



City of Corpus Christi, Texas

# FY 2012-2013 ADOPTED BUDGET

Adopted by City Council Ordinance No.  
029577 on July 31, 2012  
City Manager Ronald L. Olson



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Corpus Christi  
Texas**

For the Fiscal Year Beginning

**August 1, 2011**

*Linda C. Danson Jeffrey R. Egan*

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to City of Corpus Christi for its annual budget for the fiscal year beginning August 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.





**Ronald L. Olson**  
City Manager



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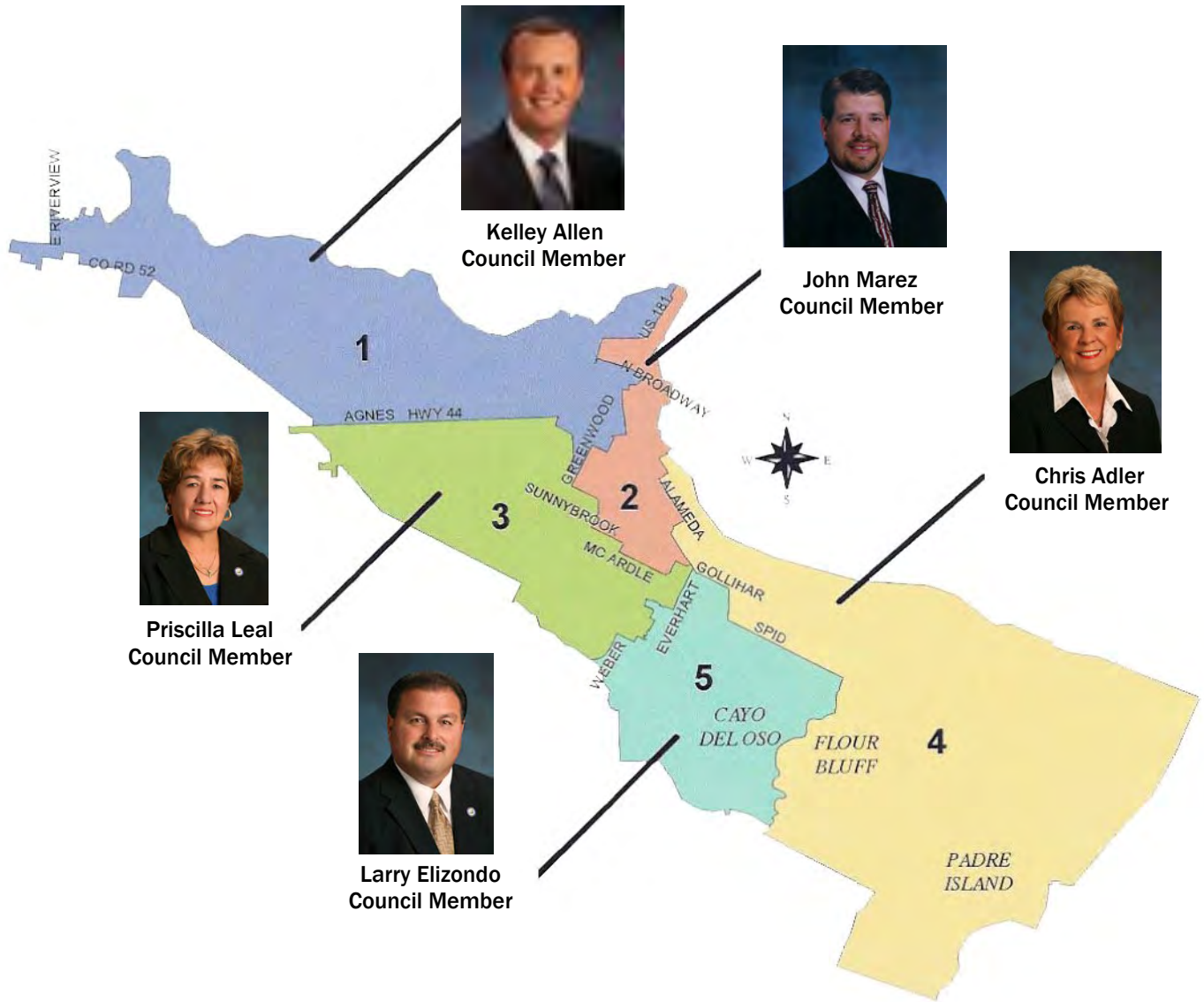
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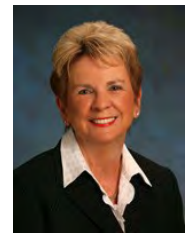
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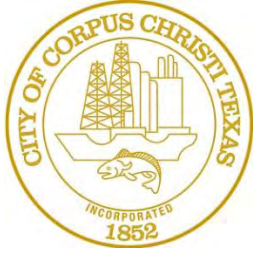


**Mayor**  
**Joe Adame**



**2011-2012**

# Corpus Christi City Council



## Mission Statement

The mission of the City of Corpus Christi, Texas is to deliver municipal services which meet the vital health, safety, and general welfare needs of the residents and which sustain and improve their quality of life.

As we work to achieve this mission, we will employ fiscal discipline, continuous improvement, first-rate customer services, and straight forward communications. In this work, we will tolerate no mediocrity.

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# City Manager's Message

Adopted Budget  
Transmittal  
Letter



## **Adopted Budget Transmittal Letter**

The Adopted Budget Transmittal Letter outlines adopted amendments to the Proposed Budget as a result of City Council deliberations and public hearings before final budget adoption on July 31, 2012. The amendments detailed in Attachment A - Schedule of Adjustments are the only revisions to the Proposed Budget. All of the adjustments have been incorporated into respective summaries and detailed schedules contained throughout the Adopted Budget. The Manager's Message has been presented in its entirety, providing a historical "trail" of deliberations along with the Adopted Budget Transmittal Letter.



October, 2012

**HONORABLE MAYOR ADAME,  
COUNCIL MEMBERS AND CITIZENS OF CORPUS CHRISTI:**

I am pleased to present the Fiscal Year 2012-2013 Adopted Annual Operating Budget. This budget is the result of City Council and Staff efforts, reflecting the expressed priorities of the City Council. After City Council discussion and public input, the final budget document was adopted on July 31, 2012.

The City Council was formally presented with the Proposed Budget on May 29, 2012. Subsequently, three presentations covering various departments, funds and issues and a requisite public hearing were held. As a result of Council discussions, several adjustments were incorporated. These adjustments are detailed in the Amendments to the FY 2012-2013 Proposed Budget which follows this Transmittal Letter, and has been incorporated into the various summaries and detailed schedules within the budget document.

**Revenue Adjustments**

Proposed revenues in the General Fund were increased by \$50,000 due to increased marketing efforts at the Museum. Street Fund revenues were increased by \$4,200 and the Public Safety Health Fund revenues were decreased by \$109,000 as the % increase for the plan premiums was decreased from 11.6% to 9%. Total revenues for all Funds decreased from \$723,139,064 to \$723,084,264.

**Expenditure Adjustments**

Proposed General Fund expenditures were increased by \$50,000. Expenditures in the Street Fund were increased by \$4,200. Total expenditures for all Funds increased from \$730,351,256 to \$730,405,455.

The Staff appreciates the time and effort the City Council has committed to the adoption of the FY2012-2013 Annual Budget. I also want to thank the Office of Management and Budget and other City department staff for their fiscal responsibility, teamwork, and cooperation, all of which made this year's budget process a success.

Respectfully,

Ronald L. Olson  
City Manager

**Attachment A - Schedule of Adjustments**

City of Corpus Christi  
Amendment to the FY 2012-2013 Proposed Budget

**TOTAL PROPOSED REVENUES** **723,139,064**  
**TOTAL PROPOSED EXPENDITURES** **730,351,255**

<b>General Fund Fund - 1020</b>		
<b>Proposed Revenues</b>		206,360,733
	<u>Adjustments:</u>	
	Increase Museum revenues	50,000
	<b>Total Adjusted Revenues</b>	<u>206,410,733</u>
<b>Proposed Expenditures</b>		\$ 205,144,507
	<u>Adjustments:</u>	
	Increase Accrued Pay	50,000
	Reduce increase for Police health plan from 11.6% to 9%	(97,000)
	Increase Reserve Appropriation	97,000
	Increase transfer to Street Fund	4,200
	Eliminate Councilmember Loeb car allowance	(4,200)
	<b>Total Adjusted Expenditures</b>	<u>\$ 205,194,507</u>

<b>Hotel Occupancy Tax Fund - 1030</b>		
<b>Proposed Expenditures</b>		14,040,534
	<u>Adjustments:</u>	
	Decrease Convention Center maintenance	(250,000)
	Increase Convention Center incentives	250,000
	<b>Total Adjusted Expenditures</b>	<u>14,040,534</u>

<b>Street Fund - 1041</b>		
<b>Proposed Revenues</b>		\$ 13,304,142
	<u>Adjustments:</u>	
	Increase transfer from General Fund	4,200
	<b>Total Adjusted Revenues</b>	<u>13,308,342</u>
<b>Proposed Expenditures</b>		13,304,142
	<u>Adjustments:</u>	
	Increase Street maintenance	4,200
	<b>Total Adjusted Expenditures</b>	<u>13,308,342</u>

<b>Public Safety Health Plan Fund - 5609</b>		
<b>Proposed Revenues</b>		\$ 5,457,105
	<u>Adjustments:</u>	
	Reduce increase for Police health plan from 11.6% to 9%	(109,000)
	<b>Total Adjusted Revenues</b>	<u>\$ 5,348,105</u>

<b>C.C. Crime Control and Prevention District Fund - 9010</b>		
<b>Proposed Expenditures</b>		\$ 5,627,344
	<u>Adjustments:</u>	
	Reduce increase for Police health plan from 11.6% to 9%	(12,000)
	Increase Reserve Appropriation	12,000
	<b>Total Adjusted Expenditures</b>	<u>\$ 5,627,344</u>

**TOTAL AMENDED PROPOSED REVENUES** **723,084,264**  
**TOTAL AMENDED PROPOSED EXPENDITURES** **730,405,455**

# City Manager's Message

**Manager's Message**

The Manager's Message is submitted as part of the Proposed Budget. After adoption, the Approved Budget Transmittal Letter will be added to this section of the document, and will itemize any changes to the Proposed Budget as approved by the City Council.



May 29, 2012

Honorable Mayor and City Council Members:

Attached for your review and consideration is the proposed Fiscal Year 2013 Operating Budget. The budget reflects a total appropriation of \$730,351,256 and was prepared to provide for the delivery of services to the citizens of Corpus Christi that is based on revenue available.

The document also provides the City Council and citizens of Corpus Christi an opportunity to evaluate the budget for two additional years. This information is included in a separate Three Year Forecast section of the document and reflects projections and assumptions for Fiscal Years 2014 and 2015. This has been done so we can evaluate the impact decisions we make today will have on the outcomes we achieve in the years to come.

The proposed budget was prepared using a zero based budget type of process. Department heads created decision packages for their areas and an Executive Team consisting of the City Manager and the Assistant City Managers approved or disapproved the packages based on priorities and available resources. The decision packages have been included in this document.

Provided below is a brief overview of some highlights of the major funds included in the Fiscal Year 2013 operating budget:

### **General Fund**

1. Ad Valorem tax revenue in the General Fund is based on adoption of the current tax rate. A net property value increase of 2.5% which includes new growth from properties not on the tax roll last year and increases in existing property values are expected to bring an additional \$1,254,000 to the General Fund.
2. Sales tax revenue for the first eight months of the year is up 16% over the prior year. We anticipate sales tax revenue will continue to be strong and have budgeted a 6% increase over the current year estimate. This amounts to an additional \$3,060,000.
3. The FY 2013 Budget includes a 4% contractual increase for Police sworn personnel, an anticipated (contract has not been settled) 2% increase for Fire sworn personnel and a 2% increase for general employees. General employees have not received a pay increase since FY 2009. The estimated cost of these personnel increases is \$2.8M. In addition, \$1.5M was placed into the budget to



4. resolve salary inequity issues. The plan is to resolve these issues over a two year period.
5. The Street department has been pulled out of the General Fund and put in a Special Revenue Fund to provide a clear understanding of street finances.
6. The proposed Fiscal Year 2013 Budget reflects a positive financial position, in that revenues exceed expenditures. The Budget complies with City charter requirements and as mentioned earlier is a part of a three year plan to maintain a balanced budget through Fiscal Year 2015.
7. Although the budget is balanced over a three year period, it is important that continuous improvement is achieved through sound management practices. Also, we intend to continue implementation of a managed competition program to insure our services are better, less expensive, more customer friendly and delivered more efficiently than any potential competitor.

### **Enterprise Funds**

1. The Enterprise Fund budgets (most importantly Water, Gas and Waste Water) were prepared to meet commitments made under the approved Fiscal Year 2012 Capital Improvement Program, our bond holders and regulatory agencies.
2. Essential operating costs were maintained and where possible operating costs were kept below current year levels.
3. Capital debt financing and inclusion of Storm Water costs in the Water Fund continue to place pressure on our utility rates. The utility funds have made substantial reductions in operating expenses in order to hold rates down.
4. \$11M in Waste Water capital reserve funds and \$3M in Stormwater capital reserve funds will be used to fund capital projects in FY 2013.
5. Proposed utility rate increases are:
  - a. Gas Fund – 0%
  - b. Waste Water Fund – 0%
  - c. Water Fund – 5.0% Residential (7,000 gallons)  
7.1% Commercial (50,000 gallons)  
8.5% Inside City Limit Large Volume (25M gallons)  
-4.5% Outside City Limit Large Volume (100M gallons)
6. Other Enterprise Funds such as Marina, Golf and Airport maintain funding requirements to provide services and with the exception of the Golf Fund, each maintains adequate reserves. It is anticipated that the fund balance of the Golf Fund will continue to improve under the new management structure. It is essential that this revised structure be achieved without imposing a future financial burden on the General Fund.

### **Special Revenue Funds**

1. Each Special Revenue Fund maintains funding commitments and sustains adequate reserves.

### Debt Service Funds

1. Each Debt Service Fund meets required debt obligations, bond covenants and sustains adequate reserves.

### Internal Service Funds

1. Internal Service Fund departments were required to follow the same zero based type budgeting process as other departments. Some of these funds made significant reductions in FY 2012 and there were only minimal changes for FY 2013. Many of these departments are analyzing longer term issues which may result in future savings. The Stores Fund is studying a virtual warehouse concept and capital project material purchasing. The Maintenance Services area is reviewing vehicle leasing options that may include maintenance. The Building Maintenance area is preparing to become more proactive. Municipal Information Systems department is preparing for the replacement of financial, human resources and court software. The health insurance area is developing more wellness programs to decrease costs.

In conclusion, this proposed Fiscal Year 2013 budget offers the citizens of Corpus Christi a sound financial plan that addresses many of the issues our community is facing. It also provides a multi-year funding plan to manage our costs in an improving economy and insures essential services continue to be delivered. Much progress has been made in the past year and we are excited about the opportunities which lie ahead of us. We are committed to becoming a benchmark city in the State of Texas.

We look forward toward presenting the proposed Fiscal Year 2013 Budget to the City Council and citizens of Corpus Christi and working to improve our city through well planned financial management.

Respectfully,



Ronald L. Olson  
City Manager



## Introduction

Fiscal Year 2012-13 total revenues are \$723,084,264. This is an increase of \$42 million, or 6.2% over the 2011-12 original Adopted Budget. Revenue increases have been projected in the Water, Gas, Wastewater, Storm Water, Redlight Photo Enforcement, Seawall Improvement, Arena Facility, Business/Job Development and Development Services Funds. These increases are discussed in each of the fund overviews.

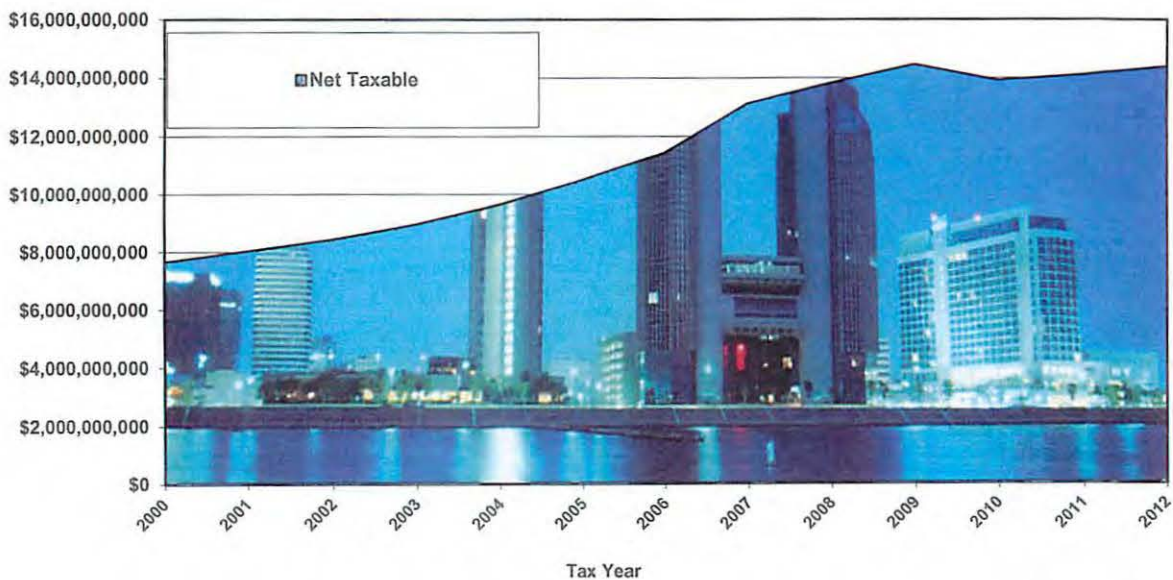
Fiscal Year 2012-13 total expenditures are \$730,405,455. This is an increase of \$67.93 million or 10.3% over the FY 2011-12 original Adopted Budget.

## GENERAL FUND

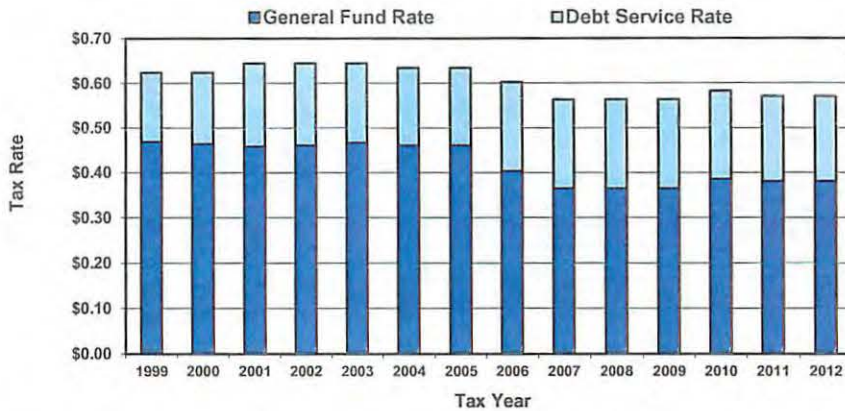
### GENERAL FUND REVENUES

Ad Valorem (Property) Tax – Fiscal Year 2012-13 ad valorem tax revenue continues to remain the largest source of revenue for the General Fund (25.6% of total projected revenue). The certified roll submitted by the Nueces County Appraisal District assessed values as of January 1, 2012 were approximately 2.1% higher than previous year values. New improvements and property added to the appraisal roll in FY 2012-13 amounted to \$250M. Without this new growth, values of existing property values actually dropped by 0.4%. The FY 2012-13 Adopted Budget reflects a tax rate of \$0.570557 - Maintenance and Operations (\$0.380339) and Debt Service (\$0.190218). The tax rate is the same as the rate adopted the previous year. The tax rate for General Fund Maintenance and Operation for FY 2012-13 will result in \$51.3M of ad valorem tax revenue for the General Fund compared to \$50M the previous year.

### NET TAXABLE VALUES HAVE INCREASED SLIGHTLY

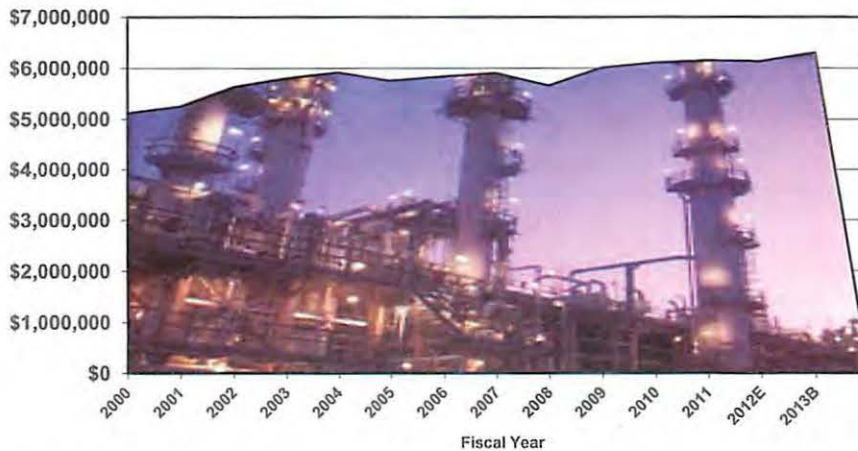


### TAX RATE REMAINS CONSTANT



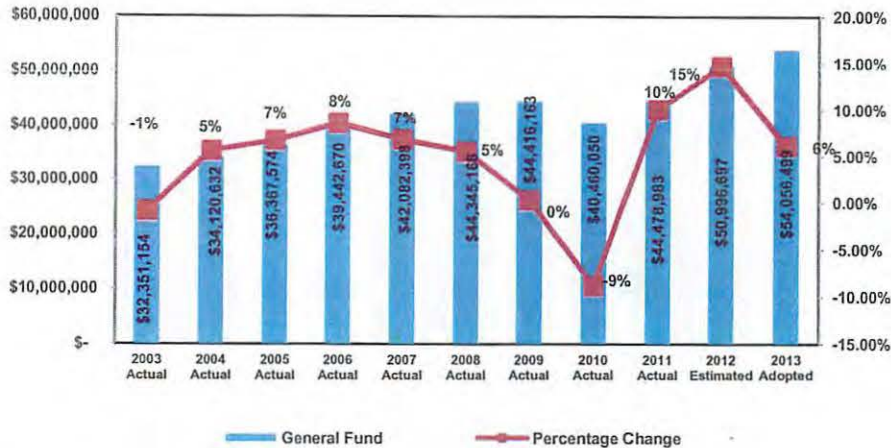
Industrial District Contract(s) – The City has entered into Industrial District agreements with industries located within the extraterritorial jurisdiction of the City. The current contracts became effective in January, 2005 and expire in December, 2014. The companies in the Industrial District agree to pay the City an amount in lieu of property taxes. Essentially, property improvements are billed at incremental levels up to 60% of taxable value and land is billed at 100% of taxable value. In FY 2012-13, staff is projecting an increase of 2.9% over current year estimates.

### INDUSTRIAL DISTRICT REVENUE HAS REMAINED FLAT



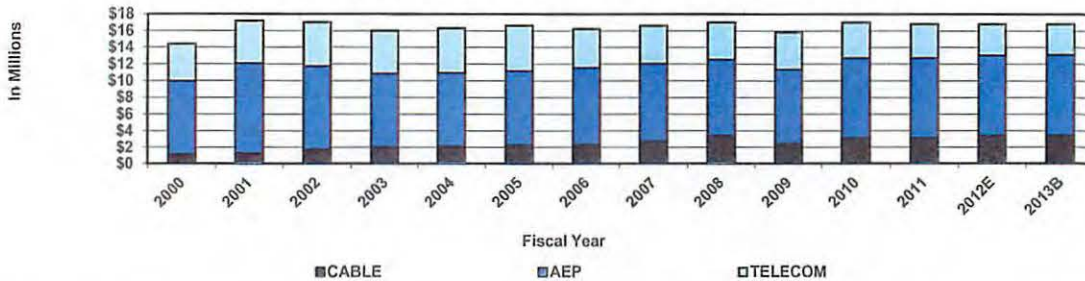
Sales Tax - FY 2012-13 receipts are anticipated to exceed prior year receipts by approximately \$3,060,900 which is equivalent to a 6% increase. Sales tax represents 26.2% of total General Fund revenues programmed in the FY 2012-13 budget. Sales tax revenue has increased by 10% in FY 2010-11 and 14% in FY 2011-12. Much of the recovery continues to be related to the Eagle Ford Shale oil & gas formation which is expected to spur economic growth for several years.





Franchise Fees – The FY 2012-13 budget anticipates a slight upward trend in Cable TV and Electric franchise fees. Electric franchise fees are highly dependent upon the weather. The City continues to experience a decrease in the number of lines which generate revenue in the Telecommunication fee area. There is a wide spread trend of consumers dropping land lines and is expected to continue. Staff is projecting a decrease of 7.8% from FY 2011-12 budgeted revenue in Telecommunication fees.

**FRANCHISE FEE REVENUE HAS REMAINED FLAT**



Solid Waste Services – FY 2012-13 revenue reflects a slight increase of \$35,616 or 0.1% over FY 2011-12. There are no rate adjustments for Fiscal Year 2012-2013.

Other Permits and Licenses – A small increase of \$74,447 from the prior year is anticipated in this area. Beach Parking Permits make up 68% of the revenue in this area.

Municipal Court – Revenue in this area is expected to decrease significantly by \$1,125,340 or 22.5% from the previous year. The main reasons for the decline which began in the fall of FY 2010-11 are more people qualifying for community services and thus not paying fines, reduction in the number of citations written and staffing shortages which resulted in collection problems. Until the economy starts to show more signs of improvement, the number of people qualifying for community service is expected to continue. An action plan which began in FY 2011-12 continues to be underway to correct staffing issues and should improve collections in FY 2012-13. The reduction in the number of citations written is under review.

Animal Care and Control Services – Beginning in FY 2012-13, these revenues were separated from Health Services as an ongoing plan to improve services in this area. Revenues are expected to be flat with no changes in rates.

**Health Services** – A decrease of \$11,375, or .1%, is anticipated for FY 2012-13. Food Service Permits and Vital Statistic Fees comprise 93.75% of this revenue source. Both of these areas are budgeted at reduced levels.

**Museum** – Revenue increased by \$52,000, mostly in anticipation of increased attendance due to increased marketing efforts. \$25,000 will be expended from the Hotel Occupancy Tax Fund for marketing out-of-town visitors. Negotiations are under way to partner with a private company for museum operations. Subsequent to budget adoption an agreement was reached and the museum will be under the direction of a private company beginning September 1, 2012.

**Library** – Library services revenue has been essentially flat over the past 5 years. The business model for libraries is changing as more and more reading materials are available electronically.

**Recreation Services** – A slight increase of \$61,748 or 2%, is anticipated for FY 2012-13. Latchkey revenue comprises 76.8% of the revenue in this category and is budgeted to increase by 2.6% over FY 2011-12. The Latchkey program is an after school program designed financially as a breakeven proposition. Any decrease in revenue is offset with a corresponding decrease in expenditures.

**Administrative Charges** – This category of revenue is derived from service charges and indirect cost recovery billed to other funds for support services performed by General Fund operations (human resources, a variety of financial services, administration, etc.) and are programmed in the FY 2012-13 budgeted to increase significantly by 26.0% or \$1,038,866 above the level charged in the prior fiscal year. The large increase is a result of decreasing charges to other departments included in Interdepartmental Services revenue.

**Public Safety Services** – Public Safety revenues are projected to decrease in FY 2012-13 by approximately by 5.6% \$794,609. The decrease is mainly due to significant decrease in Emergency Call revenue of 20% or \$1,300,000. The decrease is due to a change in circumstances after adoption of the FY 2012 budget. The prior contractor for Emergency Call billing was cited in a federal lawsuit for the over billing of medicare clients. The prior budget was based in part on this contractor's recommendation. Other factors include fewer customers carrying private insurance, fewer medicare customers carrying supplemental insurance. Substantial changes have been made in the parking enforcement area. Some of the biggest changes include updating parking meters, increasing fees and decriminalization of parking violations (these violations will now be a civil offense).

**Intergovernmental** – A total of \$2,853,463 is projected for FY 2012-13, compared to \$2,891,659 for the prior year. Two revenues, Nueces County-Metrocom and RTA (Regional Transportation Authority)-Street Services Contribution, comprise 75.6% of the revenues in this area. Nueces County-Metrocom is the County payment for their share of 911 services based on an agreement that requires them to pay 22% of the cost of operating 911 services. The RTA provides public transportation services to the citizens of the Coastal Bend. The RTA is authorized to levy a ½ cent sales tax. The City receives a contribution from the RTA for street improvements. The contribution amounts to \$1,089,612 in FY 2012-13 - the same level budgeted in FY 2011-12.

**Interfund Charges** –A total of \$4,534,659 of Interfund Charges is projected for General Fund FY 2012-13 compared to \$4,754,530 in FY 2011-12. Two revenues comprise 81.1% of the revenue in this area - Interdepartmental Services revenue and Transfer from General Liability Fund. Interdepartmental Services revenue of \$2,156,192 is comprised of payments from other funds for services provided by the General Fund (e.g., beach cleaning contributions from the

Hotel Occupancy Tax Fund, right-of-way mowing, etc.). This revenue has dropped by almost \$1.7M from the previous year because many of these charges to departments are now included in Administrative Charges to the various Funds. Transfer from the General Liability Fund of \$1.5M is a one time transfer which will be used to purchase an in-car video system for the Police department.

## **GENERAL FUND EXPENDITURES**

Budget Process – The City Council directed staff to use a Zero Based Budgeting type of process. Each department was given a target amount based on available resources. Some departments were asked to prepared reduction decision packages. Other departments were asked to prepare decision packages that enhanced their services. All departments were required to present their budgets to the Executive Team (City Manager and Assistant City Managers), listing their mission, mission elements, pinnacle issues, accomplishments, goals, revenue and expenditure data and decision packages. The Executive Team made decisions on department budgets using Council goals and City staff priorities. Overall the FY 2012-13 General Fund budget is programmed to increase by \$7,568,539 (3.8%) over the prior year original budget amount.

Non-sworn personnel will receive a 2% pay increase. This group of employees have not received an increase since 2009. It is imperative we remain competitive in the market place.

Provided on the following page is a summary of the major funding categories included in the General Fund:

General Government – General Government includes funding for the Mayor and City Council, City Attorney, City Auditor, City Secretary, City Manager, Finance, Office of Management & Budget, Human Resources, Municipal Court and Museum. Expenditures in this area have increased by \$1,587,000 over the Adopted FY 2011-12 Budget. Some of the major changes in the budget include:

- 1) City Attorney – 2 existing Sr. Attorney positions moved to the General Liability Fund to better align funding with the benefitting department. (-\$192,400)
- 2) City Auditor – Add 1 Management Assistant position and additional operating expenses. (\$73,390)
- 3) City Manager – Clean City initiative program has moved to the Solid Waste department where it will continue at the same level of service. (-\$63,879)
- 4) City Secretary – Cost of City Council election added to the budget. (\$320,000)
- 5) Human Resources – Add 1 Sr. Human Resource Analyst to assist with update of compensation and classification system. Additional training for executive staff and record conversion to electronic system also funded in this area. (\$225,000)
- 6) Municipal Court – Funding for a new court management system is included in the budget (\$650,000) and various detention center and court improvements (\$236,000).

Fire Department – The Fire Department is authorized 414 uniform personnel. At the time of budget preparation, 389 of these positions were filled. The budget includes a 30 cadet fire academy scheduled to begin early in the FY. The budget also includes a 2% pay increase for fire uniform personnel. The Fire Department budget also includes the seventh and last year of increased City contribution to the firefighter's retirement plan as part of a plan approved by Council in Fiscal Year 2006.

**Police Department** – The Police Department is authorized 451 sworn personnel positions. Three hundred ninety-five of these positions are funded through the General Fund, 50 positions are funded through the Crime Control District, and six positions are grant funded. At the time of budget preparation, 14 sworn positions were vacant. Twenty three sworn positions are not funded in the current year budget – the 14 currently vacant and an additional 9 anticipated vacancies. A 15 trainee police academy is also budgeted. The Adopted Budget also includes funding for an in-car camera system at a cost of \$1.5M. The budget includes funding for 33 replacement police package vehicles. FY 2012-13 is the third year of an approved five year collective bargaining agreement. A 4% increase for sworn personnel is budgeted as per the agreement.

**Health Department** – For FY 2012-13 Animal Control and Care services is no longer under the direction of the Health department. In addition to the \$2.7M the City contributes for Health services, Nueces County and the State of Texas contribute \$1.4M and \$3.55M respectively to help accomplish the mission of the Health department. Funding is included in the budget for medical record automation and additional protection of patient information.

**Library** – The City operates six public libraries, two of these six are jointly operated with Corpus Christi Independent School District. No major changes in the Library level of service is included in the Adopted Budget.

**Park and Recreation** – The FY 2012-13 Parks and Recreation budget reflects only minor changes from the previous year. The major change is that 7 Park Construction Technicians were eliminated. Work in this area will now be contracted as needed. Some of the savings from this change will be used to operate the new Oso Bay Park.

**Street Services** - The Street Department budget has been taken out of the General Fund budget and placed in a Special Revenue Fund.

**Solid Waste Services** – The Solid Waste Services budget reflects an increase of 10 FTE's. The Clean City program (1FTE) has been moved from the City Manager department to Solid Waste. An additional 7 FTE's were added to meet the workload demand in the recycling and garbage collection areas. And lastly 2 Compliance Officers were added to better enforce Solid Waste Code issues.

**Comprehensive Planning** – The Planning department was moved from the Development Services Fund (Special Revenue Fund) to the General Fund. The Planning Director will also provide supervision for the Environmental Services function which is located in the Water Fund.

**Neighborhood Services/Community Development** – During budget discussions this was an area identified as needing additional support. An additional \$150,000 was made available to add 2 Code Enforcement officers and additional software. This area will also be given more support from Police and Animal Control to deal with code issues.

**Engineering Services** - For FY 2012-13 Traffic Engineering, Traffic Signals and Signs and Markings have been moved from the General Fund to the newly created Street Fund. There are significant changes in the remaining areas – Engineering Support Services, Residential Traffic Management and Street Lighting.



Outside Agencies – The Outside Agency budget remains essentially flat with continued funding for the Downtown Management District, the Regional Economic Development Corporation, Nueces County Mental Health Mental Retardation Center and the City’s allocation for the Nueces County Appraisal District.

Other Activities – Several substantial changes have occurred in this area resulting in an increase of 15.3M. The biggest change is a transfer to the newly created Street Fund of 13.3M. Economic incentive agreements are budgeted to decrease by \$880K. Debt Service of almost \$241K was added to pay for bonds sold to improve energy efficiency. The payment for these bonds was funded with anticipated savings from the project.

**UTILITY SYSTEM**

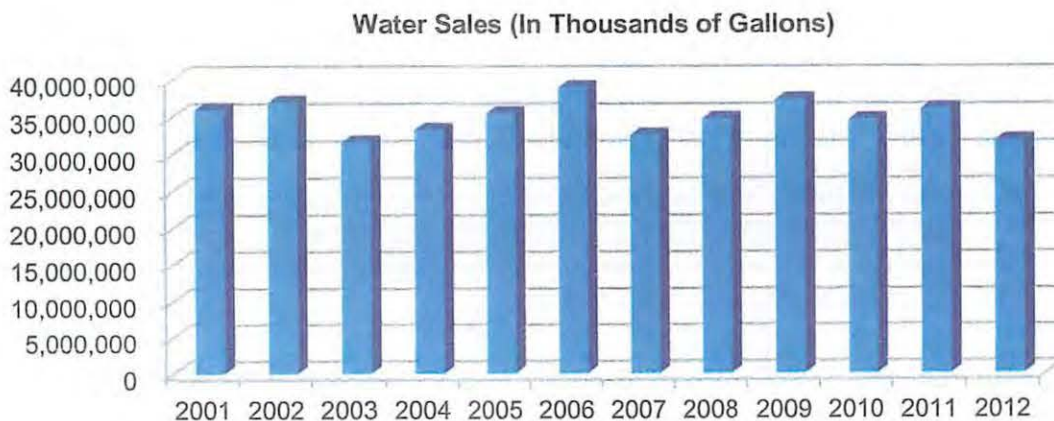
**UTILITY RATES**

Average Water Residential rates are programmed in the FY 2012-13 budget to increase by 5.0%. No rate increase is planned for the Gas and Wastewater utilities. Average Water Commercial rates are programmed to increase by 7.1%. The increase in Water rates was minimized by using \$3M of capital reserves in the Storm Water Fund. For FY 2012-13 the Storm Water Utility continues to be funded through the water rate structure. Using \$11M in Wastewater capital reserves eliminated the need for an increase in Wastewater rates. A sample water bill is provided below for comparative purposes:

WATER	<u>FY11-12</u>	<u>FY12-13</u>
Average Residential Water Customer per Month	\$ 34.89	\$ 36.61
Average Commercial Customer	\$ 289.45	\$310.00

**UTILITY REVENUES**

Water – Water operating revenue has decreased slightly from last year (\$232,455). Total Water revenues remained essentially flat with only a 0.02% increase mostly due to a one-time \$2M transfer from the Gas utility which was not realized in FY 2012-13.



Storm Water – Storm Water rates are imbedded in the Water Rate structure and the revenue necessary to cover expenditures is transferred from the Water Fund to the Storm Water Fund. The transfer from the Water Fund has increased by almost \$2.1M.

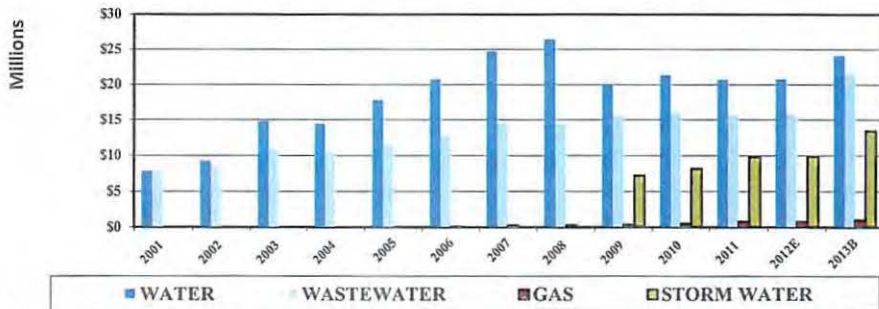
Wastewater – Wastewater revenues have decreased from last year (\$232,455). The revenue decrease is due to a projected water consumption decrease in the ICL Residential category. Residential Wastewater rates are calculated using a 3 month winter average of water consumption. This model is primarily used to remove the heavy irrigation months from the consumption volume used for Wastewater calculations.

Gas – After removing the Cost of Purchased Gas, revenue is expected to increase by 5.9%. This increase is due to a small increase in the number of customers and a slight consumption increase as the FY 2012 winter was very mild.

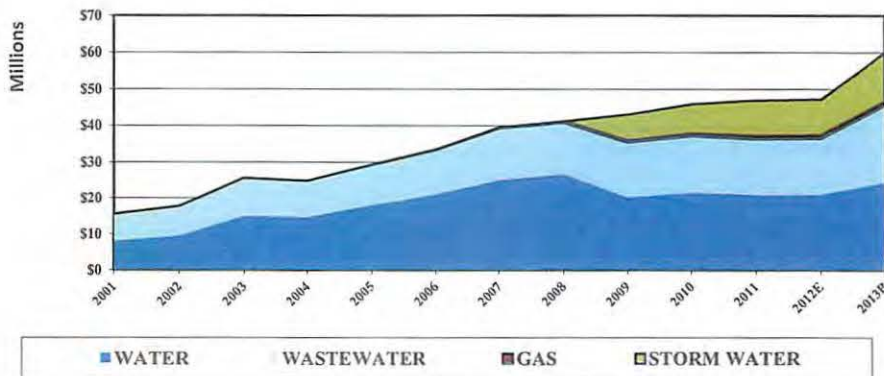
**UTILITY EXPENDITURES**

Water - Total departmental expenditures in the Water Fund are budgeted to increase by \$6.2 million from the amounts budgeted in FY 2011-12. The increase is due to an additional \$2.1M amount transferred to the Storm Water Fund and an increase of \$4.4M in debt.

**UTILITY DEBT SERVICE  
(Revenue Bond & Refunding Debt Only)**



Note: Storm Water was not split out of Water until FY 2009. The split distorts the increase in debt service experienced. Please see the following cumulative graph of debt service.



Note: Revenue Bond Debt Service has increased from \$5.5M in FY 2001 to a Budgeted \$50.8M in FY 2012, representing over a 3 fold increase or an

Storm Water - Storm Water expenditures increased by \$5.9M from the previous year. The increase is due primarily to a \$3M transfer to finance capital projects and a increase of \$3.7M in debt service.

Wastewater - The Wastewater Fund departmental expenditures are projected to increase by \$18.5M over the prior year. This large increase, which amounts to almost 25% is due to an \$11M transfer to finance capital projects, a \$6.1M increase in debt service and an increase of



\$800K for the replacement of equipment. In the future, more stringent permit requirements mandated by the Texas Commission on Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) regarding ammonia limits and the Sanitary Sewer Overflow Consent Decree by the Department of Justice are expected to come with a significant price tag.

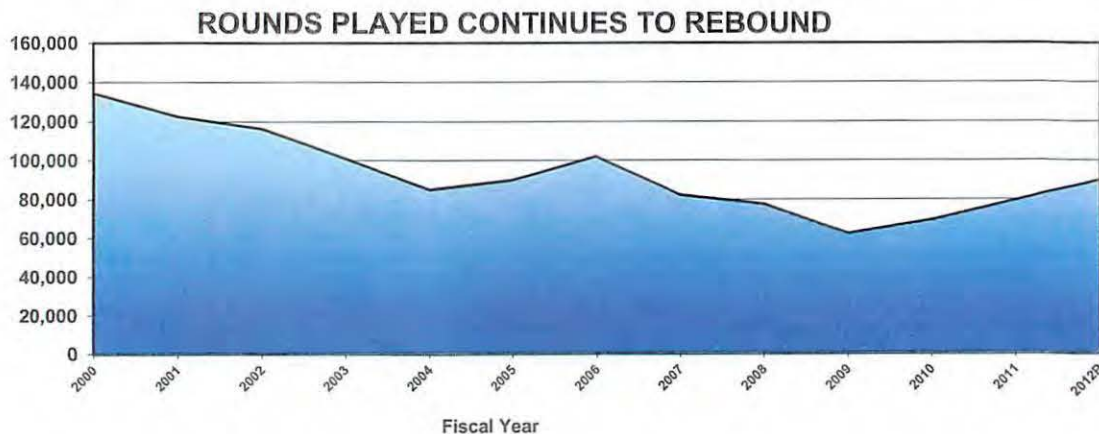
Gas – The City purchases gas for resale on a long-term contract. The contract price is subsequently passed on to customers of the gas system. No increase in the cost of service is included in the FY 2012-13 budget. Excluding the cost of natural gas, expenditures have decreased by \$1.9M. The decrease is due to a one-time \$2M transfer to the Water Fund in FY 2011-12.

**OTHER ENTERPRISE FUNDS**

MARINA FUND - Fund revenues are projected to increase by \$155,000 in FY 2012-13. Increase is primarily due to increase in Slip Rentals. No fee increases are projected but demand is expected to increase for Slip Rentals as economy improves.

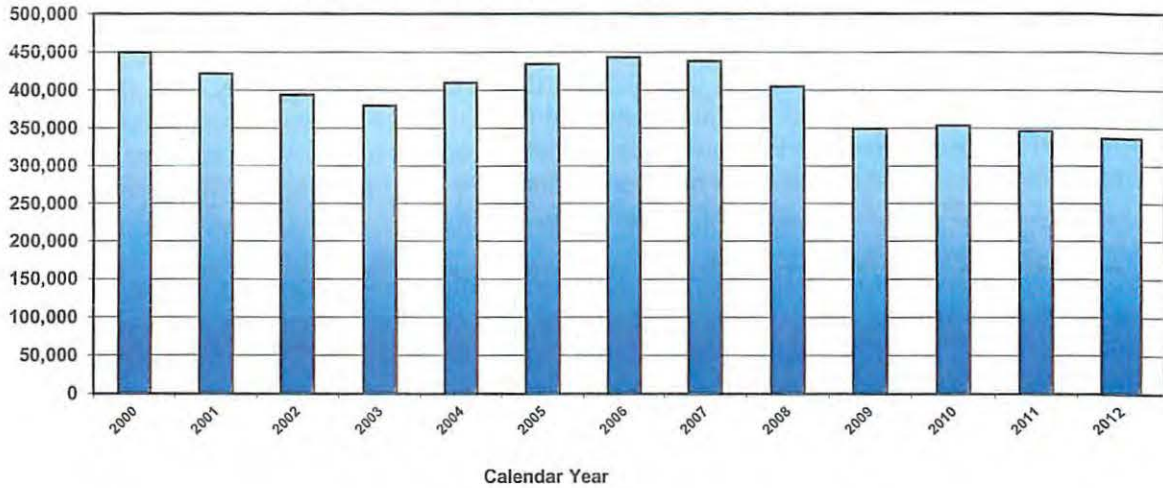
The FY 2012-13 Marina budget reflects continuation of current service levels and contributions for retirement of debt service as scheduled. Budgeted expenditures reflect a very modest \$30,000 or 1.8% increase.

GOLF CENTERS FUND – Both the Gabe Lozano and Oso golf courses have been contracted out to a third party as of February 1, 2011. The initial term of the lease is 10 years with options to extend for an additional 10 years, then an additional five years. The third party reimburses the City for some equipment leases and computer services. The City shares in 50% of profits from golf operations, but does participate in any losses the third party may suffer. Projections anticipate the \$1,722,000 deficit in the Unreserved Fund Balance will be eliminated by FY 2018.



AIRPORT FUND - Airport Fund total revenues are projected to increase in FY 2012-13 by \$60,000 or less than 1% compared to prior year budgeted revenues. The modest revenue increase is the result of small contractual increases. Expenditures in FY 2012-13 are budgeted to increase by almost \$663,000 from prior year levels. The major reasons for the decrease are: 1) Increase of \$100,000 in debt service costs; 2) Increase of \$52,000 in administrative costs paid to the General Fund and 3) Fully funding all positions in the Public Safety area.

### ENPLANEMENT ACTIVITY HAS DECLINED



### DEBT SERVICE FUNDS

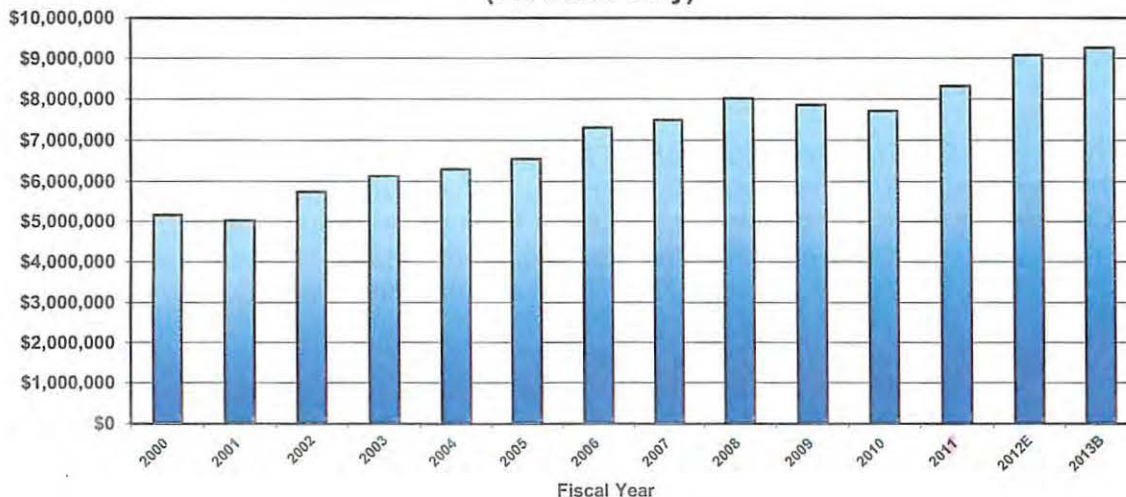
Debt Service Funds expenditures have increased by \$11.1M from the prior year. Increases in the utility area account for more than \$9.1M of this increase. The poor condition of city streets is a focal point of the City Council and discussions are underway to develop a funding plan to address the street issue. Street projects are generally matched dollar for dollar with revenue bond requirements to help pay for associated utility infrastructure requirements.

Council adopted the effective tax rate of \$0.190218 per \$100 valuation for tax-supported debt in FY 2013 (Tax Year 2012) and increased Water utility rates by 5.0% to help cover revenue bond and operational requirements. In addition to the rate increase \$11M in Wastewater capital reserves and \$3M in Stormwater capital reserves was used to help minimize rate increases.

### SPECIAL REVENUE FUNDS

HOTEL OCCUPANCY TAX FUND (HOT) – Revenues were up 12.5% in FY 2012 and a modest increase of 2% is projected for FY 2013. These revenue increases allowed the City to increase Convention Center maintenance from \$100,000 to \$2,292,748 and Convention Center incentives from \$50,000 to \$300,000.

### Hotel Tax Receipts Continue Strong Growth (7% Base Only)



**REINVESTMENT ZONE NO. 2 FUND** – This is a tax increment financing (TIF) district which is commonly referred to as the Packery Channel Fund. Revenues are generated from dedicated ad valorem taxes from the participating jurisdictions (the City, Nueces County, and the Nueces County Hospital District) on the properties located in the TIF zone. Revenue is expected to be flat for the next couple of years. Expenditures consist of \$1.2M in debt service and \$869K for capital improvements. \$5M of the fund balance is reserved for dredging, \$2.5M is reserved for a Bond reserve and \$1M is reserved for maintenance.

**REINVESTMENT ZONE NO. 3 FUND** – This TIF was created in FY 2008-09 and is commonly referred to as the Downtown TIF. The Downtown TIF was created to facilitate planning, design, construction of public improvements, development of new land uses and redevelopment or rehabilitation of existing land uses in the City's downtown area. No expenditures have been approved for the Fund.

**SALES AND USE TAX FUNDS** - As authorized by State law, citizens of the City of Corpus Christi have adopted three dedicated 1/8th cent sales and use taxes for the following purposes: improvements to the City's existing seawall; construction of a new multi-purpose arena; and programming/incentives for business and job development. Accordingly, three separate funds exist to account for use of these revenues.

**Seawall Improvement Fund/Arena Facility Fund:**

Revenues for both of these funds are anticipated to increase by almost \$1M over prior year budgeted amounts. The increase equates to a 6% increase over current year estimates. Expenditures in these funds are primarily for debt service for voter approved bonds. Funds are also budgeted in the Arena Facility Fund as a transfer to the Visitors' Facilities Fund for defraying the cost of insurance coverage, facility management fees and other support costs. Expenditures in the Arena Facility Fund also include \$150K for Arena maintenance and repairs.

**Business & Job Development Fund:**

Similar to the Seawall Improvement and Arena Facility Fund, revenues for the Business and Job Development Fund are likewise anticipated to increase by almost \$1M in FY 2012-13. Expenditures programmed from this fund for FY 2012-13 are for small business projects, debt service, insurance costs related to Whataburger Field, and affordable housing programs. Funding for major business projects will be appropriated throughout the year as opportunities arise.

**DEVELOPMENT SERVICES FUND** - This fund was created to specifically identify both revenues and expenses associated with the One Stop Center. This fund continues to receive a contribution from the General Fund; however, the proposed funding level for FY 2012-13 is recommended to be decreased from \$903,948 budgeted in FY 2011-12 to \$491,331. The Planning function has been moved out of this Fund and into the General Fund.

**VISITORS FACILITIES FUND** – Operations for the American Bank Center (Arena), Convention Center and the Heritage Park are budgeted in this Fund. A third party operates the Arena and Convention Center. The deficit in the Unreserved Fund Balance reached \$3.38M in FY 2007-08. A slow, steady recovery has occurred and projections are the Unreserved Fund Balance deficit will be \$617K at the end of FY 2012-13. The Fund receives a subsidy from the HOT Fund of \$3.2M.



**CRIME CONTROL & PREVENTION DISTRICT FUND** - Adopted expenditures for this fund include the base programs of 50 officers, four staff positions to support the Pawn Shop Detail, 6.6 staff positions to support the Juvenile Assessment Center, three staff positions to support Juvenile City Marshals and five replacement vehicles. Revenues in the Fund come from a voter approved 1/8th cent sales and use tax.

#### **INTERNAL SERVICES FUNDS**

The City's internal service funds support other City operations on a cost basis, with allocations back to customer departments for costs incurred. Below is a summary of budgets for major internal service funds.

**STORES FUND** - Warehouse operations, printing services, purchasing services and messenger services are accounted for in this fund. Warehouse operations house various supplies used by City departments. Supplies are marked up to cover personnel and other costs associated with running the warehouse. A small print shop is available to City departments for a variety of printing jobs. The Purchasing division consists of nine positions and serves as the purchasing agent for City operations.

**FLEET MAINTENANCE SERVICES FUND** - For FY 2012-13 the Facilities Maintenance area has been put into a separate Fund and is discussed below. Several initiatives are being evaluated in the fleet area: 1) A revised plan for equipment replacement; 2) A direct bill method to replace the current allocation method for allocating costs to user departments and 3) An equipment pool where departments could share equipment. In addition, a \$500K fuel reserve has been budgeted in the event fuel prices escalate and \$450K has been set aside for outside repair costs in the event some changes are not as effective as anticipated.

**FACILITIES MAINTENANCE FUND** – This is a new Fund separated from the fleet maintenance area. This is an area that has been identified as being underfunded and work is underway to develop a plan to address facility maintenance needs. \$775K has been budgeted in FY 2012-13 to address a small part of needed maintenance.

**MUNICIPAL INFORMATION SYSTEMS FUND (MIS)** - Expenditures have increased by \$2.9M from prior year. This is due to the anticipated replacement of the financial and human resources system expected to cost \$3M. This system was funded by a \$1.4M transfer from the Workers' Comp Fund and the use of \$1.6M from the MIS fund balance.

**ENGINEERING SERVICES FUND** – Revenues are budgeted more than \$1M less than the prior year due to the completion of the majority of the 2008 bond issue projects and the uncertainty of voter approval for the 2012 bond issue in November 2012. The Engineering department is reimbursed from bond proceeds for their work on the projects. One Executive position was eliminated from the budget for a savings of \$115K.

#### **LIABILITY & EMPLOYEE BENEFITS FUNDS**

The three health plans, Fire, Public Safety and Citicare, are split into three separate funds. A brief summary of each Health Fund is given below.

**Fire Health Plan** – A 14.6% premium increase has been budgeted for active employees and retirees in this plan. Expenditures are up by \$1.1M as claims experience has not been favorable.

Public Safety Plan – A 9% increase in premiums is budgeted for active employees and retirees in this plan. Actuarial projections showed an increase of 11.6% was needed, but a decision was made to use available fund reserves to lower the premium increases. Expenditures are budgeted \$391,000 less than the prior year as claims experience has been favorable. In addition, a new customer driven plan with a Health Savings Account will be available to participants in FY 2012-13.

Citicare Group Health Plan – A 6.6% increase has been budgeted for active employees. Retiree rates were increased by 14.6% as the City continues to move toward charging this group the true cost of the benefit as opposed to averaging the cost with current employees.

GENERAL LIABILITY FUND - Costs are budgeted based on actuarial estimates. \$1.52M of excess fund balance will be transferred to the General Fund for the purchase of an in-car video system for the Police department. The other major change in the fund is 2 additional attorneys have been transferred from the General Fund as more emphasis is being placed on defending the City against lawsuits.

WORKERS' COMPENSATION FUND – Workers' Compensation claims have been budgeted essentially flat from the previous year. A \$1.4M transfer to the MIS Fund has been budgeted to partially fund replacement of the financial/human resources software.

ECONOMIC CONDITIONS – The economy continues to show signs of strengthening – sales tax revenue was up 14% over the previous year and unemployment rates have dropped from 7.6% in August 2011 to 6.5% in August 2012. The national unemployment rate is 8.2%.

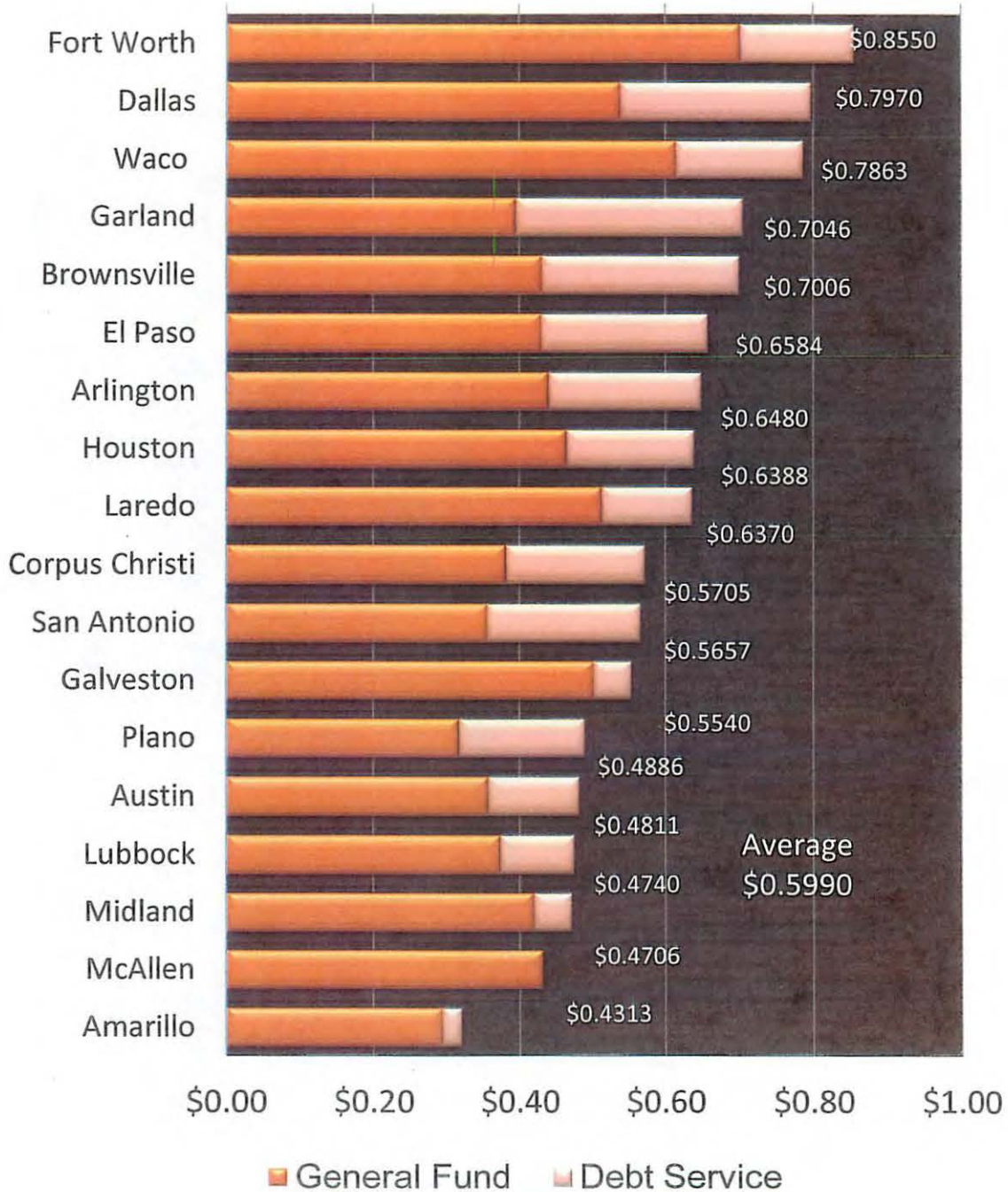
The recovery continues to be fueled by the oil and gas industry. The Eagle Ford Shale oil and gas formation is employing many of the city's residents. The Texas Workforce Commission has estimated 25,500 new jobs have been created since the start-up of the Eagle Ford Shale. An additional 40,000 new jobs are projected over the next five years.

Schlitterbahn and the Upper Padre Partners signed a Chapter 380 agreement with the City to construct a Schlitterbahn Water Park on North Padre Island and other destination resort projects. The total investment could reach \$557M. The project is scheduled to break ground by February 2013.

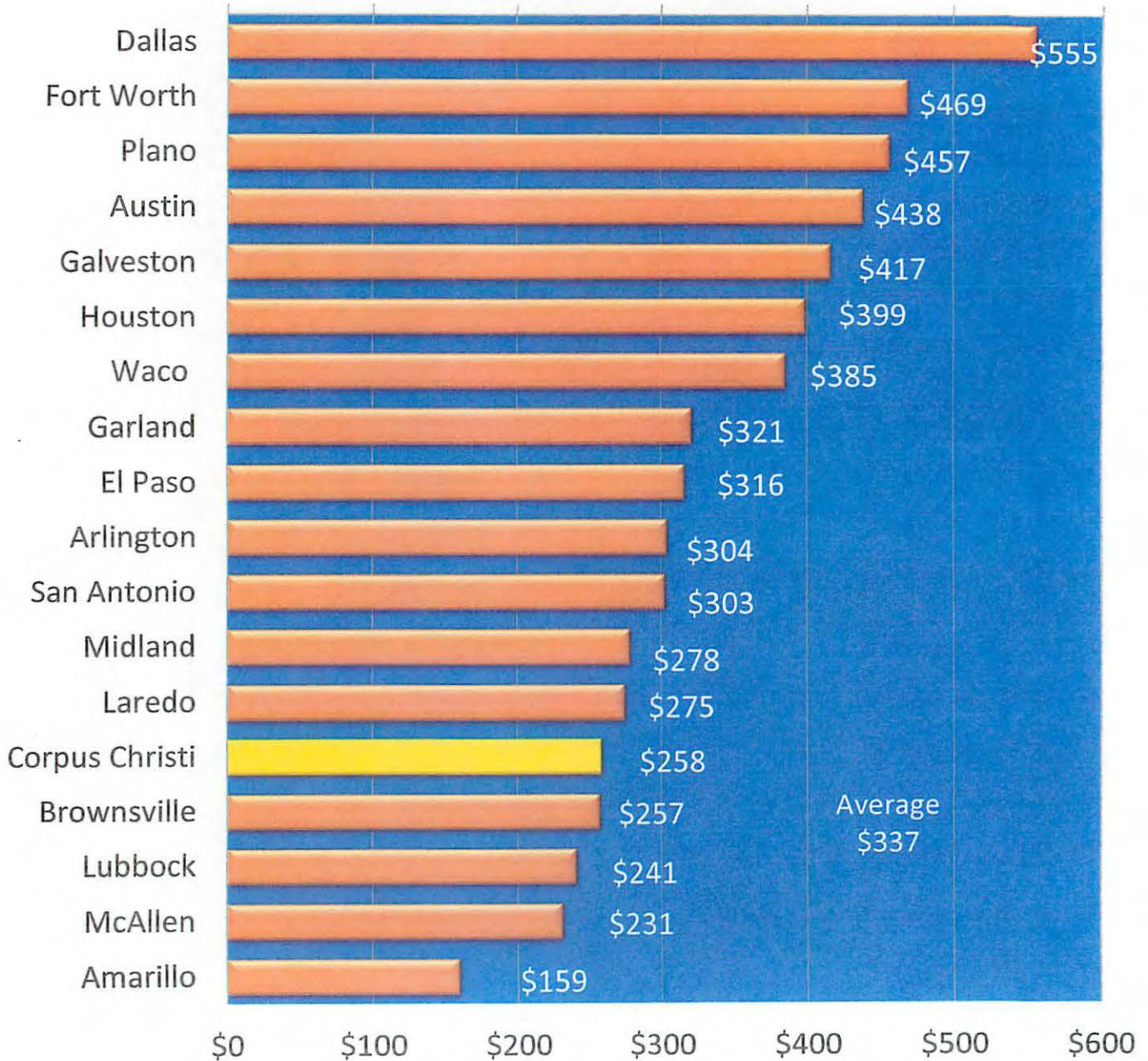
Tianjin Pipe Co. has started construction of the first phase of their steel pipe manufacturing plant and plan to hire 100 employees in the next three months. This project is expected to generate a \$2.7B boost to the local economy in the first decade.

The Corpus Christi Economic Development Corporation (CCREDC) is partially funded by the City under a contract to recruit and retain primary employers. The CCREDC currently has over 34 active projects from a variety of industry sectors with a total of \$14.7B in investment and approximately 1,780 new jobs.

## FY 2012 AD VALOREM TAX RATE BELOW AVERAGE OF COMPARABLE TEXAS CITIES

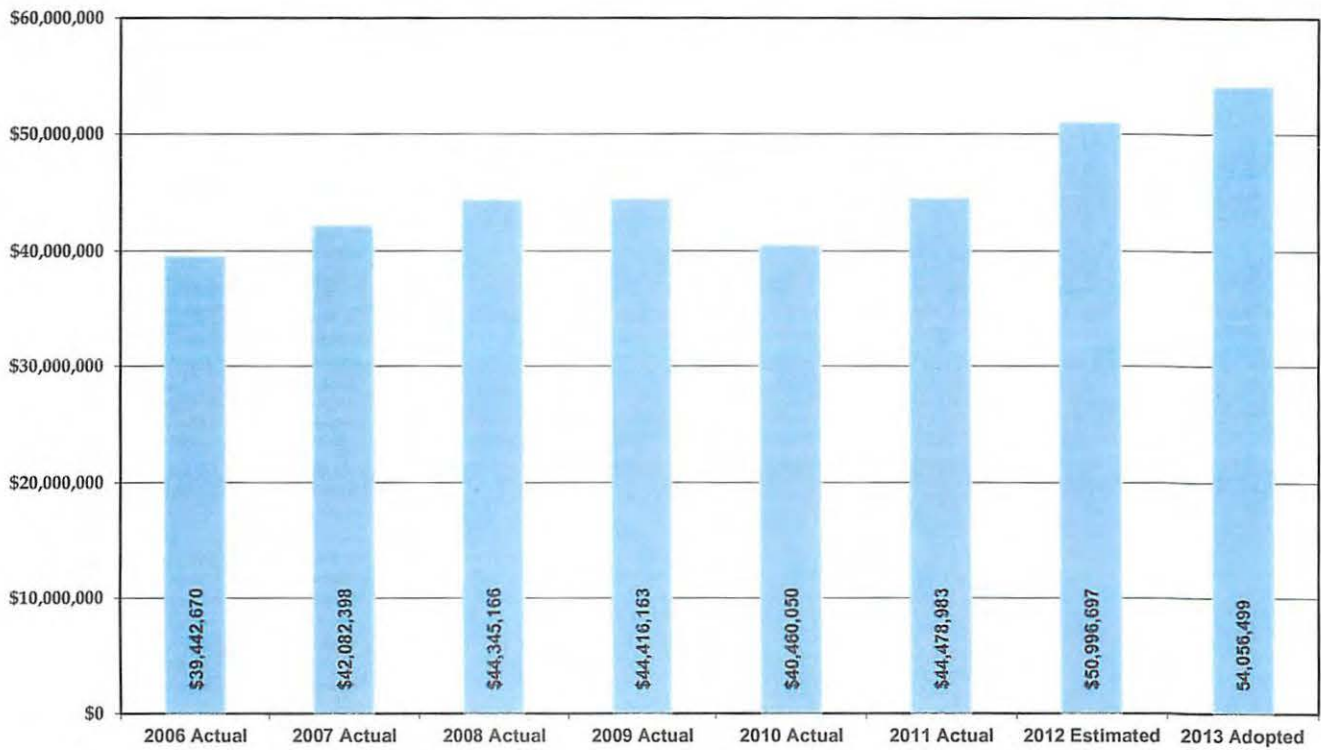


### FY 2011 TAX LEVY PER CAPITA



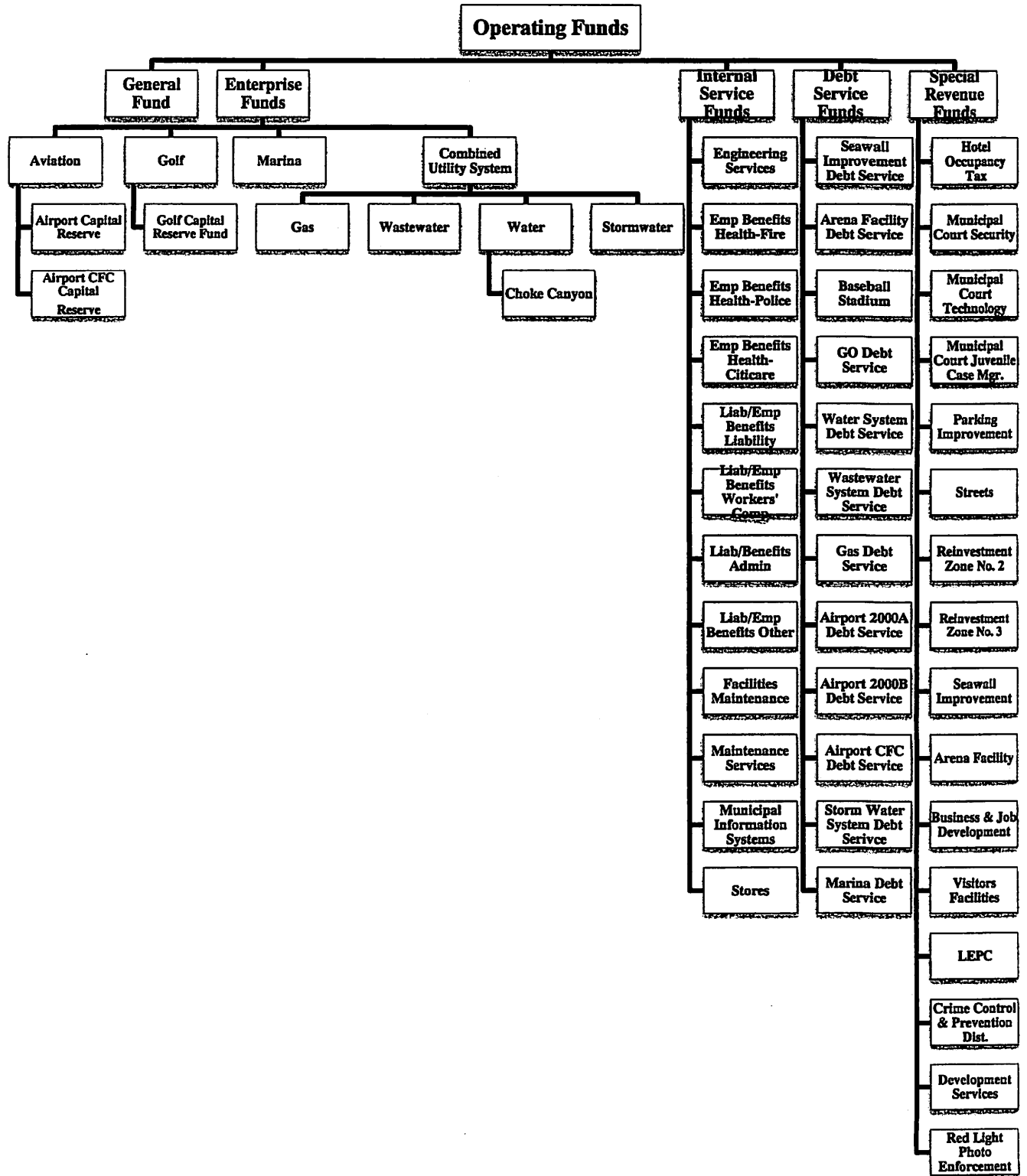


## SALES TAX COLLECTIONS EXPECTED TO CONTINUE STRONG GROWTH





# City of Corpus Christi Fund Structure



FUND	PURPOSE
<b>General Fund</b>	Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund.
<b>Enterprise Funds</b>	
Aviation	Used to account for operations at the Corpus Christi International Airport
Golf	Used to account for operations at the Gabe Lozano, Sr. and the Oso Golf Centers. The courses are now operated by an independent contractor.
Marina	Used to account for operations at the Corpus Christi Marina
Combined Utility System	Used to account for the City's water system, waste water disposal system, gas system and storm water sewage and drainage system.
Water	
Wastewater	
Gas	
Stormwater	
<b>Internal Service Funds</b>	
Engineering Services	This fund provides complete engineering services to City departments.
Fleet Maintenance	This fund provides fleet maintenance services to City departments
Facilities Maintenance	This fund provides building maintenance services to City departments
Municipal Information Systems	This fund is used to provide data processing services to city departments and further supports departments citywide through the automation of processes and the provision of wired and wireless data, voice and video communications.
Stores	This fund is used to maintain an inventory of commonly used materials and supplies and to provide printing services.
Liability & Employee Benefits	These Funds are used to accumulate funds for the payment of liability and workers' compensation claims and various premiums for insurance coverage. The Funds also account for the employee health insurance plans offered by the City.
<b>Debt Service Funds</b>	These Funds were established to account for funds needed to make principal and interest payments on outstanding bonds and other debt instruments when due.

FUND	PURPOSE
<b>Special Revenue Funds</b>	
Hotel Occupancy Tax	Used to account for revenues received from Hotel Occupancy Taxes and expenditures funded with these revenues.
Municipal Court Funds	
Municipal Court Security	These 3 funds were created to account for courts fees which can only be used for very specific expenditures.
Municipal Court Technology	
Municipal Court Juvenile Case Mgr	
Parking Improvement	Fund established in FY 2012-13 to account for parking revenues and related expenditures. New agreement with Parking Advisory Board calls for split on parking revenues so improvements can be make to downtown area.
Street	Established in FY 2012-13 to account for all activities related to funding of street maintenance and repairs.
Reinvestment Zone #2	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #2 (commonly referred to as Packery Channel). Fund is used for development and improvement projects within the zone.
Reinvestment Zone #3	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #3 . Fund will be used for downtown development and improvement projects within the zone.
Seawall Arena Business & Job Development	These funds were created to account for voter approved capital improvement programs for the seawall, arena and the baseball stadium; for the promotion and development of new and expanded business enterprises; and for assisting qualified citizens with affordable housing.
Visitors' Facilities	Used to account for revenues and expenditures related to the Convention Center, Arena and other tourist-related activities.
Local Emergency Planning Comm.	Fund was established by inter-local agreement between Nueces County, City of Corpus Christi, Port of Corpus Christi Authority for the purposes of implementing the federally mandated plan and required training under the Coummunity Right-To-Know Act.
Crime Control	This fund is a public non-profit corporation created under State law to provide funding of public safety programs. Fund revenues come from one-eight cent sales tax approved by voters.

**FUND****PURPOSE**

Development Services

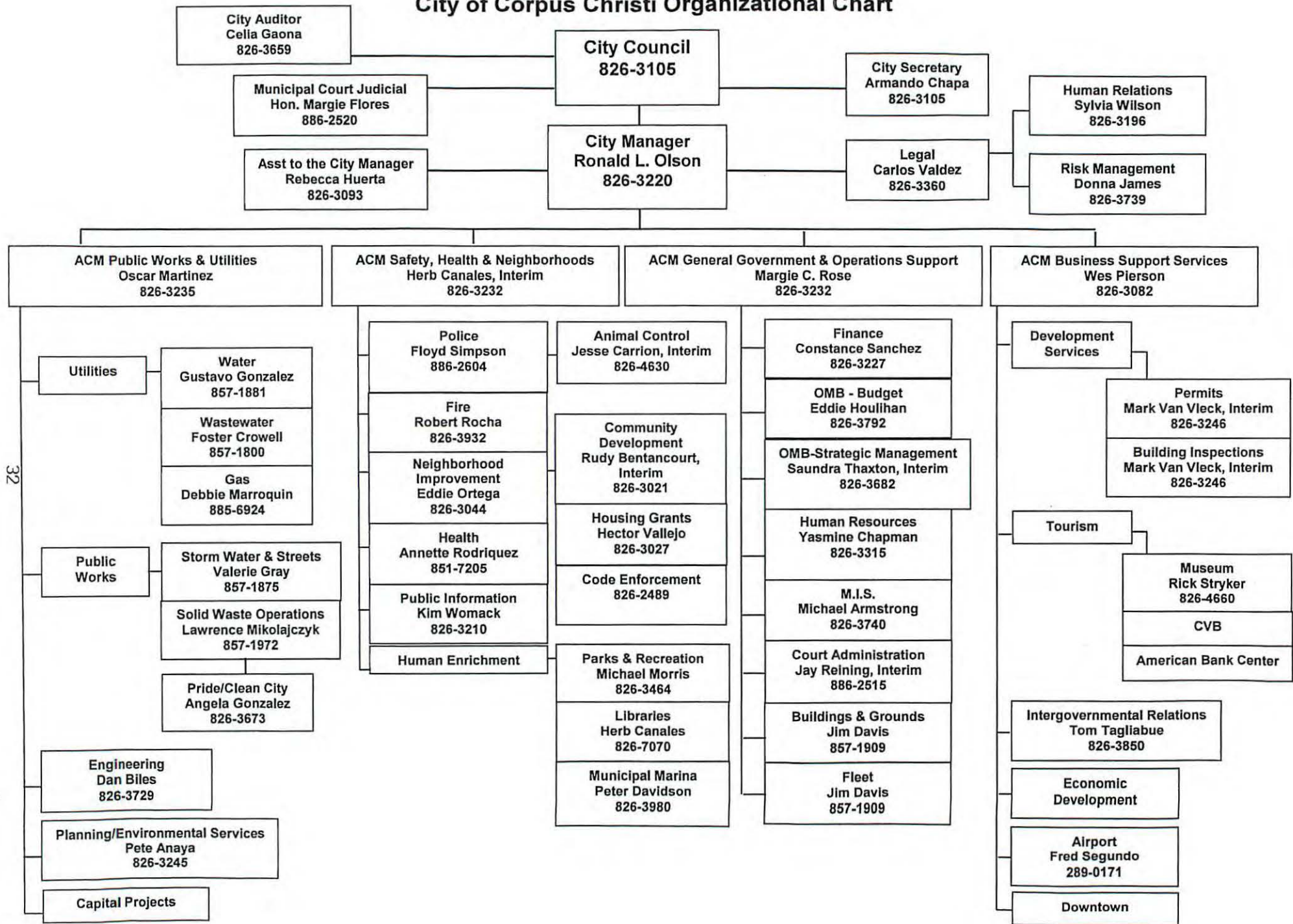
Fund was established to account for revenues and expenditures associated with the permitting process for developers, builders and contractors.

Red Light Photo Enforcement

Established to record revenue and expenditures related to red light camera violations.



# City of Corpus Christi Organizational Chart





# City Council Goals 2011 – 2013

	Council Goal	Page
A.	Comprehensive Economic Development Plan	34
	1. Ensure regional planning	34
	2. Create a Master Plan	34
	3. Create an attractive business working environment	34
	4. Improve development service	34
	5. Provide adequate infrastructure	34
B.	Complete Utilities Master Plans/Updates	36
	1. Explore dedicated funding source for storm water and drainage projects, including creation of a Storm Water Utility (Drainage District)	36
	2. Continue with construction of Mary Rhodes Pipeline Phase 2	39
	3. Complete a long-range Water Plan	41
	4. Complete a long-range Wastewater Plan	43
C.	Street Improvement Plan	45
	1. Create a dedicated funding source	45
	2. Bring forward the Street Maintenance Finance Committee's recommendations for action	45
	3. Develop an actionable plan within Year 1	45

**Strategies to Achieve City Council Goals:**

**A. Comprehensive Economic Development Plan- CURRENT YEAR**

- i. Comprehensive Economic Development Plan Workshop Series
  - a. Milestone: Confirm dates and logistics of CEDP Workshop Series
  - b. Milestone: First Workshop of CEDP Workshop Series
  - c. Milestone: Second Workshop of CEDP Series
  - d. Milestone: Third Workshop of CEDP Series
  - e. Milestone: Determine future schedule for the CEDP series.
- 1. Ensure regional planning
  - ii. Milestone: Determine CEDP Stakeholders and respective roles
  - iii. Milestone: Determine Baseline Definition for ED
- 2. Create a Master Plan
  - iv. Milestone: Identify ED Components
  - v. Milestone: Economic Profile
- 3. Create an attractive business working environment
  - vi. Milestone: Benchmark Against Best Practices
  - vii. Milestone: Identify Critical Areas of Focus
- 4. Improve development service
  - viii. Milestone: Align resources & incentives to pursue ED goals
  - ix. Milestone: Refine Economic Pipeline process for large scale projects (Schlitterbahn)
- 5. Provide adequate infrastructure
  - x. Milestone: Prioritize projects for most efficient and effective ED support
  - xi. Milestone: Setting proper metrics to measure our community's success

**NEXT YEAR**

**Major Program: Economic Development Resource Review Major program**

- 1. Initiative: Use of Hotel Occupancy Tax Funds
  - i. Milestone: Approval of the Application Process for HOT fund consideration as requested by City Council
  - ii. Milestone: Investment strategy on creation of incentives for incremental gains and for the creation of tax base

**Major Program: Implementation of Comprehensive Economic Development Plan**

- 2. Initiative: Engagement of Community Stakeholders in their role in creating community economic development opportunities
  - i. Milestone: Clearly identified roles and responsibilities with community stakeholder groups.

