000	60,000	60,000
	<b>Total Fleet Management</b>	<u>12,550,746</u>	<u>15,933,087</u>	<u>12,917,705</u>	<u>13,231,239</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>12,550,746</u>	<u>15,933,087</u>	<u>12,917,705</u>	<u>13,231,239</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	64,233	45,000	102,302	90,000
340995	Net Inc/Dec in FV of Investment	(4,293)	0	1,234	0
	<b>Total Interest Income</b>	<u>59,941</u>	<u>45,000</u>	<u>103,536</u>	<u>90,000</u>
	<b>Other Revenue</b>				
343200	Net gain on sale of assets	218	60,000	60,000	60,000
343300	Recovery on damage claims	200,313	55,000	281,746	55,000
343650	Purchase Discounts	2,222	0	0	0
352000	Transfer from Other Funds	8,220	0	0	26,235
	<b>Total Other Revenue</b>	<u>210,973</u>	<u>115,000</u>	<u>341,746</u>	<u>141,235</u>

**FLEET MAINTENANCE SERVICE FUND (5110)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>INTERFUND CONTRIBUTIONS</b>					
350500	Trnsfr cap o/l-Gen Fd	909,706	909,706	909,706	1,300,000
350700	Trnsfr cap replacement-Dev Svc	1,871,637	50,000	50,000	50,000
350700	Trnsfr cap replacement-Water	0	264,656	264,656	264,656
350700	Trnsfr cap replacement-Strmwtr	0	239,205	239,205	239,205
350700	Trnsfr cap replacement-Wstewtr	0	280,680	280,680	280,680
350700	Trnsfr cap replacmnt-GeneralFd	0	1,039,000	1,039,000	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>2,781,343</u>	<u>2,783,247</u>	<u>2,783,247</u>	<u>2,134,541</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>3,052,257</u>	<u>2,943,247</u>	<u>3,228,529</u>	<u>2,365,776</u>
	<b>TOTAL OPERATING &amp; NON-OPERATING REV.</b>	<u>15,603,002</u>	<u>18,876,334</u>	<u>16,146,234</u>	<u>15,597,015</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>28,897,016</u></u>	<u><u>18,876,334</u></u>	<u><u>30,723,475</u></u>	<u><u>29,152,599</u></u>

**FLEET MAINTENANCE SERVICE FUND (5110)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40050	Director of General Services	338,027	571,575	580,420	690,488
40100	Mechanical repairs	2,418,597	2,370,184	2,250,488	2,538,176
40110	Centralized fleet	162,111	205,182	175,251	214,612
40120	Equipment Purchases - Fleet	1,644,892	5,602,347	3,809,893	7,498,500
40130	Network system maintenance	206,189	321,187	501,187	442,016
40140	Service station	2,704,948	6,573,123	3,521,857	3,792,609
40170	Fleet Operations	1,407,074	1,923,027	1,906,340	2,219,493
40180	Parts Room Operation	4,189,400	3,926,494	3,554,494	3,545,086
40200	Police/Heavy Equipment Pool	854,339	1,034,634	867,962	1,092,484
80000	Reserve Approp - Maint Serv Fd	0	52,100	0	0
	<b>Total Departmental Expenditures</b>	13,925,576	22,579,853	17,167,891	22,033,465
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	394,200	0	0	756,966
	<b>Total Non-Departmental Expenditures</b>	394,200	0	0	756,966
<b>TOTAL FLEET MAINT SVCS (5110)</b>		14,319,776	22,579,853	17,167,891	22,790,431
<b>RESERVED FOR ENCUMBRANCES</b>		1,793,361			0
<b>RESERVED FOR COMMITMENTS</b>		12,091,981		12,115,079	6,362,168
<b>UNRESERVED</b>		691,898		1,440,505	0
<b>CLOSING BALANCE</b>		14,577,240		13,555,584	6,362,168

## FACILITIES MAINTENANCE FUND SUMMARY

### Mission

To assist City Departments in meeting facility and property requirements.

### Mission Element

191 - Maintain and manage the City's facilities and properties.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Resale of electricity	12,969	11,600	11,600	11,600
Resale - Electric Power - Term	0	0	100	100
Facility Fee	0	0	1,200	1,200
Building maintenance allocation	4,599,696	4,644,547	4,644,547	4,789,032
Purchase discounts	2,222	0	0	0
Net Inc/Dec in FV Inv	(898)	0	259	0
Interest income	13,160	0	7,606	0
Sale of scrap/ city property	0	0	0	0
Transfer from Other Funds	9,141	0	0	36,730
Transfer from Maint Svcs Fd	0	0	0	0
<b>Total</b>	<b>4,636,289</b>	<b>4,656,147</b>	<b>4,665,312</b>	<b>4,838,662</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	1,555,151	1,706,720	1,799,352	1,942,713
Other Operating	1,507,457	1,746,755	1,761,548	3,007,716
Contractual Services	560,596	496,325	487,570	312,000
Debt Service	276,430	230,527	230,527	231,161
Internal Service Allocations	423,828	507,155	507,155	660,109
Capital Outlay	330,242	1,044,670	946,001	0
<b>Total</b>	<b>4,653,704</b>	<b>5,732,152</b>	<b>5,732,152</b>	<b>6,153,699</b>

Full Time Equivalents:	29	28	28
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### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# work orders completed	5,500	5,250	5,275	3,905

MISSION ELEMENTS	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
191	Improve the function and reliability of facilities	% of available maintenance hours dedicated to preventative maintenance	TBD
	Reduce lifecycle cost of facility maintenance	% of expenditures dedicated to maintenance and repair	TBD



**FACILITIES MAINTENANCE FUND (5115)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	1,245,401		1,345,428	1,321,652
	<b>Reserved for Encumbrances</b>	0		1,036,218	0
	<b>Reserved for Commitments</b>	1,332,471		178,811	171,965
	<b>BEGINNING BALANCE</b>	<u>2,577,872</u>		<u>2,560,457</u>	<u>1,493,617</u>
	<b>OPERATING REVENUE</b>				
	<b>Building Maintenance</b>				
311620	Facility Fee	0	0	1,200	1,200
326070	Building maintenance allocation	4,599,696	4,644,547	4,644,547	4,789,032
	<b>Total Building Maintenance</b>	<u>4,599,696</u>	<u>4,644,547</u>	<u>4,645,747</u>	<u>4,790,232</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>4,599,696</u>	<u>4,644,547</u>	<u>4,645,747</u>	<u>4,790,232</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on Investments	13,160	0	7,606	0
340995	Net Inc/Dec in FV of Investments	(898)	0	259	0
	<b>Total Interest Income</b>	<u>12,262</u>	<u>0</u>	<u>7,865</u>	<u>0</u>
	<b>Other Revenue</b>				
320100	Resale - Electric Power - Term	0	0	100	100
323030	Resale of electricity	12,969	11,600	11,600	11,600
343650	Purchase discounts	2,222	0	0	0
	<b>Total Other Revenue</b>	<u>15,191</u>	<u>11,600</u>	<u>11,700</u>	<u>11,700</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>27,452</u>	<u>11,600</u>	<u>19,565</u>	<u>11,700</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	9,141	0	0	36,730
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>9,141</u>	<u>0</u>	<u>0</u>	<u>36,730</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIBUTIONS</b>	<u>4,636,289</u>	<u>4,656,147</u>	<u>4,665,312</u>	<u>4,838,662</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>7,214,161</u>	<u>4,656,147</u>	<u>7,225,769</u>	<u>6,332,279</u>

**FACILITIES MAINTENANCE FUND (5115)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40300	Facility Management & Maint	2,082,445	2,654,352	2,530,103	2,570,986
40305	Facility Maint.-Dev Center/EOC	418,183	556,848	482,455	469,932
40310	Facility maintenance - City Hall	1,921,628	2,290,425	2,489,067	1,617,235
80000	Reserve Appropriation	0	0	0	1,020,000
	<b>Total Departmental Expenditures</b>	<u>4,422,256</u>	<u>5,501,625</u>	<u>5,501,625</u>	<u>5,678,153</u>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	0	0	0	244,385
60130	Transfer to Debt Service	231,449	230,527	230,527	231,161
	<b>Total Non-Departmental Expenditures</b>	<u>231,449</u>	<u>230,527</u>	<u>230,527</u>	<u>475,546</u>
<b>TOTAL FACILITIES MAINTENANCE FUND (5115)</b>		<u>4,653,704</u>	<u>5,732,152</u>	<u>5,732,152</u>	<u>6,153,699</u>
RESERVED FOR ENCUMBRANCES		1,036,218		0	0
RESERVED FOR COMMITMENTS		178,811		171,965	177,279
UNRESERVED		<u>1,345,428</u>		<u>1,321,652</u>	<u>1,301</u>
CLOSING BALANCE		<u>2,560,457</u>		<u>1,493,617</u>	<u>178,580</u>

## INFORMATION TECHNOLOGIES FUND SUMMARY

### Mission

To assist city departments in meeting their computer and technology requirements.

### Mission Elements

- 241 - Provide and support technology infrastructure.
- 242 - Provide software applications support.
- 243 - Provide End User support.
- 244 - Provide IT standards, security and disaster recovery.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Charges to Airport Fund	174,396	265,752	265,752	289,536
Charges to Liab & Benefits Fd	66,804	59,040	59,040	56,328
Charges to General Fund	8,453,184	7,354,240	7,354,240	7,563,028
Charges to Golf Ctrs Fund	7,920	660	660	384
Charges to Visitor Fac Fund	394,044	589,356	589,356	411,504
Charges to State HOT Fund	0	0	0	35,328
Charges to Redlight Photo Enf	27,912	58,692	58,692	0
Charges to Street Maint Fd	371,028	673,564	673,561	753,572
Charges to LEPC	1,812	4,344	4,344	4,632
Charges to Muni Ct Jv Cs Mgr F	4,284	6,144	6,144	6,576
Charges to Marina Fd	37,188	56,892	56,892	55,344
Charges to Fleet Maint Fd	158,892	305,708	305,711	435,348
Charges to Facility Maint Fd	119,124	136,108	136,105	164,232
Charges to Eng Services Fd	296,544	277,788	277,788	263,448
Charges to Stores Fund	68,196	150,564	150,564	183,168
Charges to Gas Division	1,058,628	1,383,372	1,383,372	1,334,664
Charges to Wastewater Div	1,579,632	1,490,196	1,490,196	1,497,372
Charges to Water Division	2,236,536	2,206,860	2,206,860	2,172,432
Charges to Storm Water Div	693,144	429,192	429,192	439,104
Charges to Developmnt Svcs Fund	614,220	243,324	243,324	212,724
Interest on investments	19,747	0	10,622	6,000
Net Inc/Dec in FV of Investmen	(1,423)	0	388	0
Purchase discounts	246	0	0	0
Transfer from Other Funds	13,212	0	0	0
<b>Total</b>	<b>16,395,269</b>	<b>15,691,796</b>	<b>15,702,803</b>	<b>15,884,724</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	5,741,452	5,938,769	5,800,468	5,886,983
Other Operating	7,463,390	8,775,361	8,761,912	9,484,128
Contractual Services	1,669,467	868,278	1,020,091	918,231
Debt Service	25,872	0	0	0
Internal Services Allocations	1,038,876	1,172,122	1,172,118	1,442,885
Capital Outlay	13,125	36,500	36,500	0
<b>Total</b>	<b>15,952,182</b>	<b>16,791,029</b>	<b>16,791,089</b>	<b>17,732,226</b>

Full Time Equivalents:	96	96	94
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## INFORMATION TECHNOLOGIES FUND SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
% of City's operating budget on IT	2.4%	1.6%	1.9%	2.0%
IT total expenditures/City staff	\$4,472	\$4,840	\$5,692	\$5,613
IT total expenditures per citizen	\$43.91	\$45.72	\$53.33	\$54.94
# Help Desk requests received	24,173	24,550	26,030	24,681
Staff retention rate	92.9%	92.4%	90.6%	93.0%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>241</b>	Provide an effective, reliable and secure Data Center	% of days with no data center or database outages	TBD
		# of completed database or data center work orders	N/A
		Avg days to close database or data center work orders	TBD
	Provide an effective, reliable and secure network infrastructure	% of days with no network outages	TBD
		# of completed network work orders	N/A
	<b>242</b>	Improve internal communication technologies	
Provide enhanced functionality and security of applications		% of days with no application outages	>=95
		# of completed application projects	N/A
<b>243</b>	Improve support provided to End User	# of completed user support work orders	N/A
		% of satisfied users for all work orders	>=99
		Avg days to close user support work orders	N/A
<b>244</b>	Continually improve the City's security posture	Average patch latency (days)	<=30
		Avg days to close security work orders	N/A
	Maintain updated IT policies and procedures	# of new or updated policies or procedures	N/A

**INFORMATION TECHNOLOGY FUND (5210)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	1,267,752		1,815,826	1,819,921
	<b>Reserved for Encumbrances</b>	1,158,853		1,036,218	0
	<b>Reserved for Commitments</b>	542,247		559,895	503,733
	<b>BEGINNING BALANCE</b>	2,968,852		3,411,939	2,323,653
	<b>OPERATING REVENUE</b>				
	<b>Charges for Services</b>				
327000	Charges to Airport Fund	174,396	265,752	265,752	289,536
327015	Charges to Liab & Benefits Fd	66,804	59,040	59,040	56,328
327030	Charges to General Fund	8,453,184	7,354,240	7,354,240	7,563,028
327040	Charges to Golf Ctrs Fund	7,920	660	660	384
327050	Charges to Visitor Fac Fund	394,044	589,356	589,356	411,504
327051	Charges to State HOT Fund	0	0	0	35,328
327055	Charges to Redlight Photo Enf	27,912	58,692	58,692	0
327056	Charges to Street Maint Fd	371,028	673,564	673,561	753,572
327060	Charges to LEPC	1,812	4,344	4,344	4,632
327061	Charges to Muni Ct Jv Cs Mgr F	4,284	6,144	6,144	6,576
327070	Charges to Marina Fd	37,188	56,892	56,892	55,344
327080	Charges to Fleet Maint Fd	158,892	305,708	305,711	435,348
327081	Charges to Facility Maint Fd	119,124	136,108	136,105	164,232
327085	Charges to Eng Services Fd	296,544	277,788	277,788	263,448
327100	Charges to Stores Fund	68,196	150,564	150,564	183,168
327110	Charges to Gas Division	1,058,628	1,383,372	1,383,372	1,334,664
327120	Charges to Wastewater Div	1,579,632	1,490,196	1,490,196	1,497,372
327130	Charges to Water Division	2,236,536	2,206,860	2,206,860	2,172,432
327131	Charges to Storm Water Div	693,144	429,192	429,192	439,104
327140	Charges to Developmnt Svcs Fund	614,220	243,324	243,324	212,724
	<b>Total Charges for Services</b>	16,363,488	15,691,796	15,691,793	15,878,724
	<b>TOTAL OPERATING REVENUE</b>	16,363,488	15,691,796	15,691,793	15,878,724
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	19,747	0	10,622	6,000
340995	Net Inc/Dec in FV of Investmen	(1,423)	0	388	0
	<b>Total Interest Income</b>	18,324	0	11,010	6,000
	<b>Other Revenue</b>				
343650	Purchase discounts	246	0	0	0
	<b>Total Other Revenue</b>	246	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	18,570	0	11,010	6,000
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	13,212	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	13,212	0	0	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	16,395,269	15,691,796	15,702,803	15,884,724
	<b>TOTAL FUNDS AVAILABLE</b>	19,364,121	15,691,796	19,114,742	18,208,377

**INFORMATION TECHNOLOGY FUND (5210)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
11475	E-Government Services	1,471,841	1,645,105	1,650,433	1,744,721
40400	IT Administration	1,269,140	1,313,539	1,235,980	1,370,586
40420	IT Tech Infrastructure Services	2,805,719	1,430,975	1,510,776	1,256,447
40430	IT Network Services	3,233,136	3,396,936	3,371,535	3,220,499
40470	IT Application Services	4,703,131	5,354,589	5,386,707	4,275,072
40480	Service Desk	30,528	1,528,303	1,512,811	1,812,763
40495	IT Public Safety Services	2,138,689	2,121,581	2,122,847	2,191,645
	<b>Total Departmental Expenditures</b>	<b>15,652,183</b>	<b>16,791,029</b>	<b>16,791,089</b>	<b>15,871,733</b>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	300,000	0	0	1,860,493
	<b>Total Non-Departmental Expenditures</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>1,860,493</b>
<b>TOTAL INFORMATION TECHNOLOGY FD (5210)</b>		<b>15,952,182</b>	<b>16,791,029</b>	<b>16,791,089</b>	<b>17,732,226</b>
RESERVED FOR ENCUMBRANCES		1,036,218		0	0
RESERVED FOR COMMITMENTS		559,895		503,733	476,152
UNRESERVED		1,815,826		1,819,921	0
CLOSING BALANCE		3,411,939		2,323,653	476,152

## ENGINEERING SVCS FUND SUMMARY

### Mission

To assist City departments in support of new projects and maintenance of existing infrastructure.

### Mission Elements

011 - Execute CIP

012 - Provide technical support services to City departments

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Capital progs-CIP projects	4,873,028	6,077,350	5,617,528	6,306,988
Capital progs-interdept	456,997	1,154,826	1,067,448	988,564
Capital progs-miscellaneous	956	0	400	0
Interest on investments	266	0	1,061	0
Sale of scrap/city property	(1,334)	0	0	0
Purchase discounts	110	0	0	0
Transfer from Other Funds	16,735	100,000	100,000	149,335
<b>Total</b>	5,346,758	7,332,176	6,786,437	7,444,887

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Services	3,790,384	5,108,356	4,334,331	5,159,159
Other Operating	234,215	343,397	344,126	286,622
Contractual	345,395	857,730	824,254	626,252
Debt Service	5,483	0	0	0
Internal Service Allocations	1,041,050	1,163,926	1,163,926	1,347,358
Capital Outlay	0	118,738	118,739	0
<b>Total</b>	5,416,527	7,592,147	6,785,376	7,419,391

Full Time Equivalents:	76	76	67
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## ENGINEERING SVCS FUND SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
# Capital Improvement Projects Managed	136	247	214	285
# Capital Improvement Projects Completed	18	13	20	30

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
<b>011</b>	Execute CIP	% reduction in average annual turnaround days for routine project management processes	TBD
		% of projects successfully executed	TBD
		# of successful construction claims	N/A
		\$ of successful construction claims	N/A
		Cost of construction change orders as a % of original contract value	N/A
		Average customer satisfaction rating	N/A
		Average days required from RFP to contract execution	N/A
<b>012</b>	Acquire right-of-way (ROW) and easements for public improvements	% of projects with ROW and land acquisition complete prior to completing project bidding	TBD
	Provide timely response to permit inspection	# of permit inspection	N/A
	Provide water supply reservoir monitoring		N/A



**ENGINEERING SERVICES FUND (5310)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		751,720	711,716
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	983,985		162,496	203,561
	<b>BEGINNING BALANCE</b>	983,985		914,216	915,277
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	266	0	1,061	0
	<b>Total Interest Income</b>	266	0	1,061	0
	<b>Other Revenue</b>				
343590	Sale of scrap/city property	(1,334)	0	0	0
343650	Purchase discounts	110	0	0	0
	<b>Total Other Revenue</b>	(1,224)	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	(958)	0	1,061	0
	<b>INTERFUND CONTRIBUTIONS</b>				
327300	Engineering svcs-other govts	356	0	0	0
327301	Engineering svcs-CIP projects	4,873,028	6,077,350	5,617,528	6,306,988
327302	Engineering svcs-interdept	456,997	1,154,826	1,067,448	988,564
327303	Engineering svcs-miscellaneous	600	0	400	0
352520	Transfer from Other Funds	16,735	100,000	100,000	149,335
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	5,347,716	7,332,176	6,785,376	7,444,887
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	5,346,758	7,332,176	6,786,437	7,444,887
	<b>TOTAL FUNDS AVAILABLE</b>	6,330,743	7,332,176	7,700,653	8,360,164

**ENGINEERING SERVICES FUND (5310)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
11145	Director of Public Works	374,732	474,058	458,985	530,145
11150	Director of Engineering Services	2,169,156	2,870,166	2,851,987	2,971,983
11160	Major Projects Activity	789,084	1,387,537	810,286	1,609,480
11180	Survey	419,362	504,481	479,944	0
11190	Construction Inspection	1,388,897	2,022,493	1,928,628	2,292,845
11210	Property and Land Acquisition	273,704	333,412	255,546	0
80100	Reserve Approp - Engineering				14,937
	<b>Total Departmental Expenditures</b>	5,414,935	7,592,147	6,785,376	7,419,391
<b>Non-Departmental Expenditures</b>					
50020	Depreciation	1,592	0	0	0
	<b>Total Non-Departmental Expenditures</b>	1,592	0	0	0
<b>TOTAL ENGINEERING FUND (5310)</b>		5,416,527	7,592,147	6,785,376	7,419,391
RESERVED FOR ENCUMBRANCES		0			
RESERVED FOR COMMITMENTS		162,496		203,561	222,582
UNRESERVED		751,720		711,716	718,191
<b>CLOSING BALANCE</b>		914,216		915,277	940,773

## EMPLOYEE BENEFITS FUNDS SUMMARY

### Mission

Provide and administer responsive and cost effective benefit programs that meet the needs of the City of Corpus Christi employees, retirees and their dependents.

### Mission Elements

213 - Benefits

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Employee contribution - Citicare	3,648,009	4,571,177	4,646,878	9,237,962
City contribution - Citicare	8,975,842	10,821,072	10,821,109	14,849,574
City contribution - Life	45,488	46,482	46,482	79,081
City contribution - Disability	120,925	121,900	121,900	124,200
City Contribution - other	935,120	871,603	871,603	758,477
Retiree contribution - Life	8	21	21	21
Retiree contribution - Citicar	348,824	390,519	366,136	632,020
COBRA Contributions	29,077	63,814	45,102	55,783
Pharmacy Rebates	485,436	671,987	2,015,246	732,229
Stop Loss Reimbursements	1,140,101	5,205,158	2,922,441	908,029
Employee contrib-Citicare Fire	1,483,515	1,484,840	1,532,954	1,747,453
City contributn -Citicare Fire	4,433,788	4,511,674	4,511,692	5,506,285
Retiree contrib -Citicare Fire	669,530	778,665	731,850	872,105
Employee contrib-Police	1,369,109	1,490,711	1,528,095	2,190,373
City contribtion-Police	3,918,326	4,330,727	4,350,321	6,358,349
Retiree contrib-Police	519,236	651,399	543,573	778,112
Grants Contributions	431,401	466,767	417,199	507,729
Dental Contributions	845,023	707,766	707,766	966,417
Other Revenue	1,297,599	1,288,474	1,634,940	1,373,556
<b>Total</b>	<b>30,696,357</b>	<b>38,474,756</b>	<b>37,815,308</b>	<b>47,677,755</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	496,367	441,261	437,229	440,255
Other Operating	1,003,651	1,165,774	1,165,586	913,450
Contractual Services	37,641,177	47,156,034	45,491,399	42,455,557
Internal Service Allocations	71,773	112,211	112,212	122,590
<b>Total</b>	<b>39,212,968</b>	<b>48,875,281</b>	<b>47,206,426</b>	<b>43,931,852</b>

Full Time Equivalents:

7

7

7

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
213	Maintain Wellness Self-Care Programs to improve the quality of health for our City employees	# employee visits to the fitness center	N/A
		# employee visits to the wellness clinic	N/A

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	5,576,874		4,912,030	3,841,367
	<b>Reserved for Encumbrances</b>	85,736		648,910	0
	<b>Reserved for Commitments</b>	1,337,328		1,337,328	1,337,328
	<b>BEGINNING BALANCE</b>	6,999,938		6,898,268	5,178,695
	<b>Employee Contribution - Medical</b>				
328000	Employee Contribution - Health Plan	853,065	1,484,840	1,532,954	1,747,453
328300	Employee contrib-Citicare Fire	630,450	0	0	0
	<b>Total Employee Contribution - Medical</b>	1,483,515	1,484,840	1,532,954	1,747,453
	<b>Retirees' Contribution - Medical</b>				
328230	Retiree contrib -Health Plan	260,746	778,665	479,663	872,105
328320	Retiree contrib -Citicare Fire	408,785	0	252,187	0
	<b>Total Retirees' Contribution - Medical</b>	669,530	778,665	731,850	872,105
	<b>Other Operating Revenues</b>				
328290	Stop loss reims - Active	51,436	373,408	46,002	161,735
	<b>Total Other Operating Revenues</b>	51,436	373,408	46,002	161,735
	<b>TOTAL OPERATING REVENUE</b>	2,204,482	2,636,913	2,310,806	2,781,293
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	34,810	13,380	83,155	22,920
340995	Net Inc/Dec in FV of Investmen	(2,234)	0	2,234	0
	<b>Total Interest Income</b>	32,576	13,380	85,389	22,920
	<b>Other Revenue</b>				
328260	Cobra Contribution	6,976	15,448	0	15,448
328295	Pharmacy Rebates	103,240	139,162	330,226	169,563
328296	RDS rebates - Fire	0	0	0	9,949
344000	Miscellaneous	0	0	15,743	0
	<b>Total Other Revenue</b>	110,216	154,610	345,969	194,960
	<b>TOTAL NON-OPERATING REVENUE</b>	142,791	167,990	431,358	217,880

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328210	City contribution - Health Plan	0	4,511,674	4,511,692	5,506,285
328310	City contributn -Citicare Fire	4,433,788	0	0	0
	<b>Total City Contribution - Medical</b>	4,433,788	4,511,674	4,511,692	5,506,285
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	4,433,788	4,511,674	4,511,692	5,506,285
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,781,061	7,316,577	7,253,856	8,505,458
	<b>TOTAL FUNDS AVAILABLE</b>	13,780,999	7,316,577	14,152,124	13,684,153

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40602	Citicare - Fire	6,786,258	9,346,884	8,840,841	9,173,398
	<b>Total Departmental Expenditures</b>	<u>6,786,258</u>	<u>9,346,884</u>	<u>8,840,841</u>	<u>9,173,398</u>
<b>Non-Departmental Expenditures</b>					
60445	Trans to Other Empl Benefits F	96,473	132,587	132,587	143,238
	<b>Total Non-Departmental Expenditures</b>	<u>96,473</u>	<u>132,587</u>	<u>132,587</u>	<u>143,238</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5608)</b>		<u>6,882,731</u>	<u>9,479,471</u>	<u>8,973,429</u>	<u>9,316,636</u>
RESERVED FOR ENCUMBRANCES		648,910		0	0
RESERVED FOR COMMITMENTS		1,337,328		1,337,328	1,462,610
UNRESERVED		<u>4,912,030</u>		<u>3,841,367</u>	<u>2,904,907</u>
<b>CLOSING BALANCE</b>		<u>6,898,268</u>		<u>5,178,695</u>	<u>4,367,517</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**PUBLIC SAFETY HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	6,121,124		3,679,149	1,300,574
	<b>Reserved for Encumbrances</b>	89,309		731,344	0
	<b>Reserved for Commitments</b>	1,154,653		1,154,653	1,502,824
	<b>BEGINNING BALANCE</b>	7,365,086		5,565,146	2,803,398
<b>EMPLOYEE BENEFITS DIVISION</b>					
<b>OPERATING REVENUE</b>					
<b>Employee Contribution - Medical</b>					
328000	Employee Contribution - Health Plan	783,404	1,490,711	1,527,734	2,190,373
328400	Employee contrib-Public Safety	585,705	0	361	0
	<b>Total Employee Contribution - Medical</b>	1,369,109	1,490,711	1,528,095	2,190,373
<b>Retirees' Contribution - Medical</b>					
328230	Retiree contrib -Health Plan	310,673	651,399	543,573	778,112
328420	Retiree contrib-Public Safety	208,562	0	0	0
	<b>Total Retirees' Contribution - Medical</b>	519,236	651,399	543,573	778,112
<b>Cobra Contribution - Medical</b>					
328260	Cobra Contribution	0	6,567	0	9,426
	<b>Total Cobra Contribution - Medical</b>	0	6,567	0	9,426
<b>Other Operating Revenues</b>					
328290	Stop loss reimbs - Active	201,622	1,912,053	1,733,622	164,307
328293	Stop loss reimbs - Public Safe	343	0	0	0
	<b>Total Other Operating Revenues</b>	201,965	1,912,053	1,733,622	164,307
	<b>TOTAL OPERATING REVENUE</b>	2,090,310	4,060,730	3,805,290	3,142,218
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	31,784	13,200	51,550	16,800
340995	Net Inc/Dec in FV of Investmen	(2,214)	0	1,756	0
	<b>Total Interest Income</b>	29,570	13,200	53,306	16,800
<b>Other Revenue</b>					
328295	Pharmacy Rebates	110,955	137,387	354,123	185,633
344000	Miscellaneous	0	0	29,470	0
	<b>Total Other Revenue</b>	110,955	137,387	383,593	185,633
	<b>TOTAL NON-OPERATING REVENUE</b>	140,525	150,587	436,899	202,433

LIABILITY & EMPLOYEE BENEFITS FUND (5609)  
PUBLIC SAFETY HEALTH PLAN  
REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328210	City contribution - Health Plan	0	4,330,727	4,350,321	6,358,349
328410	City contribtion-Public Safety	3,918,326	0	0	0
	<b>Total City Contribution - Medical</b>	<u>3,918,326</u>	<u>4,330,727</u>	<u>4,350,321</u>	<u>6,358,349</u>
<b>Grants Contribution - Medical</b>					
328220	Grants contribution - Health Plan	0	28,622	0	45,676
328440	Grants contrib-Public Safety	27,121	0	28,637	0
	<b>Total Grants Contribution - Medical</b>	<u>27,121</u>	<u>28,622</u>	<u>28,637</u>	<u>45,676</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,945,447</u>	<u>4,359,349</u>	<u>4,378,958</u>	<u>6,404,025</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>6,176,281</u>	<u>8,570,666</u>	<u>8,621,147</u>	<u>9,748,676</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>13,541,367</u>	<u>8,570,666</u>	<u>14,186,293</u>	<u>12,552,074</u>



**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**PUBLIC SAFETY HEALTH PLAN**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40603	Citicare - Public Safety	7,757,269	11,941,345	11,182,353	9,453,323
40605	Public Safety CDHP	112,343	78,870	42,579	110,552
	<b>Total Departmental Expenditures</b>	<u>7,869,612</u>	<u>12,020,215</u>	<u>11,224,933</u>	<u>9,563,875</u>
<b>Non-Departmental Expenditures</b>					
50010	Uncollectable Accounts	(895)	0	0	0
60445	Trans to Other Empl Benefits Fund (5614)	107,505	157,962	157,962	162,265
	<b>Total Non-Departmental Expenditures</b>	<u>106,610</u>	<u>157,962</u>	<u>157,962</u>	<u>162,265</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5609)</b>		<u>7,976,221</u>	<u>12,178,177</u>	<u>11,382,895</u>	<u>9,726,140</u>
<b>RESERVED FOR ENCUMBRANCES</b>		731,344		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,154,653		1,502,824	1,502,824
<b>UNRESERVED</b>		<u>3,679,149</u>		<u>1,300,574</u>	<u>1,323,110</u>
<b>CLOSING BALANCE</b>		<u>5,565,146</u>		<u>2,803,398</u>	<u>2,825,934</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	9,539,326		2,636,929	(2,337,137)
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	3,838,564		3,838,564	3,838,564
	<b>BEGINNING BALANCE</b>	13,377,890		6,475,493	1,501,427
<b>EMPLOYEE BENEFITS DIVISION</b>					
<b>OPERATING REVENUE</b>					
<b>Employee Contribution - Medical</b>					
328000	Employee contribution - Health Plan	3,648,600	4,571,177	4,646,878	9,237,962
328970	Employee contribution - Dental Ex	(590)	0	0	0
	<b>Total Employee Contribution - Medical</b>	3,648,009	4,571,177	4,646,878	9,237,962
<b>Retirees' Contribution - Medical</b>					
328230	Retiree contribution - Health Plan	348,824	390,519	366,136	632,020
	<b>Total Retirees' Contribution - Medical</b>	348,824	390,519	366,136	632,020
<b>Cobra Contribution - Medical</b>					
328260	Cobra Contribution - Citicare	19,942	40,962	44,128	30,669
	<b>Total Cobra Contribution - Medical</b>	19,942	40,962	44,128	30,669
<b>Other Operating Revenues</b>					
328290	Stop loss Reimbursements-Active	885,021	2,919,697	1,142,817	571,055
328291	Stop loss Reimbursements-Retiree	0	0	0	10,932
328294	Stop Loss Reimbursments-Premium	1,679	0	0	0
	<b>Total Other Operating Revenues</b>	886,700	2,919,697	1,142,817	581,987
	<b>TOTAL OPERATING REVENUE</b>	4,903,475	7,922,355	6,199,958	10,482,638
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	46,482	21,480	74,173	20,160
340995	Net Inc/Dec in FV of Investmen	(3,741)	0	2,192	0
	<b>Total Interest Income</b>	42,741	21,480	76,365	20,160
<b>Other Revenue</b>					
328295	Pharmacy Rebates-Active	271,241	395,438	1,330,897	377,033
328296	Pharmacy Rebates-Retiree	0	0	0	7,178
344000	Miscellaneous	0	0	50,354	0
	<b>Total Other Revenue</b>	271,241	395,438	1,381,251	384,211
	<b>TOTAL NON-OPERATING REVENUE</b>	313,982	416,918	1,457,615	404,371

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328210	City contribution - Health Plan	8,975,391	10,821,072	10,821,109	14,849,574
328211	City contribution - Premium	452	0	0	0
	<b>Total City Contribution - Medical</b>	<u>8,975,842</u>	<u>10,821,072</u>	<u>10,821,109</u>	<u>14,849,574</u>
<b>Grants Contribution - Medical</b>					
328220	Grants contribution - Health Plan	398,722	433,545	383,962	454,689
	<b>Total Grants Contribution - Medical</b>	<u>398,722</u>	<u>433,545</u>	<u>383,962</u>	<u>454,689</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>9,374,565</u>	<u>11,254,617</u>	<u>11,205,071</u>	<u>15,304,263</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>14,592,021</u>	<u>19,593,890</u>	<u>18,862,644</u>	<u>26,191,272</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>27,969,911</u>	<u>19,593,890</u>	<u>25,338,137</u>	<u>27,692,699</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40600	Citicare	21,136,496	23,782,328	23,468,780	8,467,324
40604	Citicare Premium	0	0	0	12,808,442
80000	Reserve Appropriation	0	0	0	0
<b>Total Departmental Expenditures</b>		<u>21,136,496</u>	<u>23,782,328</u>	<u>23,468,780</u>	<u>21,275,766</u>
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible Accounts	150	0	0	0
60445	Trans to Other Empl Benefits Fund (5614)	357,772	367,930	367,930	388,585
<b>Total Non-Departmental Expenditures</b>		<u>357,922</u>	<u>367,930</u>	<u>367,930</u>	<u>388,585</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5610)</b>		<u>21,494,418</u>	<u>24,150,258</u>	<u>23,836,710</u>	<u>21,664,351</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		3,838,564		3,838,564	3,597,371
<b>UNRESERVED</b>		<u>2,636,929</u>		<u>(2,337,137)</u>	<u>2,430,977</u>
<b>CLOSING BALANCE</b>		<u>6,475,493</u>		<u>1,501,427</u>	<u>6,028,348</u>

**LIABILITY & EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)**

**OTHER INSURANCE**

**REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2015-2016</b>	<b>BUDGET 2016-2017</b>	<b>ESTIMATED 2016-2017</b>	<b>ADOPTED 2017-2018</b>
	<b>Unreserved</b>	1,630,932		341,295	408,458
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		1,570,700	1,570,700
	<b>BEGINNING BALANCE</b>	1,630,932		1,911,995	1,979,158
	<b>OPERATING REVENUE</b>				
	<b>Retirees' Contribution - Life</b>				
328030	Retiree contribution - Life	8	21	21	21
	<b>Total Retirees' Contribution - Life</b>	8	21	21	21
	<b>Cobra Contribution - Dental</b>				
328971	COBRA - Dental Ex	130	0	0	0
328975	COBRA - Dental Basic	103	0	0	0
	<b>Total Cobra Contribution - Dental</b>	233	0	0	0
	<b>Other Operating Revenues</b>				
328970	Employee contrib - Dental Ex	537,128	530,590	530,590	640,744
328973	Employee contrib -Dental Basic	307,894	177,176	177,176	325,673
	<b>Total Other Operating Revenues</b>	845,023	707,766	707,766	966,417
	<b>TOTAL OPERATING REVENUE</b>	845,263	707,787	707,786	966,438
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	8,855	0	5,631	0
340995	Net Inc/Dec in FV of Investmen	(659)	0	184	0
	<b>Total Interest Income</b>	8,196	0	5,815	0
	<b>Other Revenue</b>				
328260	Cobra Contribution	1,926	837	974	240
344000	Miscellaneous	48,295	0	78,000	0
	<b>Total Other Revenue</b>	50,221	837	78,974	240
	<b>TOTAL NON-OPERATING REVENUE</b>	58,417	837	84,790	240
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>City Contribution - Other Empl Benefits</b>				
328010	City contribution - Life	45,488	46,482	46,482	79,081
328810	City contribution - Disability	120,925	121,900	121,900	124,200
328960	City Contribution - other	935,120	871,603	871,603	758,477
	<b>Total City Contribution - Other Empl Benefits</b>	1,101,533	1,039,985	1,039,986	961,758
	<b>Grants Contribution - Other Empl Benefits</b>				
328020	Grants contribution - Life	533	500	500	2,864
328820	Grants contribution - Disabili	5,025	4,100	4,100	4,500
	<b>Total Grants Contribution - Other Empl Benefits</b>	5,558	4,600	4,600	7,364

LIABILITY & EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)  
 OTHER INSURANCE  
 REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Other Interfund Contributions</b>				
352000	Transf from other fd	561,750	658,479	658,479	694,088
	<b>Total Other Interfund Contributions</b>	561,750	658,479	658,479	694,088
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,668,841	1,703,064	1,703,064	1,663,210
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	2,572,521	2,411,688	2,495,640	2,629,888
	<b>TOTAL FUNDS AVAILABLE</b>	4,203,453	2,411,688	4,407,635	4,609,046

**LIABILITY & EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)**  
**OTHER INSURANCE**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40530	Unemployment Compensation	90,063	230,000	92,030	170,000
40540	Occupational Health/Other	261,369	269,500	267,026	282,974
40610	Other Employee Benefits	1,940,068	1,978,837	2,069,420	2,175,508
	<b>Total Departmental Expenditures</b>	<u>2,291,501</u>	<u>2,478,337</u>	<u>2,428,477</u>	<u>2,628,482</u>
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	(43)	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>(43)</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)</b>		<u>2,291,458</u>	<u>2,478,337</u>	<u>2,428,477</u>	<u>2,628,482</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,570,700		1,570,700	1,570,700
<b>UNRESERVED</b>		341,295		408,458	409,864
<b>CLOSING BALANCE</b>		<u>1,911,995</u>		<u>1,979,158</u>	<u>1,980,564</u>

**HEALTH BENEFITS ADMINISTRATION (5618)**  
**ADMINISTRATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	6,690		0	(2,895)
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>6,690</u>		<u>0</u>	<u>(2,895)</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	14,592	15,480	15,480	16,359
327015	Charges to Liab & Benefits Fd	3,384	3,540	3,540	4,190
327025	Chrgs to Crime Ctrl&Prev Dist	0	14,844	14,844	12,569
327030	Charges to General Fund	345,418	333,132	333,132	311,074
327050	Charges to Visitor Fac Fund	2,316	2,424	2,424	2,594
327051	Charges to State HOT Fund	0	0	0	1,995
327055	Charges to Redlight Photo Enf	360	559	559	399
327056	Charges to Street Maint Fd	23,532	24,612	24,612	26,534
327060	Charges to LEPC	180	192	192	199
327061	Charges to Muni Ct Jv Cs Mgr F	540	564	564	599
327070	Charges to Marina Fd	2,676	2,796	2,796	2,993
327080	Charges to Fleet Maint Fd	10,512	11,004	11,004	11,771
327081	Charges to Facility Maint Fd	4,092	5,412	5,412	5,586
327085	Charges to Eng Services Fd	13,356	13,992	13,992	15,162
327090	Charges to MIS Fund	17,100	18,468	18,468	19,152
327100	Charges to Stores Fund	3,576	3,732	3,732	3,990
327110	Charges to Gas Division	27,432	28,536	28,536	34,187
327120	Charges to Wastewater Div	29,028	30,588	30,588	35,761
327130	Charges to Water Division	41,244	45,012	45,012	65,773
327131	Charges to Storm Water Div	14,424	15,288	15,288	17,543
327140	Charges to Develpmnt Svcs Fund	19,232	11,760	11,760	12,170
	<b>Total Insurance Contrib - Other Funds</b>	<u>572,994</u>	<u>581,935</u>	<u>581,935</u>	<u>600,600</u>
	<b>Other Interfund Contributions</b>				
352000	Transfer from other funds	1,345	0	0	1,861
	<b>Total Other Interfund Contributions</b>	<u>1,345</u>	<u>0</u>	<u>0</u>	<u>1,861</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>574,339</u>	<u>581,935</u>	<u>581,935</u>	<u>602,461</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	142	0	83	0
340995	Net Inc/Dec in FV of Investmen	(9)	0	3	0
	<b>Total Interest Income</b>	<u>133</u>	<u>0</u>	<u>86</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>133</u>	<u>0</u>	<u>86</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>574,473</u>	<u>581,935</u>	<u>582,021</u>	<u>602,461</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>581,163</u>	<u>581,935</u>	<u>582,021</u>	<u>599,566</u>



HEALTH BENEFITS ADMINISTRATION (5618)  
ADMINISTRATION  
EXPENDITURE DETAIL BY ORGANIZATION

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
11465	Benefits Administration	568,140	589,038	584,916	596,243
80000	Reserve Approp	0	0	0	0
	<b>Total Departmental Expenditures</b>	568,140	589,038	584,916	596,243
<b>TOTAL HEALTH BENEFITS ADMIN (5618)</b>		568,140	589,038	584,916	596,243
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		13,023		(2,895)	3,323
<b>CLOSING BALANCE</b>		13,023		(2,895)	3,323

## RISK MANAGEMENT FUNDS SUMMARY

### Mission

Successfully manage the claims and insurance program, limit liability and provide the safest work environment for employees.

### Mission Elements

005 - Risk Management.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Charges to Airport Fund	423,876	315,572	315,572	331,049
Charges to Liab & Benefits Fd	15,372	15,816	15,816	17,608
Charges to Fed/State Grant Fd	71,356	0	78,822	0
Charges to Crime Ctrl & Prev Dist	187,476	245,285	245,285	158,473
Charges to General Fund	4,861,860	4,574,230	4,574,230	5,078,930
Charges to Golf Ctrs Fund	9,468	10,140	10,140	4,446
Charges to Visitor Fac Fund	60,660	55,549	55,550	40,247
Charges to State HOT Fund	0	0	0	49,554
Charges to Redlight Photo Enf	4,188	6,779	6,782	5,031
Charges to Street Maint Fd	296,184	306,384	306,384	351,769
Charges to LEPC	2,112	2,260	2,260	2,516
Charges to Muni Ct Jv Cs Mgr F	6,288	6,779	3,688	7,547
Charges to Marina Fd	145,560	98,847	98,847	100,541
Charges to Fleet Maint Fd	147,696	144,256	144,256	205,073
Charges to Facility Maint Fd	45,636	119,659	119,659	138,353
Charges to Engineering Services Fd	157,128	171,375	171,375	206,331
Charges to IT Fund	370,404	408,641	408,641	418,349
Charges to Stores Fund	53,772	49,671	49,671	82,268
Charges to Gas Division	393,096	362,053	362,053	473,586
Charges to Wastewater Div	685,764	653,381	653,381	752,086
Charges to Water Division	994,536	812,085	812,085	1,099,022
Charges to Storm Water Div	193,116	209,001	209,001	281,796
Charges to Developmnt Svcs Fund	149,328	142,352	139,352	174,823
TX State Aquarium contribution	81,947	86,044	60,000	180,407
Interest on investments	53,098	20,220	63,687	39,600
Net Inc/Dec in FV of Investmen	(3,397)	0	1,045	0
Recovery on damage claims	0	0	63,212	0
Miscellaneous	0	0	5,310	0
Transf from other fund	600	0	0	9,219
<b>Total</b>	<b>9,407,124</b>	<b>8,816,379</b>	<b>8,976,104</b>	<b>10,208,624</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Services	587,697	722,298	719,314	827,040
Other Operating	7,572,847	8,861,733	8,542,997	9,131,889
Contractual Services	29,823	36,000	35,998	36,000
Internal Services Allocations	148,044	181,894	181,894	174,841
<b>Total</b>	<b>8,338,412</b>	<b>9,801,925</b>	<b>9,480,203</b>	<b>10,169,770</b>

Full Time Equivalents:

12

12

14

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2016-2017
005	Keep liability claims to a minimum	Number of preventable vehicle accidents	N/A
	Minimize workers' compensation claims and costs	Number of work related injuries	N/A
	Protect the City's assets from catastrophic losses	Total paid for lawsuits	N/A

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**

**LIABILITY  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	1,407,945		1,172,709	1,427,643
	<b>Reserved for Encumbrances</b>	1,530,393		1,179,172	0
	<b>Reserved for Commitments</b>	3,717,945		4,938,964	5,248,338
	<b>BEGINNING BALANCE</b>	6,656,283	0	7,290,845	6,675,981
	<b>OPERATING REVENUE</b>				
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	324,324	218,813	218,813	238,999
327015	Charges to Liab & Benefits Fd	6,876	7,610	7,610	9,750
327025	Chrgs to Crime Ctrl&Prev Dist	80,484	147,359	147,359	87,751
327030	Charges to General Fund	2,693,928	2,484,012	2,484,012	3,085,035
327040	Charges to Golf Ctrs Fund	9,468	10,140	10,140	4,446
327050	Charges to Visitor Fac Fund	44,868	40,305	40,305	22,286
327051	Charges to State HOT Fund	0	0	0	27,440
327055	Charges to Redlight Photo Enf	1,764	3,816	3,816	2,786
327056	Charges to Street Maint Fd	135,936	151,625	151,625	201,345
327060	Charges to LEPC	888	1,084	1,084	1,393
327061	Charges to Muni Ct Jv Cs Mgr F	2,640	3,260	169	4,179
327070	Charges to Marina Fd	127,344	81,259	81,259	83,702
327080	Charges to Fleet Maint Fd	76,056	75,079	75,079	118,635
327081	Charges to Facility Maint Fd	17,712	88,979	88,979	99,737
327085	Charges to Eng Services Fd	66,072	83,442	83,442	115,067
327090	Charges to MIS Fund	253,860	296,089	296,089	310,162
327100	Charges to Stores Fund	29,484	26,220	26,220	47,468
327110	Charges to Gas Division	206,136	181,427	181,427	270,401
327120	Charges to Wastewater Div	491,520	451,624	451,624	521,399
327130	Charges to Water Division	759,744	515,108	515,108	725,629
327131	Charges to Storm Water Div	86,280	108,122	108,122	166,171
327140	Charges to Developmnt Svcs Fund	72,840	64,848	61,848	96,805
	<b>Total Insurance Contrib - Other Funds</b>	5,488,224	5,040,221	5,034,130	6,240,586
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	5,488,224	5,040,221	5,034,130	6,240,586
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
340030	TX State Aquarium contribution	81,947	86,044	60,000	180,407
343300	Recovery on damage claims	0	0	11,173	0
	<b>Total Other Revenue</b>	81,947	86,044	71,173	180,407
	<b>Interest Income</b>				
340900	Interest on investments	26,645	10,320	31,343	20,880
340995	Net Inc/Dec in FV of Investmen	(1,611)	0	508	0
	<b>Total Interest Income</b>	25,034	10,320	31,851	20,880
	<b>TOTAL NON-OPERATING REVENUE</b>	106,981	96,364	103,024	201,287
	<b>TOTAL OPERATING &amp; NON-OPERATING REV.</b>	5,595,205	5,136,585	5,137,154	6,441,873
	<b>TOTAL FUNDS AVAILABLE</b>	12,251,488	5,136,585	12,427,999	13,117,854

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**

**LIABILITY**

**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
40500	Self Insurance Claims	1,341,207	2,157,623	2,157,617	2,636,275
40520	Insurance Policy Premiums	2,903,888	2,989,239	2,989,239	3,235,081
40525	Property Damage Claims	24,135	209,500	209,500	202,500
40570	Litigation Support	0	0	0	0
	<b>Total Departmental Expenditures</b>	4,269,230	5,356,362	5,356,356	6,073,856
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	312,766	0	0	0
60010	Transfer to General Fund	378,648	395,659	395,662	356,863
80011	Reserve Approp - General Liab	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	691,414	395,659	395,662	356,863
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5611)</b>		4,960,644	5,752,021	5,752,018	6,430,719
<b>RESERVED FOR ENCUMBRANCES</b>		1,179,172		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,938,964		5,248,338	5,853,253
<b>UNRESERVED</b>		1,172,709		1,427,643	833,882
<b>CLOSING BALANCE</b>		7,290,845	0	6,675,981	6,687,135

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	1,167,814		1,378,685	470,478
	<b>Reserved for Encumbrances</b>	0		10,933	0
	<b>Reserved for Commitments</b>	4,182,003		4,182,003	5,349,917
	<b>BEGINNING BALANCE</b>	5,349,817		5,571,621	5,820,395
	<b>OPERATING REVENUES</b>				
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	69,456	69,456	69,456	65,605
327015	Charges to Liab & Benefits Fd	5,928	5,928	5,928	5,600
327020	Charges to Fed/St Grant Fd	71,356	0	78,822	0
327025	Chrgs to Crime Ctrl&Prev Dist	78,576	74,473	74,473	50,404
327030	Charges to General Fund	1,508,580	1,508,580	1,508,580	1,421,069
327050	Charges to Visitor Fac Fund	11,016	11,016	11,016	12,801
327051	Charges to State HOT Fund	0	0	0	15,761
327055	Charges to Redlight Photo Enf	1,692	1,692	1,695	1,600
327056	Charges to Street Maint Fd	111,804	111,804	111,804	107,209
327060	Charges to LEPC	852	852	852	800
327061	Charges to Muni Ct Jv Cs Mgr F	2,544	2,544	2,544	2,400
327070	Charges to Marina Fd	12,708	12,708	12,708	12,001
327080	Charges to Fleet Maint Fd	49,980	49,980	49,980	61,605
327081	Charges to Facility Maint Fd	19,476	19,476	19,476	27,522
327085	Charges to Eng Services Fd	63,528	63,528	63,528	65,045
327090	Charges to MIS Fund	81,312	81,312	81,312	77,106
327100	Charges to Stores Fund	16,944	16,944	16,944	24,802
327110	Charges to Gas Division	130,440	131,523	131,523	144,812
327120	Charges to Wastewater Div	135,516	153,438	153,438	164,413
327130	Charges to Water Division	163,812	225,853	225,853	266,121
327131	Charges to Storm Water Div	74,532	76,719	76,719	82,407
327140	Charges to Developmnt Svcs Fund	53,364	58,942	58,942	55,604
	<b>Total Insurance Contrib - Other Funds</b>	2,663,416	2,676,768	2,755,593	2,664,687
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	25,332	9,900	28,045	18,720
340995	Net Inc/Dec in FV of Investmen	(1,737)	0	508	0
343300	Recovery on Damage Claims	0	0	52,039	0
344000	Miscellaneous	0	0	5,310	0
	<b>Total Interest Income</b>	23,595	9,900	85,902	18,720
	<b>TOTAL NON-OPERATING REVENUE</b>	23,595	9,900	85,902	18,720
	<b>TOTAL OPERATING &amp; NON_OPERATING REV.</b>	2,687,011	2,686,668	2,841,495	2,683,408
	<b>TOTAL FUNDS AVAILABLE</b>	8,036,828	2,686,668	8,413,116	8,503,803

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
40510	Worker's Compensation	2,465,207	2,914,440	2,592,721	2,664,688
	<b>Total Departmental Expenditures</b>	2,465,207	2,914,440	2,592,721	2,664,688
	<b>Non-Departmental Expenditures</b>				
60000	Operating Transfers Out	0	0	0	0
60430	Transfer to MIS Fund	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5612)</b>	2,465,207	2,914,440	2,592,721	2,664,688
	<b>RESERVED FOR ENCUMBRANCES</b>	10,933		0	0
	<b>RESERVED FOR COMMITMENTS</b>	4,182,003		5,349,917	5,085,564
	<b>UNRESERVED</b>	1,378,685		470,478	753,551
	<b>CLOSING BALANCE</b>	5,571,621		5,820,395	5,839,115

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)**

**ADMINISTRATION**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	101,150		285,870	144,904
	<b>Reserved for Encumbrances</b>	6,779		354	0
	<b>Reserved for Commitments</b>	0		34,053	0
	<b>BEGINNING BALANCE</b>	107,929		320,277	144,904
	<b>OPERATING REVENUE</b>				
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	30,096	27,303	27,303	26,445
327015	Charges to Liab & Benefits Fd	2,568	2,278	2,278	2,258
327020	Charges to Fed/St Grant Fd	0	0	0	0
327025	Chrgs to Crime Ctrl&Prev Dist	28,416	23,453	23,453	20,318
327030	Charges to General Fund	659,352	581,638	581,638	572,826
327050	Charges to Visitor Fac Fund	4,776	4,228	4,229	5,160
327051	Charges to State HOT Fund	0	0	0	6,353
327055	Charges to Redlight Photo Enf	732	1,271	1,271	645
327056	Charges to Street Maint Fd	48,444	42,955	42,955	43,215
327060	Charges to LEPC	372	324	324	323
327061	Charges to Muni Ct Jv Cs Mgr F	1,104	975	975	968
327070	Charges to Marina Fd	5,508	4,880	4,880	4,838
327080	Charges to Fleet Maint Fd	21,660	19,197	19,197	24,833
327081	Charges to Facility Maint Fd	8,448	11,204	11,204	11,094
327085	Charges to Eng Services Fd	27,528	24,405	24,405	26,219
327090	Charges to MIS Fund	35,232	31,240	31,240	31,081
327100	Charges to Stores Fund	7,344	6,507	6,507	9,998
327110	Charges to Gas Division	56,520	49,103	49,103	58,373
327120	Charges to Wastewater Div	58,728	48,319	48,319	66,274
327130	Charges to Water Division	70,980	71,124	71,124	107,272
327131	Charges to Storm Water Div	32,304	24,160	24,160	33,218
327140	Charges to Developmnt Svcs Fund	23,124	18,562	18,562	22,414
	<b>Total Insurance Contrib - Other Funds</b>	1,123,236	993,126	993,127	1,074,124
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	1,121	0	999	0
340995	Net Inc/Dec in FV of Investments	(49)	0	29	0
352000	Transfer from Other Fund	600	0	0	9,219
	<b>Total Interest Income</b>	1,672	0	1,028	9,219
	<b>TOTAL NON-OPERATING REVENUE</b>	1,672	0	1,028	9,219
	<b>TOTAL OPERATING &amp; NON-OPERATING REV.</b>	1,124,908	993,126	994,155	1,083,342
	<b>TOTAL FUNDS AVAILABLE</b>	1,232,837	993,126	1,314,432	1,228,246