**Departments Contributing to City Council Goal: A. Comprehensive Economic Development Plan**

The city council goal aligns with the following Departmental Mission Elements or Goals:

1. **Business Support Services**
  - i. **Mission Elements**
    - a. Lead City participation efforts in economic development activities including policies, preparation and presentation.
  - ii. **Department Role and Goal Contribution**
    - a. During its August 2011 retreat City Council identified three strategic goals for the 2011-2012 fiscal year. The first goal was to develop a "Comprehensive Economic Development Plan" for our community. Business Support Services will be responsible for fringing all elements of this plan together for consideration by City Council. The City will engage external stakeholder groups for input as to the community's expectations of various elements of a Comprehensive Economic Development Plan.
  
2. **Development Services Department**
  - i. **Mission Elements:**
    - a. Conduct Plan Review, Permitting, and Construction Inspections
    - b. Provide Project Management and coordinate With key internal stakeholders
  - ii. **Department Role and Goal Contribution**
    - a. Development Services will be instrumental in determining what priorities we should have in the CEDP, as well as providing guidance on how the CEDP can actually be implemented.
  
3. **Planning Department**
  - i. **Mission Elements**
    - a. Administer the City's Comprehensive plans, master plans, land use, specialty plans and codes.
  - ii. **Department Role and Goal Contribution**
    - a. The role of the Planning Department will become clearer once the process begins, but initially the department will assist in the creation of the master plan.
  
4. **Engineering Department:**
  - i. Engineering will serve as subject matter experts, and facilitate updates and alterations to the Capital Improvement Plan and potential Bond Projects. The role will also become clearer when the process begins.

**Strategies to Achieve City Council Goals:**

**B. Complete Utilities Master Plans/Updates**

1. Explore dedicated funding source for storm water and drainage projects, including creation of a Storm Water Utility (Drainage District)

**Identify the implications to rate payers of maintaining storm water funding in water volume rates.**

- i. Initiative: Project water rates over the next 10 years maintaining storm water funding in water volume rates.
  - a. Milestone - Project Storm Water Department CIP budget for next 10 years
  - b. Milestone - Project Storm Water Department operating budget for next 10 years
  - c. Milestone - Project Storm Water Department debt service for next 10 years
  - d. Milestone - Project Water Department CIP budget for next 10 years
  - e. Milestone- Project Water Department operating budget for next 10 years
  - f. Milestone - Project Water Department debt service for next 10 years
  - g. Milestone - Enter projections into current rate model
  - h. Milestone - Calculate Water Rates with 100% coverage of Storm Water Department expenditures over next 10 years
- ii. Initiative: Project reduction in water rates over the next 10 years from removing storm water funding to a separate mechanism.
  - a. Milestone - Set rate model for Water Rates to recover 0% of Storm Water Department expenditures over the next 10 years.
  - b. Milestone - Calculate the amount of reduction in Water Rates associated with removing Storm Water Department expenditure coverage

**Evaluate options for funding Storm Water Department expenditures outside of Water Rate**

- i. Initiative: Evaluate development and implementation of a simplified Storm Water Utility Fee
  - c. Milestone - Identify impediments to previous attempts
  - d. Milestone - Identify funding mechanisms which fit the criteria of being legislatively sound, simple to calculate, and simple to implement
  - e. Milestone - Identify processes/needs for implementing funding mechanisms identified above.
  - f. Milestone - Evaluate pros and cons of funding mechanisms
- ii. Initiative: Evaluate amending Street Maintenance funding mechanism to include coverage of some or all Storm Water Department expenditures

- a. Milestone- Ascertain political will to divert Street Maintenance funding to curb & gutter work instead of just seal/overlay/reconstruction.
  - b. Milestone - Isolate costs associated with curb & gutter work
  - c. Milestone - Evaluate increasing Street Maintenance funding to cover a certain percentage (or all) curb & gutter work currently performed by Storm Water Department.
  - d. Milestone - Evaluate using existing Street Maintenance funding to cover a certain percentage (or all) curb & gutter work currently performed by Storm Water Department
- iii. Initiative: Evaluate implementing a County Drainage District
  - a. Milestone - Review previous efforts/discussions regarding drainage district
  - b. Milestone -Identify steps required to establish a drainage district (Including legislative issues to be considered within time frame for next legislative session)
  - c. Milestone - Identify consequences of establishing drainage district to community and to organization
- iv. Initiative: Evaluate funding through a combination of mechanisms
  - a. Milestone - Determine possible combinations of funding mechanisms
  - b. Milestone - Develop timing and steps involved in simultaneous creation of multiple funding mechanisms.
  - c. Milestone - Develop analysis of impact on community and organization regarding rate levels, revenue expectations, and operational activities
- v. Initiative: Deliver plan to present funding options considered above
  - a. Milestone - Deliver public outreach effort
  - b. Milestone - Prepare Council presentation package for inclusion in budget presentation



**Departments Contributing to City Council Goal: B. Complete Utilities Master Plans/Updates,  
Part 1. Explore dedicated funding source for storm water and drainage projects, including  
creation of a Storm Water Utility (Drainage District)**

The city council goal aligns with the following Departmental Mission Elements or Goals:

**1. Storm Water Department:**

**i. Mission Elements**

- a. Administer the City's Municipal Separate Storm Sewer System (MS4) permit to ensure regulatory compliance.**
- b. Maintain drainage infrastructure system including surface drainage, pipes, and pump stations.**
- c. Plan and develop expansion of the storm water utility.**

**ii. Department Role and Goal Contribution**

- a. The Storm Water Department will be the lead department in updating recommendations for new funding source(s) to cover the cost of operating, maintaining, expanding the City's storm water infrastructure system, and for regulatory compliance. As the "owner" department, they are most familiar with operations and maintenance costs of service. In addition, they are primary players in previous attempts to establish a separate Storm Water Utility, and are familiar with related Issues such as identification of key stakeholder groups, and criticisms of previous plans.**

**2. Engineering Services Department**

**i. Mission Elements:**

- a. Provide technical support services to all other City departments Department Role and Goal Contribution**
- b. Development Services will be instrumental in determining what priorities we should have in the CEDP, as well as providing guidance on how the CEDP can actually be implemented.**

**ii. Department Role and Goal Contribution**

- a. The Engineering Services Department will play a key support role to the Storm Water Department in reviewing current and proposed capital improvement program scopes and estimated costs. Assistance may also be provided through developing cost estimates for professional services contracts having operations and maintenance components.**

**3. Other participating departments include the Legal Department, Finance Department, MIS Department, Development Services Department, and the Public Information Office.**

**Strategies to Achieve City Council Goals:**

**B. Complete Utilities Master Plans/Updates (continued)**

**2. Continue with construction of Mary Rhodes Pipeline Phase 2**

**Complete currently authorized project scope within established timelines:**

**CURRENT YEAR**

- i. Initiative-Complete plans, specifications, and contract documents for bidding
  - a. Milestone- Complete preliminary design/route studies
  - b. Milestone- Complete environmental/regulatory permitting
  - c. Milestone- Complete right of way acquisition
  - d. Milestone- Complete detailed plans, specifications, and contract documents

**Review Project as part of the Coastal Bend Regional long range water plan: NEXT YEAR**

- i. Initiative-Identify and review existing and alternate funding sources
  - a. Milestone- Calculate financial impact of conventional utility revenue bond financing for proposed construction
  - b. Milestone- Identify alternate means of generating revenue for capital expenditures, and calculate their respective financial impacts
- ii. Initiative-- Include all current project information for consideration in updating of the Coastal Bend Regional long range water plan
  - a. Milestone- Provide updated project information to water planning group
  - b. Milestone- Review adopted long range water plan
  - c. Milestone- Execute Mary Rhodes Pipeline Phase 2 Project according to adopted long range water plan

**Departments Contributing to City Council Goal: B. Complete Utilities Master Plans/Updates,  
Part 2. Continue with construction of Mary Rhodes Pipeline Phase 2**

The city council goal aligns with the following Departmental Mission Elements or Goals:

1. **Water Department:**
  - i. **Mission Elements**
    - a. **Manage raw water supply and storage**
    - b. **Plan and develop expansion of the water utility**
  - ii. **Department Role and Goal Contribution**
    - a. **The Water Department, as the custodian of the City's water systems, will be the lead department in administering the Mary Rhodes Pipeline Phase 2 Project. Their involvement is necessary to ensure that all administrative, technical, regulatory, and financial issues are considered and coordinated throughout the development of the project.**
  
2. **Engineering Services Department**
  - i. **Mission Elements:**
    - a. **Plan, develop, design, and manage projects to completion**
    - b. **Provide technical support services to all other City departments**
  - ii. **Department Role and Goal Contribution**
    - a. **The Engineering Services Department will play a key support role to the Water Department in administering the Mary Rhodes pipeline Phase 2 Project. Their involvement will be necessary to ensure all engineering, environmental, and land acquisition tasks are completed effectively, efficiently, and within the project's critical timeline and schedule.**
  
3. **Other participating departments may include the Legal Department, Finance Department, and the Public Information Office.**

## **Strategies to Achieve City Council Goals:**

### **B. Complete Utilities Master Plans/Updates (continued)**

#### **3. Complete a long-range Water Plan**

##### **Develop the Supply Component of the City's Long Range Water Plan**

- i. Initiative-Update water demand projections**
  - a. Milestone-Obtain service area population and water demand projections, and prepare necessary report documents**
- ii. Initiative- Update existing and potential water supply resources**
  - a. Milestone -Conduct surveys to verify existing reservoir capacities**
  - b. Milestone-Update past water supply studies regarding potential in basin, groundwater, desalination based, or other out of basin water supplies**

##### **Develop the Treatment Component of the City's Long Range Water Plan**

- i. Initiative- Establish current treatment standards as a baseline for future business needs analyses**
  - a. Milestone-Prepare report summarizing current regulatory standards established by TCEQ, including resulting operations and capital budget impacts**
- ii. Initiative-Consider trends in regulatory treatment standards and project future requirements**
  - a. Milestone-Research trade, academic, and regulatory. agency publications, and identify trends and projections related to future regulatory requirements.**
  - b. Milestone-Prepare report summarizing findings and including discussion on anticipated impacts on future operations and capital budgets.**

##### **Develop the Distribution Component of the City's Long Range Water Plan**

- i. Initiative-Complete existing system inventory and performance evaluation**
  - a. Milestone-Complete update of the City wide hydraulic model and calibrate with actual system condition measurements.**
- ii. Initiative-Identify system improvements necessary to accommodate projected demands.**
  - a. Milestone-Use updated model to evaluate distribution system performance considering demographic.trends 5, 10, 20 and 30 years into the future.**
  - b. Milestone-Compile operations and capital improvement programs needed to address identified deficiencies.**

**Departments Contributing to City Council Goal: B. Complete Utilities Master Plans/Updates,**  
**Part 3. Complete a long-range Water Plan**

The city council goal aligns with the following Departmental Mission Elements or Goals:

- 1. Water Department:
  - i. Mission Elements
    - a. Manage raw water supply and storage
    - b. Plan and develop expansion of the water utility
    - c. Treat Water
    - d. Distribute Water
  - ii. Department Role and Goal Contribution
    - a. The Water Department, as the custodian of the City's water supply, treatment, and distribution systems, will be the lead department in administering the update of the City's long range water plan. Their involvement is necessary to ensure that all administrative, technical, regulatory, and financial issues are considered and coordinated throughout the development of the plan.
  
- 2. Engineering Services Department
  - i. Mission Elements:
    - a. Plan, develop, design, and manage projects to completion
    - b. Provide technical support services to all other City departments
  - ii. Department Role and Goal Contribution
    - a. The Engineering Services Department will play a key support role to the Water Department in administering various contract services necessary for the evaluation of existing systems and development of recommended improvement plans.
  
- 3. Other participating departments may include the Legal Department, Finance Department, Planning Department and the Public Information Office.



**Strategies to Achieve City Council Goals:**

**B. Complete Utilities Master Plans/Updates (continued)**

**4. Complete a long-range Wastewater Plan**

**Develop the Demand component of the City's Long Range Wastewater Plan**

- i. Initiative-Update wastewater service demand projections
  - a. Milestone-Obtain service area population and wastewater service demand projections, and prepare necessary report documents
- ii. Initiative-Identify wastewater treatment system improvements necessary to accommodate projected demands.
  - a. Milestone-Use completed demand projections to evaluate estimated treatment system performance considering demographic trends 5, 10 and 30 years into the future.
  - b. Milestone-Compile operations, financial, and capital improvement programs needed to address identified opportunities.

**Develop the Water Quality component of the City's Long Range Wastewater Plan**

- i. Initiative- Establish current treatment standards as a baseline for future business needs analyses
  - a. Milestone-Prepare report summarizing current regulatory standards established by TCEQ, including resulting operations and capital budget impacts
- ii. Initiative-Consider trends in regulatory treatment standards and project future requirements
  - a. Milestone-Research trade, academic, and regulatory agency publications, identify trends and make projections related to future regulatory requirements.
  - b. Milestone-Prepare report summarizing findings and including discussion on anticipated impacts on future operations and capital budgets.

**Develop the Collection component of the City's Long Range Wastewater Plan**

- i. Initiative-Complete existing system inventory and performance evaluation
  - a. Milestone- Complete development of hydraulic model for Broadway, Greenwood and Oso Service Areas.
- ii. Milestone- Complete development of hydraulic model for Allison, Laguna Madre and Whitecap Service Areas.
- iii. Initiative-Identify system improvements necessary to accommodate projected demands.
  - a. Milestone-Use completed model to evaluate collection system performance considering demographic trends 5,10, 20 and 30 years into the future.
  - b. Milestone-Compile operations, financial, and capital improvement programs needed to address identified deficiencies.

**Departments Contributing to City Council Goal: B. Complete Utilities Master Plans/Updates,**  
**Part 4. Complete a long-range Wastewater Plan**

The city council goal aligns with the following Departmental Mission Elements or Goals:

1. Wastewater Department:
  - i. Mission Elements
    - a. Plan and develop expansion of the wastewater utility
    - b. Manage the wastewater collection system including lift stations
    - c. Treat wastewater Plan and develop expansion of the storm water utility.
  - ii. Department Role and Goal Contribution
    - a. The Wastewater Department, as the custodian of the City's wastewater treatment and collection systems, will be the lead department in administering the update of the City's long range wastewater plan. Their involvement is necessary to ensure that all administrative, technical, regulatory, and financial issues are considered and coordinated throughout the development of the plan.
  
2. Engineering Services Department
  - i. Mission Elements:
    - d. Plan, develop, design, and manage projects to completion
    - e. Provide technical support services to all other City departments
  - ii. Department Role and Goal Contribution
    - a. The Engineering Services Department will play a key support role to the Wastewater Department in administering various contract services necessary for the evaluation of existing systems and development of recommended improvement plans.
  
3. Other participating departments may include the Planning Department, Legal Department, Finance Department, and the Public Information Office.

## **Strategies to Achieve City Council Goals:**

### **C. Street Improvement Plan**

1. Create a dedicated funding source
  - i. Initiative- Update Street Infrastructure needs
    - a. Milestone-Update street inventory and condition assessment
    - b. Milestone-Establish desirable level of service standards
    - c. Milestone-Use data to establish scope and cost of street improvement program
  - ii. Initiative- Identify, vet, and prioritize alternate revenue sources
    - a. Milestone-Identify potential revenue sources
    - b. Milestone-Review for implementation requirements and limitations
    - c. Milestone-Prioritize revenue options and identify preferred option(s)
    - d. Milestone-Identify recommended funding level
  - iii. Initiative- Schedule City Council final presentation of Street Maintenance Finance Ad-Hoc Advisory Committee Recommendations.
    - a. Milestone-Prepare City Council presentation
    - b. Milestone-Prepare City Council agenda package
    - c. Milestone-Schedule presentation through City Manager's office
    - d. Milestone-Present final Committee recommendations to City Council
  - iv. Initiative- Identify critical action items necessary to implement Funding Plan
    - a. Milestone-Review recommended revenue source and structure to identify administrative requirements for adoption
    - b. Milestone-Review recommended revenue source and structure to identify logistical requirements for implementation
    - c. Milestone-Develop critical path and schedule
2. Bring forward the Street Maintenance Finance Committee's recommendations for action
  - i. Initiative- Present final staff recommendations to City Council
    - a. Milestone-Prepare City Council presentation
    - b. Milestone-Prepare City Council agenda package
    - c. Milestone-Schedule presentation through City Manager's office
    - d. Milestone-Obtain City Council approval of recommendations for FY13 and FY14
    - e. Milestone-Amend critical path and schedule based on Council input
  - ii. Initiative- Integrate City Council approved final recommendations into FY2013 Budget
    - a. Milestone-Develop policy and procedural amendments necessary to implement the recommendations
3. Develop an actionable plan within Year 1
  - i. Initiative- Incorporate a referendum item for the Street Improvement Funding Plan into a November, 2012 general election ballot

- a. Milestone-Develop ordinance language calling the November 2012 City election and placing the street Improvement funding item on the ballot
  - b. Milestone-Prepare agenda package(s) required for City Council action item(s)
  - c. Milestone-Schedule action item(s) on City Council agenda through the City Manager's office
  - d. Milestone-Conduct public notice for November 2012 election
  - e. Milestone-Conduct November 2012 election
- ii. Initiative-Obtain City Council approval of action items necessary to implement the final Street Improvement Funding Plan for FY2014
- iii. Milestone-Develop ordinance amendments necessary to implement the Street Improvement Funding Plan
  - a. Milestone-Develop policy and procedural amendments necessary to implement the Street Improvement Funding Plan
  - b. Milestone-Prepare agenda package(s) for required City Council action items.
  - c. Milestone-Schedule action items on City Council agenda through City Manager's office
- iv. Initiative-Integrate Street Maintenance Funding Plan into FY 2014 Budget.

## **Departments Contributing to City Council Goal: C. Street Improvement Plan**

The city council goal aligns with the following Departmental Mission Elements or Goals:

**1. Street Department:**

**i. Mission Elements**

- a. Administer the street funding plan**
- b. Administer the pavement management system**
- c. Maintain street pavements and associated Improvements and appurtenances**
- d. Manage the street reconstruction program.**

**ii. Department Role and Goal Contribution**

- a. The Street Department will administer the Street improvement funding plan. Their involvement begins with administering the pavement management system, where city-wide street conditions are evaluated and necessary maintenance and improvements are identified. Available revenues from both the street funding plan and existing general fund revenues will then be applied to proposed street maintenance and street reconstruction work programs.**

**2. Engineering Services Department**

**i. Mission Elements:**

- a. Plan, develop, design, and manage projects to completion**
- b. Provide technical support services to all other City departments**

**ii. Department Role and Goal Contribution**

- a. The Engineering Services Department will play a key support role to the Street Department in administering the Street Improvement Program. Their involvement will primarily include preparation of plans and specifications for large street maintenance or reconstruction projects to be accomplished using contractor resources, and administration of these contracts. They will also provide technical support as required to facilitate Street Department force account and annual service contract maintenance activities.**

**3. Other participating departments include the Legal Department, Finance Department, the Development Services, and the City Secretary's Office.**



## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **OPERATING BUDGET**

The City's budget is prepared for fiscal year operations beginning August 1 and ending July 31.

The budget is a total resource management plan for annual operations. Budget preparation provides an opportunity for systematic review of each municipal activity and the services provided to the public.

Budgets for the General, Special Revenue and Debt Service Funds are adopted on a modified accrual basis. Budgeted amounts are as originally adopted or as amended by the City Council. See reader's guide section of this document for a more detailed discussion of the budget process.

Appropriations in the General, Special Revenue and Debt Service Funds lapse at year-end. Budgets are internally controlled on a departmental basis. An encumbrance system is employed to reserve appropriations which have been obligated through purchase orders or through other contractual documents. Open encumbrances are reported where applicable as reservations of fund balances at year-end.

Upon written recommendation by the City Manager, the City Council may at any time transfer the unencumbered balance of an appropriation made for the use of one department, division or purpose, to any other department, division or purpose.

### **BUDGET ADOPTION**

The budgeting process must comply with the City Charter and the public hearing requirements of Texas law.

1. The City's fiscal year will be set by ordinance, and will not be changed more often than every four years except by two-third vote of the Council.
2. At least sixty days prior to the beginning of the fiscal year, the City Manager will submit to the Council a budget proposal estimating City revenues and expenses for the next year.
3. Expenditures in the proposed budget will not exceed available fund balance.
4. The proposed budget will provide a complete financial plan for the ensuing fiscal year.
5. The City Council must hold a public hearing on the proposed budget. The City Council will set the hearing before any tax levies and no sooner than 15 days after the proposed budget is filed with the City Secretary.
6. The City Council will adopt a balanced budget prior to the beginning of the fiscal year. If it fails to adopt the budget by this date, the amounts appropriated for current fiscal year operation will be deemed adopted for the ensuing fiscal year on a month to month basis, with all items in it prorated accordingly, until such time as the Council adopts a budget for the ensuing fiscal year.
7. The City Council will appropriate monies as provided in the budget.
8. The approved budget will be filed with the City Secretary and County Clerk.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **BUDGET TRANSFERS**

The Adopted Budget includes approval of Inter-Departmental transfers (transfers between funds) through the various Internal Service Fund Department allocations; transfers for principal and interest debt service requirements; transfers for purchases of capital equipment; and for other Inter-Departmental support services.

Throughout the fiscal year, Intra-Fund Departmental budget transfers (transfers within the same fund) within the budget expenditure accounts are processed as necessary and approved by the Office of Management & Budget. Budgets are revised to reflect all transfers. Inter-Fund Departmental transfers are allowed only with approval from the City Council through official action on approval of a Motion or Ordinance.

### **BUDGET AMENDMENT PROCESS**

Once City Council adopts the budget ordinance, any change to the budget document requires City Council to adopt an ordinance amending the budget.

Budget Amendment Process:

1. City Manager identifies a need that requires changing the budget to increase or decrease appropriations from the expenditure level that City Council adopted in the budget ordinance.
2. Before Council approves a budget amendment, the Director of Finance, or designee, signs a Certification of funds, which certifies that funds are available in that fund.
3. The City Manager submits an ordinance amending the budget to City Council for consideration.
4. City Council considers adoption of an amendment to the budget ordinance to increase or decrease expenditures or revenues from the level originally adopted.
5. City Council approves budget amendment through adoption of amending ordinance.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **CAPITAL BUDGET**

The Capital Budget is adopted annually as part of a multi-year improvement program that serves as a financial and planning tool, matching needs with available resources. Annual review, an integral part of developing the capital improvement program, offers the opportunity to reevaluate priorities and restructure the program as conditions change. A key element in the process is the public's input to ensure that adopted priorities are clearly responsive to the needs of the community. The Capital Improvement Program runs in a three-year cycle, the first year of which is adopted as the annual Capital Budget. The Capital Budget may be amended by the City Council to address critical needs which may emerge during the year.

Developing the Capital Improvement Program and annual capital budget involves the following key steps:

1. Adoption of a Comprehensive Plan indicating desirable development patterns and multifaceted community-based objectives.
2. Needs assessment at the departmental level and internal prioritization by an executive committee.
3. Development of a Capital Improvement Program and annual Capital Budget based on public input, including review and adoption by the Planning Commission and other appropriate committees or boards.
4. City Council review and adoption of the Capital Improvement Program and annual Capital Budget.
5. Implementation and monitoring of the Capital Improvement Program following established priorities.

The Annual Fiscal Policies Resolution for preparation of the FY 2013 Budget continues on the following pages:

**RESOLUTION**

**AMENDING FINANCIAL POLICIES ADOPTED BY RESOLUTION  
029128 AND PROVIDING FINANCIAL POLICY DIRECTION ON  
PREPARATION OF THE ANNUAL BUDGETS.**

**WHEREAS**, the City of Corpus Christi has a commitment to citizens as expressed in its Mission Statement: "Provide exceptional service to enhance the quality of life"; and

**WHEREAS**, financial resources are budgeted to fulfill this commitment; and

**WHEREAS**, it has been the City's goal to rebuild the General Fund balance to acceptable levels, a goal which was expressly stated in past policies with targets for accomplishing that goal; and

**WHEREAS**, the City Council adopted a Financial Policy in January 1997 by Resolution No. 022828, reaffirmed the Financial Policy in June 1997 by Resolution No. 022965, modified the Financial Policy in July 1997 by Resolution No. 022992, adopted a new Financial Policy in May 1998 by Resolution No. 023319; reaffirmed the Financial Policy in May 1999 by Resolution No. 023657; reaffirmed the Financial Policy in May 2000 by Resolution No. 024044; reaffirmed the Financial Policy in May 2001 by Resolution No. 024455; reaffirmed the Financial Policy in May 2002 by Resolution No. 024863; reaffirmed the Financial Policy in April 2003 by Resolution No. 025280; reaffirmed the Financial Policy in April 2004 by Resolution No. 025737; and reaffirmed the Financial Policy in May 2005 by Resolution 026265; and reaffirmed the Financial Policy in January 2006 by Resolution 026605; amended the Financial Policy in April 2008 by Resolution 027683; amended the Financial Policy in May 2009 by Resolution 028176; amended the policy in May 2010 by Resolution 028609; and amended the policy in July 2011 by Resolution 029128;

**WHEREAS**, as a result of those policies, the City achieved its previous goal for the General Fund balance and desires now to articulate a new strategy to maintain a revised General fund balance and to utilize any surplus balance to provide for enhanced financial stability in future years, and also desires to establish similar goals for fund balances of the Internal Service Funds, Enterprise Funds, the Combined Utility Reserve Fund, and Debt Service Reserve Funds; and

**WHEREAS**, this policy provides an essential guide to direct financial planning and to maintain and strengthen the City's bond rating; and

**WHEREAS**, it has been the City's practice to reaffirm its financial policy or to adopt new or modified policy annually in conjunction with preparation of the budget.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF  
CORPUS CHRISTI, TEXAS:**

The Financial Polices adopted by Resolution 029128 are amended to read as follows:

**Section 1. Development/Effective Date of Financial Policy.** This Financial Policy reaffirms and amends the financial policies adopted each year by the City Council since 1997. This Financial Policy is made part of the City Comprehensive Policy Manual. The City Manager is directed to prepare each annual proposed budget in accordance with this policy. The City Council is prepared to make expenditure reductions that may be necessary to comply with this policy. This Financial Policy remains in effect and applies to future annual budget preparation process until amended by City Council resolution.

**Section 2. Current Revenues Equal/Exceed Current Expenditures.** Current General Fund operating revenues will equal or exceed current budgeted expenditures.

**Section 3. Committed General Fund Balance / Working Capital.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, adequate financial resources will be set aside in the General Fund committed fund balance. Accordingly it is the goal of the City Council to build and maintain a reserve in the General Fund committed fund balance which totals at least ten (10%) percent and up to 25% of total annual General Fund appropriations, exclusive of any one-time appropriations. At the end of each fiscal year, upon completion of the Comprehensive Annual Financial Report, the amount calculated to be at least 10% up to 25% of total annual General Fund appropriations will be Committed for Major Contingencies, and set up in a separate account. The City Manager shall report on the status of compliance with this twenty-five (25%) percent policy at least annually as part of the budget process. Uncommitted fund balance in excess of the ten percent policy requirement may be recommended for expenditure by the City Manager. Such expenditures shall be subject to the normal appropriations and expenditure approval process applicable to all other funds. Finally, it is noted that extraordinary situations may arise in which the timing of external actions out of the City's control may require the use of the committed funds. The City Manager shall note these situations to the City Council as soon as the information is known.

Amounts that can be used for specific purposes pursuant to constraints imposed by formal action of the City Council will be reported as committed fund balance. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. Committed fund balance will also incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

**Section 4. Other Committed Fund Balances.**

**4.1 Internal Service Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain a reserve in each Internal Service Fund of at least three percent (3%) of the



annual Internal Service Fund appropriations, exclusive of any one-time appropriations. This subsection only applies to the MIS Internal Service Fund; Stores Internal Service Fund; Engineering Services Internal Service Fund; and Maintenance Services Internal Service Fund.

**4.2 Group Health Plans.** It is a goal of the City to maintain a fund balance in the group health plans to (1) pay any associated administrative costs and claims run-out based upon the most recent actuarial study in the event the plan ceases or a change in the third party administrator is made; and to (2) cover any differences between revenues budgeted to cover projected claims expense for the fiscal year and the attachment point calculated at 110% of projected claims expense as a catastrophic reserve.

**4.3 General Liability Fund.** It is a goal of the City to maintain a fund balance in the General Liability Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; (2) to provide additional protection against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average of incurred costs of claims experience over the prior five-year period; and (3) to protect against significant cost increases in the fiscal year for purchased insurance coverage premiums equaling 25% of the cost for purchased insurance over the prior year.

**4.4 Worker's Compensation Fund.** It is a goal of the City to maintain a fund balance in the Worker's Compensation Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; and (2) to protect against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average of incurred costs of claims experience over the prior five-year period;

**4.5 Enterprise Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain a reserve in each of the Enterprise Funds of at least twenty-five percent of the annual Enterprise Fund appropriations, exclusive of any one-time appropriations. This subsection only applies to Water, Wastewater, Gas, Stormwater, Airport, and Marina fund balances.

**4.6 Debt Service Reserve Fund.** The City will strive to maintain a debt service fund balance for bonds, certificates of obligation, tax notes, and other debt instruments of at least two percent (2%) of the annual debt service appropriation(s) for the fiscal year; provided, however, this requirement shall comply with the provision of Treasury

Regulation 1.148-2(f) which limits the amount of reserve funds that may secure the payment of debt service on bonds.

**Section 5. Property Tax Rate for Operations and Maintenance.** Each proposed annual budget shall be prepared assuming that the City will be adopting a tax rate necessary to be in compliance with Section 2 above. Full consideration will be given to achieving the "effective tax rate" for maintenance and operations when assessed property values decrease, and full consideration will be giving to maintaining the current tax rate when assessed properties values increase, as long as the tax rate does not exceed the "rollback" rate (which is the rate that allows the City to raise the same amount of maintenance and operation revenue raised in the prior year with an 8% increase.)

**Section 6. Priority of City Services.** The City Council recognizes the need to provide public services which support the continued growth of the local economy and personal income growth to insure an adequate financial base for the future.

**Section 7. Operating Contingencies.** The City Manager is directed to budget at least \$200,000 per year as an operating contingency as part of General Fund expenditures in order to further insulate the General Fund unreserved fund balance from unforeseen circumstances. The City Manager is directed to budget similar operating contingencies as expenditures in enterprise, internal service and special revenue funds of the City.

**Section 8. Multi-year Budget Model.** Whereas many of the City's fiscal goals require commitment and discipline beyond the one year considered within the City's fiscal year, the City will also consider adoption of business plans necessary for the accomplishment of City short term or long term goals. These business plans will be presented and recommended to the City Council in the proposed annual operating budget and shall be used for development of future budget recommendations as necessary to accomplish these goals. The City shall also maintain business plans and/or rate models for enterprise operations. Preparation of annual budget will include model for years two and three, with specific revenue and expenditure assumptions.

**Section 9. Cost Recovery.** The City may recover costs in the General Fund by charging other funds for administrative costs incurred to support their operations. The City shall attempt to pursue and maintain a diversified and stable revenue stream for the General Fund in order to shelter finances from short term fluctuations in any one revenue source. In order to meet the requirements outlined herein, every effort will be made to base rates on a cost of service model so costs incurred for certain services are paid by the population benefiting from such services.

**Section 10. Quarterly Financial Reporting and Monitoring.** The City Manager shall provide interim financial performance reports and updates to the City Council on a quarterly basis. These interim reports must include detailed year to date revenue and expenditure estimates, as well as explanations for major variances to budget. The format of the quarterly report must be relatively consistent with the adopted budget.

**Section 11. Use of Nonrecurring Revenue.** The City shall endeavor to use nonrecurring revenue to fund one-time expenditures. Nonrecurring revenue may include items such as sale of fixed assets, court settlements, or revenue collection windfalls.

**Section 12. Debt Management.** The City Manager shall adhere to the Debt Management Policy adopted by Resolution 028902 on December 14, 2010, and reaffirmed by Resolution 029321 on December 13, 2011.

**Section 13. Capital Improvement Plans/Funding.** The annual Capital Improvement Plan shall follow the same cycle as the Operating Budget. As part of the annual capital budget process, the City shall update its short and long range capital improvement plans. For the three-year short term plan, projects include any projected incremental operating costs for programmed facilities. The long range plan extends for an additional seven years, for a complete plan that includes ten years. Short-term plan projects must be fully funded, with corresponding resources identified. As part of a concerted effort to reduce debt levels and improve financial flexibility, the City shall pursue pay-as-you-go capital funding where possible.

**Section 14. Expenditures.** Within the limitation of public service needs, statutory requirements and contractual commitments expenditures included in the operating budget shall represent the most cost efficient method to deliver services to the citizens of Corpus Christi. Efforts to identify the most cost efficient method of service delivery shall continue during the fiscal year after the operating budget is adopted and may be implemented during the fiscal year as necessary and of benefit to the public."

**Section 15. Zero Based Budgeting type of process.** To prepare the City's operating budget, the City shall utilize a Zero Based Budgeting type of process. The staff shall be accountable for utilizing a Zero Based Budgeting type of process comprehensively for all department budgets.

ATTEST:



Armando Chapa  
City Secretary

THE CITY OF CORPUS CHRISTI



Joe Adame  
Mayor

Corpus Christi, Texas

12<sup>th</sup> of June, 2012

The above resolution was passed by the following vote:

Joe Adame	<u>Absent</u>
Chris N. Adler	<u>Aye</u>
Kelley Allen	<u>Aye</u>
Larry Elizondo, Sr.	<u>Aye</u>
Priscilla G. Leal	<u>Aye</u>
David Loeb	<u>Aye</u>
John E. Marez	<u>Aye</u>
Nelda Martinez	<u>Aye</u>
Mark Scott	<u>Aye</u>

**FISCAL POLICIES  
BUDGET ADMINISTRATION AND DEVELOPMENT**

**DEBT POLICY**

As permitted by the Constitution of the State of Texas, home rule cities of over 5,000 population shall have a total tax allowable of \$2.50 per \$100 valuation. However, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from a \$1.50 per \$100 valuation tax rate calculated at a 90% collection rate (unless City Charter provides less). On April 3, 1993, the citizens of Corpus Christi voted to amend the City Charter which contained a tax limitation of \$.68 per \$100 of assessed valuation for all purposes including debt service. The amended Charter, and Debt Management Policy, provides for the tax rate to increase up to the State limit for voter approved debt after April 4, 1993.

Assuming the maximum tax rate for debt service of \$1.50 on assessed valuation of \$14,386,376,098 for tax year 2012, at a 90% collection rate, would produce tax revenue of \$194,216,077. This revenue could service the debt on \$2,320,956,409 issued as 20-year serial bonds at 5.5% (with level debt service payments).

**Computation of Legal Debt Margin**

<b>Total Assessed Value</b>		<b>\$ 14,386,376,098</b>
<b>Debt Limit - Maximum serviceable permitted allocation of \$1.50 per \$100 of assessed value at 90% collection rate</b>		<b>\$ 2,320,956,409</b>
<hr/>		
Amount of debt applicable to debt limit:		
Total General Obligation Debt		\$ 356,421,649
Less: Amount available in Debt Service Fund	16,125,242	
Amounts considered self-supporting	85,190,000	
<b>Total net deductions</b>		<b>101,315,242</b>
<hr/>		
<b>Total amount of debt applicable to debt limit</b>		<b>255,106,407</b>
<hr/>		
<b>Legal Debt Margin</b>		<b>\$ 2,065,850,002</b>

**Additional Debt Information:**

**Debt Limits -**

To allow financial flexibility and the ability to capitalize on opportunities, the City's debt policy does not specify debt limits. However, pursuant to the above calculations, the City's unused statutory legal debt margin is \$2,320,956,409.

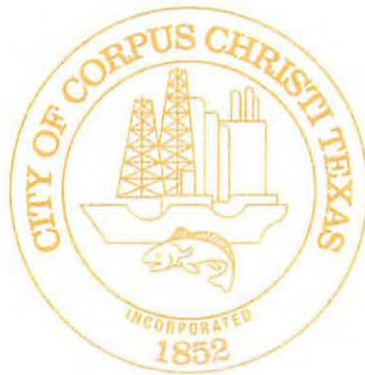
**Credit Rating -**

The City's latest new General Obligation and Revenue Bond issues reflect a Moody's bond rating of Aa2 and Aa3, Standard & Poor's rating of AA- and A+ and a Fitch rating of AA and AA- respectively, without credit enhancement.

**Intent to Issue Additional Debt -**

In FY 2013, there is expected an additional: 1) \$6M in Airport Debt to supplement FAA grants; 2) a minimum of \$55M up to \$89.76M in new G.O. Bonds expected to be approved via Bond 2012; 3) \$35M-\$40M in taxable certificates of obligation for Coast Guard facility relocation; and 4) the refinancing of Airport taxable certificates of obligation.

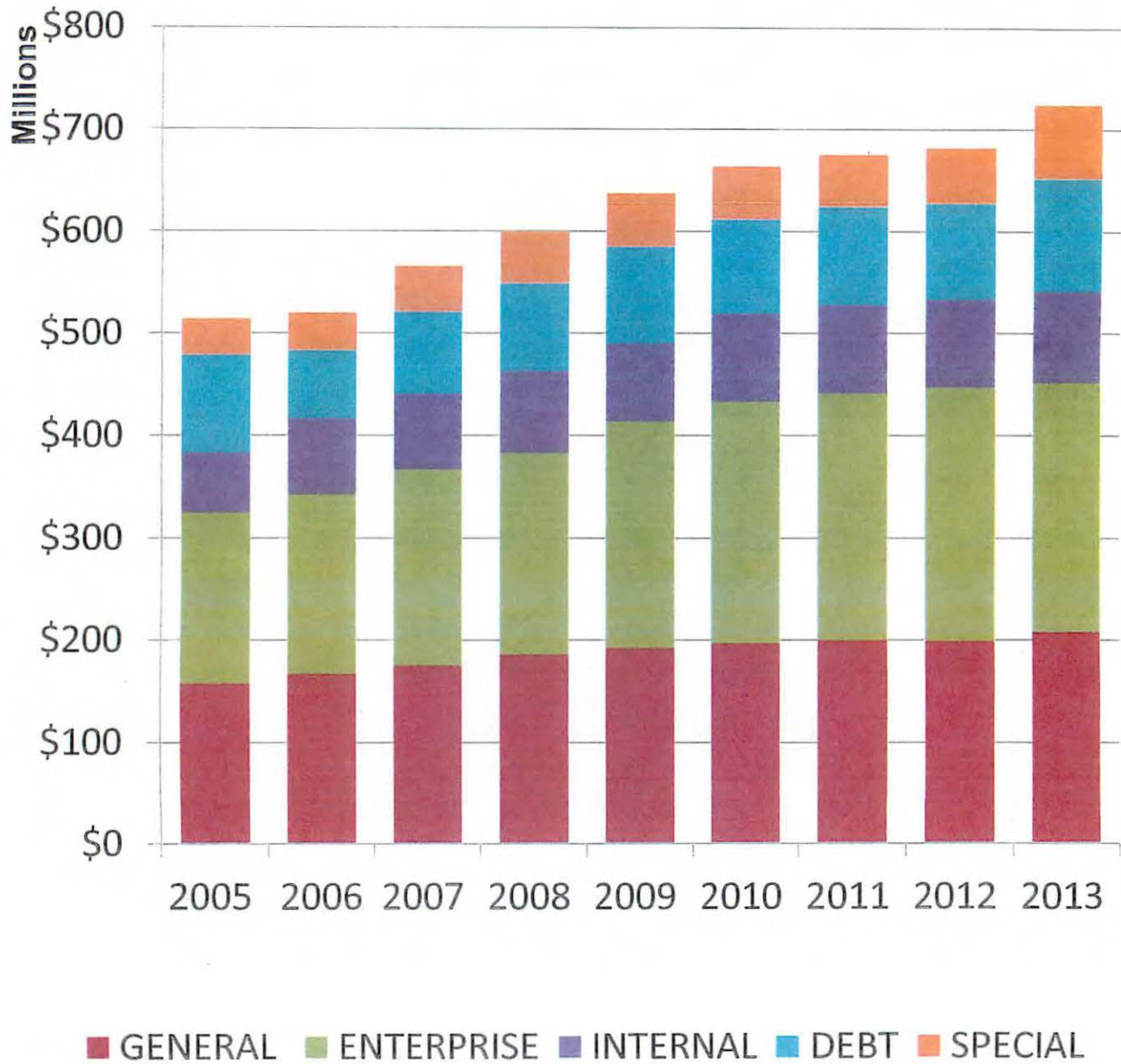




# Budget Summaries

# Budget Summaries

## SUMMARY OF REVENUES BY FUND

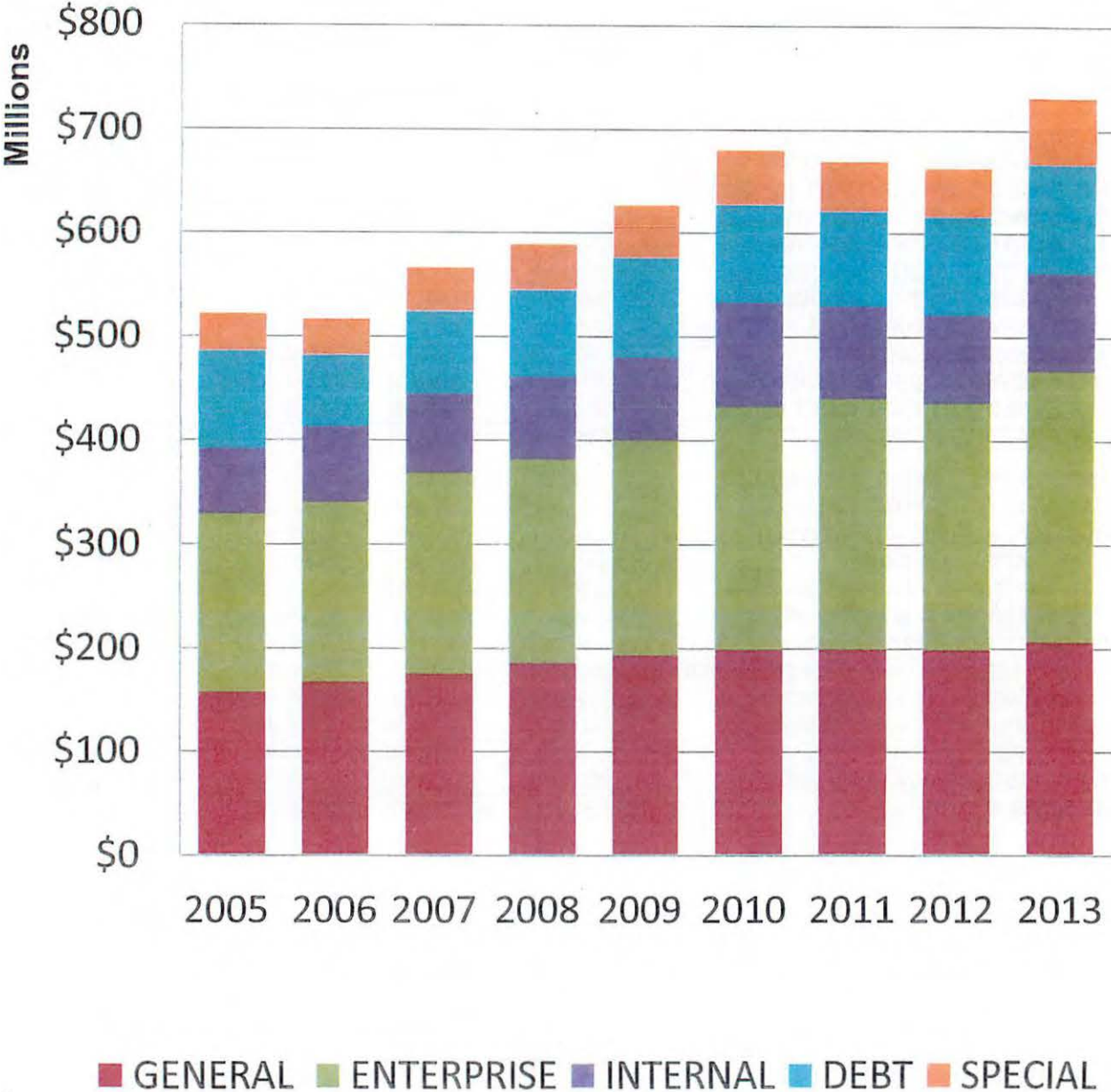


**SUMMARY OF REVENUES BY FUND**

Fund	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
GENERAL FUND (1020)	200,434,788	197,625,968	200,688,704	206,410,733
WATER FUND (4010)	111,513,176	116,297,207	120,525,270	116,315,916
CHOKO CANYON FUND (4050)	127,291	114,364	52,453	81,307
GAS FUND (4130)	32,002,381	40,165,694	28,126,212	32,955,136
WASTEWATER FUND (4200)	55,472,740	58,497,257	59,117,699	58,264,802
STORM WATER FUND (4300)	23,017,949	23,886,465	23,894,121	25,974,552
AIRPORT FUND (4610)	7,418,064	7,234,242	7,344,145	7,294,082
AIRPORT CAPITAL RESERVE FUND (4611)	90,000	65,000	65,000	70,000
AIRPORT CFC CAPITAL RESERVE FD (4632)	840,557	0	805,097	1,396,000
GOLF CENTER FUND (4690)	1,012,075	250,958	252,588	232,690
GOLF CAPITAL RESERVE FUND (4691)	66,193	137,232	137,232	137,232
MARINA FUND (4700)	1,484,780	1,787,197	1,853,652	1,941,863
<b>ENTERPRISE FUNDS</b>	<b>233,045,208</b>	<b>248,435,616</b>	<b>242,173,468</b>	<b>244,663,580</b>
STORES FUND (5010)	4,505,129	4,284,100	4,371,060	4,247,994
MAINTENANCE SRVCS FUND (5110)	22,815,139	21,638,531	22,428,716	19,756,263
FACILITIES MAINT SVCS FUND (5115)	0	0	0	3,790,589
MUNICIPAL INFO. SYSTEM FUND (5210)	15,371,119	14,421,252	14,463,784	15,557,249
ENGINEERING SRVCS FUND (5310)	4,823,042	5,261,725	5,444,295	4,203,467
EMP BENEFITS HEALTH - FIRE (5608)	7,349,724	6,341,657	5,880,247	7,369,904
EMP BENEFITS HEALTH - POLICE (5609)	12,762,421	5,886,885	6,226,475	5,348,105
EMP BENEFITS HEALTH-CITICARE (5610)	17,808,923	16,639,788	14,934,797	17,013,394
LIAB/EMP BENEFIT - LIAB (5611)	6,208,776	6,130,893	6,110,366	5,769,861
LIAB/EMP BENEFITS -WC (5612)	3,309,892	3,169,797	3,130,498	3,200,874
LIAB/EMPLOYEE BENEFITS - ADMIN (5613)	1,204,055	1,386,420	1,386,160	1,386,204
OTHER EMPLOYEE BENEFITS (5614)	1,467,953	1,730,580	1,598,808	2,179,044
<b>INTERNAL SERVICE FUNDS</b>	<b>97,626,172</b>	<b>86,891,628</b>	<b>85,975,206</b>	<b>89,822,949</b>
SEAWALL IMPROVEMENT DS (1121)	3,343,530	3,386,505	3,384,865	3,387,384
ARENA FACILITY DS FUND (1131)	3,640,557	3,695,509	3,694,084	3,745,409
BASEBALL STADIUM DS FUND (1141)	2,288,731	2,287,982	2,287,396	2,286,953
DEBT SERVICE FUND (2010)	34,906,020	33,262,050	33,301,230	33,718,873
WATER SYSTEM REV DS FUND (4400)	21,159,304	21,239,980	21,227,520	26,071,238
WASTEWATER SYSTEM REV DS (4410)	16,195,567	16,656,160	16,645,256	23,255,585
GAS FUND DEBT SERVICE (4420)	758,593	1,044,440	866,528	1,053,686
STORM WATER DEBT SERVICE FUND (4430)	10,006,145	10,269,459	10,267,962	14,253,604
AIRPORT 2000A DEBT SRVC FUND (4640)	1,068,404	1,073,446	1,071,741	1,072,320
AIRPORT 2000B DEBT SRVC FUND (4641)	521,216	522,673	521,950	523,081
AIRPORT CFC DEBT SVC FUND (4643)	454,332	483,675	483,675	486,525
MARINA DEBT SERVICE FUND (4701)	351,980	330,131	330,131	333,206
<b>DEBT SERVICE</b>	<b>94,694,378</b>	<b>94,252,009</b>	<b>94,082,340</b>	<b>110,187,865</b>
HOTEL OCCUPANCY TAX FUND (1030)	10,892,956	10,422,050	11,698,243	11,920,236
MUNICIPAL CT SECURITY FUND (1035)	0	170,702	170,702	80,619
MUNICIPAL CT TECHNOLOGY FUND (1036)	0	255,720	255,720	106,736
MUNICIPAL CT JUVENILE CASE MGR (1037)	0	357,206	357,206	111,835
PARKING IMPROVEMENT FUND (1040)	0	0	0	145,532
STREETS FUND (1041)	0	0	0	13,308,342
REDLIGHT PHOTO ENF FUND (1045)	1,365,317	2,567,563	1,622,755	1,991,778
REINVESTMENT ZONE NO.2 (1111)	2,806,749	3,119,565	3,095,783	3,102,446
TIF NO. 3-DOWNTOWN TIF (1112)	156,251	125,234	117,803	118,871
SEAWALL IMPROVEMENT FUND (1120)	5,645,039	5,737,942	6,328,520	6,711,522
ARENA FACILITY FUND (1130)	5,598,458	5,716,920	6,323,907	6,696,964
BUSINESS/JOB DEVELOPMENT FD (1140)	5,585,873	5,719,570	6,319,431	6,698,399
DEVELOPMENT SERVICES FUND (4670)	6,502,660	6,025,174	5,669,996	5,481,609
VISITORS FACILITIES FUND (4710)	8,063,705	9,037,007	8,412,053	8,996,117
LEPC FUND (6060)	97,336	96,188	93,327	93,123
C.C. CRIME CONTROL DIST FUND (9010)	5,175,418	5,399,131	6,074,189	6,435,008
<b>SPECIAL REVENUES</b>	<b>51,889,762</b>	<b>54,749,973</b>	<b>56,539,637</b>	<b>71,999,137</b>
<b>TOTAL ALL FUNDS - REVENUE</b>	<b>677,690,309</b>	<b>681,955,194</b>	<b>679,459,355</b>	<b>723,084,264</b>



# SUMMARY OF EXPENDITURES BY FUND



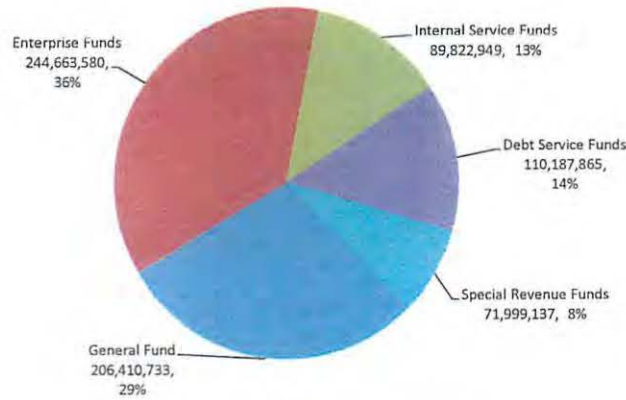


**SUMMARY OF EXPENDITURES BY FUND**

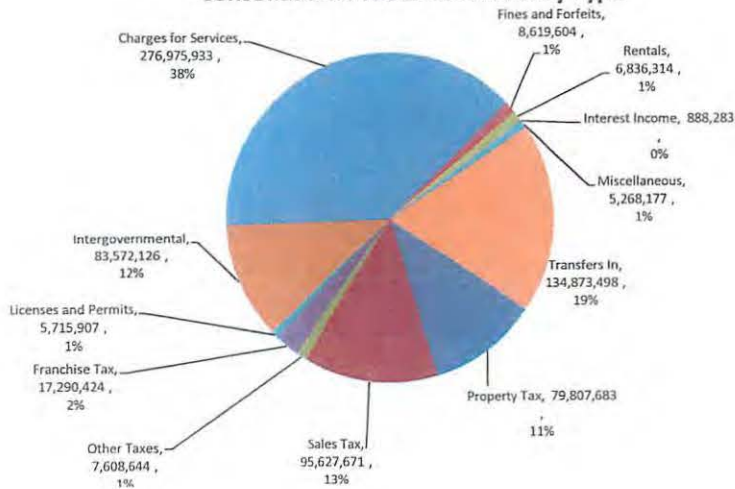
Fund	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>GENERAL FUND (1020)</b>	199,673,302	202,563,451	200,560,492	205,194,507
<b>WATER FUND (4010)</b>	105,481,508	110,640,760	108,742,140	115,303,748
<b>CHOKE CANYON FUND (4050)</b>	1,750,163	1,750,163	1,750,163	1,750,163
<b>GAS FUND (4130)</b>	31,206,937	42,755,845	30,046,145	32,567,408
<b>WASTEWATER FUND (4200)</b>	58,469,124	57,888,779	56,391,632	71,392,163
<b>STORM WATER FUND (4300)</b>	27,650,225	23,740,151	23,269,795	28,974,552
<b>AIRPORT FUND (4610)</b>	7,038,331	6,801,659	6,572,579	7,396,185
<b>AIRPORT CAPITAL RESERVE FUND (4611)</b>	25	25,896	25,896	35,000
<b>AIRPORT CFC CAPITAL RESERVE FD (4632)</b>	415,069	0	907,231	2,069,549
<b>GOLF CENTER FUND (4690)</b>	1,560,682	135,244	136,023	100,384
<b>GOLF CAPITAL RESERVE FUND (4691)</b>	0	200,000	130,000	200,000
<b>MARINA FUND (4700)</b>	1,525,857	1,638,705	1,532,361	1,668,538
<b>ENTERPRISE FUNDS</b>	<b>235,097,921</b>	<b>245,577,203</b>	<b>229,503,966</b>	<b>261,457,690</b>
<b>STORES FUND (5010)</b>	4,401,777	4,231,822	4,182,624	4,294,097
<b>MAINTENANCE SRVCS FUND (5110)</b>	19,909,060	22,755,885	22,739,246	19,497,056
<b>FACILITIES MAINT SVCS FUND (5115)</b>	0	0	0	3,699,945
<b>MUNICIPAL INFO. SYSTEM (5210)</b>	15,277,147	14,789,983	14,503,810	17,204,887
<b>ENGINEERING SRVCS FUND (5310)</b>	4,928,351	5,132,276	5,242,516	4,947,531
<b>EMP BENEFITS HEALTH - FIRE (5608)</b>	6,410,941	6,263,250	5,185,173	7,356,798
<b>EMP BENEFITS HEALTH - POLICE (5609)</b>	5,098,395	5,835,424	5,915,468	5,444,010
<b>EMP BENEFITS HEALTH-CITICARE (5610)</b>	22,586,477	16,254,757	11,439,714	16,072,440
<b>LIAB/EMP BENEFIT-LIAB (5611)</b>	5,448,419	6,273,695	6,101,050	7,276,460
<b>LIAB/EMP BENEFITS -WC (5612)</b>	2,960,655	3,168,081	3,164,581	4,600,624
<b>LIAB/EMPLOYEE BENEFITS - ADMIN (5613)</b>	1,177,571	1,428,734	1,395,138	1,496,640
<b>OTHER EMPLOYEE BENEFITS (5614)</b>	1,157,753	1,774,919	1,598,712	2,145,000
<b>INTERNAL SERVICE FUNDS</b>	<b>89,356,546</b>	<b>87,908,826</b>	<b>81,468,032</b>	<b>94,035,488</b>
<b>SEAWALL IMPROVEMENT DS (1121)</b>	3,340,402	3,384,313	3,384,313	3,385,313
<b>ARENA FACILITY DS FUND (1131)</b>	3,637,414	3,692,549	3,692,549	3,743,299
<b>BASEBALL STADIUM DS FUND (1141)</b>	2,286,325	2,286,513	2,286,513	2,285,900
<b>DEBT SERVICE FUND (2010)</b>	32,392,632	31,990,764	30,767,015	33,887,012
<b>WATER SYSTEM REV DS FUND (4400)</b>	20,678,043	21,738,295	20,739,159	24,101,055
<b>WASTEWATER SYSTEM REV DS (4410)</b>	15,661,065	17,538,132	15,769,025	21,437,407
<b>GAS FUND DEBT SERVICE (4420)</b>	758,527	912,177	764,116	982,162
<b>STORM WATER DEBT FUND (4430)</b>	9,806,135	10,648,583	9,869,490	13,448,393
<b>AIRPORT 2000A DEBT SRVC (4640)</b>	1,054,641	1,071,741	1,071,741	1,071,291
<b>AIRPORT 2000B DEBT SRVC (4641)</b>	520,354	522,650	522,650	522,650
<b>AIRPORT CFC DEBT SVC FUND (4643)</b>	332,881	484,275	484,275	486,525
<b>MARINA DEBT SERVICE (4701)</b>	329,077	330,381	330,381	333,206
<b>DEBT SERVICE</b>	<b>90,797,496</b>	<b>94,600,372</b>	<b>89,681,225</b>	<b>105,684,213</b>
<b>HOTEL OCCUPANCY TAX FUND (1030)</b>	9,369,438	11,108,857	10,838,857	14,040,534
<b>MUNICIPAL CT SECURITY FUND (1035)</b>	0	170,702	128,950	98,150
<b>MUNICIPAL CT TECHNOLOGY FUND (1036)</b>	0	255,720	114,745	228,545
<b>MUNICIPAL CT JUVENILE CASE MGR (1037)</b>	0	357,206	140,440	132,059
<b>STREETS FUND (1041)</b>	0	0	0	13,308,342
<b>REDLIGHT PHOTO ENFORCEMENT (1045)</b>	1,391,995	2,116,826	1,669,623	1,889,634
<b>REINVESTMENT ZONE NO.2 (1111)</b>	5,097,940	3,864,386	3,864,386	2,214,490
<b>SEAWALL IMPROVEMENT FUND (1120)</b>	3,345,599	3,398,463	3,398,463	3,400,313
<b>ARENA FACILITY FUND (1130)</b>	4,239,070	4,559,690	4,559,690	4,553,565
<b>BUSINESS/JOB DEVELOPMENT FD (1140)</b>	4,908,401	10,534,663	10,521,638	3,974,247
<b>DEVELOPMENT SERVICES FUND (4670)</b>	6,047,684	6,049,227	5,986,866	5,631,603
<b>VISITORS FACILITIES FUND (4710)</b>	7,872,664	9,419,054	8,943,598	8,837,330
<b>LEPC FUND (6060)</b>	118,998	94,740	94,740	97,400
<b>C.C. CRIME CONTROL DIST (9010)</b>	5,081,598	5,356,402	5,334,105	5,627,344
<b>SPECIAL REVENUES</b>	<b>47,473,386</b>	<b>57,285,936</b>	<b>55,596,099</b>	<b>64,033,557</b>
<b>TOTAL ALL FUNDS - EXPENSES</b>	<b>662,398,651</b>	<b>687,935,788</b>	<b>656,809,814</b>	<b>730,405,455</b>

	GENERAL FUND			Enterprise Funds			Internal Service Funds		
	2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget
<b>REVENUES</b>									
Property Tax	51,023,685	51,553,333	52,882,246	-	-	-	-	-	-
Sales Tax	44,478,983	50,996,697	54,056,499	-	-	-	-	-	-
Other Taxes	7,561,803	7,428,034	7,608,644	-	-	-	-	-	-
Franchise Fees	17,013,186	17,215,135	17,290,424	-	-	-	-	-	-
Licenses and Permits	2,222,400	2,475,300	2,545,157	-	-	-	-	-	-
Intergovernmental	14,210,810	13,712,883	12,925,468	1,069,721	688,699	863,472	68,435,748	64,290,108	65,527,343
Charges for Services	47,747,946	46,971,952	46,959,150	198,556,246	205,065,834	207,703,757	15,624,497	17,078,422	16,289,797
Fines and Forfeits	4,902,628	4,641,487	4,511,686	1,758,693	2,093,431	1,817,370	-	-	-
Rentals	422,761	534,824	874,708	5,778,002	5,769,883	5,781,952	-	-	-
Interest Income	184,789	80,708	458,425	249,023	133,686	157,014	169,233	86,279	113,512
Miscellaneous	4,439,208	5,078,351	4,778,327	617,907	449,258	310,300	459,095	52,427	25,000
Transfers In	6,226,589	-	1,520,000	25,015,618	27,972,677	28,029,715	12,937,599	4,467,968	7,867,296
<b>Total Revenues</b>	<b>200,434,788</b>	<b>200,688,704</b>	<b>206,410,733</b>	<b>233,045,208</b>	<b>242,173,468</b>	<b>244,663,580</b>	<b>97,626,172</b>	<b>85,975,206</b>	<b>89,822,949</b>
<b>EXPENDITURES</b>									
Personnel Services	125,704,936	122,384,668	121,729,866	34,520,873	34,210,650	38,536,379	15,484,700	15,926,924	17,350,023
Material Supplies	10,720,345	11,829,740	7,155,570	36,854,758	36,325,206	41,393,066	12,724,515	13,360,979	13,789,685
Contractual Services	28,698,795	31,981,764	28,252,246	35,215,255	38,317,858	33,598,077	47,610,691	44,753,405	48,676,546
Other Charges	1,223,568	2,836,848	2,651,087	5,730,476	2,578,248	2,142,046	218,283	283,391	133,518
Reserve Appropriation	-	-	4,238,347	-	130,000	2,805,376	-	1,581	4,046,434
Debt Service	1,727	-	-	13,581,128	13,883,644	13,678,621	-	-	-
Schools/Seminars/Training	169,817	198,425	259,463	178,761	262,689	261,038	37,213	46,707	39,112
Internal Service Allocations	22,647,996	21,498,657	20,478,866	13,865,930	14,824,557	14,444,729	2,207,448	2,233,248	2,221,807
Transfer Out	8,561,683	9,368,519	19,578,062	93,535,502	84,946,951	111,200,009	7,817,121	291,503	4,421,157
Capital Outlay	1,944,436	461,871	851,000	1,615,237	4,024,192	3,398,350	3,256,573	4,570,293	3,357,206
<b>Total Expenditures</b>	<b>199,673,302</b>	<b>200,560,492</b>	<b>205,194,507</b>	<b>235,097,921</b>	<b>229,503,996</b>	<b>261,457,690</b>	<b>89,356,546</b>	<b>81,468,032</b>	<b>94,035,488</b>
<b>FUND BALANCES</b>									
Fund Balance at Beginning of Year	29,060,903	29,822,389	29,950,601	94,722,393	92,669,681	105,339,153	43,888,086	52,157,713	56,664,887
Adjustment to Net Assets									
Fund Balance at End of Year	29,822,389	29,950,601	31,166,827	92,669,681	105,339,154	88,545,043	52,157,713	56,664,887	52,452,347

### Consolidated FY 2013 Revenues by Fund

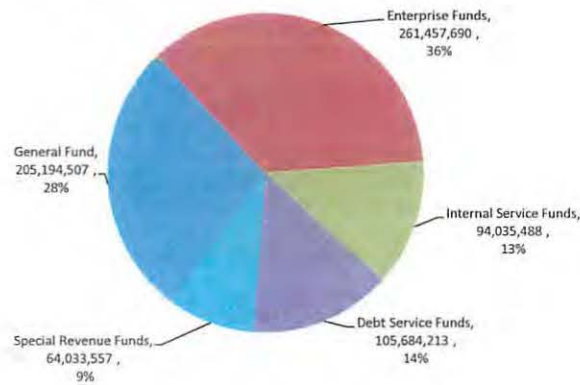


### Consolidated FY2013 Revenues by Type

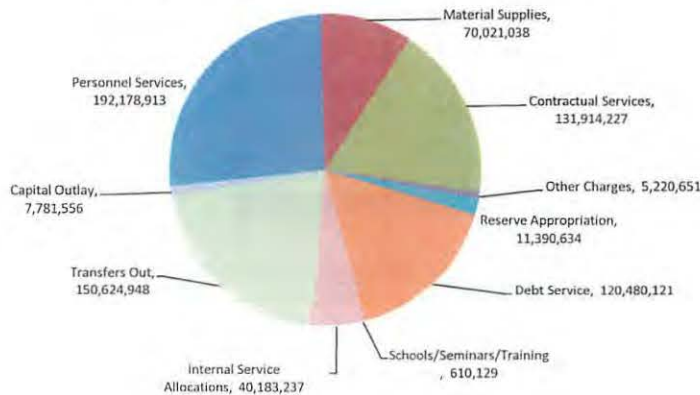


Debt Service Funds			Special Revenue Funds			TOTAL		
2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget
27,221,210	26,265,715	26,925,437	-	-	-	78,244,896	77,819,048	79,807,683
-	-	-	35,511,713	39,849,649	41,571,173	79,990,696	90,846,346	95,627,671
-	-	-	-	-	-	7,561,803	7,428,034	7,608,644
-	-	-	-	-	-	17,013,186	17,215,135	17,290,424
648,879	626,545	369,082	3,732,076	3,309,900	3,170,750	5,954,476	5,785,200	5,715,907
-	-	-	3,766,496	3,883,176	3,886,760	88,131,653	83,201,412	83,572,126
-	-	-	5,278,888	5,078,413	6,023,229	267,207,577	274,194,621	276,975,933
-	-	-	1,365,084	1,916,924	2,290,549	8,026,404	8,651,842	8,619,604
-	-	-	27,590	28,000	179,654	6,228,353	6,332,706	6,836,314
112,761	48,593	61,798	154,858	88,896	97,534	870,664	438,163	888,283
10,000	-	-	233,979	159,411	154,550	5,760,189	5,739,447	5,268,177
66,701,528	67,141,487	82,831,548	1,819,077	2,225,268	14,624,839	112,700,412	101,807,401	134,873,498
94,694,378	94,082,340	110,187,865	51,889,762	56,539,637	71,999,137	677,690,308	679,459,355	723,084,264
-	-	-	8,573,708	9,105,842	14,562,645	184,284,218	181,628,084	192,178,913
-	-	-	288,728	588,377	7,682,717	60,588,347	62,104,304	70,021,038
38,174	63,450	66,450	11,719,276	21,890,378	21,320,909	123,282,191	137,006,855	131,914,227
1,091	-	-	6,408,144	4,014,389	294,000	13,581,562	9,712,847	5,220,651
-	-	-	-	-	300,476	-	131,581	11,390,634
90,758,232	89,617,775	105,617,763	1,180,983	1,218,775	1,183,738	105,522,069	104,720,194	120,480,121
-	-	-	23,260	45,731	50,516	409,050	553,551	610,129
-	-	-	1,839,500	1,663,392	3,037,836	40,560,873	40,219,854	40,183,237
-	-	-	17,063,759	16,857,122	15,425,720	126,978,065	111,464,095	150,624,948
-	-	-	376,029	212,092	175,000	7,192,275	9,268,448	7,781,556
90,797,496	89,681,225	105,684,213	47,473,386	55,596,099	64,033,557	662,398,651	656,809,814	730,405,455
23,804,062	27,700,943	32,102,058	49,061,484	53,477,860	54,421,399	239,700,275	255,405,000	278,478,098
27,700,944	32,102,058	36,605,711	53,477,860	54,421,398	62,386,979	254,991,933	278,054,541	271,156,907

### Consolidated FY 2013 Expenditures by Fund

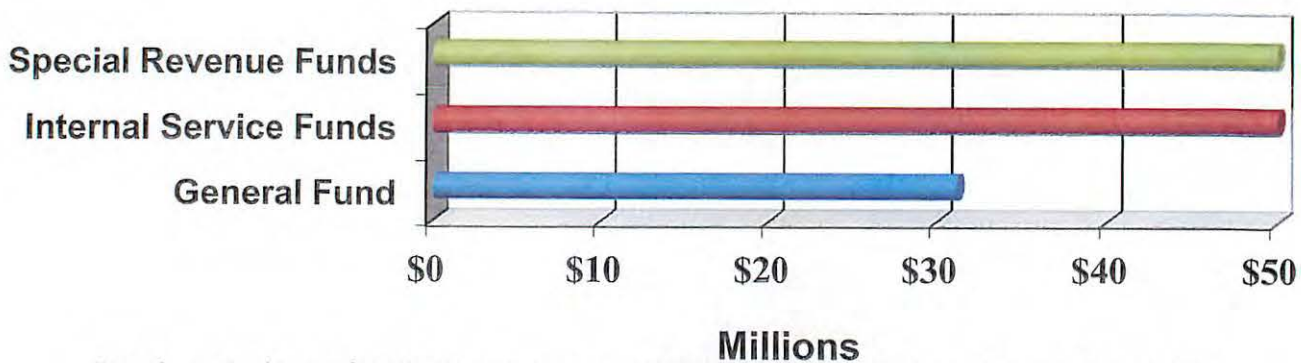


### Consolidated FY 2013 Expenditures by Category



# PROJECTED FUND BALANCES (@ July 31, 2013)

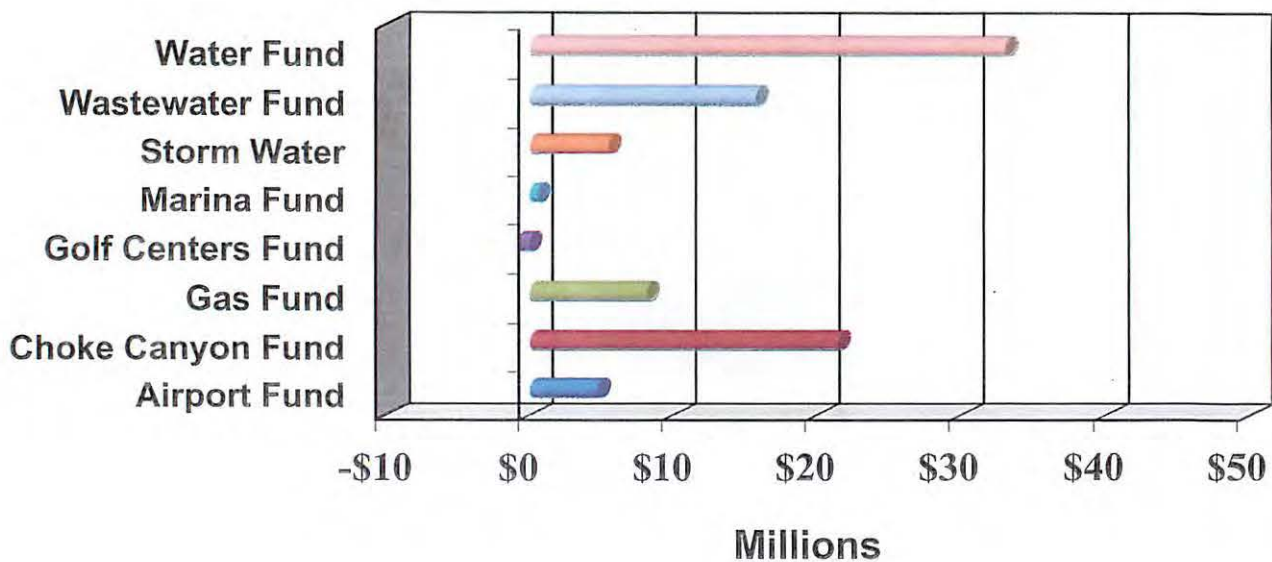
## Non-Enterprise Funds



Note: The restricted nature of Special Revenue Funds has resulted in the accumulation of significant fund balances as noted above. The largest Special Revenue Fund balances (collectively at \$45.8M of the Special Revenue Fund balance total) is attributable mostly to the 1/8<sup>th</sup> of a cent sales tax associated with: Seawall Improvements (\$22.8M), Arena Facility (\$12.3M), and Business and Job Development (\$10.7M). These balances are not expected to change significantly in the near term.

Internal Service Fund Balances are driven mostly by the Risk reserves associated with Health and Workers' Compensation Insurance.

## Enterprise Funds





**PROJECTED FUND BALANCES**

<b>Fund</b>	<b>Projected Fund Balance @ 8/01/2012</b>	<b>Budget Revenues</b>	<b>Budget Expenditures</b>	<b>Projected Fund Balance @ 7/31/2013</b>
<b>General Fund (1020)</b>	29,950,601	206,410,733	205,194,507	31,166,827
<b>Enterprise Funds</b>				
Water Fund (4010)	32,078,200	116,315,916	115,303,748	33,090,368
Choke Canyon Fund (4050)	23,192,550	81,307	1,750,163	21,523,694
Gas Fund (4130)	7,776,468	32,955,136	32,567,408	8,164,196
Wastewater Fund (4200)	28,907,296	58,264,802	71,392,163	15,779,934
Storm Water Fund (4300)	8,476,635	25,974,552	28,974,552	5,476,635
Airport Fund (4610)	5,096,450	7,294,082	7,396,185	4,994,347
Airport Capital Reserve Fund (4611)	65,418	70,000	35,000	100,418
Airport CFC Capital Reserve (4632)	323,354	1,396,000	2,069,549	(350,195)
Golf Center Fund (4690)	(939,645)	232,690	100,384	(807,339)
Golf Capital Reserve (4691)	73,425	137,232	200,000	10,657
Marina Fund (4700)	289,002	1,941,863	1,668,538	562,327
<b>Total Enterprise Funds</b>	<b>105,339,153</b>	<b>244,663,580</b>	<b>261,457,690</b>	<b>88,545,042</b>
<b>Internal Service Funds</b>				
Stores Fund (5010)	698,702	4,247,994	4,294,097	652,599
Maintenance Svcs Fund (5110)	8,564,248	19,756,263	19,497,056	8,823,455
Facilities Maintenance Svcs Fd (5115)	0	3,790,589	3,699,945	90,644
Municipal Info. System (5210)	2,114,814	15,557,249	17,204,887	467,175
Engineering Svcs Fund (5310)	904,216	4,203,467	4,947,531	160,152
Liab/Emp Benefits Fire Health (5608)	1,633,857	7,369,904	7,356,798	1,646,963
Liab/Emp Benefits Public Safety Hlth (5609)	7,975,033	5,348,105	5,444,010	7,879,128
Liab/Emp Benefits Health (5610)	15,196,434	17,013,394	16,072,440	16,137,388
Liab/Emp Benefit-Liab (5611)	10,892,111	5,769,861	7,276,460	9,385,511
Liab/Emp Benefits -WC (5612)	8,171,623	3,200,874	4,600,624	6,771,873
Liab/Employee Benefits - Admin (5613)	195,750	1,386,204	1,496,640	85,314
Other Employee Benefits (5614)	318,099	2,179,044	2,145,000	352,142
<b>Total Internal Service Funds</b>	<b>56,664,887</b>	<b>89,822,949</b>	<b>94,035,488</b>	<b>52,452,347</b>
<b>Debt Service Funds</b>				
Seawall Improvement DS (1121)	1,385,723	3,387,384	3,385,313	1,387,795
Arena Facility DS Fund (1131)	2,191,444	3,745,409	3,743,299	2,193,554
Baseball Stadium DS Fund (1141)	1,757,525	2,286,953	2,285,900	1,758,578
Debt Service Fund (2010)	16,971,121	33,718,873	33,887,012	16,802,982
Water System Rev DS Fund (4400)	3,266,501	26,071,238	24,101,055	5,236,684
Wastewater System Rev DS (4410)	3,320,605	23,255,585	21,437,407	5,138,783
Gas Fund Debt Service (4420)	298,184	1,053,687	982,162	369,709
Storm Water System Debt Srv Fd (4430)	2,743,950	14,253,604	13,448,393	3,549,161
Airport 2000A Debt Srv (4640)	39,243	1,072,320	1,071,291	40,272
Airport 2000B Debt Srv (4641)	1,377	523,081	522,650	1,808
Airport CFC Debt Service (4643)	120,851	486,525	486,525	120,851
Marina Debt Service Fund (4701)	5,534	333,206	333,206	5,534
<b>Total Debt Service Funds</b>	<b>32,102,058</b>	<b>110,187,865</b>	<b>105,684,213</b>	<b>36,605,711</b>
<b>Special Revenue Funds</b>				
Hotel Occupancy Tax Fd (1030)	2,120,298	11,920,236	14,040,534	0
Municipal Court - Bldg Security (1035)	41,752	80,619	98,150	24,221
Municipal Court - Technology (1036)	140,975	106,736	228,545	19,166
Municipal Ct - Juvenile Case Mgr (1036)	216,766	111,835	132,059	196,542
Parking Improvement Fund (1040)	0	145,532	0	145,532
Street Fund (1041)	0	13,308,342	13,308,342	0
Photo Red Light Enforcement (1045)	(18,018)	1,991,778	1,889,634	84,126
Reinvestment Zone No.2 (1111)	5,298,904	3,102,446	2,214,490	6,186,860
Reinvestment Zone No.3 (1112)	324,454	118,871	0	443,325
Seawall Improvement Fd (1120)	23,632,181	6,711,522	3,400,313	26,943,390
Arena Facility Fund (1130)	13,056,807	6,696,964	4,553,565	15,200,206
Business/Job Development (1140)	6,886,296	6,698,399	3,974,247	9,610,447
Development Services Fd (4670)	425,648	5,481,609	5,631,603	275,654
Visitors Facilities Fund (4710)	(451,054)	8,996,117	8,837,330	(292,267)
LEPC Fund (6060)	28,628	93,123	97,400	24,351
C.C. Crime Control Dist (9010)	2,717,762	6,435,008	5,627,344	3,525,427
<b>Total Special Revenue Funds</b>	<b>54,421,399</b>	<b>71,999,137</b>	<b>64,033,557</b>	<b>62,386,979</b>
<b>TOTAL ALL FUNDS</b>	<b>278,478,098</b>	<b>723,084,264</b>	<b>730,405,455</b>	<b>271,156,907</b>

## PROJECTED FUND BALANCE SUMMARY

**General Fund** – The City Council annually adopts a Resolution reaffirming the financial policies of the City including maintenance of the General Fund balance at an adequate level. Per the Resolution it is the goal of the City Council to maintain a reserve in the General Fund fund balance which totals at least 10% and up to 25% of total annual General Fund appropriations. Of the projected fund balance of \$31,166,826 it is expected that \$29,450,602 will be available to satisfy this requirement. The projected expenditures for FY 2013 are \$205,194,507; therefore, the reserve is currently at 14.35%.

**Enterprise Funds** – In FY 2012-13 Enterprise Funds were added to the Financial Policy. The Council goal is to maintain a reserve of at least 25% of annual appropriations in these funds. This policy does not apply to the Golf Fund which is operated by a third party. All of the funds, with the exception of Storm Water are in compliance with this policy. Storm Water currently has 21.1% of annual appropriations in their fund balance. The Marina Fund financial condition is expected to continue improving increasing fund balance from \$289,002 in FY 2011-12 to \$562,327 in FY 2012-13. Increased revenue due to an improved economy and more events in the Marina area are the primary reasons for the increases. The Airport opened a Quick Turnaround Facility for rental car companies in 2012. Revenues and expenditures for the facility are accounted for in the Airport Customer Facility Charge Capital Reserve Fund and reflects a negative balance of \$350,195 at the end of FY 2013. The negative position was due to bond proceeds being insufficient to cover construction costs, which then had to be paid for using operating funds. The negative position is expected to be alleviated by FY 2015.

**Debt Service Funds** – The Debt Service Funds will continue to be in compliance with various reserve requirements and/or financial policies. Generally, little change is expected in most Debt Service Fund levels.

**Internal Service Funds** – Internal Service Fund Balances have also been added to the Financial policy for the first time in FY 2012-13. The requirement is to maintain a fund balance of at least 3% of annual appropriations. The policy applies to the Stores, MIS, Fleet Maintenance, Facility Maintenance and Engineering Funds. All of these funds are in compliance with the policy. The Group Health Plans (Fire, Public Safety and Citicare) are required to maintain fund balances to 1) pay any associated administrative costs and claims run-out based on the most recent actuarial study, and 2) cover any differences between revenues budgeted to cover projected claims expense for the FY and the attachment point calculated at 110% of projected claims expense. All Health Plans are in compliance with the policy. The General Liability Fund and the Workers' Compensation Fund also have requirements including 1) maintaining 25% of a 5 year average claims costs, and 2) funding a portion of long-term liabilities determined by actuarial projections. Both Funds are in compliance with the policy.

**Special Revenue Funds** – The results of Arena and Convention Center operations are recorded in the Visitors' Facility Fund. The Fund also receives funding from the Hotel Occupancy Tax Fund to help cover Convention Center losses, Water Garden expenses and to cover maintenance expenses of cultural facilities in the Convention Center area. The Arena and Convention Center are managed by a third party contractor. The



**PROJECTED FUND BALANCE SUMMARY**  
(cont.)

Contractor began managing the Convention Center in January 2004 and the Arena opened in November 2004. Financial performance has improved since the food and beverage contract and facilities contract was placed under one agreement. Although the fund is still in a negative financial position, the unreserved portion of fund balance has improved from a negative \$832,526 in FY 2011 to an anticipated deficit unreserved fund balance of \$617,267 in FY 2013. Expectations are the improved performance will continue and the deficit will be eliminated in FY 2015.

All other Special Revenue Funds have positive, adequate fund balances.

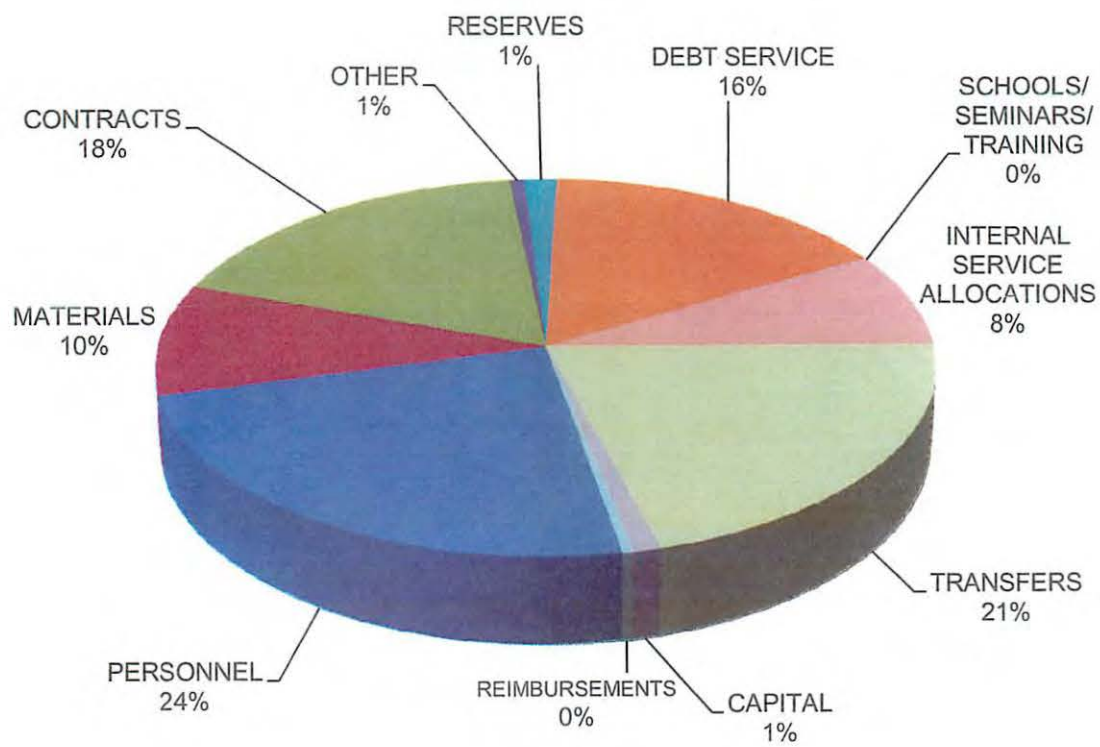
## SUMMARY OF FULL-TIME EQUIVALENTS

FUND	DEPT	2009-2010	2010-2011	2011-2012	2012-2013			
		BUDGET	BUDGET	BUDGET	BUDGET			
		FTE	FTE	FTE	FTE	PERMANENT FULL-TIME	TEMP/PT	SEASONAL
<b>GENERAL FUND</b>								
	Mayor	2	2	2	2	2		
	City Council	0	0	0	0	0		
	ACM - Safety, Health, & Neighborh	1	1	1	1	1		
	ACM - Gen Govt & Ops Support	2	1	1	1	1		
	City Attorney	26	25	23	21	21		
	City Manager	4	3	3	3	3		
	Clean City Initiatives	1	1	1	0	0		
	City Secretary	6	6	6	6	6		
	Comprehensive Planning	0	0	0	9	9		
	Neighborhood Services	27	19.9	19.9	21.9	21.9		
	Economic Development Office	2	0	0	0	0		
	Engineering	15	18	23	7	7		
	Finance	58	54	59	51	51		
	Office of Management & Budget	0	0	0	8	8		
	Fire	432	429	429	428	428		
	Health Services	68	66	61	33	33		
	Animal Care and Control Services	0	0	0	28	28		
	Human Relations	6	6	6	6	6		
	Human Resources	20	17	16	17	17		
	City Auditor	0	0	3	4	4		
	Intergovernmental Relations	1	1	1	1	1		
	Library Services	70.5	62.6	52.35	52.35	42	23	
	Municipal Court - Admin	45	42	59	57	57		
	Municipal Court - Judicial	30.08	30.9	8.72	8.9	8	6.18	
	Museum	21.7	21.7	17.4	18.4	17	5	
	Parks & Recreation	279.64	263.23	256.71	249.52	148	21	286
	Police	625.5	635.5	633.9	601.2	583	104	
	Public Information	4	4	2.5	2.5	2	1	
	Solid Waste Services	181	177	140	150	150		
	Street Services	109	109	96	0	0		
	<b>Total</b>	<b>2,037.42</b>	<b>1,995.83</b>	<b>1,921.50</b>	<b>1,787.81</b>	<b>1,654.90</b>	<b>160.18</b>	<b>286.00</b>

## SUMMARY OF FULL-TIME EQUIVALENTS

FUND	DEPT	2009-2010	2010-2011	2011-2012	2012-2013			
		BUDGET	BUDGET	BUDGET	BUDGET			
		FTE	FTE	FTE	FTE	PERMANENT FULL-TIME	TEMP/PT	SEASONAL
<b>ENTERPRISE FUNDS</b>								
	Aviation	97.2	97.2	91.4	91.4	85		
	Golf Centers	29.5	29.5	0	0	0		
	Marina	15	15	15	15	15		
	Gas	135.8	137	135	135	135		
	Storm Water	75	87	87	87	87		
	Wastewater	167	167	168	168	168		
	Water	166	167	161	165.4	163	2.4	
	ACM - Public Works	2	2	2	2	2		
	Utility Business Office	19	19	20	20	20		
	Utility Field Services	31	31	30	30	30		
	Office of Environmental Programs	5	5	5	5	5		
	<b>Total</b>	<b>742.5</b>	<b>756.7</b>	<b>714.4</b>	<b>718.8</b>	<b>710</b>	<b>2.4</b>	<b>0</b>
<b>INTERNAL SERVICE FUNDS</b>								
	Engineering Services	64	61	58	57	56	1	
	Liability & Emp Benefits - Gen Liability	0	1	1	3	3		
	Liability & Emp Benefits - Admin	15	15	19	20	20		
	Maintenance Services	87	85	77	77	77		
	Municipal Information System	105	98	94	93	93		
	Stores	21	21	20	20	20		
	<b>Total</b>	<b>292</b>	<b>281</b>	<b>269</b>	<b>270</b>	<b>269</b>	<b>1</b>	<b>0</b>
<b>SPECIAL REVENUE FUNDS</b>								
	Street Services	0	0	0	112	112		
	Municipal Court - Case Manager Fund	0	0	0	3	3		
	Development Services	63	60	60	59	55	4	
	Visitors' Facilities Fund	10	10	10	11	11		
	Redlight Photo Enforcement	2	2	2	2	2		
	C.C. Crime Control District	65.6	65.6	64.6	63.6	63	1	
	Local Emerg Planning Committee	1	1	1	1	1		
	<b>Total</b>	<b>141.6</b>	<b>138.6</b>	<b>137.6</b>	<b>251.6</b>	<b>247</b>	<b>5</b>	<b>0</b>
<b>TOTAL OPERATING BUDGET FTE'S</b>		<b>3,213.52</b>	<b>3,172.13</b>	<b>3,042.50</b>	<b>3,028.21</b>	<b>2,880.9</b>	<b>168.6</b>	<b>286.0</b>
<b>GRANT FTE'S</b>					<b>111</b>			
<b>TOTAL FTE'S</b>					<b>3,139.21</b>			

# ALL FUNDS EXPENDITURES BY CATEGORY



**ALL FUNDS EXPENDITURES SUMMARY BY CATEGORY**

<b>EXPENDITURE CLASSIFICATION</b>	<b>ACTUAL 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
Personnel Services	184,284,218	185,100,263	181,628,084	192,178,913
Materials and Supplies	60,588,347	72,776,197	62,104,304	70,021,038
Contractual Services	123,282,191	147,528,097	137,006,855	131,914,227
Other Charges	13,581,562	6,886,207	9,712,847	5,220,651
Reserve Appropriation	0	2,985,530	131,581	11,390,634
Debt Service	105,522,069	109,620,985	104,720,194	120,480,121
Schools/Seminars/Training	409,050	665,584	553,551	610,129
Internal Service Allocations	40,560,873	40,254,180	40,219,854	40,183,237
Transfers to Other Funds	126,978,065	111,000,298	111,464,095	150,624,948
Capital Outlay	7,192,275	11,118,446	9,268,448	7,781,556
<b>TOTAL</b>	<b>662,398,651</b>	<b>687,935,788</b>	<b>656,809,814</b>	<b>730,405,455</b>

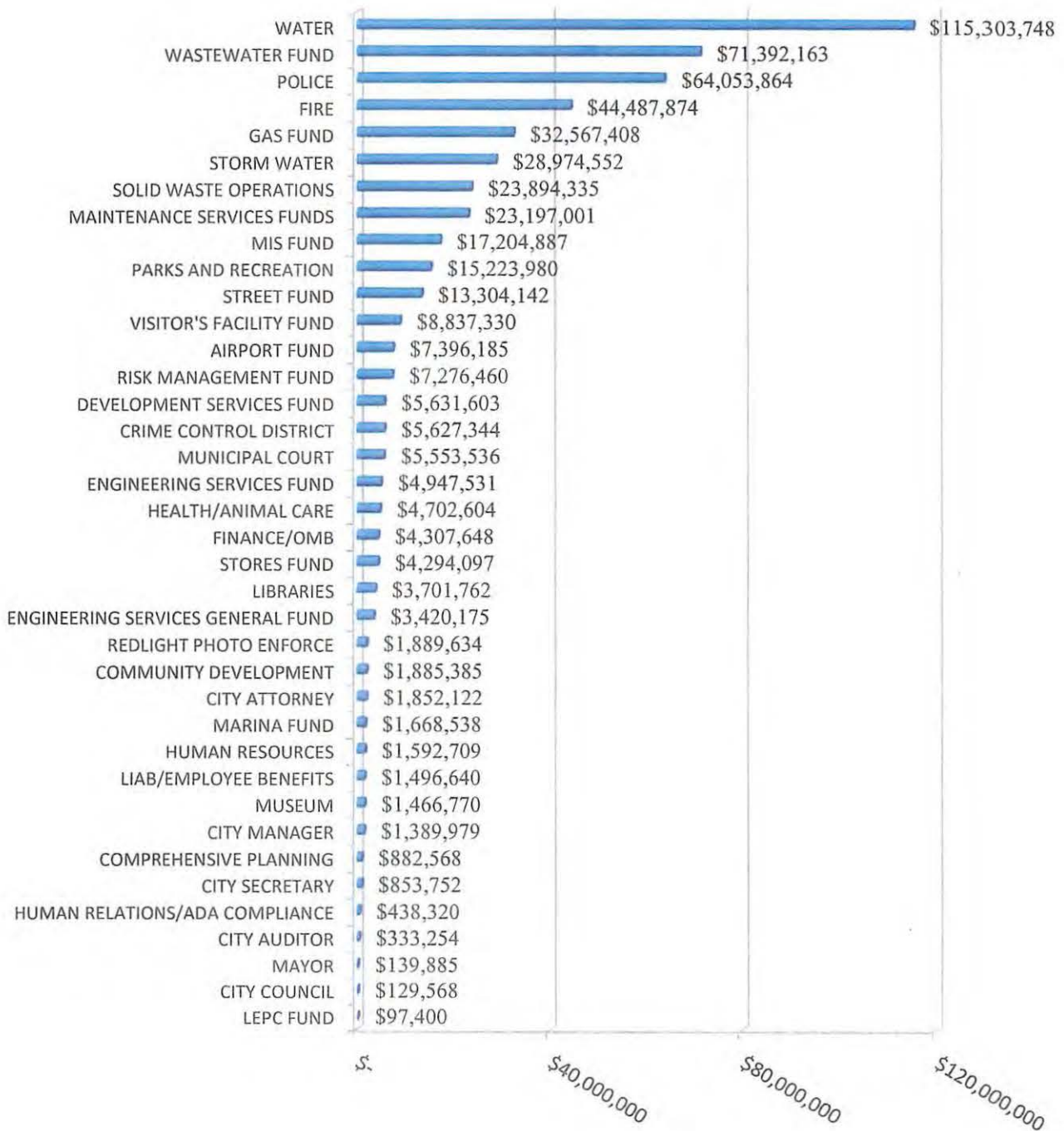
**SUMMARY OF EXPENDITURES BY FUND**

GENERAL FUND (1020)	199,673,302	202,563,451	200,560,492	205,194,507
HOTEL OCCUPANCY TAX FUND (1030)	9,369,438	11,108,857	10,838,857	14,040,534
MUNICIPAL CT SECURITY FUND (1035)	0	170,702	128,950	98,150
MUNICIPAL CT TECHNOLOGY (1036)	0	255,720	114,745	228,545
MUN. CT JUVENILE CASE MGR (1037)	0	357,206	140,440	132,059
STREETS FUND (1041)	0	0	0	13,308,342
REDLIGHT PHOTO ENFORCEM(1045)	1,391,995	2,116,826	1,669,623	1,889,634
REINVESTMENT ZONE NO.2 (1111)	5,097,940	3,864,386	3,864,386	2,214,490
SEAWALL IMPROVEMENT FUND (1120)	3,345,599	3,398,463	3,398,463	3,400,313
SEAWALL IMPROVEMENT DS (1121)	3,340,402	3,384,313	3,384,313	3,385,313
ARENA FACILITY FUND (1130)	4,239,070	4,559,690	4,559,690	4,553,565
ARENA FACILITY DS FUND (1131)	3,637,414	3,692,549	3,692,549	3,743,299
BUSINESS/JOB DEVELOPMENT(1140)	4,908,401	10,534,663	10,521,638	3,974,247
BASEBALL STADIUM DS FUND(1141)	2,286,325	2,286,513	2,286,513	2,285,900
DEBT SERVICE FUND (2010)	32,392,632	31,990,764	30,767,015	33,887,012
WATER FUND (4010)	105,481,508	110,640,760	108,742,140	115,303,748
CHOKE CANYON FUND (4050)	1,750,163	1,750,163	1,750,163	1,750,163
GAS FUND (4130)	31,206,937	42,755,845	30,046,145	32,567,408
WASTEWATER FUND (4200)	58,469,124	57,888,779	56,391,632	71,392,163
STORM WATER FUND (4300)	27,650,225	23,740,151	23,269,795	28,974,552
WATER SYSTEM REV DS FUND(4400)	20,678,043	21,738,295	20,739,159	24,101,055
WASTEWATER SYSTEM REV DS(4410)	15,661,065	17,538,132	15,769,025	21,437,407
GAS FUND DEBT SERVICE (4420)	758,527	912,177	764,116	982,162
STORM WATER DEBT FUND (4430)	9,806,135	10,648,583	9,869,490	13,448,393
AIRPORT FUND (4610)	7,038,331	6,801,659	6,572,579	7,396,185
AIRPORT CAPITAL RESERVE (4611)	25	25,896	25,896	35,000
AIRPORT CFC CAPITAL RESERVE (4632)	415,069	0	907,231	2,069,549
AIRPORT 2000A DEBT SRVC (4640)	1,054,641	1,071,741	1,071,741	1,071,291
AIRPORT 2000B DEBT SRVC (4641)	520,354	522,650	522,650	522,650
AIRPORT CFC DEBT SVC FUND (4643)	332,881	484,275	484,275	486,525
DEVELOPMENT SERVICES FUND(4670)	6,047,684	6,049,227	5,986,866	5,631,603
GOLF CENTER FUND (4690)	1,560,682	135,244	136,023	100,384
GOLF CAPITAL RESERVE FUND (4691)	0	200,000	130,000	200,000
MARINA FUND (4700)	1,525,857	1,638,705	1,532,361	1,668,538
MARINA DEBT SERVICE FUND (4701)	329,077	330,381	330,381	333,206
VISITORS FACILITIES FUND(4710)	7,872,664	9,419,054	8,943,598	8,837,330

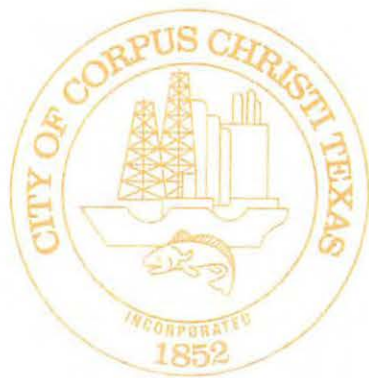
**ALL FUNDS EXPENDITURES SUMMARY BY CATEGORY**

<b>EXPENDITURE CLASSIFICATION</b>	<b>ACTUAL 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
STORES FUND (5010)	4,401,777	4,231,822	4,182,624	4,294,097
MAINTENANCE SRVCS FUND (5110)	19,909,060	22,755,885	22,739,246	19,497,056
FACILITIES MAINT SVCS FUND (5115)	0	0	0	3,699,945
MUNICIPAL INFO. SYSTEM (5210)	15,277,147	14,789,983	14,503,810	17,204,887
ENGINEERING SRVCS FUND (5310)	4,928,351	5,132,276	5,242,516	4,947,531
EMP BENEFITS HEALTH - FIRE (5608)	6,410,941	6,263,250	5,185,173	7,356,798
EMP BENEFITS HEALTH - POLICE (5609)	5,098,395	5,835,424	5,915,468	5,444,010
EMP BENEFITS HEALTH-CITICARE (5610)	22,586,476	16,254,757	11,439,714	16,072,440
LIAB/EMP BENEFIT-LIAB (5611)	5,448,419	6,273,695	6,101,050	7,276,460
LIAB/EMP BENEFITS -WC (5612)	2,960,655	3,168,081	3,164,581	4,600,624
LIAB/EMPLOYEE BENEFITS - (5613)	1,177,571	1,428,734	1,395,138	1,496,640
OTHER EMPLOYEE BENEFITS (5614)	1,157,753	1,774,919	1,598,712	2,145,000
LEPC FUND (6060)	118,998	94,740	94,740	97,400
C.C. CRIME CONTROL DIST (9010)	5,081,598	5,356,402	5,334,105	5,627,344
<b>All Funds</b>	<b>662,398,651</b>	<b>687,935,788</b>	<b>656,809,814</b>	<b>730,405,455</b>

# FY 2012-13 ADOPTED BUDGET EXPENDITURES BY DEPARTMENT (Those which generally contain a full time equivalent)



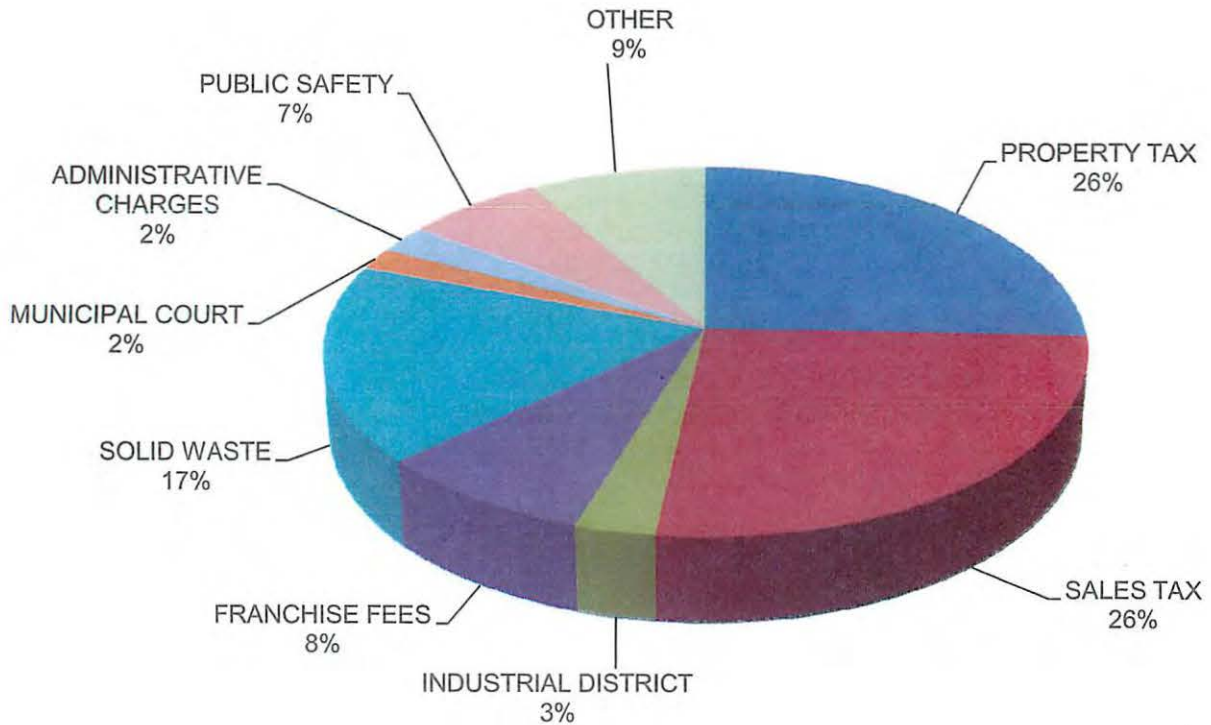




# General Fund

# General Fund

# GENERAL FUND REVENUES



## GENERAL FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Property Taxes	51,023,685	52,139,327	51,553,333	52,882,246
Other Taxes	52,040,786	53,054,254	58,424,731	61,665,143
Franchise Fees	17,013,186	17,110,233	17,215,135	17,290,424
Solid Waste Services	34,586,250	35,777,391	36,029,013	35,813,007
Other Permit License	824,767	765,494	796,400	839,941
Municipal Court Fees	4,765,933	4,997,940	4,355,001	3,872,600
General Government Services	77,764	38,099	31,859	47,602
Health Services	1,201,848	1,163,375	1,163,022	1,152,000
Animal Care and Control Services	181,554	186,162	169,457	173,715
Museum Fees	314,798	295,420	297,228	347,231
Library Services	183,347	185,249	157,455	190,882
Recreation Services	3,189,730	3,136,093	3,099,141	3,197,841
Administrative Charges	4,387,419	3,994,408	3,998,371	5,033,274
Interest on Investments	184,789	150,576	80,708	458,425
Public Safety Services	12,790,039	14,271,216	12,793,373	13,476,607
Intergovernmental Services	2,976,076	2,891,629	2,881,195	2,853,463
Other Revenue	3,579,251	2,714,571	2,852,925	2,581,674
Interfund Contributions	11,113,567	4,754,530	4,790,358	4,534,659
Reimbursement Revenues	0	0	0	0
<b>TOTAL</b>	<b>200,434,788</b>	<b>197,625,968</b>	<b>200,688,704</b>	<b>206,410,733</b>

## SUMMARY OF EXPENDITURES BY ORGANIZATION

Mayor	130,994	133,587	135,702	139,885
City Council	92,717	121,501	121,501	129,568
Legal	2,506,892	2,536,136	2,503,745	2,290,442
City Auditor	0	275,079	268,642	333,254
City Manager	1,662,014	1,404,877	1,353,007	1,389,979
City Secretary	809,557	799,176	750,969	853,752
Finance	3,452,602	3,569,535	3,729,029	3,564,626
Office of Management and Budget	676,957	745,767	641,753	743,022
Human Resources	1,225,916	1,376,539	1,375,010	1,592,709
Municipal Court	5,075,386	4,355,231	4,522,839	5,421,477
Museums	1,684,336	1,530,558	1,492,343	1,466,770
Fire	45,412,785	44,181,169	44,046,960	44,487,874
Police	63,617,743	64,470,041	64,330,662	64,053,864
Health Services	2,559,005	2,482,550	2,442,814	2,626,982
Animal Care and Control Services	1,935,716	1,803,788	1,876,209	2,075,622
Library Services	3,705,911	3,700,923	3,700,923	3,701,762
Parks & Recreation	14,604,510	14,993,860	14,894,068	15,223,980
Street Services	9,977,597	11,852,791	11,956,788	0
Solid Waste Services	25,585,001	24,269,581	24,269,581	23,894,335
Comprehensive Planning	0	0	0	882,568
Community Development	1,670,952	1,679,984	1,752,085	1,885,385
Engineering Services	6,969,210	5,985,507	5,881,829	3,420,175
Non-Departmental Services	6,317,501	10,295,272	8,514,033	25,016,479
<b>TOTAL</b>	<b>199,673,302</b>	<b>202,563,451</b>	<b>200,560,492</b>	<b>205,194,507</b>

**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	6,139,625		5,771,703	8,009,199
	<b>Reserved for Encumbrances</b>	2,261,921		2,109,284	0
	<b>Reserved for Commitments</b>	20,659,357		21,941,402	21,941,402
	<b>BEGINNING BALANCE</b>	<u>29,060,903</u>		<u>29,822,389</u>	<u>29,950,601</u>
	<b>General Property Taxes</b>				
300010	Advalorem taxes - current	49,284,759	50,028,246	50,028,246	51,282,246
300100	Advalorem taxes - delinquent	949,681	1,122,900	856,075	900,000
300200	Penalties & Interest on taxes	789,245	988,181	669,013	700,000
	<b>Total Property Taxes</b>	<u>51,023,685</u>	<u>52,139,327</u>	<u>51,553,333</u>	<u>52,882,246</u>
	<b>Other Taxes</b>				
300300	Industrial District - In-lieu	6,145,808	6,187,480	6,127,418	6,303,113
300450	Sp Inventory Tax Escrow Refund	79,750	39,288	94,087	100,000
300600	City sales tax	44,478,983	45,489,528	50,996,697	54,056,499
300700	Liquor by the drink tax	1,037,020	1,020,000	888,571	915,228
300800	Bingo tax	283,011	300,900	300,900	273,031
300970	Housing Authority - lieu of ta	16,214	17,058	17,058	17,272
	<b>Total Other Taxes</b>	<u>52,040,786</u>	<u>53,054,254</u>	<u>58,424,731</u>	<u>61,665,143</u>
	<b>Franchise Fees</b>				
300900	Electric franchise - CPL	9,445,836	9,353,060	9,672,705	9,817,793
300910	Electric franchise-Nueces Coop	407,888	554,217	400,000	412,000
300920	Telecommunications fees	3,936,358	4,017,816	3,818,268	3,703,719
300940	CATV franchise	3,179,575	3,135,940	3,274,962	3,307,712
300960	Taxicab franchises	42,330	48,000	48,000	48,000
300980	AT&T ROW lease fee	1,200	1,200	1,200	1,200
	<b>Total Franchise Fees</b>	<u>17,013,186</u>	<u>17,110,233</u>	<u>17,215,135</u>	<u>17,290,424</u>
	<b>Solid Waste Services</b>				
300942	MSW SS Charge - BFI	1,447,281	1,920,000	1,834,513	1,894,513
300943	MSW SS Charge-CC Disposal	678,488	654,000	653,405	673,405
300944	MSW SS Chg-TrailrTrsh/SkidOKan	29,179	36,600	39,100	40,100
300945	MSW SS Charge-Captain Hook	11,260	8,400	7,983	7,983
300947	MSW SS Charges-Misc Vendors	244,431	200,000	157,493	157,493
300948	MSW SS Charge-Absolute Industr	222,218	218,000	230,623	236,623
300949	MSW SS Charges - Dawson	74,370	48,000	79,347	79,347
309250	Residential	15,688,907	15,709,920	15,807,322	15,800,000
309260	Commercial and industrial	1,752,543	1,785,696	1,762,482	1,760,000
309270	MSW Service Charge-util billgs	3,476,583	3,450,000	3,458,280	3,460,000
309300	Refuse disposal charges	1,754,366	1,754,336	1,754,336	1,754,336
309301	Refuse disposal charges-BFI	4,060,148	4,206,825	4,006,500	4,006,500
309302	Refuse disposal ch-CC Disposal	1,063,407	1,097,936	1,040,272	1,040,272
309303	Refuse disp-TrailrTrsh/SkidOKn	152,206	109,275	137,248	103,875
309304	Refuse disposal - Captain Hook	33,829	25,200	32,925	24,000
309306	Refuse disposal-Misc vendors	1,153,633	1,013,250	1,073,252	965,000
309308	Refuse disposal - Dawson	293,378	227,410	308,590	215,410
309309	Refuse Disposal-Absolute Waste	617,783	380,583	534,149	534,149
309320	Refuse collection permits	15,583	16,000	16,000	16,000
309330	Special debris pickup	379,031	290,000	344,468	325,000
309331	SW-Mulch	13,969	15,000	15,166	15,000
309334	SW-Brush-CC Disposal	0	0	157	0

**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
309338	SW-Brush-Misc Vendors	19,261	15,000	22,000	20,000
309340	Recycling	445,735	720,000	802,010	800,000
309341	Recycling collection fee	478,714	972,000	958,975	960,000
309342	Recycling bank svc charge	351,782	660,960	711,854	683,000
309343	Recycling bank incentive fee	123,261	243,000	240,570	241,000
309345	Recycling containers	4,903	0	(6)	0
	<b>Total Solid Waste Services</b>	<b>34,586,250</b>	<b>35,777,391</b>	<b>36,029,013</b>	<b>35,813,007</b>
	<b>Other Permits &amp; Licenses</b>				
301310	Amusement licenses	19,616	14,421	14,422	15,664
301316	Pipeline-license fees	35,164	35,164	38,164	38,164
301340	Auto wrecker permits	16,111	15,000	15,000	15,000
301345	Taxi Driver Permits	4,640	5,000	5,000	5,000
301600	Other business lic & permits	16,235	21,209	22,414	42,433
302090	Occupancy of public R-O-W	29,093	24,000	24,000	24,000
302200	Vacant Bldg Re-inspection Fee	800	600	600	600
302330	Street blockage permits	5,524	4,000	5,200	5,200
302340	Banner permits	427	400	400	610
302350	Special event permits	850	2,000	2,000	48,570
302360	Beach Parking Permits	602,766	575,000	600,000	575,000
309400	Pet licenses	84,809	65,000	65,000	65,000
309411	Adopt a Kennel fees	2,590	200	200	200
309415	Microchipping fees	2,041	1,500	1,500	2,000
309610	Ambulance permits	4,100	2,000	2,500	2,500
	<b>Total Permits &amp; Licenses</b>	<b>824,767</b>	<b>765,494</b>	<b>796,400</b>	<b>839,941</b>
	<b>Municipal Court</b>				
329000	Moving vehicle fines	2,410,021	2,605,007	2,400,000	2,175,000
329010	Parking fines	235,608	235,499	275,000	50,000
329020	General fines	652,766	617,820	617,820	625,000
329030	Officers fees	145,558	173,195	140,000	115,500
329040	Uniform traffic act fines	60,528	74,450	56,000	38,500
329050	Warrant fees	180,407	224,980	140,000	154,000
329060	School crossing guard program	55,075	70,485	48,000	38,500
329070	Muni Court state fee discount	21,002	267,860	160,000	115,500
329071	Muni Ct Time Pay Fee-Court	12,654	13,784	13,784	9,600
329072	Muni Ct Time Pay Fee-City	50,617	52,709	52,709	38,500
329077	Muni Ct-technology fee	118,850	0	0	0
329080	Municipal Court - bldg securit	89,702	0	0	0
329085	Muni Ct-Juvenile Case Mgr Fund	123,159	0	0	0
329090	Failure to appear revenue	454,918	502,900	315,000	385,000
329095	Mun Ct-Juvenile Expungement Fe	210	0	90	0
329100	Animal control fines	5,679	11,633	4,400	11,000
329110	Special parking enforcement	0	0	15	0
329120	Teen court city fees	397	745	383	0
329150	Other court fines	142,907	144,747	130,000	115,500
329160	Municipal court misc revenue	5,873	2,126	1,800	1,000
	<b>Total Municipal Court</b>	<b>4,765,933</b>	<b>4,997,940</b>	<b>4,355,001</b>	<b>3,872,600</b>
	<b>General Government Service</b>				
308350	Attorney fees - demolition lie	67,251	30,785	30,785	44,386
308390	Sale of City publications	502	300	24	300
308440	Nonprofit registration fees	880	1,052	1,050	916



**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
308450	Candidate filing fees	1,900	0	0	2,000
308460	Dog track admission fees	7,231	5,962	0	0
	<b>Total General Government Service</b>	<b>77,764</b>	<b>38,099</b>	<b>31,859</b>	<b>47,602</b>
	<b>Animal Care and Control Services</b>				
307200	S/N Dog Spay	24,803	37,000	30,085	27,000
307201	S/N Cat Spay	11,230	16,400	16,400	16,000
307202	S/N Dog Neuter	14,195	23,000	19,000	20,000
307203	S/N Cat Neuter	4,554	6,200	6,200	6,200
307204	S/N Rabies	16,048	19,500	15,068	19,000
307205	S/N Parvo/Dist	12,218	17,000	12,456	17,000
307206	S/N FVRCP	4,898	7,600	7,600	7,600
307207	Adpt Dog Spay	0	0	0	500
307208	Adpt Cat Spay	0	0	0	150
307209	Adpt Dog Neuter	0	0	0	65
307210	Adpt Cat Neuter	0	0	0	50
307211	Adpt Rabies	16	0	0	200
307212	Adpt Parvo/Dist	21	0	8	100
307213	Adpt FVRCP	0	0	0	100
309420	Animal pound fees & handling c	62,767	38,500	38,500	39,000
309430	Animal trap fees	0	0	178	0
309440	Shipping fees - lab	900	500	500	250
309550	Pest Control Services	4,680	0	3,000	0
309560	Pest control - interfund servi	25,224	20,462	20,462	20,500
	<b>Total Animal Care and Control Services</b>	<b>181,554</b>	<b>186,162</b>	<b>169,457</b>	<b>173,715</b>
	<b>Health Services</b>				
309580	Swimming pool inspections	39,168	37,000	35,750	37,000
309590	Food service permits	646,348	606,635	606,635	600,000
309615	Vital records office sales	10,592	9,000	10,423	9,000
309620	Vital statistics fees	476,584	502,340	481,811	480,000
309621	Vital records retention fee	19,656	0	19,404	17,000
309625	Child Care Facilities Fees	9,500	8,400	9,000	9,000
	<b>Total Health Services</b>	<b>1,201,848</b>	<b>1,163,375</b>	<b>1,163,022</b>	<b>1,152,000</b>
	<b>Museum</b>				
303020	School Dist-museum ed prog	22,000	22,000	22,000	22,000
308471	Museum - admission fees	116,522	113,055	115,443	165,444
308480	Museum facility rentals	24,956	19,524	16,504	16,507
308490	Museum - special program fees	8,873	0	0	0
308491	Education group programs	1,036	1,655	991	991
308492	Parties and recitals	8,889	9,468	8,128	8,128
308500	Museum - McGregor reprod fees	9,414	5,098	9,672	9,672
308550	Columbus Ships-Admissions	122,608	124,120	124,490	124,489
308552	Columbus Ships-Facility Rental	500	500	0	0
	<b>Total Museum</b>	<b>314,798</b>	<b>295,420</b>	<b>297,228</b>	<b>347,231</b>
	<b>Library Services</b>				
309700	Library fines	120,471	125,583	98,839	120,471
309720	Lost book charges	14,902	15,489	10,009	14,902
309740	Copy machine sales	37,375	35,368	30,774	37,375
309760	Other library revenue	10,599	8,809	17,833	18,134
	<b>Total Library Services</b>	<b>183,347</b>	<b>185,249</b>	<b>157,455</b>	<b>190,882</b>

**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Recreation Services</b>					
<b>Pools:</b>					
310000	Swimming Pools	207,233	210,562	210,562	210,562
310150	Swimming instruction fees	78,189	111,740	122,231	101,249
	<b>Subtotal</b>	<b>285,421</b>	<b>322,302</b>	<b>332,793</b>	<b>311,811</b>
<b>Tennis:</b>					
309800	HEB Tennis Center	31,678	37,053	31,654	33,599
309804	HEB Tennis Ctr pro shop sales	13,916	4,000	8,114	12,000
309900	Al Kruse Tennis Center	18,547	17,700	18,412	20,534
309904	Al Kruse Tennis Ctr pro shop	5,070	2,750	3,533	5,133
	<b>Subtotal</b>	<b>69,211</b>	<b>61,503</b>	<b>61,713</b>	<b>71,266</b>
<b>Other Recreation Revenue:</b>					
306580	Class Instruction Fees	3,856	17,053	14,320	17,000
306594	Center Rentals	41,310	50,000	50,000	42,000
310300	Athletic events	102,542	108,375	109,990	126,600
310400	Athletic rentals	25,513	13,585	14,822	19,795
310410	Athletic instruction fees	42,660	38,115	34,851	36,478
310600	Recreation center rentals	5,409	7,710	5,755	6,680
310610	Recreation instruction fees	48,783	43,000	44,177	49,290
310721	Skate Park Concessions	1,950	0	0	0
310800	Latchkey	2,498,280	2,395,125	2,375,852	2,457,422
310801	Latchkey instruction fees	0	0	0	0
311520	Heritage Park revenues	1,117	2,500	2,000	2,000
312010	Tourist district rentals	7,386	32,825	7,054	7,500
312020	Camping permit fees	0	0	0	2,500
312030	Other recreation revenue	22,612	6,000	24,277	26,000
343697	Buc Days / Bayfest	33,681	38,000	21,537	21,500
	<b>Subtotal</b>	<b>2,835,097</b>	<b>2,752,288</b>	<b>2,704,635</b>	<b>2,814,765</b>
	<b>Total Recreation Services</b>	<b>3,189,730</b>	<b>3,136,093</b>	<b>3,099,141</b>	<b>3,197,841</b>
<b>Administrative Charges</b>					
350000	Adm svc chg-Visitor Fac Fund	147,708	130,572	130,572	128,292
350020	Adm svc chg-Reinv Zone Fd	0	0	53,311	28,512
350030	Adm svc chg-Gas Division	490,884	468,576	468,576	670,380
350040	Adm svc chg-Wastewater Div	745,380	804,696	804,696	1,081,680
350050	Adm svc chg-Water Division	1,332,528	1,285,068	1,285,068	1,779,552
350060	Adm svc chg-Stormwater	408,636	461,148	461,148	619,944
350070	Adm svc chg-Airport Fd	296,748	235,812	235,812	288,096
350090	Adm svc chg-Lozano Golf	150,840	0	0	0
350100	Adm svc chg-Oso Golf	150,840	0	0	0
350110	Adm svc chg-Marina Fd	80,628	53,124	53,124	86,826
350170	Admin svc charge-Devlp Svc Fd	368,712	392,064	392,064	253,992
350300	Indirect cost recovery-grants	214,515	163,348	114,000	96,000
	<b>Total Administrative Charges</b>	<b>4,387,419</b>	<b>3,994,408</b>	<b>3,998,371</b>	<b>5,033,274</b>
<b>Interest on Investments</b>					
340900	Interest on investments	157,189	126,576	100,000	125,000
340995	Net Inc/Dec in FV of Investmen	(26,694)	0	(20,135)	0
341000	Interest earned-other than inv	52,397	24,000	798	333,425
341020	Interest earned-interfund borr	1,897	0	45	0
	<b>Total Interest on Investments</b>	<b>184,789</b>	<b>150,576</b>	<b>80,708</b>	<b>458,425</b>

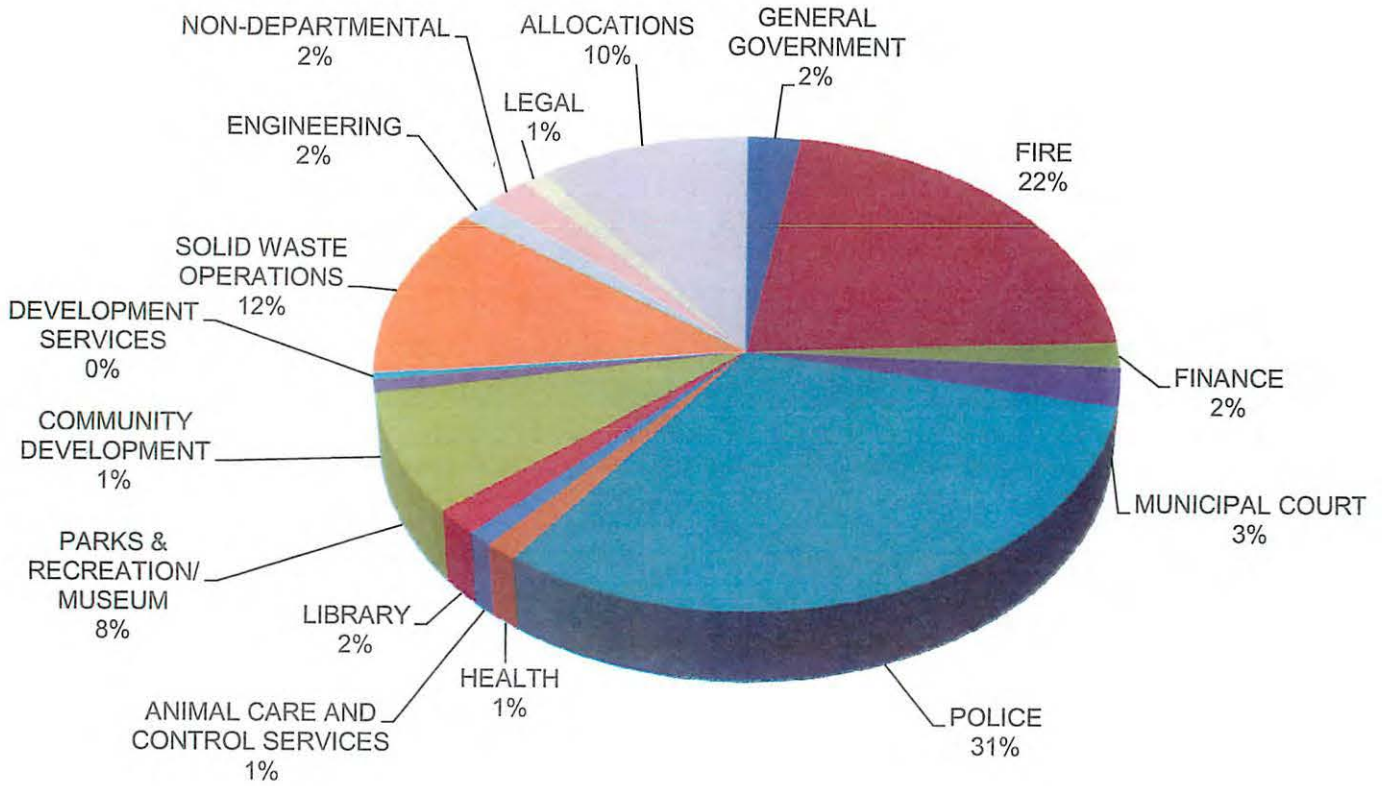
**GENERAL FUND (1020)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Public Safety Services</b>					
303065	Kingsville Police Dept-CAD/RMS	15,000	15,000	15,000	15,000
304466	Sexual Assault Exam	136,414	112,000	112,000	112,000
308510	Special Events Support Svcs	(2,092)	0	0	0
308700	Police towing & storage charge	944,537	1,040,820	947,767	950,000
308705	Vehicle impd cert mail recover	62,258	65,000	65,000	75,000
308710	Police accident reports	74,137	75,000	75,000	75,000
308715	Police Security Services	8,676	25,000	25,000	25,000
308720	Proceeds of auction - abandone	845,311	1,113,000	845,311	850,000
308725	DWI Video Taping	2,149	700	700	1,000
308730	Parking meter collections	148,989	467,032	240,413	582,128
308731	Civil parking citations	0	0	175,000	500,000
308740	Police open record requests	5,668	3,500	4,000	5,000
308750	Police subpoenas	719	345	500	500
308760	Fingerprinting fees	5,165	4,400	6,876	9,500
308765	Customs/FBI	236,778	193,220	215,430	194,000
308770	Alarm system permits and servi	430,828	770,665	770,665	800,000
308800	800 MHz radio - interdepart	248,544	331,933	331,933	342,072
308810	800 MHz radio - outside city	174,557	190,150	190,150	190,150
308850	911 Wireless Service Revenue	1,386,677	1,272,969	1,386,677	1,386,677
308851	911 Wireline Service Revenue	1,540,708	1,492,000	1,540,708	1,540,708
308860	C.A.D. calls	606	300	300	300
308880	Restitution	56,416	0	1,778	0
308900	Fire prevention permits	255,326	217,530	225,000	225,000
308910	Hazmat response calls	1,650	1,180	21,590	5,000
308915	Safety Education Revenues	1,000	2,000	1,800	1,800
308920	Fire hydrant maintenance	327,472	327,472	327,472	327,472
308925	Honor Guard	0	1,000	500	500
308935	Emerg Mgmt Alert Sys Fees	0	0	14,800	14,800
308950	Pipeline reporting administrat	47,575	42,000	45,000	45,000
321000	Emergency calls	5,794,999	6,500,000	5,200,003	5,200,000
321020	Nueces County OCL charges	17,471	7,000	7,000	3,000
327210	Radio System Participation	22,500	0	0	0
	<b>Total Public Safety Services</b>	<b>12,790,039</b>	<b>14,271,216</b>	<b>12,793,373</b>	<b>13,476,607</b>
<b>Intergovernmental</b>					
303010	St of Tex-expressway lighting	216,087	204,000	204,000	204,000
303022	Crossing Guards	7,670	7,670	7,670	7,670
303030	Nueces County - Health Admin	141,450	208,045	140,601	196,928
303035	Nueces County-Metrocom	1,123,656	1,080,509	1,080,509	1,067,649
303070	RTA-street services contributi	1,127,724	1,089,612	1,089,612	1,089,612
303510	GLO-beach cleaning	73,484	45,000	45,000	45,000
305710	EEOC contribution	67,200	64,650	58,150	57,400
305715	HUD Intrim Agreeemnt Reim/Grnts	134,314	123,760	187,270	116,820
327300	Engineering svcs-other govts	826	0	0	0
327301	Engineering svcs-CIP projects	69,334	45,589	45,589	45,589
327302	Engineering svcs-interdept	14,332	22,794	22,794	22,794
	<b>Total Intergovernmental</b>	<b>2,976,076</b>	<b>2,891,629</b>	<b>2,881,195</b>	<b>2,853,463</b>
<b>Other Revenues</b>					
303080	RTA - bus advertising revenues	19,643	20,000	20,000	20,000
305700	FEMA-contrib to emergency mgt	0	70,000	70,000	70,000
308722	Proceeds of auction-online	13,156	18,000	18,000	18,000
309280	Recovery of charged off accoun	7,125	0	1,900	0
309290	Inactive Consumption	(26)	0	0	0

**GENERAL FUND (1020)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
311950	Naming Rights Revenue	180,000	180,000	180,000	180,000
320360	Automated teller machines	1,200	1,200	1,200	1,200
320500	Parking lot	1,971	0	0	0
324220	Late fees on returned check pa	507	1,138	1,138	1,227
329200	Graffiti Control	2,626	0	0	0
340000	Contributions and donations	101,296	69,297	69,181	115,101
340008	Time Warner-Public Access Equi	3,500	3,500	3,500	3,500
343300	Recovery on damage claims	121,532	125,000	125,000	125,000
343400	Property rentals	168,699	200,098	200,098	200,098
343535	Convenience Fee	219,245	0	0	0
343550	Demolition liens and accounts	182,987	234,206	68,052	100,000
343560	Returned check revenue	815	1,500	1,500	2,486
343571	Clean energy credits	405	0	0	0
343590	Sale of scrap/city property	83,807	65,000	65,000	92,922
343610	Administrative Processing Chrg	19,309	17,057	17,057	17,568
343630	Copy sales	6,286	6,500	6,544	6,500
343650	Purchase discounts	195,146	130,000	288,798	145,000
343660	Vending machines sales	4,654	4,470	4,470	4,572
343670	City Hall food service commiss	137	0	0	0
343680	Forfeited plans deposits	17,980	3,000	3,000	3,000
343690	Subdivision street light parts	59,283	25,000	25,000	25,000
343710	Contributions to aid construction	302,092	0	0	0
344000	Miscellaneous	77,359	40,000	76,165	40,000
344110	Speed humps	750	3,000	6,375	10,500
344120	Street division charges	725,605	636,635	678,478	679,000
344121	Street recovery fees	716,938	662,619	725,119	721,000
344320	Park and Recreation cost recov	62,600	197,351	197,351	0
345370	Sale of fixed assets	282,625	0	0	0
	<b>Total Other Revenues</b>	<b>3,579,251</b>	<b>2,714,571</b>	<b>2,852,925</b>	<b>2,581,674</b>
	<b>Interfund Charges</b>				
344170	Traffic Engineering cost recov	7,556	6,000	6,000	6,000
344220	Capital Budget cost recovery -	180,006	186,460	197,659	200,000
344270	Finance cost recovery - CIP	788,915	500,358	500,358	613,967
344290	Human Relations cost rcvry CIP	7,713	35,000	15,000	35,000
344400	Interdepartmental Services	3,887,908	3,821,309	4,067,840	2,156,192
350350	Indirect cost recovery-CCCIC	14,879	3,500	3,500	3,500
350400	Transf fr General Liab Fd	0	0	0	1,520,000
350420	Transf fr Maint Svc Fd-overchg	0	201,902	0	0
352470	Transfer from Maint Svcs Fd	26,589	0	0	0
352520	Transfer from Other Funds	6,200,000	0	0	0
	<b>Total Interfund Charges</b>	<b>11,113,567</b>	<b>4,754,530</b>	<b>4,790,358</b>	<b>4,534,659</b>
	<b>Reimbursements</b>				
	<b>Total Reimbursements</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Revenues &amp; Interfund Charges</b>	<b>200,434,788</b>	<b>197,625,968</b>	<b>200,688,704</b>	<b>206,410,733</b>
	<b>Total Funds Available</b>	<b>229,495,691</b>	<b>197,625,968</b>	<b>230,511,094</b>	<b>236,361,334</b>

# GENERAL FUND EXPENDITURES



**GENERAL FUND (1020)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>General Government</b>					
10001	<b>Mayor</b>	130,994	133,587	135,702	139,885
10010	<b>City Council</b>	92,717	121,501	121,501	129,568
<b>Legal</b>					
10500	City Attorney	2,038,764	2,103,750	2,115,061	1,852,122
11450	Human Relations	342,659	291,100	267,644	270,540
11451	Human Relations Fair Housing	63,293	63,925	61,075	75,749
11452	ADA Compliance	62,177	77,361	59,966	92,031
	<b>Legal</b>	<b>2,506,892</b>	<b>2,536,136</b>	<b>2,503,745</b>	<b>2,290,442</b>
10300	<b>City Auditor</b>	0	275,079	268,642	333,254
<b>City Manager</b>					
10100	City Manager's Office	652,760	499,700	503,668	493,300
10150	ACM Safety, Health & Neighborh	151,975	169,444	170,390	194,956
10250	Intergovernmental Relations	272,517	216,502	216,502	271,831
10260	ACM Gen'l Govt & Ops Support	202,834	196,596	188,878	195,638
10265	Clean City Initiatives	51,393	63,879	65,030	0
10270	Economic Development Office	8,384	0	0	0
11470	Public Information	322,150	258,756	208,540	234,253
	<b>City Manager</b>	<b>1,662,014</b>	<b>1,404,877</b>	<b>1,353,007</b>	<b>1,389,979</b>
10020	<b>City Secretary</b>	809,557	799,176	750,969	853,752
<b>Finance</b>					
10700	Director of Finance	299,959	246,137	253,522	355,776
10751	Accounting Operations	1,992,258	2,309,981	2,428,507	2,344,392
10830	Cash Management	325,053	226,858	226,589	223,154
10840	Central Cashiering	835,332	786,558	820,411	641,304
	<b>Finance</b>	<b>3,452,602</b>	<b>3,569,535</b>	<b>3,729,029</b>	<b>3,564,626</b>
<b>Office of Management and Budget</b>					
11000	Management & Budget	582,778	601,555	496,283	576,383
11010	Capital Budgeting	94,178	144,212	145,470	166,639
	<b>Office of Management and Budget</b>	<b>676,957</b>	<b>745,767</b>	<b>641,753</b>	<b>743,022</b>
<b>Human Resources</b>					
11400	Human Resources	1,047,380	1,170,915	1,169,386	1,334,539
11415	Training	178,535	205,624	205,624	258,170
	<b>Human Resources</b>	<b>1,225,916</b>	<b>1,376,539</b>	<b>1,375,010</b>	<b>1,592,709</b>
<b>Municipal Court</b>					
10400	Municipal Court - Judicial	979,066	932,856	932,856	946,835
10420	Detention Facility	1,170,593	1,045,388	1,102,413	1,201,356
10440	Municipal Court - Administra	2,273,916	1,839,515	2,004,895	2,803,254
10475	Muni-Ct City Marshals	641,811	525,472	472,675	470,032
13670	Volunteer Center	10,000	12,000	10,000	0
	<b>Municipal Court</b>	<b>5,075,386</b>	<b>4,355,231</b>	<b>4,522,839</b>	<b>5,421,477</b>

**GENERAL FUND (1020)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Museums</b>				
13490	Corpus Christi Museum	1,510,418	1,377,130	1,339,449	1,328,523
13493	Columbus Ships	173,919	153,427	152,894	138,246
	<b>Museums</b>	<b>1,684,336</b>	<b>1,530,558</b>	<b>1,492,343</b>	<b>1,466,770</b>
	<b>Total General Government</b>	<b>17,317,371</b>	<b>16,847,986</b>	<b>16,894,541</b>	<b>17,925,482</b>
	<b>Public Safety</b>				
	<b>Fire</b>				
11950	Emergency Management	322,029	392,445	370,818	447,350
12000	Fire Administration	1,451,481	1,013,145	975,685	1,055,305
12010	Fire Stations	37,418,264	36,934,106	36,883,047	35,995,980
12015	Fire Safety Education	571	6,000	6,000	6,000
12020	Fire Prevention	1,877,250	1,525,504	1,517,917	1,565,058
12025	Honor Guard	729	4,000	4,000	4,000
12030	Fire Training	869,176	776,791	772,442	2,180,866
12040	Fire Communications	298,430	337,725	336,515	275,493
12050	Fire Apparatus & Shop	692,035	713,405	781,323	728,937
12060	Fire Dept. Special Services	212,083	0	0	0
12080	Fire Support Services	145,649	771,583	630,324	741,845
35100	City Ambulance Operations	2,125,088	1,706,465	1,768,888	1,487,039
	<b>Fire</b>	<b>45,412,785</b>	<b>44,181,169</b>	<b>44,046,960</b>	<b>44,487,874</b>
	<b>Police</b>				
11700	Police Administration	3,232,137	3,205,568	3,201,614	3,444,859
11720	Criminal Investigation	5,996,607	5,992,581	6,057,490	6,220,893
11730	Narcotics/Vice Investigations	3,366,677	3,446,872	3,453,984	3,392,480
11740	Uniform Division	36,417,750	35,933,672	35,767,615	35,579,918
11750	Central Information	1,500,823	1,596,206	1,467,736	1,507,771
11770	Vehicle Pound Operation	1,058,901	1,020,677	990,074	1,043,347
11780	Forensics Services Division	1,268,691	1,379,976	1,341,198	1,357,352
11790	Police Training	1,370,823	1,694,446	1,632,579	1,543,092
11800	MetroCom	4,856,161	4,911,403	5,153,148	4,926,823
11801	Police Computer Support	771,761	745,943	749,215	1,019,703
11802	9-1-1 Call Delivery Wireline	395,795	405,159	405,476	388,610
11803	9-1-1 Call Delivery Wireless	150,177	300,255	300,255	275,255
11830	Criminal Intelligence	1,029,056	1,027,353	1,040,954	979,931
11850	School Crossing Guards	446,763	417,684	349,093	190,761
11860	Parking Control	200,803	659,767	671,682	548,882
11870	Police Building Maint & Oper	1,351,813	1,329,556	1,345,629	1,274,098
11880	Beach Safety	156,977	157,002	157,002	151,150
11885	Police Special Events Overtime	0	183,920	183,920	146,940
60035	Transf-Police Grants Csh Match	46,027	62,000	62,000	62,000
	<b>Police</b>	<b>63,617,743</b>	<b>64,470,041</b>	<b>64,330,662</b>	<b>64,053,864</b>
	<b>Total Public Safety</b>	<b>109,030,527</b>	<b>108,651,210</b>	<b>108,377,622</b>	<b>108,541,738</b>



**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Health Services</b>					
12600	Health Administration	801,721	800,205	795,244	859,372
12610	Health Office Building	437,414	384,673	391,109	338,264
12615	TB Clinic - Health Department	53,070	66,451	57,156	78,415
12630	Vital Statistics	162,834	139,430	138,884	146,767
12640	Environmental Health Inspect	377,478	368,931	374,174	429,534
12650	STD Clinic	108,698	110,461	110,586	123,820
12660	Immunization	131,144	141,921	142,143	141,012
12690	Nursing Health Svc	350,237	318,710	280,808	350,735
12700	Laboratory	136,408	151,770	152,710	159,062
	<b>Health Services</b>	<b>2,559,005</b>	<b>2,482,550</b>	<b>2,442,814</b>	<b>2,626,982</b>
<b>Animal Care and Control Services</b>					
12670	Vector Control	392,442	146,579	148,412	0
12680	Animal Control	1,335,675	1,451,840	1,521,439	1,867,880
12681	Low Cost Spay Neuter Clinic	207,599	205,369	206,358	207,743
	<b>Animal Care and Control Services</b>	<b>1,935,716</b>	<b>1,803,788</b>	<b>1,876,209</b>	<b>2,075,622</b>
<b>Library Services</b>					
12800	Central Library	2,043,205	1,825,133	1,798,102	1,800,761
12810	Anita & WT Neyland Public Libr	382,175	416,796	411,247	437,987
12820	Greenwood Branch	311,558	414,088	391,767	426,100
12830	Northwest Branch	339,641	351,533	428,608	368,035
12840	Janet F. Harte Public Library	317,579	353,605	352,758	344,894
12850	Dr C P Garcia Public Library	311,753	339,769	318,441	323,985
	<b>Library Services</b>	<b>3,705,911</b>	<b>3,700,923</b>	<b>3,700,923</b>	<b>3,701,762</b>
<b>Parks &amp; Recreation</b>					
12070	Life Guarding/First Response	394,912	459,814	459,814	464,331
12480	Beach Maintenance/Safety	4,382	3,951	3,951	3,950
12900	Office of Director	892,700	715,354	715,016	735,964
12910	Park Operations	4,434,427	3,977,525	3,980,775	4,091,999
12915	Tourist District	1,235,138	1,160,543	1,167,959	1,070,680
12920	Park Construction	411,396	867,060	868,918	677,656
12921	Oso Bay Learning Center	0	0	0	97,592
12940	Beach Operations	750,572	1,064,946	1,064,945	1,169,710
12950	Beach Parking Permits	124,385	170,107	170,106	127,038
13005	Program Services Admin	468,854	457,435	455,403	468,382
13022	Oso Recreation Center	97,537	94,951	91,894	102,583
13023	Lindale Recreation Center	118,456	118,843	117,029	131,989
13025	Oak Park Recreation Center	19,184	22,913	22,766	23,500
13026	Joe Garza Recreation Center	58,515	47,928	47,894	53,913
13028	Coles Recreation Center	63,825	54,097	54,023	58,426
13030	Senior Community Services	1,183,955	1,161,697	1,161,727	1,184,549
13041	Athletics Operations	674,440	602,347	592,164	626,426
13105	Aquatics Programs	911,884	525,315	525,963	540,295
13111	Aquatics Instruction	0	138,146	138,146	140,271
13115	Aquatics Maint & Facilities	0	310,832	311,178	267,277
13127	Natorium Pool	153,603	150,000	150,000	150,532
13210	HEB Tennis Centers Operations	174,263	171,539	171,163	174,767
13222	Al Kruse Tennis Ctr Operations	55,639	63,300	63,261	63,300
13405	Latchkey Operations	2,117,489	2,304,849	2,221,576	2,472,088
13700	Cultural Services	165,122	188,390	182,321	170,686

**GENERAL FUND (1020)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
13825	Arts Subgranting	0	5,902	0	0
60031	Trans for Sr Community Service	93,834	156,076	156,076	156,076
	<b>Parks &amp; Recreation</b>	<b>14,604,510</b>	<b>14,993,860</b>	<b>14,894,068</b>	<b>15,223,980</b>
	<b>Street Services</b>				
12400	Street Office & Yard	924,951	846,005	852,278	0
12410	Street Reconstruction	2,553,278	3,993,492	4,037,492	0
12420	Street Utility Cut Repairs	465,079	594,190	552,318	0
12430	Asphalt Maintenance	6,034,289	6,419,104	6,514,700	0
	<b>Street Services</b>	<b>9,977,597</b>	<b>11,852,791</b>	<b>11,956,788</b>	<b>0</b>
	<b>Solid Waste</b>				
12500	Solid Waste Administration	964,052	1,203,844	1,203,844	1,102,988
12504	JC Elliott Transfer Station	2,106,616	2,775,493	2,775,493	2,273,369
12506	Cefe Valenzuela Landfill Oper	8,492,121	7,204,165	7,234,165	7,400,753
12510	Refuse Collection	8,621,391	8,785,104	8,785,104	9,194,465
12511	Brush Collection	2,677,246	2,384,627	2,384,627	2,490,288
12512	Recycling Collection	620,903	0	0	0
12520	Refuse Disposal	1,736,054	1,440,497	1,410,497	1,061,832
12530	Elliott Closure/Postclosur exp	109,014	224,117	224,117	114,500
13870	Graffiti Clean-up Project	257,604	251,733	251,733	256,140
	<b>Solid Waste</b>	<b>25,585,001</b>	<b>24,269,581</b>	<b>24,269,581</b>	<b>23,894,335</b>
	<b>Development Services</b>				
11455	Comprehensive Planning	0	0	0	882,568
	<b>Community Development</b>				
11500	Neighborhood Services	1,413,023	1,679,984	1,752,085	1,885,385
11510	Neighborhood Initiative Progr.	257,929	0	0	0
	<b>Community Development</b>	<b>1,670,952</b>	<b>1,679,984</b>	<b>1,752,085</b>	<b>1,885,385</b>
	<b>Engineering Services</b>				
11155	Engineering Support Services	136,675	279,072	279,072	313,321
12300	Traffic Engineering	513,419	520,941	522,083	0
12310	Traffic Signals	1,165,749	1,091,667	1,012,129	0
12320	Signs & Markings	947,027	918,612	893,330	0
12330	Residential Traffic Manageme	30,686	28,000	28,000	25,000
12460	Street Lighting	3,577,653	3,132,715	3,132,715	3,081,854
12461	Harbor Bridge Lighting	598,000	14,500	14,500	0
	<b>Engineering Services</b>	<b>6,969,210</b>	<b>5,985,507</b>	<b>5,881,829</b>	<b>3,420,175</b>
	<b>Total Development Services</b>	<b>8,640,162</b>	<b>7,665,491</b>	<b>7,633,914</b>	<b>6,188,128</b>
	<b>Non-Departmental Expenditures</b>				
	<b>Outside Agencies</b>				
10860	NCAD/NC-Administrative	1,217,060	1,242,533	1,242,533	1,250,000
12720	Mental Health	54,000	54,000	54,000	54,000
12890	Sister City	18,375	0	0	0
13850	CCISD Contract	4,513	50,000	50,000	50,000
14660	Major Memberships	64,639	82,696	69,279	69,360
14690	Downtown Management District	145,000	127,242	127,242	127,242

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
14700	Economic Development	352,336	251,557	251,557	247,464
	<b>Outside Agencies</b>	<b>1,855,923</b>	<b>1,808,028</b>	<b>1,794,611</b>	<b>1,798,066</b>
	<b>Other Activities</b>				
11405	Incentive Program	18,391	0	0	0
13620	Coliseum	380,464	48,225	2,779	0
14715	Schetzl St. Parking Lot	1,727	0	0	0
15100	Economic Developmnt Incentives	374,799	2,915,000	2,034,908	2,034,583
50010	Uncollectible accounts	(209,155)	325,000	325,000	325,000
60000	Operating Transfers Out	0	489,179	489,179	13,308,342
60020	Transfer to Hotel Occ Tax Fund	170,000	0	0	0
60130	Transfer to Debt Service	0	0	0	240,838
60220	Transfer to Public H&S CIP Fund	0	500,000	500,000	0
60250	Transfer to Street CIP Fund	0	950,000	950,000	0
60400	Transfer to Visitor Facilities	180,000	180,000	180,000	180,000
60410	Transfer to Stores Fund	330,192	295,452	295,452	322,404
60420	Transfer to Maint Services Fund	2,255,665	1,038,156	1,038,156	1,038,156
60470	Transfer to Developmt Svcs Fund	959,496	903,948	903,948	491,331
80003	Reserve Appropriations-Gen Fund	0	342,284	0	3,427,758
80005	Reserve for Accrued Pay	0	500,000	0	1,850,000
	<b>Other Activities</b>	<b>4,461,578</b>	<b>8,487,244</b>	<b>6,719,422</b>	<b>23,218,413</b>
	<b>Total Non-Departmental Expenditures</b>	<b>6,317,501</b>	<b>10,295,272</b>	<b>8,514,033</b>	<b>25,016,479</b>
	<b>TOTAL GENERAL FUND</b>	<b>199,673,302</b>	<b>202,563,451</b>	<b>200,560,492</b>	<b>205,194,507</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>2,109,284</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>21,941,402</b>		<b>21,941,402</b>	<b>22,235,676</b>
	<b>UNRESERVED</b>	<b>5,771,703</b>		<b>8,009,199</b>	<b>8,931,151</b>
	<b>CLOSING BALANCE</b>	<b>29,822,389</b>		<b>29,950,601</b>	<b>31,166,827</b>

## MAYOR DEPARTMENT SUMMARY

### Mission

The mission of the Mayor is to serve as the:

- Face of the City
- Policy leader as head of City Council

### Goals

Achieve better intergovernmental cooperation  
 Promote Community on Economic development  
 Continue to promote community pride and a clean city

### Highlights

- Plan, prepare and execute State of the City Address and July 4<sup>th</sup> Big Bang Celebration
- Lighting of the Harbor Bridge
- \$300,000 in volunteer hours contributed to the City for beautification, recycling and clean-up projects
- Community Garden at Lindale Park
- Initiated Corpus Christi First campaign
  - First Friday Art Walk
  - First Saturday Marina Market Days
  - Bridge Walk
- Contributed to success of the recycling program

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Miscellaneous	6,966	0	782	0
General Resources	124,028	133,587	134,920	139,885
<b>Total</b>	<b>130,994</b>	<b>133,587</b>	<b>135,702</b>	<b>139,885</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	95,631	94,739	97,478	99,537
Material Supplies	1,258	2,020	1,000	1,000
Contractual Services	2,962	2,436	2,832	2,436
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	5,042	3,588	3,588	3,588
Internal Service Allocations	26,100	30,804	30,804	33,324
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>130,994</b>	<b>133,587</b>	<b>135,702</b>	<b>139,885</b>

<b>Full Time Equivalents:</b>	2	2	2
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## CITY COUNCIL DEPARTMENT SUMMARY

### Mission

The mission of the City Council is to:

- Provide leadership
- Set goals
- Adopt policies and legislation
- Provide oversight to City Manager, City Secretary, City Auditor, and Judiciary

### Goals

1. Pass a policy addressing a Comprehensive Economic Development Plan
2. Direct staff to oversee Utilities Master Plans/Updates
3. Approve a Comprehensive Street Improvement Plan

### Highlights

1. Unified Development Code
2. Once a week garbage pick up and recycling
3. Established goals at retreat
4. Progress on actionable plan for streets
5. Continued focus on zero based budgeting and fiscal responsibility of City
6. Strong focus on economic development progress including Schlitterbahn, Destination Bayfront, and Bond 2008
7. Built strong intergovernmental relations
8. Adopted amended ethics ordinances

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
General Resources	92,717	121,501	121,501	129,568
<b>Total</b>	<b>92,717</b>	<b>121,501</b>	<b>121,501</b>	<b>129,568</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	76,760	87,842	87,842	95,719
Material Supplies	0	0	0	0
Contractual Services	10,785	29,315	29,315	29,085
Other Charges	4,800	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Service Allocations	372	4,344	4,344	4,764
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>92,717</b>	<b>121,501</b>	<b>121,501</b>	<b>129,568</b>
<b>Full Time Equivalents:</b>	<b>0</b>	<b>0</b>		<b>0</b>

## CITY ATTORNEY DEPARTMENT SUMMARY

### Mission

The mission of the City Attorney's Office is to provide legal services for the City of Corpus Christi.

### Goals

1. Build additional capacity of staff in labor and employment law.
2. Improve and streamline the open records process for the general public, thereby improving transparency in government.
3. Increase prosecutions of persons accused of violating state laws and City ordinances.

### Mission Elements

1. Provide ongoing advice to city officials;
2. Prepare and review legal documents;
3. Process public information requests and appeals to Attorney General;
4. Prosecute persons accused of violating state laws and City ordinances;
5. *Process claims against the City (Risk Management Division);*
6. Represent the City and City officials in lawsuits;
7. *Conduct and enforce a program of non-discrimination within the City. (Human Relations Division).*

### Highlights

1. Reduced the amount paid to outside counsel by 100% in FY12 compared to FY11. In FY11, \$509,545 was paid for lawsuits filed in FY11. We have not paid for outside counsel at all to date in FY12 for lawsuits filed in FY12.
2. Reduced the number of lawsuits filed against the City by 67% in 1st Qtr (from 12 in FY11 to 4 in FY12) and by 52% in 2nd Qtr (from 21 in FY11 to 10 in FY12). We estimate continued reductions for the 3rd Qtr at and for the 4th Qtr.
3. Developed an engaged, high-performing internal litigation team by filling 3 vacant litigator positions with dynamic, locally trained attorneys, experienced in litigation.
4. Reduced the costs of defending lawsuits filed against the City by developing such an engaged and high-performing litigation team.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Copy sales	6,238	6,500	6,500	6,500
Miscellaneous	184	0	0	0
Interdepartmental Services	114,012	96,780	96,780	0
General Resources	1,918,331	2,000,470	2,011,781	1,845,622
<b>Total</b>	<b>2,038,764</b>	<b>2,103,750</b>	<b>2,115,061</b>	<b>1,852,122</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	1,648,129	1,635,879	1,639,879	1,459,215
Material Supplies	36,988	36,987	37,399	36,987
Contractual Services	24,469	118,661	125,366	38,633
Other Charges	417	0	192	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	9,800	20,000	20,000	20,000
Internal Service Allocations	318,960	292,224	292,224	297,288
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>2,038,764</b>	<b>2,103,750</b>	<b>2,115,061</b>	<b>1,852,122</b>

## CITY ATTORNEY DEPARTMENT SUMMARY

Full Time Equivalents: 26 23 21

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of Small Public Records Request made available <5 days	99%	99.44%	>95%
% Responses to legal requests for documents received within 2 days	95.05%	95.75%	>95%
% of Public Records Requests made available in <6 days	97.13%	99.85%	>95%
% Reduction in the frequency of retaining outside counsel for litigation	-53%	96%	>=2%
% Increase in the conviction rate of misdemeanor crimes	n/a	>=3%	>=5%
Fill vacant litigator positions	75%	100%	100%
Utilize electronic file management system	100%	100%	100%



## HUMAN RELATIONS DEPARTMENT SUMMARY

### Mission

With a goal of "Fostering Diverse and Equitable Environments With Respect and Professionalism", the Human Relations Division will conduct and enforce a positive program of non-discrimination in Employment, Fair Housing, Public Accommodation, and Compliance with the Americans with Disabilities Act (ADA) within the City of Corpus Christi.

### Goals

1. Conduct outreach
2. More aggressive education
3. Achieve rapid resolution of cases

### Mission Elements

1. Conduct and enforce a program of non-discrimination within the City.

### Highlights

1. Implemented and coordinated procedures with Solid Waste Services to consolidate the Trash and Recycling Assistance to assist over 400 citizens with special needs.
2. Continuity of networking partnerships with community advocacy groups such as Employment Alliance for People with Disabilities, LULAC, NAACP, Center for Independent Living, and various state and community agency programs.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
EEOC contribution	67,200	64,650	58,150	57,400
HUD Intrim Agreemnt Reim/Grnts	134,314	123,760	187,270	116,820
Human Relations cost rcvry CIP	7,713	35,000	15,000	35,000
General Resources	258,902	208,976	128,265	229,100
<b>Total</b>	<b>468,129</b>	<b>432,386</b>	<b>388,685</b>	<b>438,320</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	334,508	308,048	263,914	293,310
Material Supplies	2,446	3,268	3,268	3,268
Contractual Services	40,993	40,374	40,907	53,274
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	6,854	8,000	7,900	7,900
Internal Service Allocations	83,328	72,696	72,696	80,568
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>468,129</b>	<b>432,386</b>	<b>388,685</b>	<b>438,320</b>

Full Time Equivalents: 6.00 6.00 6.00

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of Written Proposed Resolutions to Citizen	90%	89%	>= 90%
%Discrimination Charges Completed and Sent to	92%	0	>= 70%
Average Age of Open EEOC Cases (days) **	208	114	<= 270
% Fair Housing Cases closed within 100 days *	68%	67%	>= 55%
%EEOC cases closed within 180 days **	50%	75%	>= 75%
% Fair Housing cases filed since March 2007 open for	30%	40%	<= 25%

\* HUD Fair Housing Contract Year is July 1 to June 30.

\*\* EEOC Employment Discrimination Contract year is October 1 to September 30

# CITY AUDITOR DEPARTMENT SUMMARY

## Mission

The City Auditor's Office seeks to assist City Council and citizens in ensuring that our local government is accountable, transparent, and cost effective.

## Goals

1. Issue 5 Audit Reports
2. Perform 5 Follow-Up Audits
3. Conduct 4 Surprise Cash Counts
4. Perform 2 Special Assignments, as assigned.
5. Continue to administer the Fraud Hotline Program and promote the Fraud Awareness & Prevention Program

## Mission Elements

1. Issue Audit reports
2. Perform Follow-up Audits
3. Conduct Surprise Cash Counts
4. Special assignments, as assigned

## Highlights

1. Establishment of the City Auditor's Office for the City of Corpus Christi with a fully qualified and experienced staff.
2. Development and approval of the Fiscal Year 2012 Audit Plan, which includes performing audits in the areas of Payroll, Utilities, Purchasing, and Central Cashiering.
3. Development of the City Auditor's website and the city's Fraud Hotline Program, where employees, contractors, and concerned citizens can report fraud, waste, and abuse of municipal resources.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
<b>General Resources</b>	0	275,079	268,642	333,254
<b>Total</b>	0	275,079	268,642	333,254

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
<b>Personnel Services</b>	0	215,379	209,052	294,512
<b>Material Supplies</b>	0	31,000	31,000	4,500
<b>Contractual Services</b>	0	14,700	14,598	14,550
<b>Other Charges</b>	0	0	0	0
<b>Reserve Appropriations</b>	0	0	0	0
<b>Debt Services</b>	0	0	0	0
<b>Schools/Seminars/Training</b>	0	6,000	6,000	6,000
<b>Internal Service Allocations</b>	0	0	0	13,692
<b>Transfer Out</b>	0	0	0	0
<b>Capital Outlay</b>	0	8,000	7,992	0
<b>Total</b>	0	275,079	268,642	333,254
<b>Full Time Equivalents:</b>	0	3		4

## CITY MANAGER DEPARTMENT SUMMARY

*Note: Includes Public Information budget.*

### Mission

The City Manager's Office provides effective leadership of city administration, advice to the City Council on policy matters, manages city operations, and promotes positive external relationships with the community.

### Goals

1. Reaffirm the ethical foundation of the organization
2. Institutionalize a sound and effective management process
3. Set realistic expectations regarding services, and continuously improve organizational performance until Corpus Christi becomes the preeminent benchmark among Texas cities.
4. Make the financial capacity of the City sustainable.
5. Assure that appointed City leadership is capable and strong.

### Mission Elements

1. To coordinate the preparation and distribution of weekly City Council agenda and related materials to the City Council, staff and public.
2. To coordinate City Council requests for information and support services.
3. To assist citizens with the resolution of complaints and requests for services by coordinating with the appropriate department.
4. To manage the effective delivery of services to citizens.
5. To review and direct the operation of all municipal activities and services through the assistance of the Executive Team.

### Highlights

1. Business practices were initiated this year, namely the creation of the first ever department "Business Plans", which identify goals, strategies and tasks required to meet the defined missions and mission elements.
2. Continuous Improvement Team was established to drive change through organization. The team systematically evaluates city departments to increase efficiency, effectiveness and flexibility.
3. Staffing changes were made, primarily the realignment of departments under each ACM group, to improve efficiencies. Additionally, other staffing changes occurred that overall have made for a stronger organization.
4. Business plan process improvements were put in place, with focus on customer service. If we plan our work, and then work our plan, we can then deliver quality services in the most efficient way for our citizens. Plan monitoring will occur throughout the year, followed by an evaluation at year-end.
5. Public integrity team was established to further promote a higher ethical foundation in the organization.
6. Competitive assessments of MIS and Fleet Maintenance deemed these services competitive – benchmarking against other cities. Action plans were developed to further improve the departments.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Contributions and donations	14,500	0	0	0
Convenience Fee	219,245	0	0	0
Administrative Processing Chrg	588	0	0	0
Interdepartmental Services	243,096	117,504	117,504	0
General Resources	1,184,584	1,282,373	1,235,503	1,389,979
<b>Total</b>	<b>1,662,014</b>	<b>1,399,877</b>	<b>1,353,007</b>	<b>1,389,979</b>

## CITY MANAGER DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
<b>Personnel Services</b>	<b>1,255,623</b>	<b>1,078,741</b>	<b>1,103,323</b>	<b>1,060,910</b>
<b>Material Supplies</b>	<b>13,600</b>	<b>17,391</b>	<b>5,292</b>	<b>15,252</b>
<b>Contractual Services</b>	<b>176,284</b>	<b>144,470</b>	<b>116,309</b>	<b>143,117</b>
<b>Other Charges</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>0</b>
<b>Reserve Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Debt Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Schools/Seminars/Training</b>	<b>28,158</b>	<b>24,744</b>	<b>24,314</b>	<b>43,789</b>
<b>Internal Service Allocations</b>	<b>180,522</b>	<b>126,684</b>	<b>103,770</b>	<b>126,912</b>
<b>Transfer Out</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>	<b>7,827</b>	<b>7,827</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,662,014</b>	<b>1,399,877</b>	<b>1,353,007</b>	<b>1,389,979</b>
<b>Full Time Equivalents:</b>	<b>12.0</b>	<b>8.5</b>		<b>8.5</b>

## PUBLIC INFORMATION DEPARTMENT SUMMARY

### Mission

The mission of the Public Communication Department is to keep the public and employees informed about City programs, policies, events and incidents.