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)**

**ADMINISTRATION**

**EXPENDITURE DETAIL BY ORGANIZATION**

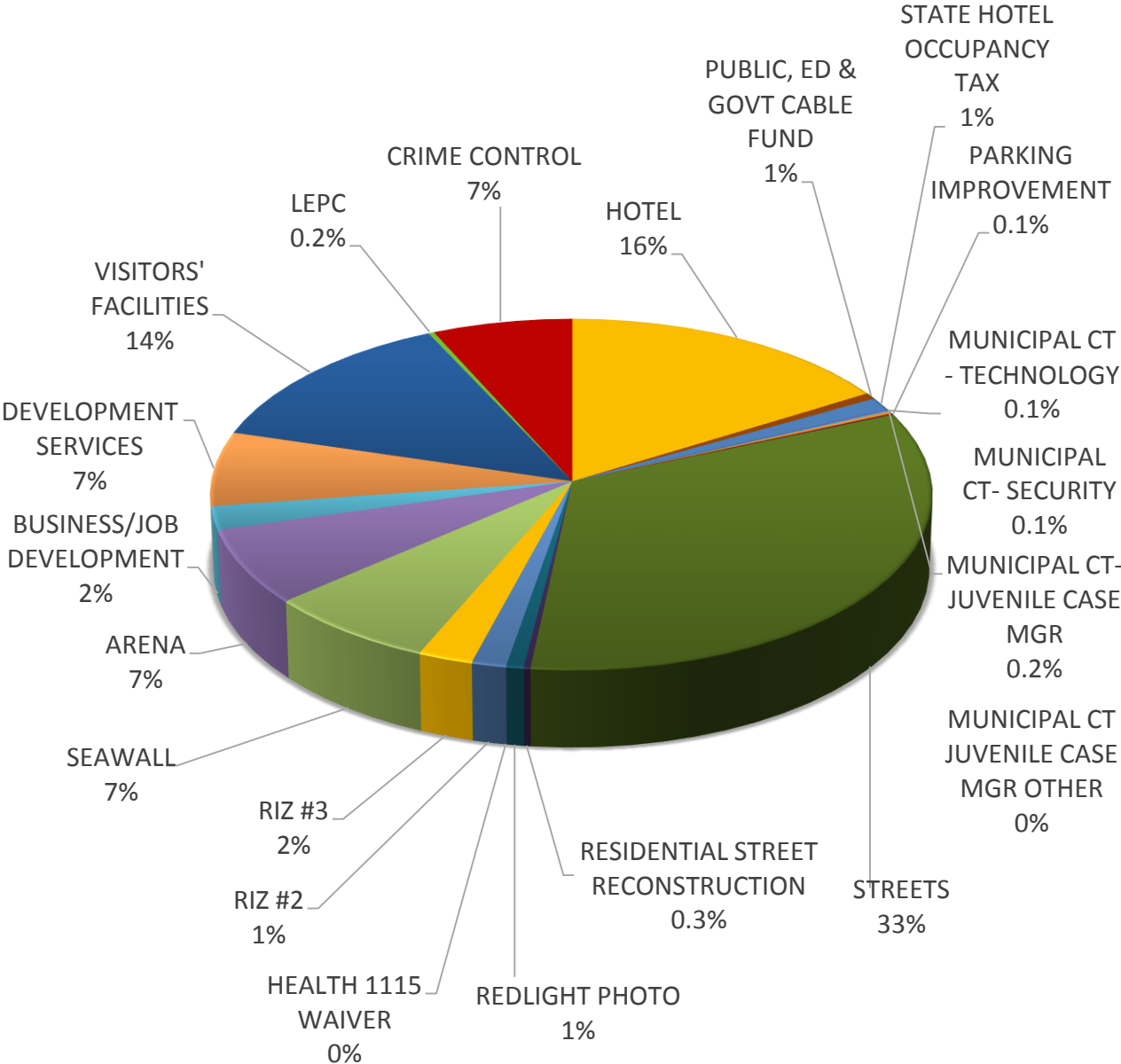
<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2015-2016</b>	<b>BUDGET 2016-2017</b>	<b>ESTIMATED 2016-2017</b>	<b>ADOPTED 2017-2018</b>
<b>Departmental Expenditures</b>					
11460	Risk Management	761,757	977,028	977,028	1,074,363
11465	Benefits Administration	0	0	0	0
	<b>Total Departmental Expenditures</b>	<b>761,757</b>	<b>977,028</b>	<b>977,028</b>	<b>1,074,363</b>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfer Out	0	0	0	0
60010	Transfer to General Fund	150,804	158,436	158,436	0
80000	Reserve Approp -Risk Mgt Admin	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<b>150,804</b>	<b>158,436</b>	<b>158,436</b>	<b>0</b>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5613)</b>		<b>912,561</b>	<b>1,135,464</b>	<b>1,135,464</b>	<b>1,074,363</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>354</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>34,053</b>		<b>34,064</b>	<b>32,231</b>
<b>UNRESERVED</b>		<b>285,870</b>		<b>144,904</b>	<b>121,652</b>
<b>CLOSING BALANCE</b>		<b>320,277</b>		<b>178,968</b>	<b>153,883</b>





# SPECIAL REVENUE FUNDS

# SPECIAL REVENUE FUNDS EXPENDITURES



## SPECIAL REVENUE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
RIVZ #2 & #3 Taxes	4,306,187	4,318,348	4,997,070	5,339,728
Hotel Tax Revenues	17,636,316	18,403,368	18,404,804	18,759,912
CCPD sales tax	6,601,264	6,900,000	6,562,872	6,628,501
Arena sales tax	6,655,272	6,925,000	6,675,000	6,741,750
Seawall sales tax	6,655,272	6,925,000	6,675,000	6,741,750
Economic Development Sales Tax	6,655,272	6,925,000	6,675,000	6,741,750
Industrial District - in-lieu	901,765	910,000	1,200,388	1,200,388
Development Services-Operating	5,664,676	4,852,366	4,629,833	4,749,866
Juvenile Drug Testing	4,670	8,000	3,727	0
Parking meter collections	117,517	110,000	110,000	110,000
Multicultural Center rentals	35,278	39,200	40,010	35,000
Heritage Park maint contract	40,620	40,000	16,510	40,000
Operating Rev - Convention Ctr	2,753,862	2,506,187	2,259,998	2,405,936
Operating Revenues - Arena	2,641,786	2,768,507	2,558,318	2,839,206
Pavilion rentals	22,075	13,800	16,875	14,850
Redlight Photo Enforcement	1,852,580	2,000,000	1,166,667	0
Municipal Court Revenues	335,955	288,276	305,287	308,500
Contributions and donations	127,116	268,400	279,455	268,400
PEG Fees	736,284	650,000	650,000	650,000
Interest on Investments	424,578	132,280	545,233	800,600
RTA-street services contributi	2,703,486	2,814,838	2,814,838	2,716,127
RTA - bus advertising revenues	32,617	30,000	29,987	31,200
TXDOT (TX Dept of Trans)	18,329	0	0	0
Street maint fee - Residential	6,178,428	6,027,930	6,199,376	6,221,736
Street maint fee - Non-rsdntal	5,147,568	5,043,538	5,025,510	5,115,168
Occupancy of public R-O-W	42,883	24,000	57,806	38,400
Street blockage permits	1,130	2,500	2,498	2,500
Banner permits	525	600	600	600
Proceeds Capital lease	929,184	0	0	0
Special event permits	34,900	32,400	38,186	42,304
Speed humps	400	3,000	300	300
Traffic Engineering cost recov	8,750	2,300	2,240	2,304
Sale of scrap/city property	6,082	0	0	0
Street division charges	861,256	647,877	647,878	906,750
Street recovery fees	882,889	803,396	803,394	907,392
Interdepartmental Services	1,563,569	1,484,629	1,484,629	1,630,017
Buc Days / Bayfest	4,500	0	0	4,200
Other Revenue	740,384	471,850	638,276	643,925
Medicaid 1115 Wvr	1,202,337	629,698	624,771	0
Transfer from Other Funds	18,008,261	34,333,410	33,238,408	26,006,038
Reimbursements-Inter-deptmntal	3,000,000	3,200,000	3,200,000	2,900,000
<b>TOTAL</b>	<b>105,535,825</b>	<b>120,535,698</b>	<b>118,580,743</b>	<b>111,545,098</b>

## SPECIAL REVENUE FUND SUMMARY

EXPENDITURE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
HOTEL OCCUPANCY TAX FD (1030)	14,179,140	19,601,667	17,131,989	15,696,449
PUBLIC,ED & GOVT CBL FD (1031)	968,398	607,348	602,201	565,000
STATE HOTEL OCCUPANCY TAX FD (1032)	161,517	3,051,651	1,075,257	1,148,406
MUNICIPAL CT SECURITY (1035)	87,998	100,002	66,543	94,000
MUNICIPAL CT TECHNOLOGY (1036)	50,777	119,361	52,800	118,488
MUNI CT JUVENILE CS MGR (1037)	150,839	183,404	172,066	203,083
MUNI CT JUVENILE CS MGR OTHER (1038)	0	24,200	0	24,200
PARKING IMPROVEMENT (1040)	229,074	200,568	200,568	110,000
STREETS FUND (1041)	26,861,672	53,023,399	53,006,258	32,085,862
RESIDENTIAL STREET RECONSTRUCTION (1042)	0	2,500,000	2,500,000	270,643
REDLIGHT PHOTO ENFORCEM(1045)	1,883,604	1,990,359	1,187,251	712,124
HEALTH 1115 WAIVER (1046)	1,385,129	760,437	39,864	0
REINVESTMENT ZONE NO.2 (1111)	1,394,820	1,468,594	1,467,455	1,397,996
TIF NO. 3-DOWNTOWN TIF (1112)	75,628	1,926,941	923,138	2,220,000
SEAWALL IMPROVEMENT FD (1120)	2,911,567	6,305,383	5,155,383	6,955,462
ARENA FACILITY FUND (1130)	5,091,808	6,123,726	6,123,726	6,702,510
BUSINESS/JOB DEVELOPMENT (1140)	4,753,778	13,556,257	4,254,860	2,092,048
TYPE B (1145)	0	0	0	0
DEVELOPMENT SERVICES FD(4670)	7,581,238	7,701,566	7,382,453	6,628,188
VISITORS FACILITIES FUND(4710)	9,132,904	12,170,520	10,635,290	12,976,153
LEPC FUND (6060)	140,711	276,955	272,302	269,250
C.C. CRIME CONTROL DIST (9010)	7,791,381	8,521,894	7,783,529	6,497,827
<b>TOTAL</b>	<b>84,831,983</b>	<b>140,214,232</b>	<b>120,032,933</b>	<b>96,767,689</b>

**HOTEL OCCUPANCY TAX FUND (1030)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	5,495,215		6,101,506	5,109,861
	<b>Reserved for Encumbrances</b>	609,876		609,876	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	6,105,091		6,711,382	5,109,861
	<b>OPERATING REVENUE</b>				
	<b>Hotel Occupancy Taxes</b>				
300500	Hotel occupancy tax	11,524,051	12,000,000	12,000,000	12,120,000
300501	Hotel occ tx-conv exp	3,234,052	3,494,368	3,494,368	3,529,312
300530	Hotel tax penalties-current yr	8,737	7,000	8,090	8,100
300531	Hotel tx penalties CY-conv exp	2,407	2,000	2,347	2,500
	<b>Total Hotel Occupancy Taxes</b>	14,769,247	15,503,368	15,504,804	15,659,912
	<b>TOTAL OPERATING REVENUE</b>	14,769,247	15,503,368	15,504,804	15,659,912
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	17,526	7,300	25,206	13,200
340995	Net Inc/Dec in FV of Investment	(1,342)	0	458	0
	<b>TOTAL NON-OPERATING REVENUE</b>	16,184	7,300	25,664	13,200
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	14,785,431	15,510,668	15,530,468	15,673,112
	<b>TOTAL FUNDS AVAILABLE</b>	20,890,522	15,510,668	22,241,851	20,782,973

**HOTEL OCCUPANCY TAX FUND (1030)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
11305	Administration	0	15,611	15,611	0
13601	Convention Center	3,000,000	3,200,000	3,200,000	2,900,000
13605	Convention Ctr. Maintenance	84,468	255,900	255,900	250,000
13606	Convention Ctr. Capital	1,049,587	4,574,464	2,714,141	1,470,000
13817	Tourist Area Amenities	12,741	522,233	150,000	200,000
15100	Economic Development	0	56,389	56,389	100,000
80000	Reserve Appropriation	0	6,000	6,000	0
	<b>Total Departmental Expenditures</b>	4,146,796	8,630,597	6,398,041	4,920,000
<b>Non-Departmental Expenditures</b>					
13013	Museum Marketing	30,223	50,000	50,000	50,000
13492	Art Museum of South Tx	340,000	350,000	350,000	380,000
13495	Botanical Gardens	20,000	40,000	40,000	40,000
13616	Convention Center Incentives	244,054	290,946	290,946	275,000
13640	Harbor Playhouse	7,964	15,000	15,000	15,000
13641	Heritage Park - Historic Tour Guides	0	0	0	50,000
13800	Convention promotion	4,905,114	5,226,091	5,226,091	5,001,999
13812	Texas State Aquarium	0	150,000	150,000	150,000
13815	Arts Grants/Projects	217,172	372,217	204,010	278,000
13816	Multicultural Services Support	131,230	269,316	275,314	322,850
13818	North Beach Plaza Historical Signs	0	0	0	12,500
13826	Baseball Stadium	175,000	175,000	175,000	175,000
13835	Beach Cleaning(HOT)	1,825,088	1,900,000	1,825,088	1,900,000
60130	Transfer to Debt Service	2,136,500	2,132,500	2,132,500	2,126,100
	<b>Total Non-Departmental Expenditures</b>	10,032,344	10,971,070	10,733,948	10,776,449
<b>TOTAL HOTEL OCCUPANCY TAX FUND (1030)</b>		14,179,140	19,601,667	17,131,989	15,696,449
<b>RESERVED FOR ENCUMBRANCES</b>		609,876		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		6,101,506		5,109,861	5,086,524
<b>CLOSING BALANCE</b>		6,711,382		5,109,861	5,086,524

**PUBLIC EDUCATION & GOVERNMENT CABLE FUND (1031)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	1,755,547		1,497,468	1,594,036
	Reserved for Encumbrances	10,754		44,507	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>1,766,301</u>	0	<u>1,541,975</u>	<u>1,594,036</u>
	<b>OPERATING REVENUE</b>				
340008	PEG Fees	736,284	650,000	650,000	650,000
	<b>TOTAL OPERATING REVENUE</b>	<u>736,284</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>736,284</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	8,305	0	4,112	0
340995	Net Inc/Dec in FV of Investments	(517)	0	150	0
35200	Transfer from other fd	0	0	0	31,727
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>7,788</u>	<u>0</u>	<u>4,262</u>	<u>31,727</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>744,072</u>	<u>650,000</u>	<u>654,262</u>	<u>681,727</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>2,510,373</u>		<u>2,196,237</u>	<u>2,275,763</u>

**PUBLIC EDUCATION & GOVERNMENT CABLE FUND (1031)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
14676	Cable PEG Access	968,398	607,348	602,201	565,000
	<b>Total Departmental Expenditures</b>	968,398	607,348	602,201	565,000
	<b>TOTAL PUBLIC EDUCATION &amp; GOVERNMENT CABLE FUND (1031)</b>	968,398	607,348	602,201	565,000
	<b>RESERVED FOR ENCUMBRANCES</b>	44,507		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	1,497,468		1,594,036	1,710,763
	<b>CLOSING BALANCE</b>	1,541,975		1,594,036	1,710,763



**STATE HOTEL OCCUPANCY TAX FUND (1032)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		2,708,636	4,540,684
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<b>0</b>		<b>2,708,636</b>	<b>4,540,684</b>
	<b>OPERATING REVENUE</b>				
	State Hotel Occupancy Taxes				
300500	Hotel occupancy tax	2,867,070	2,900,000	2,900,000	3,100,000
	<b>Total State Hotel Occupancy Taxes</b>	<b>2,867,070</b>	<b>2,900,000</b>	<b>2,900,000</b>	<b>3,100,000</b>
	<b>TOTAL OPERATING REVENUE</b>	<b>2,867,070</b>	<b>2,900,000</b>	<b>2,900,000</b>	<b>3,100,000</b>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	3,230	0	7,159	0
340995	Net Inc/Dec in FV of Investment	(146)		146	
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>3,083</b>	<b>0</b>	<b>7,305</b>	<b>0</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>2,870,153</b>	<b>2,900,000</b>	<b>2,907,305</b>	<b>3,100,000</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>2,870,153</b>	<b>2,900,000</b>	<b>5,615,941</b>	<b>7,640,684</b>

**STATE HOTEL OCCUPANCY TAX FUND (1032)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditure</b>					
13836	Gulf Beach Maintenance	52,731	308,937	308,051	298,011
13837	McGee Beach Maintenance	5,661	52,289	51,207	90,530
13838	North Beach Maintenance	13,428	240,234	234,766	272,821
13839	Gulf Beach Park Enforcement	8,267	130,614	129,426	67,070
13840	Bay Beach Park Enforcement	2,254	91,220	91,809	90,351
13841	Gulf Beach Lifeguards	63,030	162,263	158,212	211,188
13842	McGee Beach Lifeguards	16,146	146,777	101,786	118,436
	<b>Total Departmental Expenditures</b>	161,517	1,132,334	1,075,257	1,148,406
<b>Non-Departmental Expenditures</b>					
80000	Reserve Appropriation	0	1,919,317	0	0
	<b>Total Non-Departmental Expenditures</b>	0	1,919,317	0	0
<b>TOTAL STATE HOTEL OCCUPANCY TAX FUND (1032)</b>		161,517	3,051,651	1,075,257	1,148,406
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		2,708,636		4,540,684	6,492,278
<b>CLOSING BALANCE</b>		2,708,636		4,540,684	6,492,278

**MUNICIPAL COURT SECURITY FUND (1035)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	94,916		69,761	117,404
	Reserved for Encumbrances	11,400		29,257	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>106,316</u>		<u>99,018</u>	<u>117,404</u>
	<b>OPERATING REVENUE</b>				
329080	Municipal Court - bldg securit	80,333	70,745	84,607	80,000
	<b>TOTAL OPERATING REVENUE</b>	<u>80,333</u>	<u>70,745</u>	<u>84,607</u>	<u>80,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>80,333</u>	<u>70,745</u>	<u>84,607</u>	<u>80,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	399	0	313	0
340995	Net Inc/Dec in FV of Investments	(32)	0	9	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>367</u>	<u>0</u>	<u>322</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>80,700</u>	<u>70,745</u>	<u>84,929</u>	<u>80,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>187,016</u>	<u>70,745</u>	<u>183,947</u>	<u>197,404</u>

**MUNICIPAL COURT SECURITY FUND (1035)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
10491	Muni Ct Bldg Security Rsv	87,998	100,002	66,543	94,000
	<b>Total Departmental Expenditures</b>	87,998	100,002	66,543	94,000
	<b>TOTAL MUNICIPAL CRT SECURITY FD (1035)</b>	87,998	100,002	66,543	94,000
	<b>RESERVED FOR ENCUMBRANCES</b>	29,257		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	69,761		117,404	103,404
	<b>CLOSING BALANCE</b>	99,018		117,404	103,404

**MUNICIPAL COURT TECHNOLOGY FUND (1036)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	64,811		155,644	223,907
	Reserved for Encumbrances	54,896		20,588	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>119,707</u>		<u>176,232</u>	<u>223,907</u>
	<b>OPERATING REVENUE</b>				
329077	Muni Ct-technology fee	106,624	98,773	99,940	100,000
	<b>TOTAL OPERATING REVENUE</b>	<u>106,624</u>	<u>98,773</u>	<u>99,940</u>	<u>100,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>106,624</u>	<u>98,773</u>	<u>99,940</u>	<u>100,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	725	0	519	0
352000	Transfer from General Fund	(47)	0	16	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>678</u>	<u>0</u>	<u>535</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>107,302</u>	<u>98,773</u>	<u>100,475</u>	<u>100,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>227,009</u>	<u>98,773</u>	<u>276,707</u>	<u>323,907</u>

**MUNICIPAL COURT TECHNOLOGY FUND (1036)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
10481	Muni Ct Technology Reserve	50,777	119,361	52,800	118,488
	<b>Total Departmental Expenditures</b>	50,777	119,361	52,800	118,488
	<b>TOTAL MUNICIPAL COURT TECH FD (1036)</b>	50,777	119,361	52,800	118,488
	RESERVED FOR ENCUMBRANCES	20,588		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	155,644		223,907	205,419
	<b>CLOSING BALANCE</b>	176,232		223,907	205,419

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	312,821		228,873	241,187
	Reserved for Encumbrances	21,119		82,603	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>333,940</u>	<u>0</u>	<u>311,476</u>	<u>241,187</u>
	<b>OPERATING REVENUE</b>				
329085	Muni Ct-Juvenile Case Mgr Fund	126,514	100,801	100,888	110,000
	<b>TOTAL OPERATING REVENUE</b>	<u>126,514</u>	<u>100,801</u>	<u>100,888</u>	<u>110,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>126,514</u>	<u>100,801</u>	<u>100,888</u>	<u>110,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	1,572	0	859	0
340995	Net Inc/Dec in FV of Investments	(108)	0	30	0
352000	Transf from other Fd	397	0	0	707
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,860</u>	<u>0</u>	<u>889</u>	<u>707</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>128,375</u>	<u>100,801</u>	<u>101,777</u>	<u>110,707</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>462,315</u>	<u>100,801</u>	<u>413,253</u>	<u>351,894</u>

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
10431	Muni Juvenile Ct Case Mgr Rsv	150,839	183,404	172,066	203,083
80000	Reserve Approp - Muni Juvenile Ct Case Mgr Rsv	0	0	0	0
	<b>Total Departmental Expenditures</b>	<u>150,839</u>	<u>183,404</u>	<u>172,066</u>	<u>203,083</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL MUNICIPAL COURT JUVENILE CASE MGR FUND (1037)</b>		<u>150,839</u>	<u>183,404</u>	<u>172,066</u>	<u>203,083</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	82,603		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>228,873</u>		<u>241,187</u>	<u>148,811</u>
	<b>CLOSING BALANCE</b>	<u>311,476</u>	<u>0</u>	<u>241,187</u>	<u>148,811</u>



**MUNICIPAL COURT JUVENILE CASE MANAGER OTHER RESERVE FUND (1038)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	30,392		46,842	73,108
	Reserved for Encumbrances	0		6,243	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>30,392</u>	<u>0</u>	<u>53,085</u>	<u>73,108</u>
	<b>OPERATING REVENUE</b>				
329085	Muni Ct-Juvenile Case Mgr Fund	0	11	0	0
329086	Muni Ct - City Truancy Fee	22,483	17,946	19,851	18,500
	<b>TOTAL OPERATING REVENUE</b>	<u>22,483</u>	<u>17,957</u>	<u>19,851</u>	<u>18,500</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>22,483</u>	<u>17,957</u>	<u>19,851</u>	<u>18,500</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	222	0	167	0
340995	Net Inc/Dec in FV of Investment	(12)	0	5	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>209</u>	<u>0</u>	<u>172</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>22,693</u>	<u>17,957</u>	<u>20,023</u>	<u>18,500</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>53,085</u>	<u>17,957</u>	<u>73,108</u>	<u>91,608</u>

**MUNICIPAL COURT JUVENILE CASE MANAGER OTHER RESERVE FUND (1038)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
10431	Muni Juvenile Ct Case Mgr Rsv	0	24,200	0	24,200
80000	Reserve Approp - Muni Juvenile Ct Case Mgr Rsv	0	0	0	0
	<b>Total Departmental Expenditures</b>	0	24,200	0	24,200
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
<b>TOTAL MUNICIPAL COURT JUVENILE CASE MANAGER OTHER RESERVE FUND (1038)</b>					
		0	24,200	0	24,200
	<b>RESERVED FOR ENCUMBRANCES</b>	6,243		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	46,842		73,108	67,408
	<b>CLOSING BALANCE</b>	53,085	0	73,108	67,408

**PARKING IMPROVEMENT FUND (1040)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	241,787		131,314	41,155
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>241,787</u>	<u>0</u>	<u>131,314</u>	<u>41,155</u>
	<b>OPERATING REVENUE</b>				
308730	Parking meter collections	117,517	110,000	110,000	110,000
	<b>TOTAL OPERATING REVENUE</b>	<u>117,517</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>117,517</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	1,153	0	389	0
340995	Net Inc/Dec in FV of Investment	(69)	0	21	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,084</u>	<u>0</u>	<u>409</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>118,601</u>	<u>110,000</u>	<u>110,409</u>	<u>110,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>360,388</u>	<u>110,000</u>	<u>241,723</u>	<u>151,155</u>

**PARKING IMPROVEMENT FUND (1040)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
11861	Parking Improvement	229,074	200,568	200,568	110,000
	<b>Total Departmental Expenditures</b>	229,074	200,568	200,568	110,000
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL PARKING IMPROVEMENT FUND (1040)</b>	229,074	200,568	200,568	110,000
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	131,314		41,155	41,155
	<b>CLOSING BALANCE</b>	131,314	0	41,155	41,155

## STREET FUND SUMMARY

### Mission

The mission of the Street Department is to manage, maintain, and develop the City's street system.

### Mission Elements

- 051 - Maintain street pavement and associated improvements and appurtenances
- 052 - Plan and develop the street system
- 053 - Operate and maintain signals, signs and markings

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Industrial District - In-lieu	901,764	910,000	1,200,388	1,200,388
Occupancy of public R-O-W	42,883	24,000	57,806	38,400
Street blockage permits	1,130	2,500	2,498	2,500
Banner permits	525	600	600	600
Special event permits	13,250	17,300	17,280	17,304
RTA-street services contributi	2,703,486	2,814,838	2,814,837	2,716,127
RTA - bus advertising revenues	32,617	30,000	29,987	31,200
TXDOT (Tx Dept of Transp)	18,329	0	0	0
Street maint fee - Residential	6,178,428	6,027,930	6,199,376	6,221,736
Street maint fee - Non-rsdntal	5,147,568	5,043,538	5,025,510	5,115,168
Purchase discounts	10,266	0	1,200	960
Buc Days / Bayfest	4,500	0	0	4,200
Speed humps	400	3,000	300	300
Street division charges	861,256	647,877	647,878	906,750
Street recovery fees	882,889	803,396	803,394	907,392
Traffic Engineering cost recov	8,750	2,300	2,240	2,304
Interdepartmental Services	529,404	529,404	529,404	618,502
Interest on investments	104,104	29,160	123,408	76,800
Net Inc/Dec in FV of Investments	0	0	2,501	0
Recovery on Damage Claims	2,655	0	22,111	21,600
Sale of scrap/city property	6,124	0	0	0
Proceeds-Capital Leases	929,184	0	0	0
Transfer from Other Funds	15,385,538	16,510,207	15,415,206	17,970,268
<b>Total</b>	<b>33,765,051</b>	<b>33,396,050</b>	<b>32,895,924</b>	<b>35,852,499</b>

## SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Services	6,009,982	6,586,106	6,914,918	7,430,443
Other Operating	4,269,544	7,415,970	7,461,912	5,027,764
Contractual Services	13,505,625	37,891,741	37,432,798	16,530,442
Internal Service Allocations	2,100,768	2,811,843	2,811,849	3,087,856
Capital Outlay	975,753	817,739	884,781	280,000
<b>Total</b>	<b>26,861,672</b>	<b>55,523,399</b>	<b>55,506,258</b>	<b>32,356,505</b>

Full Time Equivalents:	132	132	132
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## STREET FUND SUMMARY

### Baseline Information

	FY 16-17	FY 15-16	FY 14-15	FY 13-14
Number of traffic signal complaints or reported problems	483	387	444	434
Number of vision obstruction complaints	696	413	298	215
Number of traffic sign complaints or reported problems	1,398	821	699	711
Percent of pothole complaints resolved <5 days	56	82	38	67
Number of pothole complaints resolved	1,841	1,673	3,168	1,749
SQ YD of seal coat applied in-house	300,000	440,796	234,846	397,254
SQ YD base failure repaired in-house	23,000	26,836	23,100	24,829
SQ YD asphalt surface crack sealed	200,000	687,967	249,836	380,559
SQ YD Street Preventative Maint. Prog. seal coat by contractor	458,156	208,618	323,800	118,084
SQ YD Street Preventative Maint. Prog. overlay by contractor	313,291	187,049	198,589	144,981
SQ YD base failure repaired by contractor	58,307	206,618	14,295	31,273

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2016-2017
<b>051</b>	Manage the Street Improvement Plan		N/A
	Proactively perform street maintenance improvements	# of pothole complaints resolved	N/A
		SQ YD of seal coat applied in house	>= 275000
		SQ YD of base failures repaired in house	>= 23000
		SQ YD of asphalt surface crack sealed	>= 275000
		# of pothole complaints reported	N/A
Restore Street Pavement	SQ YD of utility cut repairs	>= 21000	
<b>052</b>	Develop future street improvement bond programs		N/A
<b>053</b>	Ensure the City's traffic signals are maintained and working properly	# of traffic signal complaints received	N/A
	Ensure the City's traffic signs are maintained	# of traffic sign complaints received	N/A

## STREET FUND (1041)

### REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	17,668,175		1,371,817	1,118,171
	<b>Reserved for Encumbrances</b>	253,738		21,800,644	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	17,921,913		23,172,461	1,118,171
<b>OPERATING REVENUE</b>					
300330	Industrial District - In-lieu	450,882	455,000	600,194	600,194
302090	Occupancy of public R-O-W	42,883	24,000	57,806	38,400
302330	Street blockage permits	1,130	2,500	2,498	2,500
302340	Banner permits	525	600	600	600
302350	Special event permits	13,250	17,300	17,280	17,304
303070	RTA-street services contribution	2,703,486	2,814,838	2,814,837	2,716,127
303080	RTA - bus advertising revenues	32,617	30,000	29,987	31,200
304493	TXDOT (Tx Dept of Transp)	18,329	0	0	0
320800	Street maint fee - Residential	6,178,428	6,027,930	6,199,376	6,221,736
320805	Street maint fee - Non-rsdntal	5,147,568	5,043,538	5,025,510	5,115,168
344000	Miscellaneous	0	0	0	0
344110	Speed humps	400	3,000	300	300
344120	Street division charges	861,256	647,877	647,878	906,750
344121	Street recovery fees	882,889	803,396	803,394	907,392
	<b>TOTAL OPERATING REVENUE</b>	16,333,645	15,869,979	16,199,660	16,557,671
<b>NON-OPERATING REVENUE</b>					
305700	FEMA-contrib to emergency mgt	6,585	0	0	0
340900	Interest on investments	95,075	29,160	115,191	76,800
340995	Net Inc/Dec of FV on Investments	(6,100)	0	2,266	0
343300	Recovery on Damage Claims	2,655	0	22,112	21,600
343590	Sale of scrap/city property	6,032	0	0	0
343650	Purchase discounts	10,266	0	1,200	960
343697	Buc Days / Bayfest	4,500	0	0	4,200
343700	Claim settlements	71	0	0	0
344170	Traffic Engineering cost recov	8,750	2,300	2,240	2,304
344400	Interdepartmental Services	529,404	529,404	529,404	618,502
345375	Proceeds-Capital Leases	929,184	0	0	0
352000	Transfer from Other Funds	14,192,154	15,174,895	14,079,895	15,070,268
	<b>TOTAL NON-OPERATING REVENUE</b>	15,778,576	15,735,759	14,752,308	15,794,634
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	32,112,220	31,605,738	30,951,968	32,352,305
	<b>TOTAL FUNDS AVAILABLE</b>	50,034,133	31,605,738	54,124,429	33,470,476

**STREET FUND (1041)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
12300	Traffic Engineering	772,679	798,423	798,901	833,456
12310	Traffic Signals	1,724,837	2,248,169	2,248,168	1,838,501
12320	Signs & Markings	882,237	1,328,138	1,241,494	1,434,357
12330	Residential Traffic Manageme	0	25,000	24,999	25,000
12400	Street Administration	867,884	1,148,496	1,192,140	931,245
12403	Street Planning	586,134	647,590	690,894	595,519
12415	Street Preventative Maint Prog	10,311,545	33,024,444	33,022,304	15,629,744
12420	Street Utility Cut Repairs	2,590,969	2,883,537	2,867,618	3,209,174
12430	Asphalt Maintenance	8,350,220	10,868,649	10,868,787	7,517,054
80000	Reserve Appropriation	0	0	0	0
<b>Total Departmental Expenditures</b>		26,086,505	52,972,446	52,955,305	32,014,050
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	78,478	50,953	50,953	71,812
55000	Principle Retired	656,618	0	0	0
55010	Interest	40,072	0	0	0
60420	Transfer to Maint Services Fd	0	0	0	0
<b>Total Non-Departmental Expenditures</b>		775,168	50,953	50,953	71,812
<b>TOTAL STREET FUND (1041)</b>		26,861,672	53,023,399	53,006,258	32,085,862
<b>RESERVED FOR ENCUMBRANCES</b>		21,800,644		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		1,371,817		1,118,171	1,384,614
<b>CLOSING BALANCE</b>		23,172,461		1,118,171	1,384,614



**RESIDENTIAL STREET RECONSTRUCTION FUND (1042)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	1,001,624		2,654,455	2,098,411
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>1,001,624</u>	<u>0</u>	<u>2,654,455</u>	<u>2,098,411</u>
	<b>OPERATING REVENUE</b>				
300300	Industrial District - In lieu	450,882	455,000	600,194	600,194
	<b>TOTAL OPERATING REVENUE</b>	<u>450,882</u>	<u>455,000</u>	<u>600,194</u>	<u>600,194</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>450,882</u>	<u>455,000</u>	<u>600,194</u>	<u>600,194</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on Investments	9,029	0	8,217	0
340995	Net Inc/Dec in FV on Investments	(465)	0	235	0
352000	Transfer from General Fund	1,193,384	1,335,312	1,335,310	2,900,000
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,201,948</u>	<u>1,335,312</u>	<u>1,343,762</u>	<u>2,900,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,652,831</u>	<u>1,790,312</u>	<u>1,943,956</u>	<u>3,500,194</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>2,654,455</u>	<u>1,790,312</u>	<u>4,598,411</u>	<u>5,598,605</u>

**RESIDENTIAL STREET RECONSTRUCTION FUND (1042)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
12440	Consturction Contract	0	2,500,000	2,500,000	270,643
	<b>Total Departmental Expenditures</b>	0	2,500,000	2,500,000	270,643
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
<b>TOTAL RESIDENTIAL STREET RECONSTRUCTION FUND (1042)</b>		0	2,500,000	2,500,000	270,643
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	2,654,455		2,098,411	5,327,962
	<b>CLOSING BALANCE</b>	2,654,455	0	2,098,411	5,327,962

## REDLIGHT PHOTO ENFORCEMENT FUND SUMMARY

### Mission

To deter redlight violations and improve overall traffic safety.

### Mission Elements

155 - Enforce Traffic Laws

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Redlight Photo Enforcement	1,852,580	2,000,000	1,166,667	0
Interest on investments	5,296	0	6,283	0
Net Inc/Dec in FV of Investmen	(396)	0	126	0
Transfer from Other Funds	714	0	0	6,407
<b>Total</b>	1,858,195	2,000,000	1,173,076	6,407

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	253,577	212,933	118,101	0
Other Operating	172,939	59,061	202,353	101,296
Contractual Services	1,309,122	1,434,041	778,047	285,000
Internal Services Allocations	48,192	88,746	88,750	12,388
Capital Outlay	99774	195,578	0	313,440
<b>Total</b>	1,883,604	1,990,359	1,187,251	712,124
 Full Time Equivalents:	 3	 3		 0

**REDLIGHT LIGHT PHOTO ENFORCEMENT (1045)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	752,809		727,399	713,224
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>752,809</u>	<u>0</u>	<u>727,399</u>	<u>713,224</u>
	<b>OPERATING REVENUE</b>				
329015	Redlight Photo Enforcement	1,852,580	2,000,000	1,166,667	0
	<b>TOTAL PHOTO RED LIGHT ENFORCEMENT</b>	<u>1,852,580</u>	<u>2,000,000</u>	<u>1,166,667</u>	<u>0</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,852,580</u>	<u>2,000,000</u>	<u>1,166,667</u>	<u>0</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	5,296	0	6,283	0
340995	Net Inc/Dec in FV of Investmen	(396)	0	126	0
352520	Transf fr Other Fds	714	0	0	6,407
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>5,615</u>	<u>0</u>	<u>6,409</u>	<u>6,407</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,858,195</u>	<u>2,000,000</u>	<u>1,173,076</u>	<u>6,407</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>2,611,004</u>	<u>2,000,000</u>	<u>1,900,475</u>	<u>719,631</u>

**REDLIGHT PHOTO ENFORCEMENT (1045)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
10495	Redlight Photo Enforcement	1,570,998	1,620,288	842,980	13,684
11851	School Crossing Guards-Redlight	95,538	140,546	140,546	285,000
12335	Traffic Safety - SB 1119	217,068	229,525	203,725	413,440
	<b>Total Departmental Expenditures</b>	1,883,604	1,990,359	1,187,251	712,124
<b>TOTAL REDLIGHT PHOTO ENFORCE (1045)</b>		1,883,604	1,990,359	1,187,251	712,124
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		0		0	0
UNRESERVED		727,399		713,224	7,507
<b>CLOSING BALANCE</b>		727,399		713,224	7,507

**HEALTH MEDICAID WAIVER FUND (1046)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		315,810	1,375,838
	Reserved for Encumbrances	0		466,981	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>		<u>782,791</u>	<u>1,375,838</u>
	<b>OPERATING REVENUE</b>				
309518	Medicaid 1115 Waiver	1,202,337	629,698	621,999	0
	<b>TOTAL OPERATING REVENUE</b>	<u>1,202,337</u>	<u>629,698</u>	<u>621,999</u>	<u>0</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,202,337</u>	<u>629,698</u>	<u>621,999</u>	<u>0</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on Investments	3,653	0	10,824	0
340995	Net Inc/Dec in FV of Investment	(88)	0	88	0
352000	Transfer from Other Funds	962,018	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>965,582</u>	<u>0</u>	<u>10,912</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,167,920</u>	<u>629,698</u>	<u>632,911</u>	<u>0</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>2,167,920</u>	<u>629,698</u>	<u>1,415,702</u>	<u>1,375,838</u>

**HEALTH MEDICAID WAIVER FUND (1046)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
12665	Medicaid 1115 Waiver	1,385,129	760,437	39,864	0
	<b>Total Departmental Expenditures</b>	1,385,129	760,437	39,864	0
	<b>TOTAL MEDICAID WAIVER FUND (1046)</b>	1,385,129	760,437	39,864	0
	<b>RESERVED FOR ENCUMBRANCES</b>	466,981		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	315,810		1,375,838	1,375,838
	<b>CLOSING BALANCE</b>	782,791		1,375,838	1,375,838

**REINVESTMENT ZONE NO. 2 FUND (1111)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	481,931		1,582,624	4,870,989
	<b>Reserved for Encumbrances</b>	0		910,000	0
	<b>Reserved for Commitments</b>	4,500,000		4,500,000	4,500,000
	<b>BEGINNING BALANCE</b>	4,981,931	0	6,992,624	9,370,989
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300020	RIVZ#2 current taxes-City	1,886,110	1,800,000	2,197,636	2,307,516
300050	RIVZ#2 current taxes-County	978,655	933,807	1,108,756	1,164,191
300060	RIVZ #2 current taxes-Hospital	401,743	383,556	457,825	480,716
300110	RIVZ#2 delinquent taxes-City	36,465	19,999	19,765	20,753
300140	RIVZ#2 delinquent taxes-County	20,107	10,000	11,467	12,040
300150	RIVZ#2 delinquent taxes-Hospital	8,361	2,999	4,691	4,927
300210	RIVZ#2 P & I - City	41,976	14,999	25,393	26,662
300240	RIVZ#2 P & I - County	22,359	8,501	12,440	14,027
300250	RIVZ#2 P & I-Hospital District	9,227	3,702	7,545	7,923
	<b>Total Taxes</b>	3,405,001	3,177,563	3,845,518	4,038,755
	<b>TOTAL OPERATING REVENUE</b>	3,405,001	3,177,563	3,845,518	4,038,755
	<b>NON-OPERATING REVENUE</b>				
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer fr Other Fd	0	0	0	757
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	0	0	757
	<b>Interest Income</b>				
340900	Interest on investments	511	0	302	0
	<b>Total Interest Income</b>	511	0	302	0
	<b>TOTAL NON-OPERATING REVENUE</b>	511	0	302	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	3,405,513	3,177,563	3,845,820	4,039,512
	<b>TOTAL FUNDS AVAILABLE</b>	8,387,444	3,177,563	10,838,444	13,410,501



**REINVESTMENT ZONE NO. 2 FUND (1111)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
12960	Packery Patrol Operations	55,898	107,245	106,106	0
	<b>Total Departmental Expenditures</b>	55,898	107,245	106,106	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	910,000	990,000	990,000	1,070,000
55010	Interest	394,650	353,700	353,700	309,150
55040	Paying agent fees	5,694	6,000	6,000	6,000
60010	Transfer to General Fund	28,578	11,649	11,649	12,846
	<b>Total Non-Departmental Expenditures</b>	1,338,922	1,361,349	1,361,349	1,397,996
<b>TOTAL REINVESTMENT ZONE NO. 2 FUND (1111)</b>		1,394,820	1,468,594	1,467,455	1,397,996
<b>RESERVED FOR ENCUMBRANCES</b>		910,000		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,500,000		4,500,000	6,000,000
<b>UNRESERVED</b>		1,582,624		4,870,989	6,012,505
<b>CLOSING BALANCE</b>		6,992,624		9,370,989	12,012,505

**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	2,253,569		3,092,132	3,330,008
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>2,253,569</u>		<u>3,092,132</u>	<u>3,330,008</u>
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300020	RIVZ current taxes-City	443,081	604,578	604,578	599,374
300040	RIVZ current taxes-Del Mar	196,930	222,709	230,000	295,842
300050	RIVZ current taxes-County	252,888	303,798	303,798	396,057
300110	RIVZ delinquent taxes-City	1,017	1,500	6,005	2,000
300130	RIVZ delinquent taxes-Del Mar	602	1,000	1,039	1,000
300140	RIVZ delinquent taxes-County	610	1,700	1,744	1,200
300210	RIVZ P & I-City	3,442	3,200	3,056	3,200
300230	RIVZ P & I-Del Mar	1,137	1,000	757	1,000
300240	RIVZ P & I-County	1,479	1,300	576	1,300
	<b>Total Taxes</b>	<u>901,186</u>	<u>1,140,785</u>	<u>1,151,553</u>	<u>1,300,973</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>901,186</u>	<u>1,140,785</u>	<u>1,151,553</u>	<u>1,300,973</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	13,812	0	9,171	20,000
340995	Net Inc/Dec in FV of Investment	(806)	0	290	0
	<b>Total Interest Income</b>	<u>13,006</u>	<u>0</u>	<u>9,461</u>	<u>20,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>13,006</u>	<u>0</u>	<u>9,461</u>	<u>20,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>914,191</u>	<u>1,140,785</u>	<u>1,161,014</u>	<u>1,320,973</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>3,167,761</u>	<u>1,140,785</u>	<u>4,253,146</u>	<u>4,650,981</u>

**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
10275	TIRZ#3 Project Plan	73,192	1,924,323	920,520	2,204,699
	<b>Total Departmental Expenditures</b>	<u>73,192</u>	<u>1,924,323</u>	<u>920,520</u>	<u>2,204,699</u>
	<b>Non-Departmental Expenditures</b>				
60010	Administrative service chgs	2,436	2,618	2,618	15,301
	<b>Total Non-Departmental Expenditures</b>	<u>2,436</u>	<u>2,618</u>	<u>2,618</u>	<u>15,301</u>
<b>TOTAL REINVESTMENT ZONE NO. 3-DOWNTOWN FUND (1112)</b>		<u>75,628</u>	<u>1,926,941</u>	<u>923,138</u>	<u>2,220,000</u>
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	<u>3,092,132</u>		<u>3,330,008</u>	<u>2,430,981</u>
	<b>CLOSING BALANCE</b>	<u>3,092,132</u>		<u>3,330,008</u>	<u>2,430,981</u>

**SEAWALL FUND (1120)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	18,776,056		22,606,541	39,383,981
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
		<u>18,776,056</u>		<u>22,606,541</u>	<u>39,383,981</u>
	<b>OPERATING REVENUE</b>				
300640	Seawall sales tax	6,655,272	6,925,000	6,675,000	6,741,750
	<b>TOTAL OPERATING REVENUE</b>	<u>6,655,272</u>	<u>6,925,000</u>	<u>6,675,000</u>	<u>6,741,750</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	92,684	33,600	174,100	400,000
340995	Net Inc/Dec in FV of Investmen	(5,903)	0	1,941	0
	<b>Total Interest Income</b>	<u>86,781</u>	<u>33,600</u>	<u>176,041</u>	<u>400,000</u>
	<b>Interfund Contribution</b>				
352000	Transf from other fd	0	15,081,782	15,081,782	1,462,932
	<b>Total Interfund</b>	<u>0</u>	<u>15,081,782</u>	<u>15,081,782</u>	<u>1,462,932</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>86,781</u>	<u>15,115,382</u>	<u>15,257,823</u>	<u>1,862,932</u>
	<b>TOTAL REVENUE</b>	<u>6,742,052</u>	<u>22,040,382</u>	<u>21,932,823</u>	<u>8,604,682</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>25,518,108</u>	<u>22,040,382</u>	<u>44,539,364</u>	<u>47,988,663</u>

**SEAWALL FUND (1120)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
13824	Seawall Administration	3,172	15,000	15,000	15,000
	<b>Total Departmental Expenditures</b>	3,172	15,000	15,000	15,000
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfer Out	13,000	0	0	0
60010	Transfer to General Fund	32,579	28,464	28,464	27,543
60130	Transfer to Debt Service	2,862,816	2,861,919	2,861,919	2,862,919
60195	Transfer to Seawall CIP Fd	0	3,400,000	2,250,000	4,050,000
	<b>Total Non-Departmental Expenditures</b>	2,908,395	6,290,383	5,140,383	6,940,462
	<b>TOTAL SEAWALL FUND (1120)</b>	2,911,567	6,305,383	5,155,383	6,955,462
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	22,606,541		39,383,981	41,033,201
	<b>CLOSING BALANCE</b>	22,606,541		39,383,981	41,033,201

**ARENA FACILITY FUND (1130)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	18,185,876		19,828,465	20,476,471
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	18,185,876		19,828,465	20,476,471
	<b>OPERATING REVENUE</b>				
300630	Arena sales tax	6,655,272	6,925,000	6,675,000	6,741,750
	<b>TOTAL OPERATING REVENUE</b>	6,655,272	6,925,000	6,675,000	6,741,750
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	84,705	31,800	95,029	200,000
340995	Net Inc/Dec in FV of Investmen	(5,579)	0	1,703	0
	<b>Total Interest Income</b>	79,125	31,800	96,732	200,000
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Fds	0	0	0	1,321,491
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	0	0	1,321,491
	<b>TOTAL NON-OPERATING REVENUE</b>	79,125	31,800	96,732	1,521,491
	<b>TOTAL REVENUE</b>	6,734,397	6,956,800	6,771,732	8,263,241
	<b>TOTAL FUNDS AVAILABLE</b>	24,920,273	6,956,800	26,600,197	28,739,712

**ARENA FACILITY FUND (1130)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Departmental Expenditures</b>				
13821	Arena Administration	3,172	15,000	15,000	15,000
13822	Arena Maintenance & Repairs	198,210	200,000	200,000	200,000
	<b>Total Departmental Expenditures</b>	201,382	215,000	215,000	215,000
	<b>Non-Departmental Expenditures</b>				
60010	Transfer to General Fund	27,039	25,105	25,105	27,542
60130	Transfer to Debt Service	3,423,400	3,427,200	3,427,200	3,427,400
60400	Transfer to Visitor Facilities	1,439,987	2,456,421	2,456,421	3,032,568
	<b>Total Non-Departmental Expenditures</b>	4,890,426	5,908,726	5,908,726	6,487,510
	<b>TOTAL ARENA FACILITY FUND (1130)</b>	5,091,808	6,123,726	6,123,726	6,702,510
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	19,828,465		20,476,471	22,037,202
	<b>CLOSING BALANCE</b>	19,828,465		20,476,471	22,037,202

**BUSINESS & JOB DEVELOPMENT FUND (1140)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	166,951		166,951	4,201,449
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	7,085,275		9,018,332	7,448,970
	<b>BEGINNING BALANCE</b>	7,252,226		9,185,283	11,650,419
	<b>OPERATING REVENUE</b>				
300650	Economic Development Sales Tax	6,655,272	6,925,000	6,675,000	3,399,377
	<b>TOTAL OPERATING REVENUE</b>	6,655,272	6,925,000	6,675,000	3,399,377
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	34,280	12,120	44,268	75,000
340995	Net Inc/Dec in FV of Investments	(2,717)	0	728	0
343000	Recovery of prior year expenditures	0	0	0	0
	<b>Total Interest Income</b>	31,563	12,120	44,996	75,000
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Fds	0	0	0	1,928,158
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	0	0	1,928,158
	<b>TOTAL NON-OPERATING REVENUE</b>	31,563	12,120	44,996	2,003,158
	<b>TOTAL REVENUE</b>	6,686,835	6,937,120	6,719,996	5,402,535
	<b>TOTAL FUNDS AVAILABLE</b>	13,939,061	6,937,120	15,905,279	17,052,954



**BUSINESS & JOB DEVELOPMENT FUND (1140)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
13826	Baseball Stadium	81,647	74,619	74,619	76,857
14700	Economic Development	0	0	0	125,000
15000	Affordable Housing	155,708	673,358	200,000	500,000
15010	Major Business Incentive Prjct	1,304,414	9,125,538	954,207	0
15020	Small Business Projects	434,710	1,390,084	744,975	651,090
15030	BJD - Administration	4,535	15,000	15,000	15,000
15041	Habitat for Humanity	22,842	20,000	20,000	0
15042	City Reimbursement-Affordable Housing	21,520	21,600	10,000	10,000
15044	Existing Housing Inventory	0	0	0	0
15045	CC Housing-La Armada	500,000	0	0	0
80000	Reserve Appropriation	0	0	0	686,559
<b>Total Departmental Expenditures</b>		2,525,376	11,320,199	2,018,801	2,064,506
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	26,652	29,058	29,058	27,542
60130	Transfer to Debt Service	2,201,750	2,207,000	2,207,000	0
<b>Total Non-Departmental Expenditures</b>		2,228,402	2,236,058	2,236,058	27,542
<b>TOTAL BUSINESS &amp; JOB DEVELOPMENT FUND (1140)</b>		4,753,778	13,556,257	4,254,860	2,092,048
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		9,018,332		7,448,970	7,448,970
<b>UNRESERVED</b>		166,951		4,201,449	7,511,936
<b>CLOSING BALANCE</b>		9,185,283		11,650,419	14,960,906

**TYPE B FUND (1145)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved				0
	Reserved for Encumbrances				0
	Reserved for Commitments				0
	<b>BEGINNING BALANCE</b>	0	0	0	0
	<b>OPERATING REVENUE</b>				
300650	Economic Development Sales Tax	0	0	0	3,342,373
	<b>TOTAL TYPE B FUND</b>	0	0	0	3,342,373
	<b>TOTAL OPERATING REVENUE</b>	0	0	0	3,342,373
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	0	0	0	3,342,373
	<b>TOTAL FUNDS AVAILABLE</b>	0	0	0	3,342,373

TYPE B FUND (1145)  
EXPENDITURE DETAIL BY ORGANIZATION

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Departmental Expenditures				
	Total Departmental Expenditures	0	0	0	0
	TOTAL TYPE B FUND (1145)	0	0	0	0
	RESERVED FOR ENCUMBRANCES				0
	RESERVED FOR COMMITMENTS				0
	UNRESERVED				3,342,373
	CLOSING BALANCE	0	0	0	3,342,373

## DEVELOPMENT SERVICES FUND SUMMARY

### Mission

Administer the building and development codes, and to facilitate development of the City.

### Mission Elements

- 281 - Oversight of building construction
- 282 - Provide project management and coordinate with key internal stakeholders
- 283 - Miscellaneous permitting
- 284 - Oversight of land development and public infrastructure process
- 285 - Provide support to boards, commissions and technical committees

REVENUE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Beer & liquor licenses	132,365	114,000	108,928	107,000
Credit Access Business Registr	1,750	1,750	1,100	1,100
Electricians licenses & exam f	40,430	25,000	28,215	26,000
House mover licenses	266	266	266	266
Building permits	3,347,914	3,100,000	621,238	610,000
Electrical permits	333,083	137,000	13,342	0
Plumbing permits	294,681	270,000	1,600,000	1,850,000
Mechanical permits	220,344	140,000	6,251	0
Certificate of occupancy fee	34,826	30,000	427	0
Plan review fee	1,343,100	1,100,000	2,310,000	2,210,000
Mechanical registration	24,295	22,500	25,515	24,000
Lawn Irrigator registration	4,185	3,800	7,830	7,800
Backflow prev. assembly tester	11,475	13,800	9,450	13,800
Driveway permit fee	10,076	10,000	7,300	8,000
Street cut permit	10,309	0	4,432	4,500
Street easement closure	12,502	12,500	15,056	15,000
Easement Closure FMV fee	3,430	0	0	0
Backflow prev device filing fee	130,300	145,000	101,200	120,000
Research & survey fee	6,617	5,000	1,240	1,500
Deferment Agreement Fee	15,416	11,000	4,430	7,500
Construction documents fee	6	200	0	0
Billboard fee	28,981	8,500	14,936	14,715
Forfeited house mover deposit	1,000	0	0	0
House moving route permit	732	800	5,204	4,500
Oversize load permits	76,736	20,000	7,568	0
Zoning fees	89,884	80,000	90,100	90,000
Platting fees	70,454	70,000	59,669	59,700
Board of Adjustment appeal fee	8,698	3,000	4,811	5,000
GIS sales	128	100	0	0
Interest on investments	23,696	9,600	24,465	15,600
Net Inc/Dec in FV of Investmen	(1,607)	0	456	0
Sale of scrap/city property	50	0	0	0
Miscellaneous	7,519	0	185,754	190,850
Interdepartmental Services	1,034,164	955,225	955,225	1,011,515
Transfer from Other Funds	20,849	100,000	100,000	46,979
<b>Total</b>	<b>7,338,654</b>	<b>6,389,041</b>	<b>6,314,407</b>	<b>6,445,325</b>

## DEVELOPMENT SERVICES FUND SUMMARY

EXPENDITURE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
Expenditures:				
Personnel Cost	3,826,597	4,182,056	4,075,766	4,423,498
Other Operating	1,194,816	510,249	491,573	472,100
Contractual Services	841,053	1,903,285	1,709,138	473,602
Internal Services Allocations	1,450,884	1,055,976	1,055,976	1,188,789
Capital Outlay	267,888	50,000	50,000	70,198
Total	7,581,238	7,701,566	7,382,453	6,628,188
Full Time Equivalents:	62.5	60.5		62.5

# DEVELOPMENT SERVICES FUND SUMMARY

## Baseline Information

	FY16-17	FY15-16	FY 14-15	FY 13-14
Valuation of Residential permits issued	\$163 M	\$192 M	\$202 M	\$233 M
Total new Residential plans reviewed	909	1,112	1,177	1,246
Valuation of Commercial Permits issued	\$382M	\$379 M	\$386 M	\$270 M
Total new Commercial Plans reviewed	735	959	1,153	1,169
Acres Final Platted	370	713	1,453	694
Total inspections	35,081	37,446	38,644	43,803
% Inspections approved	84%	82%	80%	81%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	TARGET 2017-2018
281	Ensure consistency through reliable plan review and inspection processes that are fast and easy	% of inspections approved	>=75
		% of Commercial Plan reviews that are revisions	<=35
		% of Residential Plan reviews that are revisions	<=25
		Avg # of days from submission to permit issuance - commercial	<=14
		Avg # of days from submission to permit issuance - residential	<=2
282	Increase the service level to customers by project managers	# projects handled by project managers	N/A
		# of early assistance meetings	N/A
		# of pre-construction meetings	N/A
283	Provide efficient oversight of inter-departmental permits		N/A
284	Build and administer a sustainable land development process that is fast, easy and predictable	Avg # of days from application to approval of Final Plat by Planning Commission	<=60
		Avg # of days for approval of Public Improvement Plans	<=14
		Avg # of days for zoning change action by City Council	>=95
285	Process agenda items that are accurate and timely, and ensure follow through on all items	% of hearings postponed due to departmental action	TBD
		% of hearings postponed due to applicant's action	TBD
		# of workshop/training opportunities presented to board, committee and commission members	N/A
		# of members who attended workshops/training	N/A

**DEVELOPMENT SERVICES FUND (4670)**

**REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2015-2016</b>	<b>BUDGET 2016-2017</b>	<b>ESTIMATED 2016-2017</b>	<b>ADOPTED 2017-2018</b>
	<b>Unreserved</b>	3,519,957		3,277,373	3,737,689
	<b>Reserved for Encumbrances</b>	1,528,362		1,528,362	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	5,048,319		4,805,735	3,737,689
	<b>OPERATING REVENUE</b>				
301320	Beer & liquor licenses	132,365	114,000	108,928	107,000
301325	Credit Access Business Registr	1,750	1,750	1,100	1,100
301330	Electricians licenses & exam f	40,430	25,000	28,215	26,000
301500	House mover licenses	266	266	266	266
302000	Building permits	3,347,914	3,100,000	621,238	610,000
302010	Electrical permits	333,083	137,000	13,342	0
302020	Plumbing permits	294,681	270,000	1,600,000	1,850,000
302030	Mechanical permits	220,344	140,000	6,251	0
302040	Certificate of occupancy fee	34,826	30,000	427	0
302050	Plan review fee	1,343,100	1,100,000	2,310,000	2,210,000
302070	Mechanical registration	24,295	22,500	25,515	24,000
302074	Lawn Irrigator registration	4,185	3,800	7,830	7,800
302075	Backflow prev. assembly tester	11,475	13,800	9,450	13,800
302080	Driveway permit fee	10,076	10,000	7,300	8,000
302085	Street cut permits	10,309	0	4,432	4,500
302110	Street easement closure	12,502	12,500	15,056	15,000
302112	Easement Closure FMV fee	3,430	0	0	0
302125	Backflow prev device filingfee	130,300	145,000	101,200	120,000
302130	Research & survey fee	6,617	5,000	1,240	1,500
302135	Deferment Agreement Fee	15,416	11,000	4,430	7,500
302140	Construction documents fee	6	200	0	0
302150	Billboard fee	28,981	8,500	14,936	14,715
302300	Forfeited house mover deposit	1,000	0	0	0
302310	House moving route permit	732	800	5,204	4,500
302320	Oversize load permits	76,736	20,000	7,568	0
302390	Monitoring Well	0	0	754	850
308300	Zoning fees	89,884	80,000	90,100	90,000
308310	Platting fees	70,454	70,000	59,669	59,700
308320	Board of Adjustment appeal fee	8,698	3,000	4,811	5,000
308410	GIS sales	128	100	0	0
	<b>TOTAL OPERATING REVENUE</b>	6,253,983	5,324,216	5,049,262	5,181,231

**DEVELOPMENT SERVICES FUND (4670)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	23,696	9,600	24,465	15,600
340995	Net Inc/Dec in FV of Investmen	(1,607)	0	456	0
	<b>Total Interest Income</b>	<u>22,089</u>	<u>9,600</u>	<u>24,921</u>	<u>15,600</u>
<b>Other Revenue</b>					
343590	Sale of scrap/city property	50	0	0	0
344000	Miscellaneous	7,519	0	185,000	190,000
	<b>Total Other Revenue</b>	<u>7,569</u>	<u>0</u>	<u>185,000</u>	<u>190,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>29,658</u>	<u>9,600</u>	<u>209,921</u>	<u>205,600</u>
<b>INTERFUND CONTRIBUTIONS</b>					
344400	Interdepartmental Services	1,034,164	955,225	955,225	1,011,515
352000	Transfer from General Fund	20,849	100,000	100,000	0
352520	Transfer from Other Funds	0	0	0	46,979
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>1,055,013</u>	<u>1,055,225</u>	<u>1,055,225</u>	<u>1,058,494</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>7,338,654</u>	<u>6,389,041</u>	<u>6,314,407</u>	<u>6,445,325</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>12,386,973</u></u>	<u><u>6,389,041</u></u>	<u><u>11,120,142</u></u>	<u><u>10,183,014</u></u>



**DEVELOPMENT SERVICES FUND (4670)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
11200	Land Development	944,175	1,197,072	1,055,699	1,000,350
11300	Business Support Svcs	2,284,804	2,565,588	2,504,333	1,618,177
11305	Administration	738,976	1,015,070	980,539	961,930
12201	Inspections Operations	2,528,530	2,553,539	2,471,585	2,671,827
80000	Reserve Approp - Develop Svcs.				0
	<b>Total Departmental Expenditures</b>	6,496,485	7,331,269	7,012,156	6,252,284
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	700,000	0	0	0
60010	Transfer to General Fund	334,753	320,297	320,297	325,904
60420	Transfer to Maint Services Fd	50,000	50,000	50,000	50,000
	<b>Total Non-Departmental Expenditures</b>	1,084,753	370,297	370,297	375,904
<b>TOTAL DEVELOPMENT SERVICES FUND (4670)</b>		7,581,238	7,701,566	7,382,453	6,628,188
<b>RESERVED FOR ENCUMBRANCES</b>		1,528,362		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		3,277,373		3,737,689	3,554,826
<b>CLOSING BALANCE</b>		4,805,735		3,737,689	3,554,826

## VISITORS FACILITIES FUND SUMMARY

### Mission

Located in the heart of Corpus Christi, the Convention Center, Multi-purpose Arena and the Arts District are dedicated to promoting sports, entertainment, the arts and culture.