### Goals

1. Development and implementation of a education program about the city organization for new reporters.
2. Increase video footage of City programs, events and incidents for communication with residents and employees.
3. Successful transition of Public, Education and Government Access groups, equipment and technology to state franchise, if necessary.
4. Investigate resources and/or leverage existing resources to supplement revenue and/or staffing.

### Mission Elements

1. Disseminate information to the public;
2. Disseminate information to city employees;
3. Coordinate the public information work of departments;
4. Train City employees in media relations;
5. Serve as City liaison to the media.

### Highlights

1. City County Communications & Marketing Association (national association) 1<sup>st</sup> place – Public Service Announcement
2. Department received 4 statewide communication awards from the Texas Association of Municipal Information Officers & Texas Association of Telecommunication Officers & Advisors.
3. Successful Communication & Marketing Campaign for Single-Stream Recycling
4. 2011 Budget Communication Plan

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Contributions and donations	3,500	0	0	0
Convenience Fee	219,245	0	0	0
Administrative Processing Chrg	588	0	0	0
Interdepartmental Services	117,600	117,504	117,504	0
General Resources	(18,783)	141,252	91,036	234,253
<b>Total</b>	<b>322,150</b>	<b>258,756</b>	<b>208,540</b>	<b>234,253</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	223,619	170,306	164,915	168,688
Material Supplies	8,393	14,491	1,458	11,243
Contractual Services	24,210	13,154	12,103	12,529
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	933	789	789	3,789
Internal Service Allocations	57,168	52,188	29,274	38,004
Transfer Out	0	0	0	0
Capital Outlay	7,827	7,827	0	0
<b>Total</b>	<b>322,150</b>	<b>258,756</b>	<b>208,540</b>	<b>234,253</b>

Full Time Equivalents:	3.5	2.5	2.5
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## PUBLIC INFORMATION DEPARTMENT SUMMARY

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of news releases resulting in media coverage	N/A	N/A	>95%
% of city council meetings broadcast and replayed	N/A	N/A	>100%
% increase of new programming on municipal television c	N/A	N/A	>25%
% of 24/7 rebroadcast of PEG channels	N/A	N/A	>95%
% of city wide email distributions within 24 hours	N/A	N/A	>95%
% of short-term requests for assistance completed within	N/A	N/A	>95%
# of employee media training classes held annually	N/A	N/A	>5
% of information provided to news media within 1 hour of	N/A	N/A	>95%

## CITY SECRETARY DEPARTMENT SUMMARY

### Mission

Provide staff support to the City Council; preserve and provide public access to City's official records; act as Parliamentarian for all meetings of the Council and their corporations; administer municipal elections; and facilitate the legislative process.

### Goals

1. Successfully conduct City Council Election
2. Orient newly election council members
3. Coordinate council retreat
4. Review and recommend improvements to the City's Records Management Program.

### Highlights

1. Approval of the Single Member Redistricting Process and submittal to the U.S. Department of Justice for clearance.
2. Assist with Agenda Automation process
3. Facilitate appointment of Council Member District 1 Representative.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Sale of City publications	502	300	24	300
Candidate filing fees	1,900	0	0	2,000
Contributions and donations	6,248	0	0	0
Miscellaneous	0	0	3,179	0
General Resources	800,908	798,876	747,766	851,452
<b>Total</b>	<b>809,557</b>	<b>799,176</b>	<b>750,969</b>	<b>853,752</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	433,199	423,684	379,030	398,342
Material Supplies	17,465	7,400	7,473	10,000
Contractual Services	255,291	264,012	260,386	340,570
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	3,930	4,000	4,000	5,000
Internal Service Allocations	99,672	100,080	100,080	99,840
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>809,557</b>	<b>799,176</b>	<b>750,969</b>	<b>853,752</b>

Full Time Equivalents:	6	6	6
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# FINANCE DEPARTMENT SUMMARY

## Mission

The mission of the Financial Services Department is to support City departments in meeting their finance, accounting, and procurement requirements and to support the organization in maintaining the fiscal integrity of the City.

## Goals

- Accurately record financial transactions.
- Accurately manage the billing, collection and financial reporting of the City of Corpus Christi's various miscellaneous receivable accounts.
- Accurately and timely pay vendor invoices electronically remitted by departments to Accounts Payable.
- Accurately and timely pay employees bi-weekly.
- Maintain financial records for inventories.
- Assist with selection and implementation of new financial software system.
- Prepare the Comprehensive Annual Financial Report by January 31st of every year.
- Prepare annual Supplemental Disclosure and Bond Official Statements as needed.
- Comply with State, Federal, and regulatory agency reporting requirements.
- Prepare Schedule of Federal/State Expenditures of Awards (Single Audit) with no findings.
- Manage City's cash flow and invest cash on a daily basis.
- Process walk-in payments at City Hall, Development Services, and the JC Elliott transfer station.
- Structure the issuance of debt to meet the City's capital improvement needs.
- Comply with debt covenants and other reporting requirements.

## Mission Elements

- Maintain financial records for receipts, disbursements, and inventories.
- Produce financial reports.
- Administer centralized treasury for debt, cash, and investment management.

## Highlights

1. Completed the Comprehensive Annual Financial Report for FY 2011 by the January 31<sup>st</sup> deadline.
2. Received the GFOA Certificate of Achievement for Excellence in Reporting for the Comprehensive Annual Financial Report for the 28<sup>th</sup> consecutive year.
3. Received the gold designation in the Texas Comptroller Leadership Circle program for the second year in a row.
4. Issued the last tranch of Bond 2008 General Improvement bonds in January 2012 at the lowest rate the City has ever received (3.21% true interest cost)

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
General Resources	3,452,602	3,569,535	3,729,029	3,564,626
<b>Total</b>	<b>3,452,602</b>	<b>3,569,535</b>	<b>3,729,029</b>	<b>3,564,626</b>

## FINANCE DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	2,083,203	2,321,633	2,416,702	2,402,584
Material Supplies	18,256	24,605	20,612	21,100
Contractual Services	339,519	348,951	392,130	306,902
Other Charges	198,149	154,856	181,654	14,900
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	5,078	3,559	2,000	2,000
Internal Service Allocations	789,503	715,932	715,932	817,140
Transfer Out	0	0	0	0
Capital Outlay	18,893	0	0	0
<b>Total</b>	<b>3,452,602</b>	<b>3,569,535</b>	<b>3,729,029</b>	<b>3,564,626</b>

<b>Full Time Equivalents:</b>	50	51	51
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PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Invoice Paid < 10 days after entry	99%	99%	>=98%
File CAFR and Supplemental Disclosure within 6 months of fiscal year-end	100%	100%	100%
Investments maturing within 90 days	55%	49%	>=15%
Investments maturing greater than one year	24%	34%	<=40%
Weighted average maturity one year or less	184 days	236 days	<=365 days

# MANAGEMENT AND BUDGET DEPARTMENT SUMMARY

## Mission

### BUDGET

Assist City departments in the creation of an annual budget and to ensure compliance with adopted budgets.

### STRATEGIC MANAGEMENT

Assist City departments achieve continuous improvements & efficient operations.

## Goals

### BUDGET

1. Find suitable replacement for current Budget module.
2. Document processes to complete OMB tasks.
3. Adequately train staff for expanded role.
4. Develop processes to stay current with personnel changes.

### STRATEGIC MANAGEMENT

1. Follow-up on findings & recommendations identified in work plan with Internal Auditor
2. Establish an on-going continuous improvement program including development of Comprehensive Facility Maintenance Plan
3. Refine the annual business planning process
4. Facilitate "benchmark-able" department metrics that reflect department's mission and mission elements
5. Institutionalize a competitive "best practice" environment including competitive assessment of Solid Waste Services
6. Evaluate the results of the bi-annual citizen survey & integrate into business planning & performance management systems
7. Facilitate coordination of council, executive, & departmental goals so that a comprehensive strategy is developed & addressed in all appropriate business plans
8. Determine cross-functional strategic initiatives

## Mission Elements

### BUDGET

1. Prepare annual budget, financial forecasts and quarterly financial updates.
2. Monitor various financial indicators and indexes.
3. Establish budget related policies.
4. Monitor fiscal and performance compliance.

### STRATEGIC MANAGEMENT

1. Assist departments to implement recommendations from the internal auditor;
2. Evaluate & assist departments to implement recommendations for improvement;
3. Coordinate City's & departments' annual work plans & monitor execution;
4. Manage the Balanced Scorecard process & assist departments with establishing performance metrics;
5. Establish departmental competitive assessments reviews & managed competition;
6. Conduct citizen surveys;
7. Align business plans & communication strategies to council, executive, & departmental goals;
8. Coordinate cross-functional strategic initiatives.

## Highlights

### BUDGET

1. Made substantial changes to FY 2012 Adopted Budget document and received GFOA Distinguished Budget Presentation award.
2. Prepared budget for FY 2013 that is sustainable for 3 years.
3. Improved processes by adding OMB signature line on job order contracts & contract amendments to minimize unrecorded liabilities.
4. Improved 3-year forecast model.
5. Operating Budget and CIP were approved at the same time.
6. CIP resolution for improved program management adopted.
7. Successfully transitioned budget process with less staff.

## MANAGEMENT AND BUDGET DEPARTMENT SUMMARY

### STRATEGIC MANAGEMENT

1. Working in conjunction with the City Manager, refined departmental missions & mission elements
2. Developed Business Plan templates resulting in published Business Plans for FY 11-12
3. Developed Business Plan Monitoring Tool
4. Completed review of Municipal Court Administration resulting in 32 recommendations and initiated review of Facility Maintenance Comprehensive Plan
5. Conducted Citizen Survey
6. Completed Competitive Assessments on MIS & Fleet & initiated Solid Waste Competitive Assessment
7. Developed comprehensive integrated business plan & budget process flow chart & timeline
8. Established & coordinated accountability hotline
9. Facilitate on-going city related BoldFuture efforts

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
General Resources	676,957	745,768	641,753	743,022
<b>Total</b>	<b>676,957</b>	<b>745,768</b>	<b>641,753</b>	<b>743,022</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	522,332	627,999	510,126	605,801
Material Supplies	5,477	5,894	6,711	5,900
Contractual Services	33,480	16,391	29,232	30,460
Other Charges	588	0	199	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Service Allocations	115,080	95,484	95,484	100,860
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>676,957</b>	<b>745,768</b>	<b>641,753</b>	<b>743,022</b>

Full Time Equivalent: 8 8 8

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
GFOA Award received	Yes	Yes	Yes
Financial Policies updated by end of May	Yes	Yes	Yes
% of Funds within approved appropriations	87%	96%	100%



# HUMAN RESOURCES DEPARTMENT SUMMARY

## Mission

To support City departments in meeting their workforce requirements.

## Goals

1. Restructure and update the Classification and Compensation System.
2. Revise the Performance Appraisal system to align with department business plans.
3. Evaluate and recommend an approach to address retirement program costs.
4. Improve Executive Leadership Development Program.
5. Complete bid process for a Benefits Consultant.
6. Evaluate health plan design alternatives for general employees.
7. Complete bid process for an occupational medicine provider.
8. Complete movement of personnel records to electronic media.
9. Complete bid process for an Employee Assistance Program provider.
10. Conduct bid process for Flexible Spending Account third party administrator.

## Mission Elements

To develop and manage:

1. recruitment, testing, and selection processes;
2. the compensation and classification system;
3. health and benefits programs;
4. organizational development and training programs
5. performance management and evaluation systems;
6. employee recognition programs;
7. programs and policies to ensure compliance with federal, state, and local laws, regulations, ordinances, and policies; and to:
8. Provide services to support equal employment opportunities in the workplace.

## Highlights

1. Instituted HR Program Review program with City departments.
2. Implemented Public Works Operations I workshop to develop leadership skills in public works/utility managers.
3. Expanded utilization of education assistance program to assist City staff in development of professional skills in business applications.
4. Establishing electronic personnel files.
5. Establishing Consumer Driven Health Plan (CDHP) with Health Savings Account (HSA) for Public Safety Plan, as negotiated with CCPOA, for implementation August 1, 2012.
6. Conducting bid process for Life Insurance and Short-term/Long-term Disability Insurance provider.
7. Conducting bid process to select a provider to conduct an audit of dependents covered under the City's health plans.
8. Reorganization of Human Resources Department.
9. Department business plan established in Project Management System.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
<b>General Resources</b>	1,225,916	1,376,539	1,375,010	1,592,709
<b>Total</b>	1,225,916	1,376,539	1,375,010	1,592,709

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
<b>Personnel Services</b>	846,918	887,945	886,354	971,354
<b>Material Supplies</b>	15,236	19,125	21,830	19,125
<b>Contractual Services</b>	131,251	247,377	244,733	382,742

## HUMAN RESOURCES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Other Charges	875	1,000	1,000	1,000
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	732	4,000	4,000	4,000
Internal Service Allocations	230,904	217,092	217,092	214,488
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>1,225,916</b>	<b>1,376,539</b>	<b>1,375,010</b>	<b>1,592,709</b>

Full Time Equivalents:	17	16	17
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PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
1. The % of hiring selections completed within 45 days of receiving the certified applicant list	N/A	N/A	80%
2. Prepare new policy & procedures by 8/1/13	N/A	N/A	100%
3. Senior management ratings of overall satisfaction with the program.	N/A	N/A	70%
4. Employee ratings of overall satisfaction with the revised employee recognition program	N/A	N/A	70%
5. The number of daily consultations with Departments.	N/A	N/A	3 per day
6. The number of investigations completed within 15 calendar days.	N/A	N/A	30
7. Percentage of timely updates to City policies, rules, and regulations.	N/A	N/A	80%
8. Number of EEOC findings against the City.	N/A	N/A	0
9. HRIS System: Participate in all meetings during selection process. Provide requested data within prescribed time lines. Begin testing & implementation by 8/1/13.	N/A	N/A	95%

## MUNICIPAL COURT DEPARTMENT SUMMARY

**\*Note: For FY2013, Municipal Court Building Security, Technology, and Juvenile Case Manager fees have moved to Special Revenues Fund '1035-1037'.**

### Mission

The mission of Municipal Court is to adjudicate cases within the court's jurisdiction and administer justice in a fair, impartial, efficient, and timely manner.

### Goals

1. Detention Center Facility-Identify solutions for the physical location and arrangement of the Detention Center
2. Court Personnel Certification- Provide training for court clerk certification and jail/detention center certification.
3. Omnibase Program- Re-establish participation in State's Omnibase Program for denial of driver's license renewal for those individuals who fail to appear or fail to comply with their court orders.
4. Scofflaw Program- Contract with Nueces County for denial of vehicle registration renewal for those individuals who fail to appear or fail to comply with their court orders.
5. Court Management System- Acquire, install, and implement new court management system.
6. Court Procedures Manual- Document court, marshal, and detention center processes and procedures, and, after completing a process review analysis, prepare a Court, Marshal, and Detention Center
7. Court Clerk, Deputy Marshal, and Detention Officer Training Manuals- Based upon the published Court, Marshal, and Detention Center Procedures manuals, prepare training manuals to assist new deputy court

### Mission Elements

1. Adjudicate cases in municipal court, including setting dockets, assessing fines, and issuing warrants.
2. Magistrate detainees at the City's Magistration and Detention Center.
3. Manage the administration of the Municipal Court, including preparation of dockets; maintenance of records; preparation of documents and correspondence, and collection of fines, court costs, and fees.
4. Serve warrants and other court papers and ensure courthouse and courtroom safety.
5. Manage the municipal jail/detention center.
6. Provide case management for juveniles.

### Highlights

#### • Timely court dates.

Accomplished goal to provide timely court arraignments, bench trials, jury trials and hearings, including the following tasks:

Setting arraignments within 14 days from the date filed or as defined by court calendar.

Setting bench trials 30 days from the plea date or as defined by court calendar.

Setting jury trials 60 days from the plea date or as defined by court calendar.

Setting hearings within 7 days or as defined by court calendar.

#### • Timely processing of Public Information Act requests.

Accomplished 2 of 3 tasks under the goal to create and manage records in accordance with the state requirements, including:

Creating court citation records within 3 business days of eligibility.

Processing Public Information Act requests as promptly as possible, as per state law (5 days internally), in compliance with standards set by the Legal department.

#### • Collections Program Implemented.

Accomplished one of the three tasks under the goal to implement programs and processes to ensure fine collections as ordered by the Court Judges. The tasks was to continue the collections program for those

#### • Creating Warrants.

Accomplished 2 of 4 tasks under goal to create and execute warrants in a timely manner.

Bench Warrants are created within 11 days of a default.

Capias and capias pro fine warrants are created within 32 days of the default.

#### • Timely, Efficient, and Safe Processing of Detainees.

Completed one of three tasks to under the goal to process all persons arrested by the Corpus Christi Police Department, Airport Police and City Marshals in a timely, efficient and safe manner for all parties involved.



## MUNICIPAL COURT DEPARTMENT SUMMARY

• **Safely Transport Arrested Persons from the Detention Center to the County Jail.**

One task has been successfully completed, e.g., the coordination of prisoner transport with the Nueces County Jail. Another task, transporting arrested persons to Nueces County Jail within two hours of

• **Case Management for Juveniles.**

The task of providing ongoing state mandated training to all case managers is scheduled. The goal of providing the most effective services to juveniles and their parents or guardians is being achieved.

• **Judicial.**

1. Complete overhaul of court collection philosophy, affecting changes in the current trends of judges, staff, and the public.
2. Building Maintenance - Improving the physical appearance of the court, thereby increasing the respect it receives from the public.
3. Increase all Municipal Court fines to appropriate levels in all courts.
4. Restoring the public's trust in the court.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Moving vehicle fines	2,410,021	2,605,007	2,400,000	2,175,000
Parking fines	235,608	235,499	275,000	50,000
General fines	652,766	617,820	617,820	625,000
Officers fees	145,558	173,195	140,000	115,500
Uniform traffic act fines	60,528	74,450	56,000	38,500
Warrant fees	180,407	224,980	140,000	154,000
School crossing guard program	55,075	70,485	48,000	38,500
Muni Court state fee discount	21,002	267,860	160,000	115,500
Muni Ct Time Pay Fee-Court	12,654	13,784	13,784	9,600
Muni Ct Time Pay Fee-City	50,617	52,709	52,709	38,500
*Muni Ct-Technology fee	118,850	0	0	0
*Municipal Court - Bldg Security	89,702	0	0	0
*Muni Ct-Juvenile Case Mgr	123,159	0	0	0
Failure to appear revenue	454,918	502,900	315,000	385,000
Mun Ct-Juvenile Expungement	210	0	90	0
Animal control fines	5,679	11,633	4,400	11,000
Special parking enforcement	0	0	15	0
Teen court city fees	397	745	383	0
Other court fines	142,907	144,747	130,000	115,500
Municipal court misc revenue	5,873	2,126	1,800	1,000
General Resources	309,454	(642,709)	167,838	1,548,877
<b>Total</b>	<b>5,075,386</b>	<b>4,355,231</b>	<b>4,522,839</b>	<b>5,421,477</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	3,528,258	3,182,374	3,284,475	3,289,837
Material Supplies	64,698	37,876	47,783	65,285
Contractual Services	363,687	193,656	238,996	384,178
Other Charges	17,793	7,513	17,772	450
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	10,374	10,000	10,000	14,020
Internal Service Allocations	1,065,576	898,812	898,812	1,017,707
Transfer Out	0	0	0	0
Capital Outlay	25,000	25,000	25,000	650,000
<b>Total</b>	<b>5,075,386</b>	<b>4,355,231</b>	<b>4,522,839</b>	<b>5,421,477</b>

## MUNICIPAL COURT DEPARTMENT SUMMARY

**Full Time Equivalents:** 72.9 67.7 65.9

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
1. Complete processing items in judicial queues within timely manner. Measure average time required to complete items in judicial queues.	N/A	N/A	TBD
2. Complete processing mail and email correspondence within 3 business days of receipt.*	N/A	N/A	TBD
3. Prepare courttesy letters, reminders, or notice letters within 10 business days of defendant missing a court imposed deadline. Measure average time required to send notices and letters.	N/A	N/A	TBD
4. % of Eligible Citations Entered <= 5 Days.	N/A	N/A	TBD
5. Monthly Report to State on compliance with state mandated collection standards.	N/A	N/A	TBD
6. # of warrants/capias executed.	N/A	N/A	TBD
7. Amount of money collected due to calls and execution of warrants/capias.	N/A	N/A	TBD
8. Average time in detention of accused felons and Class A and B detainees.	N/A	N/A	TBD
9. % of Class C detainees released on personal recognizance (PR) bond vs. cash bond vs. surety bond.	N/A	N/A	TBD
10. % of court ordered juvenile court case managed defendants who complete program within authorized timeframes.	N/A	N/A	TBD

## MUSEUM DEPARTMENT SUMMARY

### Mission

The Corpus Christi Museum promotes an understanding of our history and heritage as well as the impact and importance of science to our lives through innovative programs in history, culture, and science.

### Goals

1. Improve the visitor experience:
  - Complete the *Change Over Time* exhibit
  - Add a major new element to the Children's Wharf
  - Complete 4 virtual exhibits and double collection
2. Deliver Lower Nueces River Valley project manuscript to the publisher
3. Implement succession plan & new business model focusing on increasing private support & earned revenue.

### Mission Elements

- **Collection:** Care for natural and cultural history objects
- **Exhibit:** Produce exhibits that tell the south Texas story
- **Education:** Present education programs to local families, tourists, and students
- **Facility Use:** Provide facilities for community events and meetings
- **Admission:** Administration/Admission
- **Development**

### Highlights

1. Accreditation by the AAM
2. *La Belle* inventory and collection storage revision
3. MOU with Museum support organizations
4. Private funding for Archaeological Project

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
School Dist-museum ed prog	22,000	22,000	22,000	22,000
Museum - admission fees	116,522	113,055	115,443	165,444
Museum facility rentals	24,956	19,524	16,504	16,507
Museum - special program fees	8,873	0	0	0
Education group programs	1,036	1,655	991	991
Parties and recitals	8,889	9,468	8,128	8,128
Museum - McGregor reprod fees	9,414	5,098	9,672	9,672
Columbus Ships-Admissions	122,608	124,120	124,490	124,489
Columbus Ships-Facility Rental	500	500	0	0
Contributions and donations	45,004	37,524	35,903	83,928
Purchase discounts	0	0	4,370	0
Interdepartmental Services	0	50,000	50,000	0
Transfer from Maint Svcs Fd	26,589	0	0	0
General Resources	1,297,945	1,147,614	1,104,842	1,035,611
<b>Total</b>	<b>1,684,336</b>	<b>1,530,558</b>	<b>1,492,343</b>	<b>1,466,770</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	852,297	806,794	793,195	839,721
Material Supplies	29,328	30,364	25,286	13,562
Contractual Services	347,550	312,271	292,734	218,247
Other Charges	16,118	3,200	3,200	3,200

## MUSEUM DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Reserve Appropriations</b>	0	0	0	0
<b>Debt Services</b>	0	0	0	0
<b>Schools/Seminars/Training</b>	0	0	0	0
<b>Internal Service Allocations</b>	439,044	377,928	377,928	392,040
<b>Transfer Out</b>	0	0	0	0
<b>Capital Outlay</b>	0	0	0	0
<b>Total</b>	<b>1,684,336</b>	<b>1,530,558</b>	<b>1,492,343</b>	<b>1,466,770</b>
 <b>Full Time Equivalents:</b>	 21.7	 17.4		 18.4

## FIRE DEPARTMENT SUMMARY

### Mission

To protect the citizens of Corpus Christi, Texas by providing progressive, high quality, fire suppression and emergency medical services.

### Goals

1. Maintain Authorized Staffing Levels
2. Establish Vehicle Replacement Plan
3. Maintain Overall Response Time <5 minutes
4. 100% Compliance with NIMS Training Implementation Plan
5. Appropriately Staff the Emergency Management Division
6. Establish 10<sup>th</sup> Medic Unit for full time operation
7. Create a Professional Development Program

### Mission Elements

1. Respond to Fire Suppression Calls
2. Respond to Emergency Medical Service Calls
3. Respond to Special Services calls, i.e. HazMat, Rescue
4. Manage Emergency Operations Center
5. Enforce Fire Codes
6. Conduct Fire Prevention Activities
7. Conduct Fire and Arson Investigations

### Highlights

1. Hiring of new Fire Chief
2. Implementation of Performance Measure Program
3. Initiated Hiring Process for Next Academy Class
4. Bringing Fire Warehouse into Full Operation
5. NFPA 1851 Compliance
6. Adopted City Re-entry Plan Following Evacuation
7. Developed Preventive Maintenance Program for Suppression, EMS and Specialty Apparatus
8. Adoption of New EMS Protocols to Reflect Current ACLS, PALS, ITLS and PHTLS Guidelines

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
FEMA-contrib to emergency mgt	0	70,000	70,000	70,000
Fire prevention permits	255,326	217,530	225,000	225,000
Hazmat response calls	1,650	1,180	21,590	5,000
Safety Education Revenues	1,000	2,000	1,800	1,800
Fire hydrant maintenance	327,472	327,472	327,472	327,472
Honor Guard	0	1,000	500	500
Emerg Mgmt Alert Sys Fees	0	0	14,800	14,800
Pipeline reporting administrat	47,575	42,000	45,000	45,000
Ambulance permits	4,100	2,000	2,500	2,500
Emergency calls	5,794,999	6,500,000	5,200,003	5,200,000
Nueces County OCL charges	17,471	7,000	7,000	3,000
Recovery on damage claims	66,856	0	0	0
Clean energy credits	405	0	0	0
Purchase discounts	1,472	0	3,046	0
Miscellaneous	56,366	0	31,350	0
General Resources	38,838,093	37,010,987	38,096,899	38,592,802
<b>Total</b>	<b>45,412,785</b>	<b>44,181,169</b>	<b>44,046,960</b>	<b>44,487,874</b>

## FIRE DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	34,713,049	33,467,071	33,197,311	33,588,522
Material Supplies	1,359,149	1,415,276	1,541,435	1,416,292
Contractual Services	2,797,284	3,062,264	3,071,686	2,846,889
Other Charges	164,324	250,304	250,304	260,619
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	10,927	16,800	16,800	14,800
Internal Service Allocations	6,166,920	5,958,696	5,958,666	6,360,752
Transfer Out	0	0	0	0
Capital Outlay	201,132	10,758	10,758	0
<b>Total</b>	<b>45,412,785</b>	<b>44,181,169</b>	<b>44,046,960</b>	<b>44,487,874</b>

Full Time Equivalents: 429 429 428

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% Fire Alarm and Sprinkler Plans reviewed within 7 days	100.00	100.00	100.00
Average response time of crews on scene after dispatch of critical medical calls	4.65	4.69	<5.0 minutes
Average response time of crews on scene after dispatch of structure fire calls	4.07	4.10	<5.0 minutes
Average response time of ambulance crews on scene after dispatch of critical medical calls	4.70	4.73	<5.0 minutes
Overtime expenditures to date as % of Overtime budget	113.00	149.15	<= 100.00%

## POLICE DEPARTMENT SUMMARY

### Mission

The mission of the Corpus Christi Police Department is to work to reduce crime, the fear of crime, and enhance public safety.

### Goals

1. Reduce crime
  - \* Initiate 2nd Phase of CompStat
2. Reduce fear of crime
  - \* Continue Technologies for Communication with Citizens
3. Enhance Public Safety
  - \* New Volunteer School Crossing Guard Program

### Mission Elements

- Respond to calls for law enforcement services
- Investigate crime
- Conduct crime prevention activities
- Conduct patrol activities
- Enforce traffic laws
- Work with the community and other law enforcement entities to reduce crime

### Highlights

Office space – new locations at old Police bldg, Library, and Williams Drive - only lease space remaining is Saratoga substation. Plans underway for new building.

New vehicle impound lot open; bond issue 2012 to continue expansion.

Decriminalization of parking citations. Established an administrative court. Purchase of hand held ticket writers. Two added FTE's, Sr Staff Asst and Parking Control Manager

Redesign of School Crossing Guard Program

Purchase of in-car video system

Partnerships continue with Health Dept, Code Enforcement, Solid Waste (Graffiti)

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Taxicab franchises	42,330	48,000	48,000	48,000
Auto wrecker permits	16,111	15,000	15,000	15,000
Taxi Driver Permits	4,640	5,000	5,000	5,000
Other business lic & permits	14,040	20,000	21,209	20,000
Crossing Guards	7,670	7,670	7,670	7,670
Nueces County-Metrocom	1,123,656	1,080,509	1,080,509	1,067,649
Kingsville Police Dept-CAD/RMS	15,000	15,000	15,000	15,000
Sexual Assault Exam	136,414	112,000	112,000	112,000
Police towing & storage charge	944,537	1,040,820	947,767	950,000
Vehicle impd cert mail recover	62,258	65,000	65,000	75,000
Police accident reports	74,137	75,000	75,000	75,000
Police Security Services	8,676	25,000	25,000	25,000
Proceeds of auction - abandone	845,311	1,113,000	845,311	850,000
Proceeds of auction-online	13,156	18,000	18,000	18,000
DWI Video Taping	2,149	700	700	1,000
Parking meter collections	148,989	467,032	240,413	582,128
Civil parking citations	0	0	175,000	500,000
Police open record requests	5,668	3,500	4,000	5,000



## POLICE DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL	BUDGET	ESTIMATED	ADOPTED
	2010-2011	2011-2012	2011-2012	2012-2013
Police subpoenas	719	345	500	500
Fingerprinting fees	5,165	4,400	6,876	9,500
Customs/FBI	236,778	193,220	215,430	194,000
Alarm system permits and servi	430,828	770,665	770,665	800,000
800 MHz radio - interdepart	248,544	331,933	331,933	342,072
800 MHz radio - outside city	174,557	190,150	190,150	190,150
911 Wireless Service Revenue	1,386,677	1,272,969	1,386,677	1,386,677
911 Wireline Service Revenue	1,540,708	1,492,000	1,540,708	1,540,708
C.A.D. calls	606	300	300	300
Restitution	55,432	0	1,026	0
Radio system participation	22,500	0	0	0
Contributions and donations	1,350	0	1,700	0
Recovery on damage claims	50,000	0	0	0
Property rentals	0	36,000	36,000	36,000
Sale of scrap/city property	5,317	0	15,628	0
Purchase discounts	3,739	0	7,164	0
Buc Days / Bayfest	29,143	20,000	17,000	17,000
Miscellaneous	64	0	0	0
Interdepartmental Services	953,987	770,327	1,023,936	446,626
General Resources	55,006,885	55,276,501	55,084,390	54,718,884
<b>Total</b>	<b>63,617,743</b>	<b>64,470,041</b>	<b>64,330,662</b>	<b>64,053,864</b>

CLASSIFICATION	ACTUAL	BUDGET	ESTIMATED	ADOPTED
	2010-2011	2011-2012	2011-2012	2012-2013
<b>Expenditures:</b>				
Personnel Services	44,443,574	44,313,028	44,088,200	44,228,490
Material Supplies	1,231,372	1,309,068	1,386,746	1,269,492
Contractual Services	4,543,303	4,613,931	4,651,589	4,702,096
Other Charges	1,491	0	924	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	45,571	97,234	60,234	91,184
Internal Service Allocations	13,042,515	12,629,820	12,629,820	12,790,896
Transfer Out	46,027	1,262,000	1,262,000	971,706
Capital Outlay	263,890	244,960	251,150	0
<b>Total</b>	<b>63,617,743</b>	<b>64,470,041</b>	<b>64,330,662</b>	<b>64,053,864</b>

Full Time Equivalents:                                  635.5                                  633.9                                  601.2

PERFORMANCE MEASURES	ACTUALS		TARGET
	2010-2011	2011-2012	2012-2013
Monthly Crime Rate (per capita)	0.49	0.49	<.72
% of emergency call responses < 8min 22 sec	93.94%	94.08%	>90.00%
Service Cost per Capita	\$ 156.01	\$ 211.70	<\$178.00
% reduction in preventable vehicle accidents	-5.56%	47.37%	>10%
% of reports handled by Telephone Reporting Unit	31.94%	31.30%	>25%

## HEALTH SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Health District is to assess and promote health in the community and link citizens to resources.

### Goals

1. Pursue additional Grant Funding
2. Develop Environmental policy chan; Health & Fitness
3. Develop Health Education Awareness Campaign
4. Develop Partnership with PD/Fire/S Strengthen EOC Preparedness for City/County

### Mission Elements

1. Monitor health status to identify community health problems
2. Diagnose and Investigate health prc community
3. Inform, educate and empower people about health issues
4. Mobilize community partnerships to identify and solve health problems
5. Develop policies and plans that support individual and community health efforts
6. Enforce laws and regulations that protect health and ensure safety
7. Link people to needed personal hee care when otherwise unavailable
8. Assure a competent public health and personal healthcare workforce
9. Evaluate effectiveness, accessibility health services
10. Research for new insights and innovative solutions to health problems

### Highlights

1. Hosted World Affairs Council, October, 2011.
2. Partnered with Police Department in utilizing Williams Drive.
3. Received new Texas Healthy Babies Grant \$200,000; Title X Grant-\$149,000; Beach Watch Contract-\$104,000.
4. Laboratory Response Network (LRN) inspected by CDC for select agents and were in compliance.
5. Public Health Emergency Preparedness was audited and received 100% ( 1 of 3 in Texas that received 100%).

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Nueces County - Health Admin	141,450	208,045	140,601	196,928
Swimming pool inspections	39,168	37,000	35,750	37,000
Food service permits	646,348	606,635	606,635	600,000
Vital records office sales	10,592	9,000	10,423	9,000
Vital statistics fees	476,584	502,340	481,811	480,000
Vital records retention fee	19,656	0	19,404	17,000
Child Care Facilities Fees	9,500	8,400	9,000	9,000
Contributions and donations	593	600	129	0
Sale of scrap/city property	196	0	0	0
Purchase discounts	1,794	0	4,366	0
Miscellaneous	7,160	0	854	0
General Resources	1,205,964	1,110,530	1,133,841	1,278,054
<b>Total</b>	<b>2,559,005</b>	<b>2,482,550</b>	<b>2,442,814</b>	<b>2,626,982</b>

## HEALTH SERVICES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	1,528,842	1,539,966	1,445,839	1,632,531
Material Supplies	84,213	78,262	93,125	81,744
Contractual Services	428,741	344,196	386,270	305,750
Other Charges	9,340	8,700	6,328	5,958
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	1,505	10,835	10,661	8,200
Internal Service Allocations	506,364	500,592	500,592	592,800
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>2,559,005</b>	<b>2,482,550</b>	<b>2,442,814</b>	<b>2,626,982</b>

Full Time Equivalents: 39 33 33

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of Single Family Visits Completed in less than 1.5 Hours	74.00%	79.67%	>=95%
% of Adult Patients Started on Preventative TB Medicine that are Tested for HIV & Syphilis	100.00%	94.74%	>=95%
% of Patients Treated in the Clinic with positive Gonorrhea and Chlamydia	98.08%	99.84%	>=95%
% of Responses to Restaurant Complaints < 1 Business Day	90.32%	79.55%	>=95%

## ANIMAL CARE AND CONTROL SERVICES DEPARTMENT SUMMARY

### Mission

Enforce the law, educate the public on responsible pet ownership.

### Goals

1. Increase adoptions to 700 for dogs and cats up from 373
2. Improve the treatment of shelter animals
3. Public Education campaigning - Responsible pet ownership
4. Increase neighborhood sweeps for stray dogs
5. Pursue grant funding for mobile spay/neuter clinic
6. Remodel control facility: improvements internal/external customer service
7. Enhance training for staff
8. Reduce temporary employees by increasing permanent employees

### Mission Elements

1. Enforce the law
2. Pick-up stray animals
3. Care for in-custody animals
4. Promote pet adoption
5. Control Stray Animal populations
6. Reduce Vector borne diseases

### Highlights

1. Micro chipping ordinance
2. Consolidation of Vector & Animal Control
3. Chicken ordinance
4. Resumed opossum pick-up services
5. Ongoing:
  - Mobile spay & neuter clinic
  - Public Education Campaign
  - Better quality of life for shelter animals
6. Employee Survey Results

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Other business lic & permits	0	0	0	21,000
Special event permits	850	500	50	1,500
Restitution	32	0	637	0
Pet licenses	84,809	65,000	65,000	65,000
Adopt a Kennel fees	2,590	200	200	200
Microchipping fees	2,041	1,500	1,500	2,000
Animal pound fees & handling c	62,767	38,500	38,500	39,000
Animal trap fees	0	0	178	0
Shipping fees - lab	900	500	500	250
Pest Control Services	4,680	0	3,000	0
Pest control - interfund servi	25,224	20,462	20,462	20,500
Contributions and donations	593	600	129	0
Sale of scrap/city property	196	0	0	0
Purchase discounts	0	0	1,177	0
Miscellaneous	6,803	0	809	0
S/N Dog Spay	24,803	37,000	30,085	27,000

## ANIMAL CARE AND CONTROL SERVICES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL	BUDGET	ESTIMATED	ADOPTED
	2010-2011	2011-2012	2011-2012	2012-2013
S/N Cat Spay	11,230	16,400	16,400	16,000
S/N Dog Neuter	14,195	23,000	19,000	20,000
S/N Cat Neuter	4,554	6,200	6,200	6,200
S/N Rabies	16,048	19,500	15,068	19,000
S/N Parvo/Dist	12,218	17,000	12,456	17,000
S/N FVRCP	4,898	7,600	7,600	7,600
Adpt Dog Spay	0	0	0	500
Adpt Cat Spay	0	0	0	150
Adpt Dog Neuter	0	0	0	65
Adpt Cat Neuter	0	0	0	50
Adpt Rabies	16	0	0	200
Adpt Parvo/Dist	21	0	8	100
Adpt FVRCP	0	0	0	100
Miscellaneous	297	0	45	0
General Resources	<b>1,494,372</b>	<b>1,443,025</b>	<b>1,528,525</b>	<b>1,662,757</b>
<b>Total</b>	<b>1,935,716</b>	<b>1,803,788</b>	<b>1,876,209</b>	<b>2,075,622</b>

CLASSIFICATION	ACTUAL	BUDGET	ESTIMATED	ADOPTED
	2010-2011	2011-2012	2011-2012	2012-2013
<b>Expenditures:</b>				
Personnel Services	875,406	958,552	960,521	1,063,395
Material Supplies	203,870	146,509	155,992	360,773
Contractual Services	278,748	134,037	201,187	131,655
Other Charges	1,426	1,620	1,635	1,620
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	362	3,468	468	2,468
Internal Service Allocations	575,904	543,876	540,681	515,712
Transfer Out	0	0	0	0
Capital Outlay	0	15,726	15,726	0
<b>Total</b>	<b>1,935,716</b>	<b>1,803,788</b>	<b>1,876,209</b>	<b>2,075,622</b>

Full Time Equivalents: 24 27 28

PERFORMANCE MEASURES	ACTUALS	ACTUALS	TARGET
	2010-2011	2011-2012	2012-2013
% Responses to Dead Animal Pick Up in 24 hours	60.41%	52.50%	95.00%
% Responses to Trapped Animals in 24 hours	89.72%	79.14%	95.00%
% Responses to Bite Cases in 8 hours	42.96%	61.52%	95.00%
% Responses to Customer Complaints Referencing	16.53%	52.39%	95.00%
% Live release of animals within shelter	N/A	17.00%	25.00%



## LIBRARY SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Library is to improve literacy, enhance knowledge, and create a sense of community by making useful information easily accessible to the public.

### Goals

1. Complete Greenwood Library project.
2. Resolve accreditation issue with state.
3. Fully implement Library Business Plan elements.
4. Resolve status of Central Library.

### Mission Elements

1. Provide reading and research material for pleasure and learning.
2. Be a community partner to raise the level of literacy.
3. Create Library Programs.
4. Encourage people to read.

### Highlights

1. Successful migration to a new computer system.
2. Renovation of the Greenwood Branch Library.
3. Transition of Central Library to joint occupancy with Police Department.
4. Completion of three year plan.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Library fines	120,471	125,583	98,839	120,471
Lost book charges	14,902	15,489	10,009	14,902
Copy machine sales	37,375	35,368	30,774	37,375
Other library revenue	10,599	8,809	17,833	18,134
Contributions and donations	27,684	31,173	29,838	31,173
Purchase discounts	2,194	0	5,495	0
General Resources	3,492,686	3,484,501	3,508,134	3,479,707
<b>Total</b>	<b>3,705,911</b>	<b>3,700,923</b>	<b>3,700,923</b>	<b>3,701,762</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	1,897,164	1,800,778	1,835,521	1,857,919
Material Supplies	493,923	553,951	553,349	508,792
Contractual Services	577,656	556,714	522,491	477,133
Other Charges	2,346	2,335	2,418	2,481
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	913	1,900	1,900	1,900
Internal Service Allocations	733,908	785,244	785,244	853,536
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>3,705,911</b>	<b>3,700,923</b>	<b>3,700,923</b>	<b>3,701,762</b>

Full Time Equivalents:	62.60	52.35	52.35
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## LIBRARY SERVICES DEPARTMENT SUMMARY

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
<b>Circulation</b>			
Number of Visitors	906,922	775,000	850,000
Website Hits	5,111,872	8,100,000	8,100,000
Children's Programs Attendance	26,722	29,000	29,000
In-House PC Users	255,823	188,000	188,000

<sup>1</sup>Greenwood Library is closed for renovation. Central Library's hours were reduced from 70 to 40 hours per week and has seen a reduction in circulation by 50%.



## PARKS AND RECREATION DEPARTMENT SUMMARY

### Mission

To manage the parks system and to offer recreational, cultural, and outdoor activities to residents.

### Goals

- Master Plan - park repurposing/prioritization
- Beach maintenance
- 2013 TAAF Games of Texas
- Prioritization possibilities
- Explore methods to increase revenue

### Mission Elements

- Manage and maintain parks and open spaces
- Provide recreational programs
- Provide social programs, recreation, and meals to seniors
- Provide "latchkey" services

### Highlights

- Park Maintenance reorganization
- Park Development grants received
- Privatization results
- 2102 TAAF Games of Texas
- Adopt-A-Park

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Beach Parking Permits	602,766	575,000	600,000	575,000
GLO-beach cleaning	73,484	45,000	45,000	45,000
Class Instruction Fees	3,856	17,053	14,320	17,000
Center Rentals	41,310	50,000	50,000	42,000
Restitution	285	0	115	0
HEB Tennis Center	31,678	37,053	31,654	33,599
HEB Tennis Ctr pro shop sales	13,916	4,000	8,114	12,000
Al Kruse Tennis Center	18,547	17,700	18,412	20,534
Al Kruse Tennis Ctr pro shop	5,070	2,750	3,533	5,133
Swimming Pools	207,233	210,562	210,562	210,562
Swimming instruction fees	78,189	111,740	122,231	101,249
Athletic events	102,542	108,375	109,990	126,600
Athletic rentals	25,513	13,585	14,822	19,795
Athletic instruction fees	42,660	38,115	34,851	36,478
Recreation center rentals	5,409	7,710	5,755	6,680
Recreation instruction fees	48,783	43,000	44,177	49,290
Skate Park Concessions	1,950	0	0	0
Latchkey	2,498,280	2,395,125	2,375,852	2,457,422
Latchkey instruction fees	0	0	0	0
Heritage Park revenues	1,117	2,500	2,000	2,000
Tourist district rentals	7,386	32,825	7,054	7,500
Camping permit fees	0	0	0	2,500
Other recreation revenue	22,612	6,000	24,277	26,000
Contributions and donations	4,212	0	1,610	0
Recovery on damage claims	4,603	0	0	0
Sale of scrap/city property	36,441	0	0	0
Purchase discounts	4,623	0	6,610	0
Buc Days / Bayfest	4,538	18,000	4,537	4,500

## PARKS AND RECREATION DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Park and Recreation cost recov	62,600	197,351	197,351	0
Interdepartmental Services	370,870	430,370	430,370	384,282
General Resources	10,284,039	10,630,045	10,530,872	11,038,856
<b>Total</b>	<b>14,604,510</b>	<b>14,993,860</b>	<b>14,894,068</b>	<b>15,223,980</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	7,419,450	7,399,142	7,221,787	7,381,694
Material Supplies	966,852	1,162,673	1,246,140	1,286,452
Contractual Services	2,089,957	2,410,486	2,490,277	2,458,631
Other Charges	1,250	0	915	600
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	11,784	14,898	7,130	11,418
Internal Service Allocations	3,906,759	3,640,500	3,640,500	3,789,108
Transfer Out	93,834	156,076	156,076	156,076
Capital Outlay	114,625	210,084	131,244	140,000
<b>Total</b>	<b>14,604,510</b>	<b>14,993,860</b>	<b>14,894,068</b>	<b>15,223,980</b>

Full Time Equivalents:
263.23
256.71
249.52

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Manhours per park	N/A	N/A	275
Manhours per acre	N/A	N/A	33
Number of parks adopted	N/A	N/A	40
Beach Parking Permits Sold	N/A	N/A	33
Cost per mile – Beach Maintenance	N/A	N/A	\$140,000
Recovery Rate – Aquatics	N/A	N/A	33%
Cost per participant - Aquatics	N/A	N/A	\$13.00
Revenue from athletic programs	N/A	N/A	\$27,000
# of teams participating in adult sports	N/A	N/A	64
# of athletic facility rentals	N/A	N/A	230
# of case management contacts	N/A	N/A	3,000
# of youth participants in prevention programs	N/A	N/A	1,200
# of youth participants in CYD 78415	N/A	N/A	1,376
# of rounds of golf	N/A	N/A	85,000
Revenue per round of golf	N/A	N/A	\$32.00
# of youth registered in afterschool programs at	N/A	N/A	1,150
# of youth registered in summer programs at	N/A	N/A	960
# of meals served to seniors	N/A	N/A	208,089
Attendance at Senior Centers	N/A	N/A	130,000
# of youth registered for Latchkey afterschool program	N/A	N/A	2650
# of youth registered for Latchkey summer program	N/A	N/A	925

## STREET SERVICES DEPARTMENT SUMMARY

**Note: For FY2013, Street Services have moved to Special Revenue Street Fund '1041'.**

### Mission

The mission of the Street Department is to manage, maintain, and develop the City's street system.

### Goals

- Implement the Street Funding Plan as approved by Council
  - Level-up and Seal ±555,000 SY of streets (1)
  - Rework/Reconstruct ± 52,500 SY of streets (1)
  - Repair ± 23,000 SY of Base Failures (1)
  - Continue Minor Street Improvement contract implementation and administration
  - Reduce vacancy rate
- (1) Does not assume increase level of effort supported by the proposed Street Funding Plan.*

### Mission Elements

- Administer the street funding plan
- Administer the Pavement Management System
- Maintain street pavement and associated improvements and appurtenances
- Manage the Street Reconstruction Program
- Plan and develop expansion of the street system

### Highlights

- Completed significant surveying of other cities' street department characteristics for comparison to Corpus Christi
- Guided Street Maintenance Finance Ad-Hoc Advisory Committee to goal completion
- Continued privatization effort of street improvements through procurement and contract management
- Anticipate meeting annual goals despite a 25% vacancy rate (5 – 10 hour days + OT)

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Street division charges	725,605	636,635	678,478	679,000
Street recovery fees	716,938	662,619	725,119	721,000
Interdepartmental Services	81,360	85,000	85,000	40,000
General Resources	8,453,694	10,468,537	10,468,191	(1,440,000)
Transfer to Street Fund	0	0	0	10,675,892
<b>Total</b>	<b>9,977,597</b>	<b>11,852,791</b>	<b>11,956,788</b>	<b>10,675,892</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	3,188,891	3,371,604	3,320,867	3,455,373
Material Supplies	3,646,222	3,380,570	3,944,014	3,822,581
Contractual Services	1,342,821	3,251,917	3,119,967	1,844,698
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	969	1,000	0	1,100
Internal Service Allocations	1,763,448	1,571,940	1,571,940	1,552,140
Transfer Out	35,246	0	0	0
Capital Outlay	0	275,760	0	0
<b>Total</b>	<b>9,977,597</b>	<b>11,852,791</b>	<b>11,956,788</b>	<b>10,675,892</b>

Full Time Equivalents:	98	96	96
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## STREET SERVICES DEPARTMENT SUMMARY

Note: For FY2013, Street Services have moved to Special Revenue Street Fund '1041'.

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Number of potholes repaired	158,827	126,696	100,000
Square Yards of seal coat applied	628,842	541,319	500,000
Square Yards of base failures repaired	28,444	23,848	23,000
Square Yards of crack seal applied	248,164	884,009	500,000
Square Yards of utility cuts repaired	23,286	23,369	21,000

## SOLID WASTE SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Solid Waste Operations Department is to collect and dispose of solid waste.

### Goals

1. Implement recommendations stemming from departmental competitive assessment.
2. Initiate organics waste collection program.
3. Establish profitable methane gas program.
4. Increase Solid Waste Operations Code Enforcement.
5. Sustain and expand Solid Waste Operations education initiatives.
6. Continue fleet acquisition and modernization program.

### Mission Elements

1. Collect brush and bulky waste
2. Collect garbage materials
3. Collect recycling materials
4. Manage disposal, transfer station, and landfill facilities
5. Conduct recycling and waste reduction programs
6. Plan and develop expansion of the solid waste enterprise (Pinnacle Issue)

### Highlights

1. Recycling - In the first year of the new recycling program, we're on track to recycle over 12,000 tons, more than 4 times the 2010 totals.
2. Brush Collection – Brush crews have stayed up to date with collection schedule, mainly due to drought conditions.
3. Weekly garbage collection, implemented January 31, 2011, realized cost savings and was accepted by our residents. With automated recycling, there has been a 21% decrease in residential garbage.
4. Closure activities for the J.C. Elliott Landfill were conducted in general conformance with the October 2007 Closure Plan, that was approved by TCEQ in May 2008.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
MSW SS Charge - BFI	1,447,281	1,920,000	1,834,513	1,894,513
MSW SS Charge-CC Disposal	678,488	654,000	653,405	673,405
MSW SS Chg-TrailrTrsh/SkidOKan	29,179	36,600	39,100	40,100
MSW SS Charge-Captain Hook	11,260	8,400	7,983	7,983
MSW SS Charges-Misc Vendors	244,431	200,000	157,493	157,493
MSW SS Charge-Absolute Industr	222,218	218,000	230,623	236,623
MSW SS Charges - Dawson	74,370	48,000	79,347	79,347
Restitution	168	0	0	0
Residential	15,688,907	15,709,920	15,807,322	15,800,000
Commercial and industrial	1,752,543	1,785,696	1,762,482	1,760,000
MSW Service Charge-util billgs	3,476,583	3,450,000	3,458,280	3,460,000
Recovery of charged off accoun	7,125	0	1,900	0
Inactive Consumption	(26)	0	0	0
Refuse disposal charges	1,754,366	1,754,336	1,754,336	1,754,336
Refuse disposal charges-BFI	4,060,148	4,206,825	4,006,500	4,006,500
Refuse disposal ch-CC Disposal	1,063,407	1,097,936	1,040,272	1,040,272
Refuse disp-TrailrTrsh/SkidOKn	152,206	109,275	137,248	103,875
Refuse disposal - Captain Hook	33,829	25,200	32,925	24,000
Refuse disposal-Misc vendors	1,153,633	1,013,250	1,073,252	965,000

## SOLID WASTE SERVICES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL	BUDGET	ESTIMATED	ADOPTED
	2010-2011	2011-2012	2011-2012	2012-2013
Refuse disposal - Dawson	293,378	227,410	308,590	215,410
Refuse Disposal-Absolute Waste	617,783	380,583	534,149	534,149
Refuse collection permits	15,583	16,000	16,000	16,000
Special debris pickup	379,031	290,000	344,468	325,000
SW-Mulch	13,969	15,000	15,166	15,000
SW-Brush-CC Disposal	0	0	157	0
SW-Brush-Misc Vendors	19,261	15,000	22,000	20,000
Recycling	445,735	720,000	802,010	800,000
Recycling collection fee	478,714	972,000	958,975	960,000
Recycling bank svc charge	351,782	660,960	711,854	683,000
Recycling bank incentive fee	123,261	243,000	240,570	241,000
Recycling containers	4,903	0	(6)	0
Graffiti Control	2,626	0	0	0
Sale of scrap/city property	20,700	0	972	0
General Resources	(9,031,841)	(11,507,810)	(11,762,304)	(11,918,672)
<b>Total</b>	<b>25,605,172</b>	<b>24,269,581</b>	<b>24,272,746</b>	<b>23,894,335</b>

CLASSIFICATION	ACTUAL	BUDGET	ESTIMATED	ADOPTED
	2010-2011	2011-2012	2011-2012	2012-2013
<b>Expenditures:</b>				
Personnel Services	6,183,739	5,774,880	5,727,288	6,214,025
Material Supplies	2,124,431	2,076,041	2,043,401	1,961,455
Contractual Services	8,603,804	10,098,289	10,180,072	10,113,982
Other Charges	31,899	0	9,701	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	12,142	11,700	6,748	3,000
Internal Service Allocations	2,781,588	2,413,212	2,413,212	2,406,060
Transfer Out	4,821,415	3,889,160	3,889,160	3,195,813
Capital Outlay	1,025,983	6,300	0	0
<b>Total</b>	<b>25,585,001</b>	<b>24,269,581</b>	<b>24,269,581</b>	<b>23,894,335</b>

Full Time Equivalents: 178 141 150

PERFORMANCE MEASURES	ACTUALS	ACTUALS	TARGET
	2010-2011	2011-2012	2012-2013
% On-time Resolution of Customer Request: Garbage	91.85	90.05	100.00
% On-time Resolution of Customer Request: Heavy Brush	99.00	96.55	>=98.00
% On-time Resolution of Customer Request: Recycle	75.91	90.74	>=98.01
% of Days Equip. Failures Caused Route Schedule Changes	2.28	2.54	>=5.00
% of Diversion of Waste From the Landfill	18.68	26.14	>=25.00



# COMPREHENSIVE PLANNING DEPARTMENT SUMMARY

## Mission

The Mission of the Comprehensive Planning Department is to promote a livable and vibrant community for the citizens of Corpus Christi through strategic and progressive comprehensive planning.

## Goals

1. Improve Mobility (Hike and Bike) and Complete Streets
2. Incorporate Sustainability Policy Comprehensive Plan.
3. Update the Area Development Plan. Amending the Comprehensive Plan as needed.
4. CIP Implementation Process
5. Completion and Adoption of Joint land Use Study
6. Utility Master Plan Development and Updating
7. Ensure Compliance/Implementation of Sanitary Sewer Overflow Initiative (SSOI) Agreed Order
8. Provide City Departments with Environmental Support
9. Provide air quality and environmental support to enhance quality of Corpus Christi environment.

## Mission Elements

1. Support Planning Commission
2. Create and update the City's Comprehensive Plan elements. (As required by City Charter, Article V)
3. Implement the City's Comprehensive Plan.
4. Provide environmental and regulatory support to ensure City environmental compliance and enhance the environment.
5. Establish measureable goals and deadlines for planning work program.
6. Implementation of Agreed Order for Sanitary Sewer Overflow Initiative (SSOI)
7. Coordinate environmental response for neighborhoods such as Northside, Hillcrest, Donna Park and other impacted areas.
8. Assist Departmental compliance with Clean Water Act , Clean Air Act, and Resource Conservation Recovery Act regulations

## Highlights

1. Capital Improvement Program (CIP)
2. Sustainability Policies and Comprehensive Plan
3. Corpus Christi Beach Area Development Plan (ADP)
4. Downtown Area Development Plan (ADP)
5. Hike and Bike Master Plan
6. Erosion Response Plan (due to General Land Office June 1, 2012)
7. Plan Amendments to the Future Land Use and Urban Transportation Plan
8. Administration of Brownfield and Air Quality Grants
9. Approval of Five Year Storm Water General Permits for City
10. Completion of Underground Storage Tank (UST) Removals and Leaking Petroleum Storage Tank
11. Formulation of Bay Bacteria Total Maximum Daily Load (TMDL) and Implementation Team
12. Approval of Five Year Pesticide General Permit and Pesticide Discharge Management Plan for the City
13. Assimilation of EPA Summit workgroups into established stakeholder workgroups

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Construction documents fee	0	1,500	0	0
Billboard fee	15,503	12,500	0	0
Zoning fees	48,894	55,000	10,750	0
Platting fees	54,931	60,000	11,854	0

## COMPREHENSIVE PLANNING DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Board of Adjustment appeal fee</b>	<b>11,086</b>	<b>2,500</b>	<b>2,546</b>	<b>0</b>
<b>Interdepartmental Services</b>	<b>25,032</b>	<b>168,281</b>	<b>83,854</b>	<b>0</b>
<b>General Resources</b>	<b>1,381,108</b>	<b>612,011</b>	<b>802,888</b>	<b>882,568</b>
<b>Total</b>	<b>1,537,027</b>	<b>911,942</b>	<b>911,942</b>	<b>882,568</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
<b>Personnel Services</b>	<b>708,479</b>	<b>540,422</b>	<b>516,901</b>	<b>742,369</b>
<b>Material Supplies</b>	<b>6,577</b>	<b>8,000</b>	<b>8,604</b>	<b>12,250</b>
<b>Contractual Services</b>	<b>132,406</b>	<b>79,088</b>	<b>110,006</b>	<b>38,778</b>
<b>Other Charges</b>	<b>391,647</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserve Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Debt Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Schools/Seminars/Training</b>	<b>1,006</b>	<b>8,000</b>	<b>0</b>	<b>10,000</b>
<b>Internal Service Allocations</b>	<b>296,912</b>	<b>276,432</b>	<b>276,432</b>	<b>79,171</b>
<b>Transfer Out</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,537,027</b>	<b>911,942</b>	<b>911,942</b>	<b>882,568</b>

<b>Full Time Equivalents:</b>	<b>14</b>	<b>7</b>	<b>9</b>
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# NEIGHBORHOOD SERVICES DEPARTMENT SUMMARY

## Mission

Strengthen Neighborhoods

### Goals

1. Compliance – achieved by communicating the expectations of the City's Code of Ordinances.
2. Eliminate blighted conditions throughout the City – by managing allocated grant monies and general fund dollars to ensure abatement results meet citizens' expectations.
  - Partnering with other departments – Animal Control – Gang Round-up – Parks & Rec.
3. Ensure financial compliance of all U.S. Department of Housing and Urban Development (HUD) funded activities – by meeting monthly spending compliance with all grants.
4. Provide loans and grants to income eligible homeowners to assist them with rehabilitating their homes – this will aid in revitalizing and stabilizing our neighborhoods.
5. Provide deferred forgivable loans to qualified homebuyers to assist with down payment and closing costs for the purchase of a home during FY 12-13.
6. Conduct community educational activities that will help support the department's mission statement - To Strengthen Neighborhoods.
7. Review of Ordinances: Tire, Rental Registration, High Weeds, Vacant Buildings

### Mission Elements

1. Administer and enforce housing, zoning, nuisance codes, etc.;
2. Abate nuisances;
3. Administer neighborhood and housing related grants;
4. Revitalize and stabilize neighborhoods;
5. Educate the community to support the mission of Neighborhood Services.

### Highlights

1. Repurposed general fund dollars to hire three (3) additional code enforcement property advisors.
2. Implemented new case management software (WebQA) to improve efficiency in data entry and increase productivity of field inspections by reducing down time spent in the office documenting and processing code violations.
3. Changing violation notification from letter to citation driven process to significantly reduce time frame to achieve case resolution.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Vacant Bldg Re-inspection Fee	800	600	600	600
Demolition liens and accounts	182,987	234,206	68,052	100,000
General Resources	1,229,236	1,445,178	1,683,432	1,784,785
<b>Total</b>	<b>1,413,023</b>	<b>1,679,984</b>	<b>1,752,085</b>	<b>1,885,385</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	651,233	814,845	863,894	914,782
Material Supplies	33,446	35,452	58,504	62,342
Contractual Services	193,042	293,870	294,851	294,961
Other Charges	855	675	675	675
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	4,357	11,178	10,196	10,196
Internal Service Allocations	530,090	503,964	503,964	541,428
Transfer Out	0	0	0	0

## NEIGHBORHOOD SERVICES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Capital Outlay</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>61,000</b>
<b>Total</b>	<b>1,413,023</b>	<b>1,679,984</b>	<b>1,752,085</b>	<b>1,885,385</b>

**Full Time Equivalents:** **19.9** **19.9** **21.9**

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
# Of Calls for Service that are brought into compliance; reduction in response time for the investigation of Service Calls	N/A	N/A	10% reduction
# Of Calls for service; Investigated, brought into compliance, citations issued	N/A	N/A	10% increase in amount completed
# of work orders for abatement completed	N/A	N/A	10% increase in amount completed
Adherence to Federally established Spending requirements	N/A	N/A	Completion of agreements within ninety days of funding notification from HUD
# of Demolition/Replacement Loans processed	N/A	N/A	10 % increase
# Of Homebuyer Assistance Loans processed	N/A	N/A	10 % increase
Participation in Operation Proud Partnership Activities	N/A	N/A	Four Activities Yearly

## ENGINEERING SERVICES DEPARTMENT SUMMARY

**Note:** For FY2013, Traffic Engineering, Traffic Signals, and Signs & Markings have moved to Special Revenue Street Fund '1041'. Harbor Bridge Lighting has moved to Special Revenue HOT Fund '1030'.

### Mission

The mission of the Traffic Engineering Division is to provide for the safe, efficient, and effective movement for motorists, bicyclist, pedestrians and commercial vehicles within the City of Corpus Christi.

### Goals

1. Ensure 100% of the traffic signals, school zone flashers, detection cameras, and related equipment .
2. Restripe 1,000 miles a year of striping arterial, collector, and local streets.
3. Continue to support successful and safe events through out the year.
4. Reduce response time to complete customers concerns.
5. Continue conducting night inspections to keep 100% high mast freeway lighting operational and continue with prompt reporting for street light outages to AEP.

### Mission Elements

Provide traffic engineering services to the City of Corpus Christi.

### Highlights

- 1.The high mast freeway lighting is 100% operational. Monthly night inspections are conducted to immediately correct any deficiencies.
- 2.Provided in house design to upgrade roadway intersections including geometric layouts, traffic signal improvements, lane arrangements, accessibility access, signage and pavement markings.
- 3.Continue signal timing and coordination through the Department of Energy Grant.
- 4.Improved communication and coordination with other city departments and agencies to produce successful events in the SEA District and through out the City of Corpus Christi and surrounding areas.
- 5.Provide efficient response for traffic control during emergency utility work, road work, and natural disaster.

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
General Resources	6,969,210	5,985,507	5,881,829	3,420,175
Transfer to Street Fund	0	0	0	2,507,450
<b>Total</b>	<b>6,969,210</b>	<b>5,985,507</b>	<b>5,881,829</b>	<b>5,927,625</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	1,264,370	1,210,819	1,130,672	1,234,510
Material Supplies	361,514	599,894	600,382	531,115
Contractual Services	3,873,990	3,476,704	3,457,101	3,407,251
Other Charges	606,252	0	24	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	636	2,486	2,486	2,486
Internal Service Allocations	575,364	695,604	691,164	752,263
Transfer Out	0	0	0	0
Capital Outlay	287,085	0	0	0
<b>Total</b>	<b>6,969,210</b>	<b>5,985,507</b>	<b>5,881,829</b>	<b>5,927,625</b>

Full Time Equivalents:	18	23	23
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## ENGINEERING SERVICES DEPARTMENT SUMMARY

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% Night inspections to keep 100% of highmast lighting operational.	N/A	98%	>= 95%
% Continue with prompt reporting for street light outages to AEP	95%	98%	>=95%
% Of traffic signals, school zone flashers, detection cameras and related equipment to be maintained.	N/A	98%	>= 95%
% Restripe 1,000 miles a year for arterial, collector, local streets, school zones, and cross walks.	N/A	95%	>= 95%
% Reduce response time to complete customer concerns.	95%	95%	>= 95%
% Continue to support successful and safe events through out the year	95%	98%	>= 98%



## NON-DEPARTMENTAL SERVICES DEPARTMENT SUMMARY

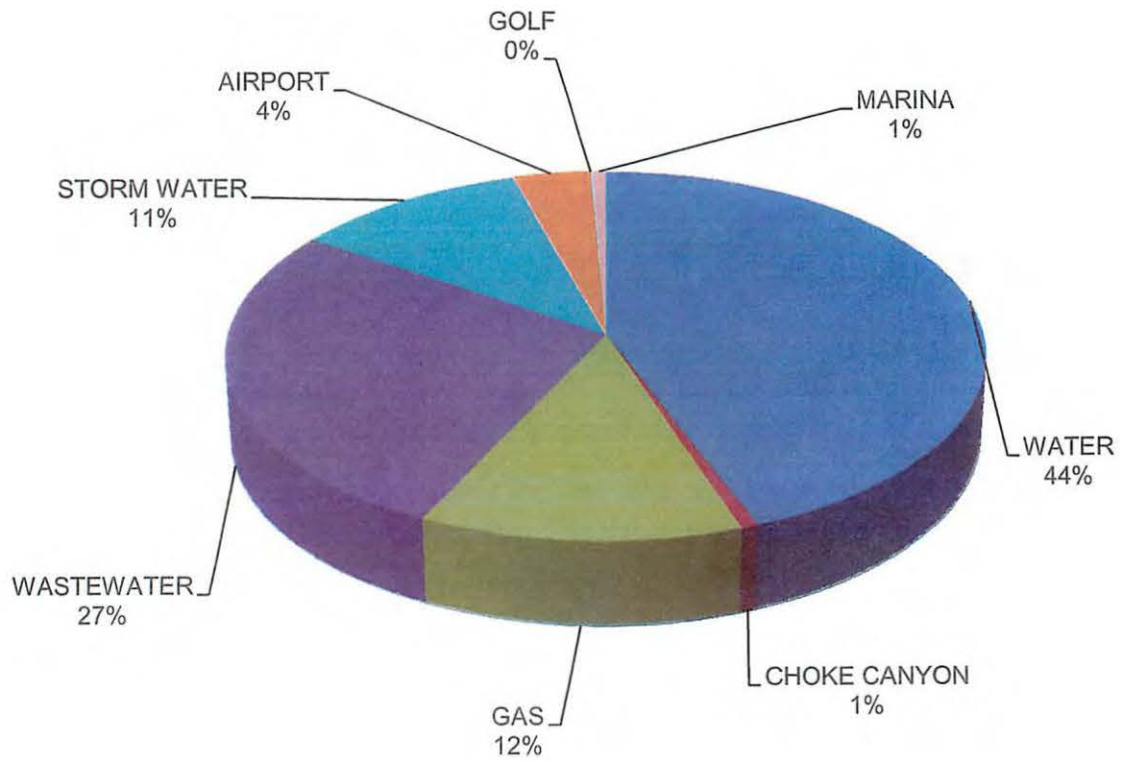
CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Interdepartmental Services	114,732	118,212	118,212	0
General Resources	6,202,770	8,652,262	8,395,821	25,016,478
<b>Total</b>	<b>6,317,502</b>	<b>8,770,474</b>	<b>8,514,033</b>	<b>25,016,478</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Contractual Services	2,256,505	1,856,253	1,797,390	1,798,066
Other Charges	165,644	3,240,000	2,359,908	2,359,583
Reserve Appropriations	0	842,284	0	5,277,758
Debt Services	0	0	0	240,838
Schools/Seminars/Training	0	0	0	0
Internal Service Allocations	330,192	295,452	295,452	322,404
Transfer Out	3,565,161	4,061,283	4,061,283	15,017,829
Capital Outlay	0	0	0	0
<b>Total</b>	<b>6,317,502</b>	<b>8,770,474</b>	<b>8,514,033</b>	<b>25,016,478</b>

# Enterprise Funds

# Enterprise Funds

# ENTERPRISE FUNDS EXPENDITURES



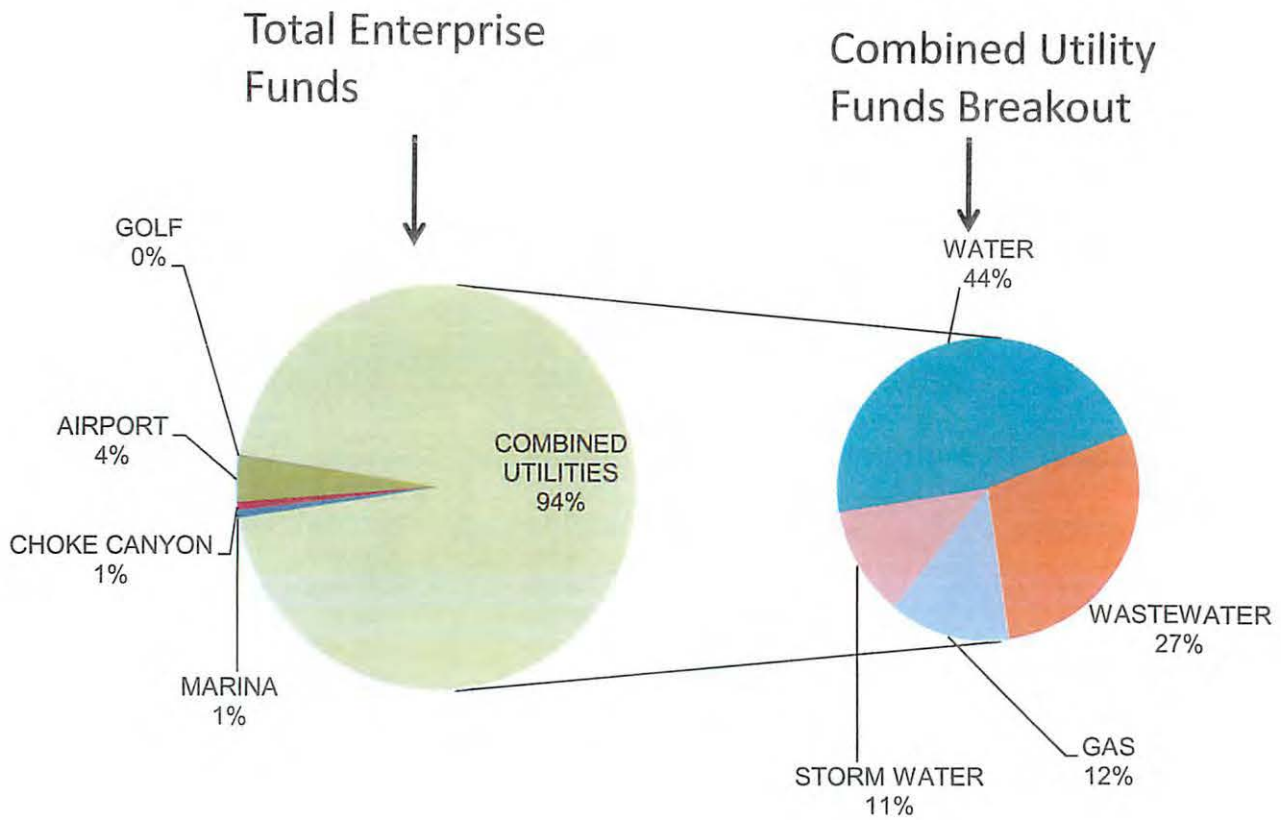
## ENTERPRISE FUNDS SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Raw water	30,680,682	31,343,168	32,180,559	29,836,034
Cost of Services - ICL	124,151,756	129,605,828	131,779,728	133,488,495
Cost of Services - OCL	18,263,405	18,935,478	19,711,937	18,504,163
Purchased gas adjustment	15,979,051	24,724,363	12,812,436	16,606,163
Airfield	1,356,375	1,223,680	1,203,027	1,180,263
Gas & Oil Sales	0	0	0	591,000
Customer Facility Charges	840,557	0	805,000	805,000
Terminal Building and Area	3,735,802	3,641,474	3,731,391	3,692,974
Parking Lot	1,782,557	1,770,733	1,838,438	1,838,438
Commercial Airport	410,022	417,840	416,253	424,800
Rent - commercial non-aviation	91,400	151,320	121,527	124,224
Prop Shop Sales	24,529	0	0	0
Concession Sales	3,045	0	0	0
Green Fees	594,103	137,232	137,232	137,232
Golf Cart Rentals	304,341	0	0	0
Gabe Lozano practice range	49,887	0	0	0
Bayfront revenues	1,376,875	1,679,650	1,743,943	1,790,442
Meter charges	23,398	24,150	15,668	23,125
Tap Fees	450,157	401,800	402,519	465,800
Service connections	252,349	300,000	236,248	243,000
Disconnect fees	1,198,379	750,000	972,036	1,050,000
Oil well drilling fees	143,000	145,800	145,800	130,900
Tampering fees	97,302	107,000	61,752	126,600
Lab Charges	340,307	320,000	373,503	305,812
Wastewater surcharge	1,055,296	1,170,075	1,114,479	1,100,000
Property Rentals	341,675	324,387	452,109	487,843
Late fees on delinquent accts	1,744,988	1,700,000	2,074,184	1,800,000
Other Revenue	1,181,363	575,035	731,602	657,104
Miscellaneous	503,637	136,546	329,064	235,293
Interest Earned	241,000	222,866	121,783	144,288
Environmental Progs Cost Recov	428,760	403,680	403,680	463,764
ACM for Public Works Cost Reco	156,864	156,264	156,264	119,964
Interdepartmental Services	226,725	128,628	128,628	261,144
Transfer from Other Funds	24,798,538	27,758,619	27,758,619	27,829,715
Contribution from Federal Gov	217,081	180,000	214,058	200,000
<b>TOTAL</b>	<b>233,045,208</b>	<b>248,435,616</b>	<b>242,173,468</b>	<b>244,663,580</b>

### SUMMARY OF EXPENDITURES BY FUND

WATER FUND (4010)	105,481,508	110,640,760	108,742,140	115,303,748
CHOKE CANYON FUND (4050)	1,750,163	1,750,163	1,750,163	1,750,163
GAS FUND (4130)	31,206,937	42,755,845	30,046,145	32,567,408
WASTEWATER FUND (4200)	58,469,124	57,888,779	56,391,632	71,392,163
STORM WATER FUND (4300)	27,650,225	23,740,151	23,269,795	28,974,552
AIRPORT FUND (4610)	7,038,331	6,801,659	6,572,579	7,396,185
AIRPORT CAP RSRV FD (4611)	25	25,896	25,896	35,000
AIRPORT CFC CAP RSRV FD (4632)	415,069	0	907,231	2,069,549
GOLF CENTER FUND (4690)	1,560,682	135,244	136,023	100,384
GOLF CAP RSRV FD (4691)	0	200,000	130,000	200,000
MARINA FUND (4700)	1,525,857	1,638,705	1,532,361	1,668,538
<b>ENTERPRISE FUNDS</b>	<b>235,097,921</b>	<b>245,577,203</b>	<b>229,503,966</b>	<b>261,457,690</b>

# COMBINED UTILITY FUNDS EXPENDITURES “Exploded View”



**Note: “Combined Utilities” is a rollup category within the Enterprise Funds and represents the total of the Water, Wastewater, Gas, and Storm Water Funds.**



## COMBINED UTILITY FUNDS SUMMARY

Note: This Summary collectively represents Water, Gas, Wastewater, and Storm Water

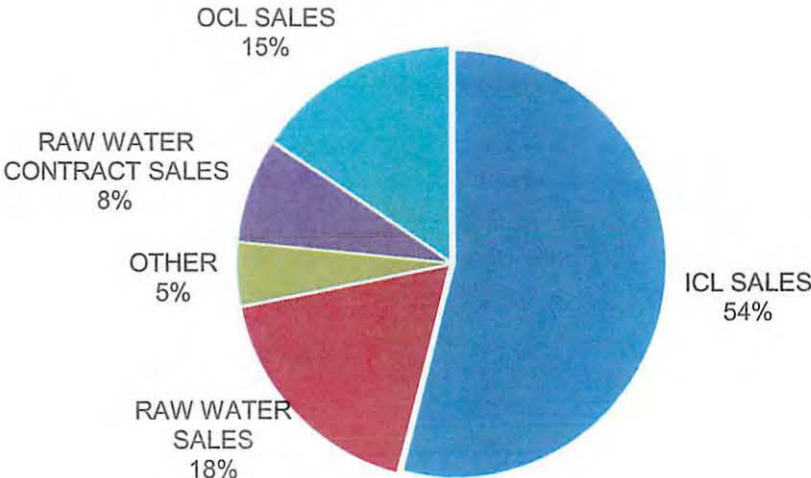
REVENUE CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Raw water	30,680,682	31,343,168	32,180,559	29,836,034
Cost of Services - ICL	124,151,756	129,605,828	131,779,727	133,488,495
Cost of Services - OCL	18,263,406	18,935,478	19,711,937	18,504,143
GC - Irrigation	164,685	184,440	264,440	187,069
Oil well drilling fees	143,000	145,800	145,800	130,900
Purchased gas adjustment	15,979,051	24,724,363	12,812,436	16,606,163
City use	182,136	3,728	118,416	59,595
Service connections	252,350	300,000	236,248	243,000
Disconnect fees	1,198,379	750,000	972,036	1,050,000
Late fees on delinquent accounts	1,744,989	1,700,000	2,074,184	1,800,000
Tampering fees	97,301	107,000	61,752	126,600
Tap Fees	450,158	401,800	402,519	465,800
Lab charges-interdepartment	287,831	275,000	313,464	251,252
Wastewater surcharge	1,055,296	1,170,075	1,114,479	1,100,000
Property rentals	341,675	226,723	354,445	341,653
Sale of scrap/city property	241,611	64,440	14,222	78,960
Recovery of charged off accts	15	0	0	0
FEMA-contrib to emergency mgt	221,831	0	0	0
TX Blackout Prevention Pgm	32,598	40,000	48,383	45,000
Utility relocation charge	56,843	0	34,839	21,000
Late fees on returned check pa	11,099	15,500	14,813	12,300
Inactive account consumption	(61)	0	0	0
Meter charges	23,398	24,150	15,668	23,125
Recovery of Pipeline Fees	36,127	45,000	35,352	36,000
Fire hydrant charges	10,389	20,000	10,344	18,000
Lab charges-other	52,476	45,000	60,039	54,560
Appliance & parts sales	18,606	18,960	19,136	18,840
Appliance service calls	5,809	7,200	5,889	5,820
Wastewater hauling fees	59,025	29,000	34,098	30,000
Pretreatment lab fees	27,210	33,567	31,000	20,000
Recovery on damage claims	263,958	0	2,515	50,000
Oil and gas leases	340	10,984	10,169	11,863
Miscellaneous	115,992	5,000	179,700	55,117
Interest earned	115,793	109,219	65,434	69,530
Environmental Progs Cost Recovery	428,760	403,680	403,680	463,764
ACM for Public Works Cost Recovery	156,864	156,264	156,264	119,964
Interdepartmental Services	226,725	128,628	128,628	261,144
Transfers from Other Funds	24,691,064	27,636,628	27,636,628	27,724,715
Contribution from Federal Government	217,081	180,000	214,058	200,000
<b>TOTAL</b>	<b>222,006,247</b>	<b>238,846,623</b>	<b>231,663,302</b>	<b>233,510,406</b>

### SUMMARY OF EXPENDITURES BY ORGANIZATION

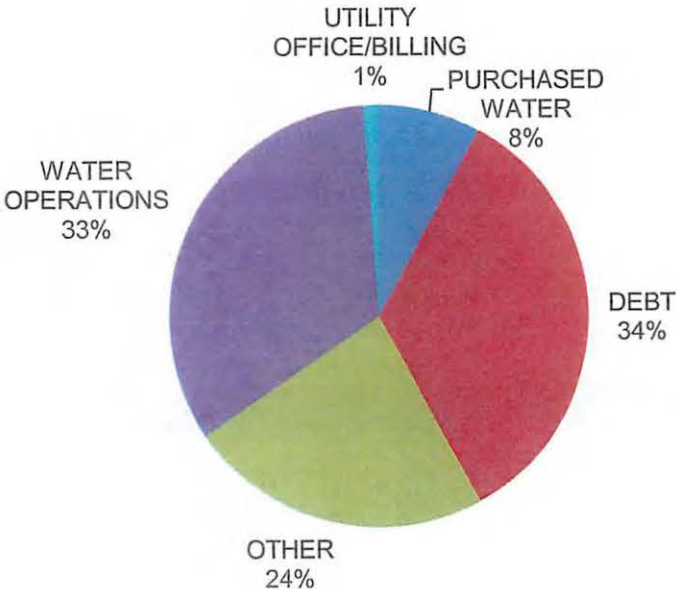
WATER FUND (4010)	105,481,508	110,640,760	108,742,140	115,303,748
GAS FUND (4130)	31,206,937	42,755,845	30,046,145	32,567,408
WASTEWATER FUND (4200)	58,469,124	57,888,779	56,391,632	71,392,165
STORM WATER FUND (4300)	30,413,415	23,740,151	23,269,795	28,974,552
<b>TOTAL</b>	<b>225,570,984</b>	<b>235,025,535</b>	<b>218,449,712</b>	<b>248,237,873</b>

# WATER FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## WATER FUND SUMMARY

### Mission

To deliver municipal services which meet the vital health, safety, and general welfare needs of the residents and which sustain and improve their quality of life.

### Goals

- Ensure Mary Rhodes Phase II is "shovel ready"
- Develop a Comprehensive Conservation Plan to reduce per capita consumption which supports the Regional Water Plan
- Develop a long-term plan for funding capital improvements

### Mission Elements

- Manage raw water supply and storage
- Treat water
- Distribute water
- Provide water quality monitoring services

### Highlights

- Developed Regional Water Supply implementation plan
- Developed productivity standards for key work activities
- Developed inventory management system to ensure availability of materials
- Awarded IDIQ worksite restoration contract streamlining the process and enhancing customer satisfaction
- Began development of Dashboards to enable better decision making

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Raw water	30,680,682	31,343,168	32,180,559	29,836,034
Cost of Services - ICL	56,757,283	59,256,019	61,106,019	62,732,229
Cost of Services - OCL	17,907,508	18,566,816	19,306,813	18,129,630
GC - Irrigation	164,685	184,440	264,440	187,069
City use	133,575	0	85,477	0
Service connections	154,424	185,047	121,295	150,053
Disconnect fees	737,638	462,618	684,654	648,377
Late fees on delinquent accts	707,981	690,641	1,064,825	696,987
Late fees on returned check pa	4,552	6,297	5,610	4,763
Tampering fees	85,450	95,000	49,216	114,600
Meter charges	23,288	24,000	15,548	23,000
Tap Fees	298,727	275,000	224,094	325,000
Miscellaneous	1,195,889	661,723	870,353	767,412
Interest earned	9,763	56,331	22,201	34,355
Transfers from Other Funds	2,434,652	4,310,107	4,310,107	2,466,407
Contribution from Federal Gov	217,081	180,000	214,058	200,000
<b>Total Revenues</b>	<b>111,513,176</b>	<b>116,297,207</b>	<b>120,525,270</b>	<b>116,315,916</b>

CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	8,660,150	10,985,992	9,851,493	11,406,476
Materials Supplies	15,352,977	17,199,480	17,325,884	17,918,695
Contractual Services	15,055,859	15,321,644	15,147,098	12,454,103
Other Charges	757,836	1,156,843	764,501	900,084
Reserve Appropriations	0	160,000	0	250,000
Debt Service	13,731,469	13,717,677	13,739,034	13,676,801
Schools/Seminars/Training	23,623	42,050	20,975	19,500
Internal Services Allocations	5,765,598	5,556,756	5,553,849	5,545,028

## WATER FUND SUMMARY

Transfer Out	45,811,653	46,886,545	46,886,548	54,511,418
Capital Outlay	322,342	2,275,253	2,114,238	1,474,500
Reimbursements	0	(2,661,480)	(2,661,480)	(2,852,856)
<b>Total Expenditures</b>	<b>105,481,508</b>	<b>110,640,760</b>	<b>108,742,140</b>	<b>115,303,748</b>

<b>Full Time Equivalents:</b>	<b>214</b>	<b>218</b>	<b>222.4</b>
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PERFORMANCE MEASURES	ACTUAL 2010-2011	ACTUAL 2011-2012	TARGET 2012-2013
% Response to Dirty Water, Air in Line, Taste, Odor < 2 hours	87%	90%	>= 90
% Response to Main Break/Flooding < 1 hour	68%	66%	>= 90
% Response to Meter Leak < 4 workdays	80%	94%	>= 90
% Response to Report of No Water < 1 hour	61%	71%	>= 90
On-time Resolution: % of Distribution Main Breaks with Water Service Restored in under 24 hours	75%	80%	>= 90

**WATER FUND (4010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	8,871,124		13,568,468	28,261,935
	<b>Reserved for Encumbrances</b>	1,576,013		2,910,337	0
	<b>Reserved for Commitments</b>	3,816,265		3,816,265	3,816,265
	<b>BEGINNING BALANCE</b>	14,263,402	0	20,295,070	32,078,200
	<b>OPERATING REVENUE</b>				
	<b>Sale of Water:</b>				
	<b>Raw Water</b>				
324830	Raw water - Ratepayer	19,588,669	19,640,172	20,140,172	18,838,747
324840	Raw water - City Use	16,053	0	7,392	0
324845	Raw water supply developmt chg	1,463,236	1,928,712	2,008,712	1,902,519
	<b>Total Raw Water</b>	21,067,958	21,568,884	22,156,276	20,741,266
	<b>Cost of Services-ICL</b>				
324000	ICL - Residential	31,777,887	31,282,871	32,332,871	35,730,264
324050	ICL - Commercial and other	23,066,480	25,663,024	26,413,024	25,958,191
324100	ICL - large volume users	1,912,916	2,310,124	2,360,125	1,043,774
324155	GC - Irrigation	164,685	184,440	264,440	187,069
324170	City use	133,575	0	85,477	0
	<b>Total Cost of Services-ICL</b>	57,055,543	59,440,459	61,455,936	62,919,298
	<b>Cost of Services-OCL</b>				
324150	OCL - Commercial and other	2,827,697	2,256,804	2,556,804	2,590,422
324800	OCL - Residential	112,214	23,999	33,998	26,211
324810	OCL - Large volume users	12,756,241	13,977,183	14,277,183	13,216,092
324851	OCL Wholesale	1,407,354	1,467,003	1,567,002	1,471,634
324852	OCL Network	804,001	841,827	871,827	825,271
	<b>Total Cost of Services-OCL</b>	17,907,508	18,566,816	19,306,813	18,129,630
	<b>Total Sale of Water</b>	96,031,009	99,576,159	102,919,024	101,790,194
	<b>Other Operating Revenue</b>				
324820	Raw water - Contract customers	9,612,714	9,774,284	10,024,284	9,094,768
324900	Raw water - Irrigation sales	10	0	0	0
	<b>Total Other Operating Revenue</b>	9,612,724	9,774,284	10,024,284	9,094,768
	<b>TOTAL OPERATING REVENUE</b>	105,643,733	109,350,443	112,943,308	110,884,962
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	9,232	56,331	22,137	34,355
341020	Interest earned-interfund borr	435	0	64	0
341090	Interest earned - NRA bonds	96	0	0	0
	<b>Total Interest Income</b>	9,763	56,331	22,201	34,355

**WATER FUND (4010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Other Revenue</b>					
305705	FEMA contrib	221,798	0	0	0
305725	TX Blackout Prevention Pgm	32,598	40,000	48,383	45,000
324200	Service connections	154,424	185,047	121,295	150,053
324205	Disconnect fees	737,638	462,618	684,654	648,377
324210	Late fees on delinquent accts	707,981	690,641	1,064,825	696,987
324220	Late fees on returned check pa	4,552	6,297	5,610	4,763
324250	Tampering fees	85,450	95,000	49,216	114,600
324260	Inactive account consumption	(110)	0	0	0
324270	Meter charges	23,288	24,000	15,548	23,000
324271	Tap Fees	298,727	275,000	224,094	325,000
324280	Fire hydrant charges	10,389	20,000	10,344	18,000
324300	Lab charges-other	52,476	45,000	60,039	54,560
324310	Lab charges-interdepartment	287,831	275,000	313,464	251,252
343100	Recovery of prior yr expenses	17,558	0	0	0
343300	Recovery on damage claims	17,388	0	2,515	0
343400	Property rentals	21,723	21,723	22,000	23,600
343401	Property rental-raw water	311,827	200,000	327,153	300,000
343590	Sale of scrap/city property	185,427	60,000	10,084	75,000
343650	Purchase discounts	36,984	0	76,371	0
344130	Environmental Progs Cost Recov	428,760	403,680	403,680	463,764
344131	ACM for Public Works Cost Reco	156,864	156,264	156,264	119,964
344400	Interdepartmental Services	98,865	0	0	132,516
	<b>Total Other Revenue</b>	<b>3,892,437</b>	<b>2,960,270</b>	<b>3,595,539</b>	<b>3,446,436</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>3,902,200</b>	<b>3,016,601</b>	<b>3,617,740</b>	<b>3,480,791</b>
<b>INTERFUND CONTRIBUTIONS</b>					
352380	Transfer from Gas Division	0	2,000,000	2,000,000	0
352406	Transfr fr Choke Canyon Fd	1,750,163	1,750,163	1,750,163	1,750,163
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>1,750,163</b>	<b>3,750,163</b>	<b>3,750,163</b>	<b>1,750,163</b>
370003	Contribution from Federal Gov	217,081	180,000	214,058	200,000
	<b>TOTAL WATER REIMBURSEMENTS CONTRIBUTIO</b>	<b>217,081</b>	<b>180,000</b>	<b>214,058</b>	<b>200,000</b>
	<b>TOTAL INTERFUND AND WATER REIMBUSEMEN'</b>	<b>1,967,244</b>	<b>3,930,163</b>	<b>3,964,221</b>	<b>1,950,163</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>111,513,176</b>	<b>116,297,207</b>	<b>120,525,270</b>	<b>116,315,916</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>125,776,578</b>	<b>116,297,207</b>	<b>140,820,340</b>	<b>148,394,116</b>

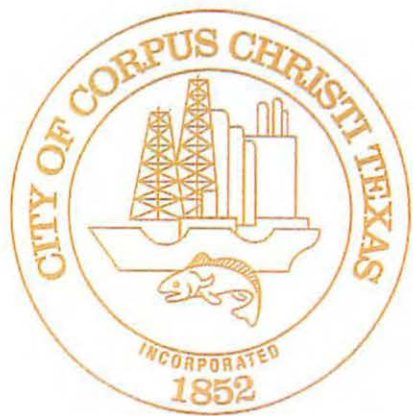
**WATER FUND (4010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
<b>Water Division</b>					
30000	Water administration	5,067,465	4,651,343	4,688,452	3,579,027
30001	Water Geographic Info Systems	582,902	784,349	597,134	718,116
30005	Water Utility Support Svc Grp	163,123	93,606	103,842	90,962
30020	Public Education & Communicati	398,259	480,973	454,633	402,902
30200	Wesley Seale Dam	954,036	1,311,760	1,159,433	1,308,902
30205	Sunrise Beach	234,288	341,484	264,674	343,452
30210	Choke Canyon Dam	677,758	959,177	793,635	924,071
30220	Environmental Studies	556,671	1,003,799	1,000,000	340,000
30230	Water Supply Development	46,809	377,235	346,101	209,475
30240	Nueces River Authority	328,692	336,000	336,000	262,000
30250	Lake Texana Pipeline	769,944	1,001,468	817,500	838,707
30270	Supplemental Water Sources - w	0	10,329	110,500	0
30280	Rincon Bayou Pump Station	54,976	164,579	159,086	169,000
30281	Stevens RW Diversions	741,397	827,940	915,543	610,000
30282	RW Delivery Systems	0	80,000	80,000	0
30283	Source Water Protection	0	100,500	100,500	25,500
31010	Stevens Filter Plant	11,213,853	13,981,749	13,829,799	13,132,678
31500	Water Pumping Plants	2,457,229	55,563	2,188	0
31501	Water Quality	637,895	814,839	853,507	1,056,302
31505	Maintenance of water lines	5,478,720	33,520	6,254	0
31510	Maintenance of water meters	1,370,131	34,297	663	0
31520	Treated Water Delivery System	3,371,434	8,819,369	8,774,018	9,050,079
31700	Water Utilities Lab	714,615	1,307,824	1,399,815	1,037,631
80020	Reserve Appropriations-Water	0	160,000	0	752,329
	<b>Total Water Division</b>	<b>35,820,199</b>	<b>37,731,703</b>	<b>36,793,276</b>	<b>34,851,133</b>
<b>Total Departmental Expenditures</b>		<b>35,820,199</b>	<b>37,731,703</b>	<b>36,793,276</b>	<b>34,851,133</b>
<b>Non-Departmental Expenditures</b>					
10200	ACM Public Works, Util & Trans	258,135	284,750	284,750	259,111
14703	Economic Dev-Util Syst(Water)	211,836	150,624	150,625	163,788
30010	Utility Office Cost	529,271	581,898	562,178	648,486
30015	Utility Field Operations Cost	676,216	693,501	777,895	684,072
30030	Environmental Services	251,947	644,248	372,136	545,607
30260	Water purchased - LNRA	7,430,398	8,785,871	8,406,150	9,201,648
50010	Uncollectible accounts	754,584	1,156,843	762,448	754,584
55015	Other Financing Charges	62,395	38,502	59,858	0
55070	Lake Texana Pipeline debt	7,939,256	7,944,963	7,944,963	7,944,713
55080	LNRA pump station debt	740,455	746,150	746,150	744,025
55090	Bureau of Reclamation debt	4,995,163	4,995,163	4,995,163	4,995,163
60010	Transfer to General Fund	1,332,528	1,285,068	1,285,068	1,779,552
60241	Transfer to Storm Water Fund	22,940,901	23,886,465	23,886,465	25,974,552
60270	Transfer to Debt Svc Reserve	499,861	710,277	710,277	896,701



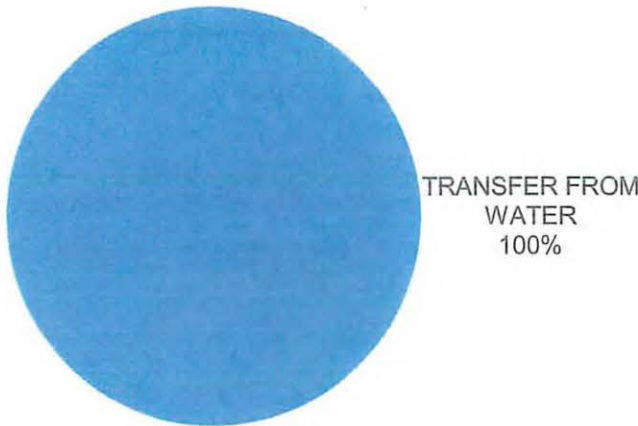
**WATER FUND (4010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
60340	Transfer to Util Sys Debt Fund	20,648,857	20,508,295	20,508,295	24,766,173
60420	Transfer to Maint Services Fund	389,507	496,440	496,443	1,094,440
	<b>Total Non-Departmental Expenditures</b>	<b>69,661,309</b>	<b>72,909,057</b>	<b>71,948,863</b>	<b>80,452,614</b>
	<b>Total Water Department Fund</b>	<b>105,481,508</b>	<b>110,640,760</b>	<b>108,742,140</b>	<b>115,303,748</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	2,910,337		0	0
	<b>RESERVED FOR COMMITMENTS</b>	3,816,265		3,816,265	32,642,202
	<b>UNRESERVED</b>	13,568,468		28,261,935	448,167
	<b>CLOSING BALANCE</b>	<b>20,295,070</b>	<b>0</b>	<b>32,078,200</b>	<b>33,090,368</b>

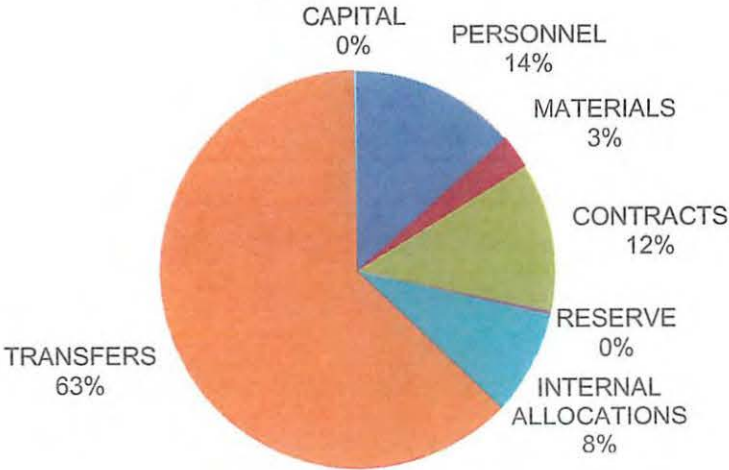


# STORM WATER FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## STORM WATER FUND SUMMARY

### Mission

To collect and convey storm water, protect life and property from storm flooding, and protect water quality

### Goals

- File City's TPDES MS4 Permit renewal application to TCEQ by deadline of February 2013
- Begin negotiation of MS4 permit terms and conditions with TCEQ upon draft permit issuance, anticipated mid-year 2013
- Evaluate options for funding Storm Water Department expenditures outside of Water Rate
- Partner with Planning and Engineering to get Storm Water Master Plan adopted
- Continue curb and gutter replacement
- Continue aggressive public education and outreach program
- Continue storm water drainage CIP implementation
- Identify and compile list of 2014 drainage CIP projects

### Mission Elements

- Administer the City's Municipal Separate Storm Sewer System (MS4) permit to ensure regulatory compliance
- Maintain drainage infrastructure system including surface drainage, pipes, and pump stations
- Plan and develop expansion of the storm water utility
- Review and approve development plans

### Highlights

- Successfully completed 8<sup>th</sup> TCEQ Comprehensive Compliance Investigation of City's TPDES MS4 Permit
- Anticipate removing approximately 400 tons of debris from drainage system
- Performed 140 Industrial/Commercial Inspections
- Performed 687 Construction Site Inspections
- Directly reached approximately 300,000 citizens with storm water pollution prevention educational messages
- Anticipate replacement of 1985 diesel engine at downtown pump station
- Anticipate replacement of two of three vacuum trucks and two of six slope mowers
- Continued privatization effort by supplementing 10% of operating budget (\$1.2M) for maintenance work with contracts.

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Interest on investments	46,624	0	7,226	0
Net Inc/Dec in FV of Investment	(18,243)	0	0	0
Interest earned-interfund borrow	500	0	0	0
Recovery of prior yr expenses	2,590	0	0	0
Recovery on damage claims	1,548	0	0	0
Sale of scrap/city property	38,036	0	0	0
Purchase discounts	2,953	0	429	0
Buc Days / Bayfest	2,949	0	0	0
Miscellaneous	90	0	0	0
Transfer fr Water Division	22,940,901	23,886,465	23,886,465	25,974,552
<b>Total</b>	<b>23,017,949</b>	<b>23,886,465</b>	<b>23,894,121</b>	<b>25,974,552</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	3,517,617	3,672,266	3,505,133	3,911,025
Materials Supplies	639,599	710,402	785,933	797,206
Contractual Services	3,683,958	4,431,131	4,125,704	3,490,568
Other Charges	270,238	0	155	0

## STORM WATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Reserve Appropriations	0	100,000	0	100,000
Debt Service	(250,695)	53,540	53,540	0
Schools/Seminars/Training	7,212	17,288	15,918	17,288
Internal Services Allocations	2,088,035	2,478,264	2,478,264	2,428,040
Transfer Out	17,619,020	11,660,749	11,660,749	18,168,985
Capital Outlay	75,242	616,512	644,399	61,440
<b>Total</b>	<b>27,650,225</b>	<b>23,740,151</b>	<b>23,269,795</b>	<b>28,974,552</b>
 Full Time Equivalents:	 87	 87		 87

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Number of construction site inspections performed.*	717	687	700
Number of Compliance investigations performed.	526	459	500
Number of inlets cleaned.	6,569	7,600	5,000
Acres of drainage ditch ROW mowed by City staff.	2,482	2,428	2,500
Acres of street ROW mowed by City staff.	2,720	2,323	3,000

\*Actual number include follow-up inspections.

**STORM WATER FUND (4300)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	12,226,815		7,203,679	8,476,635
	<b>Reserved for Encumbrances</b>	257,769		648,630	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>12,484,584</u>	0	<u>7,852,309</u>	<u>8,476,635</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	46,624	0	7,226	0
340995	Net Inc/Dec in FV of Investmen	(18,243)	0	0	0
341020	Interest earned-interfund borr	500	0	0	0
	<b>Total Interest Income</b>	<u>28,882</u>	0	<u>7,226</u>	0
	<b>Other Revenue</b>				
343100	Recovery of prior yr expenses	2,590	0	0	0
343300	Recovery on damage claims	1,548	0	0	0
343590	Sale of scrap/city property	38,036	0	0	0
343650	Purchase discounts	2,953	0	429	0
343697	Buc Days / Bayfest	2,949	0	0	0
344000	Miscellaneous	90	0	0	0
345300	Proceeds of sale of bonds	0	0	0	0
	<b>Total Other Revenue</b>	<u>48,167</u>	0	<u>429</u>	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>77,049</u>	0	<u>7,655</u>	0
	<b>INTERFUND CONTRIBUTIONS</b>				
352270	Trans fr Stormwater CIP Fund	0	0	0	0
352400	Transfer fr Water Division	22,940,901	23,886,465	23,886,465	25,974,552
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>22,940,901</u>	<u>23,886,465</u>	<u>23,886,465</u>	<u>25,974,552</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>23,017,949</u>	<u>23,886,465</u>	<u>23,894,121</u>	<u>25,974,552</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>35,502,534</u>	<u>23,886,465</u>	<u>31,746,430</u>	<u>34,451,187</u>

**STORM WATER FUND (4300)  
EXPENDITURE DETAIL BY ORGANIZATION**

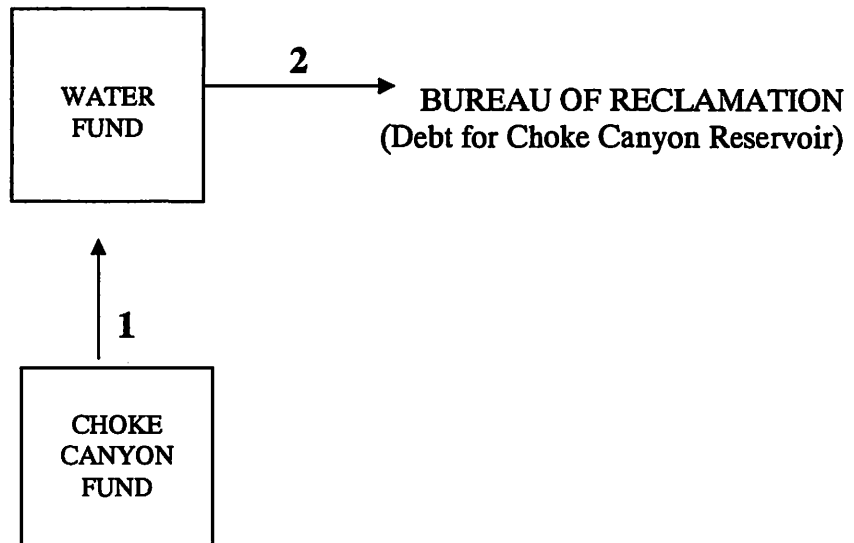
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
32000	Storm Water administration	1,883,222	2,015,132	1,898,808	1,803,879
32010	Storm Water Maint & Operations	6,028,466	7,504,555	7,297,316	6,449,357
32020	Storm Water Environ Svc	452,424	480,378	470,794	477,667
32030	Storm Water Education Svc	548,267	535,759	514,051	531,430
32040	Storm Water Pump Stations	541,324	763,614	748,113	577,229
80015	Reserve Approp - Storm Water	0	100,000	0	273,016
	<b>Total Departmental Expenditures</b>	<b>9,453,703</b>	<b>11,399,439</b>	<b>10,929,082</b>	<b>10,112,578</b>
<b>Non-Departmental Expenditures</b>					
14704	Economic Dev-Util Syst(St Wtr)	51,888	46,128	46,128	46,344
30010	Utility Office Cost	571,831	580,296	580,296	646,644
55000	Principal retired	0	0	0	0
55015	Other Financing Charges	44,007	53,540	53,540	0
55020	Amortization of bond issue co	159,325	0	0	0
55030	Amortization of original issue	16,581	0	0	0
55035	Amortization of bond premium	(296,178)	0	0	0
55060	Loss on refunding bonds	30,048	0	0	0
60010	Transfer to General Fund	6,608,636	461,148	461,148	619,944
60130	Transfer to Debt Service	98,145	2,874	2,874	0
60240	Transfer to Storm Water CIP Fund	0	0	0	3,000,000
60270	Transfer to Debt Svc Reserve	224,730	396,816	396,816	611,858
60340	Transfer to Util Sys Debt Fund	9,776,807	9,868,583	9,868,583	13,359,855
60420	Transfer to Maint Services Fund	910,702	931,328	931,328	577,328
	<b>Total Non-Departmental Expenditures</b>	<b>18,196,522</b>	<b>12,340,713</b>	<b>12,340,713</b>	<b>18,861,974</b>
<b>TOTAL STORM WATER FUND (4300)</b>		<b>27,650,225</b>	<b>23,740,151</b>	<b>23,269,795</b>	<b>28,974,552</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>648,630</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>5,476,635</b>
<b>UNRESERVED</b>		<b>7,203,679</b>		<b>8,476,635</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>7,852,309</b>	<b>0</b>	<b>8,476,635</b>	<b>5,476,635</b>



**PAYMENT TO BUREAU OF RECLAMATION  
FOR  
CHOKE CANYON FUND DEBT**

The Choke Canyon Fund was established in 1986 with an initial contribution from the City of Three Rivers of \$1,750,000. This contribution was earmarked for maintenance on the Choke Canyon Dam.

In 1987, an annuity was established by Council to level the payment from the Water Fund for the Choke Canyon Debt. The annuity maintains the level of payments in the Water Fund at an annual amount of \$3,245,000. Beginning in 1987 through fiscal year 1992-93, the actual amount paid to the U.S. Bureau of Reclamation for the Choke Canyon Debt was less than the \$3,245,000 scheduled in the Water Fund. The monies in excess of the required payment during this time period were deposited to the Choke Canyon Fund and reserved for future payments to the U.S. Bureau of Reclamation. Now that the required payment for the Choke Canyon Debt exceeds the \$3,245,000, the additional amount is paid from the accumulation of contributions.



## Payment of Choke Canyon Debt

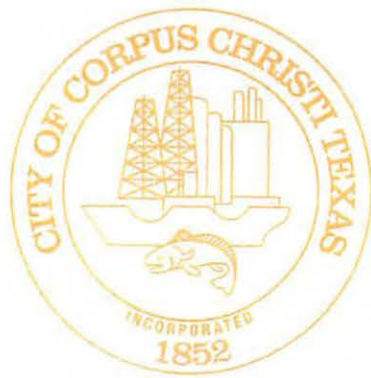
<u>FY</u>	<u>Choke Canyon Reservoir Debt Pymt.</u>	<u>Water Fund Contribution</u>	<u>Choke Canyon Rsrv. Contribution</u>	<u>Choke Canyon Rsrv. Fund Balance</u>	
				<b>\$ 18,843,716</b>	<b>@7.31.12</b>
2013	4,995,163	3,411,000	1,584,163	18,013,302	
2014	4,995,163	3,411,000	1,584,163	17,149,671	
2015	4,995,163	3,411,000	1,584,163	16,251,495	
2016	4,995,163	3,411,000	1,584,163	15,317,392	
2017	4,995,163	3,411,000	1,584,163	14,345,925	
2018	4,995,163	3,411,000	1,584,163	13,335,599	
2019	4,995,163	3,411,000	1,584,163	12,284,860	
2020	4,995,163	3,411,000	1,584,163	11,192,091	
2021	4,995,163	3,411,000	1,584,163	10,055,612	
2022	4,995,163	3,411,000	1,584,163	8,873,673	
2023	4,995,163	3,411,000	1,584,163	7,644,457	
2024	4,995,163	3,411,000	1,584,163	6,366,072	
2025	4,995,163	3,411,000	1,584,163	5,036,552	
2026	4,995,163	3,411,000	1,584,163	3,653,851	
2027	4,995,163	3,411,000	1,584,163	2,215,842	
2028	4,995,163	3,411,000	1,584,163	720,313	
2029	4,208,976	3,411,000	749,126	-	
2030	827,934	827,934	-	-	
2031	827,934	827,934	-	-	
2032	827,934	827,934	-	-	
2033	827,934	827,934	-	-	
2034	827,934	827,934	-	-	
2035	827,934	827,934	-	-	
2036	827,934	827,934	-	-	
2037	827,934	827,934	-	-	
2038	827,934	827,934	-	-	
2039	827,934	827,934	-	-	
2040	827,934	827,934	-	-	
2041	827,934	827,934	-	-	
2042	827,934	827,934	-	-	
2043	827,934	827,934	-	-	
2044	612,475	612,475	-	-	

**CHOKE CANYON FUND (4050)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	26,513,132		24,890,260	23,192,550
	<b>BEGINNING BALANCE</b>	<u>26,513,132</u>	<u>0</u>	<u>24,890,260</u>	<u>23,192,550</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	111,055	101,364	52,635	66,307
340995	Net Inc/Dec in FV of Investmen	500	0	(110)	0
341020	Interest earned-interfund borr	1,193	0	0	0
	<b>Total Interest Income</b>	<u>112,747</u>	<u>101,364</u>	<u>52,525</u>	<u>66,307</u>
	<b>Other Revenue</b>				
340110	Contribution from Three Rivers	14,544	13,000	(73)	15,000
	<b>Total Other Revenue</b>	<u>14,544</u>	<u>13,000</u>	<u>(73)</u>	<u>15,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>127,291</u>	<u>114,364</u>	<u>52,453</u>	<u>81,307</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>127,291</u>	<u>114,364</u>	<u>52,453</u>	<u>81,307</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>26,640,423</u>	<u>114,364</u>	<u>24,942,713</u>	<u>23,273,857</u>

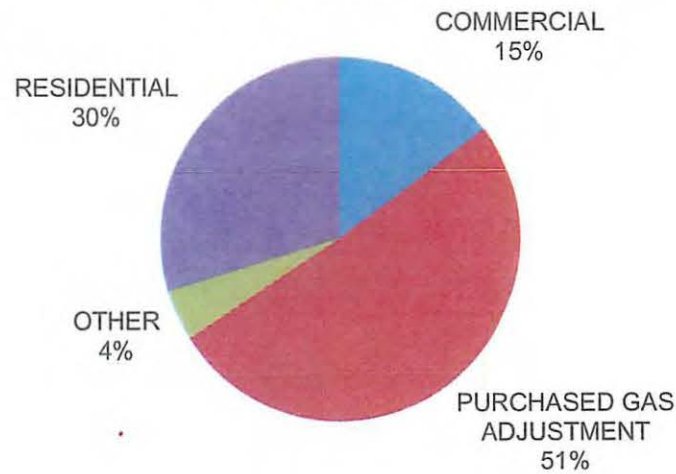
**CHOKE CANYON FUND (4050)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Non-Departmental Expenditures</b>				
Transfer to Water Fund	1,750,163	1,750,163	1,750,163	1,750,163
<b>Total Non-Departmental Expenditures</b>	<b>1,750,163</b>	<b>1,750,163</b>	<b>1,750,163</b>	<b>1,750,163</b>
<b>TOTAL CHOKE CANYON FUND (4050)</b>	<b>1,750,163</b>	<b>1,750,163</b>	<b>1,750,163</b>	<b>1,750,163</b>
<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
<b>RESERVED FOR COMMITMENTS</b>	24,890,260		23,192,550	21,523,694
<b>UNRESERVED</b>	0		0	0
<b>CLOSING BALANCE</b>	<b>24,890,260</b>	<b>0</b>	<b>23,192,550</b>	<b>21,523,694</b>

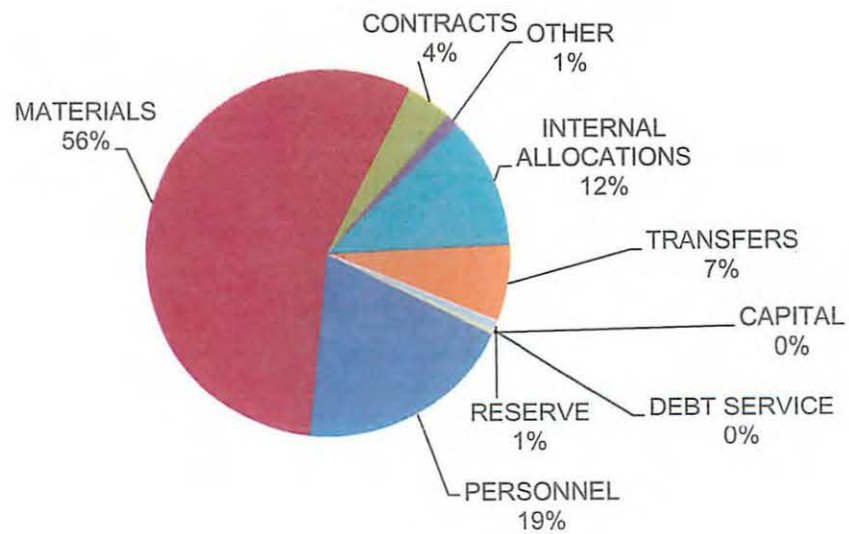


# GAS FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## GAS FUND SUMMARY

### Mission

- To deliver natural gas to customers

### Goals

- Interconnecting the North Beach system to the City System.
- Interconnecting the Padre Island system to the City System.
- Interconnecting the Annville-Calallen system to the City System.

### Mission Elements

- Plan for and secure gas supplies
- Manage the gas distribution system
- Plan and develop expansion of the gas utility
- Review and approve development plans

### Highlights

- No rate increase in FY 2012
- Marketing program has been successful with residential taps trending upwards
- City vehicles using CNG increased due to grant funding
- Grant funds of \$49,990 to enhance education, emergency response and community awareness.
- Implemented a Distribution Integrity Management Plan.

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Oil well drilling fees	143,000	145,800	145,800	130,900
Classes and workshops	0	0	195	0
ICL - Residential	9,255,309	9,116,572	9,031,948	9,672,069
ICL - Commercial and other	4,633,107	4,533,863	4,448,894	4,721,011
ICL - large volume users	477,460	449,220	428,946	491,896
OCL - Commercial and other	98,620	91,340	89,151	90,331
Purchased gas adjustment	15,979,051	24,724,363	12,812,436	16,606,163
City use	3,112	3,728	2,559	3,295
Service connections	97,926	114,953	114,953	92,947
Disconnect fees	460,741	287,382	287,382	401,623
Late fees on delinquent accts	510,362	438,299	438,299	370,082
Late fees on returned check pa	3,222	3,996	3,996	2,529
Utility relocation charge	56,843	0	34,839	21,000
Tampering fees	11,851	12,000	12,536	12,000
Inactive account consumption	(15)	0	0	0
Meter charges	110	150	120	125
Tap Fees	39,044	34,800	46,041	40,800
Recovery of Pipeline Fees	36,127	45,000	35,352	36,000
Appliance & parts sales	18,606	18,960	19,136	18,840
Appliance service calls	5,809	7,200	5,889	5,820
Non metered consumer sales	30	0	0	0
Compressed natural gas	118	5,000	5,110	37,117
Interest on investments	10,992	0	11,338	0
Net Inc/Dec in FV of Investmen	1,152	0	(1,410)	0
Interest earned - finance char	0	0	(1,410)	0
Interest earned-interfund borr	2,065	0	0	0
Recovery on damage claims	500	0	0	50,000
Oil and gas leases	340	0	0	0
Tax Credits	0	0	3,535	0



## GAS FUND SUMMARY

Sale of scrap/city property	8,872	4,440	4,138	3,960
Purchase discounts	20,171	0	17,811	18,000
Interdepartmental Services	127,860	128,628	128,628	128,628
<b>Total</b>	<b>32,002,381</b>	<b>40,165,694</b>	<b>28,126,212</b>	<b>32,955,136</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	5,924,813	6,166,495	5,793,685	6,335,025
Materials Supplies	16,995,411	26,087,357	14,482,144	18,148,617
Contractual Services	1,714,945	1,708,911	1,583,405	1,308,119
Other Charges	410,984	690,976	424,526	414,165
Reserve Appropriations	0	362,170	0	250,000
Debt Service	9,599	1,820	1,820	1,820
Schools/Seminars/Training	8,099	25,000	25,000	31,050
Internal Services Allocations	3,991,360	3,690,252	3,690,252	3,745,295
Transfer Out	1,948,628	3,860,554	3,860,554	2,188,728
Capital Outlay	203,096	162,310	184,759	144,590
<b>Total</b>	<b>31,206,937</b>	<b>42,755,845</b>	<b>30,046,145</b>	<b>32,567,408</b>

Full Time Equivalents:	137	135	135
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PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% Responses to Gas Leaks Reports <40 mins	97	96	98
% Responses to Gas Odor Reports <40 mins	95	98	98
% Responses to Requests to Turn on Service < 24 hrs.	98	97	95
% of Actual Labor that was Planned and Scheduled	46	54	40
Ratio of Actual Workload to Budgeted Labor	103	114	100

**GAS FUND (4130)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	8,353,759		9,338,642	7,766,793
	<b>Reserved for Encumbrances</b>	537,522		348,083	0
	<b>Reserved for Commitments</b>	9,675		9,675	9,675
	<b>BEGINNING BALANCE</b>	8,900,956	0	9,696,400	7,776,468
	<b>OPERATING REVENUE</b>				
	<b>Sale of City Gas</b>				
324000	ICL - Residential	9,255,309	9,116,572	9,031,948	9,672,069
324050	ICL - Commercial and other	4,633,107	4,533,863	4,448,894	4,721,011
324100	ICL - Large volume users	477,460	449,220	428,946	491,896
324150	OCL - Commercial and other	98,620	91,340	89,151	90,331
324170	City use	3,112	3,728	2,559	3,295
324890	Non metered consumer sales	30	0	0	0
	<b>Total Sale of City Gas</b>	14,467,638	14,194,723	14,001,497	14,978,602
	<b>Gas Appliances &amp; Services</b>				
324200	Service connections	97,926	114,953	114,953	92,947
324400	Appliance & parts sales	18,606	18,960	19,136	18,840
324410	Appliance service calls	5,809	7,200	5,889	5,820
	<b>Total Gas Appliances &amp; Services</b>	122,340	141,113	139,978	117,607
	<b>Purchased Gas Adjustments</b>				
324160	Purchased gas adjustment	15,979,051	24,724,363	12,812,436	16,606,163
324891	Compressed natural gas	118	5,000	5,110	37,117
	<b>Total Purchased Gas Adjustments</b>	15,979,169	24,729,363	12,817,546	16,643,280
	<b>TOTAL OPERATING REVENUE</b>	30,569,147	39,065,199	26,959,021	31,739,489
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	10,992	0	11,338	0
340995	Net Inc/Dec in FV of Investmen	1,152	0	(1,410)	0
341010	Interest earned - finance char	0	0	(1,410)	0
341020	Interest earned - interfund borr	2,065	0	0	0
	<b>Total Interest Income</b>	14,208	0	8,518	0
	<b>Other Revenue</b>				
302060	Oil well drilling fees	143,000	145,800	145,800	130,900
308493	Classes and workshops	0	0	195	0
324205	Disconnect fees	460,741	287,382	287,382	401,623
324210	Late fees on delinquent accts	510,362	438,299	438,299	370,082
324220	Late fees on returned check pa	3,222	3,996	3,996	2,529
324240	Utility relocation charge	56,843	0	34,839	21,000
324250	Tampering fees	11,851	12,000	12,536	12,000
324260	Inactive account consumption	(15)	0	0	0

**GAS FUND (4130)  
REVENUE DETAIL**

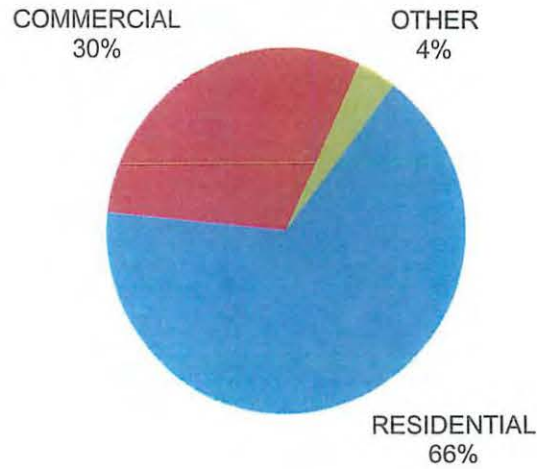
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
324270	Meter charges	110	150	120	125
324271	Tap Fees	39,044	34,800	46,041	40,800
324275	Recovery of Pipeline Fees	36,127	45,000	35,352	36,000
343300	Recovery on damage claims	500	0	0	50,000
343500	Oil and gas leases	340	0	0	0
343569	Tax Credits	0	0	3,535	0
343590	Sale of scrap/city property	8,872	4,440	4,138	3,960
343650	Purchase discounts	20,171	0	17,811	18,000
344000	Miscellaneous	0	0	0	0
344400	Interdepartmental Services	127,860	128,628	128,628	128,628
	<b>Total Other Revenue</b>	<u>1,419,027</u>	<u>1,100,495</u>	<u>1,158,673</u>	<u>1,215,647</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,433,235</u>	<u>1,100,495</u>	<u>1,167,191</u>	<u>1,215,647</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>32,002,381</u>	<u>40,165,694</u>	<u>28,126,212</u>	<u>32,955,136</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>40,903,337</u>	<u>40,165,694</u>	<u>37,822,613</u>	<u>40,731,604</u>

**GAS FUND (4130)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

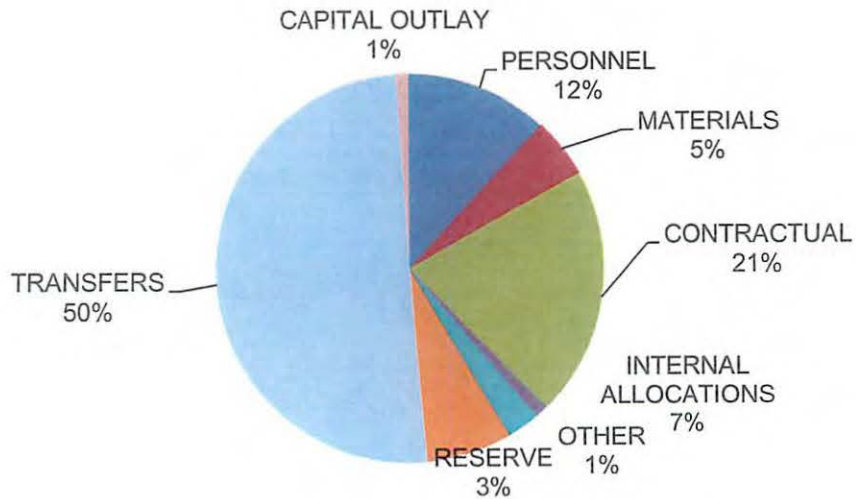
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
34000	Gas administration	2,685,812	2,794,811	2,758,811	2,462,378
34100	Natural Gas purchased	15,209,875	24,336,684	12,679,436	16,407,703
34105	Compressed natural gas	0	117,000	117,000	74,500
34110	Service and Operations	3,134,260	2,971,339	2,846,339	2,854,222
34120	Gas pressure & measurement	1,137,951	1,110,327	1,077,327	1,105,567
34130	Gas construction	4,838,071	4,675,209	4,585,209	4,792,277
34160	Gas load development	412,449	496,173	396,173	517,650
34190	Gas-Engineering Design	280,445	279,871	279,871	327,979
80025	Reserve Appropriations-Gas	0	330,001	0	306,287
	<b>Total Departmental Expenditures</b>	<b>27,698,864</b>	<b>37,111,414</b>	<b>24,740,165</b>	<b>28,848,564</b>
<b>Non-Departmental Expenditures</b>					
12220	Oil and Gas Well Division	177,174	221,634	160,634	213,317
14701	Economic Dev-Util Syst(Gas)	81,624	75,204	75,204	62,124
30010	Utility Office Cost	363,636	364,620	364,620	395,904
30015	Utility Field Operations Cost	498,612	404,472	404,472	417,636
34170	Operation Heat Help	0	750	750	750
34180	CGS-Gas Appliances	28,135	37,900	37,900	37,900
50010	Uncollectible accounts	400,665	677,476	400,025	400,665
55015	Other Financing Charges	9,599	1,820	1,820	1,820
60010	Transfer to General Fund	490,884	468,576	468,576	670,380
60260	Transfer to Water Fund	0	2,000,000	2,000,000	0
60270	Transfer to Debt Svc Reserve	48,969	42,199	42,199	43,216
60340	Transfer to Util Sys Debt Fund	709,412	824,115	824,115	949,468
60420	Transfer to Maint Services Fund	699,363	525,664	525,664	525,664
	<b>Total Non-Departmental Expenditures</b>	<b>3,508,074</b>	<b>5,644,431</b>	<b>5,305,980</b>	<b>3,718,844</b>
<b>TOTAL GAS FUND (4130)</b>		<b>31,206,937</b>	<b>42,755,845</b>	<b>30,046,145</b>	<b>32,567,408</b>
<b>RESERVED FOR ENCUMBRANCES</b>		348,083		0	0
<b>RESERVED FOR COMMITMENTS</b>		9,675		9,675	4,049,601
<b>UNRESERVED</b>		<b>9,338,642</b>		<b>7,766,793</b>	<b>4,114,594</b>
<b>CLOSING BALANCE</b>		<b>9,696,400</b>	<b>0</b>	<b>7,776,468</b>	<b>8,164,196</b>

# WASTEWATER FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## WASTEWATER FUND SUMMARY

### Mission

To collect, treat and dispose of wastewater

### Goals

- Completion of the new Broadway Wastewater Treatment Plant
- Completion of the Oso Wastewater Treatment Plant Break Point Chlorination
- Oso/Broadway/Greenwood waste sheds Hydraulic Model
- Disinfection system upgrades for Wastewater Treatment Plant
- To enhance the wastewater collection system to minimize Sanitary Sewer Overflows - long term resolution
- Develop and re-use effluent plan and rate structure implementation

### Mission Elements

- Manage the wastewater collection system including lift stations
- Treat wastewater
- Dispose of bio-solids and manage effluent
- Plan and develop expansion of the wastewater utility
- Review and approve development plans

### Highlights

- New Broadway Wastewater Treatment Plant anticipate Phase 1 completion in 2012
- Improvements to Wastewater Treatment Plant's process equipment: Oso - Solids Handling; Allison - Head Works Improvements; Greenwood - Influent Lift Station and Airline
- Pretreatment - Streamlining of Industrial Pretreatment Program
- Collection System - Continued Improvements of Sanitary Sewer Overflows (SSOs)
- Work Order System (Maximo) usage for determination of life cycle improvements

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
ICL - Commercial and other	16,945,134	16,633,475	16,946,424	17,234,506
OCL - Commercial and other	257,278	277,322	315,974	284,182
City use	45,450	0	30,381	56,300
Recovery of charged off accts	15	0	0	0
Late fees on delinquent accts	526,646	571,060	571,060	732,931
Late fees on returned check pa	3,325	5,207	5,207	5,008
Inactive account consumption	(45)	0	0	0
Tap Fees	112,387	92,000	132,384	100,000
ICL - Single family residential	35,611,371	39,116,679	39,294,757	38,136,784
ICL - Multi-family residential	472,092	500,000	522,740	500,000
Wastewater hauling fees	59,025	29,000	34,098	30,000
Pretreatment lab fees	27,210	33,567	31,000	20,000
Wastewater surcharge	1,055,296	1,170,075	1,114,479	1,100,000
Interest on investments	70,784	52,888	27,489	35,175
Net Inc/Dec in FV of Investmen	(8,079)	0	0	0
Interest earned-interfund borr	236	0	0	0
Recovery on damage claims	244,523	0	0	0
Property rentals	8,125	5,000	5,292	18,053
Oil and gas leases	0	10,984	10,169	11,863
Sale of scrap/city property	9,276	0	0	0
Purchase discounts	32,692	0	76,247	0
<b>Total</b>	<b>55,472,740</b>	<b>58,497,257</b>	<b>59,117,699</b>	<b>58,264,802</b>

## WASTEWATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	8,120,175	7,778,761	7,898,479	8,517,091
Materials Supplies	3,435,292	3,580,200	3,408,692	3,575,295
Contractual Services	12,821,953	15,683,275	15,735,305	14,664,989
Other Charges	798,406	926,035	926,535	793,498
Reserve Appropriations	0	1,007,196	0	2,000,000
Debt Service	86,515	89,250	89,250	0
Schools/Seminars/Training	11,832	50,000	30,000	50,000
Internal Services Allocations	4,303,222	5,167,224	5,167,224	5,151,410
Transfer Out	27,923,043	22,055,349	22,055,349	35,833,882
Capital Outlay	968,686	1,551,487	1,080,796	806,000
<b>Total</b>	<b>58,469,124</b>	<b>57,888,779</b>	<b>56,391,632</b>	<b>71,392,163</b>
<b>Full Time Equivalents:</b>	<b>167</b>	<b>168</b>		<b>168</b>

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% Initial Responses to Customer Reported Backup in Home or Business < 4 hrs	88%	96%	88%
Average Cost to Collect and Treat 1,000 Gallons of Raw	\$5.63	\$5.55	\$7.59
% of Tests That Meet or Surpass EPA and TCEQ Permit Parameters	99.7%	99.6%	100.0%
EPA and TCEQ Permitted Flow Millions Gallons Daily Average	% of	% of	% of
Broadway WWTP 10 MGD	44%	51%	<75%
Oso WWTP 16.2 MGD	73%	67%	<75%
Greenwood WWTP 8 MGD	77%	69%	<75%
Allison WWTP 5 MGD	56%	54%	<75%
Whitecap WWTP 2.5 MGD	51%	47%	<75%
Laguna Madre WWTP 3 MGD	59%	48%	<75%

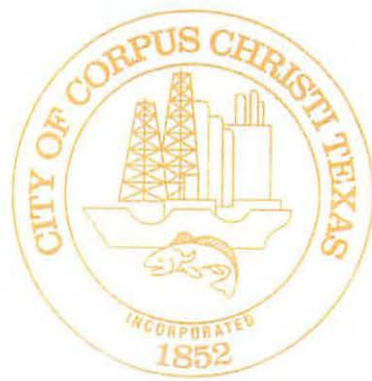


**WASTEWATER FUND (4200)  
REVENUE DETAIL**

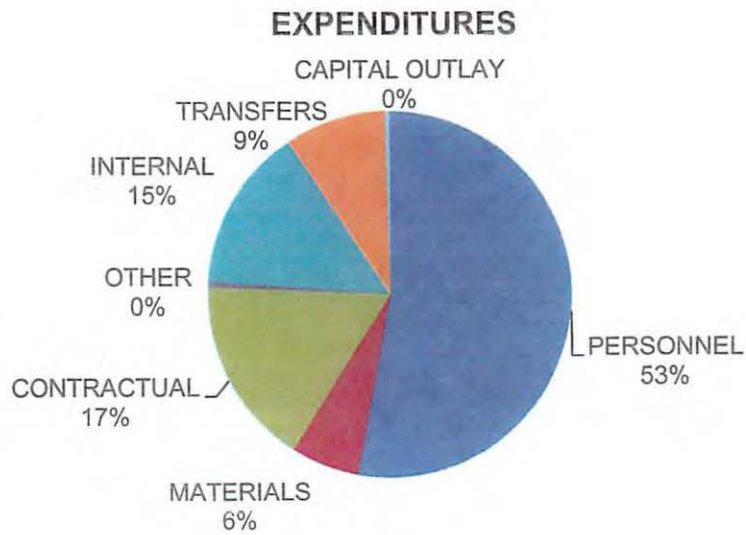
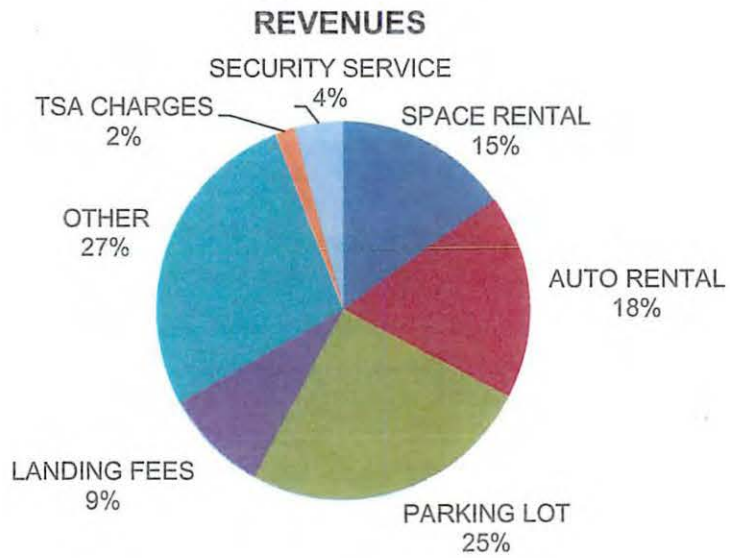
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	28,263,447		25,180,756	28,492,296
	<b>Reserved for Encumbrances</b>	499,165		585,472	0
	<b>Reserved for Commitments</b>	415,000		415,000	415,000
	<b>BEGINNING BALANCE</b>	<u>29,177,612</u>	<u>0</u>	<u>26,181,228</u>	<u>28,907,296</u>
	<b>OPERATING REVENUE</b>				
	<b>Wastewater Service Charges</b>				
324050	ICL - Commercial and other	16,945,134	16,633,475	16,946,424	17,234,506
324150	OCL - Commercial and other	257,278	277,322	315,974	284,182
324170	City use	45,450	0	30,381	56,300
324271	Tap Fees	112,387	92,000	132,384	100,000
324600	ICL - Single family residential	35,611,371	39,116,679	39,294,757	38,136,784
324650	ICL - Multi-family residential	472,092	500,000	522,740	500,000
324680	Wastewater hauling fees	59,025	29,000	34,098	30,000
324690	Pretreatment lab fees	27,210	33,567	31,000	20,000
324700	Wastewater surcharge	1,055,296	1,170,075	1,114,479	1,100,000
	<b>Total Wastewater Service Charges</b>	<u>54,585,242</u>	<u>57,852,118</u>	<u>58,422,235</u>	<u>57,461,772</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>54,585,242</u>	<u>57,852,118</u>	<u>58,422,235</u>	<u>57,461,772</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	70,784	52,888	27,489	35,175
340995	Net Inc/Dec in FV of Investmen	(8,079)	0	0	0
341020	Interest earned-interfund borr	236	0	0	0
	<b>Total Interest Income</b>	<u>62,940</u>	<u>52,888</u>	<u>27,489</u>	<u>35,175</u>
	<b>Other Revenue</b>				
324190	Recovery of charged off accts	15	0	0	0
324210	Late fees on delinquent accts	526,646	571,060	571,060	732,931
324220	Late fees on returned check pa	3,325	5,207	5,207	5,008
324260	Inactive account consumption	(45)	0	0	0
343300	Recovery on damage claims	244,523	0	0	0
343400	Property rentals	8,125	5,000	5,292	18,053
343500	Oil and gas leases	0	10,984	10,169	11,863
343590	Sale of scrap/city property	9,276	0	0	0
343650	Purchase discounts	32,692	0	76,247	0
	<b>Total Other Revenue</b>	<u>824,558</u>	<u>592,251</u>	<u>667,976</u>	<u>767,855</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>887,498</u>	<u>645,139</u>	<u>695,464</u>	<u>803,030</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>55,472,740</u>	<u>58,497,257</u>	<u>59,117,699</u>	<u>58,264,802</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>84,650,352</u>	<u>58,497,257</u>	<u>85,298,927</u>	<u>87,172,097</u>

**WASTEWATER FUND (4200)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
33000	Wastewater Administration	3,748,369	5,535,080	5,530,065	4,610,253
33100	Broadway Wastewater Plant	2,107,248	2,095,654	1,947,961	2,185,271
33110	Oso Wastewater Plant	5,070,228	4,916,943	4,966,057	5,157,746
33120	Greenwood Wastewater Plant	2,936,126	3,269,561	2,808,937	2,569,431
33130	Allison Wastewater Plant	1,784,313	1,779,785	1,779,306	1,926,603
33140	Laguna Madre Wastewater Plant	1,050,507	1,124,890	1,137,671	1,152,909
33150	Whitecap Wastewater Plant	919,634	725,338	702,485	841,231
33210	Lift Station Operation & Maint	1,982,492	2,598,693	2,428,940	2,512,736
33300	Wastewater Pretreatment	343,481	411,295	385,167	411,764
33400	Wastewater Collection System	7,746,035	10,367,947	9,650,326	8,896,664
33500	Wastewater Elect & Instru Supp	620,663	722,112	713,234	823,144
80030	Reserve Appropriations -WWater	0	0	0	2,321,824
	<b>Total Departmental Expenditures</b>	<b>28,309,096</b>	<b>33,547,296</b>	<b>32,050,149</b>	<b>33,409,576</b>
<b>Non-Departmental Expenditures</b>					
14702	Economic Dev-Util Syst(WW)	117,804	107,004	107,004	110,280
30010	Utility Office Cost	540,149	551,760	551,760	605,844
30015	Utility Field Operations Cost	697,401	612,084	612,084	639,084
50010	Uncollectible accounts	795,115	926,035	926,035	793,498
55015	Other Financing Charges	86,515	89,250	89,250	0
60010	Transfer to General Fund	745,380	804,696	804,696	1,081,680
60270	Transfer to Debt Svc Reserve	441,779	869,417	869,417	1,131,274
60320	Transfer to Wastewater CIP	10,000,000	4,368,000	4,368,000	11,000,000
60340	Transfer to Util Sys Debt Fund	15,746,054	15,768,161	15,768,161	21,564,851
60420	Transfer to Maint Services Fd	989,831	245,076	245,076	1,056,076
	<b>Total Non-Departmental Expenditure</b>	<b>30,160,027</b>	<b>24,341,483</b>	<b>24,341,483</b>	<b>37,982,587</b>
<b>TOTAL WASTEWATER FUND (4200)</b>		<b>58,469,124</b>	<b>57,888,779</b>	<b>56,391,632</b>	<b>71,392,163</b>
<b>RESERVED FOR ENCUMBRANCES</b>		585,472		0	0
<b>RESERVED FOR COMMITMENTS</b>		415,000		415,000	15,513,041
<b>UNRESERVED</b>		25,180,756		28,492,296	266,893
<b>CLOSING BALANCE</b>		<b>26,181,228</b>	<b>0</b>	<b>28,907,296</b>	<b>15,779,934</b>



# AIRPORT FUND REVENUES VS EXPENDITURES



## AIRPORT FUND SUMMARY

### Mission

Provide access to air transportation and aeronautical services.

### Goals

- Implement action plan for funding and construction of Coast Guard Facility and on-airport development projects
- Initiate construction phase for Runway 17-35, taxiway connectors, landside drainage, airfield infrastructure projects and complete design phase for Rwy. 13-31
- Implement Property Management Program including policies, standards, plans and practices

### Mission Elements

- Maintain all city-owned facilities on airport property
- Manage all airport operations
- Manage all leased property within airport perimeter
- Plan and develop expansion of the airport

### Highlights

- Development of business plan to fund and construct new Coast Guard Facility
- Execution of new lease agreement with fixed based operators
- Construction of rental car Quick Turn Around facility and execution of lease amendment with rental car companies
- Completion of Federal Express facility and rehabilitation of Federal Inspection Station resulting in additional revenue
- Implementation of second departmental reorganization for closer alignment of resources and departmental business plan

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Landing fees	625,279	663,816	631,461	651,600
Airline space rental	1,060,411	1,066,200	1,071,402	1,094,976
Apron charges	289,078	293,040	292,310	300,000
Fuel flowage fees	85,193	80,400	71,799	80,400
Cargo Facility Rental	19,750	20,040	20,043	20,340
Federal Inspection Services	0	0	3,005	0
Resale - Electric Power - Term	82,406	84,000	84,866	84,000
Fixed based operator revenue c	120,944	124,800	123,943	124,800
Security service	303,589	308,460	303,888	308,460
Airline Janitorial Services	39,578	39,300	39,895	39,300
Tenant Maintenance Services	0	0	2,193	1,200
Agricultural leases	67,392	75,000	65,774	50,000
Rent - commercial non-aviation	91,400	151,320	121,527	124,224
Gift shop concession	110,000	109,920	109,953	110,004
Auto rental concession	1,322,019	1,260,000	1,303,697	1,272,000
Restaurant concession	91,130	87,600	85,033	85,200
Automated teller machines	12,000	12,000	12,000	12,000
Advertising space concession	45,986	45,064	43,585	43,464
Airport Badging Fees	35,520	24,000	30,595	24,000
TSA-Check Point Fees	122,024	122,466	114,271	122,466
Terminal Space Rental-other	484,160	491,028	491,041	492,396

## AIRPORT FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Parking lot	1,138,266	1,151,721	1,157,128	1,183,237
Parking fines-Airport	100	100	137	100
Premium Covered Parking	644,292	619,012	681,311	655,201
Rent-a-car parking	59,760	59,760	59,760	59,760
Rent-a-car Security Fee	218,409	204,000	238,830	216,000
Trash hauling-caterer	4,617	4,836	6,138	4,908
Ground transportation	35,764	30,000	26,496	30,000
Other revenue	11,918	1,200	11,498	1,200
Interest on investments	8,905	12,283	7,312	8,246
Net Inc/Dec in FV of Investmen	3,327	0	(3,585)	0
Interest earned-interfund borr	228	0	0	0
Recovery on damage claims	12,408	1,000	0	1,000
Oil and gas leases	233,802	60,000	96,689	54,000
Oil & gas leases-interdept	21,030	4,980	200	3,600
Clean energy credits	764	0	0	0
Sale of scrap/city property	9,829	1,000	1,000	1,000
Purchase discounts	6,790	0	13,055	0
Transfer from-Airport Cap Res Fund	0	25,896	25,896	35,000
<b>Total</b>	<b>7,418,064</b>	<b>7,234,242</b>	<b>7,344,145</b>	<b>7,294,082</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	3,535,452	3,641,540	3,256,915	3,916,623
Materials Supplies	249,820	285,914	266,216	308,852
Contractual Services	1,307,623	1,226,065	1,357,945	1,223,650
Other Charges	100,021	30,000	32,463	36,000
Reserve Appropriations	0	0	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	127,742	129,700	170,600	142,200
Internal Services Allocations	1,195,512	986,520	986,520	1,075,728
Transfer Out	476,289	501,920	501,920	658,132
Capital Outlay	45,872	0	0	35,000
<b>Total</b>	<b>7,038,331</b>	<b>6,801,659</b>	<b>6,572,579</b>	<b>7,396,185</b>

Full Time Equivalents: 97.2 91.4 91.4

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% Responses to All High Priority Public Safety Calls for EMS	99	99	100
Ratio of Airport Related airline charges to Total Enplaned Passengers	\$ 6.71	\$ 7.28	\$ 6.95
% Response to Urgent Service (Priority 4) Work Orders in < 1	100	100	100
% Response to Routine Repair (Priority 2) Work Orders by end of Next Business Day (Mon-Fri)	99.72	99.67	>95.00
% of Maintenance Costs Spent on Pro-active Maintenance	79.56	70.57	>95.00
% of Preventative Maintenance Work Orders completed on time	93.12	90.21	>95.00

**AIRPORT FUND (4610)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	3,923,222		4,306,276	5,096,450
	<b>Reserved for Encumbrances</b>	21,929		18,609	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>3,945,151</u>	0	<u>4,324,885</u>	<u>5,096,450</u>
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
320000	Landing fees	625,279	663,816	631,461	651,600
320030	Fuel flowage fees	85,193	80,400	71,799	80,400
320040	Cargo Facility Rental	19,750	20,040	20,043	20,340
320050	Federal inspection services	0	0	3,005	0
320130	Security service	303,589	308,460	303,888	308,460
320200	Agricultural leases	67,392	75,000	65,774	50,000
343500	Oil and gas leases	233,802	60,000	96,689	54,000
343501	Oil & gas leases-interdept	21,030	4,980	200	3,600
	<b>Total Airfield</b>	<u>1,356,035</u>	<u>1,212,696</u>	<u>1,192,858</u>	<u>1,168,400</u>
	<b>Terminal Building &amp; Area</b>				
320010	Airline space rental	1,060,411	1,066,200	1,071,402	1,094,976
320100	Resale-Electric Power-Term	82,406	84,000	84,866	84,000
320135	Airline Janitorial Services	39,578	39,300	39,895	39,300
320136	Tenant maintenance services	0	0	2,193	1,200
320300	Gift shop concession	110,000	109,920	109,953	110,004
320310	Auto rental concession	1,322,019	1,260,000	1,303,697	1,272,000
320340	Restaurant concession	91,130	87,600	85,033	85,200
320360	Automated teller machines	12,000	12,000	12,000	12,000
320390	Advertising space concession	45,986	45,064	43,585	43,464
320420	Airport Badging Fees	35,520	24,000	30,595	24,000
320450	TSA-Check Point Fees	122,024	122,466	114,271	122,466
320460	Terminal Space Rental-other	484,160	491,028	491,041	492,396
320510	Parking fines-Airport	100	100	137	100
320560	Rent-a-car parking	59,760	59,760	59,760	59,760
320570	Rent-a-car Security Fee	218,409	204,000	238,830	216,000
320610	Trash hauling - caterer	4,617	4,836	6,138	4,908
320650	Ground transportation	35,764	30,000	26,496	30,000
320710	Other revenue	11,918	1,200	11,498	1,200
	<b>Total Terminal Building &amp; Area</b>	<u>3,735,802</u>	<u>3,641,474</u>	<u>3,731,391</u>	<u>3,692,974</u>
	<b>Parking Lot</b>				
320500	Parking lot	1,138,266	1,151,721	1,157,128	1,183,237
320520	Premium Covered Parking	644,292	619,012	681,311	655,201
	<b>Total Parking Lot</b>	<u>1,782,557</u>	<u>1,770,733</u>	<u>1,838,438</u>	<u>1,838,438</u>
	<b>Control Tower</b>				
	<b>Total Control Tower</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Commercial Airport</b>				
320020	Apron charges	289,078	293,040	292,310	300,000



**AIRPORT FUND (4610)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
320120	Fixed based operator revenue c	120,944	124,800	123,943	124,800
	<b>Total Commercial Airport</b>	<u>410,022</u>	<u>417,840</u>	<u>416,253</u>	<u>424,800</u>
	<b>Commercial Non-Airport</b>				
320230	Rent - commercial non-aviation	91,400	151,320	121,527	124,224
	<b>Total Commercial Non-Airport</b>	<u>91,400</u>	<u>151,320</u>	<u>121,527</u>	<u>124,224</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>7,375,815</u>	<u>7,194,063</u>	<u>7,300,467</u>	<u>7,248,836</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	8,905	12,283	7,312	8,246
340995	Net Inc/Dec in FV of Investmen	3,327	0	(3,585)	0
341020	Interest earned-interfund borr	228	0	0	0
	<b>Total Interest Income</b>	<u>12,459</u>	<u>12,283</u>	<u>3,727</u>	<u>8,246</u>
	<b>Other Revenue</b>				
343300	Recovery on damage claims	12,408	1,000	0	1,000
343571	Clean energy credits	764	0	0	0
343590	Sale of scrap/city property	9,829	1,000	1,000	1,000
343650	Purchase discounts	6,790	0	13,055	0
	<b>Total Other Revenue</b>	<u>29,790</u>	<u>2,000</u>	<u>14,055</u>	<u>2,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>42,249</u>	<u>14,283</u>	<u>17,782</u>	<u>10,246</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352182	Transfer from-Airport Cap Res Fund	0	25,896	25,896	35,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>25,896</u>	<u>25,896</u>	<u>35,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>7,418,064</u>	<u>7,234,242</u>	<u>7,344,145</u>	<u>7,294,082</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>11,363,215</u>	<u>7,234,242</u>	<u>11,669,029</u>	<u>12,390,532</u>

**AIRPORT FUND (4610)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
35000	Airport Administration	1,273,294	1,216,931	1,165,790	1,094,659
35005	Terminal Grounds	385,529	390,729	275,450	212,021
35010	Development & Construction	313,229	323,824	346,875	385,925
35020	Airport custodial maintenance	471,023	459,511	480,488	452,318
35030	Airport Parking/Transportation	408,337	392,424	321,595	394,164
35040	Facilities	1,480,931	1,413,887	1,411,525	1,415,126
35050	Airport Public Safety	1,596,181	1,486,504	1,440,730	1,858,905
35055	Airport-Operations	566,538	615,930	628,207	847,296
80035	Reserve Approp-Airport	0	0	0	77,640
	<b>Total Departmental Expenditures</b>	6,495,062	6,299,739	6,070,659	6,738,053
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	66,980	0	0	0
60010	Transfer to General Fund	296,748	235,812	235,812	288,096
60130	Transfer to Debt Service	0	0	0	50,036
60353	Transfer to Airport Capi Resrv Fund	90,000	65,000	65,000	70,000
60357	Tran-Airport 2000-A Debt Service Fund	25,882	100,000	100,000	125,000
60359	Tran-Airport 2000-B Debt Service Fund	25,808	100,000	100,000	125,000
60365	Transfer to Airport GO Debt Fund	37,851	1,108	1,108	0
	<b>Total Non-Departmental Expenditures</b>	543,269	501,920	501,920	658,132
<b>TOTAL AIRPORT FUND (4610)</b>		7,038,331	6,801,659	6,572,579	7,396,185
<b>RESERVED FOR ENCUMBRANCES</b>		18,609		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	1,849,046
<b>UNRESERVED</b>		4,306,276		5,096,450	3,145,301
<b>CLOSING BALANCE</b>		4,324,885	0	5,096,450	4,994,347

**AIRPORT CAPITAL RESERVE FUND (4611)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	(313,661)		0	0
	<b>Reserved for Encumbrances</b>	0		250,000	250,000
	<b>Reserved for Commitments</b>	250,000		(223,686)	(184,582)
	<b>BEGINNING BALANCE</b>	<u>(63,661)</u>	<u>0</u>	<u>26,314</u>	<u>65,418</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352420	Transfer from Airport Fund	90,000	65,000	65,000	70,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>90,000</u>	<u>65,000</u>	<u>65,000</u>	<u>70,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>90,000</u>	<u>65,000</u>	<u>65,000</u>	<u>70,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>26,339</u>	<u>65,000</u>	<u>91,314</u>	<u>135,418</u>

**AIRPORT CAPITAL RESERVE FUND (4611)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Departmental Expenditures</b>				
10830	Cash Management	25	0	0	0
	<b>Total Departmental Expenditures</b>	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Non-Departmental Expenditures</b>				
60362	Tran to Airport-Capital Purch	0	25,896	25,896	35,000
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>25,896</u>	<u>25,896</u>	<u>35,000</u>
	<b>TOTAL AIRPORT CAPITAL RESERVE FUND (4611)</b>	<u>25</u>	<u>25,896</u>	<u>25,896</u>	<u>35,000</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	250,000		250,000	250,000
	<b>UNRESERVED</b>	<u>(223,686)</u>		<u>(184,582)</u>	<u>(149,582)</u>
	<b>CLOSING BALANCE</b>	<u>26,314</u>	<u>0</u>	<u>65,418</u>	<u>100,418</u>

**AIRPORT CFC CAPITAL RESERVE FUND (4632)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		425,488	323,354
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>425,488</u>	<u>323,354</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
326040	Gas & Oil Sales	0	0	0	591,000
340900	Interest on Investments	0	0	97	0
342500	Customer Facility Charges	840,557	0	805,000	805,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>840,557</u>	<u>0</u>	<u>805,097</u>	<u>1,396,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>840,557</u>	<u>0</u>	<u>805,097</u>	<u>1,396,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>840,557</u></u>	<u><u>0</u></u>	<u><u>1,230,585</u></u>	<u><u>1,719,354</u></u>

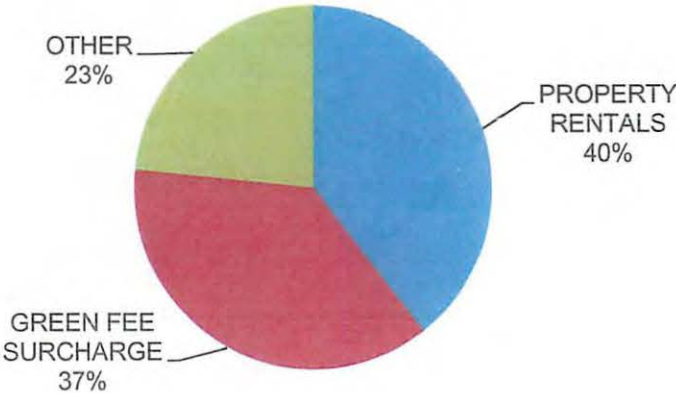
**AIRPORT CFC CAPITAL RESERVE FUND (4632)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
35065	Apt. Quick Turnaround Facility	0	0	423,556	1,583,024
60130	Transfer to Debt Service	415,069	0	483,675	486,525
	<b>Total Departmental Expenditures</b>	<b>415,069</b>	<b>0</b>	<b>907,231</b>	<b>2,069,549</b>
<b>TOTAL AIRPORT CFC CAPITAL RESERVE (4611)</b>		<b>415,069</b>	<b>0</b>	<b>907,231</b>	<b>2,069,549</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>425,488</b>		<b>323,354</b>	<b>(350,195)</b>
<b>UNRESERVED</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>425,488</b>	<b>0</b>	<b>323,354</b>	<b>(350,195)</b>

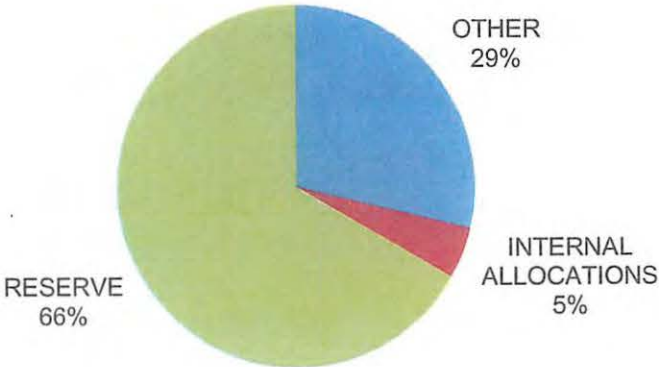
Note - Bond proceeds were not sufficient to cover the construction costs of the facility so it was necessary to cover some construction costs from operations. Operating expenses are expected to drop to approximately \$125,000 and the financial condition of the fund is expected to be positive at the end of FY 2015.

# GOLF FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES





## GOLF CENTER FUND SUMMARY

### Mission

To offer affordable yet quality golf experiences for the residents and visitors of Corpus Christi.

### Goals

- Operate self sufficient municipal golf complexes.

### Mission Elements

- Provide recreational program for citizens.

### Highlights

- Golf courses are operated by a private company.