### Mission Elements

To maximize revenue opportunities by leasing all available space and enhance the hospitality community.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Special events permits	21,650	15,100	20,906	25,000
Multicultural Center rentals	35,278	39,200	40,010	35,000
Heritage Park maint contract	40,620	40,000	16,510	40,000
Operating Rev - Convention Ctr	2,753,862	2,506,187	2,259,998	2,405,936
Operating Revenues - Arena	2,641,786	2,768,507	2,558,318	2,839,206
Pavilion rentals	22,075	13,800	16,875	14,850
Capital Contributions	150,000	0	0	0
Interest on investments	6,332	0	7,871	0
Net Inc/Dec in FV of Investmen	(332)	0	135	0
Purchase discounts	959	0	0	0
Transfer from Other Fd	1,634,026	2,641,421	2,641,421	3,235,200
Reimbursements-Inter-deptmntal	3,000,000	3,200,000	3,200,000	2,900,000
<b>Total</b>	<b>10,306,256</b>	<b>11,224,215</b>	<b>10,762,043</b>	<b>11,495,192</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	388,877	475,008	462,181	489,185
Other Operating	6,112,534	6,075,282	4,540,493	7,211,731
Contractual Services	1,824,544	4,484,234	4,591,616	4,421,205
Debt Service	184,803	184,066	184,066	184,572
Internal Services Allocations	525,156	756,930	756,934	569,460
Capital Outlay	96,990	195,000	100,000	100,000
<b>Total</b>	<b>9,132,904</b>	<b>12,170,520</b>	<b>10,635,290</b>	<b>12,976,153</b>
 Full Time Equivalents:	 13	 13	 13	 13

**VISITORS FACILITIES FUND (4710)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	629,905		1,208,247	1,930,009
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		595,009	0
	<b>BEGINNING BALANCE</b>	629,905		1,803,256	1,930,009
	<b>OPERATING REVENUE</b>				
	<b>Arena Services</b>				
311760	Operating Revenues - Arena	2,641,786	2,768,507	2,558,318	2,839,206
	<b>Total Arena Services</b>	2,641,786	2,768,507	2,558,318	2,839,206
	<b>Convention Center Services</b>				
311600	Operating Rev - Convention Ctr	2,753,862	2,506,187	2,259,998	2,405,936
	<b>Total Convention Center Services</b>	2,753,862	2,506,187	2,259,998	2,405,936
	<b>TOTAL OPERATING REVENUE</b>	5,395,648	5,274,694	4,818,316	5,245,142
	<b>Other Revenue</b>				
302350	Special events permits	21,650	15,100	20,906	25,000
311500	Multicultural Center rentals	35,278	39,200	40,010	35,000
311510	Heritage Park maint contract	40,620	40,000	16,510	40,000
312000	Pavilion rentals	22,075	13,800	16,875	14,850
340200	Capital Contributions	150,000	0	0	0
340900	Interest on investments	6,332	0	7,871	0
340995	Net Inc/Dec in FV of Investments	(332)	0	135	0
343650	Purchase discounts	959	0	0	0
	<b>Total Other Revenue</b>	276,582	108,100	102,306	114,850
	<b>TOTAL NON-OPERATING REVENUE</b>	276,582	108,100	102,306	114,850
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transf from other fd - ARNTA	1,634,026	2,641,421	2,641,421	3,235,200
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,634,026	2,641,421	2,641,421	3,235,200
	<b>REIMBURSEMENTS</b>				
360030	Reimbursements-Inter-deptmntal	3,000,000	3,200,000	3,200,000	2,900,000
	<b>TOTAL REIMBURSEMENTS</b>	3,000,000	3,200,000	3,200,000	2,900,000
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	10,306,256	11,224,215	10,762,043	11,495,192
	<b>TOTAL FUNDS AVAILABLE</b>	10,936,160	11,224,215	12,565,299	13,425,201

**VISITORS FACILITIES FUND (4710)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
13600	Convention Ctr/Auditorium Ops	4,670,712	4,667,006	4,726,435	4,395,182
13610	Arena Capital	152,554	1,876,500	653,584	3,330,001
13615	Arena-Marketing/Co-Promotion	330,000	805,000	805,000	600,000
13625	Arena Operations	2,842,236	3,416,971	3,070,941	3,195,186
13630	Water Garden	(7)	0	0	0
80000	Reserve Approp - Visitor Fac	0	0	0	0
	<b>Total Departmental Expenditures</b>	7,995,495	10,765,477	9,255,960	11,520,369
<b>Non-Departmental Expenditures</b>					
12930	Bayfront Arts & Sciences Park	709,228	971,045	946,232	943,281
13710	Cultural Facility Maintenance	90,785	136,380	135,479	144,412
50010	Uncollectible accounts	21,876	0	0	0
60010	Transfer to General Fund	130,716	113,553	113,553	183,519
60130	Transfer to Debt Service	184,803	184,066	184,066	184,572
	<b>Total Non-Departmental Expenditures</b>	1,137,409	1,405,043	1,379,330	1,455,784
<b>TOTAL VISITORS FACILITIES FUND (4710)</b>		9,132,904	12,170,520	10,635,290	12,976,153
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		595,009		0	0
<b>UNRESERVED</b>		1,208,247		1,930,009	449,048
<b>CLOSING BALANCE</b>		1,803,256		1,930,009	449,048

## LOCAL EMERGENCY PLANNING COMMITTEE FUND SUMMARY

### Mission

The Local Emergency Planning Committee (LEPC) forms a partnership between local government and industry as a resource for enhancing hazardous materials preparedness. LEPC promotes Emergency Planning and the Community Right-To-Know Act (EPCRA) and focuses on hazardous material planning for the community.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
Contributions and donations	127,116	268,400	274,455	268,400
Interest on investments	561	0	463	0
Net Inc/Dec in FV Investment	(24)	0	7	0
Transfer from Other Funds	132	0	0	1,412
<b>Total</b>	127,784	268,400	274,925	269,812

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	63,592	69,455	69,455	70,997
Other Operating	41,354	180,050	180,051	177,900
Contractual Services	24,533	8,500	8,501	3,000
Internal Service Allocations	11,232	18,951	14,296	17,353
<b>Total</b>	140,711	276,955	272,302	269,250

Full Time Equivalents:	1	1	1
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**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	60,715		39,233	50,411
	<b>Reserved for Encumbrances</b>	0		8,555	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	60,715	0	47,788	50,411
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	561	0	463	0
340995	Net Inc/Dec in FV of Investements	(24)	0	7	0
	<b>Total Interest Income</b>	536	0	470	0
	<b>Other Revenue</b>				
340000	Contributions and donations	127,116	268,400	274,455	268,400
	<b>Total Other Revenue</b>	127,116	268,400	274,455	268,400
	<b>TOTAL NON-OPERATING REVENUE</b>	127,652	268,400	274,925	268,400
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transf fr other fd	132	0	0	1,412
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	132	0	0	1,412
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	127,784	268,400	274,925	269,812
	<b>TOTAL FUNDS AVAILABLE</b>	188,499	268,400	322,713	320,223

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
21700	Local Emerg Planning Comm	140,711	128,555	123,902	120,850
21900	Industry Education	0	70,000	70,000	70,000
21901	Reverse Alert System	0	78,400	78,400	78,400
	<b>Total Departmental Expenditures</b>	<u>140,711</u>	<u>276,955</u>	<u>272,302</u>	<u>269,250</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL LOCAL EMERGENCY PLANNING COMM FUND (6060)</b>		<u>140,711</u>	<u>276,955</u>	<u>272,302</u>	<u>269,250</u>
<b>RESERVED FOR ENCUMBRANCES</b>		8,555		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		39,233		50,411	50,973
<b>CLOSING BALANCE</b>		<u>47,788</u>	<u>0</u>	<u>50,411</u>	<u>50,973</u>

## CRIME CONTROL FUND SUMMARY

### Mission

To provide supplemental funding to assist the Police Department in fighting crime by maximizing the use of voter approved sales tax revenue to enhance the capability of the City's crime control public safety resources and to support new or existing community based crime prevention initiatives.

### Mission Elements

- 151 - Respond to calls for law enforcement services.
- 152 - Investigate crime.
- 156 - Work with the community and other law enforcement entities to reduce crime.

CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Revenues:</b>				
CCPD sales tax	6,601,264	6,900,000	6,562,872	6,628,500
Juvenile Drug Testing	4,670	8,000	3,727	0
Interest on investments	21,813	8,700	19,429	0
Net Inc/Dec in FV of Investment	(1,731)	0	396	0
Miscellaneous	1,045	0	0	0
Transfer from Other Funds	4,587	0	0	0
<b>Total</b>	6,631,649	6,916,700	6,586,424	6,628,500

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	5,686,470	5,703,316	5,336,304	5,336,057
Other Operating	803,005	971,794	721,233	245,370
Contractual Services	66,959	255,603	191,759	2,500
Internal Services Allocations	651,360	884,626	884,627	913,900
Capital Outlay	583,586	706,555	649,606	-
<b>Total</b>	7,791,381	8,521,894	7,783,529	6,497,827
 Full Time Equivalents:	 78.6	 78.6	 63	 63



**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	5,931,365		4,771,633	3,687,710
	<b>Reserved for Encumbrances</b>	113,183		113,183	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	6,044,548		4,884,816	3,687,710
	<b>OPERATING REVENUE</b>				
300620	CCPD sales tax	6,601,264	6,900,000	6,562,872	6,628,500
	<b>TOTAL OPERATING REVENUE</b>	6,601,264	6,900,000	6,562,872	6,628,500
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	21,813	8,700	19,429	0
340995	Net Inc/Dec in FV of Investmen	(1,731)	0	396	0
	<b>Total Interest Income</b>	20,083	8,700	19,825	0
	<b>Other Revenue</b>				
304610	Juvenile Drug Testing	4,670	8,000	3,727	0
344000	Miscellaneous	1,045			
	<b>Total Other Revenue</b>	5,715	8,000	3,727	0
	<b>TOTAL NON-OPERATING REVENUE</b>	25,798	16,700	23,552	0
	<b>INTERFUND CONTRIBUTIONS</b>				
352520	Transfer from Other Fds	4,587	0	0	0
	<b>Total Interfund Contributions</b>	4,587	0	0	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,631,649	6,916,700	6,586,424	6,628,500
	<b>TOTAL FUNDS AVAILABLE</b>	12,676,197	6,916,700	11,471,239	10,316,210

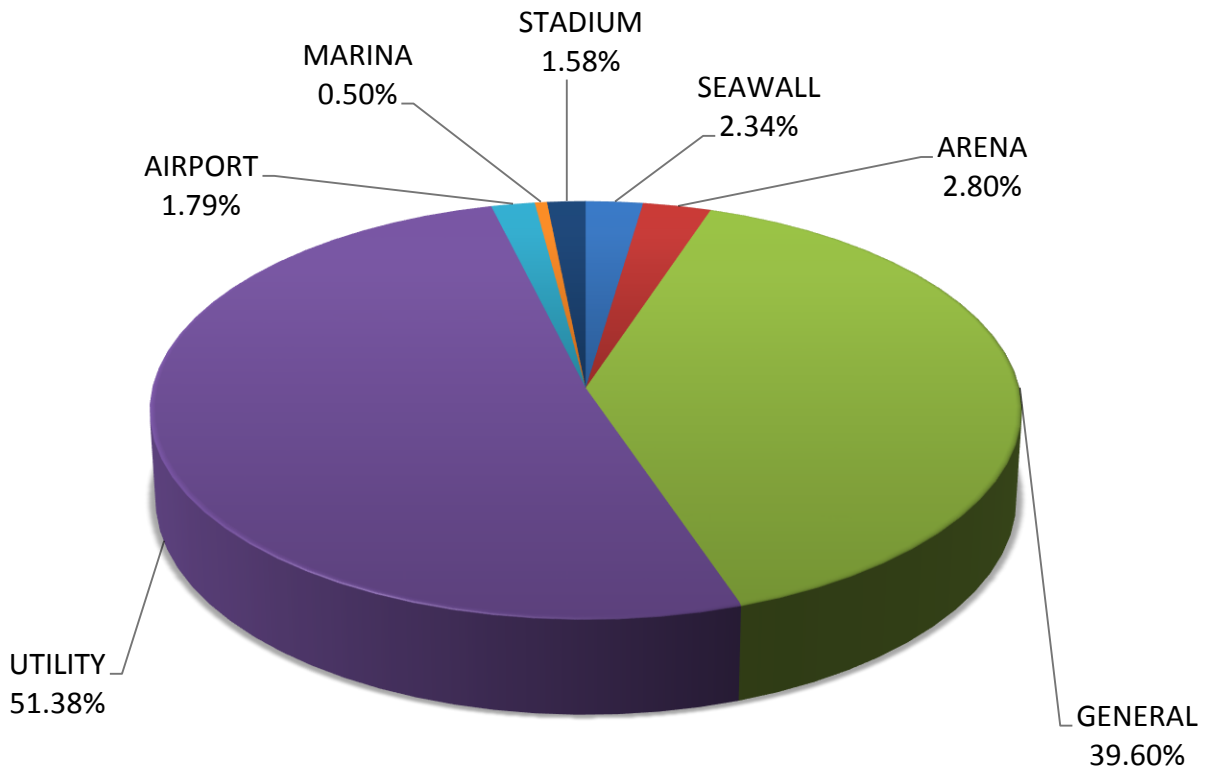
**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Departmental Expenditures</b>					
11711	CCCCPD-Police Ofcr Cost	5,654,966	6,353,595	5,929,101	6,497,827
11712	Police Officer Trainee Intern	93,905	0	0	0
11713	CCCCPD-Pawn Shop Detail	163,199	212,500	154,398	0
11717	CCCCPD-PS Vehicles & Equip	1,049,656	898,735	881,123	0
11718	CCCCPD-Police Academy Cost	142,841	0	0	0
49001	Election Costs	0	120,000	75,000	0
49002	Juvenile Assessment Center	460,184	495,313	464,565	0
49008	Crime Prevention	168,500	206,055	193,803	0
49010	Juvenile City Marshals	58,130	104,695	85,539	0
80000	Reserve Approp - CC CCPD	0	131,000	0	0
	<b>Total Departmental Expenditures</b>	<b>7,791,381</b>	<b>8,521,894</b>	<b>7,783,529</b>	<b>6,497,827</b>
<b>TOTAL CRIME CONTROL &amp; PREVENTION DIST FUND (9010)</b>		<b>7,791,381</b>	<b>8,521,894</b>	<b>7,783,529</b>	<b>6,497,827</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	113,183		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	4,771,633		3,687,710	3,818,383
	<b>CLOSING BALANCE</b>	<b>4,884,816</b>		<b>3,687,710</b>	<b>3,818,383</b>



# DEBT SERVICE FUNDS

# DEBT SERVICE FUNDS EXPENDITURES



## DEBT SERVICE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
Advalorem taxes - current	39,049,346	41,314,000	41,314,000	42,841,140
Advalorem taxes - delinquent	634,231	490,000	490,000	507,467
Penalties & Interest on taxes	512,942	332,000	332,000	343,834
TX State Aquarium contribution	330,613	0	0	0
Interest on investments	364,825	101,700	307,512	154,680
Net Inc/Dec in FV of Investmen	-10,503	0	3,415	0
Accrued interest - bond SD	553,535	0	0	0
Proceeds of sale of bonds	77,145,000	0	0	0
Bond Premium	11,898,979	0	0	0
Trans for debt	77,507,513	76,350,893	76,350,893	70,505,273
Transf from other fd	3,493,400	3,427,200	3,427,200	3,427,400
Transfer for debt svc reserve	669,381	426,944	426,944	0
Contribution from Federal Gov	1,194,548	1,194,517	1,791,774	1,194,540
<b>DEBT SERVICE FUNDS</b>	<b>213,343,810</b>	<b>123,637,254</b>	<b>124,443,737</b>	<b>118,974,334</b>

## SUMMARY OF EXPENDITURES BY FUND

SEAWALL IMPROVEMENT DS FUND (1121)	2,861,819	2,861,919	2,861,919	2,862,919
ARENA FACILITY DS FUND (1131)	3,421,900	3,427,200	3,427,200	3,427,400
BASEBALL STADIUM DS FUND (1141)	2,200,250	2,207,000	2,207,000	1,928,158
DEBT SERVICE FUND (2010)	133,940,382	48,014,960	48,062,568	48,405,200
WATER SYSTEM REV DS FUND (4400)	26,179,799	26,275,103	25,975,103	24,005,235
WASTEWATER SYSTEM REV DS (4410)	21,817,572	21,733,914	21,733,914	21,741,220
GAS SYSTEM REV DS FUND (4420)	1,405,361	1,389,969	1,389,968	1,404,379
STORM WATER REV DS FUND (4430)	15,716,561	15,385,525	15,385,525	15,647,052
AIRPORT 2012A DEBT SVC FUND (4640)	945,026	949,119	949,119	944,019
AIRPORT 2012B DEBT SVC FUND (4641)	365,395	368,482	368,482	367,482
AIRPORT DEBT SVC FUND (4642)	393,892	398,100	398,100	398,850
AIRPORT CFC DEBT SVC FUND (4643)	478,404	481,400	481,400	479,900
MARINA DEBT SERVICE FUND (4701)	393,853	609,275	609,275	612,750
<b>DEBT SERVICE FUNDS</b>	<b>210,120,214</b>	<b>124,101,966</b>	<b>123,849,573</b>	<b>122,224,564</b>

**SCHEDULE OF DEBT ROLLFORWARD**

**YTD - FY2017 Debt payment and balances**

DESCRIPTION		ORIGINAL ISSUE AMOUNT	MATURITY DATE	PRINCIPAL PAYMENTS 9.30.2017	INTEREST PAYMENTS 9.30.2017	ESTIMATED OUTSTANDING 9/30/2017
<b>PAYING</b>						
<b>AGENT GENERAL OBLIGATION BONDS:</b>						
BNY	2007 G.O. Texas Military Preparedness	3,830,000	9/1/2026	-	25,295	-
	2007 Tax & Rev-Utilities	6,985,000	9/1/2026	-	11,481	-
BNY	2007A General Improvement	31,145,000	3/1/2027	1,520,000	30,400	-
BNY	2009 General Improvement	88,725,000	3/1/2029	3,760,000	231,800	3,915,000
WFB	2010 General Improvement (Parks)	13,685,000	3/1/2030	580,000	398,613	9,850,000
BOT	2012 General Improvement (Streets)	44,695,000	3/1/2026	1,915,000	1,788,644	40,780,000
BNY	2012C Gen Improv Refidg (excludes Marina MGO)	29,855,000	3/1/2023	2,595,000	700,000	15,290,000
BNY	2012D Taxable General Improvement Refunding	107,660,000	3/1/2038	8,625,000	2,443,597	87,060,000
BOT	2013 General Improvement Bonds	82,025,000	3/1/2033	3,055,000	3,561,500	73,000,000
BNY	2015 General Improvement Bonds	90,520,000	3/1/2035	3,075,000	3,869,350	85,355,000
BNY	2015 GO Refunding	61,015,000	3/1/2035	-	2,977,900	61,015,000
BNY	2016 GO Refunding	16,130,000	3/1/2029	45,000	597,450	16,085,000
Broadway	2016A GO Refdg (TMPC)	4,361,533	9/1/2026	626,780	113,503	3,734,753
	<b>Total General Obligation Bonds</b>			<b>\$ 25,796,780</b>	<b>\$ 16,749,533</b>	<b>\$ 396,084,753</b>
<b>CERTIFICATES OF OBLIGATION</b>						
BNY	2008 Certificates of Obligation - Landfill	12,000,000	3/1/2038	275,000	16,900	285,000
WFB	2009 C.O. Holly Road/Bayfront	8,460,000	3/1/2029	345,000	45,875	745,000
WFB	2010 Certificates of Obligation - Convention	3,000,000	3/1/2030	125,000	94,101	2,185,000
BNY	2015 Taxable Cert of Obligation - Landfill	10,020,000	3/1/2035	385,000	327,643	8,840,000
BNY	2016 Facility Cert of Obligation	2,000,000	3/1/2029	80,000	64,463	1,825,000
BNY	2016A Tax & Limited Pledge CO - Streets	16,430,000	3/1/2036	585,000	595,300	15,260,000
	2017 Taxable Cert of Obligation - Landfill	2,500,000	9/30/2027	-	-	2,500,000
	<b>Total Certificates of Obligation - General Fund</b>			<b>\$ 1,795,000</b>	<b>\$ 1,144,281</b>	<b>\$ 31,640,000</b>
<b>TAX INCREMENT FINANCING ZONE #2</b>						
BNY	2008 TIF Refunding Bonds (Packery Channel)	13,445,000	9/15/2022	\$ 990,000	\$ 353,700	\$ 6,870,000
	<b>Total Tax Increment Financing Zone #2</b>			<b>\$ 990,000</b>	<b>\$ 353,700</b>	<b>\$ 6,870,000</b>
<b>OTHER OBLIGATIONS</b>						
ANB	2014 Tax Notes	8,000,000	3/1/2021	1,120,000	81,158	3,590,000
BBVA CO	2012 Public Property Contractual Obligations	7,390,000	3/1/2024	595,000	104,648	3,930,000
FR	2014 Public Property Contractual Obligations	9,000,000	3/1/2026	685,000	178,913	6,305,000
BNY	2015 Tax Notes (TMPC) - Streets Only	5,090,000	9/1/2021	-	18,034	-
	<b>Total Other Obligations</b>			<b>\$ 2,400,000</b>	<b>\$ 382,753</b>	<b>\$ 13,825,000</b>
	<b>TOTAL TAX-SUPPORTED DEBT</b>			<b>\$ 30,981,780</b>	<b>\$ 18,630,267</b>	<b>\$ 448,419,753</b>
<b>AIRPORT SYSTEM BONDS</b>						
BNY	2012-A Airport General Improvement Bonds	\$8,340,000	3/1/2023	\$ 795,000	\$ 149,619	\$ 3,860,000
BNY	2012-B Airport General Improvement Bonds	9,880,000	3/1/2030	50,000	313,481	9,640,000
WFB	2010 Taxable Airport Certificates of Obligation (CFC's)	5,500,000	3/1/2030	225,000	252,900	4,075,000
BNY	2012 Taxable Airport Certificates of Obligation	5,990,000	3/1/2037	180,000	214,850	5,295,000
	<b>Total Airport System Bonds</b>			<b>\$ 1,250,000</b>	<b>\$ 930,850</b>	<b>\$ 22,870,000</b>
<b>UTILITY SYSTEM BONDS</b>						
WFB	2005 LNRA Water Supply	5,160,000	7/15/2017	715,000	28,600	-
WFB	2015 NRA Water Supply Refunding Bonds	62,785,000	7/15/2027	4,220,000	2,784,150	54,020,000
	<b>Total Nueces River Authority Bonds</b>			<b>\$ 4,935,000</b>	<b>\$ 2,812,750</b>	<b>\$ 54,020,000</b>

**SCHEDULE OF DEBT ROLLFORWARD**

**YTD - FY2017 Debt payment and balances**

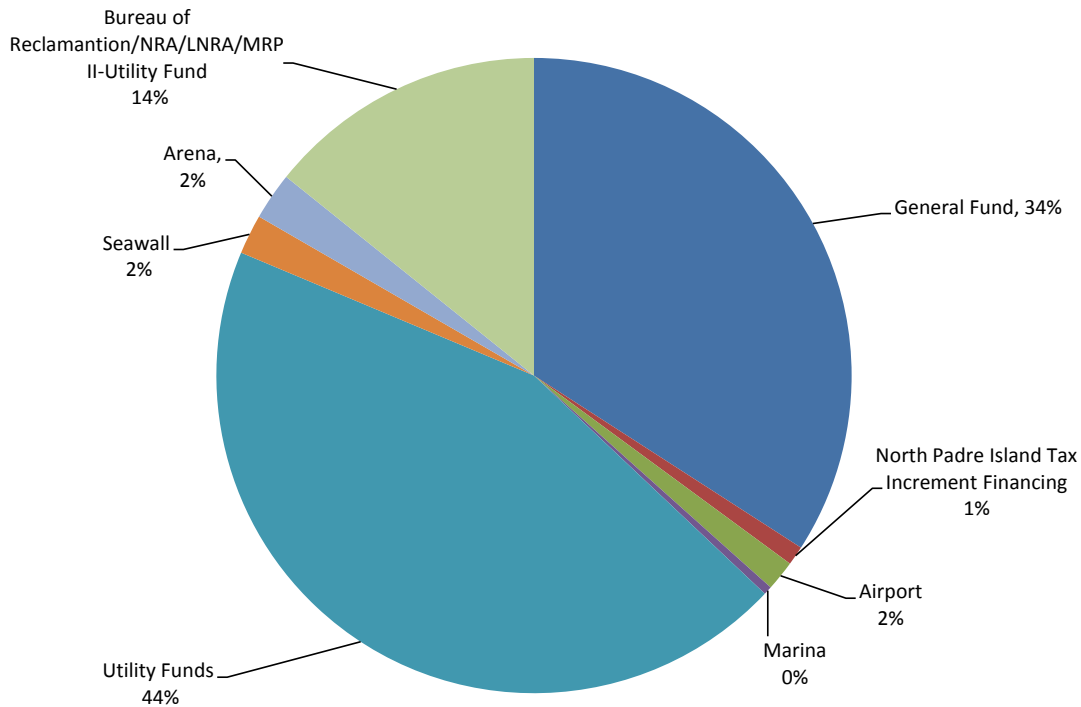
	<b>DESCRIPTION</b>	<b>ORIGINAL ISSUE AMOUNT</b>	<b>MATURITY DATE</b>	<b>PRINCIPAL PAYMENTS 9.30.2017</b>	<b>INTEREST PAYMENTS 9.30.2017</b>	<b>ESTIMATED OUTSTANDING 9/30/2017</b>
<b>Utility System Revenue Bonds:</b>						
BNY	2005 Utility Revenue Refunding Bonds	70,390,000	7/15/2020	10,965,000	2,020,463	0
BNY	2009 Utility Revenue Bonds	96,490,000	7/15/2039	2,105,000	171,800	2,190,000
WFB	2010-A Utility Revenue Bonds	14,375,000	7/15/2019	1,695,000	211,800	3,600,000
WFB	2010-B Utility Revenue Bonds (BAB)	60,625,000	7/15/2040	-	3,661,914	60,625,000
BOT	2012 Utility Revenue Bonds	52,500,000	7/15/2042	1,000,000	2,199,800	48,440,000
BNY	2012A Utility Junior Lien and Refunding Bonds	155,660,000	7/15/2042	7,675,000	6,223,719	119,930,000
BNY	2012B Utility Junior Lien Revenue Bonds	69,085,000	7/15/2042	1,340,000	2,731,531	61,785,000
BNY	2013 Utility Junior Lien Revenue Bonds	97,930,000	7/15/2043	1,000,000	4,724,269	94,930,000
BNY	2015A Utility Jr Lien Revenue Bonds	93,600,000	9/30/2045	1,565,000	4,436,831	90,520,000
BNY	2015B Utility Jr Lien Revenue Bonds	49,585,000	9/30/2045	-	793,360	0
BNY	2015C Utility Jr Lien Revenue Bonds	101,385,000	9/30/2045	1,690,000	4,606,356	98,230,000
BNY	2015D Utility Jr Lien Revenue Bonds	46,990,000	9/30/2026	3,470,000	2,155,150	43,520,000
	2016 Utility Jr Lien Refdg Rev Bond	80,415,000	7/15/2039	355,000	3,383,957	80,060,000
	2016A Utility (TMPC) GO Refdg	770,379	9/1/2026	73,220	13,259	697,159
	2017 Utility Syst Jr Lien Rev Refdg Bonds	51,215,000	7/15/2045	845,000	146,711	50,370,000
	2017A Utility Syst Jr Lien Rev Refdg Bonds	27,670,000	9/30/2020			27,670,000
	<b>Utility System Revenue Bonds</b>			<b>\$ 33,778,220</b>	<b>\$ 37,480,920</b>	<b>\$ 782,567,159</b>
	<b>Total Utility System Rev Bonds</b>			<b>\$ 38,713,220</b>	<b>\$ 40,293,670</b>	<b>\$ 836,587,159</b>
<b>SALES TAX BONDS</b>						
<b>Arena:</b>						
BNY	2014 Sales Tax Revenue Bonds	30,555,000	9/1/2025	\$ 2,245,000	\$ 1,180,200	\$ 22,275,000
<b>Stadium:</b>						
BNY	2014 Sales Tax Revenue Bonds	7,840,000	9/1/2017	2,100,000	105,000	-
<b>Seawall:</b>						
BNY	2012 Sales Tax Revenue Bonds	29,075,000	3/1/2026	1,935,000	924,919	19,835,000
	<b>Total Sales Tax Revenue Bonds</b>			<b>\$ 6,280,000</b>	<b>\$ 2,210,119</b>	<b>\$ 42,110,000</b>
	<b>TOTAL REVENUE BONDS</b>			<b>\$ 46,243,220</b>	<b>\$ 43,434,639</b>	<b>\$ 901,567,159</b>
<b>Utility Tax Note:</b>						
	2015 Tax Notes - Utility Portion			\$ -	\$ 24,906	\$ -
<b>OTHER OBLIGATIONS</b>						
NOTES:	Bureau of Reclamation:					
BR	Choke Canyon Reservoir (1985)	\$57,648,843	8/1/2029	\$ 2,406,527	\$ 2,586,751	\$ 36,055,702
	Recreation, Fish & Wildlife (1985)	14,831,688	8/1/2044	472	1,413	12,126,909
	LNRA Purchase Contract	105,978,177	7/1/2035	2,489,561	2,920,699	80,958,996
	<b>Total Notes</b>			<b>\$ 4,896,560</b>	<b>\$ 5,508,863</b>	<b>\$ 129,141,607</b>
	<b>TOTAL OUTSTANDING PRINCIPAL ON DEBT (1)</b>			<b>\$ 82,121,560</b>	<b>\$ 67,598,674</b>	<b>\$ 1,479,128,519</b>
	(1) Does not include Discount or Premium on Bonds					
	<b>2012C.4 Marina Portion MGO</b>			\$ 295,000	\$ 95,750	\$ 1,765,000
<b>Marina:</b>						
BOT	2015 Marina Revenue Taxable	2,600,000	9/30/2030	\$ 145,000.00	\$ 71,625.00	\$ 2,170,000.00

**Combined Cross-Fund Schedule of Principal and Interest Payments (Only)  
Planned for FY 2018**

<u>Significant Funds</u>	<u>Principal (P)</u>	<u>Interest (I)</u>	<u>Total P&amp;I</u>
General Fund	\$ 30,914,918	\$ 17,445,282	\$ 48,360,200
North Padre Island Tax Increment Financing	1,070,000	309,150	1,379,150
Airport	1,285,000	889,001	2,174,001
Marina	460,000	150,850	610,850
Utility Funds	32,455,084	30,306,752	62,761,836
Seawall	2,015,000	845,919	2,860,919
Arena	2,335,000	1,090,400	3,425,400
Stadium	-	-	-
Bureau of Reclamation/NRA/LNRA/MRP II-Utility Fund	9,360,943	10,829,446	20,190,389
<b>Totals</b>	<b>\$ 79,895,945</b>	<b>\$ 61,866,800</b>	<b>\$ 141,762,745</b>

Note: As titled, the above schedule summarizes principal and interest payments for fiscal year 2018. Amortization detail for fiscal years 2018 and beyond may be found on respective schedules located throughout the Debt Service and Enterprise Fund sections.

**Chart of Cross-Fund P&I by Funding Source**

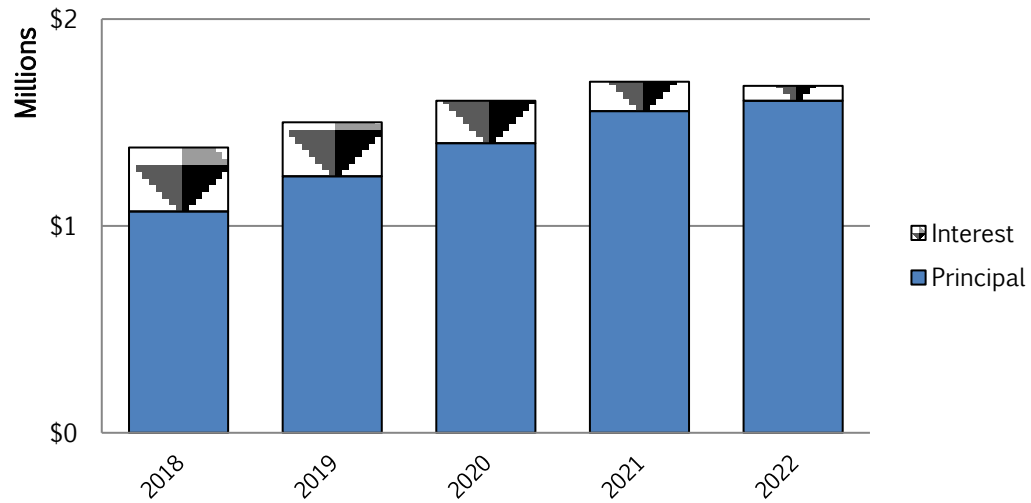


Note: As illustrate in the graph above, the major components of debt service are driven by Revenue Bonds (Utility Rate Supported) and General Obligation/Certificates of Obligation/Tax Notes (Generally Tax-Supported Debt). The remaining items are paid for via Special Revenue Funds in the form of dedicated taxes (4A Funds) and/or Reinvestment Zone taxes.

The increase in revenue debt service is caused in part to the corresponding increase in General Obligation debt service as utilities monies augment the 2014 General Obligation voter-approved Street projects. This trend is expected to continue.



# North Padre Island TIF#2 Debt Service (1111)



FY	Principal	Interest	Payment
2018	1,070,000	309,150	1,379,150
2019	1,240,000	261,000	1,501,000
2020	1,400,000	205,200	1,605,200
2021	1,555,000	142,200	1,697,200
2022	1,605,000	72,225	1,677,225
	\$6,870,000	\$989,775	\$7,859,775

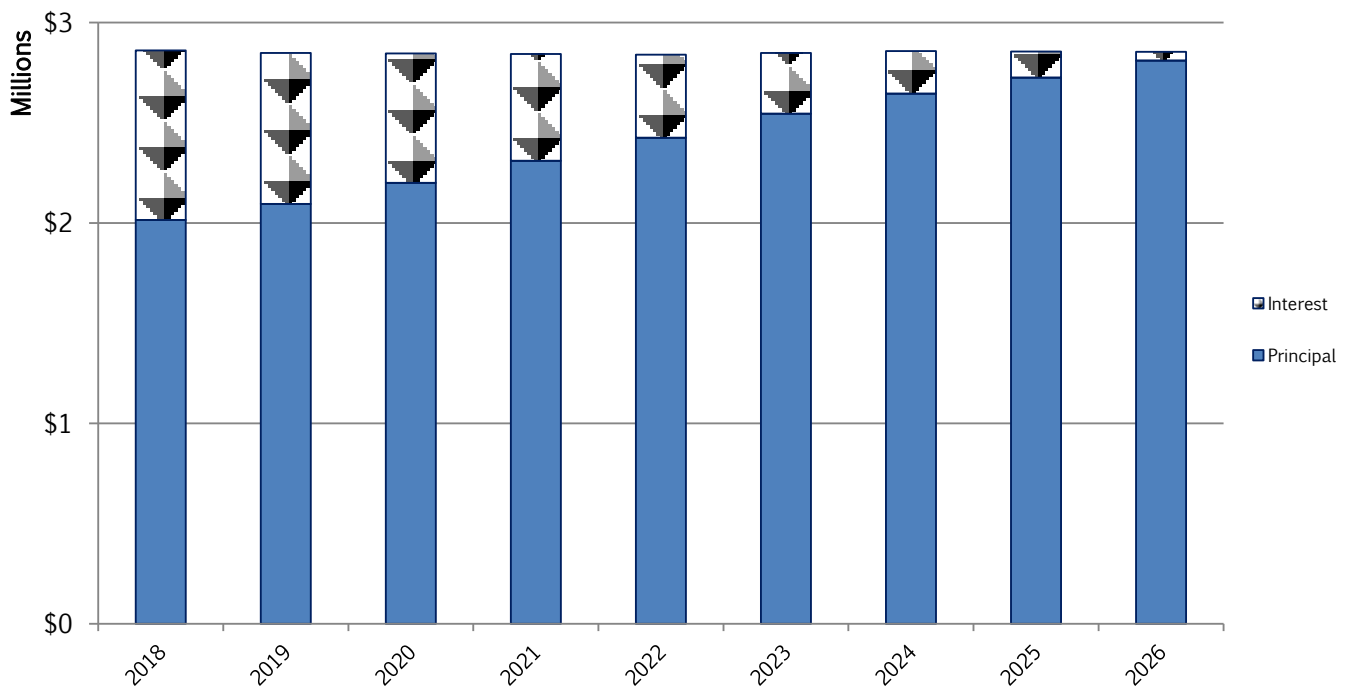
Note: Debt Service payments are paid from the Special Revenue Fund "Reinvestment Zone No. 2 Fund Fund (1111)".

**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	1,340,610		1,346,896	1,352,197
	<b>BEGINNING BALANCE</b>	1,340,610		1,346,896	1,352,197
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	5,643	0	5,199	0
	<b>Total Interest Income</b>	5,643	0	5,199	0
	<b>Other Revenue</b>				
340995	Net Inc/Dec in FV of Investment	(354)	0	102	0
	<b>Total Interest Income</b>	(354)	0	102	0
	<b>TOTAL NON-OPERATING REVENUE</b>	5,289	0	5,301	0
	<b>INTERFUND CONTRIBUTIONS</b>				
351451	Transfer for debt - Seawall Fd	2,862,816	2,861,919	2,861,919	2,862,919
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	2,862,816	2,861,919	2,861,919	2,862,919
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	2,868,105	2,861,919	2,867,220	2,862,919
	<b>TOTAL FUNDS AVAILABLE</b>	4,208,715	2,861,919	4,214,116	4,215,116

**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,860,000	1,935,000	1,935,000	2,015,000
55010	Interest	1,000,819	924,919	924,919	845,919
55040	Paying agent fees	1,000	2,000	2,000	2,000
<b>Total Non-Departmental Expenditures</b>		<u>2,861,819</u>	<u>2,861,919</u>	<u>2,861,919</u>	<u>2,862,919</u>
<b>TOTAL</b>		<u><u>2,861,819</u></u>	<u><u>2,861,919</u></u>	<u><u>2,861,919</u></u>	<u><u>2,862,919</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,346,896		1,352,197	1,352,197
<b>UNRESERVED</b>		0	0	0	0
<b>CLOSING BALANCE</b>		<u>1,346,896</u>		<u>1,352,197</u>	<u>1,352,197</u>



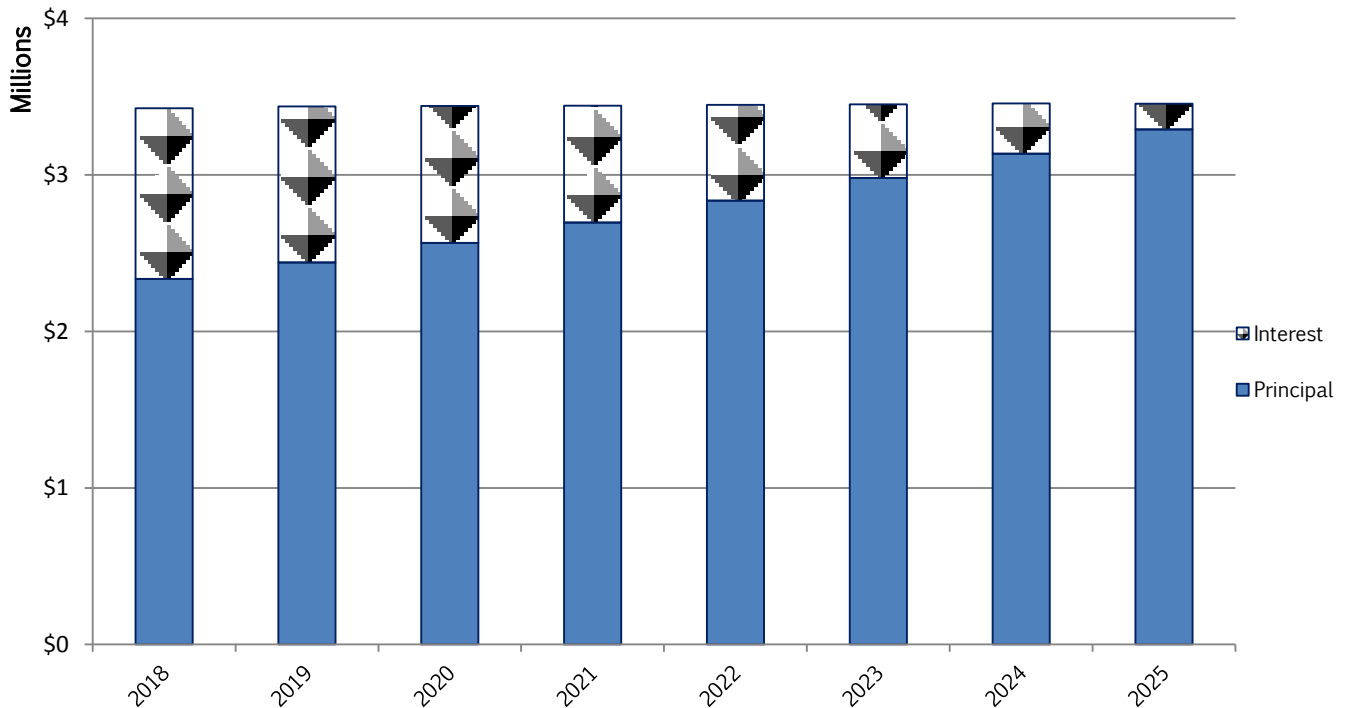
FY	Principal	Interest	Payment
2018	2,015,000	845,919	2,860,919
2019	2,095,000	753,244	2,848,244
2020	2,200,000	645,869	2,845,869
2021	2,310,000	533,119	2,843,119
2022	2,425,000	414,744	2,839,744
2023	2,545,000	303,219	2,848,219
2024	2,645,000	212,644	2,857,644
2025	2,725,000	130,391	2,855,391
2026	2,810,000	43,906	2,853,906
	<u>\$21,770,000</u>	<u>\$3,883,053</u>	<u>25,653,053</u>

**ARENA FACILITY DEBT SERVICE FUND (1131)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	2,905,474		2,925,075	2,935,240
	<b>BEGINNING BALANCE</b>	<u>2,905,474</u>		<u>2,925,075</u>	<u>2,935,240</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	18,930	0	9,923	0
340955	Net Inc/Dec in FV of Invest	(830)	0	242	0
345300	Proceeds of sale of bonds	-	0	0	0
345315	Bond Premium	-	0	0	0
	<b>Total Interest Income</b>	<u>18,100</u>	<u>0</u>	<u>10,165</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>18,100</u>	<u>0</u>	<u>10,165</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352013	Transfer fr Arena Facility Fd	3,423,400	3,427,200	3,427,200	3,427,400
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,423,400</u>	<u>3,427,200</u>	<u>3,427,200</u>	<u>3,427,400</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>3,441,501</u>	<u>3,427,200</u>	<u>3,437,365</u>	<u>3,427,400</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>6,346,975</u></u>	<u><u>3,427,200</u></u>	<u><u>6,362,440</u></u>	<u><u>6,362,640</u></u>

**ARENA FACILITY DEBT SERVICE FUND (1131)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	2,155,000	2,245,000	2,245,000	2,335,000
55010	Interest	1,266,400	1,180,200	1,180,200	1,090,400
55040	Paying agent fees	500	2,000	2,000	2,000
55045	Bond Issue Exp-CIP	0	0	0	0
55050	Transfers to Escrow Funds	0	0	0	0
<b>Total Non-Departmental Expenditures</b>		<b>3,421,900</b>	<b>3,427,200</b>	<b>3,427,200</b>	<b>3,427,400</b>
<b>TOTAL</b>		<b>3,421,900</b>	<b>3,427,200</b>	<b>3,427,200</b>	<b>3,427,400</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>2,925,075</b>	<b>2,935,240</b>	<b>2,935,240</b>	<b>2,935,240</b>
<b>UNRESERVED</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>2,925,075</b>	<b>2,935,240</b>	<b>2,935,240</b>	<b>2,935,240</b>



FY	Principal	Interest	Payment
2018	2,335,000	1,090,400	3,425,400
2019	2,440,000	997,000	3,437,000
2020	2,565,000	875,000	3,440,000
2021	2,695,000	746,750	3,441,750
2022	2,835,000	612,000	3,447,000
2023	2,980,000	470,250	3,450,250
2024	3,135,000	321,250	3,456,250
2025	3,290,000	164,500	3,454,500
	<b>22,275,000.00</b>	<b>5,277,150.00</b>	<b>27,552,150.00</b>

**BASEBALL STADIUM DEBT SERVICE FUND (1141)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	1,907,368		1,921,503	1,928,158
	<b>BEGINNING BALANCE</b>	<u>1,907,368</u>		<u>1,921,503</u>	<u>1,928,158</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	13,188	0	6,496	0
341140	Accrued interest - bond SD	(552)	0	159	0
	<b>Total Interest Income</b>	<u>12,635</u>	<u>0</u>	<u>6,655</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>12,635</u>	<u>0</u>	<u>6,655</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351454	Transfer for debt-Stadium Fund	2,201,750	2,207,000	2,207,000	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>2,201,750</u>	<u>2,207,000</u>	<u>2,207,000</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,214,385</u>	<u>2,207,000</u>	<u>2,213,655</u>	<u>0</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>4,121,753</u></u>	<u><u>2,207,000</u></u>	<u><u>4,135,158</u></u>	<u><u>1,928,158</u></u>

**BASEBALL STADIUM DEBT SERVICE FUND (1141)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Non-Departmental Expenditures</b>				
55000	Principal retired	1,995,000	2,100,000	2,100,000	0
55010	Interest	204,750	105,000	105,000	0
55040	Paying agent fees	500	2,000	2,000	0
60000	Transfers to other fd	0	0	0	1,928,158
	<b>Total Non-Departmental Expenditures</b>	<u>2,200,250</u>	<u>2,207,000</u>	<u>2,207,000</u>	<u>1,928,158</u>
	<b>Total Non-Departmental Expenditures</b>	<u>2,200,250</u>	<u>2,207,000</u>	<u>2,207,000</u>	<u>1,928,158</u>
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	1,921,503		1,928,158	0
	UNRESERVED	0		0	0
	<b>CLOSING BALANCE</b>	<u>1,921,503</u>		<u>1,928,158</u>	<u>0</u>

**GENERAL OBLIGATION DEBT FUND (2010)**  
**REVENUE DETAIL**

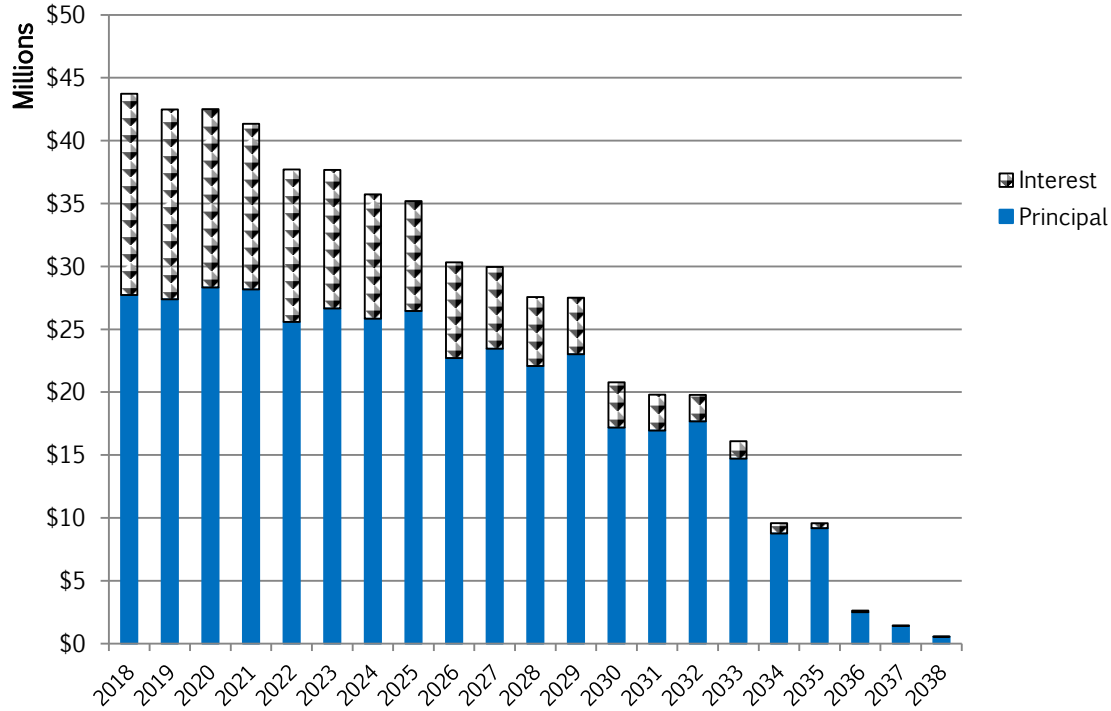
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>			12,917,032	12,018,310
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	10,777,534		0	0
	<b>BEGINNING BALANCE</b>	10,777,534		12,917,032	12,018,310
	<b>NON-OPERATING REVENUE</b>				
	<b>Ad Valorem Taxes</b>				
300010	Advalorem taxes - current	39,049,346	41,314,000	41,314,000	42,841,140
300100	Advalorem taxes - delinquent	634,231	490,000	490,000	507,467
300200	Penalties & Interest on taxes	512,942	332,000	332,000	343,834
	<b>Total Ad Valorem Taxes</b>	40,196,519	42,136,000	42,136,000	43,692,441
	<b>Interest Income</b>				
340900	Interest on investments	159,179	42,000	140,850	62,400
341140	Accrued interest - bond SD	317,445	0	0	0
	<b>Total Interest Income</b>	476,624	42,000	140,850	62,400
	<b>Other Revenue</b>				
340030	TX State Aquarium contribution	330,613	0	0	0
340995	Net Inc/Dec in FV of Investmen	(3,491)	0	1,391	0
345300	Proceeds of sale of bonds	77,145,000	0	0	0
345315	Bond Premium	11,898,979	0	0	0
	<b>Total Other Revenue</b>	89,371,101	0	1,391	0
	<b>TOTAL NON-OPERATING REVENUE</b>	130,044,244	42,178,000	42,278,241	43,754,841
	<b>INTERFUND CONTRIBUTIONS</b>				
351000	Trans for debt	6,035,636	4,885,605	4,885,605	3,236,004
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	6,035,636	4,885,605	4,885,605	3,236,004
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	136,079,880	47,063,605	47,163,846	46,990,845
	<b>TOTAL FUNDS AVAILABLE</b>	146,857,414	47,063,605	60,080,878	59,009,155



**GENERAL OBLIGATION DEBT FUND (2010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	26,091,489	29,569,889	29,569,889	30,914,918
55010	Interest	18,751,912	18,400,071	18,400,071	17,445,282
55040	Paying agent fees	16,714	45,000	45,000	45,000
55045	Transfer to escrow agent	88,191,024	0	0	0
55050	Bond issuance costs	819,243	0	47,608	0
60130	Transf to Debt	70,000	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<b>133,940,382</b>	<b>48,014,960</b>	<b>48,062,568</b>	<b>48,405,200</b>
<b>TOTAL</b>		<b>133,940,382</b>	<b>48,014,960</b>	<b>48,062,568</b>	<b>48,405,200</b>
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		0		0	0
UNRESERVED		12,917,032		12,018,310	10,603,955
CLOSING BALANCE		12,917,032		12,018,310	10,603,955

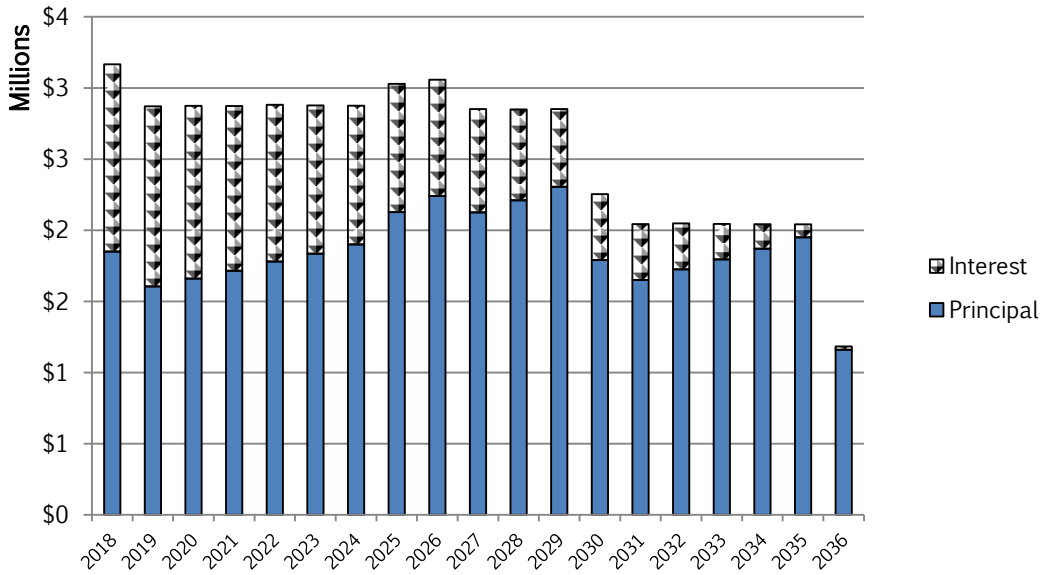
## General Obligation Bond Debt Service (2010)



FY	Principal	Interest	Payment
2018	26,420,428	15,753,218	42,173,646
2019	27,385,000	15,099,828	42,484,828
2020	28,325,000	14,186,920	42,511,920
2021	28,170,000	13,174,158	41,344,158
2022	25,585,000	12,124,430	37,709,430
2023	26,655,000	11,020,568	37,675,568
2024	25,840,000	9,891,631	35,731,631
2025	26,455,000	8,742,024	35,197,024
2026	22,710,000	7,615,217	30,325,217
2027	23,455,000	6,503,450	29,958,450
2028	22,080,000	5,484,784	27,564,784
2029	23,015,000	4,496,981	27,511,981
2030	17,180,000	3,602,980	20,782,980
2031	16,945,000	2,855,310	19,800,310
2032	17,675,000	2,107,045	19,782,045
2033	14,710,000	1,388,257	16,098,257
2034	8,760,000	823,298	9,583,298
2035	9,180,000	397,478	9,577,478
2036	2,500,000	129,046	2,629,046
2037	1,400,000	50,286	1,450,286
2038	545,000	11,006	556,006
	394,990,428	135,457,916	530,448,344

Note: The above amortization schedule reflects that of the General Obligation bonds only. Certificates of Obligation

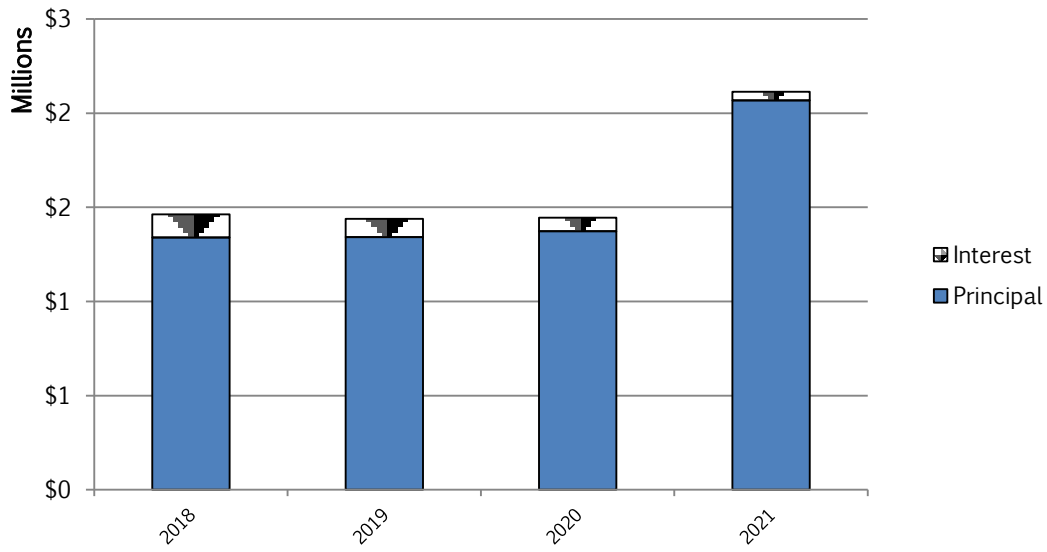
## Certificates of Obligation Debt Service (2010)



FY	Principal	Interest	Payment
2018	1,850,000	1,315,588	3,165,588
2019	1,605,000	1,265,565	2,870,565
2020	1,660,000	1,213,878	2,873,878
2021	1,715,000	1,157,658	2,872,658
2022	1,780,000	1,101,409	2,881,409
2023	1,835,000	1,041,688	2,876,688
2024	1,900,000	974,786	2,874,786
2025	2,127,170	901,002	3,028,172
2026	2,240,400	817,068	3,057,468
2027	2,125,000	726,053	2,851,053
2028	2,210,000	638,623	2,848,623
2029	2,305,000	546,336	2,851,336
2030	1,790,000	463,367	2,253,367
2031	1,650,000	392,851	2,042,851
2032	1,725,000	322,835	2,047,835
2033	1,795,000	249,177	2,044,177
2034	1,870,000	171,985	2,041,985
2035	1,950,000	91,176	2,041,176
2036	1,160,000	23,200	1,183,200
	<b>\$35,292,570</b>	<b>\$13,414,244</b>	<b>\$48,706,814</b>

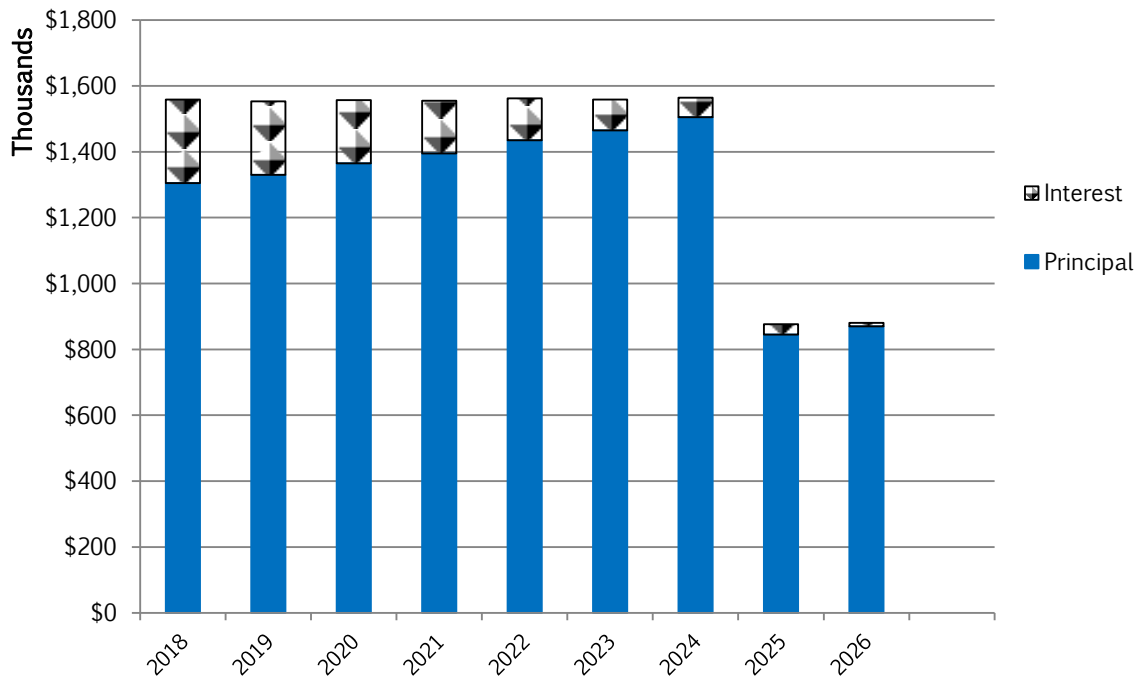
Note: This is a component of the expenditures of the General Obligation Debt Fund (2010) expenditures.