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Gabe Lozano green fees	244,265	0	0	0
Oso green fees	241,299	0	0	0
Gabe Lozano golf cart rentals	162,608	0	0	0
Gabe Lozano Green Fee Surchg	20,921	0	0	0
Oso golf cart rentals	141,732	0	0	0
Oso Green Fee Surchage	21,425	0	0	0
Gabe Lozano pro shop sales	12,197	0	0	0
Oso pro shop sales	12,333	0	0	0
Gabe Lozano practice range	49,887	0	0	0
Gabe Lozano concessions	4,201	0	0	0
Oso concessions	(1,156)	0	0	0
Gabe Lozano miscellaneous reve	41,186	63,513	63,513	42,500
Oso miscellaneous revenue	41,207	63,513	63,513	44,000
Property rentals	0	97,664	97,664	146,190
Sale of scrap/city property	2,497	0	0	0
Purchase discounts	0	0	1,630	0
Transf fr Maint Svc Fd-overchg	0	26,268	26,268	0
Transfer fr Group Health Ins F	17,474	0	0	0
<b>Total</b>	<b>1,012,075</b>	<b>250,958</b>	<b>252,588</b>	<b>232,690</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	295,303	0	0	0
Materials Supplies	120,125	0	0	0
Contractual Services	405,691	123,186	123,965	86,500
Other Charges	260,183	0	0	0
Reserve Appropriations	0	0	0	0
Debt Service	4,240	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Services Allocations	158,954	11,736	11,736	13,884
Transfer Out	312,687	322	322	0
Capital Outlay	0	21,315	0	0
<b>Total</b>	<b>1,557,182</b>	<b>156,559</b>	<b>136,023</b>	<b>100,384</b>

Full Time Equivalents:	0	0	0	0
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**GOLF CENTER FUND (4690)**  
**Revenue Detail by Organization**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	(1,201,770)		(1,722,120)	(1,605,555)
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	623,564		665,910	665,910
	<b>BEGINNING BALANCE</b>	(578,206)	0	(1,056,210)	(939,645)
	<b>OPERATING REVENUES</b>				
308880	Restitution	0	0	0	0
322000	Gabe Lozano green fees	244,265	0	0	0
322010	Oso green fees	241,299	0	0	0
322100	Gabe Lozano golf cart rentals	162,608	0	0	0
322101	Gabe Lozano Green Fee Surchg	20,921	0	0	0
322120	Oso golf cart rentals	141,732	0	0	0
322121	Oso Green Fee Surchage	21,425	0	0	0
322150	Gabe Lozano pro shop sales	12,197	0	0	0
322160	Oso pro shop sales	12,333	0	0	0
322200	Gabe Lozano practice range	49,887	0	0	0
322250	Gabe Lozano Golf Lessons	0	0	0	0
322260	Oso Golf Lessons	0	0	0	0
322300	Gabe Lozano concessions	4,201	0	0	0
322310	Oso concessions	(1,156)	0	0	0
322400	Gabe Lozano miscellaneous reve	41,186	63,513	63,513	42,500
322410	Oso miscellaneous revenue	41,207	63,513	63,513	44,000
	<b>Total Operating Revenues</b>	992,105	127,026	127,026	86,500
	<b>NON-OPERATING REVENUES</b>				
343400	Property rentals	0	97,664	97,664	146,190
343590	Sale of scrap/city property	2,497	0	0	0
343650	Purchase discounts	0	0	1,630	0
	<b>Total Non-Operating Revenues</b>	2,497	97,664	99,294	146,190
	<b>INTERFUND REVENUES</b>				
350400	Transf fr General Liab Fund	0	0	0	0
350415	Transf fr Workman's Comp	0	0	0	0
350420	Transf fr Maint Svc Fd-overchg	0	26,268	26,268	0
352480	Transfer from MIS Fund	0	0	0	0
352500	Transfer fr Group Health Ins Fund	17,474	0	0	0
	<b>Total Interfund Revenues</b>	17,474	26,268	26,268	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,012,075	250,958	252,588	232,690
	<b>TOTAL FUNDS AVAILABLE</b>	433,869	250,958	(803,622)	(706,955)

**GOLF CENTER FUND (4690)**  
**Expenditure Detail by Organization**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
35200	Gabe Lozano Golf Course Maint	552,103	66,899	67,321	52,604
35205	Gabe Lozano Golf Crse Pro Shop	156,873	1,104	1,104	1,116
35210	Oso Golf Course Maintenance	416,967	65,431	65,788	45,152
35215	Oso Golf Course Pro Shop	121,486	1,488	1,488	1,512
55010	Interest	566	0	0	0
60010	Transfer to General Fund	301,680	0	0	0
60130	Transfer to Debt Service	11,007	322	322	0
<b>TOTAL GOLF CENTER FUND (4690)</b>		<b>1,560,682</b>	<b>135,244</b>	<b>136,023</b>	<b>100,384</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>665,910</b>		<b>665,910</b>	<b>665,910</b>
<b>UNRESERVED</b>		<b>(1,722,120)</b>		<b>(1,605,555)</b>	<b>(1,473,249)</b>
<b>CLOSING BALANCE</b>		<b>(1,056,210)</b>	<b>0</b>	<b>(939,645)</b>	<b>(807,339)</b>

**GOLF CAPITAL RESERVE FUND (4691)  
REVENUE DETAIL**

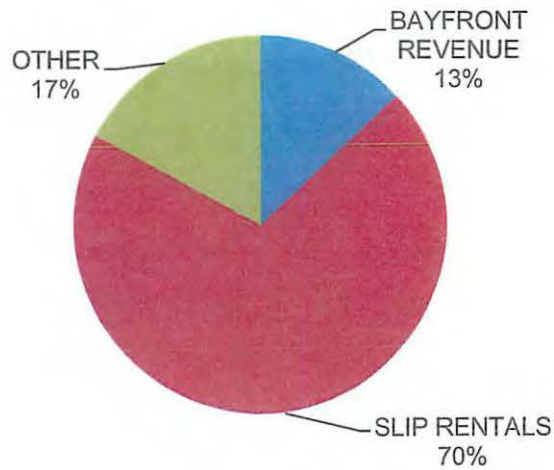
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		66,193	73,425
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>66,193</u>	<u>73,425</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
	<b>Total Interest Income</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Other Revenue</b>				
322101	Gabe Lozano Green Fee Surchg	31,580	62,238	62,238	62,238
322121	Oso Green Fee Surchage	34,613	74,994	74,994	74,994
	<b>Total Other Revenue</b>	<u>66,193</u>	<u>137,232</u>	<u>137,232</u>	<u>137,232</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>66,193</u>	<u>137,232</u>	<u>137,232</u>	<u>137,232</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE</b>	<u>66,193</u>	<u>137,232</u>	<u>137,232</u>	<u>137,232</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>66,193</u>	<u>137,232</u>	<u>203,425</u>	<u>210,657</u>

**GOLF CAPITAL RESERVE FUND (4691)  
EXPENDITURE DETAIL BY ORGANIZATION**

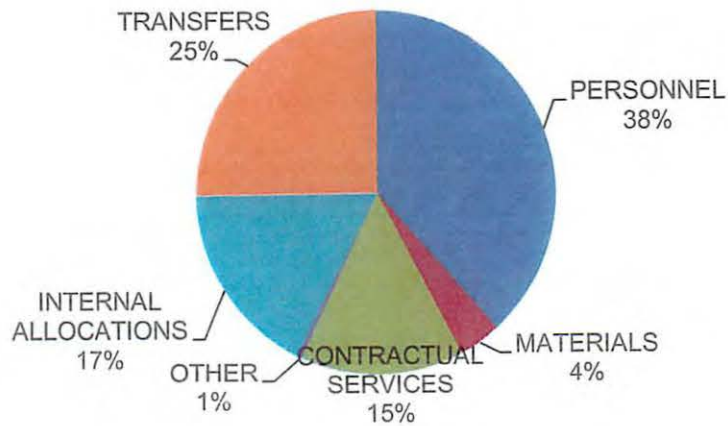
<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
80045	Reserve Approp - Golf	0	200,000	130,000	200,000
	<b>Total Departmental Expenditures</b>	<u>0</u>	<u>200,000</u>	<u>130,000</u>	<u>200,000</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL GOLF CAPITAL RESERVE FUND (4691)</b>	<u>0</u>	<u>200,000</u>	<u>130,000</u>	<u>200,000</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	66,193		73,425	10,657
	<b>UNRESERVED</b>	<u>0</u>		<u>0</u>	<u>0</u>
	<b>CLOSING BALANCE</b>	<u>66,193</u>	<u>0</u>	<u>73,425</u>	<u>10,657</u>

# MARINA FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## MARINA FUND SUMMARY

### Mission

The mission of Marina is to provide a safe and inviting recreational and commercial venue for the boating public including visitors

### Goals

- Replacement of "R-pier" CRITICAL (rotted wooden 120 boat slips/docks constructed in 1982)
- Build new permanent marina office
- Replacing decks on Piers A, B, C & D

### Mission Elements

- Manage and maintain marina infrastructure and equipment
- Provide safe and secure dockage
- Provide modern, clean, and serviceable amenities
- Provide response to water emergencies, including search and rescue

### Highlights

- Established Market Days as a regular event, Corpus Christi First
- Worked in conjunction with Sundance Fuels to install marina fuel station
- Replaced old gates with new gates and cameras for added security
- Corpus Christi Marina had 2 major articles published promoting living in Marina
- Corpus Christi Marina has been designated #2 Marina hot spot in United States

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Bayfront revenues	202,347	310,250	310,250	325,762
Slip rentals	1,146,355	1,314,000	1,398,861	1,428,000
Live Aboard Fees	11,735	13,500	13,478	14,850
Transient slip rentals	47,113	59,000	58,879	61,950
Resale of electricity	26,974	54,000	33,431	35,000
Raw seafood sales permits	1,200	1,400	1,400	1,680
Boat haul outs	27,502	27,500	27,500	28,875
Work area overages	5,845	8,900	8,900	9,345
Boater special services	4,124	4,800	4,800	4,800
Forfeited deposit - admin charge	2,425	3,900	4,313	5,040
Penalties, interest and late c	8,024	12,000	12,000	12,726
Interest on investments	0	0	0	205
Returned check revenue	180	120	120	30
Sale of scrap/city property	1,338	1,000	1,000	1,000
Purchase discounts	0	0	2,132	0
Sales Discounts	(29,094)	(40,000)	(40,201)	0
Miscellaneous	28,712	12,000	11,961	12,600
Transfer from Maintenance Service Fund-ov	0	4,827	4,827	0
<b>Total</b>	<b>1,484,780</b>	<b>1,787,197</b>	<b>1,853,652</b>	<b>1,941,863</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	554,908	600,734	570,971	641,012
Materials Supplies	61,563	88,810	56,338	63,400
Contractual Services	225,227	252,722	244,436	244,926
Other Charges	7,228	6,500	6,482	7,300



## MARINA FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Reserve Appropriations	0	35,000	0	5,376
Debt Service	0	0	0	0
Schools/Seminars/Training	253	1,000	196	1,000
Internal Services Allocations	225,000	270,684	270,684	285,492
Transfer Out	451,677	383,255	383,255	420,032
Capital Outlay	0	0	0	0
<b>Total</b>	<b>1,525,857</b>	<b>1,638,705</b>	<b>1,532,361</b>	<b>1,668,538</b>
Full Time Equivalents:	15	15		15

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of Boat Slips Occupied	72.58%	70.84%	>=74.2%

**MARINA FUND (4700)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	8,789		(32,288)	289,002
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>8,789</u>	<u>0</u>	<u>(32,288)</u>	<u>289,002</u>
	<b>OPERATING REVENUE</b>				
323000	Bayfront revenues	202,347	310,250	310,250	325,762
323010	Slip rentals	1,146,355	1,314,000	1,398,861	1,428,000
323030	Resale of electricity	26,974	54,000	33,431	35,000
323050	Raw seafood sales permits	1,200	1,400	1,400	1,680
	<b>TOTAL OPERATING REVENUE</b>	<u>1,376,875</u>	<u>1,679,650</u>	<u>1,743,943</u>	<u>1,790,442</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
323120	Penalties, interest and late charges	8,024	12,000	12,000	12,726
340900	Interest on investments	0	0	0	205
	<b>Total Interest Income</b>	<u>8,024</u>	<u>12,000</u>	<u>12,000</u>	<u>12,931</u>
	<b>Other Revenue</b>				
323015	Live Aboard Fees	11,735	13,500	13,478	14,850
323020	Transient slip rentals	47,113	59,000	58,879	61,950
323060	Boat haul outs	27,502	27,500	27,500	28,875
323070	Work area overages	5,845	8,900	8,900	9,345
323100	Boater special services	4,124	4,800	4,800	4,800
323110	Forfeited deposit - admin charg	2,425	3,900	4,313	5,040
343560	Returned check revenue	180	120	120	30
343590	Sale of scrap/city property	1,338	1,000	1,000	1,000
343650	Purchase discounts	0	0	2,132	0
343655	Sales Discounts	(29,094)	(40,000)	(40,201)	0
344000	Miscellaneous	28,712	12,000	11,961	12,600
	<b>Total Other Revenue</b>	<u>99,881</u>	<u>90,720</u>	<u>92,882</u>	<u>138,490</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>107,905</u>	<u>102,720</u>	<u>104,882</u>	<u>151,421</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
350420	Transf from Maintenance Service Fund-overchg	0	4,827	4,827	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>4,827</u>	<u>4,827</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,484,780</u>	<u>1,787,197</u>	<u>1,853,652</u>	<u>1,941,863</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,493,569</u>	<u>1,787,197</u>	<u>1,821,364</u>	<u>2,230,865</u>

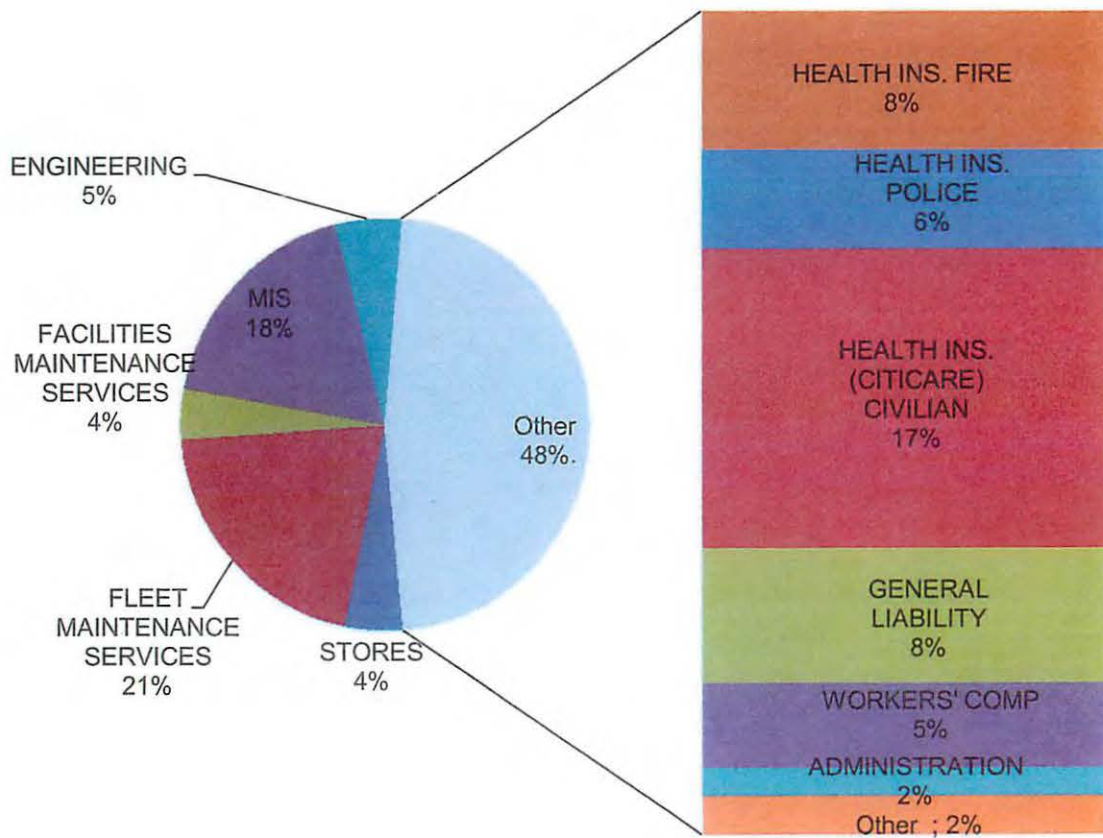
**MARINA FUND (4700)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
35300	Marina Operations	1,074,181	1,205,450	1,149,106	1,229,836
80050	Reserve Approp - Marina	0	50,000	0	18,670
	<b>Total Departmental Expenditures</b>	<b>1,074,181</b>	<b>1,255,450</b>	<b>1,149,106</b>	<b>1,248,506</b>
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	80,628	53,124	53,124	86,826
60130	Transfer to Debt Service	371,049	330,131	330,131	333,206
	<b>Total Non-Departmental Expenditures</b>	<b>451,677</b>	<b>383,255</b>	<b>383,255</b>	<b>420,032</b>
<b>TOTAL MARINA FUND (4700)</b>		<b>1,525,857</b>	<b>1,638,705</b>	<b>1,532,361</b>	<b>1,668,538</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>417,135</b>
<b>UNRESERVED</b>		<b>(32,288)</b>		<b>289,002</b>	<b>145,192</b>
<b>CLOSING BALANCE</b>		<b>(32,288)</b>	<b>0</b>	<b>289,002</b>	<b>562,327</b>

# Internal Service Funds

# Internal Service Funds

# INTERNAL SERVICE FUNDS EXPENDITURES



## INTERNAL SERVICE FUNDS SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Stores Sales	3,733,168	3,519,810	3,611,246	3,449,570
Maintenance Svcs Operating Revenues	17,079,616	17,139,977	17,104,730	17,338,511
Purchasing/Messenger Svc Alloc	771,828	759,564	759,564	797,904
Charges to Other Funds	26,028,504	24,682,788	24,665,305	24,268,207
Engineering Services	4,555,213	4,600,199	4,782,523	3,700,735
Engineering Allocations	249,996	654,624	654,624	501,761
Employee contribution-Citicare	3,155,356	3,023,192	2,833,782	3,246,086
Employee contribution-Premium	1,306,619	1,710,710	1,095,118	1,530,904
City contribution-Life	96,800	94,908	94,908	44,793
Grants contribution-Life	1,444	2,075	577	683
Retiree contribution-Life	31	36	27	14
City contribution-Citicare	8,624,174	6,860,388	6,860,388	7,822,610
City contribution-Premium	2,089,428	1,992,744	1,994,801	1,893,155
Grants contribution-Citicare	359,578	359,677	312,934	380,399
Grants contribution-Premium	45,681	52,439	36,711	24,929
Retiree contribution-Citicare	798,152	832,426	758,819	910,260
Retiree contribution-Premium	144,167	173,023	127,754	152,227
Council contribution-Citicare	4,299	760	3,535	4,260
Cobra contribution-Citicare	24,890	13,728	3,392	11,066
Cobra contribution-Premium	25,250	92,282	22,672	27,580
Stop Loss Reimbursements	1,673,594	1,904,647	1,984,463	1,481,358
RDS Rebates	148,101	0	0	0
Employee contribution-Citicare Fire	2,179,585	2,290,001	1,926,794	2,767,455
City contribution-Citicare Fire	2,990,913	2,908,644	2,908,644	3,399,130
Retiree contribution-Citicare Fire	829,269	937,299	839,794	968,748
Employee contribution-Public Safety	1,334,000	1,322,278	1,103,601	1,062,969
City contribution-Public Safety	3,670,663	3,695,688	3,695,688	3,637,336
Retiree contribution-Public Safety	749,721	601,706	486,146	471,039
City contribution-Disability	133,447	136,788	136,788	129,164
City contribution-other	411,710	714,624	714,946	855,000
Grants contribution	19,949	39,250	14,556	11,790
Dental contribution	809,698	772,566	646,063	743,390
TX State Aquarium contribution	0	131,976	131,976	133,586
Interest Income	169,233	174,346	86,279	113,512
Miscellaneous-All Funds	474,496	224,291	1,108,087	75,520
Transfers for Capital Outlay	3,620,059	2,565,000	2,565,000	3,329,706
Transfers for Capital Replacement	1,651,008	1,897,668	1,897,668	1,871,664
Transfers from Other Funds	7,666,532	9,506	5,300	2,665,926
<b>TOTAL</b>	<b>97,626,172</b>	<b>86,891,628</b>	<b>85,975,206</b>	<b>89,822,949</b>

### SUMMARY OF EXPENDITURES BY ORGANIZATION

STORES FUND (5010)	4,401,777	4,231,822	4,182,624	4,294,097
MAINTENANCE SERVICES FUND (5110)	19,909,060	22,755,885	22,739,246	19,497,056
FACILITIES MAINTENANCE SVCS FUND (5115)	0	0	0	3,699,945
MUNICIPAL INFO. SYSTEM (5210)	15,277,147	14,789,983	14,503,810	17,204,887
ENGINEERING SRVCS FUND (5310)	4,928,351	5,132,276	5,242,516	4,947,531
EMP BENEFITS HEALTH-FIRE (5608)	6,410,941	6,263,250	5,185,173	7,356,798
EMP BENEFITS HEALTH-POLICE (5609)	5,098,395	5,835,424	5,915,468	5,444,010
EMP BENEFITS HEALTH-CITICARE (5610)	22,586,476	16,254,757	11,439,714	16,072,440
LIAB/EMP BENEFIT-LIAB (5611)	5,448,419	6,273,695	6,101,050	7,276,460
LIAB/EMP BENEFITS-WC (5612)	2,960,655	3,168,081	3,164,581	4,600,624
LIAB/EMPLOYEE BENEFITS (5613)	1,177,571	1,428,734	1,395,138	1,496,640
OTHER EMPLOYEE BENEFITS (5614)	1,157,753	1,774,919	1,598,712	2,145,000
<b>TOTAL</b>	<b>89,356,546</b>	<b>87,908,826</b>	<b>81,468,032</b>	<b>94,035,488</b>



## STORES FUND SUMMARY

### Mission

Timely support of departments in meeting their large and small dollar procurement requirements; printing and reproduction needs; internal and external mail distribution & postage requirements; and accessibility to standardized products

### Goals

- Recruit and retain well qualified procurement professionals
- Continue to expand on technology in order to do "more with less".
- Reduce costs associated with supply and professional services contracts by 1% (\$700,000)

### Mission Elements

- Purchasing – procurement of supplies and services
- Print Shop – reproduction of printed materials
- Messenger Service – delivery of internal and external mail
- Postage – application of postage charges
- Warehouse – inventory of standardized products

### Highlights

- \$3,600 postage savings . Implemented an electronic procurement system. Coordinate implementation of E-procurement for the Engineering Department which can result in an additional \$111,000 of savings in blueprinting cost
- \$70,000 annual print savings. Continue to expand the color copier services of the Print Shop.
- \$300,000 annual savings in MRO supply costs. Establish a Maintenance, Repair and Operation (MR&O) supply agreement
- Higher level of procurement service for Water Department. Recruitment and hiring of a Senior Buyer for the Water Department. This position is structured to provide a higher level of procurement responsiveness to the Water Department and allow for closer coordination between the Water Department operations staff and procurement personnel

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Warehouse sales	3,179,555	2,966,644	3,068,994	2,915,050
Printing sales	187,394	164,190	160,382	166,275
Postage sales	199,644	243,372	239,645	228,423
Central copy sales	166,469	145,604	142,226	139,822
Purchasing/Messenger Svc Alloc	771,828	759,564	759,564	797,904
Sale of scrap/city property	240	520	250	520
Transf fr Maint Svc Fd-overchg	0	4,206	0	0
<b>Total</b>	<b>4,505,129</b>	<b>4,284,100</b>	<b>4,371,060</b>	<b>4,247,994</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	752,380	877,541	839,757	954,063
Materials Supplies	3,069,717	2,885,980	2,884,199	2,867,278
Contractual Services	249,917	187,998	193,902	178,756
Other Charges	676	0	25	0
Reserve Appropriations	0	15,000	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	4,284	2,431	1,868	2,987
Internal Services Allocations	284,604	262,872	262,872	291,012

## STORES FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Transfer Out	0	0	0	0
Capital Outlay	40,200	0	0	0
<b>Total</b>	<b>4,401,777</b>	<b>4,231,822</b>	<b>4,182,624</b>	<b>4,294,097</b>
Full Time Equivalents:	21	20		20

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Central Purchasing - Operating Expenses as % of Cost of Purchases	0.76%	0.75%	<= 1.00%
Procurement - % of Requests where Procurement Timeline is provided to departments < 2 weeks	93.40%	92.03%	>=80.00%

**STORES FUND (5010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	366,714		510,265	698,702
	<b>Reserved for Encumbrances</b>	40,200		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>406,914</u>	<u>0</u>	<u>510,265</u>	<u>698,702</u>
	<b>OPERATING REVENUE</b>				
	<b>Warehouse Sales</b>				
325000	Warehouse sales	3,179,555	2,966,644	3,068,994	2,915,050
	<b>Total Warehouse Sales</b>	<u>3,179,555</u>	<u>2,966,644</u>	<u>3,068,994</u>	<u>2,915,050</u>
	<b>Printing Sales</b>				
325010	Printing sales	187,394	164,190	160,382	166,275
	<b>Total Printing Sales</b>	<u>187,394</u>	<u>164,190</u>	<u>160,382</u>	<u>166,275</u>
	<b>Postage Sales</b>				
325020	Postage sales	199,644	243,372	239,645	228,423
	<b>Total Postage Sales</b>	<u>199,644</u>	<u>243,372</u>	<u>239,645</u>	<u>228,423</u>
	<b>Central Copy Sale</b>				
325030	Central copy sales	166,469	145,604	142,226	139,822
	<b>Total Central Copy Sale</b>	<u>166,469</u>	<u>145,604</u>	<u>142,226</u>	<u>139,822</u>
	<b>Purchasing &amp; Messenger Services</b>				
326200	Purchasing/Messenger Service Alloc	771,828	759,564	759,564	797,904
	<b>Total Purchasing &amp; Messenger Services</b>	<u>771,828</u>	<u>759,564</u>	<u>759,564</u>	<u>797,904</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>4,504,889</u>	<u>4,279,374</u>	<u>4,370,810</u>	<u>4,247,474</u>
	<b>Other Revenue</b>				
343590	Sale of scrap/city property	240	520	250	520
	<b>Total Other Revenue</b>	<u>240</u>	<u>520</u>	<u>250</u>	<u>520</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>240</u>	<u>520</u>	<u>250</u>	<u>520</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
350420	Transfer from Maintenance Svc Fund-overcharge	0	4,206	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>4,206</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>4,505,129</u>	<u>4,284,100</u>	<u>4,371,060</u>	<u>4,247,994</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>4,912,042</u>	<u>4,284,100</u>	<u>4,881,325</u>	<u>4,946,695</u>

**STORES FUND (5010)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
10900	Purchasing	644,704	666,121	642,458	688,063
10920	Messenger Service	139,875	87,867	83,857	88,810
40000	Warehouse Stores	3,123,038	2,922,072	2,923,184	2,968,751
40010	Print Shop	298,606	310,268	302,608	306,313
40020	Postage Service	194,875	230,493	230,493	221,485
80060	Reserve Approp - Stores Fund	0	15,000	0	20,675
	<b>Total Departmental Expenditures</b>	<b>4,401,098</b>	<b>4,231,822</b>	<b>4,182,599</b>	<b>4,294,097</b>
<b>Non-Departmental Expenditures</b>					
55010	Interest	679	0	25	0
	<b>Total Non-Departmental Expenditures</b>	<b>679</b>	<b>0</b>	<b>25</b>	<b>0</b>
<b>TOTAL STORES FUND (5010)</b>		<b>4,401,777</b>	<b>4,231,822</b>	<b>4,182,624</b>	<b>4,294,097</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>128,823</b>
<b>UNRESERVED</b>		<b>510,265</b>		<b>698,702</b>	<b>523,776</b>
<b>CLOSING BALANCE</b>		<b>510,265</b>	<b>0</b>	<b>698,702</b>	<b>652,599</b>

## FLEET MAINTENANCE FUND SUMMARY

### Mission

To assist City Departments in meeting their fleet requirements.

### Goals

- Minimize Growth of Fleet Inventory
- Provide repair services that align with departmental requirements
- Execute recommendations of Fleet Right-sizing
- Execute Fleet Competitive Assessment recommendation
- Keep records to complete research on units that are problematic and distribute reports to departments so that they can research unit reliability and costs to determine if replacement is necessary

### Mission Elements

- Manage Fleet Inventories
- Maintain the Fleet
- Maintain Fleet Records and Produce Reports

### Highlights

- Successfully evaluated for privatization and judged to be competitive with "best of class"
- Formulated and commenced execution of plan for the future with takes Fleet Operations into the out years
- Downsized Fleet realizing significant cost savings
- Maintained a 92% readiness rate with a Fleet 58% of which is past service life

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Resale of electricity	15,221	36,468	12,189	0
Vehicle Pool allocations	2,305,884	1,717,284	1,717,284	1,690,608
Fleet repair fees	7,156,255	6,427,608	6,427,608	6,817,188
Repair fees - non fleet	8,571	10,200	10,200	5,000
Gas and oil sales	4,685,783	5,950,519	5,950,519	5,950,519
Direct part sales	12,092	11,000	11,000	5,000
Building maintenance allocatio	2,882,400	2,973,948	2,973,936	0
Building maintenance	7,398	8,250	1,220	0
Electrical maintenance	4,220	2,400	163	0
A/C maintenance	1,791	2,300	612	0
Interest on investments	19,895	15,886	9,071	11,578
Net Inc/Dec in FV of Investmen	721	0	(589)	0
Net gain on sale of assets	343,132	0	0	0
Recovery on damage claims	73,883	10,000	49,506	25,000
Clean energy credits	6,054	0	0	0
Sale of scrap/city property	13,167	10,000	803,329	50,000
Purchase discounts	7,604	0	0	0
Transfer cap o/l-Gen Fund	1,270,000	1,200,000	1,200,000	909,706
Transfer cap o/l-Gas	564,000	367,000	367,000	367,000
Transfer cap o/l-Wastewater	786,000	0	0	811,000
Transfer cap o/l-Water	227,059	240,000	240,000	838,000
Transfer cap o/l-Stormwater	773,000	758,000	758,000	404,000
Transfer cap replacement-Dev Svc	26,000	26,004	26,004	0
Transfer cap replacement-Water	162,448	256,440	256,440	256,440
Transfer cap replacement-Stromwater	137,702	173,328	173,328	173,328
Transfer cap replacement-Wastewater	203,831	245,076	245,076	245,076
Transfer cap replacement-Gas	135,364	158,664	158,664	158,664
Transfer cap replacement-General Fund	985,665	1,038,156	1,038,156	1,038,156
<b>Total</b>	<b>22,815,139</b>	<b>21,638,531</b>	<b>22,428,716</b>	<b>19,756,263</b>

## FLEET MAINTENANCE FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	3,070,080	3,538,363	3,243,539	2,985,133
Materials Supplies	8,476,650	9,543,235	9,729,569	9,425,875
Contractual Services	3,918,518	3,453,935	3,912,382	1,151,551
Other Charges	(2,073)	0	0	0
Reserve Appropriations	0	274,220	0	950,000
Debt Service	0	0	0	0
Schools/Seminars/Training	1,021	15,500	15,500	15,500
Internal Services Allocations	1,241,856	1,018,056	1,001,460	716,398
Transfer Out	26,589	291,504	291,503	920,393
Capital Outlay	3,176,418	4,621,073	4,545,293	3,332,206
<b>Total</b>	<b>19,909,060</b>	<b>22,755,885</b>	<b>22,739,246</b>	<b>19,497,056</b>
<b>Full Time Equivalents:</b>	<b>85</b>	<b>77</b>		<b>60</b>

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Availability of Required Marked Police Vehicles	100%	100%	100%
Availability of Required Solid Waste Side Loading Refuse	100%	100%	100%
Availability of Required Wastewater Vacuum Trucks	100%	100%	100%
Availability of Required Storm Water Mowers	100%	83%	100%

**FLEET MAINTENANCE SERVICES FUND (5110)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	1,651,560		2,226,736	1,813,429
	<b>Reserved for Encumbrances</b>	1,527,059		1,994,892	0
	<b>Reserved for Commitments</b>	2,790,082		4,653,151	6,750,819
	<b>BEGINNING BALANCE</b>	5,968,701	0	8,874,779	8,564,248
	<b>OPERATING REVENUE</b>				
	<b>Fleet Management</b>				
326000	Vehicle Pool allocations	2,305,884	1,717,284	1,717,284	1,690,608
326010	Fleet repair fees	7,156,255	6,427,608	6,427,608	6,817,188
326020	Repair fees - non fleet	8,571	10,200	10,200	5,000
326040	Gas and oil sales	4,685,783	5,950,519	5,950,519	5,950,519
326050	Direct part sales	12,092	11,000	11,000	5,000
343590	Sale of scrap/city property	13,167	10,000	803,329	50,000
	<b>Total Fleet Management</b>	14,181,753	14,126,611	14,919,940	14,518,315
	<b>Building Maintenance</b>				
326070	Building maintenance allocation	2,882,400	2,973,948	2,973,936	0
326080	Building maintenance	7,398	8,250	1,220	0
326090	Electrical maintenance	4,220	2,400	163	0
326100	A/C maintenance	1,791	2,300	612	0
	<b>Total Building Maintenance</b>	2,895,809	2,986,898	2,975,930	0
	<b>TOTAL OPERATING REVENUE</b>	17,077,562	17,113,509	17,895,870	14,518,315
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	19,895	15,886	9,071	11,578
340995	Net Inc/Dec in FV of Investment	721	0	(589)	0
	<b>Total Interest Income</b>	20,616	15,886	8,482	11,578
	<b>Other Revenue</b>				
323030	Resale of electricity	15,221	36,468	12,189	0
343200	Net gain on sale of assets	343,132	0	0	0
343300	Recovery on damage claims	73,883	10,000	49,506	25,000
343571	Clean energy credits	6,054	0	0	0
343650	Purchase discounts	7,604	0	0	0
	<b>Total Other Revenue</b>	445,893	46,468	61,695	25,000
	<b>TOTAL NON-OPERATING REVENUE</b>	466,509	62,354	70,177	36,578



**FLEET MAINTENANCE SERVICES FUND (5110)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>INTERFUND CONTRIBUTIONS</b>					
350500	Trnsfr cap o/l-Gen Fd	1,270,000	1,200,000	1,200,000	909,706
350520	Trnsfr cap o/l-Gas	564,000	367,000	367,000	367,000
350530	Trnsfr cap o/l-Wastewater	786,000	0	0	811,000
350540	Trnsfr cap o/l-Water	227,059	240,000	240,000	838,000
350550	Trnsfr cap o/l-Stormwater	773,000	758,000	758,000	404,000
350700	Trnsfr cap replacement-Dev Svc	26,000	26,004	26,004	0
350710	Trnsfr cap replacement-Water	162,448	256,440	256,440	256,440
350720	Trnsfr cap replacement-Strmwtr	137,702	173,328	173,328	173,328
350730	Trnsfr cap replacement-Wstewtr	203,831	245,076	245,076	245,076
350740	Trnsfr cap replacement-Gas	135,364	158,664	158,664	158,664
350750	Trnsfr cap replacmnt-GeneralFd	985,665	1,038,156	1,038,156	1,038,156
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>5,271,067</b>	<b>4,462,668</b>	<b>4,462,668</b>	<b>5,201,370</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>22,815,139</b>	<b>21,638,531</b>	<b>22,428,716</b>	<b>19,756,263</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>28,783,840</b>	<b>21,638,531</b>	<b>31,303,495</b>	<b>28,320,511</b>

**FLEET MAINTENANCE SERVICES FUND (5110)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
40050	Director of General Services	293,163	241,307	241,341	319,592
40100	Mechanical repairs	1,848,558	1,914,256	1,932,128	1,911,500
40110	Centralized fleet	142,807	144,528	144,510	145,644
40120	Equipment Purchases - Fleet	3,121,453	4,542,793	4,542,793	3,329,706
40130	Network system maintenance	85,159	97,808	97,737	98,414
40140	Service station	5,134,453	6,707,865	6,663,392	6,661,547
40170	Fleet Operations	1,554,338	1,723,441	1,865,192	1,046,828
40180	Parts Room Operation	3,034,614	2,740,098	2,907,334	2,742,603
40190	City Hall Vehicle Pool	271,848	0	0	0
40200	Police/Heavy Equipment Pool	1,090,430	1,149,752	1,125,003	1,200,561
40300	Facility Management & Maint	1,265,200	1,151,329	1,151,329	0
40305	Facility Maint.-Dev Center/EOC	620,620	641,202	641,202	0
40310	Facility maintenance - City Ha	1,419,827	1,135,783	1,135,783	0
80065	Reserve Approp - Maint Serv Fd	0	274,220	0	1,120,268
<b>Total Departmental Expenditures</b>		<b>19,882,471</b>	<b>22,464,382</b>	<b>22,447,743</b>	<b>18,576,663</b>
<b>Non-Departmental Expenditures</b>					
60000	Transfer to Fleet Maintenance	0	5,300	5,300	920,393
60010	Transfer to General Fund	26,589	201,902	201,902	0
60130	Transfer to Debt Service	0	0	0	0
60300	Transfer to Gas Fund	0	49,000	49,000	0
60380	Transfer to Golf Fund	0	26,268	26,268	0
60390	Transfer to Marina Fund	0	4,827	4,827	0
60410	Transfer to Stores Fd	0	4,206	4,206	0
<b>Total Non-Departmental Expenditures</b>		<b>26,589</b>	<b>291,504</b>	<b>291,503</b>	<b>920,393</b>
<b>TOTAL MAINTENANCE SRVCS FUND (5110)</b>		<b>19,909,060</b>	<b>22,755,885</b>	<b>22,739,246</b>	<b>19,497,056</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>1,994,892</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>4,653,151</b>		<b>6,750,819</b>	<b>8,733,985</b>
<b>UNRESERVED</b>		<b>2,226,736</b>		<b>1,813,429</b>	<b>89,470</b>
<b>CLOSING BALANCE</b>		<b>8,874,779</b>	<b>0</b>	<b>8,564,248</b>	<b>8,823,455</b>

## FACILITIES MAINTENANCE SERVICES FUND SUMMARY

### Mission

To assist City Departments in meeting their buildings and grounds requirements.

### Goals

- Identify all Property, Grounds, and Buildings with Facilities is required to manage
- Identify all assets associated with Property, Grounds, and Buildings in which Facilities is required to manage
- Create a comprehensive list of all property associated with agreements and leases
- Create Memo of Understanding with all departments
- Conduct space needs assessment City-wide
- Create preventative maintenance program for all assets
- Create Life Cycle Costing and Asset Replacement Programs

### Mission Elements

- Manage the City's Physical Plant
- Maintain and Manage the City's Buildings and Grounds

### Highlights

- Hire consultant to identify all assets associated with property, grounds and buildings with Facilities is required to manage. Begin porting the asset data into Maximo software
- Hire consultant to conduct an assessment and proposal plan for City-wide space needs
- Begin creating a comprehensive list of all property associated with agreements and leases. Begin coordinating with all departments identifying responsible parties - Facilities, Departments, and Lessees. Begin porting agreement and lease data into the Maximo software.
- Begin creating and communicating Memo of Understanding(MOU) with all using departments - identifying department needs and responsible parties. Begin porting MOU data into the Maximo software

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Resale of electricity	0	0	0	12,000
Building maintenance allocatio	0	0	0	2,858,196
Transfer from Maint Svcs Fd	0	0	0	920,393
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,790,589</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	0	0	0	914,407
Materials Supplies	0	0	0	887,910
Contractual Services	0	0	0	1,403,630
Other Charges	0	0	0	6,600
Reserve Appropriations	0	0	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Services Allocations	0	0	0	252,168
Transfer Out	0	0	0	235,231
Capital Outlay	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,699,945</b>

<b>Full Time Equivalent:</b>	0	0	17
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PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of On-Time Responses to Work Orders	95%	93%	95%

**FACILITIES MAINTENANCE SERVICES FUND (5115)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>OPERATING REVENUE</b>				
	<b>Building Maintenance</b>				
326070	Building maintenance allocation	0	0	0	2,858,196
326080	Building maintenance	0	0	0	0
326090	Electrical maintenance	0	0	0	0
326100	A/C maintenance	0	0	0	0
	<b>Total Building Maintenance</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,858,196</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,858,196</u>
	<b>Other Revenue</b>				
323030	Resale of Electricity				12,000
	<b>Total Other Revenue</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,000</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
	Transfer in from Fleet Maintenance Services				920,393
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>920,393</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,790,589</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,790,589</u>

**FACILITIES MAINTENANCE SERVICES FUND (5115)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
40300	Facility Management & Maint	0	0	0	1,112,859
40305	Facility Maint.-Dev Center/EOC	0	0	0	641,202
40310	Facility maintenance - City Ha	0	0	0	898,963
80000	Reserve Approp - Facility Maint Serv Fd				811,690
	<b>Total Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,464,714</b>
	<b>Non-Departmental Expenditures</b>				
60130	Transfer to Debt Service				235,231
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>235,231</b>
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,699,945</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>0</b>			<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>0</b>			<b>87,796</b>
	<b>UNRESERVED</b>	<b>0</b>			<b>2,848</b>
	<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,644</b>

## MUNICIPAL INFORMATION SYSTEM FUND SUMMARY

### Mission

To assist city departments in meeting their computer and technology requirements

### Goals

- Recruit and retain well qualified Information Technology professionals
- Leverage industry trends for improved service at lower cost
- Implement strategic plan recommendations
- Begin implementation of desktop virtualization (depends on success of pilots)
- Acquire replacement for Peoplesoft ERP and Municipal Court System
- Activate Disaster Recovery facility at Water Dept

### Mission Elements

- Technology infrastructure
- Software applications support
- Help Desk
- City's Call Center
- IT standards, infrastructure security, disaster recovery, and governance

### Highlights

- Completed Outlook migration
- Initiated Outbound calling
- Initiated Agenda Automation project
- Established IT Steering Committee
- Rated #5 in US – Digital Cities Survey

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
GIS sales	107	0	0	0
Charges to Airport Fund	129,372	119,724	119,724	131,496
Charges to Liab & Benefits Fund	33,468	33,492	33,492	39,516
Charges to General Fund	8,377,584	7,598,280	7,598,280	8,023,992
Charges to Golf Centers Fund	18,138	3,840	3,840	5,892
Charges to Visitor Facilities Fund	332,088	300,684	300,684	262,296
Charges to Redlight Photo Enforcement	0	5,364	5,364	7,980
Charges to LEPC	864	1,116	1,116	948
Charges to Marina Fund	29,688	27,252	27,252	25,248
Charges to Maintenance Services Fund	241,068	221,868	221,868	169,920
Charges to Engineering Services Fund	203,028	209,880	209,880	281,856
Charges to Stores Fund	36,624	35,124	35,124	41,172
Charges to Gas Division	1,164,672	1,119,444	1,119,444	1,010,652
Charges to Wastewater Division	1,408,920	1,401,840	1,401,840	1,264,188
Charges to Water Division	1,976,688	1,856,100	1,856,100	1,729,224
Charges to Storm Water Division	796,428	754,896	754,896	599,868
Charges to Development Svcs Fund	612,720	518,352	518,352	556,272
Interest on investments	6,714	10,225	5,036	6,729
Net Inc/Dec in FV of Investment	589	0	(589)	0
Interest earned - miscellaneous	366	0	0	0
Convenience Fee	0	203,771	252,081	0
Intergovernmental services	1,994	0	0	0
Transfer from Other Funds	0	0	0	1,400,000
<b>Total</b>	<b>15,371,119</b>	<b>14,421,252</b>	<b>14,463,784</b>	<b>15,557,249</b>

## MUNICIPAL INFORMATION SYSTEM FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	5,850,698	5,887,695	5,716,880	6,050,144
Materials Supplies	973,578	366,402	480,937	344,859
Contractual Services	7,046,362	6,705,430	6,785,851	6,419,216
Other Charges	212,496	257,255	282,336	126,068
Reserve Appropriations	0	313,225	1,581	3,000,000
Debt Service	0	0	0	0
Schools/Seminars/Training	15,762	29,000	5,248	0
Internal Services Allocations	1,138,296	1,205,976	1,205,976	1,239,600
Transfer Out	0	0	0	0
Capital Outlay	39,956	25,000	25,000	25,000
<b>Total</b>	<b>15,277,147</b>	<b>14,789,983</b>	<b>14,503,810</b>	<b>17,204,887</b>
<b>Full Time Equivalents:</b>	<b>98</b>	<b>94</b>		<b>93</b>

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
On-time Internal Service: % Help Desk Calls Resolved on the Spot	60.13%	62.15%	>= 50.00%
On-time Internal Service: % Help Desk Calls Resolved in < 8 hours	78.04%	75.58%	>= 80.00%
Equipment Availability: Network (Total Availability)	99.68%	99%	>= 95.00%
Equipment Availability: GroupWise/Outlook (Total Availability)	99.99%	N/A*	>= 95.00%
Equipment Availability: Phone System (Total Availability)	99.95%	99%	>= 95.00%
Change Requests: % Successfully Completed	95.65%	92.28%	>= 95.00%

\* Data currently unavailable due to moving from an "In-house" to a "Hosted" environment.

**MUNICIPAL INFORMATION SYSTEM FUND (5210)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	1,474,278		1,581,798	2,114,814
	<b>Reserved for Encumbrances</b>	586,589		573,041	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	2,060,867	0	2,154,839	2,114,814
	<b>OPERATING REVENUE</b>				
	<b>Charges for Services</b>				
327000	Charges to Airport Fund	129,372	119,724	119,724	131,496
327015	Charges to Liab & Benefits Fund	33,468	33,492	33,492	39,516
327030	Charges to General Fund	8,377,584	7,598,280	7,598,280	8,023,992
327040	Charges to Golf Centers Fund	18,138	3,840	3,840	5,892
327050	Charges to Visitor Facilities Fund	332,088	300,684	300,684	262,296
327055	Charges to Redlight Photo Enforcement	0	5,364	5,364	7,980
327060	Charges to LEPC	864	1,116	1,116	948
327070	Charges to Marina Fund	29,688	27,252	27,252	25,248
327080	Charges to Maintenance Services Fund	241,068	221,868	221,868	169,920
327085	Charges to Engineering Services Fund	203,028	209,880	209,880	281,856
327100	Charges to Stores Fund	36,624	35,124	35,124	41,172
327110	Charges to Gas Division	1,164,672	1,119,444	1,119,444	1,010,652
327120	Charges to Wastewater Division	1,408,920	1,401,840	1,401,840	1,264,188
327130	Charges to Water Division	1,976,688	1,856,100	1,856,100	1,729,224
327131	Charges to Storm Water Division	796,428	754,896	754,896	599,868
327140	Charges to Development Svcs Fund	612,720	518,352	518,352	556,272
	<b>Total Charges for Services</b>	15,361,350	14,207,256	14,207,256	14,150,520
	<b>TOTAL OPERATING REVENUE</b>	15,361,350	14,207,256	14,207,256	14,150,520
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	6,714	10,225	5,036	6,729
340995	Net Inc/Dec in FV of Investment	589	0	(589)	0
341030	Interest on investments - Miscellaneous	366	0	0	0
	<b>Total Interest Income</b>	7,668	10,225	4,447	6,729
	<b>Other Revenue</b>				
308410	GIS Sales	107	0	0	0
343535	Convenience Fee	0	203,771	252,081	0
344500	Intergovernmental services	1,994	0	0	0
	<b>Total Other Revenue</b>	2,101	203,771	252,081	0
	<b>TOTAL NON-OPERATING REVENUE</b>	9,769	213,996	256,528	6,729
	<b>Interfund Contributions</b>				
352520	Transfer from Workers' Comp Fund	0	0	0	1,400,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	0	0	1,400,000
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	15,371,119	14,421,252	14,463,784	15,557,249
	<b>TOTAL FUNDS AVAILABLE</b>	17,431,986	14,421,252	16,618,623	17,672,063



**MUNICIPAL INFORMATION SYSTEM FUND (5210)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
11475	E-Government Services	1,327,269	1,441,639	1,440,110	1,351,710
40400	MIS Administration	747,360	780,607	849,174	793,204
40420	MIS Customer Services	2,836,963	2,638,379	2,640,449	2,680,380
40430	Wi / Fi - Auto Meter Reading	1,741,938	1,178,520	1,242,332	1,089,137
40450	MIS telephone services	196,685	311,268	246,276	221,780
40470	MIS operations	4,152,032	4,206,305	4,206,138	3,950,663
40480	Connectivity/Hardware Infrastr	1,556,027	1,416,775	1,416,527	1,572,823
40495	MIS-Application Supt-Police/MC	2,718,875	2,503,265	2,462,803	2,490,183
80070	Reserve Approp - MIS Fund	0	313,225	0	3,055,008
	<b>Total Departmental Expenditures</b>	<b>15,277,147</b>	<b>14,789,983</b>	<b>14,503,810</b>	<b>17,204,887</b>
	<b>TOTAL MUNICIPAL INFO. SYSTEM FUND (5210)</b>	<b>15,277,147</b>	<b>14,789,983</b>	<b>14,503,810</b>	<b>17,204,887</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	573,041		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	426,147
	<b>UNRESERVED</b>	1,581,798		2,114,814	41,028
	<b>CLOSING BALANCE</b>	<b>2,154,839</b>	<b>0</b>	<b>2,114,814</b>	<b>467,175</b>

## ENGINEERING SERVICES FUND SUMMARY

### Mission

The mission of the Engineering Services Department is to assist City departments in support of new projects and maintenance of existing infrastructure

### Goals

- Execute 90% of Capital Budget within budget year
- Maintain the change order value as less than 3% of all projects under contract with no individual project exceeding 10% of contract value
- Ensure that 90% of Capital Projects are classified as on time and within budget on each month's Project Status Report
- Initiate design on 100% of Bond 12 or Street Fund project scheduled for construction within next 12 months
- Change Engineering staff business processes and culture

### Mission Elements

- Plan, develop, design and manage projects to completion
- Provide technical support to all internal and external clients

### Highlights

- Initiated transition of department culture from project ownership to client oriented service department
- Initiated project procurement
- Anticipate a 15-20% improvement in Capital program execution from previous fiscal year
- Bond 2008 program execution/preparation for Bond 2012
- Initiated web-based project management integration (P-6) effectively reducing reproduction costs and improving timeliness of information delivery

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Engineering svcs-other govts	77,755	0	22,516	0
Engineering svcs-CIP projects	3,445,154	4,400,199	4,400,199	3,100,735
Engineering svcs-interdept	1,029,504	200,000	359,608	600,000
Engineering svcs-miscellaneous	2,800	0	200	0
Eng alloc - Development Serv	0	0	0	16,087
Eng alloc-General Fund	97,908	279,072	279,072	280,063
Eng alloc-Gas Division	1,560	11,784	11,784	815
Eng alloc-Wastewater Division	65,136	178,116	178,116	90,182
Eng alloc-Water Division	49,104	86,508	86,508	59,792
Eng Alloc-Storm Water Division	35,220	99,144	99,144	47,372
Eng alloc-Maint Svcs Fund	1,068	0	0	7,450
Interest on investments	0	1,602	1,602	971
Purchase discounts	2,953	0	246	0
Contribution to aid constructi	14,879	0	0	0
Transf fr Maint Svc Fd-overchg	0	5,300	5,300	0
Revenue	4,823,042	5,261,725	5,444,295	4,203,467
<b>Total</b>	<b>4,823,042</b>	<b>5,261,725</b>	<b>5,444,295</b>	<b>4,203,467</b>

## ENGINEERING SERVICES FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	3,357,959	3,631,079	3,732,487	3,601,100
Materials Supplies	77,942	87,990	95,436	93,988
Contractual Services	526,698	528,468	528,710	280,997
Other Charges	668	850	1,030	850
Reserve Appropriations	0	0	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	12,968	2,500	3,466	0
Internal Services Allocations	952,116	881,388	881,388	970,596
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>4,928,351</b>	<b>5,132,276</b>	<b>5,242,516</b>	<b>4,947,531</b>
<b>Full Time Equivalents:</b>	<b>61</b>	<b>58</b>		<b>57</b>

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Number of Multi-Project RFP's	5	3	4
Number of large A/E & testing contracts/value	46/\$25M	38/\$10.3M	45/\$20M
Number of large construction contracts	65/\$88M	35/\$86M	30/\$70M
Number of payments authorized/total value	3,390/\$122.3M	1,394/\$186.4M	1,150/\$160M

**ENGINEERING SERVICES FUND (5310)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>AMENDED BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>	634,465		600,798	904,216
	<b>Reserved for Encumbrances</b>	173,281		101,639	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>807,746</u>	<u>0</u>	<u>702,437</u>	<u>904,216</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	0	1,602	1,602	971
	<b>Total Interest Income</b>	<u>0</u>	<u>1,602</u>	<u>1,602</u>	<u>971</u>
	<b>Other Revenue</b>				
343650	Purchase discounts	2,953	0	246	0
343710	Contribution to aid construction	14,879	0	0	0
	<b>Total Other Revenue</b>	<u>17,833</u>	<u>0</u>	<u>246</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>17,833</u>	<u>1,602</u>	<u>1,848</u>	<u>971</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
327300	Engineering svcs-other govts	77,755	0	22,516	0
327301	Engineering svcs-CIP projects	3,445,154	4,400,199	4,400,199	3,100,735
327302	Engineering svcs-interdept	1,029,504	200,000	359,608	600,000
327303	Engineering svcs-miscellaneous	2,800	0	200	0
327350	Eng alloc - Development Serv.	0	0	0	16,087
327400	Eng alloc-General Fund	97,908	279,072	279,072	280,063
327405	Eng alloc-Visitor Facility Fund	0	0	0	0
327410	Eng alloc-Gas Division	1,560	11,784	11,784	815
327411	Eng alloc-Wastewater Division	65,136	178,116	178,116	90,182
327412	Eng alloc-Water Division	49,104	86,508	86,508	59,792
327413	Eng Alloc-Storm Water Division	35,220	99,144	99,144	47,372
327435	Eng alloc-Maint Svcs Fund	1,068	0	0	7,450
350400	Transf fr General Liab Fd	0	0	0	0
350420	Transf fr Maint Svc Fd-overchg	0	5,300	5,300	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>4,805,209</u>	<u>5,260,123</u>	<u>5,442,447</u>	<u>4,202,496</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>4,823,042</u>	<u>5,261,725</u>	<u>5,444,295</u>	<u>4,203,467</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>5,630,788</u>	<u>5,261,725</u>	<u>6,146,732</u>	<u>5,107,683</u>

**ENGINEERING SERVICES FUND (5310)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
11150	Dir of Engineering Services	1,726,010	1,832,543	1,835,225	1,667,843
11160	Major Projects Activity	1,104,200	1,245,676	1,342,050	1,137,826
11180	Survey	405,416	450,171	451,213	413,450
11190	Construction Inspection	1,430,721	1,326,419	1,332,138	1,295,469
11210	Property and Land Acquisition	262,004	277,467	281,891	273,316
80100	Reserve Appropriation - Engineering	0	0	0	159,627
	<b>Total Departmental Expenditures</b>	<b>4,928,351</b>	<b>5,132,276</b>	<b>5,242,516</b>	<b>4,947,531</b>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ENGINEERING SERVICES FUND (5310)</b>		<b>4,928,351</b>	<b>5,132,276</b>	<b>5,242,516</b>	<b>4,947,531</b>
<b>RESERVED FOR ENCUMBRANCES</b>		101,639		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	148,426
<b>UNRESERVED</b>		600,798		904,216	11,727
<b>CLOSING BALANCE</b>		<b>702,437</b>	<b>0</b>	<b>904,216</b>	<b>160,152</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	0		(315,262)	379,812
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		1,254,045	1,254,045
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>938,783</u>	<u>1,633,857</u>
	<b>EMPLOYEE BENEFITS DIVISION</b>				
	<b>OPERATING REVENUE</b>				
	<b>Employee Contribution - Medical</b>				
328300	Employee contrib-Citicare Fire	2,179,585	2,290,001	1,926,794	2,767,455
	<b>Total Employee Contribution - Medical</b>	<u>2,179,585</u>	<u>2,290,001</u>	<u>1,926,794</u>	<u>2,767,455</u>
	<b>Retirees' Contribution - Medical</b>				
328320	Retiree contrib-Citicare Fire	829,269	937,299	839,794	968,748
	<b>Total Retirees' Contribution - Medical</b>	<u>829,269</u>	<u>937,299</u>	<u>839,794</u>	<u>968,748</u>
	<b>Grants Contribution - Medical</b>				
328340	Grants contrib-Citicare Fire	704	0	0	0
	<b>Total Grants Contribution - Citicare Fire</b>	<u>704</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Other Operating Revenues</b>				
328292	Stop loss reimb-Fire	762,065	204,713	204,713	234,358
	<b>Total Other Operating Revenues</b>	<u>762,065</u>	<u>204,713</u>	<u>204,713</u>	<u>234,358</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>3,771,623</u>	<u>3,432,013</u>	<u>2,971,300</u>	<u>3,970,561</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	941	1,000	302	213
	<b>Total Interest Income</b>	<u>941</u>	<u>1,000</u>	<u>302</u>	<u>213</u>
	<b>Other Revenue</b>				
328296	RDS rebates-Fire	43,246	0	0	0
	<b>Total Other Revenue</b>	<u>43,246</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>44,188</u>	<u>1,000</u>	<u>302</u>	<u>213</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>City Contribution - Medical</b>				
328310	City contrib-Citicare Fire	2,990,913	2,908,644	2,908,644	3,399,130
	<b>Total City Contribution - Medical</b>	<u>2,990,913</u>	<u>2,908,644</u>	<u>2,908,644</u>	<u>3,399,130</u>
	<b>Other Interfund Contributions</b>				
352500	Transfer from Group Health Ins Fund	543,000	0	0	0

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)  
FIRE HEALTH PLAN  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Total Other Interfund Contributions	543,000	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>3,533,913</b>	<b>2,908,644</b>	<b>2,908,644</b>	<b>3,399,130</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>7,349,724</b>	<b>6,341,657</b>	<b>5,880,247</b>	<b>7,369,904</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>7,349,724</b>	<b>6,341,657</b>	<b>6,819,030</b>	<b>9,003,761</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)  
FIRE HEALTH PLAN  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Departmental Expenditures</b>				
40602	Citicare-Fire	6,237,637	6,263,250	5,185,173	7,356,798
	<b>Total Departmental Expenditures</b>	<u>6,237,637</u>	<u>6,263,250</u>	<u>5,185,173</u>	<u>7,356,798</u>
	<b>Non-Departmental Expenditures</b>				
60000	Operating Transfers Out	173,304	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>173,304</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL LIAB &amp; EMPL BENEFITS FUND-FIRE (5608)</b>	<u><u>6,410,941</u></u>	<u><u>6,263,250</u></u>	<u><u>5,185,173</u></u>	<u><u>7,356,798</u></u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	1,254,045		1,254,045	1,254,045
	<b>UNRESERVED</b>	<u>(315,262)</u>		<u>379,812</u>	<u>392,918</u>
	<b>CLOSING BALANCE</b>	<u><u>938,783</u></u>	<u><u>0</u></u>	<u><u>1,633,857</u></u>	<u><u>1,646,963</u></u>



**LIABILITY & EMPLOYEE BENEFITS FUND (5609)  
PUBLIC SAFETY HEALTH PLAN  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	0		6,842,035	7,153,042
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		821,991	821,991
	<b>BEGINNING BALANCE</b>	0	0	7,664,026	7,975,033
<b>EMPLOYEE BENEFITS DIVISION</b>					
<b>OPERATING REVENUE</b>					
<b>Employee Contribution - Medical</b>					
328400	Employee contrib-Public Safety	1,331,423	1,322,278	1,102,329	1,015,552
	<b>Total Employee Contribution - Medical</b>	1,331,423	1,322,278	1,102,329	1,015,552
<b>Retirees' Contribution - Medical</b>					
328420	Retiree contrib-Public Safety	749,721	601,706	486,146	471,039
	<b>Total Retirees' Contribution - Medical</b>	749,721	601,706	486,146	471,039
<b>Cobra Contribution - Medical</b>					
328430	COBRA-Public Safety	2,576	0	1,272	23,221
	<b>Total Cobra Contribution - Medical</b>	2,576	0	1,272	23,221
<b>Other Operating Revenues</b>					
328293	Stop loss reimpls-Public Safe	0	235,322	924,096	278,515
	<b>Total Other Operating Revenues</b>	0	235,322	924,096	278,515
	<b>TOTAL OPERATING REVENUE</b>	2,083,721	2,159,306	2,513,842	1,788,328
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	9,201	800	9,717	1,428
340995	Net Inc/Dec in FV of Investment	1,870	0	(1,870)	0
	<b>Total Interest Income</b>	11,071	800	7,847	1,428
<b>Other Revenue</b>					
328297	RDS rebates-Public Safety	33,799	0	0	0
	<b>Total Other Revenue</b>	33,799	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	44,870	800	7,847	1,428
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328410	City contrib-Public Safety	3,670,663	3,695,688	3,695,688	3,552,667
	<b>Total City Contribution - Medical</b>	3,670,663	3,695,688	3,695,688	3,552,667
<b>Other Interfund Contributions</b>					
352500	Transfer from Group Health Ins Fund	6,950,228	0	0	0
	<b>Total Other Interfund Contributions</b>	6,950,228	0	0	0

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**PUBLIC SAFETY HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Grants Contribution - Medical</b>				
328440	Grants contrib-Public Safety	12,939	31,091	9,098	5,683
	<b>Total Grants Contribution - Medical</b>	<u>12,939</u>	<u>31,091</u>	<u>9,098</u>	<u>5,683</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>10,633,830</u>	<u>3,726,779</u>	<u>3,704,786</u>	<u>3,558,350</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>12,762,421</u>	<u>5,886,885</u>	<u>6,226,475</u>	<u>5,348,105</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>12,762,421</u></u>	<u><u>5,886,885</u></u>	<u><u>13,890,501</u></u>	<u><u>13,323,138</u></u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)  
PUBLIC SAFETY HEALTH PLAN  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
40603	Citicare-Public Safety	5,098,395	5,835,424	5,915,468	3,756,352
40605	Public Safety-CDHP	0	0	0	1,609,865
	<b>Total Departmental Expenditures</b>	<b>5,098,395</b>	<b>5,835,424</b>	<b>5,915,468</b>	<b>5,366,216</b>
<b>Non-Departmental Expenditures</b>					
60445	Transfer to Other Employee Benefits Fund	0	0	0	77,793
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>77,793</b>
<b>TOTAL LIAB &amp; EMPL BENEFITS FUND-POLICE (5609)</b>		<b>5,098,395</b>	<b>5,835,424</b>	<b>5,915,468</b>	<b>5,444,010</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>821,991</b>		<b>821,991</b>	<b>821,991</b>
<b>UNRESERVED</b>		<b>6,842,035</b>		<b>7,153,042</b>	<b>7,057,137</b>
<b>CLOSING BALANCE</b>		<b>7,664,026</b>	<b>0</b>	<b>7,975,033</b>	<b>7,879,128</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	(20,373,055)		8,739,582	12,234,665
	Unreserved - Citicare	6,094,152		0	0
	Unreserved - Fire	(615,158)		0	0
	Unreserved - Public Safety	6,241,218		0	0
	Reserved for Encumbrances - Citicare	0		0	0
	Reserved for Encumbrances - Fire	0		0	0
	Reserved for Encumbrances - Public Safety	0		0	0
	Reserved for Commitments - Citicare	13,205,150		2,961,769	2,961,769
	Reserved for Commitments - Fire	6,729,305		0	0
	Reserved for Commitments - Public Safety	5,197,294		0	0
	<b>BEGINNING BALANCE</b>	<u>16,478,906</u>	<u>0</u>	<u>11,701,351</u>	<u>15,196,434</u>
	<b>OPERATING REVENUE</b>				
	<b>Employee Contribution - Medical</b>				
328000	Employee contribution - Citicare	3,155,348	3,023,192	2,833,782	3,246,086
328001	Employee contribution-Premium	1,306,619	1,710,710	1,095,118	1,530,904
328280	Employee contribution-Alt Choice	8	0	0	0
	<b>Total Employee Contribution - Medical</b>	<u>4,461,976</u>	<u>4,733,901</u>	<u>3,928,900</u>	<u>4,776,991</u>
	<b>Retirees' Contribution - Medical</b>				
328230	Retiree contribution-Citicare	798,152	832,426	758,819	910,260
328231	Retiree contribution-Premium	144,167	173,023	127,754	152,227
	<b>Total Retirees' Contribution - Medical</b>	<u>942,319</u>	<u>1,005,449</u>	<u>886,573</u>	<u>1,062,488</u>
	<b>Cobra Contribution - Medical</b>				
328260	Cobra contribution-Citicare	24,890	13,728	3,392	11,066
328261	Cobra contribution-Premium	25,250	92,282	22,672	27,580
	<b>Total Cobra Contribution - Medical</b>	<u>50,140</u>	<u>106,011</u>	<u>26,065</u>	<u>38,646</u>
	<b>Council Contribution - Medical</b>				
328240	Council contribution-Citicare	4,299	760	3,535	4,260
	<b>Total Council Contribution - Medical</b>	<u>4,299</u>	<u>760</u>	<u>3,535</u>	<u>4,260</u>
	<b>Other Operating Revenues</b>				
328290	Stop loss reimbursements-Citicare	675,923	727,306	727,306	484,242
328294	Stop loss reimbursements-Premium	235,606	737,306	128,348	484,242
	<b>Total Other Operating Revenues</b>	<u>911,529</u>	<u>1,464,612</u>	<u>855,654</u>	<u>968,485</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>6,370,263</u>	<u>7,310,734</u>	<u>5,700,726</u>	<u>6,850,869</u>
	<b>NON-OPERATING REVENUE</b>				

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Interest Income</b>				
340900	Interest on investments	89,700	63,807	32,108	41,433
340995	Net Inc/Dec in FV of Investment	(14,261)	0	(2,872)	0
	<b>Total Interest Income</b>	<b>75,439</b>	<b>63,807</b>	<b>29,236</b>	<b>41,433</b>
	<b>Other Revenue</b>				
328295	RDS Rebates-Citicare	71,055	0	0	0
352520	Transfer from Other Funds	173,304	0	0	0
	<b>Total Other Revenue</b>	<b>244,359</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>319,799</b>	<b>63,807</b>	<b>29,236</b>	<b>41,433</b>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>City Contribution - Medical</b>				
328210	City contribution-Citicare	8,624,174	6,860,388	6,860,388	7,822,610
328211	City contribution-Premium	2,089,428	1,992,744	1,994,801	1,893,155
	<b>Total City Contribution - Medical</b>	<b>10,713,602</b>	<b>8,853,132</b>	<b>8,855,189</b>	<b>9,715,765</b>
	<b>Grants Contribution - Medical</b>				
328220	Grants contribution-Citicare	359,578	359,677	312,934	380,399
328221	Grants contribution-Premium	45,681	52,439	36,711	24,929
	<b>Total Grants Contribution - Medical</b>	<b>405,259</b>	<b>412,115</b>	<b>349,645</b>	<b>405,328</b>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>11,118,861</b>	<b>9,265,247</b>	<b>9,204,834</b>	<b>10,121,093</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>17,808,923</b>	<b>16,639,788</b>	<b>14,934,797</b>	<b>17,013,394</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>34,287,828</b>	<b>16,639,788</b>	<b>26,636,148</b>	<b>32,209,828</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
40600	Citicare	10,108,674	11,600,131	9,046,399	11,390,773
40601	Citicare Alternate Choice	8,827	0	1,219	0
40604	Citicare Premium	4,851,746	4,654,626	2,392,097	4,413,928
	<b>Total Departmental Expenditures</b>	<b>14,969,248</b>	<b>16,254,757</b>	<b>11,439,714</b>	<b>15,804,700</b>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	7,617,228	0	0	0
60445	Transfer to Other Employee Benefits Fund	0	0	0	267,740
	<b>Total Non-Departmental Expenditures</b>	<b>7,617,228</b>	<b>0</b>	<b>0</b>	<b>267,740</b>
<b>TOTAL LIAB &amp; EMPL BENEFITS FUND (5610)</b>		<b>22,586,477</b>	<b>16,254,757</b>	<b>11,439,714</b>	<b>16,072,440</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>2,961,769</b>		<b>2,961,769</b>	<b>2,961,769</b>
<b>UNRESERVED</b>		<b>8,739,582</b>		<b>12,234,665</b>	<b>13,175,619</b>
<b>CLOSING BALANCE</b>		<b>11,701,351</b>	<b>0</b>	<b>15,196,434</b>	<b>16,137,388</b>

## LIABILITY & EMPLOYEE BENEFITS GENERAL LIABILITY FUND SUMMARY

### Mission

Successfully manage the claims and insurance program, limit liability and provide the safest work environment for employees

### Goals

- Keep liability claims costs to a minimum
- Protect the City's assets from catastrophic losses
- Provide insurance requirements for all the City's contractual agreements

### Mission Elements

- Mitigate the City's exposure to risk

### Highlights

- Reduced the use of outside counsel
- Decreased the cost of legal expenses by 69%
- Decreased the number of lawsuits opened by 16%
- Implemented the Responsible Driver letter
- Improved utilization of technology by use of file management system

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Charges to Airport Fund	420,780	334,800	334,800	322,056
Charges to Crime Control&Prev District	77,868	83,256	83,256	66,864
Charges to General Fund	3,327,515	3,221,400	3,221,316	3,082,020
Charges to Golf Centers Fund	26,694	7,896	7,896	7,980
Charges to Visitor Facilities Fund	27,924	42,468	42,468	39,480
Charges to Redlight Photo Enforcement	0	2,316	2,316	2,064
Charges to LEPC	1,200	1,164	1,164	1,032
Charges to Marina Fund	26,100	120,636	120,636	118,248
Charges to Maintenance Svcs Fund	126,552	116,532	116,532	100,236
Charges to Engineering Services Fund	89,844	82,548	82,548	72,000
Charges to MIS Fund	144,648	265,596	265,596	251,124
Charges to Stores Fund	36,408	34,380	34,380	30,864
Charges to Gas Division	236,940	225,684	225,684	207,996
Charges to Wastewater Division	306,732	425,988	425,988	401,592
Charges to Water Division	1,147,476	802,836	802,836	756,948
Charges to Storm Water Division	93,192	107,412	107,412	96,516
Charges to Development Svcs Fund	87,576	82,608	82,608	52,656
TX State Aquarium contribution	0	131,976	131,976	133,586
Interest on investments	46,095	41,397	18,279	26,599
Net Inc/Dec in FV of Investment	(17,014)	0	0	0
Recovery on damage claims	2,246	0	2,675	0
<b>Total</b>	<b>6,208,776</b>	<b>6,130,893</b>	<b>6,110,366</b>	<b>5,769,861</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	9,725	109,725	87,434	296,180
Materials Supplies	2,976	15,000	16,063	15,000
Contractual Services	5,435,718	5,998,970	5,997,553	5,444,308
Other Charges	0	0	0	0
Reserve Appropriations	0	150,000	0	0
Debt Service	0	0	0	0

**LIABILITY & EMPLOYEE BENEFITS GENERAL LIABILITY  
FUND SUMMARY**

<b>CLASSIFICATION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
Schools/Seminars/Training	0	0	0	0
Internal Services Allocations	0	0	0	972
Transfer Out	0	0	0	1,520,000
Capital Outlay	0	0	0	0
<b>Total</b>	<b>5,448,419</b>	<b>6,273,695</b>	<b>6,101,050</b>	<b>7,276,460</b>
<b>Full Time Equivalents:</b>	<b>1</b>	<b>1</b>		<b>3</b>

<b>PERFORMANCE MEASURES</b>	<b>ACTUALS 2010-2011</b>	<b>ACTUALS 2011-2012</b>	<b>TARGET 2012-2013</b>
Reduction in the number of preventable vehicle accidents	0	26.00%	>=5%
Reduction in total paid for lawsuits	n/a	92.00%	>=5%



**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**  
**GENERAL LIABILITY**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	3,133,519		3,633,383	5,621,554
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	6,988,919		7,249,412	5,270,557
	<b>BEGINNING BALANCE</b>	10,122,438	0	10,882,795	10,892,111
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
340030	TX State Aquarium contribution	0	131,976	131,976	133,586
343300	Recovery on damage claims	2,246	0	2,675	0
	<b>Total Other Revenue</b>	2,246	131,976	134,651	133,586
	<b>TOTAL NON-OPERATING REVENUE</b>	2,246	131,976	134,651	133,586
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	420,780	334,800	334,800	322,056
327025	Chrgs to Crime Control&Prev District	77,868	83,256	83,256	66,864
327030	Charges to General Fund	3,327,515	3,221,400	3,221,316	3,082,020
327040	Charges to Golf Centers Fund	26,694	7,896	7,896	7,980
327050	Charges to Visitor Facilities Fund	27,924	42,468	42,468	39,480
327055	Charges to Redlight Photo Enforcement	0	2,316	2,316	2,064
327060	Charges to LEPC	1,200	1,164	1,164	1,032
327070	Charges to Marina Fund	26,100	120,636	120,636	118,248
327080	Charges to Maintenance Svcs Fund	126,552	116,532	116,532	100,236
327085	Charges to Engineering Services Fund	89,844	82,548	82,548	72,000
327090	Charges to MIS Fund	144,648	265,596	265,596	251,124
327100	Charges to Stores Fund	36,408	34,380	34,380	30,864
327110	Charges to Gas Division	236,940	225,684	225,684	207,996
327120	Charges to Wastewater Division	306,732	425,988	425,988	401,592
327130	Charges to Water Division	1,147,476	802,836	802,836	756,948
327131	Charges to Storm Water Division	93,192	107,412	107,412	96,516
327140	Charges to Development Svcs Fund	87,576	82,608	82,608	52,656
	<b>Total Insurance Contrib - Other Funds</b>	6,177,449	5,957,520	5,957,436	5,609,676
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	6,177,449	5,957,520	5,957,436	5,609,676
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,179,695	6,089,496	6,092,087	5,743,262
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	46,095	41,397	18,279	26,599
340995	Net Inc/Dec in FV of Investment	(17,014)	0	0	0
	<b>Total Interest Income</b>	29,081	41,397	18,279	26,599
	<b>TOTAL NON-OPERATING REVENUE</b>	29,081	41,397	18,279	26,599
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,208,776	6,130,893	6,110,366	5,769,861
	<b>TOTAL FUNDS AVAILABLE</b>	16,331,214	6,130,893	16,993,160	16,661,971

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)  
GENERAL LIABILITY  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
40500	Self Insurance Claims	2,308,234	2,458,618	2,458,265	2,346,482
40520	Insurance Policy Premiums	2,582,463	2,757,677	2,757,677	2,870,051
40525	Property Damage Claims	125,726	202,000	202,000	252,500
40530	Unemployment Compensation	240,671	360,000	360,000	0
40540	Occupational Health/Other	191,325	245,400	245,400	0
40570	Litigation Support	0	100,000	77,709	284,427
	<b>Total Departmental Expenditures</b>	<b>5,448,419</b>	<b>6,123,695</b>	<b>6,101,050</b>	<b>5,753,460</b>
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	0	0	0	1,520,000
80011	Reserve Approp-General Liab	0	150,000	0	3,000
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>1,523,000</b>
<b>TOTAL LIAB &amp; EMPL BENEFITS-LIAB (5611)</b>		<b>5,448,419</b>	<b>6,273,695</b>	<b>6,101,050</b>	<b>7,276,460</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>7,249,412</b>		<b>5,270,557</b>	<b>5,270,557</b>
<b>UNRESERVED</b>		<b>3,633,383</b>		<b>5,621,554</b>	<b>4,114,954</b>
<b>CLOSING BALANCE</b>		<b>10,882,795</b>	<b>0</b>	<b>10,892,111</b>	<b>9,385,511</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	739,871		4,676,509	4,657,687
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	7,116,598		3,529,197	3,513,936
	<b>BEGINNING BALANCE</b>	<u>7,856,469</u>	<u>0</u>	<u>8,205,706</u>	<u>8,171,623</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	98,556	94,776	94,776	93,792
327020	Charges to Fed/St Grant Fund	92,190	102,456	85,057	98,628
327025	Chrgs to Crime Control&Prev District	66,516	70,752	70,752	66,288
327030	Charges to General Fund	2,035,384	1,919,352	1,919,352	1,962,564
327040	Charges to Golf Centers Fund	14,958	0	0	0
327050	Charges to Visitor Facilities Fund	10,140	9,852	9,852	10,260
327055	Charges to Redlight Photo Enforcement	0	1,968	1,968	2,052
327060	Charges to LEPC	1,020	984	984	1,032
327070	Charges to Marina Fund	15,216	14,772	14,772	15,396
327080	Charges to Maintenance Svcs Fund	88,212	81,768	81,768	79,032
327085	Charges to Engineering Svcs Fund	64,896	60,096	60,096	59,508
327090	Charges to MIS Fund	104,436	96,552	96,552	96,456
327100	Charges to Stores Fund	21,300	20,688	20,688	20,532
327110	Charges to Gas Division	137,700	132,996	132,996	138,528
327120	Charges to Wastewater Division	169,332	164,520	164,520	172,404
327130	Charges to Water Division	226,104	215,748	215,748	223,704
327131	Charges to Storm Water Division	76,044	85,704	85,704	89,280
327140	Charges to Development Svcs Fund	63,888	59,100	59,100	47,208
	<b>Total Insurance Contrib - Other Funds</b>	<u>3,285,891</u>	<u>3,132,084</u>	<u>3,114,685</u>	<u>3,176,664</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,285,891</u>	<u>3,132,084</u>	<u>3,114,685</u>	<u>3,176,664</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	42,820	37,713	15,813	24,210
340995	Net Inc/Dec in FV of Investmen	(18,820)	0	0	0
	<b>Total Interest Income</b>	<u>24,000</u>	<u>37,713</u>	<u>15,813</u>	<u>24,210</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>24,000</u>	<u>37,713</u>	<u>15,813</u>	<u>24,210</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>3,309,892</u>	<u>3,169,797</u>	<u>3,130,498</u>	<u>3,200,874</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>11,166,361</u>	<u>3,169,797</u>	<u>11,336,204</u>	<u>11,372,497</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)  
WORKERS COMPENSATION  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Departmental Expenditures</b>				
40510	Worker's Compensation	2,960,655	3,168,081	3,164,581	3,200,624
	<b>Total Departmental Expenditures</b>	2,960,655	3,168,081	3,164,581	3,200,624
	<b>Non-Departmental Expenditures</b>				
60430	Transfer to MIS Fund	0	0	0	1,400,000
	<b>Total Non-Departmental Expenditures</b>	0	0	0	1,400,000
	<b>TOTAL LIAB &amp; EMPL BENEFITS-WC (5612)</b>	<u>2,960,655</u>	<u>3,168,081</u>	<u>3,164,581</u>	<u>4,600,624</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	3,529,197		3,513,936	3,513,936
	<b>UNRESERVED</b>	<u>4,676,509</u>		<u>4,657,687</u>	<u>3,257,937</u>
	<b>CLOSING BALANCE</b>	<u>8,205,706</u>	0	<u>8,171,623</u>	<u>6,771,873</u>

# LIABILITY & EMPLOYEE BENEFITS ADMINISTRATION FUND SUMMARY

## Mission

To provide and administer responsive and cost effective benefit programs that meet the needs of City of Corpus Christi employees, retirees and their dependents

To successfully manage the claims and insurance program, limit liability and provide the safest work environment for employees

## Goals

- Continued implementation and growth of the wellness programs
- Design and implement a new health plan premium-reducing wellness incentive program
- Complete the bid process for selecting a Benefits Consultant
- Evaluate implementing a Consumer Driven Health Plan (CDHP) with Health Savings Account (HSA) for Citicare
- Evaluate the implementation of a Catastrophic Care option under Citicare
- Conduct a claims process audit of the health plan third party administration, Humana
- Increase understanding of Benefits programs through education
- Keep liability claims cost to a minimum
- Keep workers' compensation costs to a minimum
- Protect the City's assets from catastrophic losses
- Provide Insurance requirements for all the City's contractual agreements

## Mission Elements

- Develop and manage health and benefits programs
- Mitigate the City's exposure to risk

## Highlights

- Employee Health & Wellness Clinic continued steady growth
- Implemented the H2U wellness program (flu shots, biometric screening, online wellness portal, monthly e-mail newsletter) and continue to develop the program
- Completed implementation activities for Public Safety Citicare Plan Consumer Driven Health Plan (CDHP) with Health Savings Account (HSA), to be effective August 1, 2012
- Reduced the number of employee injuries to a record five year low
- Implemented a repetitive employee injury intervention plan

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Charges to Airport Fund	37,152	43,356	43,356	42,252
Chrgs to Crime Control&Prev District	25,080	32,376	32,376	29,868
Charges to General Fund	767,169	878,004	878,004	883,356
Charges to Golf Centers Fund	5,640	0	0	0
Charges to Visitor Facilities Fund	3,828	4,512	4,512	4,620
Charges to Redlight Photo Enforcement	0	900	900	924
Charges to LEPC	384	456	456	468
Charges to Marina Fund	5,736	6,756	6,756	6,936
Charges to Maintenance Svcs Fund	33,252	37,404	37,404	35,604
Charges to Engineering Services Fund	24,468	27,492	27,492	26,796
Charges to MIS Fund	39,372	44,172	44,172	43,440
Charges to Stores Fund	8,028	9,468	9,468	9,252
Charges to Gas Division	51,900	60,852	60,852	62,388

**LIABILITY & EMPLOYEE BENEFITS ADMINISTRATION  
FUND SUMMARY**

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Charges to Wastewater Division	63,828	75,252	75,252	77,652
Charges to Water Division	85,224	98,688	98,688	100,752
Charges to Storm Water Division	28,668	39,204	39,204	40,212
Charges to Development Svcs Fund	24,084	27,036	27,036	21,360
Interest on investments	242	492	232	324
<b>Total</b>	<b>1,204,055</b>	<b>1,386,420</b>	<b>1,386,160</b>	<b>1,386,204</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	889,762	1,017,569	1,022,408	1,121,703
Materials Supplies	116,979	139,775	139,775	24,775
Contractual Services	22,981	54,793	46,359	54,750
Other Charges	0	0	0	0
Reserve Appropriations	0	30,000	0	96,434
Debt Service	0	0	0	0
Schools/Seminars/Training	3,178	20,625	20,625	20,625
Internal Services Allocations	144,672	165,972	165,972	178,353
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>Total</b>	<b>1,177,571</b>	<b>1,428,734</b>	<b>1,395,138</b>	<b>1,496,640</b>

Full Time Equivalents: 15 19 20

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
Workforce wellness contact time completed by Benefits Staff	n/a*	n/a*	90%
Reduction in the number of Preventable Vehicle Accidents	18.80	26%	>=5%
Reduction in the number of work related injuries	n/a*	5%	>=5%

\* These metrics are new in FY2013, so there is no historical data to record.