## Notes Debt Service (2010)



FY	Principal	Interest	Payment
2018	1,339,491	122,825	1,462,316
2019	1,341,392	97,097	1,438,489
2020	1,372,691	71,908	1,444,599
2021	2,067,559	45,854	2,113,413
	\$6,121,133	\$337,684	\$6,458,817

## Public Property Finance Contractual (2010)



	Principal	Interest	Payment
2018	1,305,000	253,651	1,558,651
2019	1,330,000	223,165	1,553,165
2020	1,365,000	191,980	1,556,980
2021	1,395,000	160,036	1,555,036
2022	1,435,000	127,272	1,562,272
2023	1,465,000	93,687	1,558,687
2024	1,505,000	59,282	1,564,282
2025	845,000	31,537	876,537
2026	870,000	10,614	880,614
	11,515,000	1,151,223	12,666,223

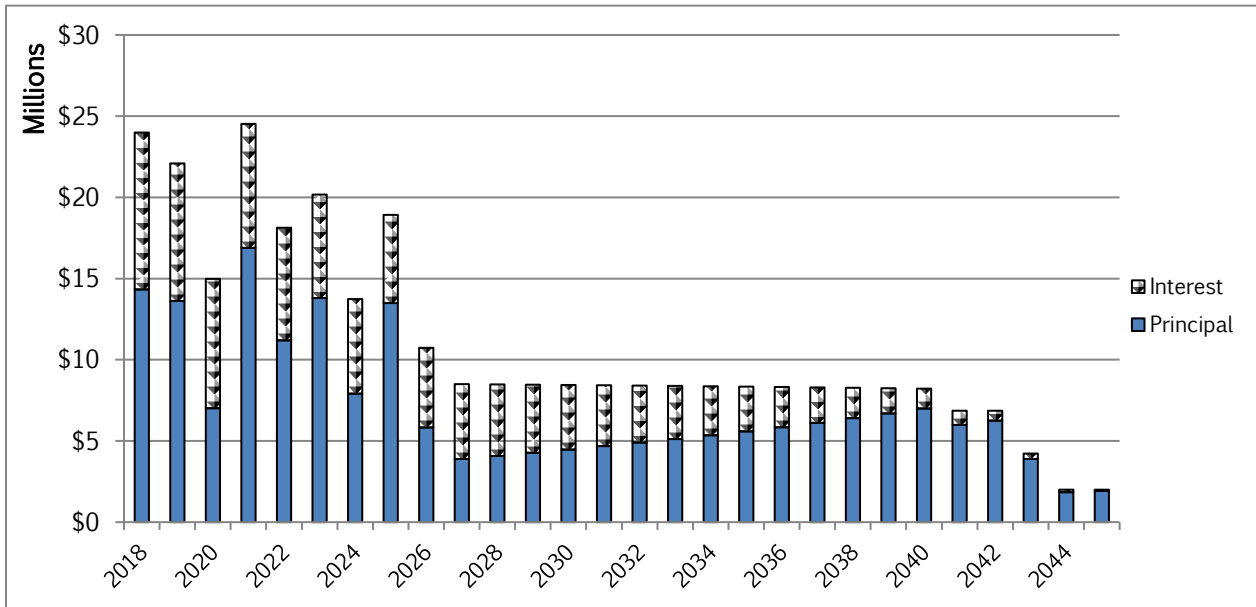
**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	4,376,312		4,789,533	5,452,676
	<b>BEGINNING BALANCE</b>	4,376,312		4,789,533	5,452,676
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	63,391	24,000	58,329	38,880
340995	Net Inc/Dec in FV of Investmen	(1,965)	0	548	0
341140	Accrued interest - bond SD	61,977	0	0	0
	<b>Total Interest Income</b>	123,403	24,000	58,877	38,880
<b>Other Revenue</b>					
370003	Contribution from Federal Gov	368,040	368,031	552,046	368,031
	<b>Total Other Revenue</b>	368,040	368,031	552,046	368,031
	<b>TOTAL NON-OPERATING REVENUE</b>	491,443	392,031	610,923	406,911
<b>INTERFUND CONTRIBUTIONS</b>					
351000	Trans for debt	25,892,236	25,907,072	25,907,072	23,637,204
351370	Trans for debt-Water				
351371	Transfer for debt svc reserve	209,341	120,251	120,251	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	26,101,577	26,027,323	26,027,323	23,637,204
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	26,593,020	26,419,354	26,638,246	24,044,115
	<b>TOTAL FUNDS AVAILABLE</b>	30,969,332	26,419,354	31,427,779	29,496,791

**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Non-Departmental Expenditures</b>				
55000	Principal retired	14,337,106	15,247,190	15,247,190	14,329,176
55010	Interest	11,616,275	11,014,913	10,714,913	9,663,059
55040	Paying agent fees	4,944	13,000	13,000	13,000
55050	Bond Issuance Cost	221,474			
	<b>Total Non-Departmental Expenditures</b>	26,179,799	26,275,103	25,975,103	24,005,235
	<b>TOTAL</b>	26,179,799	26,275,103	25,975,103	24,005,235
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	4,789,533		5,452,676	5,491,556
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	4,789,533		5,452,676	5,491,556

## WATER SYSTEM REVENUE BONDS DEBT SERVICE (4400)



FY	Principal	Interest	Payment
2018	14,329,176	9,663,059	23,992,235
2019	13,618,140	8,471,131	22,089,271
2020	7,015,652	7,964,590	14,980,242
2021	16,888,546	7,633,914	24,522,460
2022	11,194,537	6,932,622	18,127,158
2023	13,799,672	6,370,139	20,169,811
2024	7,912,072	5,825,852	13,737,924
2025	13,492,495	5,427,999	18,920,493
2026	5,828,074	4,907,053	10,735,127
2027	3,889,570	4,608,045	8,497,615
2028	4,075,610	4,405,198	8,480,809
2029	4,271,915	4,192,713	8,464,628
2030	4,468,761	3,978,259	8,447,020
2031	4,683,555	3,745,409	8,428,964
2032	4,903,241	3,506,079	8,409,320
2033	5,116,173	3,274,101	8,390,274
2034	5,348,875	3,017,245	8,366,120
2035	5,590,220	2,755,446	8,345,666
2036	5,842,659	2,481,792	8,324,451
2037	6,113,265	2,182,941	8,296,206
2038	6,404,165	1,870,291	8,274,456
2039	6,693,114	1,553,468	8,246,582
2040	6,998,640	1,222,273	8,220,912
2041	5,985,958	875,852	6,861,810
2042	6,250,440	611,003	6,861,444
2043	3,890,477	334,272	4,224,749
2044	1,843,587	155,240	1,998,827
2045	1,919,807	79,192	1,998,999
	<b>\$ 198,368,395</b>	<b>\$ 108,045,179</b>	<b>\$ 306,413,574</b>



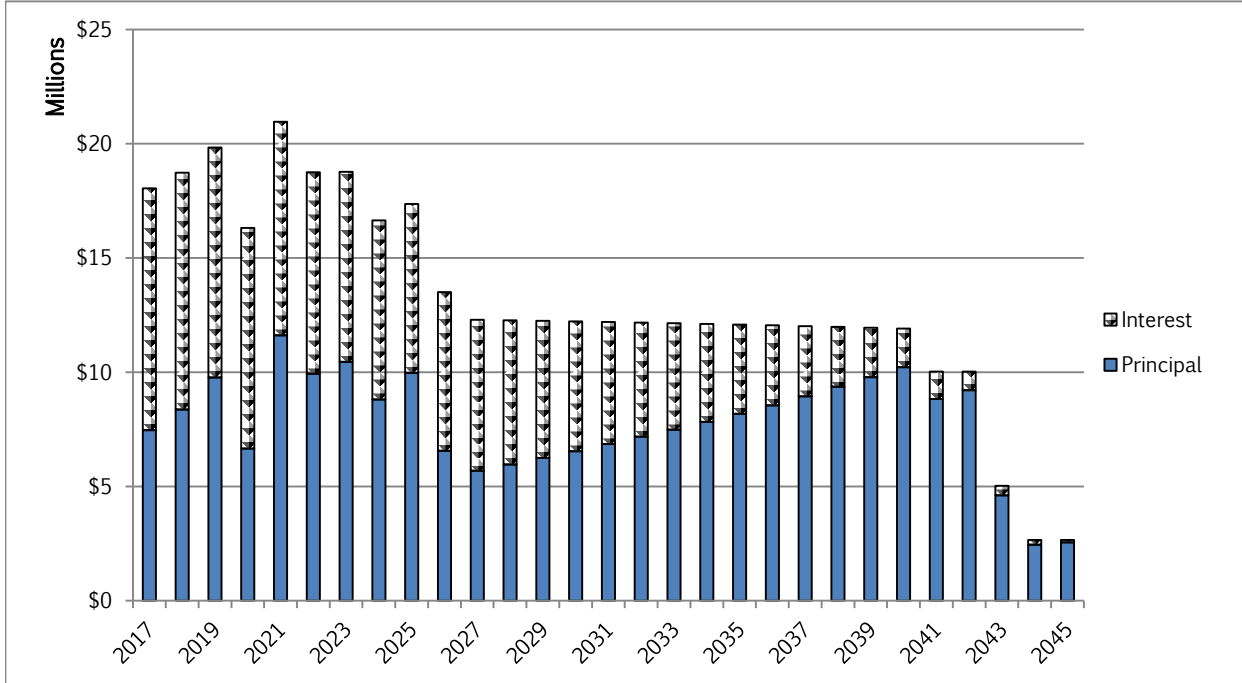
**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	4,661,649		5,164,163	5,681,419
	<b>BEGINNING BALANCE</b>	4,661,649		5,164,163	5,681,419
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	58,061	21,600	48,648	32,400
340995	Net Inc/Dec in FV of Investmen	(1,749)	0	530	0
341140	Accrued interest - bond SD	69,728	0	0	0
	<b>Total Interest Income</b>	126,040	21,600	49,178	32,400
<b>Other Revenue</b>					
370003	Contribution from Federal Gov	510,311	510,296	765,457	510,311
	<b>Total Other Revenue</b>	510,311	510,296	765,457	510,311
	<b>TOTAL NON-OPERATING REVENUE</b>	636,351	531,896	814,635	542,711
<b>INTERFUND CONTRIBUTIONS</b>					
351000	Transfer for debt	21,364,359	21,223,618	21,223,618	21,230,910
351371	Transfer for debt svc reserve	319,376	212,917	212,917	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	21,683,735	21,436,535	21,436,535	21,230,910
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	22,320,086	21,968,431	22,251,170	21,773,621
	<b>TOTAL FUNDS AVAILABLE</b>	26,981,735	21,968,431	27,415,333	27,455,040

**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Non-Departmental Expenditures</b>				
55000	Principal retired	9,121,150	9,494,126	9,494,126	10,287,296
55010	Interest	12,443,062	12,228,788	12,228,788	11,442,924
55040	Paying agent fees	3,680	11,000	11,000	11,000
55050	Bond Issuance Cost	249,680	0	0	0
	<b>Total Non-Departmental Expenditures</b>	21,817,572	21,733,914	21,733,914	21,741,220
	<b>TOTAL</b>	21,817,572	21,733,914	21,733,914	21,741,220
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	5,164,163		5,681,419	5,713,820
	UNRESERVED	0		0	0
	<b>CLOSING BALANCE</b>	5,164,163		5,681,419	5,713,820

## WASTEWATER SYSTEM REVENUE BONDS DEBT SERVICE (4410)



FY	Principal	Interest	Payment
2018	10,287,296.00	11,442,924.00	21,730,220.00
2019	9,769,541.30	10,066,677.39	19,836,218.69
2020	6,658,106.70	9,657,868.44	16,315,975.14
2021	11,614,256.01	9,348,027.16	20,962,283.17
2022	9,935,199.66	8,818,110.32	18,753,309.98
2023	10,453,761.13	8,317,529.28	18,771,290.41
2024	8,805,499.50	7,839,675.86	16,645,175.36
2025	9,966,947.62	7,396,551.02	17,363,498.64
2026	6,560,920.78	6,945,617.62	13,506,538.40
2027	5,688,417.43	6,606,772.24	12,295,189.67
2028	5,961,458.34	6,310,747.66	12,272,206.00
2029	6,248,993.93	6,000,604.04	12,249,597.97
2030	6,540,627.56	5,684,332.10	12,224,959.66
2031	6,855,317.25	5,344,249.42	12,199,566.67
2032	7,180,102.72	4,992,418.56	12,172,521.28
2033	7,484,392.77	4,661,849.86	12,146,242.63
2034	7,826,276.15	4,286,943.52	12,113,219.67
2035	8,179,236.48	3,905,207.72	12,084,444.20
2036	8,549,021.72	3,506,188.96	12,055,210.68
2037	8,943,912.63	3,072,056.08	12,015,968.71
2038	9,367,625.53	2,617,908.98	11,985,534.51
2039	9,781,967.69	2,165,146.14	11,947,113.83
2040	10,218,937.09	1,692,166.76	11,911,103.85
2041	8,828,865.35	1,197,811.32	10,026,676.67
2042	9,211,616.59	815,465.18	10,027,081.77
2043	4,610,639.63	416,255.52	5,026,895.15
2044	2,450,110.55	206,312.60	2,656,423.15
2045	2,551,407.11	105,245.54	2,656,652.65
	<b>220,530,455</b>	<b>143,420,663</b>	<b>363,951,119</b>

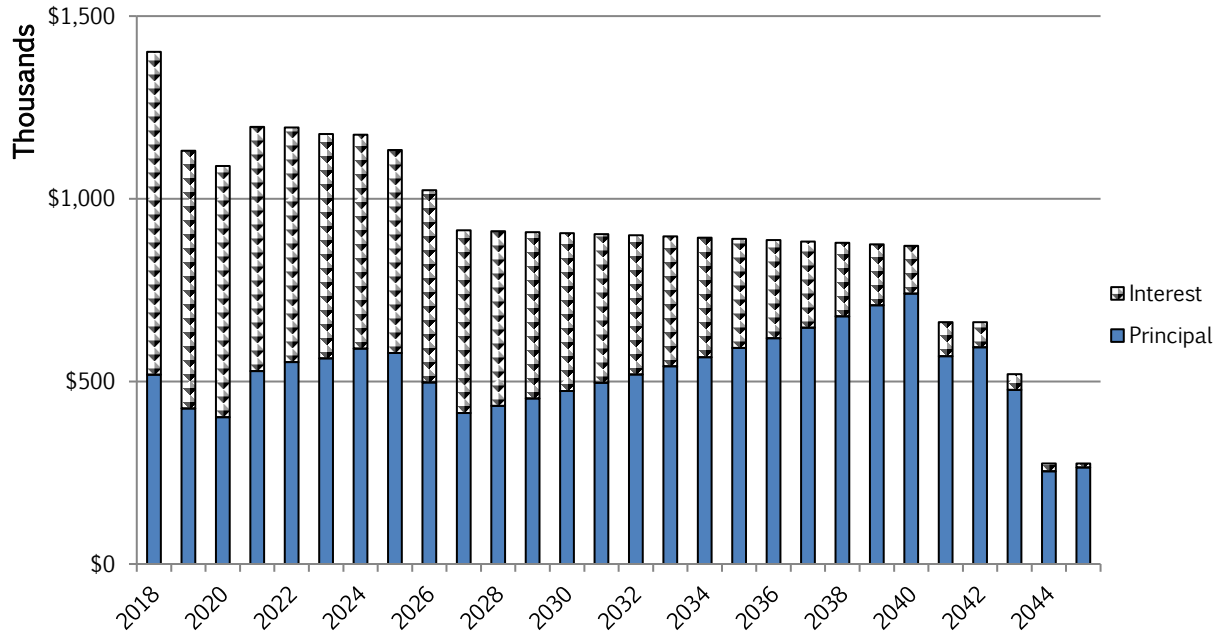
**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	561,991		748,323	779,720
	<b>BEGINNING BALANCE</b>	561,991		748,323	779,720
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	5,174	0	3,041	0
340995	Net Inc/Dec in FV of Invest	(220)	0	73	0
341140	Accrued interest - bond SD	10,479	0	0	0
	<b>Total Interest Income</b>	15,433	0	3,114	0
	<b>Other Revenue</b>				
370003	Contribution from Federal Gov	56,622	56,621	84,904	56,622
	<b>Total Other Revenue</b>	56,622	56,621	84,904	56,622
	<b>TOTAL NON-OPERATING REVENUE</b>	72,055	56,621	88,018	56,622
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	0	0	0	0
351390	Trans for debt-Gas	1,519,639	1,333,348	1,333,348	1,347,757
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,519,639	1,333,348	1,333,348	1,347,757
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,591,694	1,389,969	1,421,366	1,404,379
	<b>TOTAL FUNDS AVAILABLE</b>	2,153,684	1,389,969	2,169,689	2,184,099

**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	431,632	448,740	448,740	518,278
55010	Interest	935,867	938,979	938,979	883,851
55040	Paying agent fees	294	2,250	2,250	2,250
55050	Bond Issuance costs	37,567	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>1,405,361</u>	<u>1,389,969</u>	<u>1,389,969</u>	<u>1,404,379</u>
<b>TOTAL</b>		<u>1,405,361</u>	<u>1,389,969</u>	<u>1,389,969</u>	<u>1,404,379</u>
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		748,323		779,720	779,720
UNRESERVED		0		0	0
<b>CLOSING BALANCE</b>		<u>748,323</u>		<u>779,720</u>	<u>779,720</u>

## GAS SYSTEM REVENUE BONDS DEBT SERVICE (4420)



FY	Principal	Interest	Payment
2018	518,278	883,851	1,402,129
2019	425,795	705,595	1,131,391
2020	401,891	687,723	1,089,614
2021	528,167	668,561	1,196,728
2022	552,808	642,260	1,195,069
2023	562,972	614,196	1,177,168
2024	589,673	585,609	1,175,282
2025	577,703	555,671	1,133,374
2026	497,024	526,315	1,023,339
2027	413,374	500,227	913,601
2028	432,865	478,272	911,137
2029	453,169	455,291	908,459
2030	473,611	432,141	905,752
2031	496,098	407,014	903,112
2032	518,855	381,155	900,010
2033	541,319	355,652	896,971
2034	566,098	327,273	893,371
2035	591,515	298,672	890,187
2036	618,093	268,786	886,879
2037	646,994	235,795	882,789
2038	678,098	201,276	879,374
2039	708,331	166,844	875,175
2040	740,249	130,871	871,120
2041	568,894	93,265	662,159
2042	593,333	68,707	662,040
2043	476,683	43,075	519,759
2044	253,835	21,374	275,210
2045	264,330	10,904	275,233
	14,690,054	10,746,376	25,436,430

**STORM WATER REVENUE DEBT SERVICE FUND (4430)**  
**REVENUE DETAIL**

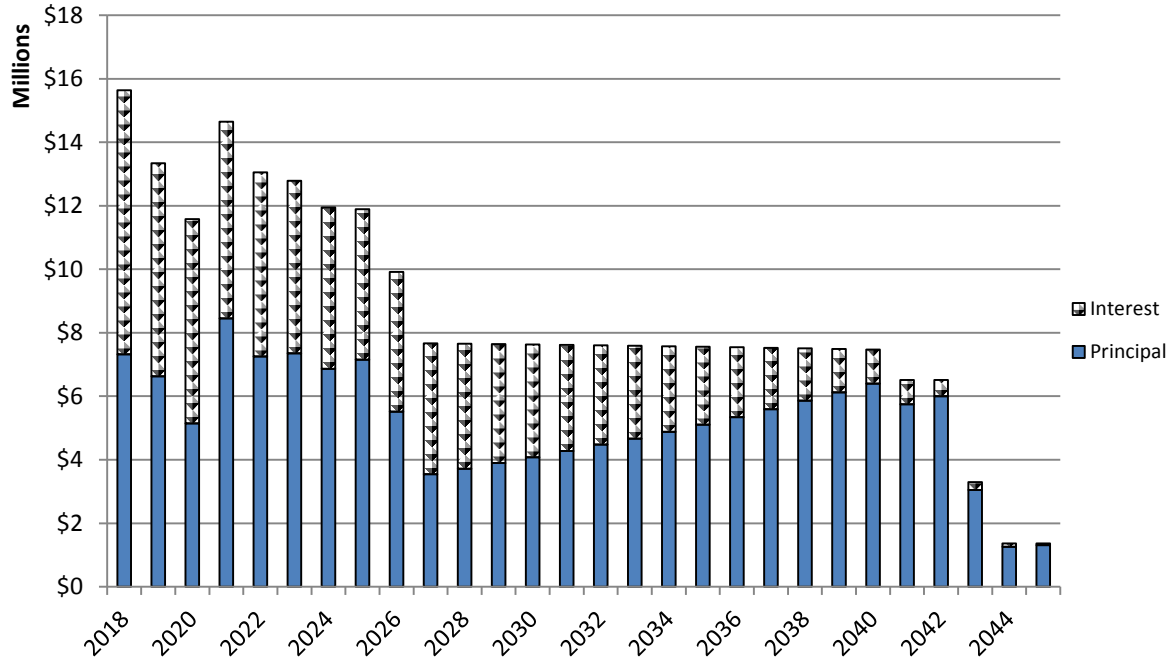
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	2,894,800		2,746,724	3,002,076
	<b>BEGINNING BALANCE</b>	2,894,800		2,746,724	3,002,076
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	37,767	14,100	31,464	21,000
340995	Net Inc/Dec in FV Investments	(1,155)	0	315	0
341140	Accrued interest - bond SD	93,906	0	0	0
	<b>Total Interest Income</b>	130,518	14,100	31,779	21,000
<b>Other Revenue</b>					
370003	Contribution from Federal Gov	259,575	259,569	389,367	259,576
	<b>Total Other Revenue</b>	259,575	259,569	389,367	259,576
	<b>TOTAL NON-OPERATING REVENUE</b>	390,093	273,669	421,146	280,576
<b>INTERFUND CONTRIBUTIONS</b>					
351371	Transfer for debt svc reserve	140,664	93,776	93,776	0
351000	Trans for debt	15,037,728	15,125,955	15,125,955	15,387,476
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	15,178,392	15,219,731	15,219,731	15,387,476
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	15,568,485	15,493,400	15,640,877	15,668,052
	<b>TOTAL FUNDS AVAILABLE</b>	18,463,285	15,493,400	18,387,601	18,670,128

**STORM WATER REVENUE DEBT SERVICE FUND (4430)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	6,283,624	6,358,713	6,358,713	7,320,334
55010	Interest	9,093,570	9,017,012	9,017,012	8,316,918
55040	Paying agent fees	3,488	9,800	9,800	9,800
55050	Bond Issuance	335,879	0	0	0
	<b>Total</b>	15,716,561	15,385,525	15,385,525	15,647,052
	<b>Total Non-Departmental Expenditures</b>	15,716,561	15,385,525	15,385,525	15,647,052
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	2,746,724		3,002,076	3,023,076
	UNRESERVED	0		0	0
	CLOSING BALANCE	2,746,724		3,002,076	3,023,076



## STORM WATER SYSTEM REVENUE DEBT SERVICE (4430)



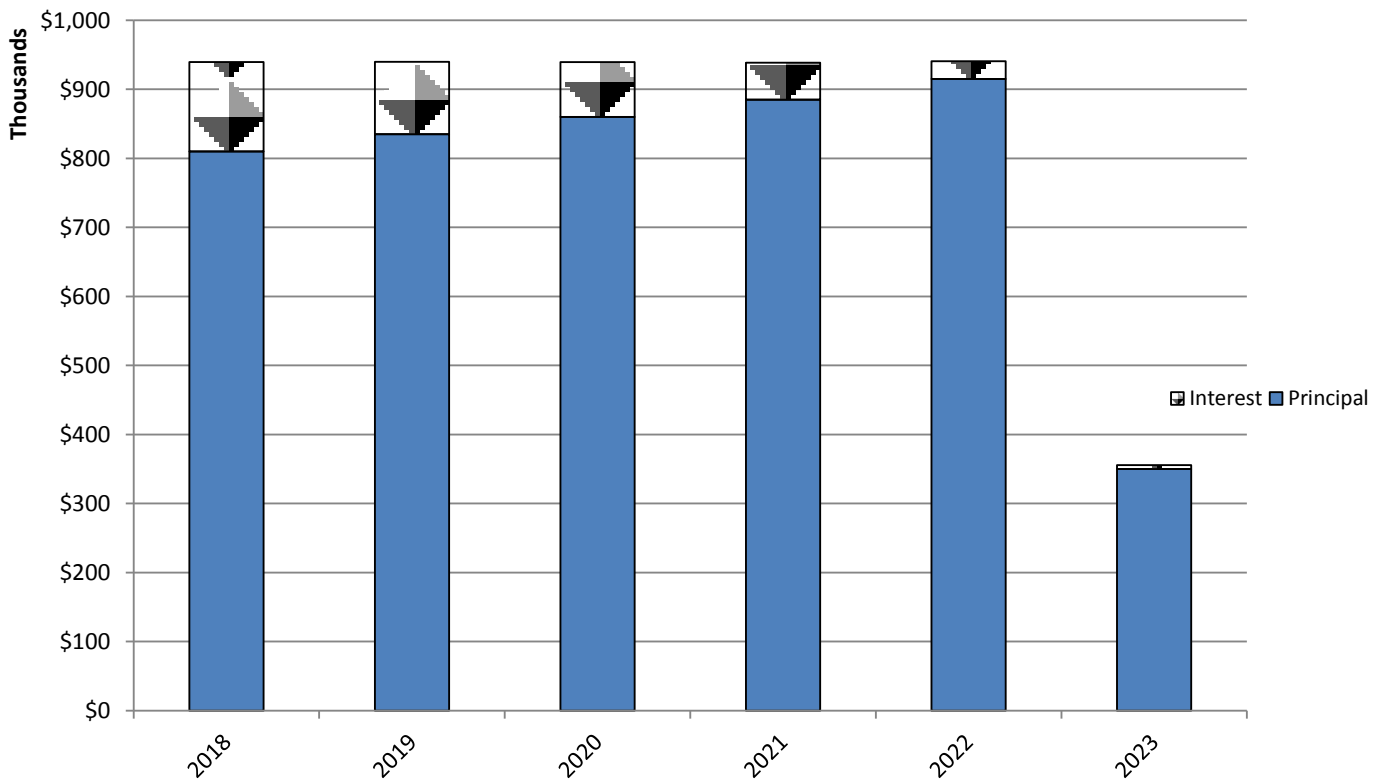
FY	Principal	Interest	Payment
2018	7,320,334	8,316,918	15,637,252
2019	6,627,282	6,711,228	13,338,510
2020	5,143,965	6,434,748	11,578,713
2021	8,451,130	6,195,222	14,646,352
2022	7,252,455	5,799,350	13,051,806
2023	7,351,290	5,434,784	12,786,074
2024	6,862,756	5,084,406	11,947,161
2025	7,150,990	4,739,733	11,890,723
2026	5,513,582	4,401,434	9,915,015
2027	3,543,639	4,121,583	7,665,222
2028	3,715,066	3,938,498	7,653,565
2029	3,895,922	3,746,605	7,642,527
2030	4,077,001	3,552,533	7,629,533
2031	4,275,030	3,342,044	7,617,074
2032	4,477,802	3,125,628	7,603,431
2033	4,663,116	2,926,765	7,589,881
2034	4,878,751	2,694,120	7,572,872
2035	5,104,028	2,454,361	7,558,389
2036	5,340,226	2,203,495	7,543,721
2037	5,590,828	1,932,256	7,523,083
2038	5,860,111	1,648,317	7,508,429
2039	6,121,588	1,366,915	7,488,503
2040	6,397,174	1,072,818	7,469,992
2041	5,746,283	765,303	6,511,586
2042	5,999,610	512,175	6,511,784
2043	3,047,200	247,679	3,294,879
2044	1,257,467	105,886	1,363,353
2045	1,309,456	54,015	1,363,471
	\$ 146,974,082	\$ 92,928,818	\$ 239,902,899

**AIRPORT 2012A DEBT SERVICE FUND (4640)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	75,968		84,590	85,335
	<b>BEGINNING BALANCE</b>	<u>75,968</u>		<u>84,590</u>	<u>85,335</u>
	<b>OTHER REVENUES</b>				
340900	Interest on investments	484	0	743	0
340995	Net Inc/Dec in FV of Investmen	(4)	0	2	0
351000	Trans for debt	953,168	949,119	949,119	944,019
	<b>TOTAL OTHER REVENUES</b>	<u>953,648</u>	<u>949,119</u>	<u>949,864</u>	<u>944,019</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>953,648</u>	<u>949,119</u>	<u>949,864</u>	<u>944,019</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>1,029,616</u></u>	<u><u>949,119</u></u>	<u><u>1,034,454</u></u>	<u><u>1,029,354</u></u>

**AIRPORT 2012A DEBT SERVICE FUND (4640)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	780,000	795,000	795,000	810,000
55010	Interest	164,026	149,619	149,619	129,519
55040	Paying agent fees	1,000	4,500	4,500	4,500
<b>Total Non-Departmental Expenditures</b>		<b>945,026</b>	<b>949,119</b>	<b>949,119</b>	<b>944,019</b>
<b>TOTAL</b>		<b>945,026</b>	<b>949,119</b>	<b>949,119</b>	<b>944,019</b>
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		84,590		85,335	85,335
UNRESERVED		0		0	0
<b>CLOSING BALANCE</b>		<b>84,590</b>		<b>85,335</b>	<b>85,335</b>



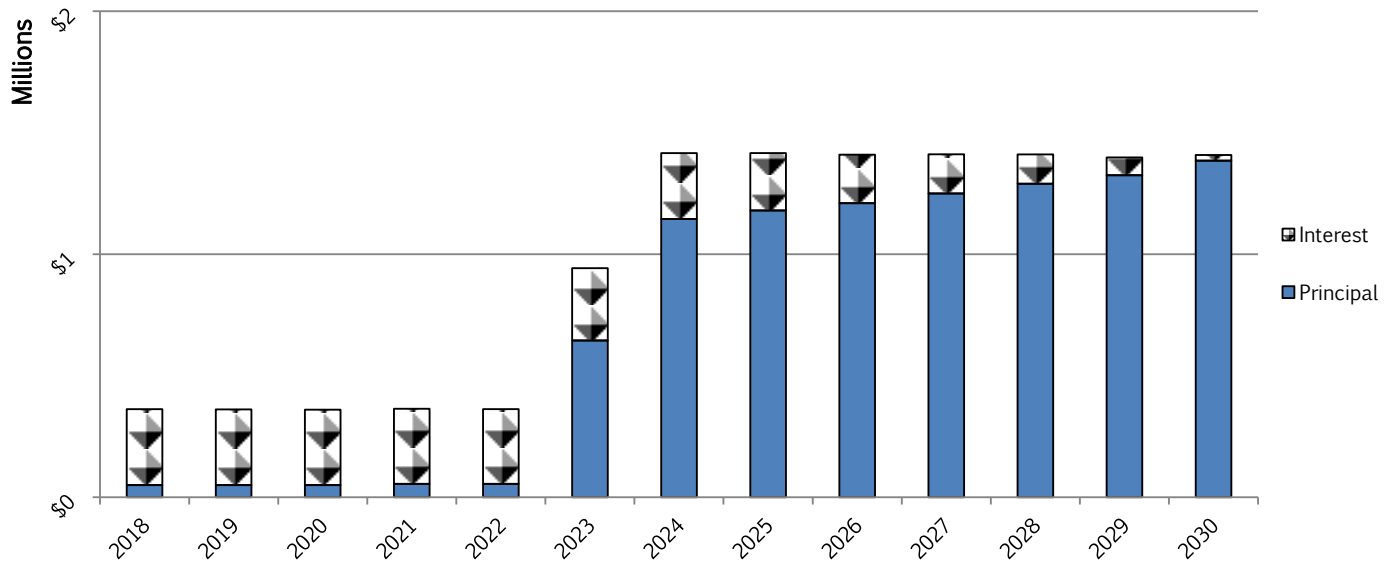
FY	Principal	Interest	Payment
2018	810,000	129,519	939,519
2019	835,000	104,844	939,844
2020	860,000	79,419	939,419
2021	885,000	53,244	938,244
2022	915,000	25,672	940,672
2023	350,000	5,688	355,688
	<b>\$4,655,000</b>	<b>\$398,386</b>	<b>\$5,053,386</b>

**AIRPORT 2012B DEBT SERVICE FUND (4641)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	122,682		123,110	123,725
	<b>BEGINNING BALANCE</b>	122,682		123,110	123,725
	<b>INTERFUND CONTRIBUTIONS</b>				
340900	Interest on ivestments	880	0	604	0
340995	Net Inc/Dec in FV of Investment	(38)	0	11	0
351000	Trans for debt	364,981	368,482	368,482	367,483
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	365,823	368,482	369,097	367,483
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	365,823	368,482	369,097	367,483
	<b>TOTAL FUNDS AVAILABLE</b>	488,505	368,482	492,207	491,208

**AIRPORT 2012B DEBT SERVICE FUND (4641)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	50,000	50,000	50,000	50,000
55010	Interest	314,395	313,482	313,482	312,482
55040	Paying agent fees	1,000	5,000	5,000	5,000
<b>Total Non-Departmental Expenditures</b>		<b>365,395</b>	<b>368,482</b>	<b>368,482</b>	<b>367,482</b>
<b>TOTAL</b>		<b>365,395</b>	<b>368,482</b>	<b>368,482</b>	<b>367,482</b>
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		123,110		123,725	123,726
UNRESERVED		0		0	0
<b>CLOSING BALANCE</b>		<b>123,110</b>		<b>123,725</b>	<b>123,726</b>



FY	Principal	Interest	Payment
2018	50,000	312,482	362,482
2019	50,000	311,481	361,481
2020	50,000	310,388	360,388
2021	55,000	309,072	364,072
2022	55,000	307,594	362,594
2023	645,000	297,566	942,566
2024	1,145,000	271,119	1,416,119
2025	1,180,000	236,244	1,416,244
2026	1,210,000	199,638	1,409,638
2027	1,250,000	161,200	1,411,200
2028	1,290,000	120,706	1,410,706
2029	1,325,000	73,244	1,398,244
2030	1,385,000	23,372	1,408,372
	<b>9,690,000</b>	<b>2,934,106</b>	<b>12,624,106</b>

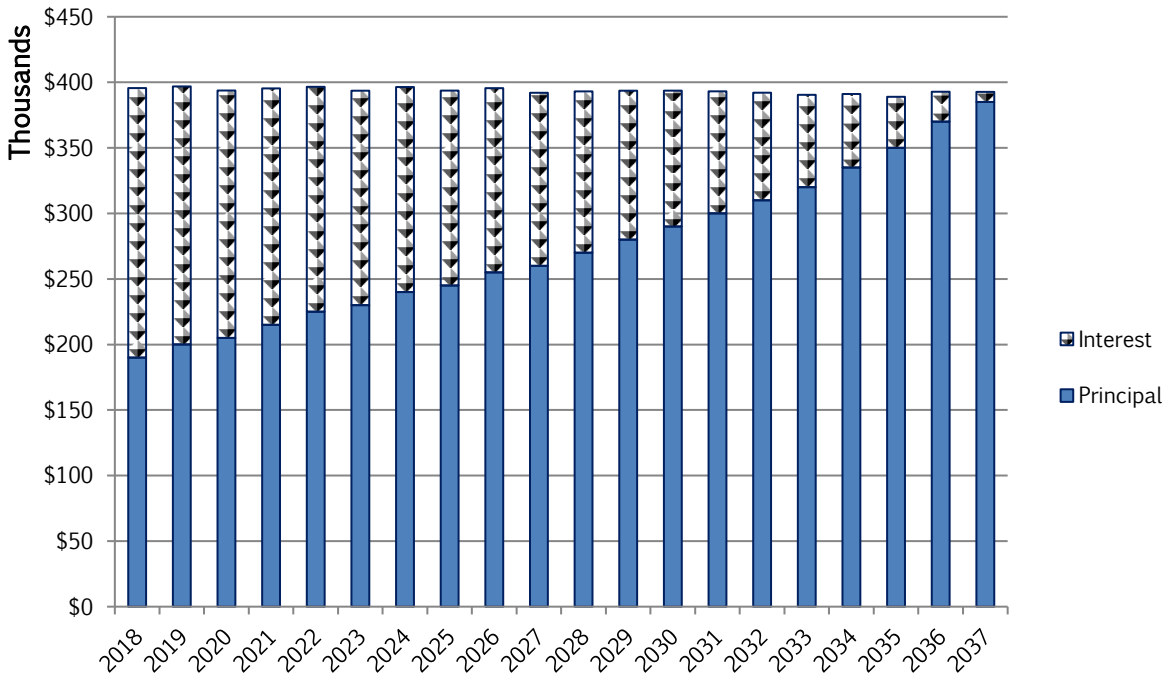
**AIRPORT GO DEBT SERVICE FUND (4642)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	94,148		97,647	98,176
	<b>BEGINNING BALANCE</b>	94,148		97,647	98,176
<b>INTERFUND CONTRIBUTIONS</b>					
340900	Interest on investments	566	0	521	0
340995	Net Inc/Dec in FV of Investment	(25)	0	8	0
351000	Trans for debt	396,850	398,100	398,100	398,850
351420	Trans for debt-Airport		0		
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	397,391	398,100	398,629	398,850
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	397,391	398,100	398,629	398,850
	<b>TOTAL FUNDS AVAILABLE</b>	491,539	398,100	496,276	497,026

**AIRPORT GO DEBT SERVICE FUND (4642)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Non-Departmental Expenditures</b>				
55000	Principal retired	170,000	180,000	180,000	190,000
55010	Interest	222,892	214,850	214,850	205,600
55040	Paying agent fees	1,000	3,250	3,250	3,250
	<b>Total Non-Departmental Expenditures</b>	393,892	398,100	398,100	398,850
	<b>TOTAL</b>	393,892	398,100	398,100	398,850
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	97,647		98,176	98,176
	UNRESERVED	0		0	0
	<b>CLOSING BALANCE</b>	97,647		98,176	98,176

## AIRPORT GO DEBT SERVICE FUND (4642)



FY	Principal	Interest	Payment
2018	190,000	205,600	395,600
2019	200,000	196,850	396,850
2020	205,000	188,750	393,750
2021	215,000	180,350	395,350
2022	225,000	171,550	396,550
2023	230,000	163,600	393,600
2024	240,000	156,400	396,400
2025	245,000	148,669	393,669
2026	255,000	140,543	395,543
2027	260,000	132,012	392,012
2028	270,000	123,069	393,069
2029	280,000	113,613	393,613
2030	290,000	103,638	393,638
2031	300,000	93,125	393,125
2032	310,000	82,069	392,069
2033	320,000	70,450	390,450
2034	335,000	56,075	391,075
2035	350,000	38,950	388,950
2036	370,000	22,800	392,800
2037	385,000	7,700	392,700
	<u>\$5,475,000</u>	<u>\$2,395,813</u>	<u>\$7,870,813</u>

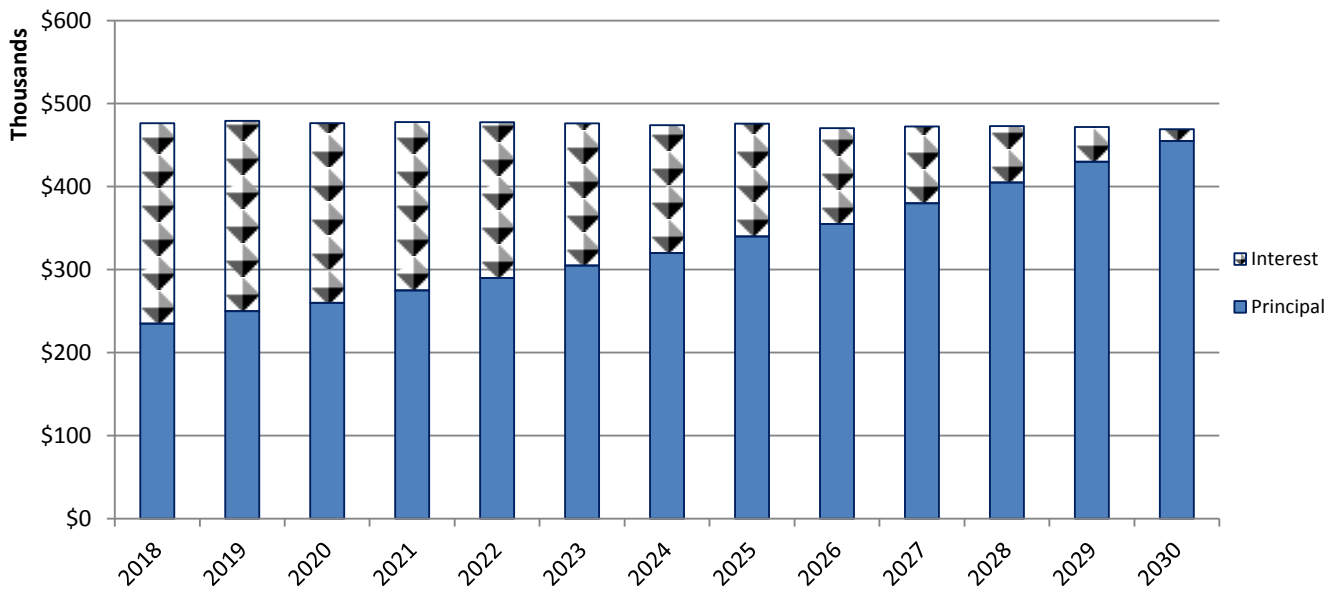


**AIRPORT CFC DEBT SERVICE FUND (4643)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	236,335		241,508	242,506
	<b>BEGINNING BALANCE</b>	236,335		241,508	242,506
	<b>INTERFUND CONTRIBUTIONS</b>				
340900	Interest on investments	1,248	0	978	0
340995	Net Inc/Dec in FV of Investment	(71)	0	20	0
351000	Trans for debt	482,400	481,400	481,400	479,901
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	483,577	481,400	482,398	479,901
	<b>TOTAL FUNDS AVAILABLE</b>	719,912	481,400	723,906	722,407

**AIRPORT CFC DEBT SERVICE FUND (4643)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	<b>Non-Departmental Expenditures</b>	215,000	225,000	225,000	235,000
55000	Principal retired	263,004	252,900	252,900	241,400
55010	Interest	400	3,500	3,500	3,500
55040	Paying agent fees				
	<b>Total Non-Departmental Expenditures</b>	<u>478,404</u>	<u>481,400</u>	<u>481,400</u>	<u>479,900</u>
	<b>TOTAL</b>	<u>478,404</u>	<u>481,400</u>	<u>481,400</u>	<u>479,900</u>
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	241,508		242,506	242,507
	UNRESERVED	0		0	0
	<b>CLOSING BALANCE</b>	<u>241,508</u>		<u>242,506</u>	<u>242,507</u>



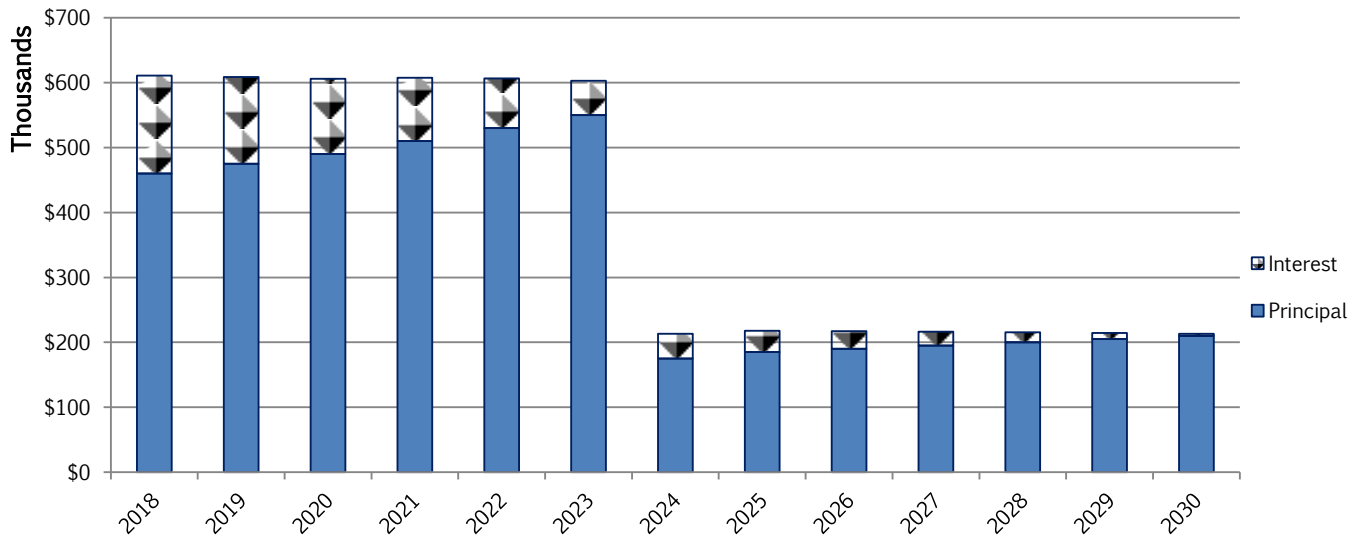
FY	Principal	Interest	Payment
2018	235,000	241,400	476,400
2019	250,000	229,275	479,275
2020	260,000	216,525	476,525
2021	275,000	202,805	477,805
2022	290,000	187,613	477,613
2023	305,000	171,250	476,250
2024	320,000	154,063	474,063
2025	340,000	135,912	475,912
2026	355,000	115,469	470,469
2027	380,000	92,500	472,500
2028	405,000	67,969	472,969
2029	430,000	41,875	471,875
2030	455,000	14,219	469,219
	<u>\$4,300,000</u>	<u>\$1,870,875</u>	<u>\$6,170,875</u>

**MARINA DEBT SERVICE FUND (4701)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	61,131		133,493	134,223
	<b>BEGINNING BALANCE</b>	<u>61,131</u>		<u>133,493</u>	<u>134,223</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	314	0	716	0
340995	Net Inc/Dec in FV of Investment	(49)	0	14	
	<b>Total Interest Income</b>	<u>265</u>	<u>0</u>	<u>730</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>265</u>	<u>0</u>	<u>730</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Trans from other fd	70,000	0	0	0
351000	Trans for debt	395,950	609,275	609,275	612,750
351450	Trans for debt-Marina Fd				
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>465,950</u>	<u>609,275</u>	<u>609,275</u>	<u>612,750</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>466,215</u>	<u>609,275</u>	<u>610,005</u>	<u>612,750</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>527,346</u>	<u>609,275</u>	<u>743,498</u>	<u>746,973</u>

**MARINA DEBT SERVICE FUND (4701)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

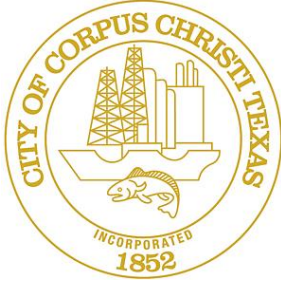
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2015-2016	BUDGET 2016-2017	ESTIMATED 2016-2017	ADOPTED 2017-2018
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	215,000	440,000	440,000	460,000
55010	Interest	178,450	167,375	167,375	150,850
55040	Paying agent fees	403	1,900	1,900	1,900
<b>Total Non-Departmental Expenditures</b>		393,853	609,275	609,275	612,750
<b>TOTAL</b>		393,853	609,275	609,275	612,750
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		133,493		134,223	134,223
UNRESERVED		0		0	0
<b>CLOSING BALANCE</b>		133,493		134,223	134,223



FY	Principal	Interest	Payment
2018	460,000	150,850	610,850
2019	475,000	133,675	608,675
2020	490,000	115,925	605,925
2021	510,000	97,500	607,500
2022	530,000	76,500	606,500
2023	550,000	52,850	602,850
2024	175,000	38,175	213,175
2025	185,000	32,775	217,775
2026	190,000	27,150	217,150
2027	195,000	21,375	216,375
2028	200,000	15,450	215,450
2029	205,000	9,375	214,375
2030	210,000	3,150	213,150
	\$4,375,000	\$774,750	\$5,149,750



# CAPITAL IMPROVEMENT



## *City of Corpus Christi, Texas*

*Office of the City Manager*

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Honorable Mayor, City Council Members, and Residents of Corpus Christi:

Contained herein is the Fiscal 2017 - 2018 Adopted Capital Budget and Capital Improvement Planning Guide, also known as the Capital Improvement Program (CIP). The purpose of the CIP is to identify, plan, prioritize, and fund, the construction of projects needed to enhance or maintain the quality of life for this community. This document serves as both a budget for fiscal year 2018 and a major planning tool for subsequent years. The ten-year CIP is dynamic in nature and is reviewed and revised annually to ensure projects of greatest need receive the highest priority. Project priorities and available funding are constantly monitored to ensure adequate funding for critical projects and voter-approved projects are completed in a timely manner. This document reflects the City's planned investment in municipal infrastructure and facilities over the next ten years.

The CIP incorporates project scopes, costs, and schedules over the next ten years. The individual project pages contain project descriptions which represent brief synopses of the entire project scope; these descriptions are generally more precise for ongoing active projects than for planned new projects, where specific project activities may have yet to be determined. Costs already incurred and future cost estimates are listed for each project. Future costs have been estimated and are shown on a cash flow basis for each fiscal year. Both estimated award design and construction dates are included; and for new projects yet to be designed, timeframes represent an estimated schedule based on their priority sequencing and available funding. The architect/engineer and contractor are listed where applicable. Finally, the expected operational impact and governing master plan reference has been included.

The CIP document includes:

- a fully-funded work plan for Year One, based on available financial capacity and greatest prioritized needs;
- a short-range forecast to facilitate needs-based planning for Years Two and Three, and
- a long-range forecast is located at the back of most sections. The long-range forecast consists of items considered important, but not yet funded, for sustainability of existing infrastructure, accommodation of growth, and enhanced community enrichments for the next four to ten years.

Managing an effective capital program in tough economic times has been a challenge. The ten-year Utility Financial Plan has been included in the utility rate model that projects revenue requirements and long-term rate impacts required to fund proposed projects and proposed utility operations/debt service. These rates are formally presented in the operating budget and presented to City Council for consideration and approval.