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)**  
**ADMINISTRATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	178,245		204,728	195,750
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>178,245</u>	<u>0</u>	<u>204,728</u>	<u>195,750</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	37,152	43,356	43,356	42,252
327025	Chrgs to Crime Control&Prev District	25,080	32,376	32,376	29,868
327030	Charges to General Fund	767,169	878,004	878,004	883,356
327040	Charges to Golf Centers Fund	5,640	0	0	0
327050	Charges to Visitor Facilities Fund	3,828	4,512	4,512	4,620
327055	Charges to Redlight Photo Enforcement	0	900	900	924
327060	Charges to LEPC	384	456	456	468
327070	Charges to Marina Fund	5,736	6,756	6,756	6,936
327080	Charges to Maintenance Svcs Fund	33,252	37,404	37,404	35,604
327085	Charges to Engineering Services Fund	24,468	27,492	27,492	26,796
327090	Charges to MIS Fund	39,372	44,172	44,172	43,440
327100	Charges to Stores Fund	8,028	9,468	9,468	9,252
327110	Charges to Gas Division	51,900	60,852	60,852	62,388
327120	Charges to Wastewater Division	63,828	75,252	75,252	77,652
327130	Charges to Water Division	85,224	98,688	98,688	100,752
327131	Charges to Storm Water Division	28,668	39,204	39,204	40,212
327140	Charges to Development Svcs Fund	24,084	27,036	27,036	21,360
	<b>Total Insurance Contrib - Other Funds</b>	<u>1,203,813</u>	<u>1,385,928</u>	<u>1,385,928</u>	<u>1,385,880</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>1,203,813</u>	<u>1,385,928</u>	<u>1,385,928</u>	<u>1,385,880</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	242	492	232	324
	<b>Total Interest Income</b>	<u>242</u>	<u>492</u>	<u>232</u>	<u>324</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>242</u>	<u>492</u>	<u>232</u>	<u>324</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,204,055</u>	<u>1,386,420</u>	<u>1,386,160</u>	<u>1,386,204</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,382,300</u>	<u>1,386,420</u>	<u>1,590,888</u>	<u>1,581,954</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)  
ADMINISTRATION  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Departmental Expenditures</b>				
11460	Risk Management	1,177,571	1,398,734	1,395,138	1,041,874
11465	Benefits Administration	0	0	0	343,322
	<b>Total Departmental Expenditures</b>	<u>1,177,571</u>	<u>1,398,734</u>	<u>1,395,138</u>	<u>1,385,196</u>
	<b>Non-Departmental Expenditures</b>				
80012	Reserve Approp-Risk Management Admin	0	30,000	0	111,444
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>30,000</u>	<u>0</u>	<u>111,444</u>
	<b>TOTAL LIAB &amp; EMPL BENEFITS-ADM (5613)</b>	<u><u>1,177,571</u></u>	<u><u>1,428,734</u></u>	<u><u>1,395,138</u></u>	<u><u>1,496,640</u></u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>204,728</u>		<u>195,750</u>	<u>85,314</u>
	<b>CLOSING BALANCE</b>	<u><u>204,728</u></u>	<u><u>0</u></u>	<u><u>195,750</u></u>	<u><u>85,314</u></u>



**LIABILITY & EMPLOYEE BENEFITS FUND (5614)**

**OTHER INSURANCE**

**REVENUE DETAIL**

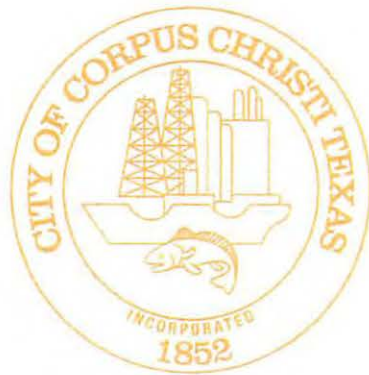
<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUAL 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>	7,803		256,337	318,099
	<b>Reserved for Encumbrances</b>	0		61,666	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>7,803</u>	<u>0</u>	<u>318,003</u>	<u>318,099</u>
	<b>OPERATING REVENUE</b>				
	<b>Retirees' Contribution - Life</b>				
328030	Retiree contrib-Life	31	36	27	14
	<b>Total Retirees' Contribution - Life</b>	<u>31</u>	<u>36</u>	<u>27</u>	<u>14</u>
	<b>Cobra Contribution - Dental</b>				
328971	COBRA-Dental Ex	2,645	1,862	3,417	1,911
328975	COBRA-Dental Basic	1,265	330	872	1,231
	<b>Total Cobra Contribution - Dental</b>	<u>3,911</u>	<u>2,193</u>	<u>4,289</u>	<u>3,142</u>
	<b>Council Contribution - Dental</b>				
328972	Council contrib-Dental Ex	1,066	1,026	886	0
328974	Council contrib-Dental Basic	336	324	280	324
	<b>Total Council Contribution - Dental</b>	<u>1,402</u>	<u>1,350</u>	<u>1,166</u>	<u>324</u>
	<b>Other Operating Revenues</b>				
328900	Employee contrib-Dental	93	89	80	95
328970	Employee contrib-Dental Ex	564,906	535,860	447,050	519,261
328973	Employee contrib-Dental Basic	239,385	233,074	193,479	220,568
	<b>Total Other Operating Revenues</b>	<u>804,385</u>	<u>769,023</u>	<u>640,609</u>	<u>739,924</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>809,729</u>	<u>772,602</u>	<u>646,091</u>	<u>743,404</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	173	1,424	39	27
	<b>Total Interest Income</b>	<u>173</u>	<u>1,424</u>	<u>39</u>	<u>27</u>
	<b>Other Revenue</b>				
343700	Claim settlements	8,344	0	0	0
	<b>Total Other Revenue</b>	<u>8,344</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>8,517</u>	<u>1,424</u>	<u>39</u>	<u>27</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
327030	Charges to General Fund	0	0	0	54,467
	<b>Total Insurance Contrib - Other Funds</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>54,467</u>
	<b>City Contribution - Other Empl Benefits</b>				
328010	City contrib-Life	96,800	94,908	94,908	44,793
328810	City contrib-Disability	133,447	136,788	136,788	129,164
328960	City contrib-other	411,710	714,624	714,946	855,000

**LIABILITY & EMPLOYEE BENEFITS FUND (5614)**  
**OTHER INSURANCE**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Total City Contribution - Other Empl Benefits</b>	641,958	946,320	946,642	1,028,957
	<b>Grants Contribution - Other Empl Benefits</b>				
328020	Grants contrib-Life	1,444	2,075	577	683
328820	Grants contrib-Disabili	6,306	8,159	5,459	5,972
	<b>Total Grants Contribution - Other Empl Benefits</b>	7,749	10,234	6,036	6,655
	<b>Other Interfund Contributions</b>				
350411	Transfer from Group Health Ins Fund	0	0	0	267,740
350412	Transfer from Public Safety Health Ins Fund	0	0	0	77,793
	<b>Total Other Interfund Contributions</b>	0	0	0	345,533
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	649,707	956,554	952,678	1,435,613
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,467,953	1,730,580	1,598,808	2,179,044
	<b>TOTAL FUNDS AVAILABLE</b>	1,475,756	1,730,580	1,916,811	2,497,142

**LIABILITY & EMPLOYEE BENEFITS FUND (5614)  
OTHER INSURANCE  
EXPENDITURE DETAIL BY ORGANIZATION**

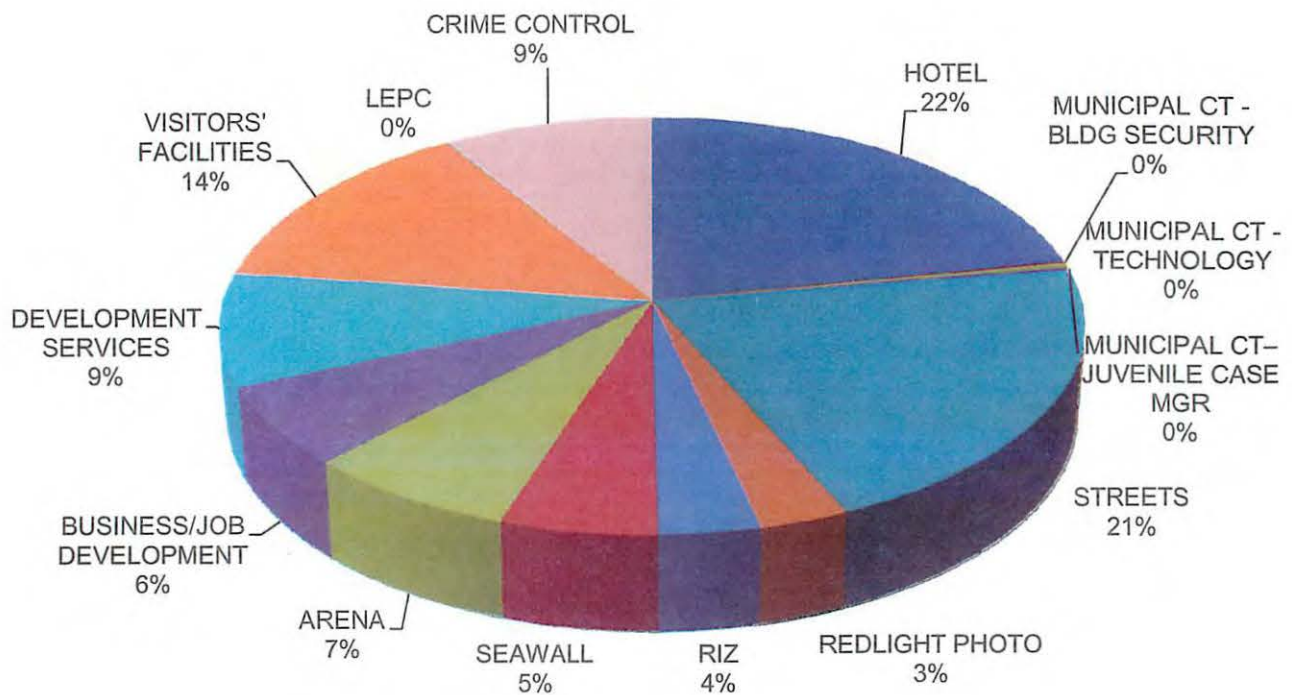
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
40530	Unemployment Compensation	0	0	0	230,000
40540	Occupational Health/Other	0	0	0	205,000
40610	Other Employee Benefits	1,157,753	1,774,919	1,598,712	1,710,000
	<b>Total Departmental Expenditures</b>	<u>1,157,753</u>	<u>1,774,919</u>	<u>1,598,712</u>	<u>2,145,000</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL LIAB &amp; EMPL BENEFITS FUND (5614)</b>		<u>1,157,753</u>	<u>1,774,919</u>	<u>1,598,712</u>	<u>2,145,000</u>
<b>RESERVED FOR ENCUMBRANCES</b>		61,666		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		<u>256,337</u>		<u>318,099</u>	<u>352,142</u>
<b>CLOSING BALANCE</b>		<u>318,003</u>	<u>0</u>	<u>318,099</u>	<u>352,142</u>



# Special Revenue Funds

# Special Revenue Funds

# SPECIAL REVENUE FUNDS EXPENDITURES



## SPECIAL REVENUE FUNDS SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
RIVZ#2 Taxes	2,959,832	3,226,647	3,206,136	3,208,951
Hotel occupancy tax	8,318,792	8,095,240	9,078,166	9,259,732
Hotel occupancy tax-conv exp	2,370,416	2,311,810	2,596,077	2,645,504
Hotel tax penalties-current year	25,639	12,000	18,000	12,000
Hotel tax penalties CY-conv exp	7,150	3,000	6,000	3,000
CCPD sales tax	5,150,266	5,370,000	6,050,789	6,413,836
Arena sales tax	5,559,873	5,686,191	6,298,160	6,676,050
Seawall sales tax	5,559,873	5,686,191	6,298,160	6,676,050
Economic Development Sales Tax	5,559,873	5,686,191	6,298,160	6,676,050
Operating Revenues - Operating	37,421,896	37,037,123	40,710,611	42,664,472
Juvenile Drug Testing	13,003	22,000	20,464	16,550
Parking meter collections	0	0	0	145,532
Multicultural Center rentals	14,435	40,380	16,000	20,000
Heritage Park maint contract	17,620	13,620	30,000	45,000
Operating Rev - Convention Center	1,851,389	2,260,187	2,115,550	2,186,371
Operating Revenues - Arena	2,277,525	2,669,679	2,205,665	2,705,358
Pavilion rentals	13,155	21,000	12,000	14,122
Redlight Photo Enforcement	1,365,084	2,566,914	1,622,475	1,991,358
Municipal Court - technology fee	0	105,102	105,102	106,736
Municipal Court - bldg security	0	79,605	79,605	80,619
Municipal Court - Juvenile Case Mgr Fund	0	109,742	109,742	111,835
Contributions and donations	97,250	96,000	93,250	93,000
Interest on investments	154,858	143,831	88,896	97,535
Miscellaneous	115,892	20,000	15,697	0
Interdepartmental Services	566,496	912,873	683,176	686,760
Transfer from General Fund	1,309,496	1,573,127	1,573,127	13,979,672
Transfer from Arena Facility Fund	509,581	652,141	652,141	645,266
Reimbursements-Inter-deptmental	3,200,000	3,200,000	3,200,000	3,200,000
<b>TOTAL</b>	<b>51,889,762</b>	<b>54,749,973</b>	<b>56,539,637</b>	<b>71,999,137</b>

## SUMMARY OF EXPENDITURES BY FUND

HOTEL OCCUPANCY TAX FUND (1030)	9,369,438	11,108,857	10,838,857	14,040,534
MUNICIPAL CT - BLDG SECURITY FD (1035)	0	170,702	128,950	98,150
MUNICIPAL CT TECHNOLOGY FUND (1036)	0	255,720	114,745	228,545
MUNICIPAL CT - JUVENILE CASE MGR (1037)	0	357,206	140,440	132,059
STREETS FUND (1041)	0	0	0	13,308,342
REDLIGHT PHOTO ENFORCE FUND (1045)	1,391,995	2,116,826	1,669,623	1,889,634
REINVESTMENT ZONE NO.2 (1111)	5,097,940	3,864,386	3,864,386	2,214,490
SEAWALL IMPROVEMENT FUND (1120)	3,345,599	3,398,463	3,398,463	3,400,313
ARENA FACILITY FUND (1130)	4,239,070	4,559,690	4,559,690	4,553,565
BUSINESS/JOB DEVELOPMENT (1140)	4,908,401	10,534,663	10,521,638	3,974,247
DEVELOPMENT SERVICES FUND (4670)	6,047,684	6,049,227	5,986,866	5,631,603
VISITORS FACILITIES FUND (4710)	7,872,664	9,419,054	8,943,598	8,837,330
LEPC FUND (6060)	118,998	94,740	94,740	97,400
C.C. CRIME CONTROL DIST (9010)	5,081,598	5,356,402	5,334,105	5,627,344
<b>TOTAL</b>	<b>47,473,386</b>	<b>57,285,936</b>	<b>55,596,099</b>	<b>64,033,557</b>



**HOTEL OCCUPANCY TAX FUND (1030)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	(269,007)		1,260,911	0
	Reserved for Encumbrances	6,400		0	0
	Reserved for Commitments	0		0	2,120,298
	<b>BEGINNING BALANCE</b>	<u>(262,607)</u>	0	1,260,911	2,120,298
	<b>OPERATING REVENUE</b>				
	<b>Hotel Occupancy Taxes</b>				
300500	Hotel occupancy tax	8,318,792	8,095,240	9,078,166	9,259,732
300501	Hotel occupancy tax-conv exp	2,370,416	2,311,810	2,596,077	2,645,504
300530	Hotel tax penalties-current year	25,639	12,000	18,000	12,000
300531	Hotel tax penalties CY-conv exp	7,150	3,000	6,000	3,000
	<b>Total Hotel Occupancy Taxes</b>	<u>10,721,997</u>	<u>10,422,050</u>	<u>11,698,243</u>	<u>11,920,236</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>10,721,997</u>	<u>10,422,050</u>	<u>11,698,243</u>	<u>11,920,236</u>
	<b>NON-OPERATING REVENUE</b>				
341000	Interest earned-other than inv	959	0	0	0
352000	Transfer from General Fund	170,000	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>170,959</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>10,892,956</u>	<u>10,422,050</u>	<u>11,698,243</u>	<u>11,920,236</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>10,630,349</u>	<u>10,422,050</u>	<u>12,959,155</u>	<u>14,040,534</u>

**HOTEL OCCUPANCY TAX FUND (1030)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
13601	Convention Center	3,200,000	3,200,000	3,200,000	3,200,000
13605	Convention Center Maintenance	10,146	100,000	100,000	2,292,748
	<b>Total Departmental Expenditures</b>	<b>3,210,146</b>	<b>3,300,000</b>	<b>3,300,000</b>	<b>5,492,748</b>
<b>Non-Departmental Expenditures</b>					
12461	Harbor Bridge Lighting	0	0	0	35,000
13010	Special Events	0	160,000	160,000	0
13012	Texas Amateur Athletic Federation	0	0	0	50,000
13013	Museum Marketing	0	0	0	25,000
13491	Asian Cultures Museum	839	0	0	0
13492	Art Museum of South TX	288,013	260,600	260,600	260,600
13495	Botanical Gardens	18,776	20,000	20,000	20,000
13616	Convention Center Incentives	43,000	57,000	57,000	300,000
13640	Harbor Playhouse	13,335	13,335	13,335	13,335
13800	Convention promotion	2,436,122	3,175,044	3,175,044	3,781,662
13802	CVB Contingency Marketing Rsv	430,644	0	0	0
13810	C C Symphony	0	12,000	12,000	0
13815	Arts Grants/Projects	0	0	0	146,065
13816	Multicultural Services Support	106,870	116,370	116,370	120,282
13835	Beach Cleaning(HOT)	828,576	1,504,368	1,234,368	1,285,284
55010	Interest	1,436	0	0	0
60130	Transfer to Debt Service	1,991,680	2,490,140	2,490,140	2,488,558
80000	Reserve Appropriation	0	0	0	22,000
	<b>Total Non-Departmental Expenditures</b>	<b>6,159,292</b>	<b>7,808,857</b>	<b>7,538,857</b>	<b>8,547,786</b>
<b>TOTAL HOTEL OCCUPANCY TAX FUND (1030)</b>		<b>9,369,438</b>	<b>11,108,857</b>	<b>10,838,857</b>	<b>14,040,534</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>UNRESERVED</b>		<b>1,260,911</b>		<b>2,120,298</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>1,260,911</b>	<b>0</b>	<b>2,120,298</b>	<b>0</b>

**MUNICIPAL COURT FUND - BUILDING SECURITY (1035)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	41,752
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>41,752</u>
	<b>OPERATING REVENUE</b>				
329080	Building Security Fees	0	79,605	79,605	80,619
	<b>TOTAL FEES</b>	<u>0</u>	<u>79,605</u>	<u>79,605</u>	<u>80,619</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>79,605</u>	<u>79,605</u>	<u>80,619</u>
	<b>NON-OPERATING REVENUE</b>				
352000	Transfer from General Fund	0	91,097	91,097	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>91,097</u>	<u>91,097</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>170,702</u>	<u>170,702</u>	<u>80,619</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>170,702</u>	<u>170,702</u>	<u>122,371</u>

**MUNICIPAL COURT FUND - BUILDING SECURITY (1035)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
10491	Muni Ct Bldg Security Rsv	0	170,702	128,950	98,150
	<b>Total Departmental Expenditures</b>	<u>0</u>	<u>170,702</u>	<u>128,950</u>	<u>98,150</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL Municipal Ct Security Fund</b>	<u>0</u>	<u>170,702</u>	<u>128,950</u>	<u>98,150</u>
	<b>RESERVED FOR ENCUMBRANCES</b>			0	0
	<b>RESERVED FOR COMMITMENTS</b>			41,752	24,221
	<b>UNRESERVED</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>CLOSING BALANCE</b>	<u>0</u>	<u>0</u>	<u>41,752</u>	<u>24,221</u>

**MUNICIPAL COURT FUND - TECHNOLOGY (1036)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	140,975
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>140,975</u>
	<b>OPERATING REVENUE</b>				
329077	Muni Ct-technology fee	0	105,102	105,102	106,736
	<b>TOTAL FEES</b>	<u>0</u>	<u>105,102</u>	<u>105,102</u>	<u>106,736</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>105,102</u>	<u>105,102</u>	<u>106,736</u>
	<b>NON-OPERATING REVENUE</b>				
352000	Transfer from General Fund	0	150,618	150,618	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>150,618</u>	<u>150,618</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>255,720</u>	<u>255,720</u>	<u>106,736</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>255,720</u>	<u>255,720</u>	<u>247,711</u>

**MUNICIPAL COURT FUND - TECHNOLOGY (1036)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
10481	Muni Ct Technology reserve	0	255,720	114,745	228,545
	<b>Total Departmental Expenditures</b>	<u>0</u>	<u>255,720</u>	<u>114,745</u>	<u>228,545</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL Municipal Ct Technology Fund</b>	<u>0</u>	<u>255,720</u>	<u>114,745</u>	<u>228,545</u>
	<b>RESERVED FOR ENCUMBRANCES</b>				
	<b>RESERVED FOR COMMITMENTS</b>			140,975	19,166
	<b>UNRESERVED</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>CLOSING BALANCE</b>	<u>0</u>	<u>0</u>	<u>140,975</u>	<u>19,166</u>

**MUNICIPAL COURT FUND - JUVENILE CASE MANAGER (1037)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	216,766
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>216,766</u>
	<b>OPERATING REVENUE</b>				
329085	Muni Ct-Juvenile Case Mgr Fees	0	109,742	109,742	111,835
	<b>TOTAL FEES</b>	<u>0</u>	<u>109,742</u>	<u>109,742</u>	<u>111,835</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>109,742</u>	<u>109,742</u>	<u>111,835</u>
	<b>NON-OPERATING REVENUE</b>				
352000	Transfer from General Fund	0	247,464	247,464	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>247,464</u>	<u>247,464</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>357,206</u>	<u>357,206</u>	<u>111,835</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>357,206</u>	<u>357,206</u>	<u>328,601</u>

**MUNICIPAL COURT FUND - JUVENILE CASE MANAGER (1037)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
10431	Muni Juvenile Ct Case Mgr Rsv	0	357,206	140,440	132,059
	<b>Total Departmental Expenditures</b>	<u>0</u>	<u>357,206</u>	<u>140,440</u>	<u>132,059</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL Municipal Ct Juvenile Case Mgr</b>	<u>0</u>	<u>357,206</u>	<u>140,440</u>	<u>132,059</u>
	<b>RESERVED FOR ENCUMBRANCES</b>			0	0
	<b>RESERVED FOR COMMITMENTS</b>			216,766	196,542
	<b>UNRESERVED</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>CLOSING BALANCE</b>	<u>0</u>	<u>0</u>	<u>216,766</u>	<u>196,542</u>



**PARKING IMPROVEMENT FUND (1040)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>OPERATING REVENUE</b>				
	Parking Meter Collections				
308730	Parking Meter Collections	0	0	0	145,532
	<b>Total Parking Meter Collections</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>145,532</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>145,532</u>
	<b>NON-OPERATING REVENUE</b>				
	Interest Income				
340900	Interest on investments	0	0	0	0
	<b>Total Interest Income</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>145,532</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>145,532</u>

**PARKING IMPROVEMENT FUND (1040)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL</b>	0	0	0	0
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	0		0	145,532
	<b>CLOSING BALANCE</b>	0	0	0	145,532

**STREET FUND (1041)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>OPERATING REVENUE</b>				
	<b>TOTAL OPERATING REVENUE</b>			<u>0</u>	<u>0</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>NON-OPERATING REVENUE</b>				
352000	Transfer from General Fund				13,308,342
	<b>TOTAL NON-OPERATING REVENUE</b>			<u>0</u>	<u>13,308,342</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,308,342</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,308,342</u>

**STREET FUND (1041)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
12300	Traffic Engineering	0	0	0	579,239
12310	Traffic Signals	0	0	0	1,094,443
12320	Signs & Markings	0	0	0	833,767
12400	Street Office & Yard	0	0	0	811,246
12410	Street Reconstruction	0	0	0	2,731,351
12420	Street Utility Cut Repairs	0	0	0	563,943
12430	Asphalt Maintenance	0	0	0	6,569,352
80000	Reserve Appropriation	0	0	0	125,000
	<b>Total Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,308,342</b>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL Streets Fund</b>					
		<b>0</b>	<b>0</b>	<b>0</b>	<b>13,308,342</b>
<b>RESERVED FOR ENCUMBRANCES</b>					
		0	0	0	0
<b>RESERVED FOR COMMITMENTS</b>					
		0	0	0	0
<b>UNRESERVED</b>					
		0	0	0	0
<b>CLOSING BALANCE</b>					
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## REDLIGHT PHOTO ENFORCEMENT FUND SUMMARY

### Mission

To deter red light violations and improve overall traffic safety

### Goals

- To show a reduction in accidents caused by motorist running red lights

### Mission Elements

- Enforce traffic laws

### Highlights

- Fund the transfer of the School Crossing Guard program to the school districts and various other organizations such as the Parent Teacher Organization (PTO) by conducting training classes to educate volunteers with the proper procedures follow
- Provide funds for various traffic safety related equipment purchases and enhancements

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Redlight Photo Enforcement	1,365,084	2,566,914	1,622,475	1,991,358
Interest on investments	233	649	281	420
<b>Total</b>	<b>1,365,317</b>	<b>2,567,563</b>	<b>1,622,755</b>	<b>1,991,778</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	316,118	317,966	217,879	224,632
Materials Supplies	10,816	20,300	20,369	8,800
Contractual Services	812,744	1,719,778	1,139,843	1,358,719
Other Charges	196,298	0	235,000	260,000
Reserve Appropriations	0	0	0	2,249
Debt Service	0	0	0	0
Schools/Seminars/Training	774	20,250	10,000	1,250
Internal Services Allocations	21,192	38,532	38,532	33,984
Transfer Out	0	0	0	0
Capital Outlay	34,053	0	8,000	0
<b>Total</b>	<b>1,391,995</b>	<b>2,116,826</b>	<b>1,669,623</b>	<b>1,889,634</b>

Full Time Equivalents:	2	2	2	2
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**REDLIGHT PHOTO ENFORCEMENT FUND (1045)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	8,166		28,850	(18,018)
	Reserved for Encumbrances	47,362		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>55,528</u>	<u>0</u>	<u>28,850</u>	<u>(18,018)</u>
	<b>OPERATING REVENUE</b>				
329015	Redlight Photo Enforcement	1,365,084	2,566,914	1,622,475	1,991,358
	<b>TOTAL PHOTO REDLIGHT ENFORCEMENT</b>	<u>1,365,084</u>	<u>2,566,914</u>	<u>1,622,475</u>	<u>1,991,358</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,365,084</u>	<u>2,566,914</u>	<u>1,622,475</u>	<u>1,991,358</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	233	649	281	420
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>233</u>	<u>649</u>	<u>281</u>	<u>420</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,365,317</u>	<u>2,567,563</u>	<u>1,622,755</u>	<u>1,991,778</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,420,844</u>	<u>2,567,563</u>	<u>1,651,605</u>	<u>1,973,760</u>

**REDLIGHT PHOTO ENFORCEMENT FUND (1045)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
10495	Redlight Photo Enforcement	1,152,326	1,886,826	1,439,623	1,637,385
11851	School Crossing Guards-Redlight	200,000	100,000	100,000	100,000
12335	Traffic Safety - SB 1119	39,669	130,000	130,000	150,000
80000	Reserve Appropriation	0	0	0	2,249
	<b>Total Departmental Expenditures</b>	<b>1,391,995</b>	<b>2,116,826</b>	<b>1,669,623</b>	<b>1,889,634</b>
	<b>TOTAL REDLIGHT PHOTO ENFORCEMENT FUND (1045)</b>	<b>1,391,995</b>	<b>2,116,826</b>	<b>1,669,623</b>	<b>1,889,634</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>UNRESERVED</b>	<b>28,850</b>		<b>(18,018)</b>	<b>84,126</b>
	<b>CLOSING BALANCE</b>	<b>28,850</b>	<b>0</b>	<b>(18,018)</b>	<b>84,126</b>

**REINVESTMENT ZONE NO. 2 FUND (1111)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>	5,446,464		3,167,506	798,904
	<b>Reserved for Encumbrances</b>	1,412,233		0	0
	<b>Reserved for Commitments</b>	1,500,000		2,900,000	4,500,000
	<b>BEGINNING BALANCE</b>	<u>8,358,697</u>	<u>0</u>	<u>6,067,506</u>	<u>5,298,904</u>
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300021	RIVZ#2 current taxes-City	1,437,262	1,668,193	1,668,193	1,668,193
300041	RIVZ#2 current taxes-Del Mar	1,522	0	0	0
300051	RIVZ#2 current taxes-County	867,385	948,755	948,755	948,755
300061	RIVZ #2 current taxes-Hospital	397,750	435,301	435,301	435,301
300111	RIVZ#2 delinquent taxes-City	22,521	15,921	12,137	12,761
300131	RIVZ#2 delnquent taxes-Del Mar	2,757	1,791	1,365	1,435
300141	RIVZ#2 delinquent taxes-County	14,002	9,731	7,418	7,800
300151	RIVZ#2 delinqnt taxes-Hospital	6,043	4,239	3,231	3,398
300211	RIVZ#2 P & I - City	28,080	9,304	6,299	6,591
300231	RIVZ#2 P & I - Del Mar	1,388	0	47	0
300241	RIVZ#2 P & I - County	17,161	5,767	3,904	4,085
300251	RIVZ#2 P & I - Hospital District	7,712	2,486	1,683	1,761
	<b>Total Taxes</b>	<u>2,803,581</u>	<u>3,101,488</u>	<u>3,088,333</u>	<u>3,090,080</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>2,803,581</u>	<u>3,101,488</u>	<u>3,088,333</u>	<u>3,090,080</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	3,167	18,077	7,450	12,366
	<b>Total Interest Income</b>	<u>3,167</u>	<u>18,077</u>	<u>7,450</u>	<u>12,366</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>3,167</u>	<u>18,077</u>	<u>7,450</u>	<u>12,366</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,806,749</u>	<u>3,119,565</u>	<u>3,095,783</u>	<u>3,102,446</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>11,165,446</u>	<u>3,119,565</u>	<u>9,163,289</u>	<u>8,401,350</u>



**REINVESTMENT ZONE NO. 2 FUND (1111)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
11305	Administration	0	600	600	0
12960	Packery Patrol Operations	120,476	190,000	190,000	124,940
	<b>Total Departmental Expenditures</b>	<b>120,476</b>	<b>190,600</b>	<b>190,600</b>	<b>124,940</b>
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	575,000	670,000	670,000	665,000
55010	Interest	576,788	548,775	548,775	518,738
55040	Paying agent fees	5,570	8,300	8,300	8,300
60000	Operating Transfers Out	3,820,107	2,393,400	2,393,400	869,000
60010	Transfer to General Fund	0	53,311	53,311	28,512
	<b>Total Non-Departmental Expenditures</b>	<b>4,977,464</b>	<b>3,673,786</b>	<b>3,673,786</b>	<b>2,089,550</b>
<b>TOTAL REINVESTMENT ZONE NO.2 FUND (1111)</b>		<b>5,097,940</b>	<b>3,864,386</b>	<b>3,864,386</b>	<b>2,214,490</b>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		2,900,000		4,500,000	5,000,000
<b>UNRESERVED</b>		3,167,506		798,904	1,186,860
<b>CLOSING BALANCE</b>		<b>6,067,506</b>	<b>0</b>	<b>5,298,904</b>	<b>6,186,860</b>

**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>	50,400		206,651	324,454
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>50,400</u>	<u>0</u>	<u>206,651</u>	<u>324,454</u>
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300020	RIVZ current taxes-City	94,650	69,023	69,023	69,023
300040	RIVZ current taxes-Del Mar	11,382	11,004	11,004	11,004
300050	RIVZ current taxes-County	16,478	15,888	15,888	15,888
300060	RIVZ current taxes-Hosp Dist	670	684	684	684
300110	RIVZ delinquent taxes-City	22,582	21,900	16,695	17,553
300210	RIVZ P & I-City	10,471	6,636	4,493	4,701
300230	RIVZ P & I-Del Mar	8	12	8	9
300240	RIVZ P & I-County	10	12	8	9
	<b>Total Taxes</b>	<u>156,251</u>	<u>125,159</u>	<u>117,803</u>	<u>118,871</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>156,251</u>	<u>125,159</u>	<u>117,803</u>	<u>118,871</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	0	75	0	0
	<b>Total Interest Income</b>	<u>0</u>	<u>75</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>75</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>156,251</u>	<u>125,234</u>	<u>117,803</u>	<u>118,871</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>206,651</u>	<u>125,234</u>	<u>324,454</u>	<u>443,325</u>

**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
	<b>Total Departmental Expenditures</b>	0	0	0	0
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL REINVESTMENT ZONE NO.3 FUND (1112)</b>	0	0	0	0
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	206,651		324,454	443,325
	<b>CLOSING BALANCE</b>	206,651	0	324,454	443,325

**SEAWALL IMPROVEMENT FUND (1120)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	0		16,702,123	19,632,181
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	18,402,682		4,000,000	4,000,000
	<b>BEGINNING BALANCE</b>	<u>18,402,682</u>	<u>0</u>	<u>20,702,123</u>	<u>23,632,181</u>
	<b>OPERATING REVENUE</b>				
300640	Seawall sales tax	5,559,873	5,686,191	6,298,160	6,676,050
	<b>TOTAL OPERATING REVENUE</b>	<u>5,559,873</u>	<u>5,686,191</u>	<u>6,298,160</u>	<u>6,676,050</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	96,699	51,751	42,265	35,472
340995	Net Inc/Dec in FV of Investmen	(11,533)	0	(11,905)	0
	<b>Total Interest Income</b>	<u>85,167</u>	<u>51,751</u>	<u>30,360</u>	<u>35,472</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>85,167</u>	<u>51,751</u>	<u>30,360</u>	<u>35,472</u>
	<b>TOTAL REVENUE</b>	<u>5,645,039</u>	<u>5,737,942</u>	<u>6,328,520</u>	<u>6,711,522</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>24,047,721</u>	<u>5,737,942</u>	<u>27,030,643</u>	<u>30,343,703</u>

**SEAWALL IMPROVEMENT FUND (1120)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Departmental Expenditures</b>				
13824	Seawall Administration	3,336	15,000	15,000	15,000
	<b>Total Departmental Expenditures</b>	<u>3,336</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>
	<b>Non-Departmental Expenditures</b>				
60130	Transfer to Debt Service	3,342,263	3,383,463	3,383,463	3,385,313
	<b>Total Non-Departmental Expenditures</b>	<u>3,342,263</u>	<u>3,383,463</u>	<u>3,383,463</u>	<u>3,385,313</u>
	<b>TOTAL SEAWALL IMPROVEMENT FUND (1120)</b>	<u>3,345,599</u>	<u>3,398,463</u>	<u>3,398,463</u>	<u>3,400,313</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	4,000,000		4,000,000	4,000,000
	<b>UNRESERVED</b>	<u>16,702,123</u>		<u>19,632,181</u>	<u>22,943,390</u>
	<b>CLOSING BALANCE</b>	<u>20,702,123</u>	0	<u>23,632,181</u>	<u>26,943,390</u>

**ARENA FACILITY FUND (1130)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	9,933,202		11,292,590	13,056,807
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	9,933,202	0	11,292,590	13,056,807
	<b>OPERATING REVENUE</b>				
300630	Arena sales tax	5,559,873	5,686,191	6,298,160	6,676,050
	<b>TOTAL OPERATING REVENUE</b>	5,559,873	5,686,191	6,298,160	6,676,050
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	52,199	30,729	20,638	20,914
340995	Net Inc/Dec in FV of Investmen	(13,614)	0	5,109	0
	<b>Total Interest Income</b>	38,585	30,729	25,747	20,914
	<b>TOTAL NON-OPERATING REVENUE</b>	38,585	30,729	25,747	20,914
	<b>TOTAL REVENUE</b>	5,598,458	5,716,920	6,323,907	6,696,964
	<b>TOTAL FUNDS AVAILABLE</b>	15,531,660	5,716,920	17,616,497	19,753,771

**ARENA FACILITY FUND (1130)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
13821	Arena Administration	20,836	15,000	15,000	15,000
13822	Arena Maintenance & Repairs	69,538	200,000	200,000	150,000
	<b>Total Departmental Expenditures</b>	<b>90,374</b>	<b>215,000</b>	<b>215,000</b>	<b>165,000</b>
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	3,639,114	3,692,549	3,692,549	3,743,299
60400	Transfer to Visitor Facilities	509,581	652,141	652,141	645,266
	<b>Total Non-Departmental Expenditures</b>	<b>4,148,695</b>	<b>4,344,690</b>	<b>4,344,690</b>	<b>4,388,565</b>
<b>TOTAL ARENA FACILITY FUND (1130)</b>		<b>4,239,070</b>	<b>4,559,690</b>	<b>4,559,690</b>	<b>4,553,565</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>UNRESERVED</b>		<b>11,292,590</b>		<b>13,056,807</b>	<b>15,200,206</b>
<b>CLOSING BALANCE</b>		<b>11,292,590</b>	<b>0</b>	<b>13,056,807</b>	<b>15,200,206</b>

**BUSINESS & JOB DEVELOPMENT FUND (1140)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>	7,653,722		5,353,032	6,886,296
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	2,757,308		5,735,470	0
	<b>BEGINNING BALANCE</b>	<u>10,411,030</u>	<u>0</u>	<u>11,088,502</u>	<u>6,886,296</u>
	<b>OPERATING REVENUE</b>				
300650	Economic Development Sales Tax	5,559,873	5,686,191	6,298,160	6,676,050
	<b>TOTAL OPERATING REVENUE</b>	<u>5,559,873</u>	<u>5,686,191</u>	<u>6,298,160</u>	<u>6,676,050</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	64,081	33,379	19,555	22,349
340995	Net Inc/Dec in FV of Investmen	(40,154)	0	1,716	0
344000	Miscellaneous	2,073	0	0	0
	<b>Total Interest Income</b>	<u>26,000</u>	<u>33,379</u>	<u>21,271</u>	<u>22,349</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>26,000</u>	<u>33,379</u>	<u>21,271</u>	<u>22,349</u>
	<b>TOTAL REVENUE</b>	<u>5,585,873</u>	<u>5,719,570</u>	<u>6,319,431</u>	<u>6,698,399</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>15,996,903</u>	<u>5,719,570</u>	<u>17,407,933</u>	<u>13,584,694</u>



**BUSINESS & JOB DEVELOPMENT FUND (1140)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
13826	Baseball Stadium	107,186	117,433	104,408	105,989
15000	Affordable Housing	294,554	1,422,121	1,422,121	500,000
15010	Major Business Incentive Prjct	1,714,716	5,706,096	5,706,096	0
15020	Small Business Projects	500,301	987,500	987,500	1,067,358
15030	BJD - Administration	3,619	15,000	15,000	15,000
	<b>Total Departmental Expenditures</b>	<b>2,620,376</b>	<b>8,248,150</b>	<b>8,235,125</b>	<b>1,688,347</b>
	<b>Non-Departmental Expenditures</b>				
60130	Transfer to Debt Service	2,288,025	2,286,513	2,286,513	2,285,900
	<b>Total Non-Departmental Expenditures</b>	<b>2,288,025</b>	<b>2,286,513</b>	<b>2,286,513</b>	<b>2,285,900</b>
	<b>TOTAL BUSINESS/JOB DEVELOPMENT FUND (1140)</b>	<b>4,908,401</b>	<b>10,534,663</b>	<b>10,521,638</b>	<b>3,974,247</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>5,735,470</b>		<b>0</b>	<b>0</b>
	<b>UNRESERVED</b>	<b>5,353,032</b>		<b>6,886,296</b>	<b>9,610,447</b>
	<b>CLOSING BALANCE</b>	<b>11,088,502</b>	<b>0</b>	<b>6,886,296</b>	<b>9,610,447</b>

# DEVELOPMENT SERVICES FUND SUMMARY

## Mission

The mission of Development Services is to administer the building and development codes, and to facilitate development in the City

## Goals

- Continued collaboration with our stakeholders, internal and external
- Cross trained inspectors
- Department certification
- Customer education and outreach "blitz"
- Adopted and implemented SOPs and checklists
- Expansion of Project Management and Early Assistance Services to ALL Project Levels
- Streamlined Land Development Processes
- Increased online presence
- Best Practices Benchmark

## Mission Elements

- Conduct Plan Review, Permitting, and Construction Inspections
- Provide Project Management and coordinate with key internal stakeholders
- Keep codes, ordinances, and systems updated
- Administer the land and project development processes, (i.e., subdivision and commercial development)
- Provide support to boards, commissions, and technical committees

## Highlights

- Outreach and Education program launched
- Expansion of Project Management Services
- Online Presence Expanded
- Streamlined revenue sources
- Shortened review timeline
- Formalized staff training program
- Reorganization of staff to better meet customer expectations
- Business plan teams created
- Formal internship program created

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Technology Fee - Dev Svcs	21,130	0	382	0
Pipeline-license fees	(1,500)	0	0	0
Beer & liquor licenses	105,850	115,000	115,000	180,000
Electricians licenses & exam f	34,825	42,000	42,000	42,000
House mover licenses	399	250	0	250
Building permits	2,067,185	1,820,000	1,820,000	2,050,000
Electrical permits	410,215	420,000	420,000	310,000
Plumbing permits	622,408	460,000	460,000	360,000
Mechanical permits	217,143	260,000	260,000	90,000
Certificate of occupancy fee	112,262	115,000	115,000	80,000
Plan review fee	751,363	495,000	495,000	660,000
Mechanical registration	22,310	26,000	26,000	18,000
Lawn Irrigator registration	4,590	4,900	4,900	7,500
Backflow prev. assembly tester	9,585	6,500	6,500	10,000
Driveway permit fee	13,106	6,000	6,000	7,000
Street easement closure	6,055	75,000	8,500	8,500
Easement Closure FMV fee	8,827	0	2,770	8,000
Landscape fee	2,368	0	0	0
Backflow prev device fillingfee	179,430	158,000	158,000	189,500
Research & survey fee	10,399	5,100	5,100	5,000

## DEVELOPMENT SERVICES FUND SUMMARY

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Deferment Agreement Fee	0	1,100	1,100	14,500
Construction documents fee	1,959	3,000	3,000	1,000
Billboard fee	15,503	12,500	0	15,000
Accessibility Review	5,569	0	0	0
Accessibility Inspection fee	5,265	0	0	0
Site Plan fee	19,956	0	0	0
Forfeited house mover deposit	649	2,500	2,500	1,500
House moving route permit	100	0	0	1,000
Oversize load permits	38,989	40,000	40,000	10,000
Energy Code Permit	68,693	1,000	1,000	0
Monitoring Well	2,250	0	0	0
Zoning fees	48,894	55,000	10,750	50,000
Platting fees	54,931	60,000	60,000	175,000
Board of Adjustment appeal fee	11,086	2,500	3,546	8,500
GIS sales	474	150	50	0
Interest on investments	371	1,853	774	1,268
Miscellaneous	104,033	20,000	15,000	0
Interdepartmental Services	566,496	912,873	683,176	686,760
Transfer from General Fund	959,496	903,948	903,948	491,331
<b>Total</b>	<b>6,502,660</b>	<b>6,025,174</b>	<b>5,669,996</b>	<b>5,481,609</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	2,974,658	3,427,582	3,516,108	3,351,769
Materials Supplies	28,482	84,638	84,337	95,635
Contractual Services	586,660	609,199	506,153	438,172
Other Charges	427,101	34,000	34,483	34,000
Reserve Appropriations	0	45,000	0	0
Debt Service	29,195	0	0	0
Schools/Seminars/Training	21,240	43,000	26,531	30,000
Internal Services Allocations	1,590,512	1,387,740	1,394,956	1,428,036
Transfer Out	389,835	418,068	424,297	253,992
Capital Outlay	0	0	0	0
<b>Total</b>	<b>6,047,684</b>	<b>6,049,227</b>	<b>5,986,866</b>	<b>5,631,603</b>

Full Time Equivalents: 60 60 59

PERFORMANCE MEASURES	ACTUALS 2010-2011	ACTUALS 2011-2012	TARGET 2012-2013
% of Customer Satisfaction with the Overall Timeliness of the Development Review Process	26.00%	75%	75%
% of Satisfaction with the overall customer service experience	66.33%	75%	75%
% of Satisfaction with the regulation clarity and/or	63.00%	75%	75%
% of Satisfaction with interpretation or regulations by staff	62.00%	75%	75%
<b>Avg Permit Issuance Time:</b>			
Type A-Over the counter review-1 day turnaround	91%	90%	95%
Type B-Over the counter submittal and review-1-3 day turnaround	84%	90%	95%
Type C-Complex with Administrative decision-9-21 day turnaround	74%	90%	95%
Type D-Requires multilevel review and legislative approval-60 day+ turnaround time	90%	90%	95%

**DEVELOPMENT SERVICES FUND (4670)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	220,953		718,464	425,648
	<b>Reserved for Encumbrances</b>	66,589		24,054	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>287,542</u>	<u>0</u>	<u>742,518</u>	<u>425,648</u>
<b>OPERATING REVENUE</b>					
300935	Technology Fee - Dev Svcs	21,130	0	382	0
301320	Beer & liquor licenses	105,850	115,000	115,000	180,000
301330	Electricians licenses & exam f	34,825	42,000	42,000	42,000
301500	House mover licenses	399	250	0	250
302000	Building permits	2,067,185	1,820,000	1,820,000	2,050,000
302010	Electrical permits	410,215	420,000	420,000	310,000
302020	Plumbing permits	622,408	460,000	460,000	360,000
302030	Mechanical permits	217,143	260,000	260,000	90,000
302040	Certificate of occupancy fee	112,262	115,000	115,000	80,000
302050	Plan review fee	751,363	495,000	495,000	660,000
302070	Mechanical registration	22,310	26,000	26,000	18,000
302074	Lawn Irrigator registration	4,590	4,900	4,900	7,500
302075	Backflow prev. assembly tester	9,585	6,500	6,500	10,000
302080	Driveway permit fee	13,106	6,000	6,000	7,000
302110	Street easement closure	6,055	75,000	8,500	8,500
302112	Easement Closure FMV fee	8,827	0	2,770	8,000
302120	Landscape fee	2,368	0	0	0
302125	Backflow prev device filingfee	179,430	158,000	158,000	189,500
302130	Research & survey fee	10,399	5,100	5,100	5,000
302135	Deferment Agreement Fee	0	1,100	1,100	14,500
302140	Construction documents fee	1,959	3,000	3,000	1,000
302150	Billboard fee	15,503	12,500	0	15,000
302180	Accessibility Review	5,569	0	0	0
302185	Accessibility Inspection fee	5,265	0	0	0
302190	Site Plan fee	19,956	0	0	0
302300	Forfeited house mover deposit	649	2,500	2,500	1,500
302310	House moving route permit	100	0	0	1,000
302320	Oversize load permits	38,989	40,000	40,000	10,000
302380	Energy Code Permit	68,693	1,000	1,000	0
308300	Zoning fees	48,894	55,000	10,750	50,000
308310	Platting fees	54,931	60,000	60,000	175,000
308320	Board of Adjustment appeal fee	11,086	2,500	3,546	8,500
308410	GIS sales	474	150	50	0
	<b>TOTAL OPERATING REVENUE</b>	<u>4,871,515</u>	<u>4,186,500</u>	<u>4,067,098</u>	<u>4,302,250</u>

**DEVELOPMENT SERVICES FUND (4670)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	371	1,853	774	1,268
	<b>Total Interest Income</b>	<u>371</u>	<u>1,853</u>	<u>774</u>	<u>1,268</u>
<b>Other Revenue</b>					
344000	Miscellaneous	104,783	20,000	15,000	0
	<b>Total Other Revenue</b>	<u>104,783</u>	<u>20,000</u>	<u>15,000</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>105,154</u>	<u>21,853</u>	<u>15,774</u>	<u>1,268</u>
<b>INTERFUND CONTRIBUTIONS</b>					
344400	Interdepartmental Services	566,496	912,873	683,176	686,760
352000	Transfer from General Fund	959,496	903,948	903,948	491,331
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>1,525,992</u>	<u>1,816,821</u>	<u>1,587,124</u>	<u>1,178,091</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>6,502,660</u>	<u>6,025,174</u>	<u>5,669,996</u>	<u>5,481,609</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>6,790,202</u>	<u>6,025,174</u>	<u>6,412,514</u>	<u>5,907,257</u>

**DEVELOPMENT SERVICES FUND (4670)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
11200	Land Development	433,687	519,927	517,303	642,822
11300	Business Support Svcs	1,164,643	1,181,095	1,165,658	1,283,845
11305	Administration	850,473	987,877	1,058,850	1,075,716
11455	Comprehensive Planning	1,532,150	911,942	911,942	0
12201	Inspections Operations	1,642,824	1,985,319	1,915,044	2,364,885
80090	Reserve Approp - Development Services	0	45,000	0	10,344
	<b>Total Departmental Expenditures</b>	<b>5,623,777</b>	<b>5,631,159</b>	<b>5,568,798</b>	<b>5,377,611</b>
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	27,835	0	0	0
55010	Interest	1,360	0	0	0
60010	Transfer to General Fund	368,712	392,064	392,064	253,992
60420	Transfer to Maintenance Services Fund	26,000	26,004	26,004	0
	<b>Total Non-Departmental Expenditures</b>	<b>423,907</b>	<b>418,068</b>	<b>418,068</b>	<b>253,992</b>
<b>TOTAL DEVELOPMENT SERVICES FUND (4670)</b>		<b>6,047,684</b>	<b>6,049,227</b>	<b>5,986,866</b>	<b>5,631,603</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>24,054</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>UNRESERVED</b>		<b>718,464</b>		<b>425,648</b>	<b>275,654</b>
<b>CLOSING BALANCE</b>		<b>742,518</b>	<b>0</b>	<b>425,648</b>	<b>275,654</b>

## VISITORS' FACILITIES FUND SUMMARY

### Mission

Located in the heart of Corpus Christi, the Convention Center, multi-purpose arena and the arts district are dedicated to promoting sports, entertainment and the arts and culture.

### Mission Elements

- To maximize revenue opportunities by leasing all available space and enhance the hospitality community

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Multicultural Center rentals	14,435	40,380	16,000	20,000
Heritage Park maint contract	17,620	13,620	30,000	45,000
Operating Rev - Convention Ctr	1,851,389	2,260,187	2,115,550	2,186,371
Operating Revenues - Arena	2,277,525	2,669,679	2,205,665	2,705,358
Pavilion rentals	13,155	21,000	12,000	14,122
Purchase discounts	0	0	697	0
Transfer from General Fund	180,000	180,000	180,000	180,000
Transfer fr Arena Facility Fd	509,581	652,141	652,141	645,266
Reimbursements-Inter-deptmntal	3,200,000	3,200,000	3,200,000	3,200,000
<b>Total</b>	<b>8,063,705</b>	<b>9,037,007</b>	<b>8,412,053</b>	<b>8,996,117</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	362,779	391,493	391,861	391,493
Materials Supplies	24,850	190,789	137,847	141,410
Contractual Services	920,382	7,897,645	4,108,200	7,572,994
Other Charges	5,773,182	104,124	3,744,906	0
Reserve Appropriations	0	0	0	17,950
Debt Service	0	3,000	0	0
Schools/Seminars/Training	0	1,550	0	1,550
Internal Services Allocations	479,736	430,212	430,212	395,820
Transfer Out	147,708	130,572	130,572	316,114
Capital Outlay	164,028	269,669	0	0
<b>Total</b>	<b>7,872,664</b>	<b>9,419,054</b>	<b>8,943,598</b>	<b>8,837,330</b>

<b>Full Time Equivalents:</b>	10	10	11
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**VISITORS' FACILITIES FUND (4710)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	(1,670,610)		(832,526)	(776,054)
	<b>Reserved for Encumbrances</b>	26,501		31,926	0
	<b>Reserved for Commitments</b>	1,533,559		881,091	325,000
	<b>BEGINNING BALANCE</b>	(110,550)	0	80,491	(451,054)
	<b>OPERATING REVENUE</b>				
	<b>Arena Services</b>				
311760	Operating Revenues - Arena	2,277,525	2,669,679	2,205,665	2,705,358
	<b>Total Arena Services</b>	2,277,525	2,669,679	2,205,665	2,705,358
	<b>Convention Center Services</b>				
311600	Operating Rev - Convention Center	1,851,389	2,260,187	2,115,550	2,186,371
	<b>Total Convention Center Services</b>	1,851,389	2,260,187	2,115,550	2,186,371
	<b>TOTAL OPERATING REVENUE</b>	4,128,914	4,929,866	4,321,215	4,891,729
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
311500	Multicultural Center rentals	14,435	40,380	16,000	20,000
311510	Heritage Park maint contract	17,620	13,620	30,000	45,000
312000	Pavilion rentals	13,155	21,000	12,000	14,122
343650	Purchase discounts	0	0	697	0
	<b>Total Other Revenue</b>	45,210	75,000	58,697	79,122
	<b>TOTAL NON-OPERATING REVENUE</b>	45,210	75,000	58,697	79,122
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from General Fund	180,000	180,000	180,000	180,000
352013	Transfer from Arena Facility Fund	509,581	652,141	652,141	645,266
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	689,581	832,141	832,141	825,266
	<b>REIMBURSEMENTS</b>				
360030	Reimbursements-Inter-departmental	3,200,000	3,200,000	3,200,000	3,200,000
	<b>TOTAL REIMBURSEMENTS</b>	3,200,000	3,200,000	3,200,000	3,200,000
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	8,063,705	9,037,007	8,412,053	8,996,117
	<b>TOTAL FUNDS AVAILABLE</b>	7,953,155	9,037,007	8,492,544	8,545,063



**VISITORS' FACILITIES FUND (4710)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
13600	Convention Ctr/Auditorium - City	505,000	411,144	411,144	393,881
13600	Convention Ctr/Auditorium - SMG	3,436,082	3,890,158	3,716,432	3,790,218
13610	Arena-Maintenance/Improvements	176,072	455,280	455,280	150,000
13615	Arena-Marketing/Co-Promotion	144,500	268,000	268,000	0
13625	Arena O&M - City	514,535	525,702	525,702	527,012
13625	Arena O&M - SMG	2,267,688	2,808,869	2,538,053	2,795,009
80055	Reserve Appropriation - Visitors' Facilities	0	0	0	17,950
	<b>Total Departmental Expenditures</b>	<u>7,043,877</u>	<u>8,359,153</u>	<u>7,914,611</u>	<u>7,674,070</u>
<b>Non-Departmental Expenditures</b>					
12930	Bayfront Arts & Sciences Park	675,310	773,103	775,063	768,025
13710	Cultural Facility Maintenance	4,716	125,226	123,268	79,122
50010	Uncollectible accounts	0	28,000	0	0
55010	Interest	1,053	3,000	85	0
60010	Transfer to General Fund	147,708	130,572	130,572	128,292
60130	Transfer to Debt Service	0	0	0	187,822
	<b>Total Non-Departmental Expenditures</b>	<u>828,787</u>	<u>1,059,901</u>	<u>1,028,987</u>	<u>1,163,260</u>
<b>TOTAL VISITORS' FACILITIES FUND (4710)</b>		<u><u>7,872,664</u></u>	<u><u>9,419,054</u></u>	<u><u>8,943,598</u></u>	<u><u>8,837,330</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		31,926		0	0
<b>RESERVED FOR COMMITMENTS</b>		881,091		325,000	325,000
<b>UNRESERVED</b>		<u>(832,526)</u>		<u>(776,054)</u>	<u>(617,267)</u>
<b>CLOSING BALANCE</b>		<u><u>80,491</u></u>	<u><u>0</u></u>	<u><u>(451,054)</u></u>	<u><u>(292,267)</u></u>

# LOCAL EMERGENCY PLANNING COMMITTEE FUND SUMMARY

## Mission

Local Emergency Planning Committee (LEPC) forms a partnership between local government and industry as a resource for enhancing hazardous materials preparedness. LEPC promotes Emergency Planning and the Community Right-To-Know Act (EPCRA) and focuses on hazardous material planning for the community.

## Goals

- Maintain a high level of community involvement
- Utilize a variety of communication methods to achieve maximum outreach potential
- Serve as a catalyst for industry and the community in achieving greater interaction
- Educate the community on chemical emergencies

## Mission Elements

- Provide for emergency planning, training, and public outreach
- Maintain emergency notification procedures
- Identify facilities and transportation routes for extremely hazardous substances
- Identify and outline evacuation plans
- Develop and maintain methods and schedules for exercising emergency response plans

## Highlights

- Participated in several tabletop meetings throughout the city and county to practice hazmat safety drills
- Conducted 70 presentations or set up booths at schools and various organizations
- LEPC has organized an Adhoc subcommittee to review Emergency Standard Messages and update LEPC By Laws
- Generated \$20,000 in grant funds to provide 950 safety kits for schools in Nueces County and Corpus Christi
- Evaluated new communication tools. Industry is evaluating partnering with LEPC to purchase the communication tools for our city and county, and then donate them to be used by emergency responders

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
Contributions and donations	97,250	96,000	93,250	93,000
Interest on investments	86	188	77	123
<b>Total</b>	<b>97,336</b>	<b>96,188</b>	<b>93,327</b>	<b>93,123</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	55,482	55,776	55,776	55,796
Materials Supplies	2,955	5,000	5,000	5,900
Contractual Services	23,041	21,876	21,876	23,220
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	962	2,200	2,200	2,200
Internal Services Allocations	11,544	9,888	9,888	10,284
Transfer Out	0	0	0	0
Capital Outlay	25,014	0	0	0
<b>Total</b>	<b>118,998</b>	<b>94,740</b>	<b>94,740</b>	<b>97,400</b>

Full Time Equivalents:	1	1	1
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**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved	16,592		30,040	28,628
	Reserved for Encumbrances	35,111		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>51,703</u>	<u>0</u>	<u>30,040</u>	<u>28,628</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	86	188	77	123
	<b>Total Interest Income</b>	<u>86</u>	<u>188</u>	<u>77</u>	<u>123</u>
	<b>Other Revenue</b>				
340000	Contributions and donations	97,250	96,000	93,250	93,000
	<b>Total Other Revenue</b>	<u>97,250</u>	<u>96,000</u>	<u>93,250</u>	<u>93,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>97,336</u>	<u>96,188</u>	<u>93,327</u>	<u>93,123</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>97,336</u>	<u>96,188</u>	<u>93,327</u>	<u>93,123</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>149,039</u>	<u>96,188</u>	<u>123,368</u>	<u>121,751</u>

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
21700	Local Emergency Planning Committee	118,998	94,740	94,740	97,400
	<b>Total Departmental Expenditures</b>	<u>118,998</u>	<u>94,740</u>	<u>94,740</u>	<u>97,400</u>
	<b>TOTAL LEPC FUND (6060)</b>	<u>118,998</u>	<u>94,740</u>	<u>94,740</u>	<u>97,400</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>30,040</u>		<u>28,628</u>	<u>24,351</u>
	<b>CLOSING BALANCE</b>	<u>30,040</u>	0	<u>28,628</u>	<u>24,351</u>

## C.C. CRIME CONTROL CRIME DISTRICT FUND SUMMARY

### Mission

The Corpus Christi Crime Control and Prevention District provides supplemental funding to assist the Police Department in fighting crime by maximizing the use of voter approved sales tax revenues to enhance the capability of the City's crime control public safety resources and to support new or existing community-based crime prevention initiatives

### Goals

- To fund additional police officers in high crime areas of the City
- To decrease the incidence of criminal offenses associated with young offenders
- To provide preventive measures to break the cycles of gang recruitment and violence
- To reduce citizens fear of crime
- To further the Police Departments ability to fight crime by adding technological enhancements and new equipment

### Mission Elements

- Respond to calls for law enforcement services.
- Investigate crime.
- Conduct patrol activities.

### Highlights

- Funding of 50 Police Officers
- Funding of the Pawn Shop Detail, the Juvenile Assessment Center, and the Juvenile City Marshals
- Funding the purchase of 5 replacement police package vehicles

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Revenues:</b>				
CCPD sales tax	5,150,266	5,370,000	6,050,789	6,413,836
Juvenile Drug Testing	13,003	22,000	20,464	16,550
Interest on investments	2,261	7,131	2,936	4,622
Interest earned-interfund borr	102	0	0	0
Sale of scrap/city property	9,786	0	0	0
<b>Total</b>	<b>5,175,418</b>	<b>5,399,131</b>	<b>6,074,189</b>	<b>6,435,008</b>

CLASSIFICATION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Expenditures:</b>				
Personnel Services	4,018,539	4,030,666	4,089,101	4,349,240
Materials Supplies	193,779	367,550	313,106	271,250
Contractual Services	156,134	187,742	167,682	157,900
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	65,278
Debt Service	0	0	0	0
Schools/Seminars/Training	0	1,100	0	3,300
Internal Services Allocations	582,648	624,920	624,920	605,376
Transfer Out	0	0	0	0
Capital Outlay	130,498	144,424	139,296	175,000
<b>Total</b>	<b>5,081,598</b>	<b>5,356,402</b>	<b>5,334,105</b>	<b>5,627,344</b>
<b>Full Time Equivalents:</b>	<b>65.6</b>	<b>64.6</b>		<b>63.6</b>

**C.C. CRIME CONTROL & PREVENTION DISTRICT FUND (9010)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>	1,720,099		1,977,677	2,717,762
	<b>Reserved for Encumbrances</b>	163,758		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>1,883,857</u>	0	<u>1,977,677</u>	<u>2,717,762</u>
	<b>OPERATING REVENUE</b>				
300620	CCPD sales tax	5,150,266	5,370,000	6,050,789	6,413,836
	<b>TOTAL OPERATING REVENUE</b>	<u>5,150,266</u>	<u>5,370,000</u>	<u>6,050,789</u>	<u>6,413,836</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	2,261	7,131	2,936	4,622
341020	Interest earned-interfund borr	102	0	0	0
	<b>Total Interest Income</b>	<u>2,364</u>	<u>7,131</u>	<u>2,936</u>	<u>4,622</u>
	<b>Other Revenue</b>				
304610	Juvenile Drug Testing	13,003	22,000	20,464	16,550
343590	Sale of scrap/city property	9,786	0	0	0
	<b>Total Other Revenue</b>	<u>22,789</u>	<u>22,000</u>	<u>20,464</u>	<u>16,550</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>25,152</u>	<u>29,131</u>	<u>23,400</u>	<u>21,172</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>5,175,418</u>	<u>5,399,131</u>	<u>6,074,189</u>	<u>6,435,008</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>7,059,275</u>	<u>5,399,131</u>	<u>8,051,866</u>	<u>9,152,770</u>

**C.C. CRIME CONTROL & PREVENTION DISTRICT FUND (9010)  
EXPENDITURE DETAIL BY ORGANIZATION**

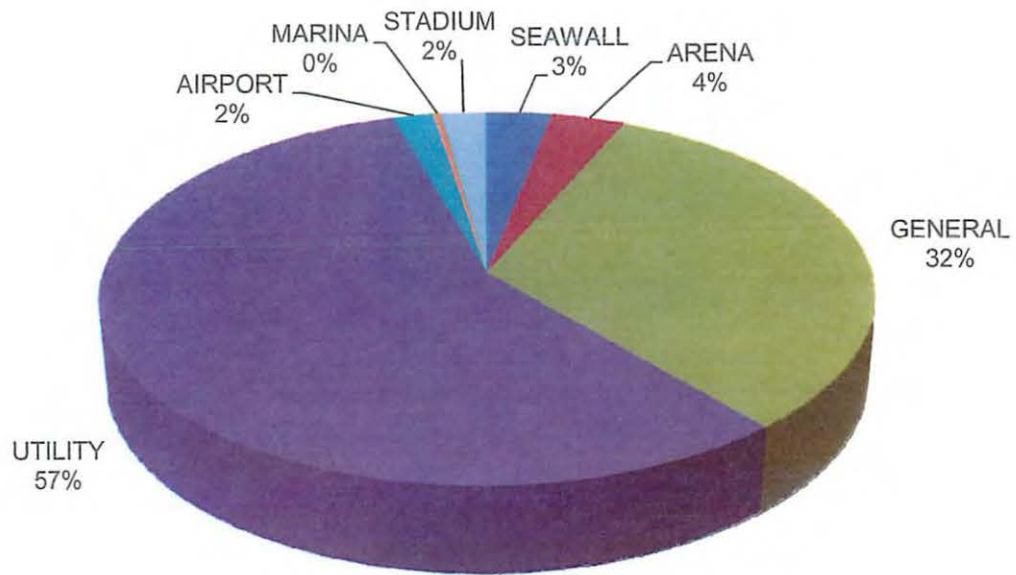
<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
11711	CCCCPD-Police Ofcr Cost	4,212,641	4,418,507	4,386,209	4,592,598
11713	CCCCPD-Pawn Shop Detail	140,662	152,500	136,931	158,177
11717	CCCCPD-PS Vehicles & Equip	130,498	144,424	139,296	175,000
11719	CCCCPD-Graffiti Eradication Pr	108,544	50,969	50,319	0
49002	Juvenile Assessment Center	343,403	405,328	404,922	425,757
49008	Citizens Advisory Council	2,447	16,913	15,116	10,500
49010	Juvenile City Marshals	143,403	167,761	201,312	200,034
80080	Reserve Approp - CC CCPD	0	0	0	65,278
	<b>Total Departmental Expenditures</b>	<b>5,081,598</b>	<b>5,356,402</b>	<b>5,334,105</b>	<b>5,627,344</b>
<b>TOTAL C.C. CRIME CONTROL DISTRICT FUND (9010)</b>		<b>5,081,598</b>	<b>5,356,402</b>	<b>5,334,105</b>	<b>5,627,344</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>UNRESERVED</b>	<b>1,977,677</b>		<b>2,717,762</b>	<b>3,525,427</b>
	<b>CLOSING BALANCE</b>	<b>1,977,677</b>	<b>0</b>	<b>2,717,762</b>	<b>3,525,427</b>

# Debt Service Funds



# Debt Service Funds

# DEBT SERVICE FUNDS EXPENDITURES



## DEBT SERVICE FUNDS SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
Ad valorem taxes - current	26,476,294	25,608,932	25,608,932	26,235,932
Ad valorem taxes - delinquent	513,926	604,638	460,963	484,617
Penalties & Interest on taxes	230,990	0	195,819	204,888
USS Lexington contribution	275,647	267,750	267,750	0
TX State Aquarium contribution	373,232	358,795	358,795	369,082
Interest on investments	100,397	92,179	48,590	61,798
Net Increase/Decrease in Fair Value of Investments	(27,133)	0	0	0
Interest earned-interfund borrowing	236	0	0	0
Accrued interest - bond SD	39,263	0	0	0
Recovery of prior year expenditure	10,000	0	0	0
Transfer for debt-General Fund	4,821,415	3,889,160	3,889,160	3,436,651
Transfer for debt-Hotel Occupancy Tax	1,991,680	2,490,140	2,490,140	2,488,558
Transfer for debt-Water	20,648,857	20,508,295	20,508,295	24,766,173
Transfer for debt service - Reserve	1,215,339	2,048,317	2,018,709	2,683,049
Transfer for debt-Storm water	9,874,952	9,871,457	9,871,457	13,359,855
Transfer for debt-Gas	709,412	972,177	824,115	949,468
Transfer for debt-Wastewater	15,746,054	15,768,161	15,768,161	21,564,852
Transfer for Debt-Airport Passenger Facility Charges	1,537,751	1,393,691	1,393,691	1,343,941
Transfer for debt-Airport	504,610	684,783	684,783	786,561
Transfer for debt-Golf Centers Fund	11,007	322	322	0
Transfer for debt-Marina Fund	371,049	330,690	330,131	333,206
Transfer for debt - Seawall Fund	3,342,263	3,383,463	3,383,463	3,385,313
Transfer for debt-Stadium Fund	2,288,025	2,286,513	2,286,513	2,285,900
Transfer from Arena Facility Fund	3,639,114	3,692,549	3,692,549	3,743,299
Transfer from Visitor's Facility	0	0	0	187,822
Transfer from Maintenance Services Fund	0	0	0	235,231
Contribution from Federal Government	0	0	0	1,281,670
<b>TOTAL</b>	<b>94,694,378</b>	<b>94,252,009</b>	<b>94,082,340</b>	<b>110,187,865</b>

## SUMMARY OF EXPENDITURES BY FUND

SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)	3,340,402	3,384,313	3,384,313	3,385,313
ARENA FACILITY DEBT SERVICE FUND (1131)	3,637,414	3,692,549	3,692,549	3,743,299
BASEBALL STADIUM DEBT SERVICE FUND (1141)	2,286,325	2,286,513	2,286,513	2,285,900
GENERAL OBLIGATION DEBT SERVICE FUND (2010)	32,392,632	31,990,764	30,767,015	33,887,012
WATER DEBT SERVICE FUND (4400)	20,678,043	21,738,295	20,739,159	24,101,055
WASTEWATER DEBT SERVICE FUND (4410)	15,661,065	17,538,132	15,769,025	21,437,407
GAS DEBT SERVICE FUND (4420)	758,527	912,177	764,116	982,162
STORM WATER DEBT SERVICE FUND (4430)	9,806,135	10,648,583	9,869,490	13,448,393
AIRPORT 2000A DEBT SERVICE FUND (4640)	1,054,641	1,071,741	1,071,741	1,071,291
AIRPORT 2000B DEBT SERVICE FUND (4641)	520,354	522,650	522,650	522,650
AIRPORT CFC DEBT SERVICE FUND (4643)	332,881	484,275	484,275	486,525
MARINA DEBT SERVICE FUND (4701)	329,077	330,381	330,381	333,206
<b>TOTAL</b>	<b>90,797,496</b>	<b>94,600,372</b>	<b>89,681,225</b>	<b>105,684,213</b>

Note: There are operating funds directly servicing long-term debt located in the Special Revenue Fund (Fund 1111 - TIF #2) and Enterprise Funds (Fund 4010 - Water). Further, the Lease Purchase payments are made directly from affected ORG/Departments.

**SCHEDULE OF DEBT ROLLFORWARD  
(ESTIMATE)**

DESCRIPTION	INTEREST RATE	ORIGINAL ISSUE AMOUNT	MATURITY DATE	OUTSTANDING THRU 7.31.12
<b>GENERAL OBLIGATION BONDS:</b>				
2001 Gen'l Improvement Refunding	4.50-5.375	39,150,000	3/1/2021	\$ 10,570,000
2001-A Gen'l Improvement Refunding	5.00	11,340,000	3/1/2012	-
2003 Gen'l Improvement Refunding	3.25-5.00	22,575,000	3/1/2015	2,230,000
2004 General Improvement Refunding	5.00	25,640,000	3/1/2012	-
2005 General Improvement Refunding	3.25-5.25	86,485,000	3/1/2025	72,690,000
2007 G.O. Texas Military Preparedness	4.00-4.375	3,830,000	10/1/2026	3,505,000
2007A General Improvement	4.00-5.00	31,145,000	3/1/2027	26,445,000
2009 General Improvement	3.00-5.00	88,725,000	3/1/2029	78,495,000
2010 General Improvement (Parks)	1.05-4.68	13,685,000	3/1/2030	12,565,000
2012 General Improvement (Streets)	2.00-5.00	44,695,000	3/1/2026	44,695,000
<b>Total General Obligation Bonds</b>				<b>\$ 251,195,000</b>
<b>CERTIFICATES OF OBLIGATION</b>				
2002 Hotel Tax Certificates of Obligation	3.10-5.50	31,545,000	9/1/2022	\$ 20,690,000
2004 Certificates of Obligation - Tax & Solid Wa	3.00-5.00	6,845,000	3/1/2024	4,775,000
2005 Certificates of Obligation - Landfill	3.00-4.00	14,520,000	9/1/2036	13,170,000
2005 Certificates of Obligation - Marina (4701)	3.00-4.375	4,500,000	9/1/2025	3,495,000
2006 Certificates of Obligation - Solid Waste	4.00-4.82	18,605,000	3/1/2029	17,115,000
2007 C.O. Texas Military Preparedness (Streets)	4.00-4.375	2,415,695	10/1/2026	2,211,649
2008 Certificates of Obligation - Landfill	3.00-5.25	12,000,000	3/1/2038	11,325,000
2009 C.O. Holly Road/Bayfront	2.00-5.00	8,460,000	3/1/2029	7,160,000
2010 Certificates of Obligation - Convention	1.05-4.68	3,000,000	3/1/2030	2,760,000
<b>Total Certificates of Obligation - General Fund</b>				<b>\$ 82,701,649</b>
<b>TAX INCREMENT FINANCING ZONE #2</b>				
2008 TIF Refunding Bonds	4.50	13,445,000	9/15/2022	\$ 11,860,000
<b>Total Tax Increment Financing Zone #2</b>				<b>\$ 11,860,000</b>
<b>OTHER OBLIGATIONS</b>				
2008 Tax Notes	3.52	22,260,000	3/1/2015	\$ 3,275,000
2012 Public Property Contractual Obligations	2.17	7,390,000	3/1/2024	\$ 7,390,000
<b>Total Other Obligations</b>				<b>\$ 10,665,000</b>
<b>TOTAL TAX-SUPPORTED DEBT</b>				<b>\$ 356,421,649</b>

**SCHEDULE OF DEBT ROLLFORWARD  
(ESTIMATE)**

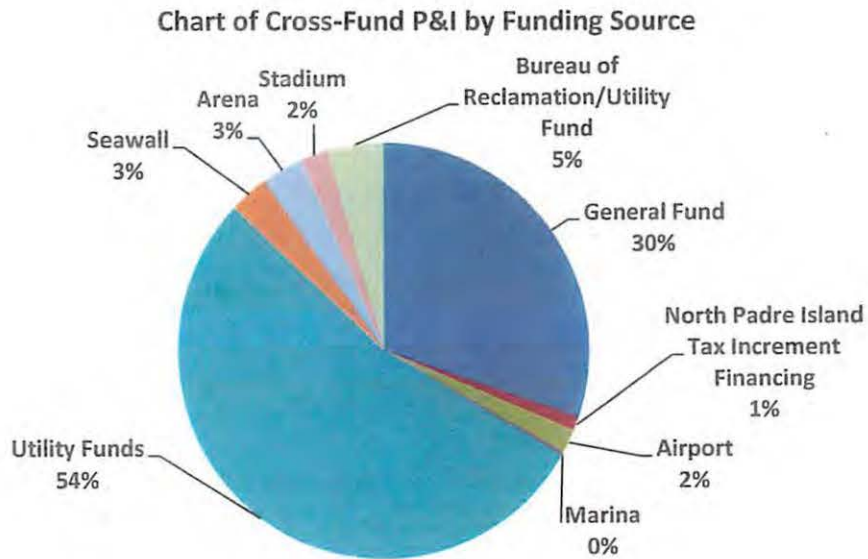
DESCRIPTION	INTEREST RATE	ORIGINAL ISSUE AMOUNT	MATURITY DATE	OUTSTANDING THRU 7.31.12
<b>AIRPORT SYSTEM BONDS</b>				
2000-A Airport Revenue Bonds	4.80-5.625	\$13,010,000	2/15/2023	\$ 8,300,000
2000-B Airport Revenue Bonds	5.375	9,640,000	2/15/2030	9,640,000
2010 Taxable Airport Certificates of Obligation (t	3.00-6.05	5,500,000	3/1/2030	5,325,000
<b>Total Airport System Bonds</b>				<b>\$ 23,265,000</b>
<b>UTILITY SYSTEM BONDS</b>				
2005 NRA Water Supply Refunding Bonds	3.00-5.25	94,575,000	3/1/2027	\$ 82,180,000
2005A LNRA Water Supply Bonds	3.25-4.00	5,160,000	7/15/2017	3,295,000
<b>Total Nueces River Authority Bonds</b>				<b>\$ 85,475,000</b>
Utility System Revenue Bonds:				
1999 Utility Revenue Refunding Bonds	5.00-5.25	47,740,000	7/15/2019	\$ -
1999-A Utility Revenue Bonds	3.25-4.10	15,750,000	7/15/2019	6,900,000
2002 Utility Revenue Refunding Bonds	3.50-5.25	92,330,000	7/15/2022	27,620,000
2003 Utility Revenue Refunding Bonds	2.50-5.00	28,870,000	7/15/2015	12,790,000
2004 Utility Revenue Refunding Bonds	3.00-5.25	50,000,000	7/15/2024	35,375,000
2005 Utility Revenue Refunding Bonds	3.00-5.25	70,390,000	7/15/2020	63,540,000
2005A Utility Revenue Refunding Bonds	3.00-5.00	68,325,000	7/15/2025	51,345,000
2006 Utility Revenue Refunding Bonds	4.00-5.00	84,415,000	7/15/2026	68,155,000
2007 C.O. Texas Military Preparedness (Utility)	4.00-4.375	4,569,305	10/1/2026	4,183,351
2009 Utility Revenue Bonds	2.50-5.375	96,490,000	7/15/2039	92,985,000
2010 TWDB Bonds (Mary Rhodes)	1.59-2.59	8,000,000	7/15/2029	8,000,000
2010-A Utility Revenue Bonds	3.00-4.00	14,375,000	7/15/2019	11,500,000
2010-B Utility Revenue Bonds	1.01-4.77	60,625,000	7/15/2040	60,625,000
2012 Utility Revenue Bonds*	2.00-5.00	52,500,000	7/15/2042	52,500,000
2012-A Utility Revenue Bonds*	4.50-5.00	60,000,000	7/15/2042	60,000,000
2013 Subordinate Debt*	4.25	73,516,675	7/15/2042	73,516,675
<b>Utility System Revenue Bonds</b>				<b>\$ 629,035,026</b>
<b>Total Utility System Rev Bonds</b>				<b>\$ 714,510,026</b>
<b>SALES TAX BONDS</b>				
Seawall:				
2001 Sales Tax Revenue Bonds	4.00-5.375	43,960,000	3/1/2026	\$ 33,190,000
Arena:				
2002 Sales Tax Revenue Bonds	3.25-5.50	49,185,000	9/1/2025	37,500,000
Stadium:				
2004 Sales Tax Revenue Bonds	2.00-5.00	24,565,000	9/1/2017	11,935,000
<b>Total Sales Tax Revenue Bonds</b>				<b>\$ 82,625,000</b>
<b>TOTAL REVENUE BONDS</b>				<b>\$ 820,400,026</b>
<b>OTHER OBLIGATIONS</b>				
Bureau of Reclamation:				
Choke Canyon Reservoir	5.116	\$57,648,843	8/1/2024	\$ 46,240,583
Recreation, Fish & Wildlife	5.116	14,831,688	8/1/2039	12,861,178
LNRA Purchase Contract	3.50	105,978,177	7/1/2035	93,411,128
<b>Total Notes</b>				<b>\$ 152,512,889</b>
<b>LEASE PURCHASES</b>				
Lease Purchases	2.89-3.41	Jerome - please Various	Various	\$ 13,829,230
<b>TOTAL OUTSTANDING PRINCIPAL ON DEBT (1)</b>				<b>\$ 1,343,163,794</b>

(1) Does not include Discount or Premium on Bonds

**Combined Cross-Fund Schedule of Principal and Interest Payments (Only) Planned  
for FY 2013**

<b>Significant Funds</b>	<b>Principal (P)</b>	<b>Interest (I)</b>	<b>Total P&amp;I</b>
General Fund	\$ 18,063,940	\$ 15,803,072	\$ 33,867,012
North Padre Island Tax Increment Financing	665,000	518,738	1,183,738
Airport	795,000	1,273,466	2,068,466
Marina	190,000	142,206	332,206
Utility Funds	29,084,511	30,854,456	59,938,967
Seawall	1,660,000	1,723,313	3,383,313
Arena	1,855,000	1,887,299	3,742,299
Stadium	1,780,000	505,500	2,285,500
Bureau of Reclamation/Utility Fund	1,971,518	3,023,645	4,995,163
<b>Totals</b>	<b>\$ 56,064,969</b>	<b>\$ 55,731,695</b>	<b>\$ 111,796,664</b>

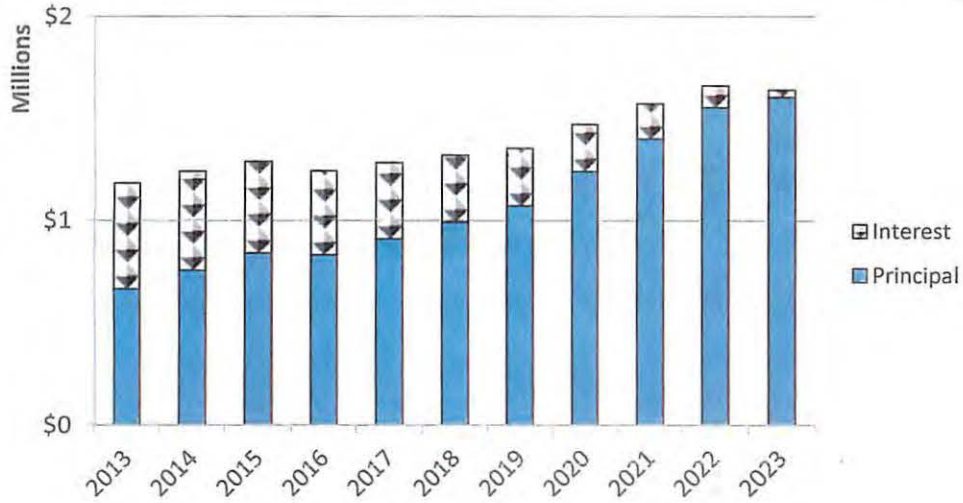
Note: As titled, the above schedule summarizes principal and interest payments for fiscal year 2013. Amortization detail for fiscal years 2013 and beyond may be found on respective schedules located throughout the Debt Service and Enterprise Fund sections.



Note: As illustrate in the graph above, the major components of debt service are driven by Revenue Bonds (Utility Rate Supported) and General Obligation/Certificates of Obligation/Tax Notes (Generally Tax-Supported Debt). The remaining items are paid for via Special Revenue Funds in the form of dedicated taxes (4A Funds) and/or Reinvestment Zone taxes.

The increase in revenue debt service is caused in part to the corresponding increase in General Obligation debt service as utilities monies augment the 2008 General Obligation voter-approved Street projects. This trend is expected to continue at least in the short-term.

# North Padre Island TIF#2 Debt Service (1111)



FY	Principal	Interest	Payment
2013	665,000	518,738	1,183,738
2014	755,000	486,787	1,241,787
2015	840,000	450,900	1,290,900
2016	830,000	413,325	1,243,325
2017	910,000	374,175	1,284,175
2018	990,000	331,425	1,321,425
2019	1,070,000	285,075	1,355,075
2020	1,240,000	233,100	1,473,100
2021	1,400,000	173,700	1,573,700
2022	1,555,000	107,213	1,662,213
2023	1,605,000	36,113	1,641,113
	<b>\$11,860,000</b>	<b>\$3,410,551</b>	<b>\$15,270,551</b>

Note: Debt Service payments are paid from the Special Revenue Fund "Reinvestment Zone No. 2 Fund Fund (1111)".