## **CAPITAL BUDGET HIGHLIGHTS**

### **AIRPORT PROGRAM**

The Master Plan Update for the Corpus Christi International Airport establishes a program for improvement and development of additional facilities over the next twenty (20) years. It sets the course for development of the Airport to ensure available assets can meet projected needs and customer demands. As a result, the Fiscal Year 2017–2018 Airport Capital Improvement program reflects a comprehensive evaluation of Airport needs in a clear and realistic plan for current and future growth. Planned projects support City Council goals of enhanced economic development and promote the airport as an aviation gateway to the South Texas coastal area.

### **PARKS AND RECREATION PROGRAM**

The Parks and Recreation Program is committed to providing social, recreational and cultural events and opportunities for the community as well as visitors to Corpus Christi. This program commitment was supported by voter approval of the November 2012 Bond election which provided funding to create new and renovate existing parks and recreational facilities throughout the City. Many projects listed in Bond Issue 2012 Parks Program started construction in FY 2016 and construction of various amenities will take place throughout Fiscal Year 2018.

### **PUBLIC FACILITIES PROGRAM**

The focus of the Public Facilities Program for Fiscal Year 2018 will be directed at design and construction of projects identified through a Recapitalization Plan to determine operational integrity and extended maintenance needs of city-owned facilities located throughout the area. A recommended commitment of \$2 million per year will be used to address projects on a yearly basis to the extent funding allows, if approved. Additional planned projects include construction of improvements approved by City voters in Bond 2012 Public Facility Program.

### **PUBLIC HEALTH & SAFETY PROGRAM**

The Public Health & Safety Program is highlighted by construction of projects that improve service delivery, protect existing equipment, enhance comfort of the public and invest in projects that will increase revenue. Improvements at J.C. Elliott and Cefé Valenzuela landfills include planning for future waste disposal needs and minimizing costs through technological advances. General Obligation Bond 2012 Projects include construction of Phase Two of a Vehicle Impound Yard and Garage. Projects utilizing Sales Tax proceeds will be considered

by the Corpus Christi Business and Job Development Corporation and must be approved by City Council prior to beginning work.

### **STREETS PROGRAM**

Street quality has an impact on every resident, business, and visitor of our City. Accessibility to businesses, schools, and residential areas impact our citizen's quality of life. The Fiscal Year 2017–2018 Street Capital Improvement Program contains projects that maintain or improve roadway infrastructure, ensure adequate street lighting, comply with Americans with Disability (ADA) Act requirements and promote safe and efficient traffic flow. The City of Corpus Christi continues to maximize project funding by actively seeking joint participation with other governmental entities (i.e. TxDOT, MPO, CDBG, etc.) to complete street projects with a maximum benefit for citizens. This year's budget focuses on construction of projects approved in 2012, 2014 and 2016 Bond Elections including the Residential Street Rebuild program (RSRP). Over 50% of the City's residential streets are in poor condition and the RSRP is the first step towards addressing the situation. Pilot projects will begin construction during Fiscal Year 2018 and the RSRP will select residential streets that will be designed and repairs constructed during FY 18 for a program total of \$11M. The Street Capital Improvement Program includes specific financial details of required utility adjustments to reflect total project cost and capital value of each project.

### **GAS PROGRAM**

This year's Gas Department Capital Improvement Program represents a large investment for the City's natural gas system to address increased growth in the area, expand market development and invest in infrastructure needs. Previous pipeline expansion projects and pipeline acquisitions have come together to improve service, reliability, cut costs and adequately plan for the future of our distribution system.

Included in the Gas Capital Improvement Program are critical expansion requirements for main distribution supply lines throughout the city. These projects will connect the existing City distribution system to the North Beach distribution system, the Annville/Calallen distribution system, and the Padre Island System. When complete, the Gas Department will have consolidated from five independent distribution systems to one. With the expansion of the main distribution supply line to the Annville/Calallen, North Beach, Violet, and Padre Island areas, the reliability of the distribution system as a whole will be greatly increased and redundancy accomplished. In addition, deliverability and capacity of the system is anticipated to increase.

### **STORM WATER PROGRAM**

This year's Storm Water Capital Improvement Program represents a significant investment in the City's storm water system to address increased development and critical storm water infrastructure throughout the City. Planned improvements will allocate resources for improving major and minor channels, underground main trunk lines, box culverts, collection systems, curb & gutter, inlets and outfall structures, as required by the City's Texas Pollutant



Discharge Elimination System (TPDES) Permit. Significant initiatives included in the Capital Improvement Program focus on ensuring compliance with state and federal regulatory requirements and planning to address capacity limitations of existing systems.

### **WATER PROGRAM**

The City's Fiscal Year 2017–2018 Water Capital Improvement program represents a significant investment of resources to enable delivery of a reliable source of potable water to residents while balancing the long-term needs of the City and the region. Through periodic updates of the City-Wide Water Distribution Master Plan, local and area needs are modeled and the information is used in the development of a capital program responsive to population growth, rehabilitation/replacement of aging infrastructure, and meeting regulatory requirements while remaining attentive to funding limitations. This year's Water CIP includes projects relating to Water Treatment, Network and Distribution Improvements.

### **WATER SUPPLY PROGRAM**

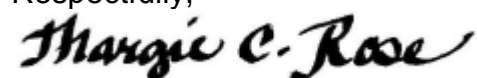
Water Supply projects are designed to maintain the City's existing water supply facilities and to provide additional delivery facilities and supply sources. Fiscal Year 2018 projects address long term water needs and investigate alternate water delivery methods with a demonstration project to site, construct, and implement a test desalination plant operating at 200,000 gallons per day. An additional project will provide for significant improvements to the Wesley Seale Dam system over the next several years.

### **WASTEWATER PROGRAM**

This year's Wastewater Capital Improvement Program represents a significant investment in the City's aging wastewater system. Planned improvements will allocate resources between upgrading of treatment facilities, improved capacity of wastewater mains, reduction of wastewater odors, and securing alternate power at critical facilities. Significant initiatives included in the CIP are focused on insuring compliance with state and federal regulatory requirements. The City of Corpus Christi's Wastewater Department is currently responsible for six wastewater treatment plants, 103 lift stations, approximately 1,243 miles of wastewater mains, and approximately 100 miles of force mains.

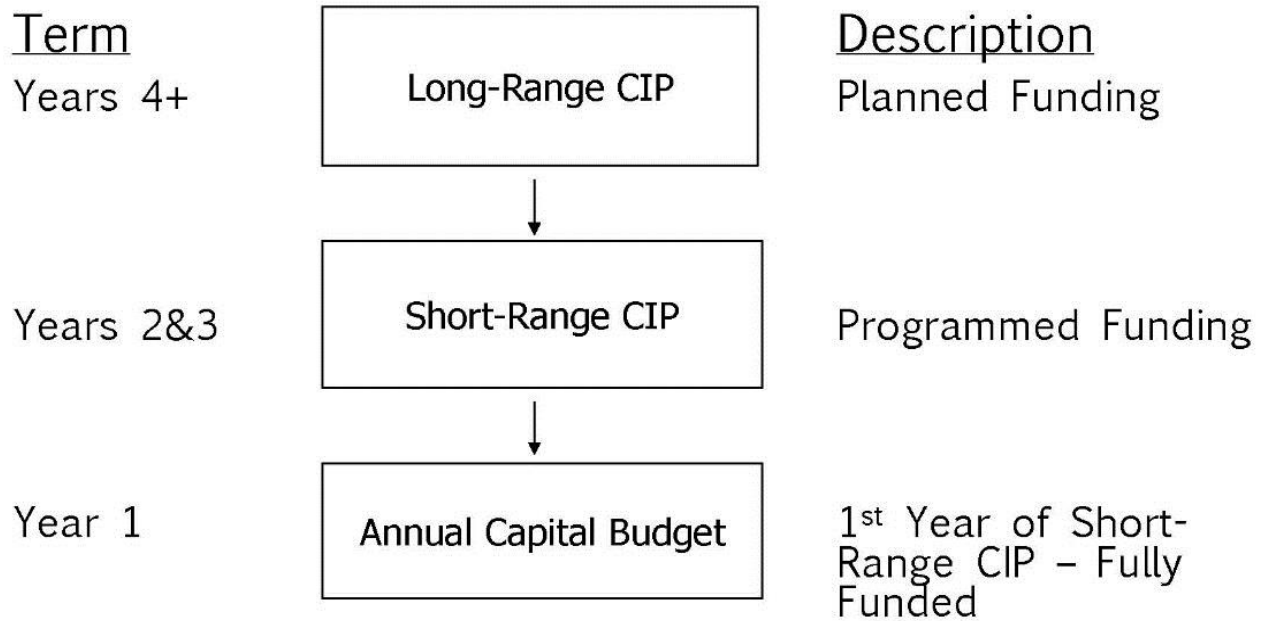
In conclusion, this document recognizes that maintenance and provision of public facilities and infrastructure is critical to enhancing our citizen's quality of life and encouraging economic growth. This document reflects a concerted effort to achieve a balance between available resources and necessary improvements. I would like to express my appreciation to the team responsible for its compilation.

Respectfully,



Margie C. Rose  
City Manager

# CIP Planning Guide - Major Sections

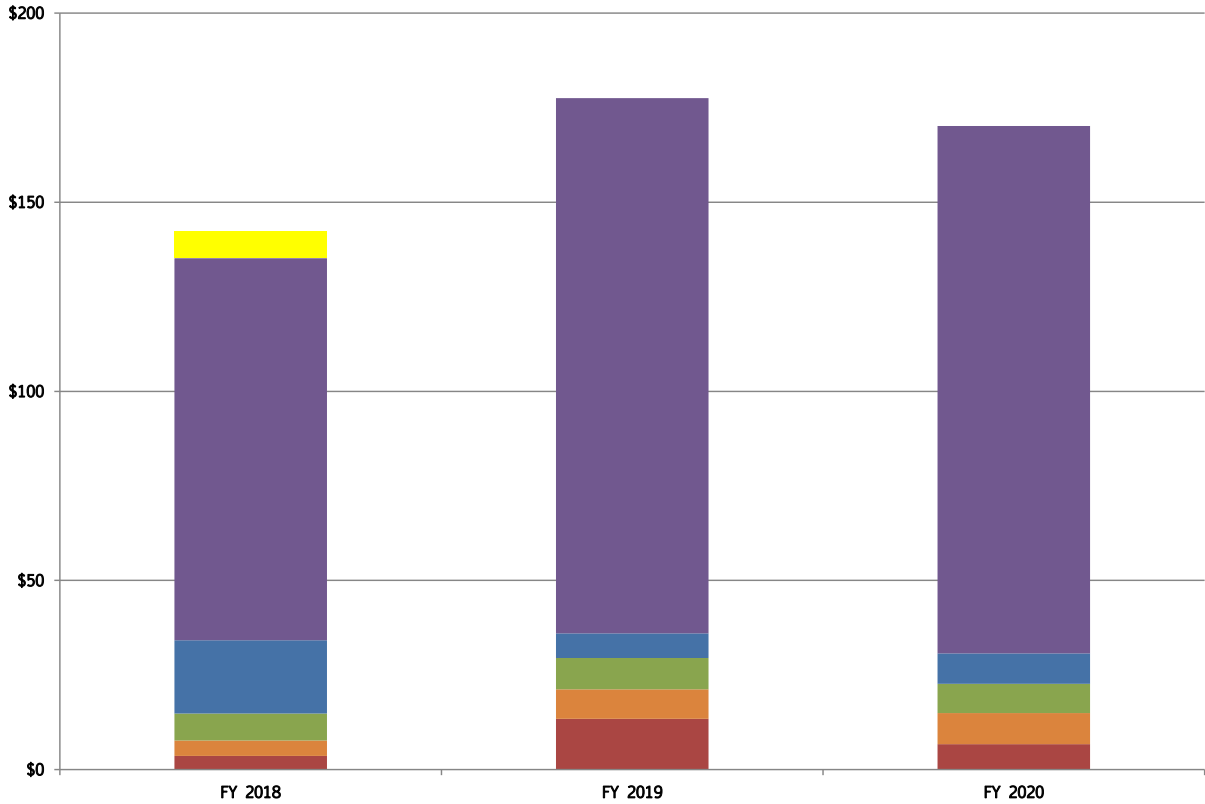


# **FY 2018 CAPITAL BUDGET SCHEDULE**

<b>Friday, April 28, 2017</b>	<b>Work begins on Compiling Project Pages for CIP Book Sections</b>
<b>Monday, June 16, 2017</b>	<b>Draft Capital Budget Book Short-Range Pages Delivered to Executive Committee for Review and Comment</b>
<b>Wednesday July 12, 2017</b>	<b>Planning Commission Meeting – Document Overview, Public Hearing &amp; Recommendations</b>
<b>Friday, July 21, 2017</b>	<b>Draft Capital Budget Book Given to Planning Committee</b>
<b>Wednesday, July 26, 2017</b>	<b>Draft Capital Budget Book Presentation to Planning Committee</b>
<b>Wednesday August 2, 2017</b>	<b>Proposed Capital Budget Book Given to City Council</b>
<b>Tuesday, August 8, 2017</b>	<b>Council Capital Budget Presentation</b>
<b>Tuesday August 22, 2017</b>	<b>Public Hearing on Proposed Capital Budget</b>
<b>Tuesday, August 29, 2017</b>	<b>Regular City Council Meeting- Council Discussion/1<sup>st</sup> Reading &amp; Approval</b>
<b>Tuesday, September 12, 2017</b>	<b>Regular City Council Meeting-Council Discussion / 2<sup>nd</sup> Reading &amp; Approval</b>

# REVENUES BY TYPE (3 Years)

Millions



■ Certificates of Obligation 
 ■ Sales Tax Proceeds (4A) 
 ■ Grants (FEMA, CDBG, TPW, etc.) 
 ■ Other (TxDOT, TIF#2, Military Rev. Loan, etc.) 
 ■ Rev. Bonds 
 ■ G. O. Bonds

## SHORT-RANGE CIP SUMMARY

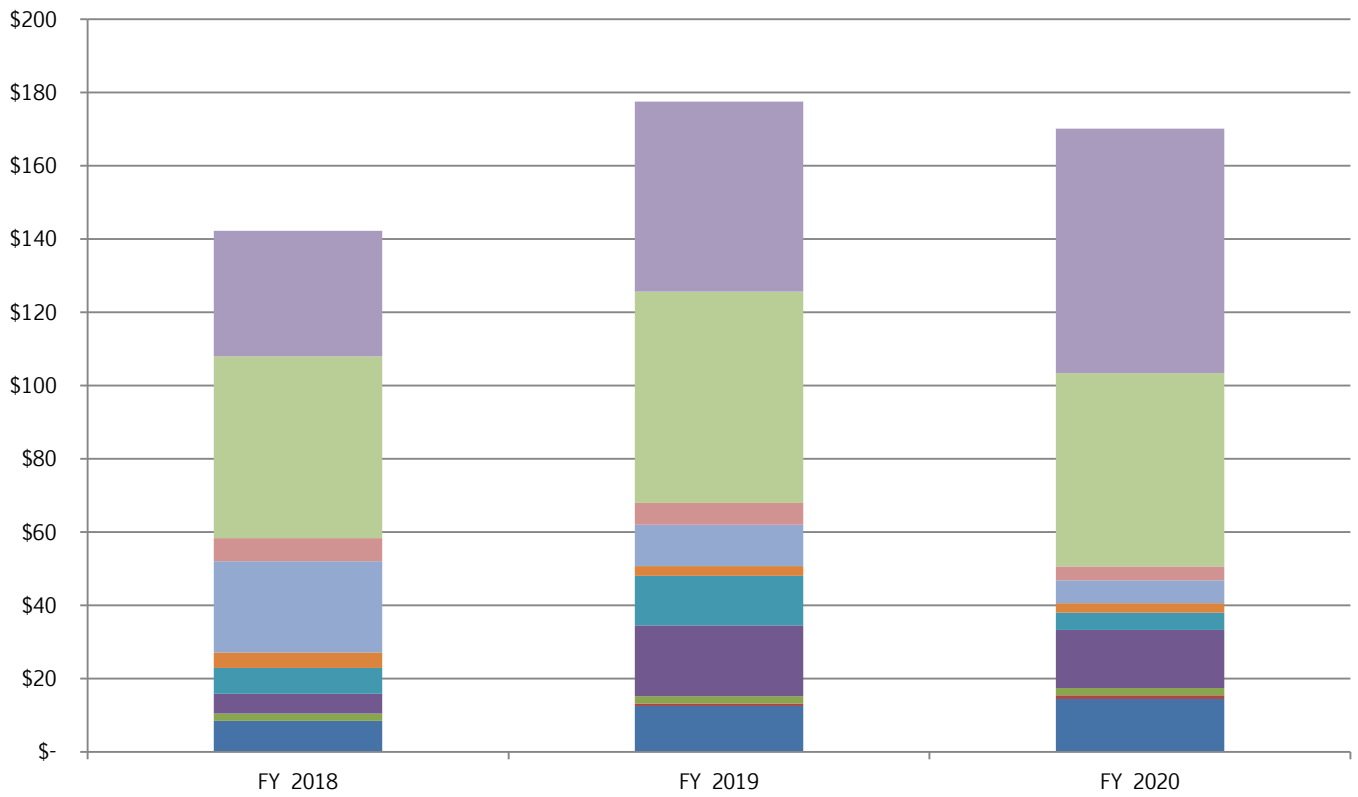
### Funding Sources by Revenue Type

(Amounts in 000's)

Type	Estimated Project-to- Date Funding Sources thru July '17	CIP Budget Year 1 2017-2018	Year 2 2018-2019	Year 3 2019-2020	Three Year Total
Future Certificates of Obligation		\$ 3,400.0	\$ 13,200.0	\$ 6,500.0	\$ 23,100.0
Certificates of Obligation	37,072.7	238.9	238.9	238.9	716.7
CIP Reserves	16,479.3	3,688.6	-	-	3,688.6
Utility Revenue Bonds	364,106.2	0.0	0.0	0.0	-
Bond Issue 2004 Proceeds	1,491.4	1,158.0	-	-	1,158.0
Grant / FAA	64,443.5	7,150.1	8,230.1	7,712.6	23,092.8
Other Funding	8,775.4	15,679.1	6,050.0	7,542.5	29,271.6
Nueces County Contribution	-	-	-	-	-
Tax Increment Financing District	1,658.6	0.0	510.0	510.0	1,020.0
Bond Issue 2016	22,250.0	-	-	-	-
Tax Notes	6,322.3	0.0	0.0	-	-
Texas Parks and Wildlife Department Grant		0.0	-	-	-
Texas General Land Office		0.0	-	-	-
Military Revolving Loan		-	-	-	-
Texas Water Development Board	8,241.0	-	-	-	-
Sales Tax Proceeds (4A)	4,637.9	4,050.0	7,800.0	8,200.0	20,050.0
Bond 2012	33,298.3	0.0	-	-	-
Bond Issue 2008 Proceeds	1,306.6	5,900.0	-	-	5,900.0
Bond 2014	82,517.9	-	-	-	-
Community Enrichment Fund	581.0	-	-	-	-
Texas Department of Transportation	3,294.0	-	-	-	-
Future Bond Issue	-	100,959.9	141,482.2	139,421.2	381,863.3
Regional Transportation Authority	-	-	-	-	-
	\$ 656,476.1	\$ 142,224.6	\$ 177,511.2	\$ 170,125.2	\$ 489,861.0

# PROGRAM EXPENDITURES (3 Years)

Millions



- Airport
- Parks & Recreation
- Public Facilities
- Public Health & Safety
- Streets
- Gas
- Storm Water
- Water Supply
- Water
- Waste Water

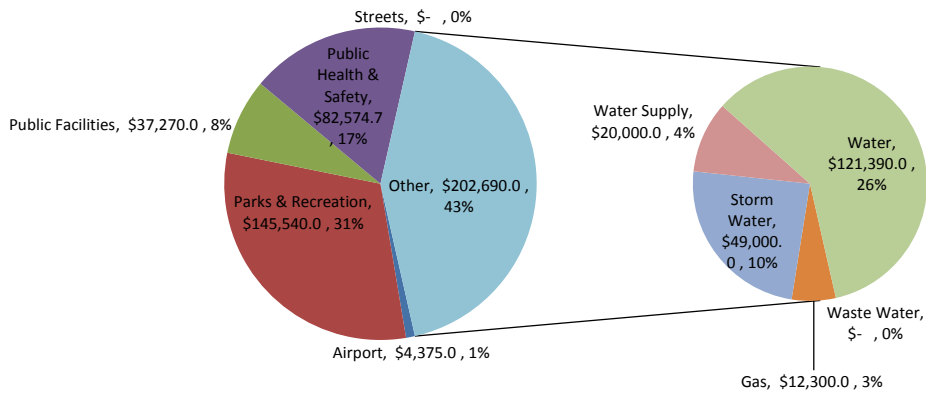
## SHORT-RANGE CIP SUMMARY

### Expenditures by Program/Project (Amounts in 000's)

Program / Project	Project Budget as of March '17.	CIP Budget			Three Year Total
		Year 1 2017-2018	Year 2 2018-2019	Year 3 2019-2020	
<b>Airport</b>	\$ 71,537.44	\$ 8,444.00	\$ 12,519.00	\$ 14,494.00	\$ 35,457.00
<b>Parks &amp; Recreation</b>	20,817.4	-	705.0	965.0	1,670.0
<b>Public Facilities</b>					
Mechanical & fire Alarm Upgrades FY19			700.0		700.0
Mechanical & fire Alarm Upgrades FY20				375.0	375.0
Repairs to Senior Centers City Wide					-
Various Roof Replacements FY18	-	1,135.0			1,135.0
Various Roof Replacements FY19			1,050.0		1,050.0
Various Roof Replacements FY20				1,250.0	1,250.0
Repairs Recreations Centers - City Wide					-
Various Library Roofs	340.0	865.0	-	-	865.0
Public Facilities Special - FY19			250.0		250.0
Public Facilities Special - FY20				375.0	375.0
Comprehensive Facilities Improvements	2,052.8	-	-	-	-
<b>subtotal</b>	2,392.8	2,000.0	2,000.0	2,000.0	6,000.0
<b>Public Health &amp; Safety</b>					
Public Safety Projects	844.1		300.0	3,100.0	3,400.0
J.C. Elliot & Cefe Improvements	3,146.9	1,150.0	10,700.0	4,500.0	16,350.0
Sewall Capital Repairs	200.0	500.0	1,000.0	200.0	1,700.0
Barge Dock Improvements	1,163.1	500.0			500.0
Other	5,131.9	3,300.0	7,300.0	8,000.0	18,600.0
<b>subtotal</b>	10,486.0	5,450.0	19,300.0	15,800.0	40,550.0
<b>Streets (less Utility Support)</b>					
Street Improvements	196,497.8	38,890.6	13,558.6	4,723.1	57,172.3
ADA Specific Improvements	2,500.0				-
<b>subtotal (includes Utility Support)</b>	198,997.8	38,890.6	13,558.6	4,723.1	57,172.3
Less Utility Support		(31,832.6)			(31,832.6)
<b>subtotal</b>	198,997.8	7,058.0	13,558.6	4,723.1	25,339.7
<b>Utilities (with Street Utility Relocations)</b>					
Gas	4,816.9	4,201.0	2,600.0	2,600.0	9,401.0
Storm Water	33,438.5	24,920.9	11,287.2	6,225.0	42,433.1
Water Supply	176,459.1	6,300.0	6,000.0	3,800.0	16,100.0
Water	64,850.7	49,620.6	57,688.3	52,845.5	160,154.4
Waste Water	72,679.4	34,230.1	51,853.1	66,672.6	152,755.8
<b>subtotal</b>	352,244.6	119,272.6	129,428.6	132,143.1	380,844.3
<b>TOTAL:</b>	\$ 656,476.0	\$ 142,224.6	\$ 177,511.2	\$ 170,125.2	\$ 489,861.0

**Combined Summary  
Long-Range CIP by Program  
(Amounts in 000's)**

<b>Program</b>	<b>FY 2021 AND BEYOND</b>	<b>%</b>
Airport	\$ 4,375.0	1%
Parks & Recreation	\$ 145,540.0	31%
Public Facilities	\$ 37,270.0	8%
Public Health & Safety	\$ 82,574.7	17%
Streets (utilities incl.)	N.A.V.	
Gas	\$ 12,300.0	3%
Storm Water	\$ 49,000.0	10%
Water Supply	\$ 20,000.0	4%
Water	\$ 121,390.0	26%
Waste Water	\$ -	0%
<b>TOTAL:</b>	<b>\$ 472,449.7</b>	<b>100%</b>





## Capital Improvement Projects Summary

Following is a listing of major capital projects planned for the City. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Consistent with the City's budget methodology, depreciation expense is not taken into account.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project.

Airport	CIP Budget YR 1 2017-2018	Description
<b>Reconstruct Air Carrier Ramp</b> <a href="#">Direct Operational Impact</a> - No operational impact.	5,555.0	Air Carrier Apron area consists of approximately 45,000 square yards of cement and 44,000 sq. ft. asphaltic concrete. This project will include a pavement assessment and the removal of existing asphaltic pavement and replace with reinforced concrete and rehabilitate areas of base failure. The asphaltic pavement is showing signs of distress with minor longitudinal/transverse cracking and some rutting as well as other deterioration from oxidation and normal wear. Rehabilitating the pavement will correct current deficiencies and insure full operation capabilities over the long term.
<b>Rehabilitate East General Aviation (EGA) Apron</b> <a href="#">Direct Operational Impact</a> - There is no projected operational impact with this project due to existing area improvements only. The space foot print is not increasing in size.	2,389.0	Reconstruct East GA Apron to include the removal of existing asphalt pavement and replace with reinforced concrete, aircraft tie-downs, striping and upgrades of apron lighting. The existing apron has shown signs of deterioration and base failures and is in need of replacement. The East and North aprons serve Signature Flight Support Fixed Based Operator (East FBO) and are essential for maintaining service to GA Aircraft. The project will be phased accordingly due to funding.
<b>Terminal Building Assessment/Rehabilitation</b> <a href="#">Direct Operational Impact</a> - No operational impact.	300.0	The Terminal Assessment will include the west-end portion of the terminal that was constructed in 1985 and was not incorporated in the 2000 Terminal Expansion. The assessment will include all Mechanical, Electrical, and Roof system infrastructure and compliance with ADA, current building, and life safety codes including an ADA Ramp/Lift to accommodate a 757 aircraft. This project includes upgrades to the Fire Alarm Systems, energy management system, such as lighting control, incorporation of a new PA system.
<b>Reconstruction of Glasson Road &amp; Pinson Road</b> <a href="#">Direct Operational Impact</a> - No operational impact.	200.0	There are three roads connecting with International Drive. Glasson Road serves as an alternate route to tenants, cargo deliveries and employees located on the western & eastern sides of the Airport. The project will include reconstructing this unimproved road and improving drainage.
<b>Airport Program Total</b>	<b>\$ 8,444.0</b>	
Public Facilities	CIP Budget YR 1 2017-2018	Description
<b>Central Library Roof Replacement</b> <a href="#">Direct Operational Impact</a> - Due to the new roof, there could be minor reductions in electrical consumption, but the results would be nominal.	865.0	This Bond (2012 - Prop 5) project proposed the replacement of the roof at the low flat section of the building and requires modifications to the parapet wall base/counter flashing to eliminate water infiltration. Additional work includes repairs to the stucco wall system at the cupola, gutter and downspouts, and attachment clips, failing and/or missing clay roof tiles. A rainwater collection system is also included. The project went to bid and bids were rejected due to bids received were over budget. Project will be repackaged and rebid.
<b>Roof Replacement and Upgrade Projects Fiscal Year 2017 - 2018</b> <a href="#">Direct Operational Impact</a> - Unable to anticipate the impact at this time, but energy efficient repairs should lower operational costs.	1,135	Various roof replacement and upgrades to eliminate water penetration in the building interior, with improved insulation for reduced energy demands. Includes approximately twenty (20) facilities City-Wide. Project(s) identified below have been prioritized for completion with Year One funding; other projects can be identified pending funding availability. Other facilities identified have been prioritized for Year Two and Year Three funding.
<b>Public Facilities Project Total</b>	<b>\$ 2,000.0</b>	
Public Health & Safety	CIP Budget YR 1 2017-2018	Description
<b>Cefe Valenzuela Landfill Haul Road Improvements</b> <a href="#">Direct Operational Impact</a> - There is no direct operational impact due to this project, but access and operational efficiency could be greatly reduced and potential liability claims could be generated for damages to private vehicles if the work is not preformed.	200.0	Internal roadways and pavement located at Cefe Valenzuela Landfill require periodic replacement due to life cycle of roadways and deterioration caused by heavy truck traffic. Recommended work is necessary to allow continued safe access to facility. Funding from prior years is completing road reconstruction at Cefe Valenzuela Landfill. Streets are repaired yearly to extent funding allows.
<b>Cefe Valenzuela Landfill Liquids (Leachate) Mgmt</b> <a href="#">Direct Operational Impact</a> - This project will result in the elimination of future capital improvement projects to construct additional evaporation ponds as the size of the landfill increases. It will also optimize energy usage by improving the pumping pattern for the recirculation and control system which will reduce the amount of utility expense and labor costs required to operate the existing leachate control system.	\$ 50.0	This project will provide for the required design and construction of a leachate recirculation system. Proposed work is necessary to maintain the control of leachate infected ground water and insure regulatory compliance for the proper handling of leachate generated from disposal cells. Proposed work will optimize controls, piping, and pumps for recirculation of leachate into the proper disposal cells and eliminates need for existing two 5-acre leachate ponds. Permit modification will be required to recirculate groundwater in cells with the recirculated leachate.
<b>Cefe Valenzuela Landfill Disposal Cells Interim Covers - Cells 3D, 4A and 4B</b> <a href="#">Direct Operational Impact</a> - This project is required by the Texas Commission on Environmental Quality (TCEQ) and successful completion of the project in a timely manner will avoid fines and penalties as well as protect the environment. The alternate interim cover, if approved by the TCEQ, could provide alternate energy savings and reduce landfill expenses.	\$ 350.0	A Texas Commission on Environmental Quality (TCEQ) permit requires the design and installation of the interim final cover for disposal Cells 3D, 4A and 4B must be completed in a timely manner to protect public safety and avoid penalties. The TCEQ must review and approve the construction plans prior to construction starting. Installation of the interim final cover will protect the environment by keeping the accumulated waste in place. Using an alternate interim cover system could potentially reduce operational expenses if approval is given to a design which includes solar panels to produce energy. Currently, all permitting requirements have been completed and staff is waiting on the soil balance cover report and need for interim cover.
<b>Cefe Valenzuela Landfill Water Control for Fire Protection and Irrigation</b> <a href="#">Direct Operational Impact</a> - This project eliminate risk that fire could not be controlled as landfill has grown but water supply has not. This project will also control risk and protect investments in erosion control grass cover by allowing irrigation even during watering restrictions. This project will also save operational costs by providing soil borrow	\$ 50.0	This project will provide required design and construction of stormwater retention pond to support fire water and irrigation needs at landfill.
<b>Solid Waste Small Construction Engineering</b> <a href="#">Direct Operational Impact</a> - Solid Waste staff have to continually maintain, improve and control facilities. Many issues require timely implementation and all required engineering and permitting assistance. This project provides consultant services for issues requiring timely response through either engineering consulting, permit compliance assistance, or engineering design, bid, and construction phase services for items with multi-decadal utility.	\$ 250.0	This project will provide Solid Waste Department with assistance, as need arises, for capital issues, permitting questions or clarifications, records research, small job order construction contract design, or other needs associated with the Elliott Landfill, Elliott Transfer Station and Cefe Valenzuela Landfill. Other responsibilities will include: · Flood damaged pavement repairs to Oso Creek crossing at Elliott Landfill; · Erosion repairs and control measures at soil borrow area south of Oso Creek; · Pavement assessment and repairs at Elliott Transfer Station; · Piping repairs/replacement for the Elliott Landfill leachate storage tanks; · Development of Temporary Debris Storage and Reduction (TDSR) site(s) for Emergency Response program; · Erosion repairs and control measures at Elliott Landfill; · Regulatory consulting regarding status of soil borrow areas adjacent to Elliott Landfill

Public Health & Safety Cont	CIP Budget YR 1 2017-2018	Description
<p><b>J.C. Elliott Landfill Leachate Collection System Upgrade</b></p> <p><u>Direct Operational Impact</u> - This project will keep the facility in permit compliance to avoid permit violations and fines.</p>	<p>\$ 300.0</p>	<p>The current leachate collection system at the closed J.C. Elliott Landfill is past its useful service life and is experiencing failures which require constant repairs. A functional leachate collection system is part of Texas Commission on Environmental Quality (TCEQ) requirements for every landfill open or closed. For closed landfills the leachate collection system is required to prevent accumulation of liquids that could damage the High Density Polyethylene liner and leak environmental toxins to the ground water supply.</p>
<p><b>Cefe Valenzuela Landfill Disposal Cells Construction Sectors 2A &amp; 2B</b></p> <p><u>Direct Operational Impact</u> - This project is required by the Texas Commission on Environmental Quality (TCEQ) and successful completion of the project in a timely manner will avoid fines and penalties as well as protect the environment. This project will provide cover soil from the new cell excavation, which will save costs for the operational budget.</p>	<p>\$ 25.0</p>	<p>The landfill has approximately two years of waste capacity remaining in the lined areas. Capacity exhaustion is anticipated December 2018. It is recommended that the liner design plans and specifications should begin 18 months prior to this date to ensure capacity availability. Cell excavation will provide cover soil for landfill operations.</p>
<p><b>Erosion Control Lifecycle Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will provide savings to the Operational Budget by holding soil cover in place, preventing future expenditures on additional soil cover and soil cover repairs. Also, this project helps maintain compliance to permit requirements to avoid future violations and fines.</p>	<p>\$ 75.0</p>	<p>The purpose of the Erosion Control Rehabilitation Project is to provide tools necessary to monitor, control, and repair erosion on all closed and open landfills. Erosion in landfills could disturb daily, intermediate, and/or final cover, exposing garbage and damaging any liner set in place, as well as violate permit conditions. Some erosion control measures include: vegetation of slopes, vegetation of other key areas, mechanical controls to channel water from slopes, etc. This is expected to be an ongoing activity for open and closed landfills necessary to maintain compliance status with State and Federal Laws. Erosion Control Cover will be designed to last several decades.</p>
<p><b>J.C. Elliott Transfer Station Pavement Improvements</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational impact from this project, but access and operational efficiency could be greatly reduced and potential liability claims could be generated for damages to private vehicles if the work is not performed. Such liability lawsuits are currently ongoing.</p>	<p>\$ 100.0</p>	<p>Internal roadways and pavement located at J. C. Elliott Landfill require periodic replacement due to life cycle of the roadways and deterioration caused by heavy truck traffic. Recommended work is necessary to allow continued access to facility. Additionally, post closure monitoring and movement of mulching operations in order to support new contract baseball fields require construction of additional internal roadways. Streets are repaired yearly to the extent funding allows.</p>
<p><b>Seawall Capital Repairs</b></p> <p><u>Direct Operational Impact</u> - Providing minor, routine repairs can defer potentially costly major structural reconstruction efforts.</p>	<p>\$ 500.0</p>	<p>The Corpus Christi Seawall was originally constructed from 1939 to 1942. With the initiation of the Seawall Maintenance sales and use tax, a major project was completed in 2007 to address advanced levels of deterioration of the Seawall system. That project was completed for a cost of \$43.4 million. The funding levels programmed in the CIP are anticipated to address routine maintenance issues. A subsequent major reconstruction is shown to occur after the expiration of the current one-eighth cent sales and use tax.</p>
<p><b>Barge Dock Improvements</b></p> <p><u>Direct Operational Impact</u> - There is not a direct operational cost at this time.</p>	<p>\$ 500.0</p>	<p>The Barge Dock (commonly referred to as the Art Museum Barge Dock) is located on N. Shoreline Boulevard at the north end of the Corpus Christi Seawall adjacent to the Art Museum of South Texas. Its proximity to the entrance of the Port of Corpus Christi, the American Bank Center, Selena Auditorium, the Museum of Science and History, and the Art Museum make the Barge Dock an integral part of these facilities. The Barge Dock area consists of a concrete paved area over fill material, contained along the Corpus Christi Bay by a sheet-pile supported structure topped with a concrete pile cap. The barge dock is frequently swamped by high tides limiting its usefulness. A previous concept of this project contemplated raising the structure and enhancing its use. The current program included funds for maintenance activities only.</p>
<p><b>Salt Flats Levee Improvements</b></p> <p><u>Direct Operational Impact</u> - There is not a direct operational cost at this time.</p>	<p>\$ 300.0</p>	<p>The Salt Flats Levee System (originally referred to as the Backwater Levee) is an integral component of the downtown flood protection system. The levee requires improvements and maintenance to ensure system will function as originally designed. The levee is susceptible to various modes of failure. The City is not currently pursuing FEMA accreditation for the Salt Flats Levee, including its accreditation as a freeboard-deficient levee. However, the planned improvements will repair functional deficiencies in the levee.</p>
<p><b>Marina Breakwater at Magee Beach Improvements</b></p> <p><u>Direct Operational Impact</u> - There is no operational impact with this project.</p>	<p>\$ 1,250.0</p>	<p>Proposed improvements will repair existing McGee Beach Pier and the rock breakwater and concrete cap. Pier repairs consist of structural repair of concrete pier deck understructure, new shade structure, electrical service extension, pier lighting, and breakaway panels on the pier outer structure to slow sand migration. The McGee Beach Pier Improvements are proposed to be completed by the current Design/Build contract for the Bayfront Master Plan, Ph 3. Breakwater repairs consist of demolishing existing, damaged concrete cap, repairing rock breakwater, and installing a new, wider concrete cap. The breakwater improvements will help fortify the seawall against wave attack by preventing failure of the breakwater and excessive erosion of McGee Beach.</p>
<p><b>Science &amp; History Museum Flood Wall</b></p> <p><u>Direct Operational Impact</u> - There is no operational impact with this project.</p>	<p>1,000.0</p>	<p>This recommended improvement is to construct a new floodwall (or a coastal structure) that would extend from the Promenade under the Harbor Bridge to the USACE Bulkhead. This project would also backfill the triangular area between the new wall and existing wall location, to make it function more like a coastal structure and provide additional land area for future use.</p>
<p><b>Kinney &amp; Power Street Pump Station Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will improve operational efficiencies, save money on electrical costs, and help keep the downtown area from flooding during heavy rain conditions.</p>	<p>500.0</p>	<p>The Power Street Pump Station was originally constructed in 1947 as part of the Bayfront Protection. It has 3 pumps with diesel powered motors. The Kinney Street Pump Station was also constructed in 1947, and reconstructed in 2009. It has 5 pumps with electric motors that are dependent on the 3 generators inside. One redundant pump is located on site. The downtown flood protection system relies on these two pump stations to remove all water from the area during a significant storm event. Preliminary studies have indicated that the pumping capacity would not be adequate to handle rainfall, inflow and wave overtopping during a 100-year storm event. Planned 2D modelling will help to better define demands that would be placed on the system during significant storm events. This project would enhance reliability and capacity of the downtown storm water pumping system.</p>
<p><b>Public Health &amp; Safety Project Total</b></p>	<p>\$ 5,450.0</p>	

Streets	CIP Budget YR 1 2017-2018	Description
<b>Six Points Intersection Improvements</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will improve the road to accommodate heavier traffic flows and provide a safer driving experience.	938.0	Continuation of Bond 2012 and 2014 projects for Ayers, Staples, and Alameda fully reconstruct the 6-points intersection and comply with traffic signal phasing on nearby projects. Other improvements for 6-points intersection provide street restoration on Ayers and Staples to 10th Street, including upgraded traffic signals, ADA ramps, curb and gutter, sidewalks, signage and pavement markings. Utility upgrades for water, storm water, wastewater, and gas will be necessary to finalize connections with other bond street repairs.
<b>Gollihar Road - South Staples Street to Weber Road</b>  <u>Direct Operational Impact</u> -There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,161.2	This project includes full depth reconstruction of the existing 5-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit.
<b>Corona Drive - Flynn Parkway to Everhart</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	450.0	This project includes full depth reconstruction of existing roadway providing two traffic lanes and a continuous center turn-lane with new curb and gutter, sidewalks, ADA ramps and pavement markings. The existing roadway begins at Flynn Parkway as a 2-lane roadway and widens to 5-lanes at the approach to Everhart/Corona intersection. The project includes off-street cycle tracks on both sides for casual bike transit. Utility improvements include water, wastewater, storm water and gas. From Corona, the project also provides an access road (Island Gate Way) connecting the Island Gate Plaza for emergency vehicles, improving traffic safety, and relieving traffic congestion along Everhart and SPID. Traffic signal and pedestrian push-button improvements are added to improve traffic safety at the Everhart intersection.
<b>S Staples Street - Alameda Street to Morgan Avenue</b>  <u>Direct Operational Impact</u> -There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,043.0	This project includes full depth reconstruction of the existing 4-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas.
<b>Yorktown Boulevard - Everhart Road to South Staples Street</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	100.0	This project includes full depth reconstruction of the existing 4-lane roadway with raised median and bike lanes that continues on Yorktown from Rodd Field to Everhart. Improvements include replacement of curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project also includes a signalized at the Yorktown/Everhart intersection with new traffic signal heads, poles, mast arms, controller, etc. to replace the existing 4-way stop. Additional improvements include street lighting along the roadway.
<b>Carroll Lane - Houston to McArdle Road</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,091.5	This project includes full depth reconstruction of existing 2-lane roadway and turn-lanes with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. Additional underground storm water lines will extend from Houston to Brawner Parkway outfall. The project includes off-street cycle tracks on both sides for casual bike transit and also restores curbside parallel parking on one side of the street.
<b>Old Robstown Road, State Highway 44 to Leopard Street</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,421.0	This project includes full depth reconstruction of the existing 2-lane roadway to a 3-lane roadway with continuous center turn lane. Improvements include new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes sidewalks on both sides of the road with a dual direction cycle track on one-side of the road.
<b>Morgan Ave - Ocean Dr to Staples St</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	222.6	This project includes full depth reconstruction of the existing 4-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit. The project is being coordinated with the Spohn Hospital construction and the Bond 2012 section of Morgan from Staples to South Padre Island Drive.
<b>Ayers St - Pedestrian Improvements and Turn Lane Addition</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	3,810.0	This project addresses pedestrian and vehicular safety along the Ayers Corridor from SPID to Gollihar Road. Roadway improvements include new center turn lane with designated left hand turn lanes at the intersections of Ayers Street & Mansheim Blvd. and Ayers Street & Sunnybrook Road. Pedestrian improvements include signalized crosswalks, new sidewalks, curb & gutter, ADA ramps. Through the Interlocal Agreement with the RTA, pedestrian improvements will be extended from Gollihar Rod to the bus transfer station at the intersection of Ayers Street & Port Avenue.
<b>Chaparral Street Phase 2 - Downtown Development Master Plan</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	1,441.8	This project will continue the Chaparral Street improvements northbound from Schatzel Street to Taylor Street with minor modifications, improving on concepts from Phase 1 (William St. to Schatzel St.). New construction provides new curbs, widened sidewalks, including but not limited to textured concrete and/or pavers, street pavement, landscaping, irrigation, landscape/street lighting and upgraded signal at Taylor Street. Parking redistribution and striping at adjacent side streets provides for 2-way traffic conversion with on-street parallel parking along Chaparral. Signalization optimization is to be coordinated with Phase 1 of this project which was completed under Bond 2008.
<b>Rodd Field Road Expansion - Saratoga to Yorktown</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	3,562.0	This project includes full depth reconstruction and widening of existing 2-lane roadway to a 4-lane roadway with 30' raised grass median. Improvements include new curb and gutter, sidewalks, ADA ramps, signage and pavement markings. Utility improvements include water, wastewater, storm water and gas. This project includes buffered off-street cycle tracks on both sides for casual bike transit. In addition, through Bond 2016, this project will include reconfiguration of Rodd Field/Yorktown Intersection as a "T" to replace the "Y" configuration. Traffic signal and pedestrian push-button improvements and new turn-lanes will be provided, improving the Yorktown intersection. Additional Bond 2016 improvements include street lighting along roadway.
<b>Ennis Joslin Expansion - Holly to Williams</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,370.0	This project provides extension of Ennis Joslin Road from Holly Road to Williams, with a new 4-lane roadway, curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, and storm water. Drainage will be routed through a new open channel connecting to Paul Jones outfall. This project includes buffered off-street cycle tracks on both sides for casual bike transit. Additional improvements include street lighting along roadway.
<b>Flato Road - Agnes to Bates</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,234.3	This project includes full depth reconstruction of the existing 2-lane rural roadway with roadside ditches. Utility improvements include water, wastewater, and storm water.

Streets Con't	CIP Budget YR 1 2017-2018	Description
<p><b>South Alameda Street - Ayres Street to Louisiana Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,863.2	This project consists of full-depth repair and reconstruction of the existing roadway from Ayers to Louisiana. The commercial section of the road, Ayers to Clifford, will remain four lanes with a median and the Clifford to Louisiana residential section will be reduced to a three lane section with a continuous left turn lane. Off-street combination 10 foot bike and pedestrian paths are included on both sides of the road. Other improvements include ADA ramps, curb and gutter, bus stop rehabilitation and pavement markings and underground City utilities (Storm Water, Water, Wastewater and Gas) as necessary.
<p><b>Ocean Drive - Buford Street to Louisisan Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	3,015.0	This project includes full-depth repair and narrowing of existing six lane roadway to four lane roadway with divided median and on-street bike lanes. Improvements include curb and gutter, sidewalks, ADA curb ramps, and pavement markings. Project also includes slope stabilization along Corpus Christi Bay bluff side of roadway. Utility improvements include water, wastewater, storm water and gas. New and upgraded traffic signals are included as well as High Intensity Activated crosswalk (HAWK) device allowing pedestrians to safely cross at Del Mar.
<p><b>South Staples Street - Brawner Parkway to Kostoryz</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,090.0	This project consists of full-depth reconstruction of the existing roadway to include four-lane roadway with a continuous center left turn lane. Improvements include curb and gutter, wide sidewalks, ADA curb ramps, pavement markings and bus stops. Utility improvements include water, wastewater, storm water, and gas.
<p><b>Gollihar Road - Weber Rd to Carroll Lane</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,019.0	This project includes full depth reconstruction of the existing 5-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit.
<p><b>Park Road 22 Bridge</b></p> <p><u>Direct Operational Impact</u> - An operational budget impact cannot be determined until a final project scope has been developed. This project will impact the area with benefits to economic development and tourism.</p>	7,058.0	This Bond 2004 project provides for new bridges over a new water exchange between canal systems located on east and west side of Park Road 22. New bridges allow for passage of pedestrians, golf carts and small boats beneath from the elevation of the current roadways and approaches. Water exchange is required by Developer under a United States Army Corps of Engineers permit and construction is being coordinated with the Developer. This project requires Texas Department of Transportation coordination and approval. This is a City Council priority project and construction will use remaining savings from Bond 2008 Street Bond Funds.
<b>Street Project Total</b>	<b>\$ 38,890.6</b>	
Gas	CIP Budget YR 1 2017-2018	Description
<p><b>New Gas Transmission Main</b></p> <p><u>Direct Operational Impact</u> - The impact is negligible to the annual operating budget, but this work will increase the capacity to market additional gas volume to the Annville and Calallen areas and potentially increase revenues.</p>	\$ 700.0	This project consists of installing approximately 35,000 feet of high pressure mains varying in size from 4 to 16 inches. This will connect existing City distribution system to the Annville/Calallen distribution system. Connecting the two system will increase reliability and capacity to Annville/Calallen area. This project will be completed by City crews.
<p><b>Gas Line/ Regulator Stations Replacement/Extension Program</b></p> <p><u>Direct Operational Impact</u> - This program allows strategic system recapitalization to prevent future line breakages and interruption of service due to aging infrastructure and avoids major rate fluctuations.</p>	1,600.0	This project involves assessment and replacement of existing gas pipelines the City owns at, or beyond, their useful service life. Lines and regulator stations in the most deteriorated condition, and those creating the most severe maintenance issues, will be prioritized for replacement. This project will also extend existing lines, opening up new service opportunities and support gas line improvements to programmed street and utilities projects that arise during the year.
<p><b>Padre Island Water and Gas Line Extension</b></p> <p><u>Direct Operational Impact</u> - This project will decrease operational cost and end-user rate.</p>	800.0	This project constructs a new 8-inch diameter natural gas line parallel to water main on the island from approximately Aquarius Street to Sand Dollar pumping station. This improvement will meet requirements of Texas Railroad Commission (TRRC) to interconnect with Corpus Christi distribution system as stated in Gas Department Business Plan.
<p><b>Public Fill CNG Station</b></p> <p><u>Direct Operational Impact</u> - This project will better serve the customers on East and West side of town.</p>	500.0	The City Council discussed the fuel and maintenance cost savings and emission reduction for a cleaner environment that is afforded through the use of Compressed Natural Gas (CNG). The City has committed to providing CNG not only for City fleets but also for commercial fleets and private customers. Public and private fleets include US Post Office, AT&T, Nueces County, Texas Railroad Commission, Republic Services, CC Disposal, and private customers. The demand of CNG has almost doubled from 17,000 GGE (Gasoline Gallon Equivalence) to 33,000 GGE since November 2013. This project proposes the construction of a public CNG station to meet the rising demands of City fleets, commercial fleets and private customers. This project is being completed through a design/build construction procurement method.
<p><b>Cathodic Protection Upgrades</b></p> <p><u>Direct Operational Impact</u> - This project will decrease the operational and maintenance cost from a long-term vision.</p>	200.0	This project proposes design and construction to upgrade the current city-wide high pressure distribution system from Sacrificial Anode Cathodic Protection System to an Impressed Current Cathodic Protection System. The Impressed Current system is more effective at protecting larger mains from external corrosion. This system also uses anodes that have a longer effective lifespan and therefore will reduce anode replacement costs.
<b>Gas Project Total</b>	<b>\$ 3,800.0</b>	
Storm Water	CIP Budget YR 1 2017-2018	Description
<p><b>Lifecycle Pipe Rehabilitation/Replacement</b></p> <p><u>Direct Operational Impact</u> - The extension of the service life of water mains is critical to ensuring the integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents the cost of maintenance from rising.</p>	1,000.0	The purpose of this project is to systematically rehabilitate and / or replace aging storm water infrastructure city-wide. This project will assess the existing condition of clay pipe and other aging systems that have reached the end of their useful service life and rehabilitate/ replace as required. This project will be implemented in a phased approach as funding allows.
<p><b>La Volla Creek Storm Water Modeling and Improvements</b></p> <p><u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, and homes. Funding rehab/construction of major channels can ultimately reduce operational cost from "emergency" responses and more costly maintenance actions during lifecycle of channel. This project helps relieve localized flooding along creek.</p>	1,500.0	La Volla Creek is a natural drainageway that drains into Oso Creek. Several tributaries of La Volla Creek are affected by backwater from La Volla Creek in heavy storms. To mitigate flooding risks in La Volla Creek tributaries and to file revision requests to FEMA's preliminary FIRMS, this project provides the following tasks: <ul style="list-style-type: none"> <li>· Establish new hydraulic model for La Volla Creek &amp; tributaries, and if warranted, file FIRM revision requests to FEMA;</li> <li>· Prioritize major ditch improvement projects within La Volla Creek tributaries based on hydraulic modeling results;</li> <li>· Prepare design documents and multiple delivery orders (DOs) - "work orders" to contractor.</li> </ul>

Storm Water Con't	CIP Budget YR 1 2017-2018	Description
<b>Gollihar Outfall Repairs</b>  <u>Direct Operational Impact</u> - Restoration of storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding, and undermining of adjacent public/private structures including streets, bridges, utility line, building, and homes. Funding rehab/construction of drainage infrastructure can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during lifecycle of outfall.	800.0	An assessment performed on Gollihar Outfall in 2014 indicated repairs were needed to approximately 84 linear feet of concrete box culvert, including seawall repairs and concrete pavement repair. Existing culvert is in poor/critical condition at outfall and a sinkhole has developed above damaged section. Improvements will improve public safety and rehabilitate an aging storm water outfall that conveys runoff into Corpus Christi Bay.
<b>Lifecycle Curb and Gutter Replacement</b>  <u>Direct Operational Impact</u> - Replacing rolled, damaged and failed curb and gutters improve area drainage by re-establishing overland drainage flow paths. Identifying isolated sections of failed curb and gutter for replacement before more extensive repairs are required extends the service life and is key to minimizing future improvement costs.	600.0	This is an ongoing project where damaged, rolled and failed curb and gutter is removed and replaced along with associated pavement repair through out the City. In addition to improving drainage, areas considered hazardous to vehicular or pedestrian traffic will receive priority. This project will address problematic areas on a yearly basis as funding allows. Curb replacements shall be designed to exceed a 20-year service life.
<b>Minor Channel Improvements</b>  <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, and homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4).	400.0	This yearly project will involve minor storm water conveyance improvements, rehab to critical concrete sections, re-contouring, excavation, clearing, upgrading box culverts, scour protection and other miscellaneous best management practices throughout the City to create a more positive drainage flow during low water conditions and rain events. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality, improve vector control and reduce long-term maintenance costs. Improvements will take place on a routine basis to the extent funding allows.
<b>Storm Water Projects Total</b>	<b>\$ 4,300.0</b>	
Water Supply	CIP Budget YR 1 2017-2018	Description
<b>Mary Rhodes Pipeline Cathodic Protection Upgrade</b>  <u>Direct Operational Impact</u> - This project will improve service life of Mary Rhodes Pipeline Phase 1 and accordingly reduce future operational and maintenance costs.	1,000.0	Cathodic protection is necessary to protect buried pipeline from corrosion. The cathodic protection system for Mary Rhodes Pipeline Phase 1 was installed in 1990s and is close to its service life. This project includes installation of 6 new test stations with zinc anode ground beds, installation of zinc anodes at 15 existing test stations, and removal and replacement of portions of test station components at 126 existing test stations.
<b>Mary Rhodes Pipeline Office Building</b>  <u>Direct Operational Impact</u> - This project will have nominal operational budget impact and will support the city's primary pipeline.	300.00	The Mary Rhodes Pipeline Phase 1 project was complete in 1998 and provided about 40% water supply to the City. Maintenance staff has used the Woodsboro Booster Pump Station as office and maintenance facility. This project provides funding support to purchase and install an office building for maintenance staff of Mary Rhodes Pipeline.
<b>Mary Rhodes Pipeline Phase 1 Pump Station Improvements</b>  <u>Direct Operational Impact</u> - This project will improve pipeline efficiencies and reduce costs.	1,000.00	Improvements to existing Mary Rhodes system are required to reliably transfer additional water from proposed Phase 2 pipeline through existing Phase 1 pipeline. This project is to replace and upgrade components in the existing Lake Texana Intake Pump Station and Woodsboro and Bloomington Pump Stations to convey additional 35,000 acre feet of water each year.
<b>Choke Canyon Dam Infrastructure Improvements</b>  <u>Direct Operational Impact</u> - This project will ensure normal operation and increase service life of the structure.	500.00	Choke Canyon Dam is located in South Texas on the Frio River, four miles west of Three Rivers, Texas, and approximately 90 miles northwest of the City of Corpus Christi. The primary purpose of the reservoir is municipal and industrial water supply and it also provides recreational and environmental benefits. This project provides for repairs and improvements identified by the City and Bureau of Reclamation including, but not limited to, crane repairs, soil erosion control, electrical system repairs, spillway operator motor brake realignment, instrumentation repairs, etc.
<b>Wesley Seale Dam Infrastructure Improvements</b>  <u>Direct Operational Impact</u> - This project will ensure the City can provide reservoir supplies to its customers and other downstream rights-holders and will secure the structural integrity of the dam through established dam safety protocols following regulatory mandates from TCEQ regarding high-hazard dams.	2,000.00	This project provides for improvements to the original instrumentation system including annual safety inspection, integration with O.N. Stevens WTP process controls, the Howell-Bunger Valve, the downstream sluice gates, and the dewatering system, in response to previous inspection and priority investment recommendations into the system. This project will protect the integrity of the Wesley Seale Dam system (1957), to provide for proper inspection and updated regulatory reports per TCEQ.
<b>Seawater Desalination</b>  <u>Direct Operational Impact</u> - This program will provide the City with sufficient increased water production capacity to support additional industries, growth, and demand. In addition, Corpus Christi will be the Gulf Coast leader in desalination. Maintenance and operational costs will increase but corresponding revenues will also increase with the additional water consumption.	1,000.00	To provide the City with reliability, security, sustainability and availability of seawater as possible future water source, this project provides preliminary design of seawater desalination plant. The scope of this project includes governmental funds application, plant site selection, desalination technology design, water infrastructure integration plan, source water characterization, project cost analysis, etc.
<b>Corpus Christi Aquifer Storage and Recovery (ASR) Feasibility Study</b>  <u>Direct Operational Impact</u> - This project will ensure the City follows recommendations of the United States Bureau of Reclamation regarding proactive rehabilitation of critical dam components rather than reactive emergency repair for a reduced cost of operation and predictable system performance.	500.0	Aquifer storage and recovery (ASR) is a long-term water supply strategy to effectively integrate the City's regional water supply system to achieve long-range water planning goals. The scope of investigation and analysis for this ASR feasibility study includes the following work elements: Conduct an exploratory test drilling program (up to 3 exploratory boreholes) to collect hydrogeological and geochemical parameters that can be used to characterize a potential ASR system at selected sites; Perform geochemical analysis to determine compatibility of treated, source water for storing within the native aquifer setting; Develop a field scale groundwater model to simulate storage and recovery operations; Evaluate ASR operating policy considerations; and prepare and submit a technical report and electronic presentation to the Texas Water Development Board summarizing the findings of District feasibility study.
<b>Water Supply Project Total</b>	<b>\$ 6,300.0</b>	



Waste Water	CIP Budget YR 1 2017-2018	Description
<b>Whitecap Wastewater Treatment Plant Odor Control, Process &amp; Bulkhead Improvements</b>  <u>Direct Operational Impact</u> - The continued property development and encroachment near wastewater treatment plants, along with more stringent regulatory odor standards, are requiring additional improvements to minimize odors and prevent penalties. Improvements will not result in additional operational costs and will help avoid penalties for non-compliance. This project also is part of a "good neighbor" policy.	\$ 600.0	The Whitecap Wastewater Treatment Plant provides wastewater treatment service for the City's customers located on Padre Island. The original plant was a 0.5 million gallons per day (MGD) capacity plant that has been expanded over the years to 2.5 MGD capacity due to growth on the island. The existing odor control unit has exceeded its useful life cycle and rehabilitation is now required. Also, the existing unit employs chemicals for treatment and new modern odor control units are biological. Odor control and aerobic digester embrace the efficiency of plant operations. Bulkhead repairs will also be addressed.
<b>City-Wide Wastewater Lift Station Alternate Power Supply</b>  <u>Direct Operational Impact</u> - This project provides redundancy to the system and will not greatly increase costs. This system will kick in during any power loss to prevent overflows and enforcement actions when the regular power supply has been interrupted.	300.0	Electrical power supply is critical for the operation of the City's Wastewater Lift Stations. The Texas Commission on Environmental Quality guidelines require redundant power sources to avoid overflows during power outages. Currently the City's lift stations rely on single feed power supplied by the local utilities. This project provides the design and construction for emergency back-up generators at critical lift stations. Lift Stations will be improved in priority of system conveyance criteria resulting from the analysis of the city-wide hydraulic model. Additional design and construction packages are anticipated through the Fiscal Year 2022.
<b>Wastewater Treatment Plants &amp; Lift Station SCADA Improvements</b>  <u>Direct Operational Impact</u> - The implementation of this project will bring benefits of improving the performance of operation & maintenance, and regulatory compliance.	500.0	The implementation of the SCADA system has been successful in monitoring the municipal sewage and sludge collection/distribution systems, wet-weather facilities and wastewater treatment plants, complying with regulatory requirements on the discharge, and effectively reducing the operations and maintenance costs. This project proposes the development of a SCADA Master Plan and implementation of a SCADA system to automate the processes that occur at WWTPs and lift stations throughout the City. This will assist the City in efficient monitoring of the system, early detection of process failures, data recording and assisting with regulatory compliance and improved CIP development.
<b>City-Wide Collection System Indefinite Delivery / Indefinite Quantity Program</b>  <u>Direct Operational Impact</u> - Normal flow to the City's wastewater treatment plants is about 30 million gallons of daily (MGD). When it rains, damaged pipe allow the infiltration of rainwater to flow into the treatment plants and be treated along normal wastewater flows. At a treatment cost of \$2.21 per thousand gallons, a normal rain event could cost the City an additional \$150,000.00 in treatment costs for electrical, chemical and personnel requirements. In addition, damaged lines are prone to overflows of the system and subject to cave-ins. Reducing overflows saves chemical and electrical costs, results in fewer service calls, reduces peak flow and protects the environment.	1,000.0	The city-wide Indefinite Delivery / Indefinite Quantity program is a long-term initiative designed to reduce the number and volume of sanitary sewer overflows within the City. It is a key component of the life cycle program component to address collection system conveyance and manhole infrastructure requirements within the City. The program will identify, prioritize and implement specific capital improvement projects in a phased design and construction approach to extend the service life, improve flows, improve water quality, reduce overflows and cave-ins and reduce long-term maintenance costs.
<b>Laguna Shores Road Force Main Replacement</b>  <u>Direct Operational Impact</u> - This project will increase operational efficiencies and protect against overflows, preventing enforcement action from the Texas Commission on Environmental Quality.	2,000.0	This project includes the installation of a new force main to convey waste flows from Graham Road to the Laguna Madre WWTP and an interconnect to tie the new force main to the existing 18-inch force main, allowing the existing to be used as a back up in case of emergency. Additional work includes construction of a new Gate Lift Station and associated new gravity wastewater infrastructure necessary to take the existing siphon wastewater line beneath South Padre Island Drive offline as well as the installation of flowmeters at the Riviera Lift Station, Laguna Shores Lift Station, Waldron Lift Station, Flour Bluff Lift Station, and the new Gateway Lift Station.
<b>Allison Plant Process Upgrade and Replacement</b>  <u>Direct Operational Impact</u> - The implementation of this project will ensure the normal operations of Allison WWTP.	500.0	This project provides critical upgrades and replacement of deteriorated equipment and systems at the Allison Wastewater Treatment Plant to avoid impending failures. This is a comprehensive project to address the major systems at the plant to extend these systems and operations until the next major lifecycle replacement/upgrade. The scope includes the dry pit/wet pit lift station, east and west aeration basins, two final clarifiers, automatic backwash filter, chlorine contact chamber and disinfection system, effluent reuse transfer pump station, aerobic digester, belt press building, blower building and other miscellaneous items.
<b>Greenwood WWTP Flood Mitigation</b>  <u>Direct Operational Impact</u> - Larger pumps for increased capacity will be installed, but will run more efficiently than the existing equipment. Also, increased usage due to development in the area should offset costs and alleviate pressure on the other systems. Work will reduce potential overflows in the area and minimize enforcement actions by the Texas Commission on Environmental Quality.	500.0	The Greenwood Wastewater Treatment Plant was originally constructed in 1957 and is located adjacent to La Volla Creek at the intersection of Greenwood Drive and Saratoga Boulevard. Problems concerning wastewater overflows and flooding in neighboring areas have led to the need for flood mitigation improvements. The objective of this project is to construct cost-efficient flood proofing improvements to eliminate Oso Creek/ La Volla Creek flooding impacts on the Greenwood Wastewater Treatment Plant with consideration of Federal Emergency Management Agency (FEMA) Flood Insurance Rate Maps (FIRMs). The anticipated project scope for the Consultant Engineer includes preliminary design for determining appropriate flood proofing improvements, detailed design, development of construction documents, and construction phase services.
<b>Greenwood Headworks &amp; Grit Removal Rehab</b>  <u>Direct Operational Impact</u> - The execution of this project will extend the life of treatment plant and improve the efficiency of operation.	500.0	The Headworks including grit removal facilities at the Greenwood WWTP was constructed in 1990. Due to the age of equipment, structure, harsh environment of sewer gases and constant coastal winds, the headworks is in critical need of improvements. To extend the life of the Headworks, it is recommended the concrete walls and beams be restored and provided with a new protective coating, existing slide gates be restored to operation, existing mechanical bar screens be replaced and miscellaneous valves, equipment and piping be replaced as necessary to extend the life of this structure.
<b>Greenwood Aeration Basin &amp; Clarifier Rehab</b>  <u>Direct Operational Impact</u> - The execution of this project will extend the life of treatment plant and improve the efficiency of operation.	1,000.0	The Primary Clarifiers 1 - 4 are in overall poor condition. The scum pump system is currently inoperable while the scum skimmers, effluent weirs, scum baffles, rake mechanisms, rake support, and drive assemblies are severely corroded and have no remaining useful service life. Access stairs are severely corroded and should be replaced to address safety concerns. The electrical system consisting of control panels, lighting, convenience receptacles, conduits, wiring and supports is outdated and unreliable. The existing air piping and air drops for Aeration Basins 1 - 5 has deteriorated over time and leaks and must be replaced. In addition, the inlet and outlet gate valve operators should be replaced as they are no longer functional and limit the operators ability to control plant flows. Hand rails and steps throughout the aeration basins should be evaluated for replacement and/or additional support to improve rigidity and fall protection. There is extensive corrosion and deterioration of the baffles, drives and bridges on Final Clarifiers 1 - 2 which should be replaced.

Waste Water Con't	CIP Budget YR 1 2017-2018	Description
<p><b>Greenwood WWTP Electrical Improvements to UV System</b></p> <p><u>Direct Operational Impact</u> - The operational impact on the electrical usage will increase with the additional higher intensity bulbs, but the effect should be nominal. Failure to complete project could result in TCEQ administrative sanctions.</p>	2,500.0	<p>This project provides electrical infrastructure improvements to ensure power to the UV disinfection system. Improvements will include two new transformers, control pane and associated conduit and wiring. Transformers and controls will be set at an elevation above the FEMA 100-year storm event flood elevation. Work includes the design and construction of proposed electrical infrastructure to ensure power remains available for continued disinfection capability as required by the Texas Commission on Environmental Quality (TCEQ) so Enterococcus Bacterial permit levels can be maintained during severe weather events.</p>
<p><b>McBride Lift Station and Force Main Improvements</b></p> <p><u>Direct Operational Impact</u> - Estimated operational impact should be negligible. Force main improvements will be the focus of immediate repairs. Larger and more efficient pumps with increased wet well capacity and new controls will be included in the program development subject to available funds. Anticipated increased usage due to area development will offset costs and alleviate pressure on other systems.</p>	1,500.0	<p>The McBride lift station system is located at 1200 McBride Lane and is at the end of its effective life cycle. The McBride Lift Station and Force Main were constructed in 1960 with a capacity of approximately 4.46 million gallons per day (MGD). They serve the area north of Leopard Street to Up River Road and from Corn Products Road east to Omaha Drive. The existing lift station lacks sufficient capacity to meet land development in the service area. The project scope includes demolishing and replacing the McBride lift station with approximately 700 feet of 18-inch force main bored under IH-37 and tie-into the existing force main.</p>
<p><b>Lift Station Repairs - Citywide</b></p> <p><u>Direct Operational Impact</u> - Though this project various lift stations with piping and pumps in poor condition throughout the city will be replaced with more reliable and energy efficient equipment. This reduces the probability of failure, emergencies, and will cut down on operational costs by the use of more energy efficient equipment.</p>	3,000.0	<p>This project provides for implementation of a strategic lifecycle program for future lift station projects with funding requirements and cost benefit analysis for the City's 99 Lift Stations. The project identifies, prioritizes and implements specific capital improvement in a phased design and construction approach to extend lift station service life, reduce long-term maintenance costs, improve flows, and meet Texas Commission on Environmental Quality guidelines including reducing overflows and redundant systems.</p>
<p><b>Greenwood DAF Unit Rehab &amp; Odor Control</b></p> <p><u>Direct Operational Impact</u> - No Operational Budget impact with this assessment.</p>	500.0	<p>The Dissolved Air Flotation (DAF) system at Greenwood WWTP is in very poor condition and is no longer being used as intended. The WAS pumps lose prime on a regular basis and should be evaluated as the system will not function properly without control of waste flows. The system also, in conjunction with the belt press facility, produces a nuisance odor and should be evaluated to determine the most effective way to eliminate or treat the odors. To improve solids handling at the plant, installation of a new polymer feed system is needed to replace the current non-operational unit. Other odor control measures should consider improvements on influent wet well, grit chamber covers, par shall flume channels, etc. The anticipated project scope for the Consultant Engineer includes preliminary design for determining appropriate approaches, detailed design, development of construction documents, and construction phase services.</p>
<p><b>Greenwood Digester Replacement &amp; Bio-Gas Upgrades</b></p> <p><u>Direct Operational Impact</u> - The implementation of this project is needed to meet regulatory requirements.</p>	1,000.0	<p>The dome covers was reported severe corrosion. The biogas system isn't functioning as designed. This project will include a technology and design review of the gas circulation system. The fans, ductwork and heat exchanger are at the end of their useful service life and must be replaced. In addition, there has been significant settling of the soils around the Digesters and associated facilities which requires fill materials and regrading for improved drainage and support.</p>
<p><b>New Broadway WWTP Rehabilitation</b></p> <p><u>Direct Operational Impact</u> - The implementation of this project is to deliver a wastewater treatment plant meeting original design intention and regulatory requirements.</p>	1,000.0	<p>Numerous problems persist at the New Broadway Wastewater Treatment Plant (NBWWTP) due to poor construction. The facility is replete with defective work items, and some work items still remain incomplete to this day. The major problems at the NBWWTP include the Disinfection System (UV disinfection), aeration basins, aeration blowers, SCADA system, and others. As a result, the Plant has never been able to operate in accordance with the original design intention. The objective of this project is to repair all the problems at the existing NBWWTP and deliver a wastewater treatment plant meeting original design intention and regulatory requirements. The anticipated project scope for the Consultant Engineer includes preliminary design for overall assessment on the existing NBWWTP, detailed design, development of construction documents, and construction phase services.</p>
<p><b>Texas Department of Transportaion Wastewater Line Relocation</b></p> <p><u>Direct Operational Impact</u> - The operational impact of this project is negligible, but it is required to facilitate construction of the new Harbor Bridge.</p>	3,000.0	<p>This project is to relocate the wastewater line within Harbor Bridge easement to meet the construction schedule of Harbor Bridge project.</p>
<p><b>Oso WRP Headworks and Lift Station</b></p> <p><u>Direct Operational Impact</u> - This project will enable the plant to run in a more economical and efficient manner. Operational impact is adversely affected when the plant is not working at optimal levels.</p>	10,000.0	<p>The construction of the Oso WRP Interim Ammonia Improvements Phase 1 has achieved the required interim modifications of the physical, chemical and biological treatment processes to the Oso WRP. This project ensures continued compliance with recent ammonia and nutrient removal permit criteria. The project consists of the construction of a new headworks, lift station, Electrical Control Room (ECR) building, odor control unit, and yard piping.</p>
<p><b>Laguna Madre Plant Rehab</b></p> <p><u>Direct Operational Impact</u> - The implementation of this project is needed to meet operational and regulatory requirements</p>	500.0	<p>This project involves replacement of a portable office building along with replacement of stairs and railing for the new grit system. Scum system replacement, clarifier equipment replacement, upgrades of the diffused air system to fine bubbles is also proposed. The project also proposes to rehab thickener equipment along with sludge holding tank and the polymer system. Replacement of non- potable water system and installation of SCADA system is also proposed.</p>
<p><b>Whitecap Aeration &amp; Clarifier Rehab</b></p> <p><u>Direct Operational Impact</u> - The implementation of this project is needed to meet operational and regulatory requirements.</p>	500.0	<p>This project involves the rehabilitation of air diffusers and air piping in aeration basins. Rehabilitation of clarifiers 1 and 2 are also planned along with electrical and lighting improvements. The anticipated project scope for the Consultant Engineer includes preliminary design, detailed design, development of construction documents, and construction phase services.</p>
<p><b>Whitecap Lift Station &amp; Grit Removal Improvements</b></p> <p><u>Direct Operational Impact</u> - The implementation of this project is needed to meet operational and regulatory requirements.</p>	500.0	<p>This project involves replacing the existing influent lift station. The accompanying odor control unit, bar screens, lighting and power to the lift station will also be replaced. A new grit removal system will also be installed on site.</p>
<p><b>Waste Water Project Total</b></p>	<p><b>\$ 30,900.0</b></p>	



Water	CIP Budget YR 1 2017-2018	Description
<p><b>Nueces River Raw Water Pump Station Transmission Main</b></p> <p><u>Direct Operational Impact</u> - This project will provide water transmission redundancy and assure City water supply up to 160 MGD.</p>	3,000.0	This project provides a redundant 54-inch water transmission main from Nueces River Pump Building to the O.N. Stevens Water Treatment Plant.
<p><b>Elevated Water Storage Tanks</b> - Citywide (ARC Implementation Plan Ph2)</p> <p><u>Direct Operational Impact</u> - This project will allow the city to meet its commitment to TCEQ as defined in the 9-year Alternative Capacity Requirement (ACR) implementation plan approved in 2012. Higher tanks will additionally provide higher pressure and better pressure stabilization in the distribution system as required. No additional costs will be incurred.</p>	4,500.0	The existing Elevated Storage Tanks (EST) have inadequate volume and elevation to meet minimum storage requirement as defined by Texas Commission on Environmental Quality (TCEQ). In June 2012, TCEQ approved the City's Alternate Capacity Requirement (ACR) Implementation Plan to replace four existing elevated storage tanks (ESTs) at Pressure Zone 1 (including the O.N. Stevens Water Treatment Plant and three pump stations) with four new ESTs in four phases over a nine-year period. This Plan increases the combined capacity of elevated storage for Pressure Zone 1 from current 3.5 Million Gallon (MG) to 7.5 MG. This project is the second phase of ACR Implementation Plan to Construct two new EST's: 3.0 MG EST at Holly Road Pump Station and 0.75 MG EST at Rand Morgan Street. Construction of this project is scheduled to complete in April 2018.
<p><b>ON Stevens Water Treatment Plant Fluoride Feed System Improvement</b></p> <p><u>Direct Operational Impact</u> - The identified fluoride feed system improvements will accommodate current feed efficiency goals and long-term capacity goals and should not affect the operational budget.</p>	250.0	The existing Fluoride feed system at ONSWTP consists of three outdoor double-walled polyethylene bulk storage tanks and two polyethylene day tanks and pumps. The fluoride feed system has experienced failures of the various feed system components. This project provides for replacement of existing equipment with two new bulk storage tanks, a new exterior day tank and new peristaltic pumps mounted on skids and a new steel pre-engineered building to house pump skids. Additional work will include rehabilitation of injection points for Clearwell No. 1 and Clearwell No. 2 and modernization of the plant fluoride injection control and monitoring system to improve the optimization and control of fluoride addition with flow-paced control. Design of this project was included in another contract.
<p><b>ONS WTP High Service Building NO. 3</b></p> <p><u>Direct Operational Impact</u> - Constructing a new High Service Building No. 3 will allow the plant to continue with uninterrupted treated water delivery and will have the ability to operate with the new elevated storage tanks that are planned, in compliance with the TCEQ's Alternative Capacity Requirement (ACR).</p>	10,000.0	This project will provide for construction of a new High Service Building as the repair/replacement of the existing High Service Building No. 1 and its equipment is not feasible or cost effective. This project will also replace the four (4) existing tilting disc check valves (TDCVs) and all existing Multilin Motor protection relays (MRP) at High Service Building No. 2 in order to provide consistency and facilitate maintenance between both High Service No. 2 and High Service No. 3 Pump Stations. The New High Service Building No. 3 will have the capability to deliver treated water to the distribution system from existing clear-well No. 1, clear-well No. 2 and future programmed clear-well No. 3. Completion of this project will enable the City to decommission and take out of service High Service Building No. 1. Construction is anticipated to complete in July 2019.
<p><b>ONSWTP Maintenance Building Relocation</b></p> <p><u>Direct Operational Impact</u> - This project will allow the Plant to meet upcoming demand as projected by the Texas Water Development Board, increase treatment capacity and improve treatment efficiency. Cost to treat the water should be reduced due to plant efficiencies.</p>	2,400.0	The City initiated ONSWTP Raw Water Inflow Improvements project to eliminate all hydraulic constrictions in front-end piping and increase water treatment capacity. The existing maintenance building blocks the headworks improvements at the plant. In addition, it cannot meet requirements of mechanical, instrumentation and electrical needs in operations and maintenance. A new ONSWTP Maintenance Building will include three work shops, offices, and workstations to accommodate approximately 20 ONSWTP staff. A shared overhead traveling bridge crane will be available for two shops to handle work items up to 5 tons.
<p><b>Water System Process Control Reliability Improvements</b></p> <p><u>Direct Operational Impact</u> - This project Improves reliability of communication between ONSWTP Control Room and remote sites. Increased degree of automation in process control will take advantage of industry practice of business intelligence available to support operations and management decision-making.</p>	1,000.0	Process automation systems, also known as Supervisory Control and Data Acquisition (SCADA) systems, allows a small team of operators to effectively run a large, complex Water system. It makes the operation of the Plant, or of the distribution system, more uniform and predictable. This project will address all aspects of system-wide process automation as outlined in the System Study performed in 2012. The elements include communication with remote sites, standardization of local automatic control hardware and software, improved diagnostic data gathering and remote troubleshooting, periodic reporting and instantly presenting meaningful process information to the right decision-makers at the right time.
<p><b>Staples St Pump Station Improvements</b></p> <p><u>Direct Operational Impact</u> - Improved efficiencies should reduce operational costs.</p>	550.0	The South Staples Booster Pump Station is equipped with two high service pumps that presently serve the South Side service area. Current operations indicate that additional pumps may be needed to maintain the minimum required pressure. An upgraded pumping system will enable the pump station to meet upcoming demand associated with planned decommissioning of the Holly Rd. Pump Station. The project will address pumping backup requirements during pump maintenance. Addition of Variable Speed Drives (VSDs) will improve pumps and provide more efficient energy use. Electrical upgrades are also required in order to meet the Alternative Capacity Requirement (ACR) as required by TCEQ. Control system upgrade will allow the pump station to operate automatically, unattended.
<p><b>Padre Island Water and Gas Line Extension Ph 3</b></p> <p><u>Direct Operational Impact</u> - This project will provide utility redundancy to the Island and should be a nominal impact to operational budget.</p>	1,100.0	This project provides for the final section to extend the 18-inch water transmission main, 8-inch gas pipeline and 4-inch MS conduit on Padre Island from approximately Aquarius Street to Sand Dollar Pumping Station.
<p><b>ONS Water Treatment Plant Solids Handling &amp; Disposal Facilities</b></p> <p><u>Direct Operational Impact</u> - This project will allow Plant to meet upcoming demand as projected by the Texas Water Development Board, increase treatment capacity and improve treatment efficiency. Cost to treat water should be reduced due to plant efficiencies.</p>	500.0	This project will consist of long term planning, design and construction activities associated with collection, handling and disposal of water treatment plant residuals (solids) generated at the O.N. Stevens Water Treatment Plant. Currently, solids are temporarily stored in lagoon 7, and north and south lagoons; when they are full, these solids are pumped to the Pollywog Ponds. The Pollywog Ponds are nearing capacity and new methods of solids handling and disposal need to be identified and implemented. This project will evaluate options for long term solids disposal, and allow for design and construction activities related to new sludge handling facilities.
<p><b>ONSWTP Replacement of Sedimentation Basin Sludge Collectors</b></p> <p><u>Direct Operational Impact</u> - Reduces risk of unexpected equipment or facilities failure. Responsible, proactive replacement and upgrade instead of reactive emergency repair. Reduced cost of operation due to predictable system performance.</p>	600.0	The existing Trac-Vac solids collector system at ONSWTP Plant 1 primary sedimentation basins is obsolete and has exceeded its useful design life. The existing system is reported with a constant maintenance problem for plant operations and often fails due to lost suction or hanging up in the solids blanket. As a result, it is inefficient and ineffective at removing solids from the basins and the accumulation of solids impacts the plants ability to reliably treat water. This project will conduct a preliminary design to determine alternatives and best option for replacing existing system, develop detailed design and construction documents and provide construction phase services.

Water Con't	CIP Budget YR 1 2017-2018	Description
<p><b>Nueces River Raw Water Pump Station</b></p> <p><b>Direct Operational Impact</b> - This project provides for an uninterrupted water supply from Nueces River. The need for reliable, redundant sources of raw water will be met and the City can confidently welcome new businesses. Should this project not be realized, and the ONSWTP is faced with peak water demands, the City could face water shortages and a less than favorable public image. Operational budget impact should be improved through more efficient equipment.</p>	500.0	<p>This project is to improve the pumping capacity and reliability of the Nueces River Raw Water Pump Station (NRRWPS). The pump station transfers raw water from the Nueces River to the O.N. Stevens Water Treatment Plant (ONSWTP). The existing station consists of two pump buildings. Pump Building No. 1 was constructed in 1954 with four vertical turbine pumps, only two of these pumps are in service now. Pump Building No. 2 was constructed in 1981 and contains four dry pit centrifugal pumps. The current pumping capacity is 140.5 MGD with all operable pumps pumping and the firm yield is 103.0 MGD. The maximum water demand treated at the ONSWTP has been 111.7 MGD and the pump station has been unable to meet peak demands. The major elements of this project is to refurbish Pump Building No. 1 and No. 2, construct a new electrical control room and a new backup generator and provide a new pump in Pump Building No. 1.</p>
<p><b>ONS Raw Water Influent and Chemical Facilities Improvements</b></p> <p><b>Direct Operational Impact</b> - This project will allow the Plant to meet upcoming demand as projected by the Texas Water Development Board, increase treatment capacity and improve treatment efficiency. Cost to treat the water should be reduced due to plant efficiencies.</p>	1,500.0	<p>The City initiated two separate CIP projects of ONSWTP Raw Water Influent Improvements and ONSWTP Chemical Feed Facilities Improvements to solve hydraulic constraints and optimize chemical feed systems at ONSWTP. To minimize impacts to operations and achieve cost efficiencies, construction of these two projects will be combined into one construction contract. The objectives of this combined project are:</p> <ul style="list-style-type: none"> <li>· To eliminate all hydraulic constrictions in front end piping;</li> <li>· To modernize chemical storage and chemical feed systems at the ONSWTP that optimizes dosage, reliability, monitoring and control of water treatment chemicals.</li> </ul> <p>These improvements are also needed to meet requirements of TCEQ Rules and Regulations 30 TAC 290.42, and support future plans to increase water treatment capacity at ONSWTP. <u>Combined construction is anticipated to complete early 2021.</u></p>
<p><b>Citywide Water Distribution System Indefinite Delivery/Indefinite Quantity (IDIQ) Program</b></p> <p><b>Direct Operational Impact</b> - The extension of service life of water mains is critical to ensure integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents cost of maintenance from rising.</p>	6,000.0	<p>This project provides a strategic lifecycle program replacement and extension of the City's water distribution system (1,368 miles). The program is flexible and provides a systemic approach to extend service life of the system while enhancing monitoring capability and water quality. Additional benefits will include increased distribution reliability with reduced service outages, and reduced operational costs. A major priority of the lifecycle improvements will maximize CIP investments increasing capacity of the system and deferring unnecessary major upgrades to pump stations and plants. This program responds to the City's Street Preventative Maintenance Program (SPMP) and construction is in a manner of Indefinite Delivery/Indefinite Quantity (IDIQ) delivery orders. Some work will be completed using in-house forces to save on costs where applicable.</p>
<p><b>ONSWTP Intermediate Sludge Removal Phase 1</b></p> <p><b>Direct Operational Impact</b> - Procurement of interim sludge management design services until the completion of new Solids Handling and Disposal Facilities.</p>	5,000.0	<p>This project provides an interim solution to address an accumulation of water plant residuals (solids) in Lagoon 7 and North and South Lagoons. Implementation of this project will remove solids from North/South Lagoons by dredging and will dispose of solids either at the Cefe Valenzuela landfill or by land application.</p>
<p><b>Elevated Water Storage Tanks - Citywide (ACR Implementation Plan, Phase 3)</b></p> <p><b>Direct Operational Impact</b> - This project will allow the city to meet its commitment to TCEQ as defined in the 9-year Alternative Capacity Requirement (ACR) implementation plan approved in 2012. Higher tanks will additionally provide higher pressure and better pressure stabilization in the distribution system as required. No additional costs will be incurred.</p>	200.0	<p>Existing Elevated Storage Tanks (EST) have inadequate volume and elevation to meet minimum storage requirement as defined by Texas Commission on Environmental Quality (TCEQ). In June 2012, TCEQ approved the City's Alternate Capacity Requirement (ACR) Implementation Plan to replace four existing elevated storage tanks (ESTs) at Pressure Zone 1 (including the O.N. Stevens Water Treatment Plant and three pump stations) with four new ESTs in four phases over a nine-year period. This Plan increases combined capacity of elevated storage for Pressure Zone 1 from current 3.5 Million Gallon (MG) to 7.5 MG. In 2016, TCEQ approved combining Phase 3 &amp; 4 into a single project to reduce cost and accelerate the ACR Implementation plan. This project is the third phase of ACR Implementation Plan to Construct two new EST's: a 2.5 MG EST at Stary Road and a 1.25 MG EST at Nueces Bay Blvd at undetermined site. Included is demolishing existing four ESTs. City is working on land acquisition and determination for these two ESTs. Construction of these two ESTs is scheduled to complete by 2021.</p>
<p><b>ONS Water Treatment Plant Site Infrastructure</b></p> <p><b>Direct Operational Impact</b> - Reduced risk of unexpected equipment or facilities failure; Responsible, proactive replacement instead of reactive emergency repair. Reduced cost of operation, predictable system performance.</p>	250.0	<p>This project will serve as a mechanism to execute major facility and site improvements, end-of-life equipment replacement, and unanticipated capital upgrades for ONSWTP. The improvements will include, but not limited to, filter-to-drain sluice gate replacement; filter-to-drain butterfly valves replacement; filter-to-waste butterfly valves replacement; facilities structural repairs; cable tray foundation repairs, FBI building relocation, and storm water drainage repair and improvements. This project also includes demolition of the old Atlee Cunningham Water Treatment Plant.</p>
<p><b>TxDOT Water Line Relocation (Harbor Bridge)</b></p> <p><b>Direct Operational Impact</b> - The operational impact of this project is negligible, but it is required to facilitate construction of the new Harbor Bridge.</p>	3,000.0	<p>This project is required to relocate the water line within Harbor Bridge easement to meet construction needs of Texas Department of Transportation's (TxDOT) new Harbor Bridge project. The City will be responsible for contributing towards the cost of the project and TxDOT will be responsible for construction.</p>
<p><b>Water Transmission Infrastructure Cathodic Protection Improvements</b></p> <p><b>Direct Operational Impact</b> - Cathodic protection design of water transmission infrastructure will extend useful service life of infrastructure asset.</p>	700.0	<p>Cathodic protection (CP) is an effective method protecting underground steel infrastructures from corrosion. CP systems require periodical inspection and evaluation to ensure their effectiveness. This project provides for design and construction of Water Distribution Transmission Infrastructure cathodic protection to protect and extend useful service life of major investment of transmission lines in Leopard Street and South Side Water Transmission from ON Stevens to Padre Island.</p>
<p><b>City Large-Size Water Line Assessment and Repairs</b></p> <p><b>Direct Operational Impact</b> - This project will improve the service life and water quality of City's large water lines.</p>	1,000.0	<p>A majority of the City's large diameter transmission lines have been in service many years and are made of non-plastic corrosive materials such as CIP, DIP, CSCP and steel. In some cases, these lines were installed with cathodic protection systems to help minimize corrosion and in some cases, they weren't. The purpose of this project is to ensure the reliable delivery of drinking water through the existing system for years to come by assessing the physical condition, both external and internal, of the transmission mains and their associated cathodic protection systems and determining the remaining useful life of each asset. In addition, the intent of the project is also to repair some of the most critical lines that either have a significant maintenance/repair history or where failure may be reasonably expected in the near future.</p>
<p><b>Water Project Total</b></p>	<p><b>\$ 42,050.0</b></p>	



# GRANTS

## Grants

The City of Corpus Christi receives grants from various Federal and State grantors. The following schedule details the awarded amounts and their related disbursements/expenditures.

**SCHEDULE OF EXPENDITURES OF FEDERAL/STATE AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Disbursements/ Expenditures	ESTIMATED FY Expenditures
<b>Federal Assistance:</b>				
<b>U.S. Department of Agriculture</b>				
<u>Passed through Texas Dept. of State Health Services</u>				
Women, Infants & Children	10.557	2016-048777	5,457	5,457
Women, Infants & Children		2017-049800-001	683,925	722,163
Total CFDA Number 10.557			689,382	727,620
Total Passed Through Texas Dept. of State Health Services			689,382	727,620
<u>Passed through Texas Dept. of Agriculture</u>				
Child and Adult Care Food Program	10.558	CE-ID 01507	99,647	99,683
Total CFDA Number 10.558			99,647	99,683
Summer Food Service Program for Children	10.559	CE-ID 01507	36,544	46,213
Total CFDA Number 10.559			36,544	46,213
Total Passed Through Texas Dept. of Agriculture			136,191	145,896
<b>Total U.S. Department of Agriculture</b>			825,573	873,516
<b>U.S. Department of Housing and Urban Development</b>				
<u>Direct Programs</u>				
CDBG Entitlement Cluster:				
Comm. Dev. Block Grant-Entitlement Grant 07-08	14.218	B07-MC48-0502	65,300	65,300
Comm. Dev. Block Grant-Entitlement Grant 12-13		B12-MC48-0502	87	87
Comm. Dev. Block Grant-Entitlement Grant 13-14		B13-MC48-0502	822	822
Comm. Dev. Block Grant-Entitlement Grant 14-15		B14-MC48-0502	53,625	54,225
Comm. Dev. Block Grant-Entitlement Grant 15-16		B15-MC48-0502	1,115,969	1,118,725
Comm. Dev. Block Grant-Entitlement Grant 16-17		B16-MC48-0502	961,199	1,073,702
Total CFDA Number 14.218			2,197,002	2,312,861
Emergency Solutions Grants Program 13-14	14.231	S13-MC48-0502		
Emergency Solutions Grants Program 14-15		S14-MC48-0502	7,924	7,924
Emergency Solutions Grants Program 15-16		S15-MC48-0502	56,173	78,670
Emergency Solutions Grants Program 16-17		S16-MC48-0502	62,014	62,014
Total CFDA Number 14.231			126,111	148,608
Home Investment Partnerships Program 11-12	14.239	M-11-MC-48-0502	44,145	44,145
Home Investment Partnerships Program 14-15		M-14-MC-48-0502	134,683	148,645
Home Investment Partnerships Program 15-16		M-15-MC-48-0502	316,791	316,791
Home Investment Partnerships Program 16-17		M-16-MC-48-0502	3,913	3,913
Total CFDA Number 14.239			499,532	513,494
Fair Housing Assistance Program State and Local	14.401	FF206K116008	4,130	5,014
Total CFDA Number 14.401			4,130	5,014
Total Direct Programs			2,826,775	2,979,977
<b>Total U.S. Department of HUD</b>			2,826,775	2,979,977
<b>U. S. Department of the Interior</b>				
<u>Direct Program</u>				
Desalination Pilot Study	15.506	R13AC80020	43,417	56,870
Total CFDA Number 15.506			43,417	56,870
<b>Total U.S. Department of Interior</b>			43,417	56,870
<b>U.S. Department of Justice</b>				
JAG Program Cluster:				
<u>Direct Programs</u>				
Edward Byrne Memorial Justice Assistance Grant	16.738	2014-DJ-BX-0826	6,992	8,316
Edward Byrne Memorial Justice Assistance Grant		2015-DJ-BX0616	12,767	12,767
Edward Byrne Memorial Justice Assistance Grant		2016-DJ-BX-0289	78,865	81,365
Body Worn Camera Policy and Implementation Program		2015-DE-BX-K045	615	1,538
Total CFDA Number 16.738			99,239	103,986
Federal Confiscated Property				
Federal Account	16.922	N/A	214,155	215,922
Total CFDA Number 16.XXX			214,155	215,922

**SCHEDULE OF EXPENDITURES OF FEDERAL/STATE AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Disbursements/ Expenditures	ESTIMATED FY Expenditures
<u>Passed through Office of the Governor/Criminal Justice Division</u>				
Victims of Crime Act	16.575	2015-VA-GX-0009	70,469	77,664
Victims of Crime Act		2015-VA-GX-0009	66,201	70,367
Total CFDA Number 16.575			136,670	148,031
Violence Against Women Formula Grant Program	16.588	2016-WF-AX-0034	39,166	42,805
Total CFDA Number 16.588			39,166	42,805
Total Passed through Office of the Governor/Criminal Justice Division			175,836	190,836
<u>Passed through Office of the Attorney General</u>				
Recovery Act - Internet Crimes against Children Task Force Program	16.800	2015-MC-FX-K049	10,150	10,150
Total CFDA Number 16.800			10,150	10,150
<b>Total U.S. Department of Justice</b>			499,380	532,255
<b>U.S. Department of Transportation</b>				
<u>Direct Programs</u>				
Airport Improvement Programs	20.106			
Runway 17/35 Extension Dispmnent and Associated Taxiway		3-48-0051-49	335,669	366,184
Runway 13/31 Ext Displacement and Connecting Taxiway		3-48-0051-50	3,526,423	3,847,007
Rehabilitate Taxiways B, B1, B2, B3, B4 and B5 at CCIA		3-48-0051-51	3,511	3,830
Rehabilitate Taxiways D, E, F and G; Construct Taxiways H and J		3-48-0051-52	26,989	29,443
Reconstruct East GA Area 3-7		3-48-0051-53	896,311	977,794
Replace Perimeter Security Fence		3-48-0051-54	2,417,860	2,637,665
Total CFDA Number 20.106			7,206,763	7,861,923
<u>Passed through Texas Dept. of Transportation</u>				
Highway Planning and Construction				
Williams Dr. Ph 3 - Stp to Airline	20.205	0916-35-168	1,516,265	1,654,107
Padre Island Mobility & Access Management Study		0916-35-197	72,179	78,341
Total CFDA 20.205			1,588,444	1,732,448
Total Passed through Texas Dept. of Transportation			1,588,444	1,732,448
<u>Passed through State Dept. of Highways and Public Transportation</u>				
Highway Safety Cluster:				
State and Community Highway Safety	20.600	2017-CorpusPD-S-1YG-0054	72,397	83,108
Total CFDA Number 20.600			72,397	83,108
National Priority Safety Programs	20.616	2017-CorpusPD-IDM-00038	3,646	3,646
Total CFDA Number 20.616			3,646	3,646
Total Highway Safety Cluster			76,043	86,754
Total Passed Through State Dept. of Hwys & Public Transp.			76,043	86,754
<b>Total U.S. Department of Transportation</b>			8,871,250	9,681,125
<b>Equal Employment Opportunity Commission</b>				
<u>Direct Programs</u>				
Employment Discrimination State & Local Fair	30.001	EEC45015C0035	36,350	36,350
Total CFDA Number 30.002			36,350	36,350
Total Direct Programs			36,350	36,350
<b>Total Equal Employment Opportunity Commission</b>			36,350	36,350
<b>U.S. Department of Health and Human Services</b>				
<u>Passed through Texas Department of Aging &amp; Disability Svc passed through CBCOG-AAA</u>				
Aging Cluster:				
Special Programs for the Aging Title III, Part B				
Grants For Supportive Services and Senior Centers	93.044	AA3-1748-4		
		AA3-1748-4	14,621	14,621
Total CFDA Number 93.044			14,621	14,621

**SCHEDULE OF EXPENDITURES OF FEDERAL/STATE AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

<b>Federal Grantor/Pass-Through Grantor State Grantor/Program or Cluster Title</b>	<b>Federal CFDA Number</b>	<b>Pass-Through Entity Identifying Number</b>	<b>Disbursements/ Expenditures</b>	<b>ESTIMATED FY Expenditures</b>
Special Programs for the Aging Title III, Part C Nutrition Svcs	93.045	AA3-1748-4		
Special Programs for the Aging Title III, Part C Nutrition Svcs		AA3-1748-4	318,075	378,308
Total CFDA Number 93.045			318,075	378,308
Nutrition Services Incentive Program	93.053	AA3-1748-4	330,676	330,676
Total CFDA Number 93.053			330,676	330,676
Total Aging Cluster			663,372	723,605
Total Passed Through DADS			663,372	663,372
<u>Passed through Texas Department of State Health Svcs</u>				
CPS-Laboratory Response Network-PHEP	93.074	2016-001139-00	156,455	156,455
CPS-Laboratory Response Network-PHEP		537-18-0147-00001	17,090	26,606
CPS/LRN-EBOLA CPS - LRN Ebola Equipment Contracts		2016-004163-00	195,164	195,164
Total CFDA Number 93.074			368,709	378,225
Project Grants and Cooperative Agreements for Tuberculosis Control Programs	93.116	2016-002508-00	14,643	14,643
Tuberculosis Control Programs		2016-002508-01	26,225	29,151
Total CFDA Number 93.116			40,868	43,794
Immunization Grants	93.268	2016-000014-01	182,085	205,557
Total CFDA Number 93.268			182,085	205,557
Preventive Health and Health Services Block Grant	93.991	2016-000023-00	173,690	185,508
Total CFDA Number 93.991			173,690	185,508
Total Passed Through Dept. of State Health Svcs			765,352	813,084
<b>Total U.S. Department of Health &amp; Human Services</b>			1,428,724	1,536,689
<b>Corporation for National and Community Service</b>				
<u>Direct Programs</u>				
Retired and Senior Volunteer Program	94.002	14SRWTX004	40,333	40,333
Retired and Senior Volunteer Program		17SRWTX018	7,597	14,538
Total CFDA Number 94.002			47,930	54,871
Senior Companion Program	94.016	16SCWTX003	250,164	250,164
Senior Companion Program		16SCWTX003	24,730	41,284
Total CFDA Number 94.016			274,894	291,448
Total Direct Programs			322,824	346,319
<b>Total Corp. for National and Community Service</b>			322,824	346,319
<b>Executive Office of the President</b>				
<u>Direct Programs</u>				
High Intensity Drug Trafficking Areas Program	95.001	G15HN0006A	29,470	29,470
High Intensity Drug Trafficking Areas Program		G16HN0006A	123,231	135,175
Total CFDA Number 95.001			152,701	164,645
Total Direct Programs			152,701	164,645
<b>Total Executive Office of the President</b>			152,701	164,645
<b>U.S. Department of Homeland Security</b>				
<u>Passed through Texas Department of Public Safety</u>				
Hazard Mitigation Grant				
Nueces County Del Mar College Community Safe Room	97.039	DR-1791-346	1,320,392	1,320,392
City of Corpus Christi Community Safe Room		DR-1791-347	1,018,011	1,018,011
Nueces County Tulozo High School Community Safe Room		DR-1791-348	2,924,282	2,924,282
Total CFDA Number 97.039			5,262,685	5,262,685
State Homeland Security Program	97.067	EMW-2015-SS-00080	110,788	110,788
Total CFDA Number 97.067			110,788	110,788
Total Passed through Texas Department of Public Safety			5,373,473	5,373,473

**SCHEDULE OF EXPENDITURES OF FEDERAL/STATE AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Disbursements/ Expenditures	ESTIMATED FY Expenditures
<u>Passed Through Texas Department of Public Safety</u>				
<u>Passed Through Nueces County</u>				
FY13 Operation Stonegarden Grant Program	97.067	EMW-2015-SS-00080	172,041	237,194
Total CFDA Number 97.067			172,041	237,194
Total Passed through TDPS and Nueces County			172,041	237,194
<b>Total U.S. Department of Homeland Security</b>			5,545,514	5,610,667
<b>Total Federal and Passed-through Assistance</b>			20,552,508	21,665,211
<b>State Assistance:</b>				
<b>Texas Attorney General's Office</b>				
<u>Direct Program</u>				
State Account		N/A	104,596	110,122
Total Direct Program			104,596	110,122
<b>Total Texas Attorney General's Office</b>			104,596	110,122
<b>Texas Commission on Environmental Quality</b>				
<u>Direct Programs</u>				
Air Quality Planning Activities		582-14-40055		
Rider 7 - Near Non-Attainment Area		582-16-60182	176,783	184,525
Total Direct Programs			176,783	184,525
<b>Texas Department of Aging &amp; Disability</b>				
<u>Passed through Corporation for National &amp; Community Service</u>				
Retired and Senior Volunteer Program		17SRWTX018	10,116	11,056
Senior Companion Program		15SCWTX007	5,756	5,756
Total Passed Through CNCS			15,872	16,812
<b>Total Texas Department of Aging &amp; Disability</b>			15,872	16,812
<b>Texas Department of Agriculture</b>				
<u>Direct Programs</u>				
Texans Feeding Texans Program		HDM-16-1707	28,297	28,297
Texans Feeding Texans Program		HDM-17-1853	5,686	6,226
Total Direct Programs			33,983	34,523
<b>Total Texas Department of Agriculture</b>			33,983	33,983
<b>Texas Department of Family and Protective Services</b>				
<u>Direct Programs</u>				
Promoting Safe and Stable Families		24186672	301,024	301,024
Promoting Safe and Stable Families		24426873	40,387	81,070
Total Direct Programs			341,411	382,094
<b>Total Texas Department of Family &amp; Protective Services</b>			341,411	382,094
<b>Texas Department of Public Safety</b>				
<u>Direct Programs</u>				
Local Border Security		2016-BL-ST-0016	(273)	(273)
Total Direct Programs			(273)	(273)
<b>Total Texas Department of Public Safety</b>			(273)	(273)
<b>Texas Department of State Health Services</b>				
<u>Direct Programs</u>				
TB/PC		2016-001398-00	47,770	50,766
Texas Healthy Communities		2016-003808-00	7	7
Texas Healthy Communities		2016-003808-03	40,304	43,531
FLU-LAB Infectious Disease Control Unit		2016-001102-00	4,894	7,241
SUREB Infectious Disease Control Unit		2016-003838-00	79,976	87,640
Total Direct Programs			172,951	189,185
<b>Total Texas Department of State Health Services</b>			172,951	189,185



**SCHEDULE OF EXPENDITURES OF FEDERAL/STATE AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Disbursements/ Expenditures	ESTIMATED FY Expenditures
<b>Texas Department of Motor Vehicles</b>				
<u>Direct Programs</u>				
Corpus Christi Auto Theft Prevention Grant		608-17-1780200	335,228	374,800
Total Direct Programs			<u>335,228</u>	<u>374,800</u>
<b>Total Texas Department of Motor Vehicles</b>			<u>335,228</u>	<u>335,228</u>
<b>Texas Water Development Board</b>				
<u>Direct Programs</u>				
Demonstration Projects for Alternative Water Supplies		201504075	93,114	93,114
Total Direct Programs			<u>93,114</u>	<u>93,114</u>
<b>Total Texas Water Development Board</b>			93,114	93,114
<b>Texas Parks and Wildlife</b>				
<u>Direct Programs</u>				
OSO Summer Guardians		52-000629	17,230	17,230
Total Direct Programs			<u>17,230</u>	<u>17,230</u>
<b>Total Texas Parks and Wildlife</b>			<u>17,230</u>	<u>17,230</u>
<b>Total State Assistance</b>			1,290,895	1,402,132
<b>Total Federal &amp; State Financial Assistance</b>			<u>\$ 21,843,403</u>	<u>23,067,343</u>

**CITY OF CORPUS CHRISTI  
FY2017 ANNUAL ACTION PLAN**

**RECOMMENDED FY2017 CDBG PROGRAM**

FY2017 CDBG Allocation	\$2,405,193
Reprogrammed Funds	\$100,000
Program Income from Demolition Liens	\$200,000
Program Income from Rehabilitation Program (Revolving Loan Funds estimate)	\$500,000
<b>TOTAL FUNDS AVAILABLE FOR FY2017 CDBG PROGRAM</b>	<b>\$3,205,193</b>

#	PROJECT & DESCRIPTION	Request	Council Adopt
1	<p>HCD - CDBG Program Administration</p> <p>This project will fund 5.4 FTE staff salaries and administrative costs: 1- Administrator, 1- Program Manager, 1.8-Sr. Management Assistants, and 1.6-Contract Administrators. Staff is responsible for administering the Community Development Block Grant (CDBG), the HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) Programs. Staff interprets CDBG, HOME, and ESG federal regulations, conducts public hearings/meetings, reviews proposed projects and activities to determine funding and eligibility, monitors subrecipients for program compliance, provides technical assistance, conducts environmental assessments of funding projects/activities, and enforces Davis Bacon Federal wage rate requirements.</p>	\$460,000	\$436,000
2	<p>HCD - Rehabilitation Services</p> <p>This is the operating budget for 13.5 FTE staff that service the various housing programs administered by HCD: 1-Director (at 60%), 2-Program Managers, 3-Property Advisors, .5-Contract Administrator (12%), 3-Program Specialists, 1-Mortgage Servicing Aide, 1-Management Assistant (at 40%), 1-Management Aide, and 1 Sr. Staff Assistant. The staff manage and administer the Demolition/Reconstruction Loan Program, Single Family Rehabilitation Loan Program, Minor Home Repair Grant Program, Appliance Replacement Grant Program, Homebuyer Closing Cost Program, the Type A Homebuyer Program, and Mortgage Servicing which manages the servicing of approximately 700 loans provided through the Single Family Demolition/Reconstruction and Rehabilitation Loan Programs. Services include collection of loan payments, escrowing of insurance and property taxes, payment of insurance and property taxes, preparing end of year escrow analysis, and providing release of liens on loans that are paid off. Services provided include applicant in-take, loan processing, loan settlement, Homebuyer Education, construction monitoring, project estimating, and development of specifications and drawings.</p>	\$847,000	\$750,000
3	<p>HCD - Minor Home Repair Grant Program</p> <p>Minor repair grants up to \$20,000 for repairs which include lead based paint testing as required by HUD regulations on houses built prior to 1978 . Repairs consist of roof repairs, plumbing, electrical, heating, and minor structural repairs. Lead based activities may include actual work or testing required to meet the lead based paint requirements. Assistance through this program is provided to very low income homeowners who are 62 years old or older or disabled.</p>	\$444,775	\$444,775

#	PROJECT & DESCRIPTION	Request	Council Adopt
4	<p>HCD - Single Family Rehabilitation</p> <p>The Single Family Rehabilitation Loan Program benefits only low- and very low-income homeowners. The Program provides zero percent and three percent interest loans to homeowners interested in rehabilitating their homes. Funds requested will be used to provide rehabilitation and reconstruction loans; demolition grants; relocation grants and lead base paint grants for remedial activities. Rehabilitation Loan Program.</p> <p>Program Income - \$500,000</p>	\$500,000	\$500,000
5	<p>Parks and Recreation - Play for All Playground at Salinas Park Phase II</p> <p>Play for All Playground at Salinas Park is the City's first fully accessible playground for people of all ages and abilities. Phase II of the Play for All Playground at Salinas Park includes the addition of a shade structure for the play structure, swings, play panels, exercise equipment and additional slides for all children to utilize. The playground is located next to Miracle Field - a fully accessible ball field. Phase I of the structure was built in February 2017</p>	\$225,000	\$225,000
6	<p>Parks and Recreation - Nutrition Education Service Center (Central Kitchen) located at the Del Mar West Campus</p> <p>This Improvement Project will include a new roof to the city-owned portion of the building, and the replacement of 3 HVAC systems. The Nutrition Education Service Center prepares daily meals for the elderly for the eight senior centers and the Meals on Wheels Program.</p>	\$74,800	\$74,800
7	<p>Parks and Recreation - Moody Park Improvements</p> <p>The Moody Park Improvements Project will include the replacement of the playground and a basketball court, and also provide new park benches and picnic tables, along with planting trees. Parks and Recreation will work with a playground and park amenity manufacturer to provide and install all of the structural improvements. As use of the park increases and neighbors are encouraged to connect with each other, it can serve as a base line for combating crime in the area.</p>	\$112,750	\$112,750
8	<p>Parks and Recreation - South Bluff Park Improvements</p> <p>The South Bluff Park Improvements Project will include the replacement of the playground, trail enhancements, park lighting, bathroom upgrades, and also provide new park benches, trash cans, BBQ pits, and trees. The department will work with a playground and park amenity manufacturer to provide and install all of the structural improvements. As use of the park improves and neighbors are encouraged to connect with each other, it can serve as a base line for combating crime in the area.</p>	\$132,000	\$132,000
9	<p>Police - Code Enforcement Program</p> <p>The Code Enforcement request is to fund staffing for salaries to support 6 full time employees (FTE's): 5-Code Compliance Officials (100%) which includes a total of \$307,032. Funding will be for salaries and approximately \$6,667 for training and for certifications required for code enforcement. The CE Compliance Officials are responsible for the inspection of properties within CDBG eligible areas for violations of approximately seventy-five (75) health, safety, and welfare related City Codes. All CDBG eligible census tracts in the city meet, per Resolution, HUD's criteria for a deteriorating area and meet the national objective of serving the low income citizens. The Senior Account Clerk provides administrative support to the Code Enforcement Property Advisors by processing compliance requests through the mail and researching a property owner's name and</p>	\$208,868	\$307,032

#	PROJECT & DESCRIPTION	Request	Council Adopt
10	<p>Police - Demolition Program</p> <p>This program consists of the demolition of substandard structures determined to be health and safety issues and 51% or more deterioration of the general structure. The demolition of these structures is an abatement measure as deemed necessary by the Building Code and Public Safety Officials. The removal of unsafe structures is a priority for neighborhood revitalization within the community and as a goal established by City Council for livable neighborhoods. Each structure will be assessed and surveyed as building case, providing the property owner an opportunity to resolve the substandard conditions within the parameters of the City's Building Codes. The substandard structures will be demolished under the authority of a judge's ruling via Environmental Municipal Court and the Demolition Grant Program that allows the property owner to voluntarily agree to have their structure demolished.</p> <p>Program Income: \$100,000</p>	\$100,000	\$100,000
11	<p>Police - Clearance of Vacant Properties Program</p> <p>This project consists of clearance of vacant properties in regards to the removal of accumulation of litter and solid waste and the mowing of high weeds and dangerous weeds; to include, abatement of unsightly and unsanitary matter in all CDBG eligible areas. The City may charge an abatement cost and place a lien against the properties to cover the cost incurred.</p> <p>Program Income: \$100,000</p>	\$100,000	\$122,836
	<b>Total City Projects</b>	<b>\$3,205,193</b>	<b>\$3,205,193</b>
	<b>Overall Total</b>	<b>\$3,205,193</b>	<b>\$3,205,193</b>

**RECOMMENDED FY2017  
EMERGENCY SOLUTIONS GRANT (ESG) PROGRAM**

**FY2017 ESG Allocation** **\$216,432**

#	PROJECT & DESCRIPTION	Request	Council Adopt
1	City of Corpus Christi - ESG Administrative Cost Administrative Cost is being requested to fund a staff person at .40 FTE for the overall administration of the Emergency Solutions Grant Program. These functions include the financial oversight, compliance, and technical assistance components of the program.	\$16,232	\$16,232
2	Corpus Christi Hope House Funding requested for the ESG Activity Components of Emergency Shelter Activities, Homeless Prevention-Case Management and short and medium term rental assistance and Rapid Re-housing Case Management and short and medium term assistance.	\$50,050	\$50,050
3	Corpus Christi Metro Ministries Funding requested for the ESG Activity Components of Emergency Shelter Activities, Homeless Prevention-Case Management and short- and medium term rental assistance, and Rapid Re-housing-Case Management and short- and medium term assistance.	\$50,050	\$50,050
4	The Salvation Army Funding requested for the ESG Activity Components of Emergency Shelter Activities, Homeless Prevention-Case Management and short- and medium term rental assistance and Rapid Re-housing-Case Management and short- and medium term assistance and Street Outreach.	\$50,050	\$50,050
5	Family Endeavors of Corpus Christi Funding requested for the ESG Activity Components of Emergency Shelter Activities, Homeless Prevention-Case Management and short- and medium term rental assistance and Rapid Re-housing-Case Management and short- and medium term assistance and Street Out. Family Endeavors assists homeless veterans in the community.	\$50,050	\$50,050
<b>Overall Total**</b>		<b>\$216,432</b>	<b>\$216,432</b>

RECOMMENDED FY2017 HOME PROGRAM			
FY2017 HOME Allocation			\$844,596
Reprogrammed Funds			\$400,000
Program Income from Rehabilitation Program (Revolving Loan Fund estimate)			\$340,779
<b>TOTAL FUNDS AVAILABLE FOR FY2017 HOME PROGRAM</b>			<b>\$1,585,375</b>
#	PROJECT & DESCRIPTION	Request	Council Adopt
1	HOME Administration/ Technical Assistance Administrative funds for .70 FTE staff, planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, recordkeeping/reporting and overall program management. Staff training and administrative expenses are also included in the request. Technical assistance will be provided to enhance the capacity of CHDO's, non-profits, owners/investors of rental property and other organizations that may participate in the program. The amount indicates 10% of the allowed 10% for administrative costs.	\$84,459	\$84,459
2	Homebuyer Assistance Program Provide deferred forgivable loans to low income homebuyers to assist them with down payment and closing costs for the purchase of a home.	\$100,000	\$100,000
3	HCD - Single Family Rehabilitation The Single Family Rehabilitation Loan Program benefits only low- and very low-income homeowners. The Program provides zero percent and three percent interest loans to homeowners interested in rehabilitating their homes. Funds requested will be used to provide rehabilitation and reconstruction loans, demolition grants, relocation grants and lead base paint grants for remedial activities. Rehabilitation Loan Program.	\$440,779	\$440,779
<b>INTERDEPARTMENTAL TOTAL</b>		<b>\$625,238</b>	<b>\$625,238</b>
<b>Funding determination will be made no later than September 1, 2017</b>			
1	TG 110 - Samuel Place Apartments * (CHDO) Samuel Place Apartments, to be located on 4315 Carroll Lane, is an affordable housing multi-family community consisting of 60 units which serve low-income families, seniors and individuals. The project proposes to rehabilitate the entire complex. Improvements will include: energy efficient apartments and appliances, ceiling fans, low-E vinyl windows, central heat and air, a new common area building with community center and kitchen, business center/computer lab and laundry facility. The development will be financed primarily through The Texas Department of Housing and Community Affairs' Low Income Housing Tax Credits, private debt, and HOME funds through the City of Corpus Christi. Samuel Place Apartments will serve residents at 30%, 50%, and 60% area median income.	\$300,000	\$300,000
2	TG 110 - Village at Henderson* (CHDO) Village at Henderson, to be located 5409 Lipes Blvd, is a proposed affordable housing multi-family community consisting of 88 units to serve low-income families, seniors, and individuals. The development will be financed primarily through the Texas Department of Housing and Community Affairs' Low Income Housing Tax Credits, private debt, and HOME funds through the City of Corpus Christi. Village at Henderson Apartments will propose to serve residents at 30%, 50%, and 60% area median income. <b>Total project cost: \$16,089,629</b>	\$300,000	\$285,137
<b>HCD Projects Total</b>		<b>\$625,238</b>	<b>\$585,137</b>
<b>Overall Total</b>		<b>\$1,225,238</b>	<b>\$1,210,375</b>

\*HOME Subrecipient Agencies who submitted HOME FY2017 funding will be awarded funding no later than September 1, 2017 after determination of which agencies received Housing Tax Credits from the Texas Department of Housing and Community Affairs\*



# FIVE YEAR PROFORMA

## **Five Year Proformas**

Five Year Proformas are utilized by the City Departments as a long term planning tool and updated each year based on economic data available. City executives utilize the proformas to make sure current year decisions are sustainable for the long term.



**GENERAL FUND (1020)**

**5 YEAR PROFORMA**

General Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Fund Balance</b>					
<b>Unreserved</b>	9,835,683	17,839,260	14,320,019	13,321,478	12,313,002
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	39,714,586	30,000,000	35,913,473	39,372,814	42,905,121
<b>BEGINNING BALANCE</b>	<u>49,550,269</u>	<u>47,839,260</u>	<u>50,233,492</u>	<u>52,694,292</u>	<u>55,218,123</u>
<b>Revenues</b>					
General Property Taxes	72,001,866	74,881,941	77,877,218	80,992,307	84,231,999
Sales Tax	53,934,000	55,012,680	56,112,934	57,235,192	58,379,896
Other Taxes	12,978,199	13,437,981	13,915,561	14,411,644	14,926,966
Franchise Fees	17,454,365	17,628,909	17,805,198	17,983,250	18,163,082
Solid Waste Services	39,240,528	39,632,934	40,029,263	40,429,556	40,833,851
Other Permits & Licenses	979,396	989,190	999,082	1,009,073	1,019,163
Municipal Court	5,035,162	5,085,514	5,136,369	5,187,732	5,239,610
General Government Service	62,724	63,351	63,985	64,625	65,271
Health Services	1,298,500	1,311,485	1,324,600	1,337,846	1,351,224
Museum	618,171	624,353	630,597	636,903	643,272
Library Services	120,312	121,515	122,730	123,958	125,197
Recreation Services	3,504,521	3,539,566	3,574,962	3,610,711	3,646,819
Administrative Charges	6,662,393	6,729,017	6,796,307	6,864,270	6,932,913
Interest on Investments	377,000	380,770	384,578	388,423	392,308
Public Safety Services	14,526,872	14,672,141	14,818,862	14,967,051	15,116,721
Animal Control Services	135,096	136,447	137,811	139,190	140,581
Intergovernmental	1,956,563	1,976,129	1,995,890	2,015,849	2,036,007
Other Revenues	1,037,620	1,047,996	1,058,476	1,069,061	1,079,752
Interfund Charges	7,550,574	5,146,717	5,198,184	5,250,166	5,302,667
<b>Total Revenue</b>	<u>239,473,863</u>	<u>242,418,634</u>	<u>247,982,606</u>	<u>253,716,805</u>	<u>259,627,300</u>
<b>Total Funds Available</b>	289,024,132	290,257,894	298,216,097	306,411,098	314,845,423
Changes:					
1 Increase in property values	4,156,869	2,880,075	2,995,278	3,115,089	3,239,692
2 Increase (Decrease) in Sales Tax	534,000	1,078,680	1,100,254	1,122,259	1,144,704
3 Economic Development	0	0	0	0	0
4 Oso Bay & Collier Pool increases	0	0	0	0	0
	<u>4,690,869</u>	<u>3,958,755</u>	<u>4,095,531</u>	<u>4,237,347</u>	<u>4,384,396</u>

**GENERAL FUND (1020)**

**5 YEAR PROFORMA**

General Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
Mayor	218,682	221,988	225,294	228,320	231,489
City Council	143,675	145,875	148,155	150,455	152,879
Legal	3,326,538	3,366,165	3,404,498	3,435,622	3,468,284
City Auditor	484,373	489,454	494,283	497,945	501,788
City Manager	2,325,814	2,354,408	2,382,210	2,405,409	2,429,639
City Secretary	645,654	653,824	661,785	668,450	675,430
Finance	4,547,036	4,610,590	4,673,183	4,727,801	4,784,889
Office of Management and Budget	985,468	996,757	1,007,624	1,016,269	1,025,351
Human Resources	2,045,926	2,073,221	2,100,136	2,123,846	2,148,554
Municipal Court	5,433,280	5,507,299	5,579,996	5,642,170	5,707,546
Museums	1,351,265	1,373,290	1,395,756	1,418,671	1,442,045
Fire	56,056,108	56,896,781	57,737,074	58,502,345	59,305,481
Police	75,129,198	76,238,558	77,333,424	78,290,988	79,294,716
Code Enforcement	2,024,929	2,055,653	2,086,231	2,114,189	2,143,225
Animal Care and Control Services	3,454,905	3,509,080	3,563,141	3,613,091	3,664,918
Health Services	3,319,941	3,364,125	3,407,688	3,446,225	3,486,274
Library Services	4,109,140	4,167,514	4,225,626	4,278,793	4,334,022
Parks & Recreation	18,508,142	18,766,332	19,025,050	19,267,856	19,519,488
Solid Waste	26,077,781	26,539,883	27,005,865	27,456,043	27,920,240
Comprehensive Planning	767,709	779,304	790,780	801,329	812,139
Housing and Community Development	222,917	225,349	227,674	229,485	231,382
Engineering Services	3,928,289	3,930,801	3,933,363	3,935,977	3,938,642
Outside Agencies	2,275,000	2,320,500	2,366,910	2,414,248	2,462,533
Transfer to Street	13,567,213	13,838,557	14,115,328	14,397,635	14,685,588
Economic Dev Incentives	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Accrued Pay Reserve	1,500,000	2,000,000	2,006,854	2,006,854	2,006,854
Other Activities	5,024,880	2,201,167	2,245,190	2,290,094	2,335,896
<b>Sub-Total</b>	239,473,862	240,626,475	244,143,120	247,360,109	250,709,291
<b>Obligated</b>					
Fire Salary Increases:					
1 Fire 2019		1,131,769	1,131,769	1,131,769	1,131,769
2 Fire 2020			1,500,000	1,500,000	1,500,000
3 Fire 2021				800,000	800,000
4 Fire 2022					816,000
5 Fire 2023					
Police Salary Increases:					
6 Police 2019		806,503	806,503	806,503	806,503
7 Police 2020			822,633	822,633	822,633
8 Police 2021				839,086	839,086
9 Police 2022					855,867
10 Police 2023					
<b>Sub-Total - Obligations</b>	<b>0</b>	<b>1,938,272</b>	<b>4,260,905</b>	<b>5,899,991</b>	<b>7,571,858</b>
<b>Expenditures w/ Obligations</b>	239,473,862	242,564,747	248,404,025	253,260,099	258,281,149
<b>Revenue</b>	239,473,862	242,418,634	247,982,606	253,716,805	259,627,300
<b>Excess/(Deficiency)</b>	(0)	(146,113)	(421,420)	456,706	1,346,151

**GENERAL FUND (1020)**

**5 YEAR PROFORMA**

General Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>1st Priority</b>					
General Employee Salary Increases:					
1 Step Increases 2019		1,188,000	1,188,000	1,188,000	1,188,000
2 Step Increases 2020			1,188,000	1,188,000	1,188,000
3 Step Increases 2021				1,188,000	1,188,000
4 Step Increases 2022					1,188,000
5 Replacement of Police/Fire Radio's	0	0	0	0	1,700,000
6 Non-Public Safety Radio Replacement	0	0	0	0	217,512
<b>Sub-Total - 1<sup>st</sup> Priorities</b>	<b>0</b>	<b>1,188,000</b>	<b>2,376,000</b>	<b>3,564,000</b>	<b>6,669,512</b>
<b>Expenditures w/ Obligated &amp; 1st Priorities</b>	239,473,862	243,752,747	250,780,025	256,824,099	264,950,661
<b>Revenue</b>	239,473,862	242,418,634	247,982,606	253,716,805	259,627,300
<b>Excess/(Deficiency)</b>	0	(1,334,113)	(2,797,420)	(3,107,294)	(5,323,361)
<b>Planned Expenditures at 99% of Budget</b>	2,394,739	2,437,527	2,507,800	2,568,241	2,649,507
<b>Ending Balance</b>					
Reserved	40,710,557	41,437,967	42,632,604	43,660,097	45,041,612
Unreserved	11,234,451	7,504,707	7,311,268	8,495,143	7,502,656
<b>Estimated Ending Balance</b>	51,945,008	48,942,674	49,943,872	52,155,240	52,544,268
Fund Balance %	21.69%	20.08%	19.92%	20.31%	19.83%
Fund Balance Target %	25.00%	25.00%	25.00%	25.00%	25.00%
Assumptions:					
Tax rate	0.606264	0.606264	0.606264	0.606264	0.606264
Maintenance & Operations	0.376806	0.376806	0.376806	0.376806	0.376806
Interest & Sinking Fund	0.229458	0.229458	0.229458	0.229458	0.229458
Property value growth	4.00%	4.00%	4.00%	4.00%	4.00%
Sales Tax Growth	1.00%	1.00%	1.00%	1.00%	1.00%
Solid Waste revenue	2.00%	2.00%	2.00%	2.00%	1.00%
Municipal Court revenue	2.00%	2.00%	2.00%	2.00%	1.00%

**HOTEL OCCUPANCY TAX FUND (1030)**  
**5 YEAR PROFORMA**

Hotel Occupancy Tax	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Balance</b>					
<b>Unreserved</b>	5,109,862	5,086,524	5,117,936	5,415,665	5,774,364
<b>Reserved</b>	0	0	0	0	0
<b>Total</b>	5,109,862	5,086,524	5,117,936	5,415,665	5,774,364
<b>Revenues</b>					
Hotel occupancy tax	12,120,000	12,362,400	12,609,648	12,861,841	13,119,078
Hotel occupancy tax-conv exp	3,529,312	3,599,898	3,671,896	3,745,334	3,820,241
Hotel tax penalties-current year	8,100	8,100	8,100	8,100	8,100
Hotel tax penalties CY-conv exp	2,500	2,500	2,500	2,500	2,500
Other	13,200	13,200	13,200	13,200	13,200
<b>Sub-Total</b>	15,673,112	15,986,098	16,305,344	16,630,975	16,963,119
<b>Total Revenue</b>	15,673,112	15,986,098	16,305,344	16,630,975	16,963,119
<b>Total Funds Available</b>	20,782,974	21,072,622	21,423,280	22,046,640	22,737,482
<b>Expenditures</b>					
<b>By Department</b>					
Convention Center	2,900,000	3,000,000	3,000,000	3,000,000	3,000,000
Convention Center Maintenance/Capital	1,720,000	1,605,000	1,610,100	1,615,302	1,620,608
Museum Marketing	50,000	50,000	50,000	50,000	50,000
Art Museum of South TX	380,000	380,000	380,000	380,000	380,000
Botanical Gardens	40,000	40,000	40,000	40,000	40,000
Convention Center Incentives	275,000	275,000	275,000	275,000	275,000
Harbor Playhouse	15,000	15,000	15,000	15,000	15,000
Convention promotion (Conv.&Visitors Bureau)	5,001,999	5,202,079	5,410,162	5,626,569	5,851,631
Texas State Aquarium	150,000	150,000	150,000	150,000	150,000
Arts Grants/Projects	278,000	278,000	278,000	278,000	278,000
Multicultural Services Support	322,850	329,307	335,893	342,611	349,463
Tourist Area Amenities	200,000	200,000	0	0	0
Baseball Stadium	175,000	175,000	175,000	175,000	175,000
Beach Cleaning(HOT)	1,900,000	1,938,000	1,976,760	2,016,295	2,056,621
Heritage Park-Historic Tour Guides	50,000	50,000	50,000	50,000	50,000
Transfer to Debt Service	2,126,100	2,167,300	2,161,700	2,158,500	1,962,500
North Beach Historical Sign	12,500	0	0	0	0
Economic Development	100,000	100,000	100,000	100,000	100,000
<b>Sub-Total</b>	15,696,449	15,954,686	16,007,615	16,272,277	16,353,824
<b>Total Expenditures</b>	15,696,449	15,954,686	16,007,615	16,272,277	16,353,824
<b>Revenue</b>	15,673,112	15,986,098	16,305,344	16,630,975	16,963,119
<b>Net Revenue (Loss)</b>	(23,337)	31,413	297,729	358,699	609,295
<b>Unreserved</b>	5,086,524	5,117,936	5,415,665	5,774,364	6,383,658
<b>Reserved</b>	0	0	0	0	0
<b>Estimated Ending Balance</b>	5,086,524	5,117,936	5,415,665	5,774,364	6,383,658
<b>Assumptions:</b>					
Revenues	2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**STATE HOTEL OCCUPANCY TAX FUND (1032)**  
**5 YEAR PROFORMA**

SHOT Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Unreserved	4,540,684	6,492,278	8,471,270	10,477,480	12,537,759
Reserved for Encumbrances	0	0	0	0	0
Reserved for Commitments	0	0	0	0	0
<b>BEGINNING BALANCE</b>	4,540,684	6,492,278	8,471,270	10,477,480	12,537,759
<b>Revenues</b>					
Hotel occupancy tax	3,100,000	3,162,000	3,225,240	3,289,745	3,355,540
<b>Sub-Total</b>	3,100,000	3,131,000	3,162,310	3,225,556	3,290,067
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	3,100,000	3,162,000	3,225,240	3,289,745	3,355,540
<b>Total Funds Available</b>	7,640,684	9,654,278	11,696,510	13,767,225	15,893,299
<b>Expenditures</b>					
<b>By Department</b>					
Gulf Beach Maintenance	298,011	303,101	308,337	313,725	319,269
McGee Beach Maintenance	90,530	91,409	92,327	93,287	94,292
North Beach Maintenance	272,821	276,445	280,246	284,235	288,423
Gulf Beach Park Enforcement	67,070	67,823	68,614	69,443	70,314
Bay Beach Park Enforcement	90,351	91,049	91,785	92,563	93,383
Gulf Beach Lifeguards	211,188	212,323	213,502	214,729	216,004
McGee Beach Lifeguards	118,436	119,147	119,873	120,613	121,368
<b>Sub-Total</b>	1,148,407	1,161,298	1,174,685	1,188,594	1,203,054
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019	0	13,116	13,116	13,116	13,116
2 Step Increases 2020-2035			13,706	27,755	56,204
3 Retirement 2018-2020 (2%, 1.5%)		8,594	17,523	0	0
4 Beach nourishment 2021-2022		0	0	0	4,000,000
	0	21,710	44,345	40,871	4,069,320
<b>Total Expenditures</b>	1,148,407	1,183,008	1,219,030	1,229,465	5,272,374
<b>Revenue</b>	3,100,000	3,162,000	3,225,240	3,289,745	3,355,540
<b>Net Revenue (Loss)</b>	1,951,593	1,978,992	2,006,210	2,060,280	(1,916,834)
Reserved for Commitments	0	0	0	0	0
Reserved for Encumbrances	0	0	0	0	0
Unreserved	6,492,278	8,471,270	10,477,480	12,537,759	10,620,926
<b>Estimated Ending Balance</b>	6,492,278	8,471,270	10,477,480	12,537,759	10,620,926
Assumptions:					
Revenues	2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**STREET MAINTENANCE FUND (1041)**  
**5 YEAR PROFORMA**

Street Maintenance Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Fund Balance</b>					
Unreserved	1,118,171	1,384,614	1,387,986	1,305,544	1,132,430
Reserved for Encumbrances	0	0	0	0	0
Reserved for Commitments	0	0	0	0	0
<b>BEGINNING BALANCE</b>	<u>1,118,171</u>	<u>1,384,614</u>	<u>1,387,986</u>	<u>1,305,544</u>	<u>1,132,430</u>
<b>Revenues</b>					
RTA Revenue	2,747,327	2,761,220	2,788,832	2,816,720	2,844,887
Street User Fee - Residential	6,221,736	6,221,736	6,221,736	6,221,736	6,221,736
Street User Fee - Commercial	5,115,168	5,166,320	5,217,983	5,270,163	5,322,864
Street Division Charges	906,750	915,818	924,976	934,225	943,568
Street Recovery Fees	1,528,198	1,543,480	1,558,915	1,574,504	1,590,249
Industrial District - In-Lieu	600,194	624,202	649,170	675,137	702,142
Other Revenues	162,664	163,907	165,162	166,429	167,710
Transfer from General Fund	15,070,268	15,220,971	15,373,180	15,526,912	15,682,181
<b>Total Revenue</b>	<u>32,352,305</u>	<u>32,617,652</u>	<u>32,899,953</u>	<u>33,185,826</u>	<u>33,475,337</u>
<b>Total Funds Available</b>	<u>33,470,476</u>	<u>34,002,266</u>	<u>34,287,939</u>	<u>34,491,371</u>	<u>34,607,767</u>

**STREET MAINTENANCE FUND (1041)**  
**5 YEAR PROFORMA**

Street Maintenance Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Traffic Engineering	833,456	840,437	847,748	855,410	863,445
Traffic Signals	1,838,501	1,855,894	1,873,635	1,891,731	1,910,188
Signs & Markings	1,434,357	1,452,284	1,470,569	1,489,220	1,508,244
Residential Traffic Mgt	25,000	25,500	26,010	26,530	27,061
Sub-Total - Traffic Management	4,131,315	4,174,115	4,217,962	4,262,891	4,308,937
Street Office & Yard	931,244	936,096	941,044	946,092	951,240
Street Planning	595,519	599,347	603,395	607,679	612,214
Street Preventative Maint Prog	15,629,744	15,649,728	15,684,335	15,719,633	15,755,638
Street Utility Cut Repairs	3,209,174	3,236,857	3,268,969	3,301,724	3,335,134
Asphalt Maintenance	7,517,054	7,806,119	7,910,964	8,017,907	8,126,988
Uncollectible Accounts	71,812	73,248	74,713	76,207	77,732
Sub-Total - Street Maintenance	27,954,547	28,301,395	28,483,421	28,669,243	28,858,946
Sub-Total - Street Fund	32,085,862	32,475,510	32,701,383	32,932,134	33,167,883
<b>Obligated</b>					
<b>1 NONE</b>					
<b>1st Priority</b>					
<b>1 Step Increase 2019</b>		138,771	138,771	138,771	138,771
<b>2 Step Increases 2020</b>			142,240	142,240	142,240
<b>3 Step Increases 2021</b>				145,796	145,796
<b>4 Step Increases 2022</b>					149,441
<b>6 2% Retirement Increase</b>		157,165	202,128	248,214	295,452
	-	295,936	483,139	675,021	871,700
<b>Total Expenditures</b>	32,085,862	32,771,446	33,184,522	33,607,155	34,039,584
<b>Revenue</b>	32,352,305	32,617,652	32,899,953	33,185,826	33,475,337
<b>Net Revenue (Loss)</b>	266,443	(153,794)	(284,569)	(421,328)	(564,246)
<b>Unreserved</b>	1,384,614	1,230,820	1,103,417	884,216	568,184
<b>Reserved</b>	0	0	0	0	0
<b>Estimated Ending Balance</b>	1,384,614	1,230,820	1,103,417	884,216	568,184
<b>Assumptions:</b>					
Internal Revenue	0	0	0	0	0
RTA Revenue Agreement	0	0	0	0	0
Inflation Rate	0	0	0	0	0
Trans fr Gen Fd (less grants, Ind Dist)	0	0	0	0	0
Industrial District Revenue	0	0	0	0	0

**SEAWALL FUND (1120)**  
**5 YEAR PROFORMA**

Seawall	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	39,383,981	41,033,201	37,570,073	33,847,706	32,469,127
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	0	0	0	0	0
<b>BEGINNING BALANCE</b>	39,383,981	41,033,201	37,570,073	33,847,706	32,469,127
<b>Revenues</b>					
Operating Revenue	6,741,750	6,876,585	7,014,117	7,154,399	7,297,487
Other Revenue	1,862,932	404,000	408,040	412,120	416,242
<b>Sub-Total</b>	8,604,682	7,280,585	7,422,157	7,566,519	7,713,729
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	8,604,682	7,280,585	7,422,157	7,566,519	7,713,729
<b>Total Funds Available</b>	47,988,663	48,313,786	44,992,230	41,414,225	40,182,856
<b>Expenditures</b>					
<b>By Department</b>					
Seawall Admin	15,000	15,000	15,000	15,000	15,000
Transfer to General Fund	27,543	28,094	28,656	29,229	29,813
Transfer to Debt Service	2,862,919	2,900,619	2,900,869	2,900,869	2,900,369
Transfer to Seawall CIP Fd	4,050,000	7,800,000	8,200,000	6,000,000	450,000
<b>Sub-Total</b>	6,955,462	10,743,713	11,144,524	8,945,098	3,395,182
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	6,955,462	10,743,713	11,144,524	8,945,098	3,395,182
<b>Revenue</b>	8,604,682	7,280,585	7,422,157	7,566,519	7,713,729
<b>Net Revenue (Loss)</b>	1,649,220	(3,463,128)	(3,722,368)	(1,378,578)	4,318,546
<b>Unreserved</b>	41,033,201	37,570,073	33,847,706	32,469,127	36,787,674
<b>Reserved</b>	0	0	0	0	0
<b>Estimated Ending Balance</b>	41,033,201	37,570,073	33,847,706	32,469,127	36,787,674
Assumptions:					
Sales Tax Revenue	1%	2%	2%	2%	2%
Debt	Schedule	Schedule	Schedule	Schedule	Schedule



**ARENA FUND (1130)**  
**5 YEAR PROFORMA**

Arena	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	20,476,471	22,037,202	24,173,994	26,426,076	28,793,105
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	0	0	0	0	0
<b>BEGINNING BALANCE</b>	20,476,471	22,037,202	24,173,994	26,426,076	28,793,105
<b>Revenues</b>					
Operating Revenue	6,741,750	6,876,585	7,014,117	7,154,399	7,297,487
Other Revenue	1,521,491	202,000	204,020	206,060	208,121
<b>Sub-Total</b>	8,263,241	7,078,585	7,218,137	7,360,459	7,505,608
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	8,263,241	7,078,585	7,218,137	7,360,459	7,505,608
<b>Total Funds Available</b>	28,739,712	29,115,787	31,392,131	33,786,535	36,298,712
<b>Expenditures</b>					
<b>By Department</b>					
Arena Admin	15,000	15,000	15,000	15,000	15,000
Arena Maintenance & Repairs	200,000	200,000	200,000	200,000	200,000
Transfer to General Fund	27,542	28,093	28,655	29,228	29,812
Transfer to Debt Service	3,427,400	3,378,700	3,376,000	3,375,875	3,374,375
Transfer to Visitor Facilities	3,032,568	1,320,000	1,346,400	1,373,328	1,400,795
<b>Sub-Total</b>	6,702,510	4,941,793	4,966,055	4,993,431	5,019,982
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	6,702,510	4,941,793	4,966,055	4,993,431	5,019,982
<b>Revenue</b>	8,263,241	7,078,585	7,218,137	7,360,459	7,505,608
<b>Net Revenue (Loss)</b>	1,560,731	2,136,792	2,252,082	2,367,028	2,485,626
<b>Unreserved</b>	22,037,202	24,173,994	26,426,076	28,793,105	31,278,731
<b>Reserved</b>	0	0	0	0	0
<b>Estimated Ending Balance</b>	22,037,202	24,173,994	26,426,076	28,793,105	31,278,731
Assumptions:					
Sales Tax Revenue	1%	2%	2%	2%	2%
Debt	Schedule	Schedule	Schedule	Schedule	Schedule

**GO DEBT FUND (2010)  
5 YEAR PROFORMA**

GO Debt Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Balance</b>					
Unreserved	12,018,310	10,603,955	10,176,790	11,606,346	19,047,141
Reserved	0	0	0	0	0
<b>Total</b>	<b>12,018,310</b>	<b>10,603,955</b>	<b>10,176,790</b>	<b>11,606,346</b>	<b>19,047,141</b>
<b>Revenues</b>					
Advalorem taxes - current	42,841,140	43,697,963	45,008,902	46,359,169	48,213,535
Advalorem taxes - delinquent	507,467	527,766	548,876	570,831	593,665
Penalties & Interest on taxes	343,834	357,587	371,891	386,766	402,237
Interest on investments	62,400	63,024	63,654	64,291	64,934
Trans for debt-Gen Fd	3,236,004	4,299,000	4,292,372	3,809,016	3,828,869
<b>Sub-Total</b>	<b>46,990,845</b>	<b>48,924,875</b>	<b>50,243,642</b>	<b>51,125,256</b>	<b>53,014,432</b>
Decision Packages:					
1 NONE	0	0	0	0	0
	0	0	0	0	0
<b>Total Revenue</b>	<b>46,990,845</b>	<b>48,945,340</b>	<b>50,285,695</b>	<b>51,190,073</b>	<b>53,103,240</b>
<b>Total Funds Available</b>	<b>59,009,155</b>	<b>59,549,295</b>	<b>60,462,486</b>	<b>62,796,419</b>	<b>72,150,381</b>
<b>Expenditures</b>					
Principal retired	30,914,918	31,533,216	30,132,716	26,688,852	23,222,629
Add'l Principal	0	0	0	0	0
Interest	17,445,282	17,794,288	16,850,173	15,187,177	14,765,511
Paying agent fees	45,000	45,000	45,000	45,000	45,000
<b>Sub-Total</b>	<b>48,405,200</b>	<b>49,372,504</b>	<b>47,027,889</b>	<b>41,921,029</b>	<b>38,033,140</b>
<b>GO Bonds</b>					
2007A	1,550,400	1,581,408	1,613,036	0	0
2009	3,991,800	4,071,636	1,532,263	0	0
2010	978,613	998,185	1,018,148	974,813	0
2012	3,703,644	3,777,717	3,853,271	3,692,244	3,691,044
2012C	3,295,000	3,360,900	3,428,118	2,945,150	2,024,875
2012D	10,488,511	10,698,382	10,912,349	10,269,076	8,061,112
2013	6,066,500	6,187,830	6,311,586	6,589,025	6,585,775
2015	6,944,350	7,083,237	7,224,902	7,369,400	7,516,788
2015Refi	2,910,949	2,969,168	3,028,551	3,089,122	3,150,905
2016Refi	642,450	655,299	668,405	681,773	695,409
2016A	740,283	755,089	770,191	785,595	785,595
<b>Certificates of Obligation</b>					
2008-Landfill	291,900	297,738	0	0	0
2009	390,875	398,693	0	0	0
2010-Convention	219,101	223,483	227,953	232,512	237,162
2015-Lanfill	712,643	726,895	741,433	756,262	771,387
2016	144,463	147,352	150,299	153,305	156,371
2016A-Streets	1,180,300	1,203,906	1,227,984	1,252,544	1,277,595

**GO DEBT FUND (2010)  
5 YEAR PROFORMA**

GO Debt Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>2008TIF Refunding Bond</b>	1,343,700	1,370,574	1,397,985	1,425,945	1,425,945
<b>Public Prop Fin Contractual 2012</b>	699,648	713,641	727,914	742,472	742,472
<b>Public Prop Fin Contractual 2014</b>	863,913	881,191	898,815	916,791	865,707
<b>Tax Notes - 2014</b>	1,201,158	1,225,181	1,249,685	0	0
Paying agent fees	45,000	45,000	45,000	45,000	45,000
	<u>48,405,200</u>	<u>49,372,504</u>	<u>47,027,889</u>	<u>41,921,029</u>	<u>38,033,140</u>
<b>Obligated</b>					
None					
<b>1st Priority</b>					
1 CO 2018 (\$17.15M)			883,225	883,225	883,225
2 Street Bonds 2018 (\$18.35M)			945,025	945,025	945,025
Subtotal	<u>0</u>	<u>0</u>	<u>1,828,250</u>	<u>1,828,250</u>	<u>1,828,250</u>
<b>Total Expenditures</b>	48,405,200	49,372,504	48,856,139	43,749,279	39,861,390
<b>Unreserved</b>	10,603,955	10,176,790	11,606,346	19,047,141	32,288,990
<b>Reserved</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Estimated Ending Balance</b>	10,603,955	10,176,790	11,606,346	19,047,141	32,288,990
Assumptions:					
Total Tax rate	0.606264	0.606264	0.606264	0.606264	0.606264
Debt Service portion	0.229458	0.229458	0.229458	0.229458	0.229458
Property value growth	4.00%	4.00%	4.00%	4.00%	4.00%

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Water administration	3,145,059	3,207,960	3,272,119	3,337,562	3,404,313
Utilities Planning Group	1,432,296	1,442,307	1,452,877	1,464,044	1,475,844
Utilities Director	216,783	218,076	219,444	220,891	222,422
Utilities Administration	1,705,955	1,717,747	1,730,243	1,743,491	1,757,540
Water Resources	672,757	681,814	691,107	700,646	710,439
Wesley Seale Dam	1,165,964	1,182,339	1,199,260	1,216,753	1,234,846
Sunrise Beach	332,710	337,516	342,418	347,418	352,518
Choke Canyon Dam	1,078,460	1,091,308	1,104,558	1,118,228	1,132,338
Environmental Studies	120,000	122,400	124,848	127,345	129,892
Water Supply Development	546,000	556,920	568,058	579,420	591,008
Nueces River Authority	211,500	215,730	220,045	224,445	228,934
Lake Texana Pipeline	1,277,492	1,299,209	1,321,426	1,344,157	1,367,417
Rincon Bayou Pump Station	257,500	262,650	267,903	273,261	278,726
Stevens RW Diversions	858,500	875,670	893,183	911,047	929,268
Source Water Protection	30,000	30,600	31,212	31,836	32,473
Stevens Filter Plant	18,775,959	19,094,349	19,420,336	19,754,158	20,096,065
Water Quality	1,804,919	1,820,529	1,836,694	1,853,443	1,870,805
Maintenance of water meters	4,659,068	4,704,193	4,750,668	4,798,553	4,847,909
Treated Water Delivery System	11,401,321	11,567,453	11,738,828	11,915,685	12,098,278
Water Utilities Lab	1,092,624	1,106,243	1,120,390	1,135,091	1,150,377
Reserve Appropriations-Water	229,273	229,273	229,273	229,273	229,273
ACM Public Works, Util & Trans	369,774	367,037	368,871	370,782	372,773
Economic Dev-Util Syst(Water)	160,084	163,286	166,551	169,882	173,280
Utility Office Cost	1,348,440	1,373,260	1,403,198	1,434,736	1,467,962
MRP II	265,020	270,320	275,727	281,241	286,866
Environmental Services	759,700	763,486	771,100	778,952	787,053
Water purchased - LNRA	9,875,000	9,875,000	9,875,000	9,875,000	9,875,000
Uncollectible accounts	949,840	968,837	988,214	1,007,978	1,028,137
Lake Texana Pipeline debt	7,005,550	7,005,550	7,005,550	7,005,550	7,005,550
Bureau of Reclamation debt	3,713,500	3,713,500	3,713,500	3,713,500	3,713,500
Mary Rhodes II Debt	9,471,339	13,395,000	13,393,000	13,393,000	13,395,700
Transfer to General Fund	2,537,556	2,562,932	2,588,561	2,614,446	2,640,591
Transfer to Storm Water Fund	28,827,451	34,770,914	35,136,702	38,079,962	38,822,336
Transfer to Water CIP	2,198,043	15,063,025	2,362,631	3,145,430	4,443,046
Transfer to Util Sys Debt Fund	23,637,204	24,109,948	24,592,147	25,083,990	25,585,670
Transfer to Maint Services Fund	264,656	264,656	264,656	264,656	264,656
<b>Sub-Total</b>	<b>142,397,298</b>	<b>166,431,037</b>	<b>155,440,299</b>	<b>160,545,853</b>	<b>164,002,808</b>

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		377,200	377,200	377,200	377,200
2 Step Increases 2020-2036			386,630	782,926	1,585,425
3 Retirement 2018-2020 (2%, 1.5%)		259,348	528,386	0	0
	<u>0</u>	<u>636,548</u>	<u>1,292,216</u>	<u>1,160,126</u>	<u>1,962,625</u>
<b>Total Expenditures</b>	142,397,298	167,067,585	156,732,515	161,705,978	165,965,433
<b>Revenue</b>	142,523,333	152,827,550	157,112,148	161,894,485	166,394,874
<b>Net Revenue (Loss)</b>	126,035	(14,240,035)	379,633	188,506	429,441
<b>Unreserved</b>	0	0	0	0	0
<b>Reserved for CIP</b>	14,607,025	631	430	46	715
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	<u>16,886,053</u>	<u>17,252,412</u>	<u>17,632,246</u>	<u>17,821,137</u>	<u>18,249,908</u>
<b>Estimated Ending Balance</b>	31,493,078	17,253,043	17,632,676	17,821,182	18,250,623
Fund Balance %	33%	25%	25%	25%	25%
Fund Balance Target %	25%	25%	25%	25%	25%
Assumptions:					
Revenue: Raw Water	Model	Model	Model	Model	Model
Inside City Limits	Model	Model	Model	Model	Model
Outside City Limits	Model	Model	Model	Model	Model
Inflation Rate	2%	2%	2%	2%	2%

**GAS FUND (4130)  
5 YEAR PROFORMA**

Gas Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Reserved for CIP</b>	5,349,532	4,990,437	4,003,699	3,753,432	3,385,382
<b>Reserved for Encumbrances</b>	0	-	-	-	-
<b>Reserved for Contingencies</b>	4,212,713	4,573,858	4,721,512	4,874,973	4,927,944
<b>BEGINNING BALANCE</b>	9,562,245	9,564,295	8,725,211	8,628,405	8,313,326
<b>Revenues</b>					
ICL - Residential	10,306,149	10,306,149	11,130,641	11,130,641	11,798,479
ICL - Commercial and other	5,839,368	5,839,368	6,306,517	6,306,517	6,684,908
ICL - Large volume users	354,764	354,764	383,145	383,145	406,134
OCL - Commercial and other	113,494	113,494	122,574	122,574	129,928
City use	2,664	2,664	2,850	2,850	3,022
Service connections	112,428	113,552	114,688	115,835	116,993
Appliance & parts sales	21,144	21,355	21,569	21,785	22,003
Appliance service calls	4,548	4,593	4,639	4,686	4,733
Purchased gas adjustment	20,076,956	19,952,826	19,952,826	19,952,826	19,952,826
Compressed natural gas	411,083	411,083	443,970	443,970	470,608
Oil well drilling fees	110,700	111,807	112,925	114,054	115,195
Disconnect fees	636,792	643,160	649,592	656,087	662,648
Late fees on delinquent accts	347,608	351,084	354,595	358,141	361,722
Late fees on returned check pa	2,708	2,735	2,762	2,790	2,818
Tampering fees	32,772	33,100	33,431	33,765	34,103
Meter charges	2,436	2,460	2,485	2,510	2,535
Tap Fees	163,020	164,650	166,297	167,960	169,639
Interest on investments	25,560	25,816	26,074	26,334	26,598
Recovery of Pipeline Fees	54,000	54,540	55,085	55,636	56,193
Recovery on damage claims	50,000	50,500	51,005	51,515	52,030
Sale of scrap/city property	38,952	39,342	39,735	40,133	40,534
Purchase discounts	21,216	21,428	21,642	21,859	22,077
Contribution to aid construction	22,280	22,503	22,728	22,956	23,185
Interdepartmental Services	476,760	481,528	486,343	491,206	496,118
Transfer fr Maint Svc Fund	120,662	0	0	0	0
<b>Sub-Total</b>	39,348,065	39,124,503	40,508,119	40,529,775	41,655,030
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	39,348,065	39,124,503	40,508,119	40,529,775	41,655,030
<b>Total Funds Available</b>	48,910,310	48,688,797	49,233,330	49,158,180	49,968,356

**GAS FUND (4130)  
5 YEAR PROFORMA**

Gas Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Gas administration	3,158,624	3,214,903	3,272,452	3,331,308	3,391,507
Natural Gas purchased	19,702,826	19,702,826	19,702,826	19,702,826	19,702,826
Compressed natural gas	307,898	311,965	316,114	320,346	324,662
Service and Operations	3,973,556	4,021,490	4,071,725	4,124,401	4,179,667
Gas pressure & measurement	2,001,027	2,020,163	2,040,151	2,061,040	2,082,883
Gas construction	4,386,676	4,450,515	4,516,720	4,585,414	4,656,729
Gas Marketing	684,864	695,774	706,924	718,320	729,969
Gas-Engineering Design	1,428,968	1,440,861	1,453,452	1,466,790	1,480,924
Oil and Gas Well Division	907,489	915,195	923,316	931,879	940,912
Economic Dev-Util Syst(Gas)	58,764	59,939	61,138	62,361	63,608
Utility Office Cost	567,035	578,376	589,944	601,743	613,777
Operation Heat Help	750	764	780	795	811
CGS-Gas Appliances	3,000	3,059	3,121	3,183	3,247
Transfer to General Fund	816,781	833,117	849,779	866,775	884,111
Transfer to Util Sys Debt Fund	1,347,757	1,374,712	1,402,206	1,430,250	1,458,855
<b>Sub-Total</b>	<b>39,346,015</b>	<b>39,623,662</b>	<b>39,910,649</b>	<b>40,207,431</b>	<b>40,514,489</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		204,214	204,214	204,214	204,214
2 Step Increases 2020-2035			213,404	433,209	653,015
3 Retirement 2018-2020 (2%, 1.5%)		135,711	276,659	0	0
	195,420	399,634	613,037	832,843	1,052,649
<b>Total Expenditures</b>	<b>39,346,015</b>	<b>39,963,587</b>	<b>40,604,925</b>	<b>40,844,854</b>	<b>41,371,718</b>
Revenue	39,348,064.98	39,124,502.72	40,508,119.38	40,529,775.34	41,655,029.68
<b>Net Revenue (Loss)</b>	<b>2,050</b>	<b>(839,084)</b>	<b>(96,806)</b>	<b>(315,079)</b>	<b>283,312</b>
<b>Ending Balance</b>					
<b>Unreserved</b>	4,990,437	4,003,699	3,753,432	3,385,382	3,544,129
<b>Reserved</b>	4,573,858	4,721,512	4,874,973	4,927,944	5,052,509
<b>Estimated Ending Balance</b>	<b>9,564,295</b>	<b>8,725,211</b>	<b>8,628,405</b>	<b>8,313,326</b>	<b>8,596,638</b>
Fund Balance %	52.28%	46.20%	44.25%	42.17%	42.54%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Revenues	0.00%	0.00%	8.00%	0.00%	6.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**WASTEWATER FUND (4200)**  
**5 YEAR PROFORMA**

Wastewater Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Unreserved	0	0	0	0	0
Reserved for Encumbrances	0	0	0	0	0
Reserved for CIP	25,071,623	22,932,980	2,917	62,998	29,564
Reserved for Commitments	11,685,067	13,858,184	14,175,023	14,551,835	14,817,835
<b>BEGINNING BALANCE</b>	36,756,691	36,791,164	14,177,940	14,614,832	14,847,398
<b>Revenues</b>					
ICL - Commercial and other	24,066,552	25,349,531	26,702,487	28,852,645	30,279,303
OCL - Commercial and other	702,937	603,964	638,215	693,336	726,714
City use	12,000	12,000	12,000	12,000	12,000
Tap Fees	225,000	225,000	225,000	225,000	225,000
ICL - Single family residential	52,818,218	56,377,424	59,109,769	64,153,560	66,982,014
ICL - Multi-family residential	326,280	320,756	338,073	363,510	379,608
Effluent Water purchases	50,000	50,500	51,005	51,515	52,030
Wastewater hauling fees	200,000	200,000	200,000	200,000	200,000
Pretreatment lab fees	25,000	25,000	25,000	25,000	25,000
Wastewater surcharge	1,250,000	1,260,263	1,259,689	1,269,217	1,275,687
Interest on investments	141,840	143,258	144,691	146,138	147,599
Late fees on delinquent accts	225,000	227,250	229,523	231,818	234,136
Late fees on returned check pa	1,250	1,250	1,250	1,250	1,250
Recovery on damage claims	2,500	2,500	2,500	2,500	2,500
Property rentals	18,800	18,800	18,800	18,800	18,800
Sale of scrap/city property	2,500	2,500	2,500	2,500	2,500
Transfer from other fd	130,242	0	0	0	0
<b>Sub-Total</b>	80,198,119	84,819,996	88,960,501	96,248,788	100,564,142
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	80,198,119	84,819,996	88,960,501	96,248,788	100,564,142
<b>Total Funds Available</b>	116,954,810	121,611,160	103,138,441	110,863,621	115,411,540



**WASTEWATER FUND (4200)**  
**5 YEAR PROFORMA**

Wastewater Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Wastewater Administration	4,664,411	4,757,699	4,852,853	4,949,910	5,048,908
Broadway Wastewater Plant	3,063,423	3,112,314	3,162,602	3,214,344	3,267,602
Oso Wastewater Plant	6,593,361	6,705,250	6,819,825	6,937,172	7,057,378
Greenwood Wastewater Plant	3,197,063	3,246,989	3,298,266	3,350,945	3,405,081
Allison Wastewater Plant	2,227,889	2,264,127	2,301,345	2,339,579	2,378,870
Laguna Madre Wastewater Plant	1,615,839	1,639,763	1,664,391	1,689,753	1,715,880
Whitecap Wastewater Plant	1,362,129	1,381,875	1,402,140	1,422,943	1,444,303
Lift Station Operation & Maint	2,960,969	3,006,230	3,052,731	3,100,522	3,149,653
Wastewater Pretreatment	672,983	679,957	687,277	694,965	703,043
Wastewater Collection System	21,066,484	21,470,846	21,885,032	22,309,362	22,744,167
Wastewater Elect & Instru Supp	854,161	861,935	870,089	878,645	887,629
Wastewater Collections Ops & Maint.	2,880,868	2,894,791	2,908,992	2,923,478	2,938,253
Reserve Appropriations -WWater	804,859	804,859	804,859	804,859	804,859
Economic Dev-Util Syst(WW)	128,772	131,347	133,974	136,654	139,387
Utility Office Cost	956,576	975,708	995,222	1,015,126	1,035,429
Uncollectible accounts	527,356	537,903	548,661	559,634	570,827
Transfer to General Fund	1,574,911	1,590,660	1,606,567	1,622,632	1,638,859
Transfer to Wastewater CIP	3,500,000	28,652,980	7,352,917	12,862,998	14,129,564
Transfer to Util Sys Debt Fund	21,230,910	22,080,147	22,963,353	23,881,887	24,837,162
Transfer to Maint Services Fd	280,680	280,680	280,680	280,680	280,680
<b>Sub-Total</b>	<b>80,163,646</b>	<b>107,076,061</b>	<b>87,591,777</b>	<b>94,976,089</b>	<b>98,177,535</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		203,923	203,923	203,923	203,923
2 Step Increases 2020-2035		-	412,944	836,211	1,693,327
3 Retirement 2018-2020 (2%, 1.5%)		153,236	314,965	-	-
	0	357,159	931,831	1,040,134	1,897,250
<b>Total Expenditures</b>	<b>80,163,646</b>	<b>107,433,220</b>	<b>88,523,608</b>	<b>96,016,222</b>	<b>100,074,785</b>
<b>Revenue</b>	<b>80,198,119</b>	<b>84,819,996</b>	<b>88,960,501</b>	<b>96,248,788</b>	<b>100,564,142</b>
<b>Net Revenue (Loss)</b>	<b>34,473</b>	<b>(22,613,224)</b>	<b>436,892</b>	<b>232,566</b>	<b>489,356</b>
<b>Unreserved</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserved for Encumbrances</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserved for CIP</b>	<b>22,932,980</b>	<b>2,917</b>	<b>62,998</b>	<b>29,564</b>	<b>59,740</b>
<b>Reserved for Commitments</b>	<b>13,858,184</b>	<b>14,175,023</b>	<b>14,551,835</b>	<b>14,817,835</b>	<b>15,277,015</b>
<b>Estimated Ending Balance</b>	<b>36,791,164</b>	<b>14,177,940</b>	<b>14,614,832</b>	<b>14,847,398</b>	<b>15,336,754</b>
Fund Balance %	66%	25%	25%	25%	25%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Revenue	Model	Model	Model	Model	Model
Inflation Rate	2%	2%	2%	2%	2%

**STORM WATER FUND (4300)**  
**5 YEAR PROFORMA**

Storm Water Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	0	0	0	0	0
<b>Reserved for CIP</b>	5,598,768	1,145,898	25,083	947	1,308
<b>Reserved for Commitments</b>	3,361,706	3,713,512	3,411,964	3,501,986	3,542,920
<b>BEGINNING BALANCE</b>	8,960,474	4,859,411	3,437,047	3,502,933	3,544,227
<b>Revenues</b>					
Transfer fr Water Division	28,864,283	28,868,388	29,420,419	29,559,155	30,034,578
Interest on investments	40,080	40,481	40,886	41,294	41,707
<b>Sub-Total</b>	28,904,363	28,908,869	29,461,305	29,600,449	30,076,286
Decision Packages:					
1 None					
<b>Total Revenue</b>	28,904,363	28,908,869	29,461,305	29,600,449	30,076,286
<b>Total Funds Available</b>	37,864,837	33,768,279	32,898,352	33,103,382	33,620,513
<b>Expenditures</b>					
<b>By Department</b>					
Storm Water - Park & Rec	2,705,195	2,741,422	2,780,774	2,821,446	2,863,502
Storm Water - Streets	2,462,352	2,500,235	2,539,225	2,579,371	2,620,721
Storm Water - Solid Waste	408,568	416,739	425,074	433,576	442,247
Storm Water - Mnt of lines	3,571,265	3,613,375	3,657,045	3,702,357	3,749,397
Storm Water - Treatment	779,500	787,490	795,774	804,367	813,287
Storm Water Pump Stations	1,471,527	1,495,103	1,519,328	1,544,228	1,569,829
Reserve Approp - Storm Water	253,895	-	-	-	-
Economic Dev-Util Syst(St Wtr)	56,760	57,895	59,053	60,234	61,439
Utility Office Cost	860,715	877,929	895,488	913,398	931,666
Transfer to General Fund	645,067	651,518	658,033	664,613	671,259
Transfer to Streets	1,300,000	-	-	-	-
Transfer to Storm Water CIP Fund	2,763,901	1,295,898	-	-	-
Transfer to Util Sys Debt Fund	15,387,476	15,387,476	15,387,476	15,387,476	15,387,476
Transfer to Engineering	100,000	100,000	100,000	100,000	100,000
Transfer to Maint Services Fund	239,205	239,205	239,205	239,205	239,205
<b>Sub-Total</b>	33,005,426	30,164,286	29,056,475	29,250,271	29,450,028
<b>Obligated</b>					
1 None					
<b>1st Priority</b>					
1 Step Increases 2019		100,430	100,430	100,430	100,430
2 Step Increases 2020-2035			102,940	208,454	422,120
3 Retirement 2018-2020 (2%, 1.5%)		66,516	135,574	-	-
	-	166,946	338,944	308,884	522,550
<b>Total Expenditures</b>	33,005,426	30,331,232	29,395,419	29,559,155	29,972,578
<b>Revenue</b>	28,904,363	28,908,869	29,461,305	29,600,449	30,076,286
<b>Net Revenue (Loss)</b>	(4,101,063)	(1,422,363)	65,886	41,294	103,707
<b>Unreserved</b>	-	-	-	-	-
<b>Reserved for CIP</b>	1,145,898	25,083	947	1,308	1,659
<b>Reserved for Commitments</b>	3,713,512	3,411,964	3,501,986	3,542,920	3,646,275
<b>Estimated Ending Balance</b>	4,859,411	3,437,047	3,502,933	3,544,227	3,647,935
Fund Balance %	33%	25%	25%	25%	25%
Fund Balance Target %	25%	25%	25%	25%	25%
Assumptions:					
Revenues	Model	Model	Model	Model	Model
Inflation Rate	2%	2%	2%	2%	2%

**AIRPORT FUND (4610)  
5 YEAR PROFORMA**

Airport Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Balance</b>					
<b>Unreserved</b>	2,113,073	1,946,634	2,098,962	2,097,009	2,241,880
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	1,994,283	2,180,464	2,227,009	2,302,311	2,323,067
<b>Total</b>	4,107,356	4,127,097	4,325,971	4,399,319	4,564,948
<b>Revenues</b>					
Landing fees	876,200	884,962	893,812	902,750	911,777
Fuel flowage fees	90,065	90,065	90,065	90,065	90,065
Cargo Facility Rental	29,364	29,364	29,364	29,364	29,364
Security service	565,612	571,268	576,981	582,751	588,578
Agricultural leases	71,414	71,414	71,414	71,414	71,414
Oil and gas leases	10,800	210,800	210,800	210,800	310,800
Airline space rental	1,394,767	1,408,715	1,422,802	1,437,030	1,451,400
Resale-Electric Power-Term	60,000	61,200	62,424	63,672	64,946
Airline Janitorial Services	40,450	40,855	41,263	41,676	42,092
Tenant maintenance Service	600	600	600	600	600
Gift shop concession	115,500	115,500	115,500	115,500	115,500
Auto rental concession	1,433,496	1,462,166	1,491,409	1,521,237	1,551,662
Restaurant concession	166,020	166,020	166,020	166,020	166,020
Automated teller machines	12,000	12,000	12,000	12,000	12,000
Advertising space concession	60,000	60,000	60,000	60,000	60,000
Airport Badging Fees	36,950	38,798	40,737	42,774	44,913
TSA-Check Point Fees	87,600	87,600	87,600	87,600	87,600
Terminal Space Rental-other	500,436	505,440	510,495	515,600	520,756
Rent-a-car parking	59,760	59,760	59,760	59,760	59,760
Rent-a-car Security Fee	262,824	268,080	273,442	278,911	284,489
Ground transportation	69,660	69,660	69,660	69,660	69,660
Other revenue	400	400	400	400	400
Gas & Oil sales	7,056	7,127	7,198	7,270	7,343
Parking lot	1,387,586	1,443,089	1,500,813	1,560,846	1,623,279
Premium Covered Parking	808,977	841,336	874,990	909,989	946,389
Apron charges	507,855	512,934	518,063	523,244	528,476
Fixed based operator revenue	534,000	534,000	534,000	534,000	560,700
Rent - commercial non-aviation	72,504	75,404	78,420	81,557	84,819
Interest Income	16,800	16,968	17,138	17,309	17,482
Other income	58,498	10,540	10,583	10,626	10,670
Transfers	36,033	84,873	85,722	86,579	87,445
<b>Sub-Total</b>	9,373,227	9,740,938	9,913,474	10,091,003	10,400,400
Changes:					
1 NONE	0	0	0	0	0
	0	0	0	0	0
<b>Total Revenue</b>	9,373,227	9,740,938	9,913,474	10,091,003	10,400,400
<b>Total Funds Available</b>	13,480,583	13,868,035	14,239,445	14,490,322	14,965,348

**AIRPORT FUND (4610)  
5 YEAR PROFORMA**

Airport Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>By Department</b>					
Airport Administration	1,519,322	1,522,885	1,543,017	1,563,768	1,585,164
Terminal Grounds	192,694	191,534	193,649	195,875	198,222
Development & Construction	501,403	499,380	505,158	511,183	517,470
Airport custodial maintenance	558,920	558,695	566,538	574,743	583,334
Airport Parking/Transportation	423,168	431,631	440,264	449,069	458,051
Facilities	1,514,053	1,524,741	1,548,489	1,572,972	1,598,224
Airport Public Safety	2,544,040	2,524,828	2,548,741	2,573,927	2,600,467
Airport-Operations	1,163,092	1,159,858	1,173,924	1,188,587	1,203,879
Transfer to General Fund	305,162	311,265	317,491	323,840	330,317
Transfer to Debt Service	49,171	49,171	49,171	49,171	49,171
Tran-Airport 2000-A Debt Service Fd	132,163	133,332	133,325	133,213	133,696
Tran-Airport 2000-B Debt Service Fd	51,448	50,677	50,537	51,071	50,869
Transfer to Airport CO Debt Fd	398,850	400,850	397,850	399,650	401,050
<b>Sub-Total</b>	<b>9,353,486</b>	<b>9,358,847</b>	<b>9,468,152</b>	<b>9,587,069</b>	<b>9,709,913</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		109,996	109,996	109,996	109,996
2 Step Increases 2020-2036			112,746	228,310	462,327
3 Retirement 2018-2020 (2%, 1.5%)		73,221	149,232	0	0
	0	183,217	371,973	338,305	572,323
<b>Total Expenditures</b>	<b>9,353,486</b>	<b>9,542,064</b>	<b>9,840,126</b>	<b>9,925,375</b>	<b>10,282,236</b>
<b>Revenue</b>	<b>9,373,227</b>	<b>9,740,938</b>	<b>9,913,474</b>	<b>10,091,003</b>	<b>10,400,400</b>
<b>Net Revenue (Loss)</b>	<b>19,741</b>	<b>198,873</b>	<b>73,349</b>	<b>165,628</b>	<b>118,164</b>
<b>Unreserved</b>	1,946,634	2,098,962	2,097,009	2,241,880	2,271,249
<b>Reserved</b>	2,180,464	2,227,009	2,302,311	2,323,067	2,411,863
<b>Estimated Ending Balance</b>	<b>4,127,097</b>	<b>4,325,971</b>	<b>4,399,319</b>	<b>4,564,948</b>	<b>4,683,112</b>
Fund Balance %	44.12%	45.34%	44.71%	45.99%	45.55%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Revenues	12.22%	3.92%	1.77%	1.79%	3.07%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**DEVELOPMENT SERVICES FUNDS (4670)**  
**5 YEAR PROFORMA**

Development Services	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>BEGINNING BALANCE</b>					
Unreserved	3,737,689	3,554,826	3,671,264	3,696,108	3,836,473
Reserved for Encumbrances	0	0	0	0	0
Reserved for Commitments	0	0	0	0	0
<b>Total</b>	<b>3,737,689</b>	<b>3,554,826</b>	<b>3,671,264</b>	<b>3,696,108</b>	<b>3,836,473</b>
<b>Revenues</b>					
Beer & liquor licenses	107,000	109,140	111,323	113,549	115,820
Credit Access Business Registr	1,100	84,880	86,577	88,309	90,075
Electricians licenses & exam f	26,000	26,520	27,050	27,591	28,143
House mover licenses	266	272	277	283	288
Building permits	610,000	628,300	647,149	666,563	686,560
Plumbing permits	1,850,000	1,905,500	1,962,665	2,021,545	2,082,191
Plan review fee	2,210,000	2,276,300	2,344,589	2,414,927	2,487,374
Mechanical registration	24,000	24,480	24,970	25,469	25,978
Lawn Irrigator registration	7,800	7,956	8,115	8,277	8,443
Backflow prev. assembly tester	13,800	14,076	14,358	14,645	14,938
Driveway permit fee	8,000	8,160	8,323	8,490	8,659
Street easement closure	15,000	15,300	15,606	15,918	16,236
Backflow prev device filingfee	120,000	122,400	124,848	127,345	129,892
Research & survey fee	1,500	1,530	1,561	1,592	1,624
Deferment Agreement Fee	7,500	7,650	7,803	7,959	8,118
Billboard fee	14,715	15,009	15,309	15,616	15,928
House moving route permit	4,500	4,590	4,682	4,775	4,871
Zoning fees	90,000	92,700	95,481	98,345	101,296
Platting fees	59,700	60,894	62,112	63,354	64,621
Board of Adjustment appeal fee	5,000	5,100	5,202	5,306	5,412
Interest	205,600	205,756	205,914	206,073	206,233
Interfund Transfers	1,058,494	1,385,300	1,412,067	1,439,368	1,467,216
<b>Sub-Total</b>	<b>6,445,325</b>	<b>7,007,270</b>	<b>7,191,546</b>	<b>7,380,977</b>	<b>7,575,710</b>
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	<b>6,445,325</b>	<b>7,007,270</b>	<b>7,191,546</b>	<b>7,380,977</b>	<b>7,575,710</b>
<b>Total Funds Available</b>	<b>10,183,014</b>	<b>10,562,096</b>	<b>10,862,810</b>	<b>11,077,085</b>	<b>11,412,184</b>

**DEVELOPMENT SERVICES FUND (4670)**  
**5 YEAR PROFORMA**

Development Services	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Land Development	1,000,350	1,023,301	1,047,026	1,071,559	1,096,936
Business Support Svcs	1,618,177	1,654,509	1,692,002	1,730,705	1,770,671
Administration	961,930	968,124	974,704	981,696	989,127
Inspections Operations	2,671,827	2,694,009	2,721,848	2,750,910	2,781,269
Transfer to General Fund	325,904	329,163	332,455	335,779	339,137
Transfer to Maint Svcs Fund	50,000	50,000	50,000	50,000	50,000
<b>Sub-Total</b>	6,628,188	6,719,106	6,818,034	6,920,649	7,027,139
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		104,032	104,032	104,032	104,032
2 Step Increases 2020-2036			106,633	215,931	437,260
3 Retirement 2018-2020 (2%, 1.5%)		67,694	138,003	0	0
	<u>0</u>	<u>171,726</u>	<u>348,667</u>	<u>319,963</u>	<u>541,292</u>
<b>Total Expenditures</b>	6,628,188	6,890,832	7,166,702	7,240,612	7,568,432
<b>Revenue</b>	<u>6,445,325</u>	<u>7,007,270</u>	<u>7,191,546</u>	<u>7,380,977</u>	<u>7,575,710</u>
<b>Net Revenue (Loss)</b>	(182,863)	116,438	24,845	140,365	7,279
<b>Ending Balance</b>					
<b>Unreserved</b>	3,554,826	3,671,264	3,696,108	3,836,473	3,843,752
<b>Reserved</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Estimated Ending Balance</b>	3,554,826	3,671,264	3,696,108	3,836,473	3,843,752
<b>Assumptions:</b>					
Revenues	1%	9%	3%	3%	3%
Inflation Rate	2%	2%	2%	2%	2%

**MARINA FUND (4700)**  
**5 YEAR PROFORMA**

Marina Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	141,863	223,046	308,915	349,525	385,824
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	398,820	389,842	386,074	392,264	398,673
<b>BEGINNING BALANCE</b>	540,683	612,888	694,989	741,789	784,497
<b>Revenues</b>					
Bayfront revenues	235,000	236,175	237,356	238,543	239,735
Slip rentals	1,812,575	1,830,700	1,849,007	1,867,497	1,886,172
Resale of electricity	25,000	25,250	25,503	25,758	26,015
Raw seafood sales permits	1,600	1,616	1,632	1,648	1,664
Live Aboard Fees	21,000	21,210	21,422	21,636	21,853
Transient slip rentals	40,000	40,400	40,804	41,212	41,624
Boat haul outs	30,000	30,300	30,603	30,909	31,218
Work area overages	10,000	10,100	10,201	10,303	10,406
Boater special services	2,000	2,020	2,040	2,061	2,081
Forfeited deposit - admin charg	14,500	14,645	14,791	14,939	15,089
Interest	15,000	15,150	15,302	15,455	15,609
Other	37,649	26,765	27,033	27,303	27,576
<b>Sub-Total</b>	2,244,323	2,254,331	2,275,693	2,297,263	2,319,043
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	2,244,323	2,254,331	2,275,693	2,297,263	2,319,043
<b>Total Funds Available</b>	2,785,006	2,867,218	2,970,682	3,039,052	3,103,540

**MARINA FUND (4700)**  
**5 YEAR PROFORMA**

Marina Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Marina Operations	1,447,463	1,469,932	1,493,205	1,517,324	1,542,331
Reserve Approp - Marina	39,000	0	0	0	0
Transfer to General Fund	72,905	74,364	75,851	77,368	78,915
Transfer to Debt Service	612,750	598,387	599,850	605,375	604,962
<b>Sub-Total</b>	<b>2,172,118</b>	<b>2,142,682</b>	<b>2,168,906</b>	<b>2,200,066</b>	<b>2,226,209</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		17,716	17,716	17,716	17,716
2 Step Increases 2020-2036			18,159	36,773	74,465
3 Retirement 2018-2020 (2%, 1.5%)		11,831	24,112	0	0
	<u>0</u>	<u>29,547</u>	<u>59,988</u>	<u>54,489</u>	<u>92,181</u>
<b>Total Expenditures</b>	<b>2,172,118</b>	<b>2,172,230</b>	<b>2,228,893</b>	<b>2,254,555</b>	<b>2,318,390</b>
<b>Revenue</b>	<u>2,244,323</u>	<u>2,254,331</u>	<u>2,275,693</u>	<u>2,297,263</u>	<u>2,319,043</u>
<b>Net Revenue</b>	72,205	82,101	46,800	42,708	654
<b>Unreserved</b>	223,046	308,915	349,525	385,824	379,839
<b>Reserved</b>	<u>389,842</u>	<u>386,074</u>	<u>392,264</u>	<u>398,673</u>	<u>405,312</u>
<b>Estimated Ending Balance</b>	612,888	694,989	741,789	784,497	785,150
Fund Balance %	28.22%	31.99%	33.28%	34.80%	33.87%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Slip Rentals	1%	1%	1%	1%	1%
All other Revenue	1%	1%	1%	1%	1%
Inflation Rate	2%	2%	2%	2%	2%



**STORES FUND (5010)  
5 YEAR PROFORMA**

Stores Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	806,860	0	426	7,060	46,007
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	144,269	160,140	162,652	165,237	167,875
<b>BEGINNING BALANCE</b>	951,129	160,140	163,077	172,298	213,882
<b>Revenues</b>					
Warehouse sales	2,800,000	2,948,400	3,022,110	3,082,552	3,144,203
Printing sales	159,316	167,680	171,872	175,310	178,816
Postage sales	185,000	194,713	199,580	203,572	207,643
Central copy sales	174,373	183,528	188,116	191,878	195,716
Purchasing/Messenger Svc Alloc	1,874,832	1,973,261	2,022,592	2,063,044	2,104,305
Interfund Contributions	59,746	0	0	0	0
<b>Sub-Total</b>	5,253,267	5,467,581	5,604,270	5,716,356	5,830,683
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	5,253,267	5,467,581	5,604,270	5,716,356	5,830,683
<b>Total Funds Available</b>	6,204,396	5,627,721	5,767,348	5,888,653	6,044,564

**STORES FUND (5010)**  
**5 YEAR PROFORMA**

Stores Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Purchasing	1,243,813	1,255,740	1,267,905	1,280,313	1,292,969
Messenger Service	103,140	103,733	104,338	104,954	105,584
Warehouse Stores	3,446,907	3,510,023	3,574,401	3,640,067	3,707,046
Print Shop	336,145	340,068	344,868	349,763	354,756
Postage Service	208,000	212,160	216,403	220,731	225,146
Operating Transfers out	706,251	0	0	0	0
Reserve Approp - Stores Fund	0	0	0	0	0
<b>Sub-Total</b>	<b>6,044,256</b>	<b>5,421,723</b>	<b>5,507,914</b>	<b>5,595,828</b>	<b>5,685,500</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		25,668	25,668	25,668	25,668
2 Step Increases 2020-2034			26,309	53,276	80,918
3 Retirement 2018-2020 (2%, 1.5%)		17,253	35,159	0	0
	<u>0</u>	<u>42,921</u>	<u>87,136</u>	<u>78,944</u>	<u>106,585</u>
<b>Total Expenditures</b>	<b>6,044,256</b>	<b>5,464,644</b>	<b>5,595,050</b>	<b>5,674,772</b>	<b>5,792,085</b>
<b>Revenue</b>	<b>5,253,267</b>	<b>5,467,581</b>	<b>5,604,270</b>	<b>5,716,356</b>	<b>5,830,683</b>
<b>Net Revenue (Loss)</b>	<b>(790,989)</b>	<b>2,937</b>	<b>9,220</b>	<b>41,584</b>	<b>38,597</b>
<b>Unreserved</b>	<b>0</b>	<b>426</b>	<b>7,060</b>	<b>46,007</b>	<b>81,914</b>
<b>Reserved</b>	<b>160,140</b>	<b>162,652</b>	<b>165,237</b>	<b>167,875</b>	<b>170,565</b>
<b>Estimated Ending Balance</b>	<b>160,140</b>	<b>163,077</b>	<b>172,298</b>	<b>213,882</b>	<b>252,479</b>
Fund Balance %	2.65%	2.98%	3.08%	3.77%	4.36%
Fund Balance Target %	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Assumptions:</b>					
Revenues	3.50%	5.00%	2.50%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**FLEET MAINTENANCE FUND (5110)**  
**5 YEAR PROFORMA**

Fleet Maintenance Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	1,440,505	0	4,623	34,308	144,476
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	12,115,079	6,362,168	6,362,168	6,362,168	6,362,168
<b>BEGINNING BALANCE</b>	13,555,584	6,362,168	6,366,791	6,396,476	6,506,644
<b>Revenues</b>					
Vehicle Pool allocations	1,647,204	1,821,808	1,876,462	1,913,991	1,971,411
Fleet repair fees	8,489,035	9,388,873	9,670,539	9,863,950	10,159,868
Repair fees - non fleet	20,000	21,200	21,836	22,273	22,941
Gas and oil sales	3,000,000	3,304,800	3,370,896	3,438,314	3,507,080
Direct part sales	15,000	15,900	16,377	16,705	17,206
Sale of scrap/city property	60,000	150,000	150,000	150,000	150,000
Other Revenue	231,235	205,900	206,809	207,727	208,654
Trnsfr cap o/l-Gen Fd	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Trnsfr cap replacement-Dev Svc	50,000	50,000	50,000	50,000	50,000
Trnsfr cap replacement-Water	264,656	264,656	264,656	264,656	264,656
Trnsfr cap replacement-Strmwtr	239,205	239,205	239,205	239,205	239,205
Trnsfr cap replacement-Wstewtr	280,680	280,680	280,680	280,680	280,680
Trnsfr cap replacmnt-GeneralFd	0	1,039,000	1,039,000	1,039,000	1,039,000
<b>Sub-Total</b>	15,597,015	18,082,021	18,486,460	18,786,500	19,210,701
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	15,597,015	18,082,021	18,486,460	18,786,500	19,210,701
<b>Total Funds Available</b>	29,152,599	24,444,190	24,853,251	25,182,976	25,717,345

**FLEET MAINTENANCE FUND (5110)**  
**5 YEAR PROFORMA**

<b>Fleet Maintenance Fund</b>	<b>ADOPTED 2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>
<b>Expenditures</b>					
<b>By Department</b>					
Director of General Services	690,488	700,244	710,265	720,523	731,026
Mechanical repairs	2,538,176	2,562,481	2,587,972	2,614,722	2,642,807
Centralized fleet	214,612	216,147	217,768	219,481	221,293
Equipment Purchases - Fleet	7,498,500	3,173,621	3,173,621	3,173,621	3,173,581
Network system maintenance	442,016	449,599	457,356	465,291	473,410
Service station	3,792,609	3,862,355	3,933,751	4,006,846	4,081,694
Fleet Operations	2,219,493	2,260,127	2,302,126	2,345,063	2,388,966
Parts Room Operation	3,545,086	3,613,269	3,682,961	3,754,202	3,827,035
Police/Heavy Equipment Pool	1,092,484	1,111,034	1,130,114	1,149,746	1,169,954
Reserve Approp - Maint Serv Fd	0	0	0	0	0
Operating Transfers Out	756,966	0	0	0	0
<b>Sub-Total</b>	<b>22,790,431</b>	<b>17,948,878</b>	<b>18,195,935</b>	<b>18,449,497</b>	<b>18,709,765</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		73,752	73,752	73,752	73,752
2 Step Increases 2020-2035			75,596	153,082	232,458
3 Retirement 2018-2020 (2%, 1.5%)		54,768	111,491	0	0
	<u>0</u>	<u>128,520</u>	<u>260,840</u>	<u>226,835</u>	<u>306,211</u>
<b>Total Expenditures</b>	<b>22,790,431</b>	<b>18,077,398</b>	<b>18,456,775</b>	<b>18,676,332</b>	<b>19,015,976</b>
<b>Revenue</b>	<b>15,597,015</b>	<b>18,082,021</b>	<b>18,486,460</b>	<b>18,786,500</b>	<b>19,210,701</b>
<b>Net Revenue (Loss)</b>	<b>(7,193,416)</b>	<b>4,623</b>	<b>29,685</b>	<b>110,168</b>	<b>194,725</b>
<b>Reserved for Commitments</b>	<b>6,362,168</b>	<b>6,362,168</b>	<b>6,362,168</b>	<b>6,362,168</b>	<b>6,362,168</b>
<b>Reserved for Encumbrances</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unreserved</b>	<b>0</b>	<b>4,623</b>	<b>34,308</b>	<b>144,476</b>	<b>339,202</b>
<b>Estimated Ending Balance</b>	<b>6,362,168</b>	<b>6,366,791</b>	<b>6,396,476</b>	<b>6,506,644</b>	<b>6,701,370</b>
Fund Balance %	3%	3%	3%	4%	5%
Fund Balance Target %	3%	3%	3%	3%	3%
<b>Assumptions:</b>					
Revenues	2.50%	8.00%	1.00%	1.00%	1.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**FACILITIES MAINTENANCE FUND (5115)**  
**5 YEAR PROFORMA**

Facilities Maintenance Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	1,321,651	(6,031)	6,911	781	31,678
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contengencies</b>	171,965	184,611	150,480	154,377	155,652
<b>BEGINNING BALANCE</b>	1,493,616	178,580	157,391	155,157	187,329
<b>Revenues</b>					
Building maintenance allocation	4,789,032	4,944,676	5,093,016	5,169,411	5,272,799
Resale of Electricity	11,600	11,716	11,833	11,951	12,071
Resale-Electric Power- Term	100	101	102	103	104
Facility Fee	1,200	1,224	1,236	1,249	1,261
Transfer from General Fund	36,730	37,097	37,468	37,843	38,221
<b>Sub-Total</b>	4,838,662	4,994,814	5,143,655	5,220,557	5,324,457
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	4,838,662	4,994,814	5,143,655	5,220,557	5,324,457
<b>Total Funds Available</b>	6,332,278	5,173,394	5,301,046	5,375,714	5,511,786
<b>Expenditures</b>					
<b>By Department</b>					
Facility Management & Maint	2,570,986	2,598,579	2,627,183	2,656,850	2,687,636
Facility Maint.-Dev Center/EOC	469,932	476,300	482,795	489,421	496,178
Facility maintenance - City Ha	1,617,235	1,646,224	1,676,080	1,706,842	1,738,548
Res Approp - Facility Maint Serv Fd	231,161	232,275	232,784	231,539	231,870
Transfer to Debt Service	1,020,000	0	0	0	0
Operating Transfer Out	244,385	0	0	0	0
<b>Sub-Total</b>	6,153,699	4,953,377	5,018,842	5,084,651	5,154,233
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		33,728	33,728	33,728	33,728
2 Step Increases 2020			34,571	34,571	34,571
3 Step Increases 2021				35,435	35,435
4 Step Increases 2022					36,321
5 Retirement 2018-2020 (2%, 1.5%)		28,898	58,748	0	0
	0	62,626	127,047	103,734	140,055
<b>Total Expenditures</b>	6,153,699	5,016,003	5,145,889	5,188,385	5,294,287
<b>Revenue</b>	4,838,662	4,994,814	5,143,655	5,220,557	5,324,457
<b>Net Revenue (Loss)</b>	(1,315,037)	(21,189)	(2,234)	32,172	30,169
<b>Unreserved</b>	(6,031)	6,911	781	31,678	58,670
<b>Reserved</b>	184,611	150,480	154,377	155,652	158,829
<b>Estimated Ending Balance</b>	178,580	157,391	155,157	187,329	217,499
Fund Balance %	2.90%	3.14%	3.02%	3.61%	4.11%
Fund Balance Target %	3%	3%	3%	3%	3%
Assumptions:					
Revenues	2.00%	3.00%	3.00%	1.50%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**INFORMATION TECHNOLOGY FUND (5210)**  
**5 YEAR PROFORMA**

Information Technology	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Unreserved	1,819,920	0	11,769	35,043	257,693
Reserved for Encumbrances	0	0	0	0	0
Reserved for Contingencies	503,733	476,152	490,066	504,428	508,855
<b>BEGINNING BALANCE</b>	2,323,653	476,151	501,835	539,471	766,548
<b>Revenues</b>					
Charges to Airport Fund	289,536	298,222	307,169	313,312	319,578
Charges to Liab & Benefits Fund	56,328	58,018	59,758	60,954	62,173
Charges to General Fund	7,563,028	7,789,919	8,023,616	8,184,089	8,347,771
Charges to Golf Centers Fund	384	396	407	416	424
Charges to Visitor Facilities Fund	411,504	423,849	436,565	445,296	454,202
Charges to State HOT Fund	35,328	36,388	37,479	38,229	38,994
Charges to Street Fund	753,572	776,179	799,465	815,454	831,763
Charges to LEPC	4,632	4,771	4,914	5,012	5,113
Charges to Muni Ct-Jv Case Mgr	6,576	6,773	6,976	7,116	7,258
Charges to Marina Fund	55,344	57,004	58,714	59,889	61,087
Charges to Maint Services Fund	435,348	448,408	461,861	471,098	480,520
Charges to Facility Maint Fd	164,232	169,159	174,234	177,718	181,273
Charges to Eng Services Fund	263,448	271,351	279,492	285,082	290,783
Charges to Stores Fund	183,168	188,663	194,323	198,209	202,174
Charges to Gas Division	1,334,664	1,374,704	1,415,945	1,444,264	1,473,149
Charges to Wastewater Division	1,497,372	1,542,293	1,588,562	1,620,333	1,652,740
Charges to Water Division	2,172,432	2,237,605	2,304,733	2,350,828	2,397,844
Charges to Storm Water Division	439,104	452,277	465,845	475,162	484,666
Charges to Dev Svcs Fund	212,724	219,106	225,679	230,192	234,796
Other Revenue	6,000	6,120	6,181	6,243	6,305
<b>Sub-Total</b>	15,884,724	16,361,206	16,851,919	17,188,896	17,532,612
Decision Packages:					
NONE					
<b>Total Revenue</b>	15,884,724	16,361,206	16,851,919	17,188,896	17,532,612
<b>Total Funds Available</b>	18,208,377	16,837,357	17,353,754	17,728,367	18,299,160

**INFORMATION TECHNOLOGY FUND (5210)**  
**5 YEAR PROFORMA**

Information Technology	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
E-Government Services	1,744,721	1,765,190	1,786,733	1,809,419	1,833,320
MIS Administration	1,370,586	1,383,689	1,397,231	1,411,233	1,425,717
MIS Customer Services	1,256,447	1,264,246	1,272,405	1,280,906	1,289,767
Wi / Fi - Auto Meter Reading	3,220,499	3,264,916	3,310,584	3,357,555	3,405,882
MIS operations	4,275,072	4,328,737	4,384,168	4,441,451	4,500,675
Connectivity/Hardware Infrastr	1,812,763	1,834,078	1,856,223	1,879,243	1,903,187
MIS-Application Supt-Police/MC	2,191,645	2,213,502	2,236,080	2,259,411	2,283,534
Operating Transfer Out	1,860,493	0	0	0	0
<b>Sub-Total</b>	<b>17,732,226</b>	<b>16,054,357</b>	<b>16,243,424</b>	<b>16,439,219</b>	<b>16,642,082</b>
<b>Obligated</b>					
1 NONE	0	0	0	0	0
<b>1st Priority</b>					
1 Step Increases 2019		169,917	169,917	169,917	169,917
2 Step Increases 2020			174,165	174,165	174,165
3 Step Increases 2021				178,519	178,519
4 Step Increases 2022					182,982
5 Retirement 2018-2020 (2%, 1.5%)		111,248	226,777	0	0
	0	281,165	570,859	522,601	705,583
<b>Total Expenditures</b>	<b>17,732,226</b>	<b>16,335,522</b>	<b>16,814,283</b>	<b>16,961,820</b>	<b>17,347,665</b>
<b>Revenue</b>	<b>15,884,724</b>	<b>16,361,206</b>	<b>16,851,919</b>	<b>17,188,896</b>	<b>17,532,612</b>
<b>Net Revenue (Loss)</b>	(1,847,502)	25,684	37,637	227,077	184,947
<b>Unreserved</b>	0	11,769	35,043	257,693	431,065
<b>Reserved</b>	476,152	490,066	504,428	508,855	520,430
<b>Estimated Ending Balance</b>	476,152	501,835	539,471	766,548	951,495
Fund Balance %	2.69%	3.07%	3.21%	4.52%	5.48%
Fund Balance Target %	3%	3%	3%	3%	3%
<b>Assumptions:</b>					
Revenues	4.00%	3.00%	3.00%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**ENGINEERING SERVICES FUND (5310)**  
**5 YEAR PROFORMA**

Engineering Services	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	711,716	718,191	644,920	505,114	534,490
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contengencies</b>	203,561	222,582	224,128	226,212	228,391
<b>BEGINNING BALANCE</b>	915,277	940,773	869,048	731,326	762,880
<b>Revenues</b>					
Engineering svcs-CIP projects	6,306,988	6,496,198	6,691,084	6,891,816	7,098,571
Engineering svcs-interdept	988,564	1,018,221	1,048,768	1,080,231	1,112,637
Transfer from other funds	149,335	100,000	100,000	100,000	100,000
<b>Sub-Total</b>	7,444,887	7,614,419	7,839,851	8,072,047	8,311,208
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	7,444,887	7,614,419	7,839,851	8,072,047	8,311,208
<b>Total Funds Available</b>	8,360,164	8,555,192	8,708,899	8,803,372	9,074,088
<b>Expenditures</b>					
<b>By Department</b>					
Director of Public Works	530,145	533,336	536,650	540,092	543,670
Dir of Engineering Services	2,971,983	3,005,554	3,040,462	3,076,779	3,114,584
Major Projects Activity	1,609,480	1,618,837	1,628,714	1,639,143	1,650,161
Construction Inspection	2,292,845	2,313,207	2,334,575	2,357,012	2,380,584
Reserve Appropriation - Engineering	14,937	0	0	0	0
<b>Sub-Total</b>	7,419,391	7,470,935	7,540,401	7,613,026	7,688,999
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		138,985	138,985	138,985	138,985
2 Step Increases 2020-2036			142,460	288,481	438,063
3 Retirement 2018-2020 (2%, 1.5%)		76,224	155,728	0	0
	0	215,209	437,173	427,466	577,048
<b>Total Expenditures</b>	7,419,391	7,686,144	7,977,573	8,040,492	8,266,047
<b>Revenue</b>	7,444,887	7,614,419	7,839,851	8,072,047	8,311,208
<b>Net Revenue (Loss)</b>	25,496	(71,725)	(137,722)	31,555	45,161
<b>Unreserved</b>	718,191	644,920	505,114	534,490	577,371
<b>Reserved</b>	222,582	224,128	226,212	228,391	230,670
<b>Estimated Ending Balance</b>	940,773	869,048	731,326	762,880	808,041
Fund Balance %	13%	11%	9%	9%	10%
Fund Balance Target %	3%	3%	3%	3%	3%
<b>Assumptions:</b>					
Revenues	4%	3%	3%	3%	3%
Inflation Rate	2%	2%	2%	2%	2%



**LIABILITY & EMPLOYEE BENEFITS - FIRE HEALTH PLAN FUND (5608)**  
**5 YEAR PROFORMA**

Fire Health Plan Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Balance</b>					
<b>Unreserved</b>	3,841,367	2,904,907	2,681,412	2,046,817	1,514,448
<b>Reserved</b>	1,337,328	1,462,610	958,799	958,799	958,799
<b>Total</b>	5,178,695	4,367,517	3,640,211	3,005,616	2,473,247
<b>Revenues</b>					
Employee contrib-Health Plan	1,747,453	1,869,775	2,000,659	2,140,705	2,290,554
Retiree contrib-Health Plan	872,105	933,152	998,473	1,068,366	1,143,152
Stop loss reimbursement	161,735	161,735	161,735	161,735	161,735
City contrib-Citicare Fire	5,506,285	5,891,725	6,304,146	6,745,436	7,217,616
Other Revenue	217,880	222,008	226,217	230,508	234,882
<b>Sub-Total</b>	8,505,458	9,078,395	9,691,230	10,346,750	11,047,939
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	8,505,458	9,078,395	9,691,230	10,346,750	11,047,939
<b>Total Funds Available</b>	13,684,153	13,445,912	13,331,441	13,352,366	13,521,187
<b>Expenditures</b>					
<b>By Department</b>					
Citicare-Fire	9,173,398	9,661,031	10,179,708	10,731,540	11,318,786
Transfer to Other Employee Benefits	143,238	144,670	146,117	147,578	149,054
Reserve Appropriation	0	0	0	0	0
<b>Sub-Total</b>	9,316,636	9,805,701	10,325,825	10,879,118	11,467,840
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	9,316,636	9,805,701	10,325,825	10,879,118	11,467,840
<b>Revenue</b>	8,505,458	9,078,395	9,691,230	10,346,750	11,047,939
<b>Net Revenue (Loss)</b>	(811,178)	(727,306)	(634,595)	(532,369)	(419,901)
<b>Ending Balance</b>					
<b>Unreserved</b>	2,904,907	2,681,412	2,046,817	1,514,448	1,094,548
<b>Reserved</b>	1,462,610	958,799	958,799	958,799	958,799
<b>Estimated Ending Balance</b>	4,367,517	3,640,211	3,005,616	2,473,247	2,053,347
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues: Employee	12%	7%	7%	7%	7%
Revenues: City	7%	7%	7%	7%	7%
Health Expenditures increase	24%	7%	7%	7%	7%
All Other Expenditures	2%	2%	2%	2%	2%

**LIABILITY & EMPLOYEE BENEFITS - PUBLIC SAFETY HEALTH PLAN FUND (5609)**  
**5 YEAR PROFORMA**

Public Safety Health Plan	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Balance</b>					
Unreserved	1,300,574	1,323,110	1,485,240	1,798,931	2,277,755
Reserved	1,502,824	1,502,824	1,502,824	1,502,824	1,502,824
<b>Total</b>	2,803,398	2,825,934	2,988,064	3,301,755	3,780,579
<b>Revenues</b>					
Employee contrib-Police	2,190,373	2,343,699	2,507,758	2,683,301	2,871,132
Retiree contrib-Police	778,112	832,580	890,860	953,221	1,019,946
COBRA-Police	9,426	10,086	10,086	10,086	10,086
Stop loss reimbs-Police	164,307	164,307	164,307	164,307	164,307
City contrib-Police	6,358,349	6,803,433	7,279,674	7,789,251	8,334,498
Grants contrib-Police	45,676	48,873	52,294	55,955	59,872
Other Revenue	202,433	206,314	210,270	214,304	218,417
<b>Sub-Total</b>	9,748,676	10,409,292	11,115,250	11,870,425	12,678,259
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	9,748,676	10,409,292	11,115,250	11,870,425	12,678,259
<b>Total Funds Available</b>	12,552,074	13,235,226	14,103,313	15,172,180	16,458,838
<b>Expenditures</b>					
<b>By Department</b>					
Citicare-Police	9,563,875	10,083,275	10,636,031	11,224,419	11,850,872
Trans to Other Emp Benefits Fd	162,265	163,888	165,527	167,182	168,854
<b>Sub-Total</b>	9,726,140	10,247,163	10,801,558	11,391,601	12,019,726
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	9,726,140	10,247,163	10,801,558	11,391,601	12,019,726
<b>Revenue</b>	9,748,676	10,409,292	11,115,250	11,870,425	12,678,259
<b>Net Revenue (Loss)</b>	22,536	162,130	313,692	478,824	658,533
<b>Ending Balance</b>					
Unreserved	1,323,110	1,485,240	1,798,931	2,277,755	2,936,288
Reserved	1,502,824	1,502,824	1,502,824	1,502,824	1,502,824
<b>Estimated Ending Balance</b>	2,825,934	2,988,064	3,301,755	3,780,579	4,439,112
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues: Employee	44.00%	7.00%	7.00%	7.00%	7.00%
Revenues: City	22.00%	7.00%	7.00%	7.00%	7.00%
Health Expenditures increase	44.00%	7.00%	7.00%	7.00%	7.00%
All Other Expenditures	2.00%	2.00%	2.00%	2.00%	2.00%

**LIABILITY & EMPLOYEE BENEFITS - GROUP HEALTH FUND (5610)**  
**5 YEAR PROFORMA**

Group Health Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Beginning Balance</b>					
<b>Unreserved</b>	(2,337,137)	2,430,977	2,536,783	2,740,716	2,859,189
<b>Reserved</b>	3,838,564	3,597,371	3,597,371	3,597,371	3,597,371
<b>Total</b>	1,501,427	6,028,348	6,134,154	6,338,087	6,456,560
<b>Revenues</b>					
Employee contribution - Citicare	9,237,962	7,390,370	7,907,695	7,986,772	8,066,640
Retiree contribution-Citicare	632,020	695,222	764,744	841,219	925,340
Cobra contribution-Citicare	30,669	32,816	35,113	37,571	40,201
Stop loss reimbursements-Citicare	581,987	599,447	617,430	635,953	655,031
Other Revenue	404,371	431,467	460,448	491,446	524,601
City contribution-Citicare	14,849,574	13,364,617	14,032,847	15,015,147	16,066,207
Grants contribution-Citicare	454,689	409,220	429,681	459,759	491,942
<b>Sub-Total</b>	26,191,272	22,923,158	24,247,960	25,467,866	26,769,963
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	26,191,272	22,923,158	24,247,960	25,467,866	26,769,963
<b>Total Funds Available</b>	27,692,699	28,951,506	30,382,113	31,805,953	33,226,523
<b>Expenditures</b>					
<b>By Department</b>					
Citicare	21,275,766	22,424,881	23,647,631	24,949,033	26,334,455
Trans to Other Emp Benefits Fd	388,585	392,471	396,396	400,360	404,363
<b>Sub-Total</b>	21,664,351	22,817,352	24,044,027	25,349,393	26,738,818
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	21,664,351	22,817,352	24,044,027	25,349,393	26,738,818
<b>Revenue</b>	26,191,272	22,923,158	24,247,960	25,467,866	26,769,963
<b>Net Revenue (Loss)</b>	4,526,921	105,806	203,933	118,473	31,145
<b>Ending Balance</b>					
<b>Unreserved</b>	2,430,977	2,536,783	2,740,716	2,859,189	2,890,334
<b>Reserved</b>	3,597,371	3,597,371	3,597,371	3,597,371	3,597,371
<b>Estimated Ending Balance</b>	6,028,348	6,134,154	6,338,087	6,456,560	6,487,705
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Health Expenditures increase	45.00%	7.00%	7.00%	7.00%	7.00%
All Other Expenditures	2.00%	2.00%	2.00%	2.00%	2.00%

**LIABILITY FUND (5611)  
5 YEAR PROFORMA**

Liability Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	1,427,643	833,882	896,762	951,559	997,692
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	5,248,338	5,853,253	5,853,253	5,853,253	5,853,253
<b>BEGINNING BALANCE</b>	6,675,981	6,687,135	6,750,015	6,804,812	6,850,945
<b>Revenues</b>					
TX State Aquarium contribution	180,407	184,917	188,616	192,388	196,236
Charges to Airport Fund	238,999	246,169	251,092	256,114	261,236
Charges to Liability & Benefits Fd	9,750	10,043	10,243	10,448	10,657
Chrgs to Crime Ctrl&Prev Dist	87,751	90,384	92,191	94,035	95,916
Charges to General Fund	3,085,035	3,177,586	3,241,138	3,305,961	3,372,080
Charges to Golf Centers Fund	4,446	4,579	4,671	4,764	4,860
Charges to Visitor Facilities Fund	22,286	22,955	23,414	23,882	24,360
Charges to State HOT	27,440	28,263	28,828	29,405	29,993
Charges to Redlight Photo Enf.	2,786	0	0	0	0
Charges to Street Fd	201,345	207,385	211,533	215,764	220,079
Charges to LEPC	1,393	1,435	1,463	1,493	1,523
Charges to Muni Ct Jv Cs Mgrs	4,179	4,304	4,390	4,478	4,568
Charges to Marina Fund	83,702	86,213	87,937	89,696	91,490
Charges to Maintenance Svcs Fd	118,635	122,194	124,638	127,131	129,673
Charges to Facility Maintenance Fd	99,737	102,729	104,784	106,879	109,017
Charges to EngServices Fd	115,067	118,519	120,889	123,307	125,773
Charges to MIS Fund	310,162	319,467	325,856	332,373	339,021
Charges to Stores Fund	47,468	48,892	49,870	50,867	51,885
Charges to Gas Division	270,401	278,513	284,083	289,765	295,560
Charges to Wastewater Division	521,399	537,041	547,782	558,737	569,912
Charges to Water Division	725,629	747,398	762,346	777,593	793,145
Charges to Storm Water Division	166,171	171,156	174,579	178,071	181,632
Charges to Dev Svcs Fd	96,805	99,709	101,703	103,737	105,812
Other Revenue	20,880	21,089	21,300	21,513	21,728
<b>Sub-Total</b>	6,441,873	6,630,940	6,763,348	6,898,402	7,036,155
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	6,441,873	6,630,940	6,763,348	6,898,402	7,036,155
<b>Total Funds Available</b>	13,117,854	13,318,075	13,513,362	13,703,214	13,887,100

**LIABILITY FUND (5611)  
5 YEAR PROFORMA**

Liability Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Self Insurance Claims	2,636,275	2,688,806	2,742,388	2,797,041	2,852,787
Insurance Policy Premiums	3,235,081	3,299,783	3,365,778	3,433,094	3,501,756
Property Damage Claims	202,500	206,550	210,681	214,895	219,193
Transfer to General Fund	356,863	372,922	389,703	407,240	425,566
Reserve Approp-General Liab	0	0	0	0	0
<b>Sub-Total</b>	6,430,719	6,568,060	6,708,550	6,852,269	6,999,301
<b>Obligated</b>					
1 NONE					
<b>Total Expenditures</b>	6,430,719	6,568,060	6,708,550	6,852,269	6,999,301
<b>Revenue</b>	6,441,873	6,630,940	6,763,348	6,898,402	7,036,155
<b>Net Revenue (Loss)</b>	11,154	62,880	54,798	46,133	36,854
<b>Reserved for Commitments</b>	5,853,253	5,853,253	5,853,253	5,853,253	5,853,253
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Unreserved</b>	833,882	896,762	951,559	997,692	1,034,545
<b>Estimated Ending Balance</b>	6,687,135	6,750,015	6,804,812	6,850,945	6,887,798
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues	3.00%	3.00%	3.00%	3.00%	3.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**WORKERS COMPENSATION FUND (5612)**  
**5 YEAR PROFORMA**

Workers Compensation Fund	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	470,478	753,550	745,684	738,141	730,931
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	5,349,917	5,085,564	5,110,992	5,136,547	5,162,230
<b>BEGINNING BALANCE</b>	5,820,395	5,839,114	5,856,675	5,874,688	5,893,161
<b>Revenues</b>					
Charges to Airport Fund	65,605	66,917	68,255	69,621	71,013
Charges to Liability & Benefits Fd	5,600	5,712	5,826	5,943	6,062
Charges to Fed/St Grant Fund	0	0	0	0	0
Chrgs to Crime Ctrl&Prev Dist	50,404	51,412	52,440	53,489	54,559
Charges to General Fund	1,421,069	1,449,490	1,478,480	1,508,050	1,538,211
Charges to Golf Centers Fund	0	0	0	0	0
Charges to Visitor Facilities Fund	12,801	13,057	13,318	13,585	13,856
Charges to State HOT Fund	15,761	16,076	16,398	16,726	17,060
Charges to Redlight Photo Enf.	1,600	0	0	0	0
Charges to Street Fd	107,209	109,353	111,540	113,771	116,046
Charges to LEPC	800	816	832	849	866
Charges to Muni Ct Jv Cs Mgrs	2,400	2,448	2,497	2,547	2,598
Charges to Marina Fund	12,001	12,241	12,486	12,736	12,990
Charges to Maintenance Svcs Fd	61,605	62,837	64,094	65,376	66,683
Charges to Facility Maintenance Fd	27,522	28,072	28,634	29,207	29,791
Charges to EngServices Fd	65,045	66,346	67,673	69,026	70,407
Charges to MIS Fund	77,106	78,648	80,221	81,826	83,462
Charges to Stores Fund	24,802	25,298	25,804	26,320	26,846
Charges to Gas Division	144,812	147,708	150,662	153,676	156,749
Charges to Wastewater Division	164,413	167,701	171,055	174,476	177,966
Charges to Water Division	266,121	271,443	276,872	282,410	288,058
Charges to Storm Water Division	82,407	84,055	85,736	87,451	89,200
Charges to Dev Svcs Fd	55,604	56,716	57,850	59,007	60,188
Other Revenue	18,720	19,094	19,476	19,866	20,263
<b>Sub-Total</b>	2,683,408	2,735,443	2,790,152	2,845,955	2,902,874
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	2,683,408	2,735,443	2,790,152	2,845,955	2,902,874
<b>Total Funds Available</b>	8,503,803	8,574,557	8,646,827	8,720,643	8,796,035

**WORKERS COMPENSATION FUND (5612)  
5 YEAR PROFORMA**

<b>Workers Compensation Fund</b>	<b>ADOPTED 2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>
<b>Expenditures</b>					
<b>By Department</b>					
Worker's Compensation	2,664,688	2,717,882	2,772,139	2,827,482	2,883,932
<b>Sub-Total</b>	<b>2,664,688</b>	<b>2,717,882</b>	<b>2,772,139</b>	<b>2,827,482</b>	<b>2,883,932</b>
<b>Obligated</b>					
1 NONE					
<b>Total Expenditures</b>	<b>2,664,688</b>	<b>2,717,882</b>	<b>2,772,139</b>	<b>2,827,482</b>	<b>2,883,932</b>
<b>Revenue</b>	<b>2,683,408</b>	<b>2,735,443</b>	<b>2,790,152</b>	<b>2,845,955</b>	<b>2,902,874</b>
<b>Net Revenue (Loss)</b>	<b>18,720</b>	<b>17,561</b>	<b>18,013</b>	<b>18,473</b>	<b>18,942</b>
<b>Reserved for Commitments</b>	<b>5,085,564</b>	<b>5,110,992</b>	<b>5,136,547</b>	<b>5,162,230</b>	<b>5,188,041</b>
<b>Reserved for Encumbrances</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unreserved</b>	<b>753,551</b>	<b>745,684</b>	<b>738,141</b>	<b>730,931</b>	<b>724,063</b>
<b>Estimated Ending Balance</b>	<b>5,839,115</b>	<b>5,856,675</b>	<b>5,874,688</b>	<b>5,893,161</b>	<b>5,912,103</b>
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues	2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)**  
**5 YEAR PROFORMA**

Other Insurance	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	408,458	409,864	411,298	412,761	414,253
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contengencies</b>	1,570,700	1,570,700	1,570,700	1,570,700	1,570,700
<b>BEGINNING BALANCE</b>	1,979,158	1,980,564	1,981,998	1,983,461	1,984,953
<b>Revenues</b>					
City Contribution - Life	79,081	80,663	82,276	83,921	85,600
Grant Contribution - Life	2,864	2,921	2,980	3,039	3,100
Retiree Contribution - Life	21	21	22	22	23
City Contribution - Other	758,477	773,647	789,119	804,902	821,000
City Contribution - Disability	124,200	126,684	129,218	131,802	134,438
Grant Contribution - Disability	4,500	4,590	4,682	4,775	4,871
Cobra Contribution	240	245	250	255	260
Employee Contribution - Dental Ex	640,744	653,559	666,630	679,963	693,562
Employee Contribution - Dental Basic	325,673	332,186	338,830	345,607	352,519
Transfer from Group Health Ins Fund	694,088	707,970	722,129	736,572	751,303
<b>Sub-Total</b>	2,629,888	2,682,486	2,736,135	2,790,858	2,846,675
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	2,629,888	2,682,486	2,736,135	2,790,858	2,846,675
<b>Total Funds Available</b>	4,609,046	4,663,050	4,718,134	4,774,319	4,831,628
<b>Expenditures</b>					
<b>By Department</b>					
Other Employee Benefits	2,175,508	2,219,018	2,263,399	2,308,666	2,354,840
Occupational Health/Other	282,974	288,633	294,406	300,294	306,300
Unemployment Compensation	170,000	173,400	176,868	180,405	184,013
<b>Sub-Total</b>	2,628,482	2,681,052	2,734,673	2,789,366	2,845,153
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	2,628,482	2,681,052	2,734,673	2,789,366	2,845,153
<b>Revenue</b>	2,629,888	2,682,486	2,736,135	2,790,858	2,846,675
<b>Net Revenue (Loss)</b>	1,406	1,434	1,463	1,492	1,522
<b>Unreserved</b>	409,864	411,298	412,761	414,253	415,775
<b>Reserved</b>	1,570,700	1,570,700	1,570,700	1,570,700	1,570,700
<b>Estimated Ending Balance</b>	1,980,564	1,981,998	1,983,461	1,984,953	1,986,475
Fund Balance %	Policy	Policy	Policy	Policy	Policy
<b>Assumptions:</b>					
Revenues: Employee	2.00%	2.00%	2.00%	2.00%	2.00%
Revenues: City	2.00%	2.00%	2.00%	2.00%	2.00%
All Expenditures	2.00%	2.00%	2.00%	2.00%	2.00%



**HEALTH BENEFITS ADMINISTRATION FUND (5618)**  
**5 YEAR PROFORMA**

Benefits Admin.	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Unreserved</b>	(2,895)	3,323	8,758	17,195	21,317
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	0	0	0	0	0
<b>BEGINNING BALANCE</b>	(2,895)	3,323	8,758	17,195	21,317
<b>Revenues</b>					
Charges to Airport Fund	16,359	17,013	17,354	17,701	18,055
Charges to Liab & Benefits Fd	4,190	4,358	4,445	4,534	4,624
Chrgs to Crime Ctrl&Prev Dist	12,569	13,072	13,333	13,600	13,872
Charges to General Fund	311,074	323,517	329,987	336,587	343,319
Charges to Visitor Fac Fund	2,594	2,698	2,752	2,807	2,863
Charges to SHOT	1,995	2,075	2,116	2,159	2,202
Charges to Redlight Photo Enf	399	415	423	432	440
Charges to Street Maint Fd	26,534	27,595	28,147	28,710	29,284
Charges to LEPC	199	207	211	215	220
Charges to Muni Ct Jv Cs Mgr F	599	623	635	648	661
Charges to Marina Fd	2,993	3,113	3,175	3,238	3,303
Charges to Fleet Maint Fd	11,771	12,242	12,487	12,736	12,991
Charges to Facility Maint Fd	5,586	5,809	5,926	6,044	6,165
Charges to Eng Services Fd	15,162	15,768	16,084	16,406	16,734
Charges to MIS Fund	19,152	19,918	20,316	20,723	21,137
Charges to Stores Fund	3,990	4,150	4,233	4,317	4,404
Charges to Gas Division	34,187	35,554	36,266	36,991	37,731
Charges to Wastewater Div	35,761	37,191	37,935	38,694	39,468
Charges to Water Division	65,773	68,404	69,772	71,167	72,591
Charges to Storm Water Div	17,543	18,245	18,610	18,982	19,361
Charges to Develpmnt Svcs Fund	12,170	12,657	12,910	13,168	13,431
Other Revenue	1,861	0	0	0	0
<b>Sub-Total</b>	602,461	624,624	637,116	649,859	662,856
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	602,461	624,624	637,116	649,859	662,856
<b>Total Funds Available</b>	599,566	627,947	645,874	667,054	684,173

**HEALTH BENEFITS ADMINISTRATION FUND (5618)**  
**5 YEAR PROFORMA**

Benefits Admin.	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>Expenditures</b>					
<b>By Department</b>					
Benefits Admin.	596,243	601,102	606,227	611,636	617,347
<b>Sub-Total</b>	596,243	601,102	606,227	611,636	617,347
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2019		11,087	11,087	11,087	11,087
2 Step Increases 2020-2036			11,365	23,013	46,602
3 Retirement 2018-2020 (2%, 1.5%)		7,000	14,275	0	0
	<u>0</u>	<u>18,087</u>	<u>36,728</u>	<u>34,101</u>	<u>57,690</u>
<b>Total Expenditures</b>	596,243	619,189	628,679	645,737	675,037
<b>Revenue</b>	<u>602,461</u>	<u>624,624</u>	<u>637,116</u>	<u>649,859</u>	<u>662,856</u>
<b>Net Revenue (Loss)</b>	6,218	5,435	8,437	4,122	(12,181)
<b>Unreserved</b>	0	0	0	0	0
<b>Reserved</b>	<u>3,323</u>	<u>8,758</u>	<u>17,195</u>	<u>21,317</u>	<u>9,136</u>
<b>Estimated Ending Balance</b>	3,323	8,758	17,195	21,317	9,136
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues	4.00%	2.00%	2.00%	2.50%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**5 YEAR PROFORMA**

Crime Control	ADOPTED 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Unreserved	3,687,710	3,818,383	3,912,666	3,966,756	3,976,581
Reserved for Encumbrances	0	0	0	0	0
Reserved for Contingencies	0	0	0	0	0
<b>BEGINNING BALANCE</b>	3,687,710	3,818,383	3,912,666	3,966,756	3,976,581
<b>Revenues</b>					
CCPD sales tax	6,628,500	6,761,070	6,896,291	7,034,217	7,174,902
<b>Sub-Total</b>	6,628,500	6,761,070	6,896,291	7,034,217	7,174,902
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	6,628,500	6,761,070	6,896,291	7,034,217	7,174,902
<b>Total Funds Available</b>	10,316,210	10,579,453	10,808,958	11,000,973	11,151,482
<b>Expenditures</b>					
<b>By Department</b>					
CCCCPD-Police Ofcr Cost	6,497,827	6,557,181	6,620,250	6,687,286	6,758,557
<b>Sub-Total</b>	6,497,827	6,557,181	6,620,250	6,687,286	6,758,557
<b>Obligated</b>					
Police Salary Increases:					
1 Police 2019 increase 2%		109,606	109,606	109,606	109,606
2 Police 2020-2036 increase 2%			112,346	227,501	460,689
	0	109,606	221,952	337,107	570,295
<b>1st Priority</b>					
None					
<b>Total Expenditures</b>	6,497,827	6,666,787	6,842,202	7,024,392	7,328,852
<b>Revenue</b>	6,628,500	6,761,070	6,896,291	7,034,217	7,174,902
<b>Net Revenue (Loss)</b>	130,673	94,283	54,090	9,825	(153,950)
<b>Unreserved</b>	0	0	0	0	0
<b>Reserved</b>	3,818,383	3,912,666	3,966,756	3,976,581	3,822,631
<b>Estimated Ending Balance</b>	3,818,383	3,912,666	3,966,756	3,976,581	3,822,631
Assumptions:					
Sales Tax	1%	2%	2%	2%	2%
Inflation Rate	2%	2%	2%	2%	2%



# ADDITIONAL INFORMATION

*To assist the reader of the Annual Budget document in understanding various terms, a budget glossary has been included.*

**Accrual Accounting**—Accrual accounting is the basis of accounting in which revenues and expenditures are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue earned between July 1 and September 30, but not received until October 10, will be recorded as revenue on September 30 rather than on October 10.

**Adopted Budget**—An adopted budget, as used in the fund summaries and department and program summaries within the budget document, represents the fiscal year budget as originally adopted by the City Council.

**Ad Valorem Taxes**—Ad valorem taxes, commonly referred to as property taxes, are taxes levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

**Amended Budget**—Amended budget, as used throughout the budget document, represents the original budget plus any amendments passed after the adoption of the current budget.

**Appropriation**—An appropriation is an authorization made by City Council which permits City officials to incur obligations for a specific purpose.

**Appropriation Ordinance**—An appropriation ordinance is the official enactment by City Council to establish legal authority for City officials to obligate and expend resources.

**Assessed Valuation**—Assessed valuation is a value upon real or other property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions.

**Attrition**—Attrition is savings that occur when fully funded personnel vacant positions are not filled immediately.

**Authorized Positions**—Authorized positions are personnel slots which are authorized in the adopted budget to be filled during the year.

**Balanced Budget**—Budget where the current expenditure equals current revenue.

**Balance Sheet**—A balance sheet is a financial statement that discloses assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

**Bonds**—Bonds are debt instruments that require payment of a specified principal amount on a certain date (a maturity date), together with interest at a stated rate, or according to a formula for determining the interest rate.

**Budget**—A budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to Council for adoption and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

**Budgetary Control**—Budgetary control is the control or management of a government in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**Capital Budget**—A capital budget is a plan of proposed capital outlays and the means of financing them. The annual capital budget is the primary means by which most of the capital acquisition, spending, and construction activities for facilities and major improvements of a government are controlled. The use of annual capital budgets is usually required by law; however, annual capital budgets are essential to sound financial management and should be adopted by every government.

**Capital Improvement Plan (CIP)**—A Capital Improvement Plan is a comprehensive program that projects the capital needs of a community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital Improvement Plans are essential to sound Infra structure and financial planning. Annual capital budget appropriations are derived from the long-term capital improvement plan.

**Capital Outlay**—Capital outlay is an item costing more than \$5,000 and having a useful life of more than one year. For financial purposes the item is depreciated over its useful life, for budget purposes the expenditure occurs when funds are expended.

**Cash Accounting**—Cash accounting is a basis of accounting in which transactions are recorded when expensed.

**Current**—The term “current” designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

**Debt Service**—Debt service is the amount of money necessary to pay interest and principal on outstanding debt.

**Debt Service Reserve**—The Debt Service Reserve is a fund which may be used to pay debt services on revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer is usually required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit**—A deficit is the excess of expenditures over revenues during an accounting period.

**Department**—A Department is a major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation**—Decline in the market value of an asset.

**Effective Tax Rate**—The rate which produces the same effect in terms of the total amount of taxes as compared to the prior year.

**Encumbrance**—An encumbrance includes obligations such as purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

**Enterprise Fund**—A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate and meet all necessary expenditures. Enterprise funds are established for

services such as water, wastewater, gas, airport, and golf courses.

**Estimated Revenue**—An estimated revenue is the amount of projected revenue to be collected during the fiscal year.

**Expenditure**—Expenditures are decreases in net financial resources. They include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

**Expenditure Classification**—An expenditure classification classifies the types of items purchased or services obtained; for example, salaries and retirement, materials and supplies, contractual services, other charges, capital outlay, reimbursements and insurance.

**Expenses**—Expenses are decreases in net total assets. They represent the total cost of operations during a period, regardless of the timing of related expenditures.

**Fees**—Fees are charges for service.

**Fiscal Year**—The fiscal year is a time period designated by the City which signifies the beginning and ending period for recording financial transactions. The City of Corpus Christi has specified October 1 to September 30 as its fiscal year.

**Fixed Assets**—Fixed Assets of long-term character are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost**—A fixed cost, such as rent, does not change with increases or decreases in the amount of services provided.

**Full Faith and Credit**—Full faith and credit is a pledge of the City’s taxing power to repay debt obligations (typically used in reference to General Obligation Bonds or tax supported debt).

**Full-Time Equivalent (FTE)** - Full-time equivalent is a measure of authorized personnel calculated by equating 2,080 hours of work per year with the full-time equivalent of one position.

**Functional Classification**—A functional classification is the expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, etc.

**Fund**—A fund is an accounting entity that has a set of self-balancing accounts and records all financial transactions for specific activities or government

functions. Eight commonly used funds in public accounting are general fund, capital projects funds, special revenue funds, debt service funds, enterprise funds, trust funds, internal service funds, and special assessment funds.

**Fund Balance**—The excess of assets over liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

**Fund Summary**—A fund summary is a financial forecasting statement that combines beginning and ending balances, including estimated revenues and expenditures for any period of time. **Funding Source**—A funding source specifically identifies dollars allocated to meet budgeted requirements and/or expenses.

**General Fund**—The General Fund is used to account for all financial resources except those required to be accounted for in another fund.

**General Accepted Accounting Principles**—GAAP are the uniform minimum standards of, and guide lines to financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Obligation Bonds (G.O. Bonds)**—General Obligation Bonds are bonds that are secured by full Faith and credit of the issuer. G.O. Bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvements such as parks and roads.

**Governmental Funds**—All funds except for the profit and loss funds (e.g., enterprise fund, internal service fund, and trust fund). Examples of government funds are the general fund, special assessment fund and capital projects fund. Governmental funds use the Modified Accrual accounting method.

**Grant**—A grant is a contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specific purposes.

**Indirect Cost**—Indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Infrastructure**—Infrastructures are structures and equipment such as highways, bridges, buildings and public utilities such as water and wastewater systems.

**Intergovernmental Revenue**—A Intergovernmental revenue is revenue received from other governments in the form of grants, shared revenues or payments in lieu of taxes.

**Internal Service Funds**—Internal Service Funds finance and account for services, materials and supplies furnished to various departments of the City and, in a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

**Modified Accrual Basis**—Revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred.

**Nonrecurring Revenue**—A nonrecurring revenue is a one-time windfall that is budgeted for only one fiscal year.

**Operating Budget**—The operating budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year.

**Ordinance**—An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with a higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Performance Measures**—Performance measures are specific measures of work performed within an activity or program (such as, total number of dispatched calls) Performance measures are also specific quantitative measures of results obtained through a program or activity.

**Pro Forma**—A pro forma is a sample form, document statement, certificate, or presentation. The contents may be wholly or partially hypothetical, present actual facts, estimates, or proposals.

**Property Tax**—Property taxes are levied on all real and personal property according to the property's valuation and the tax rate, in compliance with State Property Tax Code.

**Real Property**—Real property as classified by the

State Property Tax Board includes residential single and multi-family, vacant lots, acreage, farm and ranch improvements, commercial and industrial, and oil, gas and other mineral reserves.

**Reserve**—A reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

**Revenue Bonds**—Revenue bonds are bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the ad valorem tax rate. Pledged revenues may be derived from operation of the financial project, grants and excise or other specified non-ad valorem tax.

**Revenues**—Revenues are (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity or (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

**Taxes**—Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term does not include charges for services rendered only to those paying such charges such as sewer services.

**Tax Rate**—Tax rate is the amount of tax levied for each \$100 of assessed valuation.

**Transfers**—Transfers are the authorized exchanges of cash or other resources between funds.

**Unencumbered Balance**—An unencumbered balance is the amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**User Fees**—User fees is the payment of a fee for direct receipt of a public service by the party benefiting from the service.



## ACRONYMS

ACM	Assistant City Manager	OCL	Outside City Limits
ADA	Americans with Disabilities Act of 1990	OMB	Office of Management and Budget
A/E	Architectural Engineering	PE/WS	Polyethylene/Wrapped Steel
AMR	Automated Meter Reading	PFC	Passenger Facility Charges
AMSA	Association of Metropolitan Sewerage Agency	PIO	Public Information Office
BFI	Browning Ferris Industries	RFP	Request for Proposal
CAD	Computer Aided Dispatch	RIVZ	Reinvestment Zone
CAFR	Comprehensive Annual Financial Report	ROW	Right of Way
CATV	Cable Television	RTA	Regional Transit Authority
CC	Corpus Christi	SWS	Solid Waste Services
CCISD	Corpus Christi Independent School District	TBD	To Be Determined
CDBG	Community Development Block Grant	TCEQ	Texas Commission on Environmental Quality
CGS	Cost of Goods Sold	TESS	Thermal Energy Storage System
CIP	Capital Improvement Plan	TIF	Tax Increment Finance
CM	City Manager	TNRCC	Texas Natural Resource Conservation Commission
CMMS	Computerized Maintenance Management System	TSA	Transportation Security Administration
CO	Certificates of Obligation	TXDOT	Texas Department of Transportation
COTIF	Certificates of Obligation Tax Increment Finance	UBO	Utility Business Office
CPM	Center for Performance Measures	WIFI	Wireless Fidelity
CVB	Convention and Visitors Bureau	WWTP	Wastewater Treatment Plant
DARE	Drug Abuse Resistance Education	YTD	Year-to-Date
DEFY	Drug Education for Youth		
EEOC	Equal Employment Opportunity Commission		
EOC	Emergency Operations Center		
EMS	Emergency Medical Service		
EPA	Environmental Protection Agency		
ESG	Emergency Shelter Grant		
FAA	Federal Aviation Administration		
FEMA	Federal Emergency Management Association		
FTE	Full Time Equivalent		
GASB	Government Accounting Standards Board		
GFOA	Government Finance Officer's Association		
GIS	Geographic Information Systems		
GLO	General Land Office		
GO	General Obligation		
HOT	Hotel Occupancy Tax Fund		
HUD	Housing and Urban Development		
ICL	Inside City Limits		
LED	Light Emitting Diode		
LEPC	Local Emergency Planning Committee		
LNRA	Lavaca Navidad River Authority		
MCF	Thousand Cubic Feet		
MC	Municipal Court		
MGF	Million Gallons Daily Average Flow		
MIS	Municipal Information Systems		
MSW SS	Municipal Solid Waste System Service		
NCAD	Nueces County Appraisal District		
NIP	Neighborhood Initiatives Program		
NRA	Nueces River Authority		