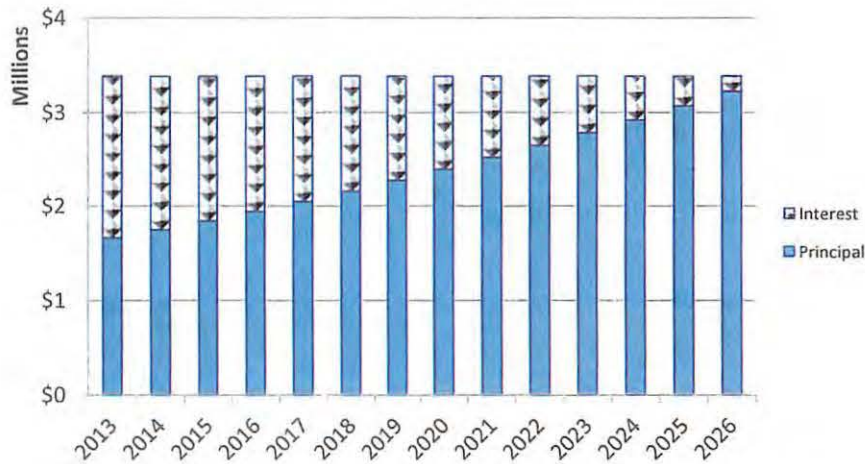
**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved			0	
	Reserved for Encumbrances			0	
	Reserved for Commitments	1,382,043		1,385,171	1,385,723
	<b>BEGINNING BALANCE</b>	<u>1,382,043</u>	0	<u>1,385,171</u>	<u>1,385,723</u>
	<b>NON-OPERATING REVENUE</b>				
	Interest Income				
340900	Interest on investments	1,267	3,042	1,402	2,071
	<b>Total Interest Income</b>	<u>1,267</u>	<u>3,042</u>	<u>1,402</u>	<u>2,071</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,267</u>	<u>3,042</u>	<u>1,402</u>	<u>2,071</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351451	Transfer for debt - Seawall Fd	3,342,263	3,383,463	3,383,463	3,385,313
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,342,263</u>	<u>3,383,463</u>	<u>3,383,463</u>	<u>3,385,313</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>3,343,530</u>	<u>3,386,505</u>	<u>3,384,865</u>	<u>3,387,384</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>4,725,573</u>	<u>3,386,505</u>	<u>4,770,036</u>	<u>4,773,107</u>



**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
	Total Departmental Expenditures	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,475,000	1,580,000	1,580,000	1,660,000
55010	Interest	1,864,262	1,802,313	1,802,313	1,723,313
55040	Paying agent fees	1,140	2,000	2,000	2,000
	<b>Total Non-Departmental Expenditures</b>	<b>3,340,402</b>	<b>3,384,313</b>	<b>3,384,313</b>	<b>3,385,313</b>
<b>TOTAL SEAWALL IMPROVEMENT DS (1121)</b>		<b>3,340,402</b>	<b>3,384,313</b>	<b>3,384,313</b>	<b>3,385,313</b>
<b>RESERVED FOR ENCUMBRANCES RESERVED FOR COMMITMENTS UNRESERVED</b>		1,385,171		1,385,723	1,387,795
<b>CLOSING BALANCE</b>		1,385,171	0	1,385,723	1,387,795



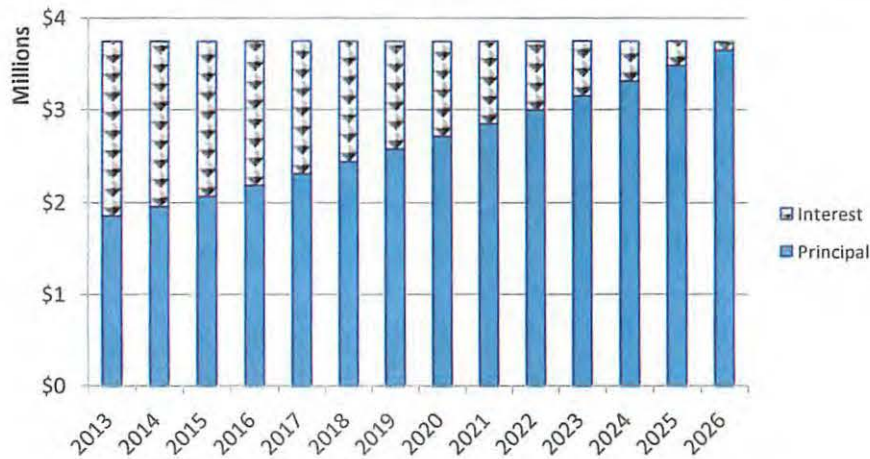
FY	Principal	Interest	Payment
2013	1,660,000	1,723,313	3,383,313
2014	1,745,000	1,634,088	3,379,088
2015	1,840,000	1,540,294	3,380,294
2016	1,940,000	1,441,394	3,381,394
2017	2,045,000	1,337,119	3,382,119
2018	2,155,000	1,227,200	3,382,200
2019	2,270,000	1,111,369	3,381,369
2020	2,390,000	989,356	3,379,356
2021	2,520,000	860,894	3,380,894
2022	2,645,000	734,894	3,379,894
2023	2,780,000	602,644	3,382,644
2024	2,915,000	463,644	3,378,644
2025	3,065,000	314,250	3,379,250
2026	3,220,000	161,000	3,381,000
	<b>\$33,190,000</b>	<b>\$14,141,456</b>	<b>\$47,331,456</b>

**ARENA FACILITY DEBT SERVICE FUND (1131)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>			0	
	<b>Reserved for Encumbrances</b>			0	
	<b>Reserved for Commitments</b>	2,186,766		2,189,909	2,191,444
	<b>BEGINNING BALANCE</b>	<u>2,186,766</u>	<u>0</u>	<u>2,189,909</u>	<u>2,191,444</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	1,443	2,960	1,535	2,110
	<b>Total Interest Income</b>	<u>1,443</u>	<u>2,960</u>	<u>1,535</u>	<u>2,110</u>
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,443</u>	<u>2,960</u>	<u>1,535</u>	<u>2,110</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352013	Transfer fr Arena Facility Fd	3,639,114	3,692,549	3,692,549	3,743,299
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,639,114</u>	<u>3,692,549</u>	<u>3,692,549</u>	<u>3,743,299</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>3,640,557</u>	<u>3,695,509</u>	<u>3,694,084</u>	<u>3,745,409</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>5,827,323</u>	<u>3,695,509</u>	<u>5,883,993</u>	<u>5,936,853</u>

**ARENA FACILITY DEBT SERVICE FUND (1131)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
	Total Departmental Expenditures	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,585,000	1,715,000	1,715,000	1,855,000
55010	Interest	2,052,114	1,976,549	1,976,549	1,887,299
55040	Paying agent fees	300	1,000	1,000	1,000
	<b>Total Non-Departmental Expenditures</b>	<b>3,637,414</b>	<b>3,692,549</b>	<b>3,692,549</b>	<b>3,743,299</b>
<b>TOTAL ARENA FACILITY DS FUND (1131)</b>		<b>3,637,414</b>	<b>3,692,549</b>	<b>3,692,549</b>	<b>3,743,299</b>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,189,909		2,191,444	2,193,554
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		<b>2,189,909</b>	<b>0</b>	<b>2,191,444</b>	<b>2,193,554</b>



FY	Principal	Interest	Payment
2013	1,855,000	1,887,299	3,742,299
2014	1,955,000	1,787,161	3,742,161
2015	2,065,000	1,676,611	3,741,611
2016	2,185,000	1,559,736	3,744,736
2017	2,310,000	1,436,124	3,746,124
2018	2,440,000	1,305,499	3,745,499
2019	2,575,000	1,167,586	3,742,586
2020	2,710,000	1,031,734	3,741,734
2021	2,845,000	897,347	3,742,347
2022	2,990,000	753,250	3,743,250
2023	3,145,000	599,875	3,744,875
2024	3,305,000	438,625	3,743,625
2025	3,475,000	269,125	3,744,125
2026	3,645,000	91,125	3,736,125

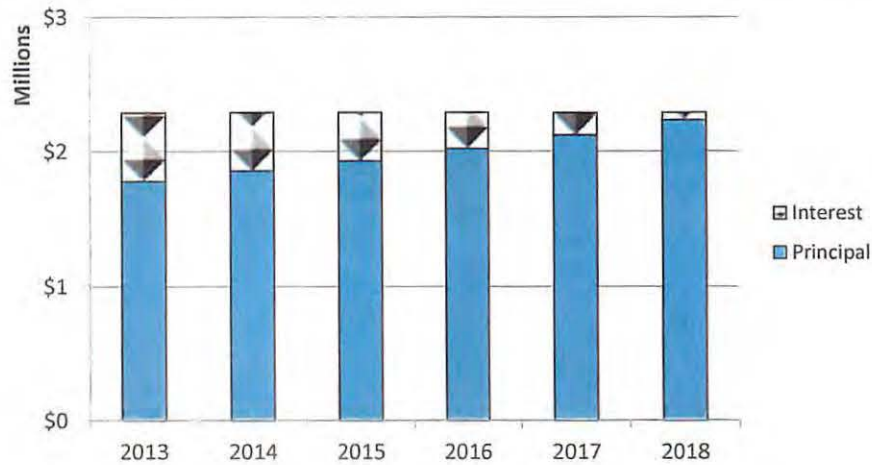
\$ 37,500,000    \$ 14,901,097    \$ 52,401,097

**BASEBALL STADIUM DEBT SERVICE FUND (1141)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>				
	<b>Reserved for Encumbrances</b>				
	<b>Reserved for Commitments</b>	1,754,236		1,756,642	1,757,525
	<b>BEGINNING BALANCE</b>	1,754,236	0	1,756,642	1,757,525
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	706	1,469	884	1,053
	<b>Total Interest Income</b>	706	1,469	884	1,053
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	706	1,469	884	1,053
	<b>INTERFUND CONTRIBUTIONS</b>				
351454	Transfer for debt-Stadium Fund	2,288,025	2,286,513	2,286,513	2,285,900
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	2,288,025	2,286,513	2,286,513	2,285,900
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	2,288,731	2,287,982	2,287,396	2,286,953
	<b>TOTAL FUNDS AVAILABLE</b>	4,042,967	2,287,982	4,044,038	4,044,478

**BASEBALL STADIUM DEBT SERVICE FUND (1141)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
Total Departmental Expenditures		0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,660,000	1,715,000	1,715,000	1,780,000
55010	Interest	626,025	571,113	571,113	505,500
55040	Paying agent fees	300	400	400	400
Total Non-Departmental Expenditures		2,286,325	2,286,513	2,286,513	2,285,900
<b>TOTAL BASEBALL STADIUM DS FUND(1141)</b>		<b>2,286,325</b>	<b>2,286,513</b>	<b>2,286,513</b>	<b>2,285,900</b>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		1,756,642		1,757,525	1,758,578
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		1,756,642	0	1,757,525	1,758,578



FY	Principal	Interest	Payment
2013	1,780,000	505,500	2,285,500
2014	1,855,000	432,800	2,287,800
2015	1,930,000	357,100	2,287,100
2016	2,020,000	268,000	2,288,000
2017	2,120,000	164,500	2,284,500
2018	2,230,000	55,750	2,285,750
	<b>\$11,935,000</b>	<b>\$1,783,650</b>	<b>\$13,718,650</b>

**GENERAL OBLIGATION DEBT SERVICE FUND (2010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>	11,271,941		13,812,319	16,971,121
	<b>Reserved for Encumbrances</b>				
	<b>Reserved for Commitments</b>	651,577		624,587	
	<b>BEGINNING BALANCE</b>	<u>11,923,518</u>	0	<u>14,436,906</u>	<u>16,971,121</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Ad Valorem Taxes</b>				
300010	Advalorem taxes - current	26,476,294	25,608,932	25,608,932	26,235,932
300100	Advalorem taxes - delinquent	513,926	604,638	460,963	484,617
300200	Penalties & Interest on taxes	230,990	0	195,819	204,888
	<b>Total Ad Valorem Taxes</b>	<u>27,221,210</u>	<u>26,213,570</u>	<u>26,265,715</u>	<u>26,925,437</u>
	<b>Interest Income</b>				
340900	Interest on investments	73,897	37,772	25,366	26,056
	<b>Total Interest Income</b>	<u>73,897</u>	<u>37,772</u>	<u>25,366</u>	<u>26,056</u>
	<b>Other Revenue</b>				
340020	USS Lexington contribution	275,647	267,750	267,750	0
340030	TX State Aquarium contribution	373,232	358,795	358,795	369,082
340995	Net Inc/Dec in FV of Investmen	(27,133)	0	0	0
343000	Recovery of prior year expendi	10,000	0	0	0
	<b>Total Other Revenue</b>	<u>631,746</u>	<u>626,545</u>	<u>626,545</u>	<u>369,082</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>27,926,853</u>	<u>26,877,887</u>	<u>26,917,625</u>	<u>27,320,575</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351000	Trans for debt-Gen Fd	4,821,415	3,889,160	3,889,160	3,436,651
351030	Transfer for debt-Hotel Occ Tx	1,991,680	2,490,140	2,490,140	2,488,558
351380	Trans for debt-Stormwater	98,145	2,874	2,874	0
351425	Transfer for Airport GO Bonds	37,851	1,108	1,108	50,036
351440	Trans for debt-Golf Ctrs Fd	11,007	322	322	0
351450	Trans for debt-Marina Fd	19,069	558	0	0
352015	Transfer from Visitor's Facility	0	0	0	187,822
352471	Transfer from Facilities Maint Fd	0	0	0	235,231
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>6,979,167</u>	<u>6,384,163</u>	<u>6,383,604</u>	<u>6,398,298</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>34,906,020</u>	<u>33,262,050</u>	<u>33,301,230</u>	<u>33,718,873</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>46,829,538</u>	<u>33,262,050</u>	<u>47,738,136</u>	<u>50,689,994</u>

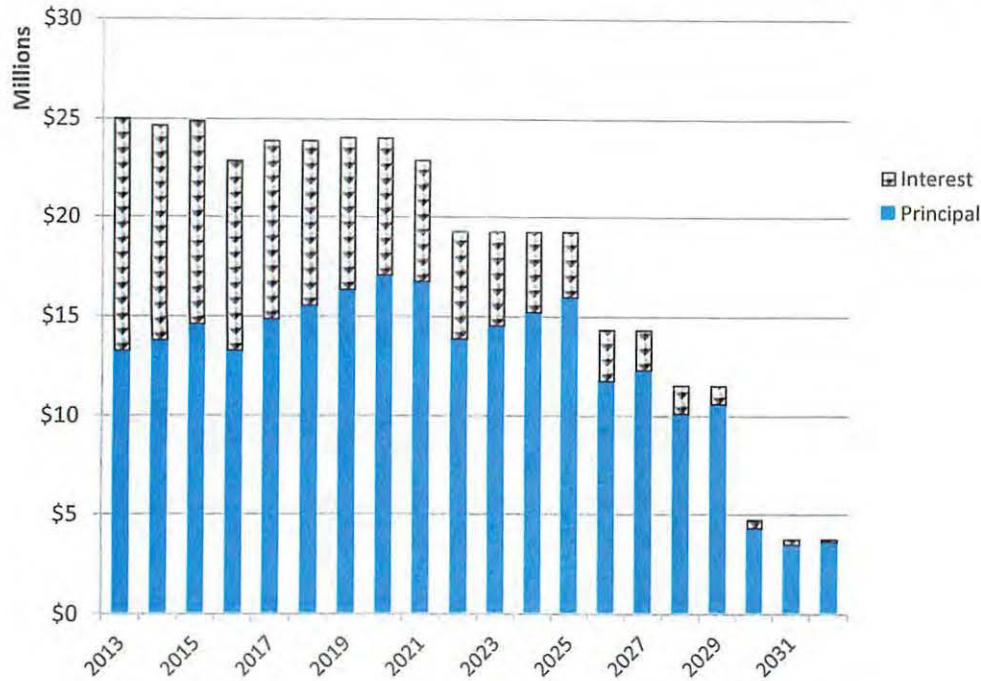
**GENERAL OBLIGATION DEBT SERVICE FUND (2010)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Departmental Expenditures</b>				
	<b>Total Departmental Expenditures</b>	0	0	0	0
	<b>Non-Departmental Expenditures</b>				
55000	Principal retired	17,725,294	16,628,752	16,628,752	18,063,940
55010	Interest	14,649,639	15,342,012	14,118,262	15,803,072
55040	Paying agent fees	17,699	20,000	20,000	20,000
	<b>Total Non-Departmental Expenditures</b>	32,392,632	31,990,764	30,767,015	33,887,012
	<b>TOTAL DEBT SERVICE FUND (2010)</b>	<u>32,392,632</u>	<u>31,990,764</u>	<u>30,767,015</u>	<u>33,887,012</u>
	<b>RESERVED FOR ENCUMBRANCES</b>				
	<b>RESERVED FOR COMMITMENTS</b>	624,587		615,340	677,740
	<b>UNRESERVED</b>	13,812,319		16,355,781	16,125,242
	<b>CLOSING BALANCE</b>	<u>14,436,906</u>	0	<u>16,971,121</u>	<u>16,802,982</u>

Note: The above financial statements reflect the combined amortization schedule of General Obligation Bonds, Certificates of Obligation, and Tax Notes, all of which are broken out on the following three pages, respectively.



## General Obligation Bond Debt Service (2010)

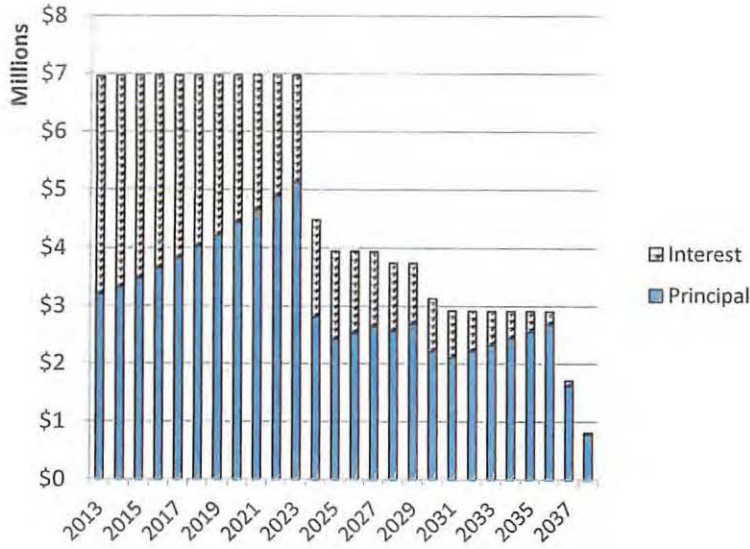


FY	Principal	Interest	Payment
2013	13,260,000	11,754,953	25,014,953
2014	13,800,000	10,871,938	24,671,938
2015	14,600,000	10,288,938	24,888,938
2016	13,270,000	9,597,706	22,867,706
2017	14,865,000	9,032,294	23,897,294
2018	15,525,000	8,370,275	23,895,275
2019	16,325,000	7,724,794	24,049,794
2020	17,045,000	6,997,694	24,042,694
2021	16,735,000	6,175,294	22,910,294
2022	13,865,000	5,369,438	19,234,438
2023	14,520,000	4,717,581	19,237,581
2024	15,205,000	4,034,569	19,239,569
2025	15,950,000	3,293,647	19,243,647
2026	11,770,000	2,550,034	14,320,034
2027	12,305,000	2,010,600	14,315,600
2028	10,120,000	1,427,156	11,547,156
2029	10,615,000	929,906	11,544,906
2030	4,325,000	407,119	4,732,119
2031	3,485,000	252,838	3,737,838
2032	3,610,000	130,863	3,740,863
	<u>251,195,000</u>	<u>105,937,635</u>	<u>357,132,635</u>

Note: The above amortization schedule reflects that of the General Obligation bonds only. Certificates of Obligation and Tax Notes are found on the following two pages, respectively.



## Certificates of Obligation Debt Service (2010)

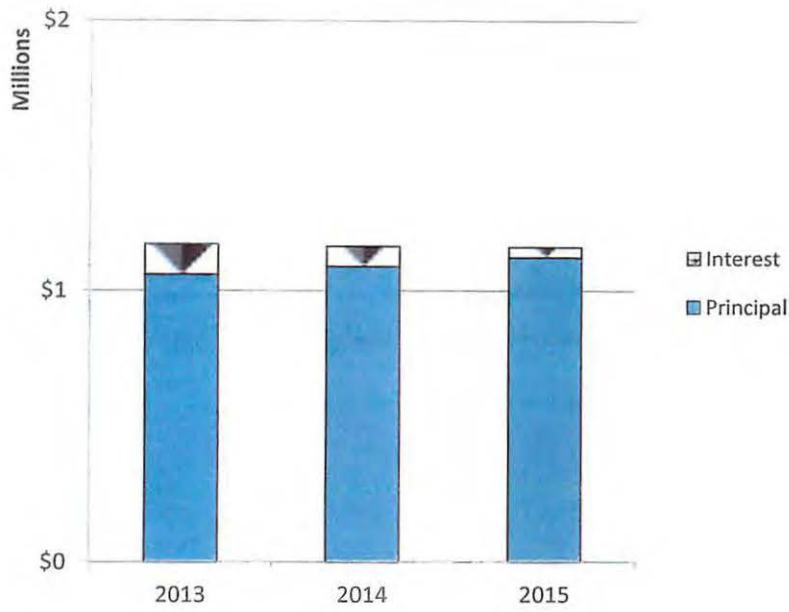


FY	Principal	Interest	Payment
2013	3,193,940	3,768,912	6,962,852
2014	3,317,398	3,647,128	6,964,526
2015	3,472,586	3,497,294	6,969,880
2016	3,642,773	3,327,974	6,970,747
2017	3,822,961	3,150,196	6,973,157
2018	4,013,149	2,961,870	6,975,018
2019	4,210,065	2,762,444	6,972,510
2020	4,425,253	2,551,447	6,976,700
2021	4,645,441	2,330,486	6,975,927
2022	4,882,357	2,096,638	6,978,995
2023	5,119,274	1,855,772	6,975,046
2024	2,811,191	1,670,466	4,481,657
2025	2,408,108	1,539,401	3,947,509
2026	2,521,754	1,427,960	3,949,714
2027	2,635,400	1,308,513	3,943,913
2028	2,560,000	1,187,351	3,747,351
2029	2,680,000	1,063,425	3,743,425
2030	2,205,000	932,813	3,137,813
2031	2,100,000	823,688	2,923,688
2032	2,200,000	718,113	2,918,113
2033	2,310,000	607,544	2,917,544
2034	2,430,000	491,475	2,921,475
2035	2,550,000	368,500	2,918,500
2036	2,675,000	239,500	2,914,500
2037	1,610,000	104,075	1,714,075
2038	765,000	42,075	807,075

\$79,206,649    \$44,475,060    \$123,681,708

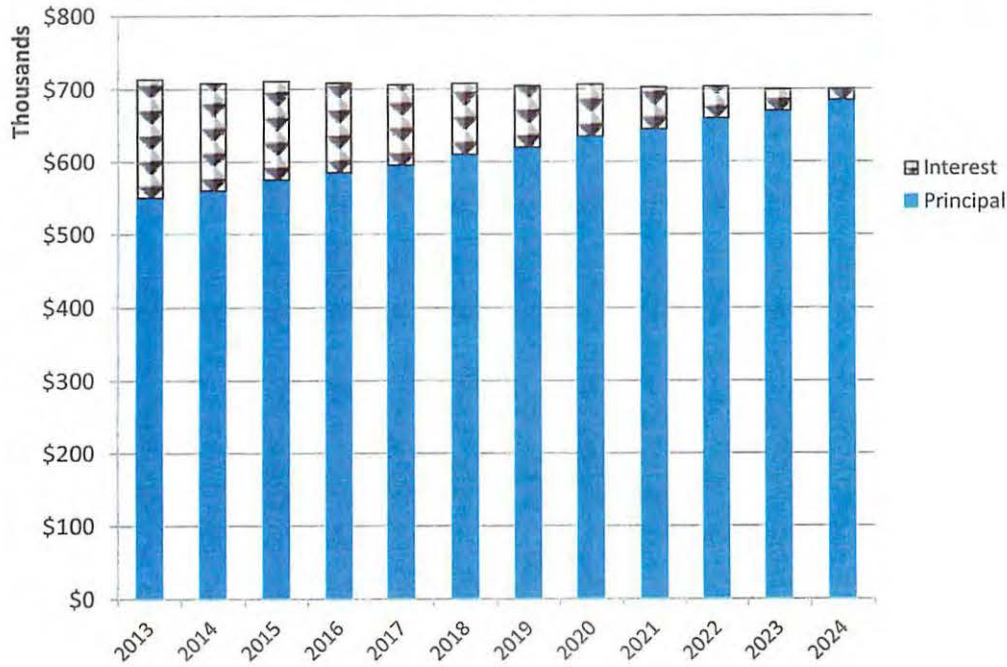
Note: This is a component of the expenditures of the General Obligation Debt Fund (2010) expenditures.

## Notes Debt Service (2010)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2013	1,060,000	115,280	1,175,280
2014	1,090,000	77,968	1,167,968
2015	1,125,000	39,600	1,164,600
	\$3,275,000	\$232,848	\$3,507,848

## Public Property Finance Contractual (2010)



	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2013	550,000	163,927	713,927
2014	560,000	148,428	708,428
2015	575,000	136,276	711,276
2016	585,000	123,799	708,799
2017	595,000	111,104	706,104
2018	610,000	98,193	708,193
2019	620,000	84,956	704,956
2020	635,000	71,502	706,502
2021	645,000	57,722	702,722
2022	660,000	43,726	703,726
2023	670,000	29,404	699,404
2024	685,000	14,865	699,865
	7,390,000	1,083,898	8,473,898

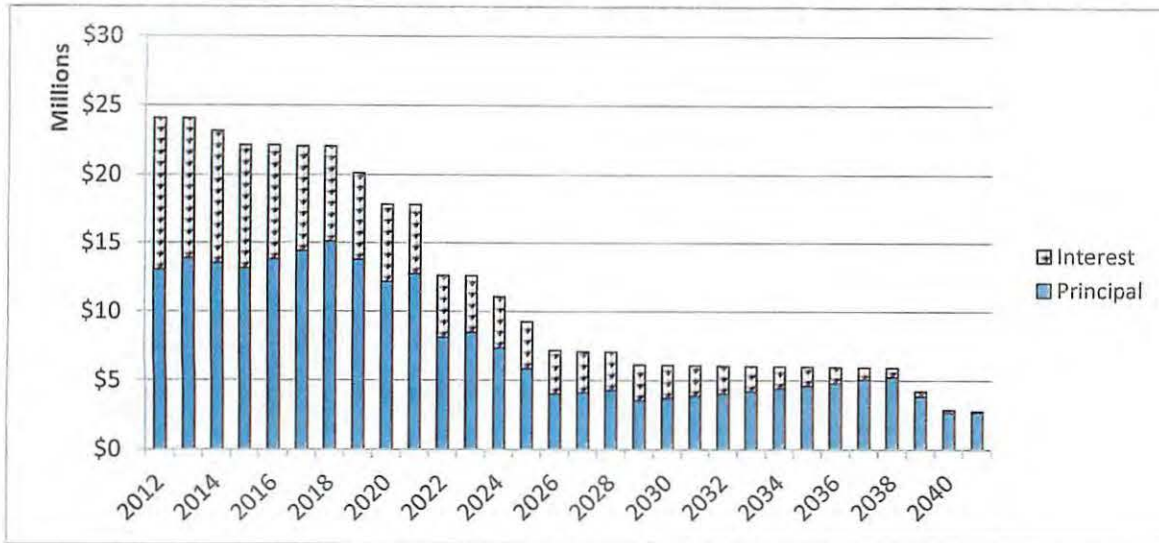
**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>			0	
	<b>Reserved for Encumbrances</b>			0	
	<b>Reserved for Commitments</b>	2,296,879		2,778,139	3,266,501
	<b>BEGINNING BALANCE</b>	2,296,879	0	2,778,139	3,266,501
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	10,351	21,408	8,949	13,482
	<b>Total Interest Income</b>	10,351	21,408	8,949	13,482
	<b>Other Revenue</b>				
341020	Interest earned-interfund borr	236	0	0	0
370003	Contribution from Federal Govt. (BAB's Credit)	0	0	0	394,882
	<b>Total Other Revenue</b>	236	0	0	394,882
	<b>TOTAL NON-OPERATING REVENUE</b>	10,586	21,408	8,949	408,364
	<b>INTERFUND CONTRIBUTIONS</b>				
351370	Trans for debt-Water	20,648,857	20,508,295	20,508,295	24,766,173
351371	Transfer for debt svc reserve	499,861	710,277	710,277	896,701
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	21,148,717	21,218,572	21,218,572	25,662,874
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	21,159,304	21,239,980	21,227,520	26,071,238
	<b>TOTAL FUNDS AVAILABLE</b>	23,456,183	21,239,980	24,005,660	29,337,739

**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	11,332,188	12,286,570	11,776,745	13,041,485
55010	Interest	9,340,591	9,441,225	8,951,914	11,048,070
55040	Paying agent fees	5,265	10,500	10,500	11,500
	<b>Total Non-Departmental Expenditures</b>	20,678,043	21,738,295	20,739,159	24,101,055
<b>TOTAL WATER SYSTEM REV DS FUND(4400)</b>		20,678,043	21,738,295	20,739,159	24,101,055
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,778,139		3,266,501	5,236,684
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		2,778,139	0	3,266,501	5,236,684

### WATER SYSTEM REVENUE BONDS DEBT SERVICE (4400)



FY	Principal	Interest	Payment
2013	13,041,485	11,048,070	24,089,555
2014	13,843,579	10,238,972	24,082,551
2015	13,519,202	9,631,413	23,150,615
2016	13,133,113	9,012,516	22,145,629
2017	13,788,976	8,351,406	22,140,382
2018	14,393,617	7,657,131	22,050,748
2019	15,111,752	6,938,907	22,050,659
2020	13,762,978	6,355,879	20,118,858
2021	12,155,026	5,680,685	17,835,711
2022	12,714,852	5,103,867	17,818,719
2023	8,108,249	4,509,115	12,617,364
2024	8,465,435	4,144,169	12,609,604
2025	7,332,664	3,756,431	11,089,095
2026	5,836,436	3,421,779	9,258,215
2027	4,001,865	3,159,251	7,161,116
2028	4,086,371	2,985,170	7,071,540
2029	4,253,079	2,802,627	7,055,706
2030	3,520,438	2,611,740	6,132,178
2031	3,677,815	2,436,130	6,113,945
2032	3,841,572	2,251,334	6,092,906
2033	4,014,943	2,058,301	6,073,244
2034	4,195,901	1,856,547	6,052,448
2035	4,385,049	1,644,170	6,029,219
2036	4,586,287	1,422,179	6,008,466
2037	4,792,661	1,189,969	5,982,631
2038	5,012,764	947,296	5,960,059
2039	5,238,276	693,452	5,931,727
2040	3,803,948	428,147	4,232,096
2041	2,636,746	235,995	2,872,741
2042	2,663,133	118,700	2,781,833

\$ 229,918,212    \$ 122,691,348    \$ 352,609,560

**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)  
REVENUE DETAIL**

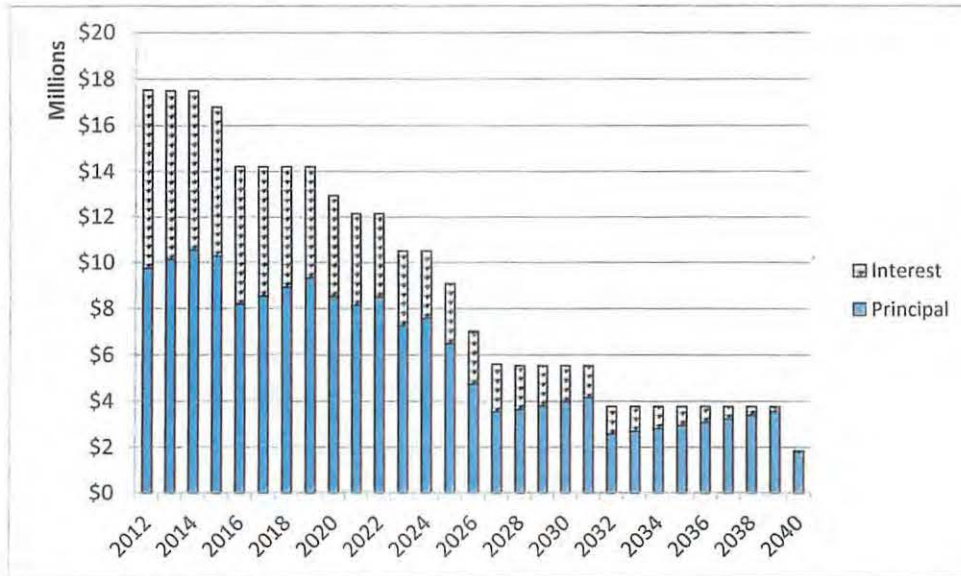
<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>			0	
	<b>Reserved for Encumbrances</b>			0	
	<b>Reserved for Commitments</b>	1,909,870		2,444,373	3,320,605
	<b>BEGINNING BALANCE</b>	1,909,870	0	2,444,373	3,320,605
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	7,735	18,583	7,679	11,905
370003	Contribution from Federal Govt (BAB's Credit)	0	0	0	547,555
	<b>Total Interest Income</b>	7,735	18,583	7,679	559,460
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	7,735	18,583	7,679	559,460
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	441,779	869,417	869,417	1,131,274
351400	Trans for debt-Wastewater	15,746,054	15,768,161	15,768,161	21,564,851
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	16,187,833	16,637,577	16,637,577	22,696,125
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	16,195,567	16,656,160	16,645,256	23,255,585
	<b>TOTAL FUNDS AVAILABLE</b>	18,105,437	16,656,160	19,089,629	26,576,190

**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	8,513,839	9,745,412	8,842,696	10,368,800
55010	Interest	7,142,327	7,783,721	6,917,329	11,059,607
55040	Paying agent fees	4,898	9,000	9,000	9,000
	<b>Total Non-Departmental Expenditures</b>	15,661,065	17,538,132	15,769,025	21,437,407
<b>TOTAL WASTEWATER SYSTEM REV DS(4410)</b>		<u>15,661,065</u>	<u>17,538,132</u>	<u>15,769,025</u>	<u>21,437,407</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,444,373		3,320,605	5,138,783
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		<u>2,444,373</u>	0	3,320,605	5,138,783



## WASTEWATER SYSTEM REVENUE BONDS DEBT SERVICE (4410)



FY	Principal	Interest	Payment
2013	10,368,800	11,059,608	21,428,407
2014	11,146,045	10,223,001	21,369,047
2015	10,937,705	9,719,671	20,657,376
2016	8,872,542	9,215,902	18,088,445
2017	9,282,376	8,801,205	18,083,580
2018	9,711,511	8,366,597	18,078,108
2019	10,163,257	7,911,480	18,074,737
2020	9,384,350	7,429,792	16,814,143
2021	9,036,008	6,965,998	16,002,006
2022	9,456,496	6,528,266	15,984,762
2023	8,257,353	6,077,829	14,335,182
2024	8,631,272	5,687,278	14,318,549
2025	7,598,557	5,272,406	12,870,963
2026	5,874,794	4,907,963	10,782,758
2027	4,722,643	4,625,974	9,348,617
2028	4,866,971	4,399,910	9,266,880
2029	5,077,288	4,162,779	9,240,067
2030	5,302,783	3,915,391	9,218,174
2031	5,536,275	3,656,979	9,193,253
2032	5,778,436	3,385,327	9,163,762
2033	6,035,004	3,101,771	9,136,775
2034	6,302,346	2,805,595	9,107,942
2035	6,581,240	2,494,524	9,075,764
2036	6,877,170	2,169,618	9,046,788
2037	7,181,184	1,830,039	9,011,222
2038	7,504,581	1,475,416	8,979,997
2039	7,835,847	1,104,771	8,940,618
2040	6,255,256	717,692	6,972,948
2041	4,677,942	410,654	5,088,596
	\$ 223,943,888	\$ 148,629,149	372,573,037

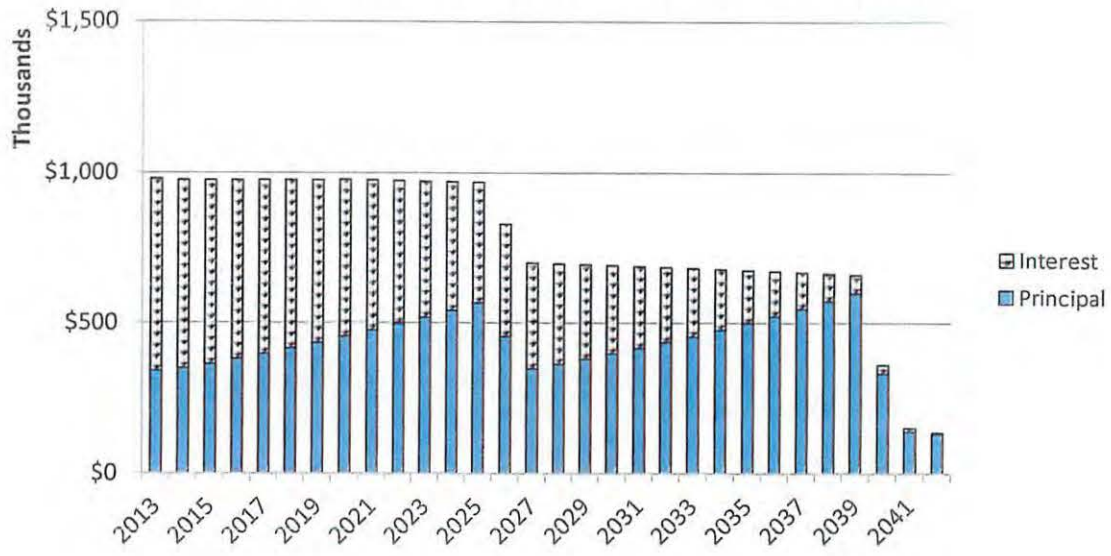
**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved			0	
	Reserved for Encumbrances			0	
	Reserved for Commitments	195,706		195,772	298,184
	<b>BEGINNING BALANCE</b>	<u>195,706</u>	<u>0</u>	<u>195,772</u>	<u>298,184</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	212	456	214	308
370003	Contribution from Federal Govt. (BAB's Credit)	0	0	0	60,694
	<b>Total Interest Income</b>	<u>212</u>	<u>456</u>	<u>214</u>	<u>61,002</u>
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>212</u>	<u>456</u>	<u>214</u>	<u>61,002</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	48,969	71,807	42,199	43,216
351390	Trans for debt-Gas	709,412	972,177	824,115	949,468
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>758,381</u>	<u>1,043,984</u>	<u>866,314</u>	<u>992,684</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>758,593</u>	<u>1,044,440</u>	<u>866,528</u>	<u>1,053,686</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>954,299</u>	<u>1,044,440</u>	<u>1,062,300</u>	<u>1,351,871</u>

**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	276,020	358,489	282,939	340,756
55010	Interest	482,244	552,438	479,927	639,656
55040	Paying agent fees	263	1,250	1,250	1,750
	<b>Total Non-Departmental Expenditures</b>	758,527	912,177	764,116	982,162
<b>TOTAL GAS FUND DEBT SERVICE</b>		<u>758,527</u>	<u>912,177</u>	<u>764,116</u>	<u>982,162</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		195,772		298,184	369,709
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		<u>195,772</u>	<u>0</u>	<u>298,184</u>	<u>369,709</u>

### GAS SYSTEM REVENUE BONDS DEBT SERVICE (4420)



FY	Principal	Interest	Payment
2013	340,756	639,656	980,412
2014	349,137	626,563	975,700
2015	363,598	612,144	975,742
2016	379,594	596,323	975,917
2017	396,399	579,406	975,804
2018	414,188	561,732	975,920
2019	432,760	543,256	976,016
2020	454,365	523,164	977,529
2021	475,055	500,756	975,811
2022	496,091	477,760	973,851
2023	517,870	454,110	971,980
2024	540,679	429,270	969,950
2025	565,232	402,855	968,087
2026	454,172	374,608	828,780
2027	346,973	351,527	698,500
2028	362,566	333,474	696,040
2029	378,986	314,218	693,204
2030	396,713	294,096	690,809
2031	414,824	273,034	687,858
2032	434,011	250,809	684,820
2033	454,075	227,562	681,637
2034	475,219	203,244	678,463
2035	497,476	177,529	675,005
2036	521,078	150,614	671,691
2037	545,327	122,424	667,751
2038	571,174	92,927	664,101
2039	597,922	62,036	659,958
2040	331,640	29,702	361,342
2041	140,641	11,653	152,295
2042	131,887	5,641	137,528
	<b>\$ 12,780,409</b>	<b>\$ 10,222,092</b>	<b>\$ 23,002,502</b>

**STORM WATER REVENUE DEBT SERVICE FUND (4430)  
REVENUE DETAIL**

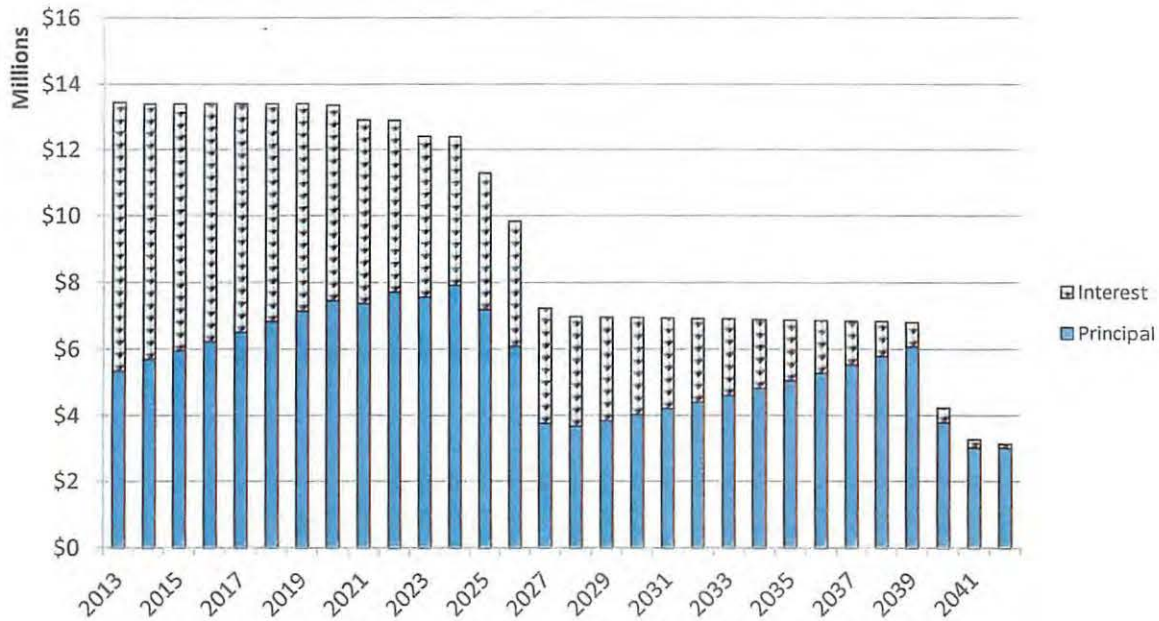
<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
	<b>Unreserved</b>			0	
	<b>Reserved for Encumbrances</b>			0	
	<b>Reserved for Commitments</b>	2,145,467		2,345,477	2,743,950
	<b>BEGINNING BALANCE</b>	2,145,467	0	2,345,477	2,743,950
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	4,608	4,060	2,564	3,353
370003	Contribution from Federal Govt. (BAB's Credit)	0	0	0	278,538
	<b>Total Interest Income</b>	4,608	4,060	2,564	281,891
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	4,608	4,060	2,564	281,891
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	224,730	396,816	396,816	611,858
351380	Trans for debt-Stormwater	9,776,807	9,868,583	9,868,583	13,359,855
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	10,001,537	10,265,399	10,265,399	13,971,713
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	10,006,145	10,269,459	10,267,962	14,253,604
	<b>TOTAL FUNDS AVAILABLE</b>	12,151,612	10,269,459	12,613,440	16,997,554

**STORM WATER REVENUE DEBT SERVICE FUND (4430)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2010-2011</b>	<b>BUDGET 2011-2012</b>	<b>ESTIMATED 2011-2012</b>	<b>ADOPTED 2012-2013</b>
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	4,202,659	4,761,450	4,363,871	5,333,470
55010	Interest	5,600,260	5,879,833	5,498,319	8,107,123
55040	Paying agent fees	3,215	7,300	7,300	7,800
	<b>Total Non-Departmental Expenditures</b>	9,806,135	10,648,583	9,869,490	13,448,393
<b>TOTAL Storm Water Debt Service Fund</b>		<u>9,806,135</u>	<u>10,648,583</u>	<u>9,869,490</u>	<u>13,448,393</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,345,477		2,743,950	3,549,161
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		<u>2,345,477</u>	0	<u>2,743,950</u>	<u>3,549,161</u>



### STORM WATER SYSTEM REVENUE DEBT SERVICE (4430)



FY	Principal	Interest	Payment
2013	5,333,470	8,107,123	13,440,593
2014	5,684,856	7,712,478	13,397,334
2015	5,933,856	7,464,486	13,398,342
2016	6,212,231	7,190,865	13,403,096
2017	6,505,328	6,896,864	13,402,192
2018	6,811,943	6,589,048	13,400,991
2019	7,137,636	6,266,844	13,404,481
2020	7,447,395	5,922,343	13,369,738
2021	7,354,609	5,556,750	12,911,359
2022	7,701,190	5,201,872	12,903,061
2023	7,561,270	4,841,515	12,402,785
2024	7,906,785	4,487,778	12,394,563
2025	7,180,603	4,110,893	11,291,496
2026	6,071,415	3,764,785	9,836,201
2027	3,758,855	3,474,405	7,233,260
2028	3,675,910	3,299,289	6,975,198
2029	3,842,628	3,118,366	6,960,994
2030	4,021,470	2,929,212	6,950,682
2031	4,206,350	2,731,212	6,937,562
2032	4,399,731	2,523,140	6,922,871
2033	4,603,037	2,305,465	6,908,502
2034	4,816,929	2,077,696	6,894,626
2035	5,040,211	1,836,964	6,877,175
2036	5,278,485	1,585,003	6,863,487
2037	5,523,588	1,321,058	6,844,646
2038	5,784,922	1,044,797	6,829,719
2039	6,053,266	755,394	6,808,660
2040	3,772,793	452,482	4,225,276
2041	2,998,363	267,971	3,266,334
2042	2,993,391	134,051	3,127,442
	\$ 165,612,517	\$ 113,970,148	\$ 279,582,664

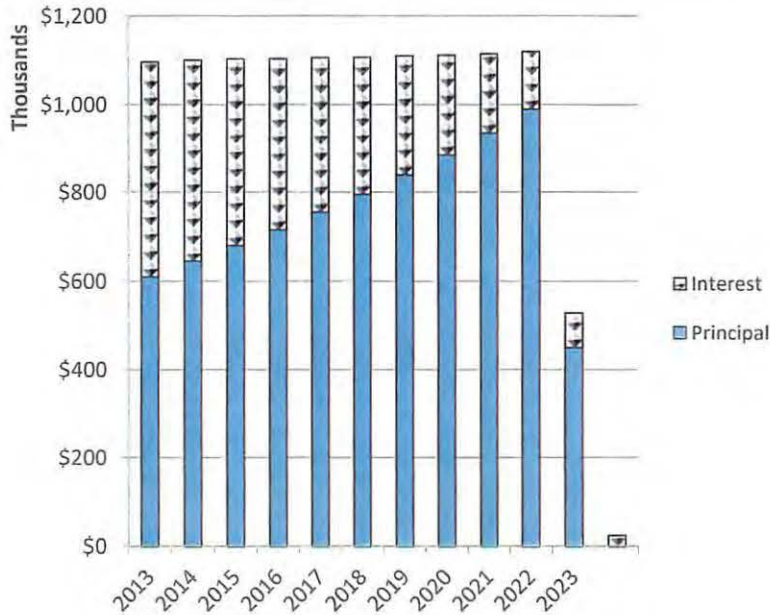
**AIRPORT 2000A DEBT SERVICE FUND (4640)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	Unreserved			0	
	Reserved for Encumbrances			0	
	Reserved for Commitments	25,480		39,243	39,243
	<b>BEGINNING BALANCE</b>	<u>25,480</u>	<u>0</u>	<u>39,243</u>	<u>39,243</u>
	<b>OTHER REVENUES</b>				
340900	Interest on investments	113	1,705	0	1,029
351415	Transf for Debt-Airport PFC #2	1,042,409	971,741	971,741	946,291
351420	Trans for debt-Airport	25,882	100,000	100,000	125,000
	<b>TOTAL OTHER REVENUES</b>	<u>1,068,404</u>	<u>1,073,446</u>	<u>1,071,741</u>	<u>1,072,320</u>
	<b>TOTAL REVENUE &amp; INTERFD CONTI</b>	<u>1,068,404</u>	<u>1,073,446</u>	<u>1,071,741</u>	<u>1,072,320</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,093,884</u>	<u>1,073,446</u>	<u>1,110,984</u>	<u>1,111,563</u>



**AIRPORT 2000A DEBT SERVICE FUND (4640)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
Total Departmental Expenditures		0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	550,000	580,000	580,000	610,000
55010	Interest	502,469	487,241	487,241	456,791
55040	Paying agent fees	2,172	4,500	4,500	4,500
Total Non-Departmental Expenditures		1,054,641	1,071,741	1,071,741	1,071,291
<b>TOTAL AIRPORT 2000A DEBT SRVC (4640)</b>		<b>1,054,641</b>	<b>1,071,741</b>	<b>1,071,741</b>	<b>1,071,291</b>
<b>RESERVED FOR ENCUMBRANCES RESERVED FOR COMMITMENTS UNRESERVED</b>		39,243		39,243	40,272
<b>CLOSING BALANCE</b>		39,243	0	39,243	40,272



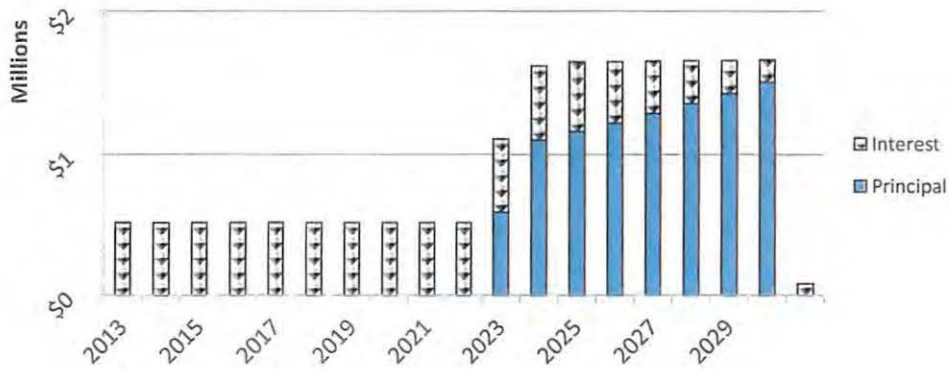
FY	Principal	Payment
2013	610,000	1,066,791
2014	645,000	1,069,461
2015	680,000	1,069,631
2016	715,000	1,067,231
2017	755,000	1,067,906
2018	795,000	1,066,381
2019	840,000	1,067,656
2020	885,000	1,065,406
2021	935,000	1,065,625
2022	990,000	1,069,200
2023	450,000	474,750
	<b>\$8,300,000</b>	<b>\$11,150,040</b>

**AIRPORT 2000B DEBT SERVICE FUND (4641)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>				
	<b>Reserved for Encumbrances</b>				
	<b>Reserved for Commitments</b>	1,216		2,077	1,377
	<b>BEGINNING BALANCE</b>	1,216	0	2,077	1,377
	<b>OTHER REVENUES</b>				
340900	Interest on investments	66	723	0	431
	<b>TOTAL OTHER REVENUES</b>	66	723	0	431
	<b>INTERFUND CONTRIBUTIONS</b>				
351415	Transf for Debt-Airport PFC #2	495,342	421,950	421,950	397,650
351420	Trans for debt-Airport	25,808	100,000	100,000	125,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	521,150	521,950	521,950	522,650
	<b>TOTAL REVENUE &amp; INTERFD CONTRIB</b>	521,216	522,673	521,950	523,081
	<b>TOTAL FUNDS AVAILABLE</b>	522,432	522,673	524,027	524,458

**AIRPORT 2000B DEBT SERVICE FUND (4641)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Non-Departmental Expenditures</b>					
55010	Interest	518,183	518,150	518,150	518,150
55040	Paying agent fees	2,172	4,500	4,500	4,500
	<b>Total Non-Departmental Expenditures</b>	<b>520,354</b>	<b>522,650</b>	<b>522,650</b>	<b>522,650</b>
<b>TOTAL AIRPORT 2000B DEBT SRVC (4641)</b>		<b>520,354</b>	<b>522,650</b>	<b>522,650</b>	<b>522,650</b>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,077		1,377	1,808
<b>UNRESERVED</b>					
<b>CLOSING BALANCE</b>		<b>2,077</b>	<b>0</b>	<b>1,377</b>	<b>1,808</b>



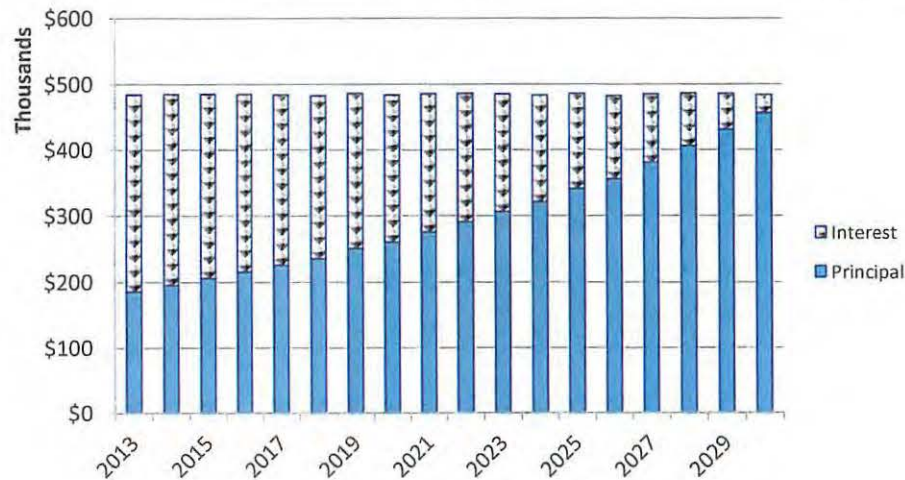
FY	Principal	Payment
2013	-	518,150
2014	-	518,150
2015	-	518,150
2016	-	518,150
2017	-	518,150
2018	-	518,150
2019	-	518,150
2020	-	518,150
2021	-	518,150
2022	-	518,150
2023	590,000	1,108,150
2024	1,100,000	1,586,437
2025	1,160,000	1,587,312
2026	1,220,000	1,584,962
2027	1,285,000	1,584,388
2028	1,355,000	1,585,319
2029	1,425,000	1,582,488
2030	1,505,000	1,585,894
	<b>\$9,640,000</b>	<b>\$17,386,450</b>

**AIRPORT CFC DEBT SERVICE FUND (4643)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>				
	<b>Reserved for Encumbrances</b>				
	<b>Reserved for Commitments</b>			121,451	120,851
	<b>BEGINNING BALANCE</b>		0	121,451	120,851
	<b>INTERFUND CONTRIBUTIONS</b>				
341140	Accrued interest - bond SD	39,263	0	0	0
351420	Trans for debt-Airport	415,069	483,675	483,675	486,525
	<b>TOTAL INTERFUND CONTRIBUTION:</b>	454,332	483,675	483,675	486,525
	<b>TOTAL REVENUE &amp; INTERFD CONTI</b>	454,332	483,675	483,675	486,525
	<b>TOTAL FUNDS AVAILABLE</b>	454,332	483,675	605,126	607,376

**AIRPORT CFC DEBT SERVICE FUND (4643)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	0	175,000	175,000	185,000
55010	Interest	332,881	307,275	307,275	298,525
55040	Paying agent fees	0	2,000	2,000	3,000
	<b>Total Non-Departmental Expenditures</b>	<b>332,881</b>	<b>484,275</b>	<b>484,275</b>	<b>486,525</b>
<b>TOTAL AIRPORT CFC DEBT SVC FD (4643)</b>		<b>332,881</b>	<b>484,275</b>	<b>484,275</b>	<b>486,525</b>
<b>RESERVED FOR ENCUMBRANCES RESERVED FOR COMMITMENTS UNRESERVED</b>		<b>121,451</b>		<b>120,851</b>	<b>120,851</b>
<b>CLOSING BALANCE</b>		<b>121,451</b>	<b>0</b>	<b>120,851</b>	<b>120,851</b>



FY	Principal	Payment
2013	185,000	483,525
2014	195,000	484,275
2015	205,000	484,525
2016	215,000	484,275
2017	225,000	483,525
2018	235,000	482,275
2019	250,000	485,525
2020	260,000	483,025
2021	275,000	485,025
2022	290,000	485,588
2023	305,000	484,638
2024	320,000	482,863
2025	340,000	485,263
2026	355,000	481,563
2027	380,000	484,375
2028	405,000	485,625
2029	430,000	485,313
2030	455,000	483,438
	<b>\$5,325,000</b>	<b>\$8,714,641</b>

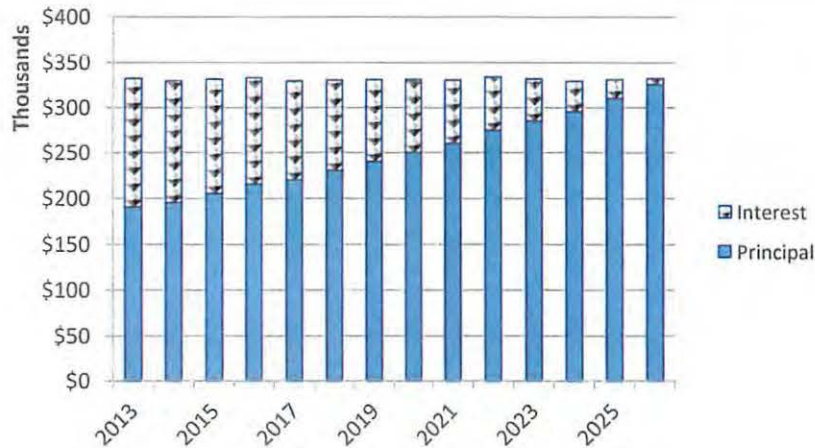
**MARINA DEBT SERVICE FUND (4701)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2010-2011	BUDGET 2011-2012	FORECAST 2011-2012	ADOPTED 2012-2013
	<b>Unreserved</b>				
	<b>Reserved for Encumbrances</b>				
	<b>Reserved for Commitments</b>	(17,119)		5,784	5,534
	<b>BEGINNING BALANCE</b>	(17,119)	0	5,784	5,534
	<b>INTERFUND CONTRIBUTIONS</b>				
351450	Trans for debt-Marina Fd	351,980	330,131	330,131	333,206
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	351,980	330,131	330,131	333,206
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	351,980	330,131	330,131	333,206
	<b>TOTAL FUNDS AVAILABLE</b>	334,861	330,131	335,915	338,740



**MARINA DEBT SERVICE FUND (4701)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2010-2011	BUDGET 2011-2012	ESTIMATED 2011-2012	ADOPTED 2012-2013
<b>Departmental Expenditures</b>					
	Total Departmental Expenditures	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	175,000	180,000	180,000	190,000
55010	Interest	153,327	149,381	149,381	142,206
55040	Paying agent fees	750	1,000	1,000	1,000
	Total Non-Departmental Expenditures	329,077	330,381	330,381	333,206
<b>TOTAL MARINA DEBT SERVICE (4701)</b>		<b>329,077</b>	<b>330,381</b>	<b>330,381</b>	<b>333,206</b>
<b>RESERVED FOR ENCUMBRANCES RESERVED FOR COMMITMENTS UNRESERVED</b>		5,784		5,534	5,534
<b>CLOSING BALANCE</b>		5,784	0	5,534	5,534



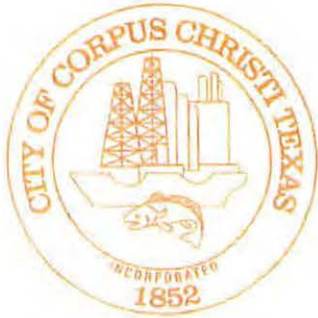
FY	Principal	Payment
2013	190,000	332,206
2014	195,000	329,506
2015	205,000	331,506
2016	215,000	333,106
2017	220,000	329,406
2018	230,000	330,406
2019	240,000	331,006
2020	250,000	331,050
2021	260,000	330,369
2022	275,000	334,000
2023	285,000	331,922
2024	295,000	329,234
2025	310,000	331,000
2026	325,000	332,109
	<b>\$3,495,000</b>	<b>\$4,636,828</b>





# Capital Improvement Program

# Capital Improvement Program



## *City of Corpus Christi, Texas*

*Office of the City Manager*

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To Honorable Mayor, City Council Members, Planning Commission and Residents of Corpus Christi:

Presented is the Adopted Fiscal Year 2013 Capital Budget and Capital Improvement Planning Guide, also known as the Capital Improvement Program (CIP) as approved by Council on July 24, 2012. The purpose of the CIP is to identify, prioritize, fund, construct, and operationally fund projects that are needed to enhance or maintain the quality of life expected by our citizens. This document serves as both a budget – for fiscal year 2013 - and a major planning tool for subsequent years. The ten-year CIP is dynamic in nature and is reviewed and revised annually to ensure projects with the greatest need receive the highest priority. Project priorities and available funding are constantly monitored to ensure adequate funding for critical projects and all voter-approved projects are completed in a timely manner. The document reflects the City's planned investment in municipal infrastructure and facilities over the next ten years.

This document incorporates project scopes, costs, and schedules over the next ten years. The individual project pages contain project descriptions which represent brief synopses of the entire project scope; these descriptions are generally more precise for ongoing active projects than for planned new projects, where specific project activities may have yet to be determined. **New for this year, project scopes also reference what, if any, strategic/comprehensive plan to which the project is associated.** Costs already incurred and future cost estimates are listed for each project. Future costs have been estimated and are shown on a cash flow basis for each fiscal year. Both estimated award design and construction dates are included, and for new projects yet to be designed, dates represent an estimated schedule based on priority sequencing and available funding. The architect/engineer and contractor are listed where applicable. Finally, the expected operational impact has been included.

The CIP document includes:

- a fully-funded work plan for Year One, based on available financial capacity and greatest prioritized needs;
- a short-range forecast agenda to facilitate fiscal and needs-based planning for Years Two and Three, and
- a long-range component located at the back of each section, consisting of items considered imperative for sustainability of existing infrastructure, accommodation of growth, and enhanced community enrichments for the next Four to Ten years.

Managing an effective capital program in tough economic times has been a challenge. The Ten-Year Utility Financial Plan has been included in the utility rate model that projects revenue requirements and long-term rate impacts required to fund the approved/projected capital projects, utility operations, and debt service. The current rates have been formally presented in the operating budget, presented to Council and approved.

As discussed with the Council on March 8, 2011, work continues on the Capital Improvement Program Recommendations Resolution. One of which is achieved with this document arriving contemporaneously with, or preceding the, operating budget. The second is moving away from Commercial Paper to a more structured utility funding mechanism - fiscal year '13 will be the first year the City is expected to begin funding projects with revenue bond proceeds vs. internal borrowings/commercial paper. This change should help better align the bond proceeds with the adopted CIP. Another resolution adhered to is the City's Financial Advisor, and Bond Counsel, were consulted prior to the completion of the proposed document. Interest rates, risk, and financing strategies were discussed and incorporated. Finally, long-term capital project strategies were incorporated into the document with the inclusion of Planning's review and inclusion of relevant comprehensive and other plan references.

## **CAPITAL BUDGET HIGHLIGHTS**

### **AIRPORT PROGRAM**

The Master Plan Update for the Corpus Christi International Airport establishes a program for the improvement and development of additional facilities over the next twenty (20) years. It sets the course for development of the Airport to ensure that available assets can meet projected needs and customer demands. As a result, the Fiscal Year 2012 – 2013 Airport Capital Improvement program reflects a comprehensive evaluation of Airport needs, resulting in a clear and realistic plan for current and future growth. Planned projects support City Council goals of enhanced economic development and promote the airport as the aviation gateway to the South Texas coastal area.

## **PARKS AND RECREATION PROGRAM**

The Parks and Recreation Program is committed to providing social, recreational and cultural events and opportunities for the community as well as visitors to Corpus Christi. This program commitment was supported by the voter approval of the November 2008 Bond election which provided funding to create new and renovate existing parks and recreational facilities throughout the City. The Bond Issue 2008 Parks Program has constructed numerous improvements and remaining projects to be concluded this year include: area and neighborhood park development and improvements; hike and bike trails; irrigation, lighting and other general improvements to selected sports fields; improvements to the North Beach area; and an interpretive/conservation nature park to be developed along the Oso Creek / Oso Bay area.

## **PUBLIC FACILITIES PROGRAM**

The focus of the Public Facilities Program for FY 2013 is directed at energy savings measures. Three planned projects contribute towards developing comprehensive master plans and the construction of energy efficiency improvements for City-owned facilities. One project will develop a comprehensive facilities master plan, a second project will provide for the construction of the project identified through the master plan, and the third will address energy efficiency retrofits of seven city facilities. Other planned work includes the conclusion of improvements to the Bayfront Convention Center, Selena Auditorium and Greenwood Public Library. Also nearing completion is the Greenwood Library Remodeling project which was part of the voter supported 2008 Bond Election.

## **PUBLIC HEALTH & SAFETY PROGRAM**

The Public Health & Safety Program is highlighted by the near completion of police, fire and public health improvements as part of the voter-approved November 2008 bond election. These projects are improving service delivery and response time, protecting existing equipment, enhancing the comfort of the public and investing in projects that will increase revenues. Additional improvements at the J.C. Elliott and Cefé Valenzuela landfills are proposed over the next three years. These projects include planning for future waste disposal needs and minimizing costs through the latest technological advances. Projects exploring the use of alternative energy sources will be pursued and additional area transfer stations are planned.

Projects utilizing Sales Tax proceeds will be considered by the Corpus Christi Business and Job Development Corporation and must be approved by City Council prior to work beginning. These projects include additional improvements to the Salt Flats Levee System, repairs to the downtown Seawall and possible elevation of the barge dock at the existing seawall bulkhead.

## **STREETS PROGRAM**

Street quality has an impact on every resident, business, and visitor of our City. It affects property values, accessibility to businesses, schools, and residential areas and impacts the quality of life of our citizens. The FY 2012 – 2013 Street Capital Improvement Program contains projects that maintain or improve roadway infrastructure, ensure adequate street lighting, comply with Americans with Disability (ADA) Act requirements and promote safe and efficient traffic flow. The City of Corpus Christi continues to maximize project funding by actively seeking joint participation with other governmental entities (i.e. TxDOT, MPO, CDBG, etc.) to complete street projects with a maximum benefit for citizens. This year's budget focuses on the advancement of the 2008 Bond Election. On November 4, 2008, the City's voters approved a \$153 Million General Obligation bond issue that included \$104,610,000 in street improvements. These projects represent a significant investment in ADA improvements, street reconstruction and new street construction. The Street Capital improvement program includes the financial details of the required utility adjustments to reflect the total project cost and capital value of each project.

The FY 2013 Capital Budget reflects a continued commitment to implement the City's ADA Transition Plan. As part of the 2008 Bond Election, an additional \$5 million worth of ADA curb ramps will be constructed in areas where current street construction projects are not planned. Locations will address areas of greatest need for pedestrian street accessibility. In addition, specific street projects have curb cuts and sidewalk improvements as an element of the overall project scope.

## **GAS PROGRAM**

This year's Gas Department Capital Improvement Program represents a large investment for the City's natural gas system to address increased growth in the area, expand market development and invest in the infrastructure needs of the system. Previous pipeline expansion projects and pipeline acquisitions have come together to improve service, reliability, cut costs and adequately plan for the future of our distribution system.

Included in this year's Capital Improvement Program are critical expansion requirements for the main distribution supply lines throughout the city. These projects will connect the existing City distribution system to the North Beach distribution system, the Annaville/Calallen distribution system, and the Padre Island System. When complete, the Gas Department will have consolidated from five independent distribution systems to one. With the expansion of the main distribution supply line to the Annaville/Calallen, North Beach, Violet, and Padre Island areas, the reliability of the distribution system as a whole is greatly increased and redundancy is accomplished. Deliverability and capacity of the system is anticipated to increase.

## **STORM WATER PROGRAM**

This year's Storm Water Capital Improvement Program represents a significant investment in the City's storm water system to address increased development and critical storm water infrastructure throughout the City. Planned improvements will allocate resources for improving major and minor channels, underground main trunk lines, box culverts, collection systems, curb & gutter, inlets and outfall structures - as required by the City's National Pollutant Discharge Elimination System (NPDES) Permit. Significant initiatives included in the Capital Improvement Program focus on insuring compliance with state and federal regulatory requirements and planning to address the capacity limitations of existing systems.

## **WASTEWATER PROGRAM**

This year's Wastewater Capital Improvement Program represents a significant investment in the City's aging wastewater system. Planned improvements will allocate resources between the upgrading of treatment facilities, improved capacity of wastewater mains, the reduction of wastewater odors, and securing alternate power at critical facilities. Significant initiatives included in the Capital Improvement Program are focused on insuring compliance with state and federal regulatory requirements and planning for capacity limitations at existing plants. Case in point, a city-wide hydraulic model is near completion to address the Sanitary Sewer Overflow.

The proposed improvement projects address critical needs at several of the City's treatment plants. From process improvements to replacement plants, work planned for the next few years includes the continuing construction of a new Broadway Wastewater Plant; city-wide lift station rehabilitation; head works and grit system improvements at the Allison Plant; to provide additional capacity, emergency power, and replacement of deteriorated lines and various improvements to the Oso Water Reclamation plant.



## WATER PROGRAM

The City's Fiscal Year 2012 – 2013 Water Capital Improvement represents a significant investment of resources to enable delivery of a reliable source of potable water to residents, while balancing the long-term needs of the City and the region. Through periodic updates of the City-Wide Water Distribution Master Plan, local and area needs are modeled and the information is used in the development of a capital program that is responsive to population growth, rehabilitation/replacement of aging infrastructure, and meeting regulatory requirements while remaining attentive to funding limitations. This year's Water CIP includes projects relating to Water Treatment, Network and Distribution Improvements, Raw Water Diversion, and Water Supply. Water Supply projects are designed to maintain the City's existing water supply facilities and to provide additional delivery facilities and supply sources.

## CONCLUDING REMARKS

This document recognizes that maintenance and provision of public facilities and infrastructure is critical to enhancing our citizen's quality of life and encouraging economic growth. This document reflects a concerted effort to achieve a balance between available resources and necessary improvements. I would like to express my appreciation to the team responsible for its compilation.

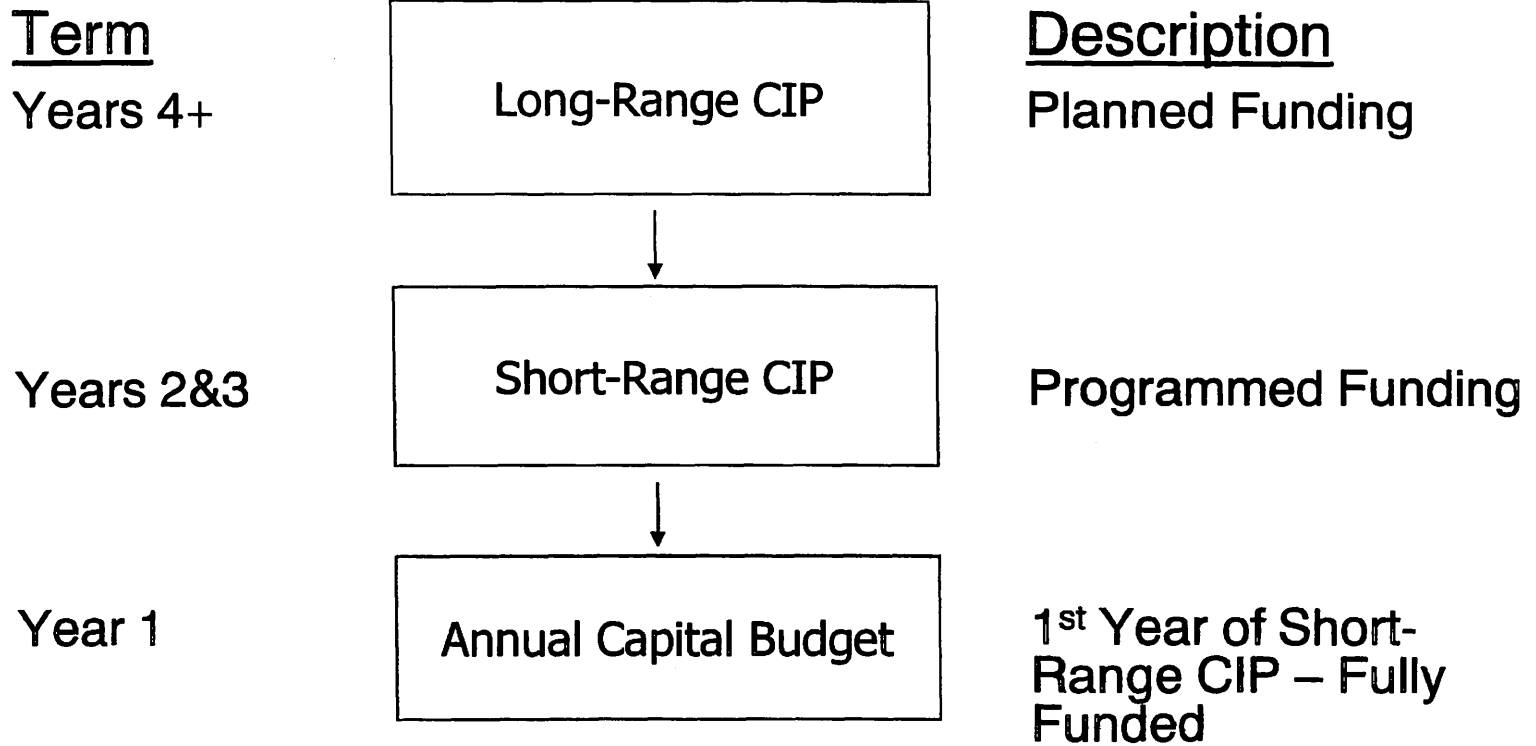
Respectfully Submitted,



Ronald L. Olson  
City Manager



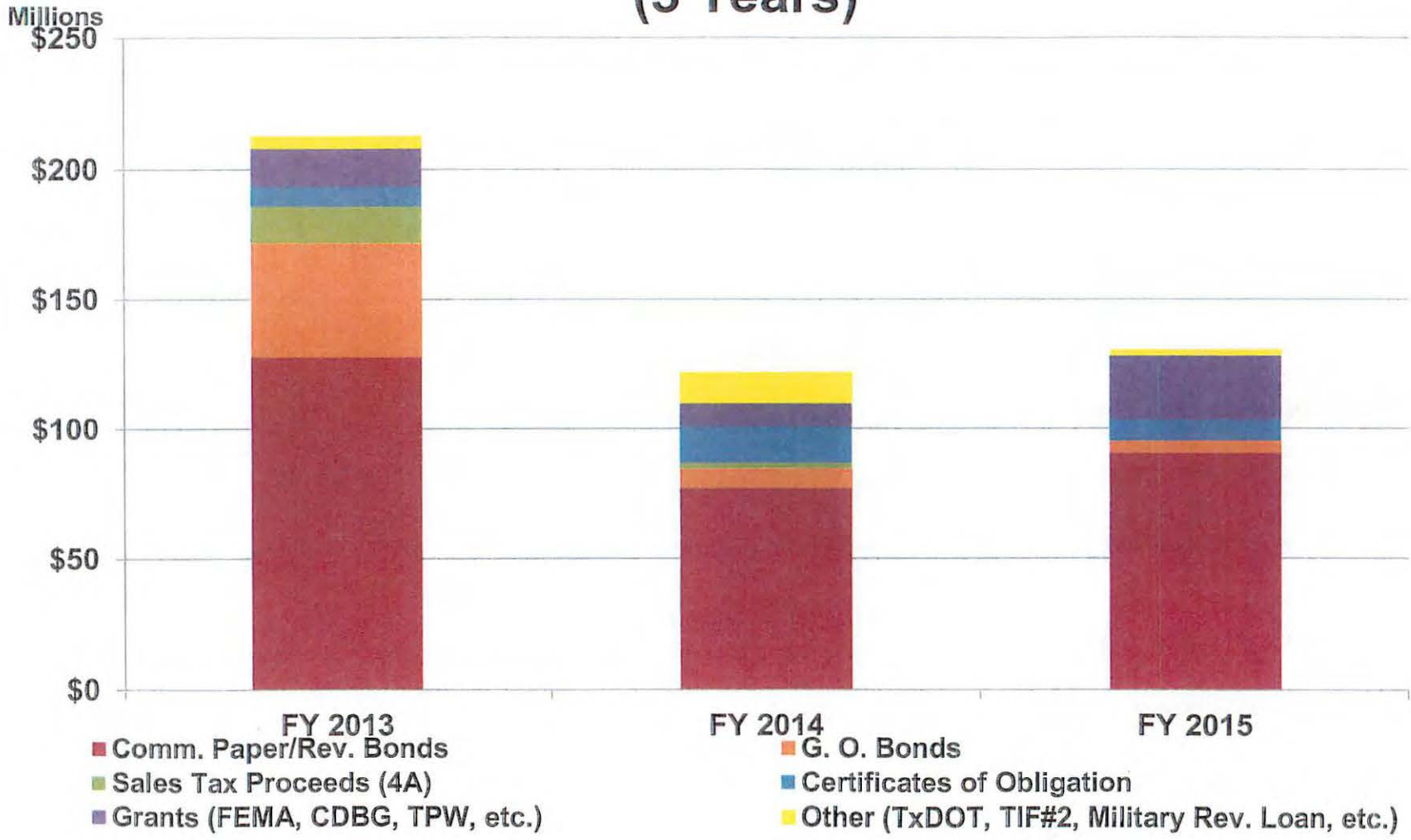
# CIP Planning Guide - Major Sections



## **FY 2013 CAPITAL BUDGET SCHEDULE**

<b>Friday, April 19, 2012</b>	<b>Work begins on Compiling Project Pages for CIP Book Sections</b>
<b>Monday, April 23, 2012</b>	<b>Draft Capital Budget Book Short-Range Pages Delivered to Executive Committee for Review and Comment</b>
<b>Wednesday, May 2, 2012</b>	<b>Draft Capital Budget Book Given to Planning Committee</b>
<b>Wednesday, May 9, 2012</b>	<b>Draft Capital Budget Book Presentation to Planning Committee</b>
<b>Wednesday, June 6, 2012</b>	<b>Delivery of Proposed CIP to Planning Commission &amp; Council Members</b>
<b>Tuesday, June 12, 2012</b>	<b>Presentation to Council on Planning Process</b>
<b>Wednesday, June 20, 2012</b>	<b>Planning Commission Meeting – Document Overview, Public Hearing &amp; Recommendations</b>
<b>Tuesday, June 26, 2012</b>	<b>Council Capital Budget Presentation</b>
<b>Tuesday, July 10, 2012</b>	<b>Regular City Council Meeting- Public Hearing, Council Discussion</b>
<b>Tuesday, July 17, 2012</b>	<b>Regular City Council Meeting- Council Discussion/1<sup>st</sup> Reading &amp; Approval</b>
<b>Tuesday, July 24, 2012</b>	<b>Regular City Council Meeting-Council Discussion &amp; Approval</b>

# REVENUES BY TYPE (3 Years)



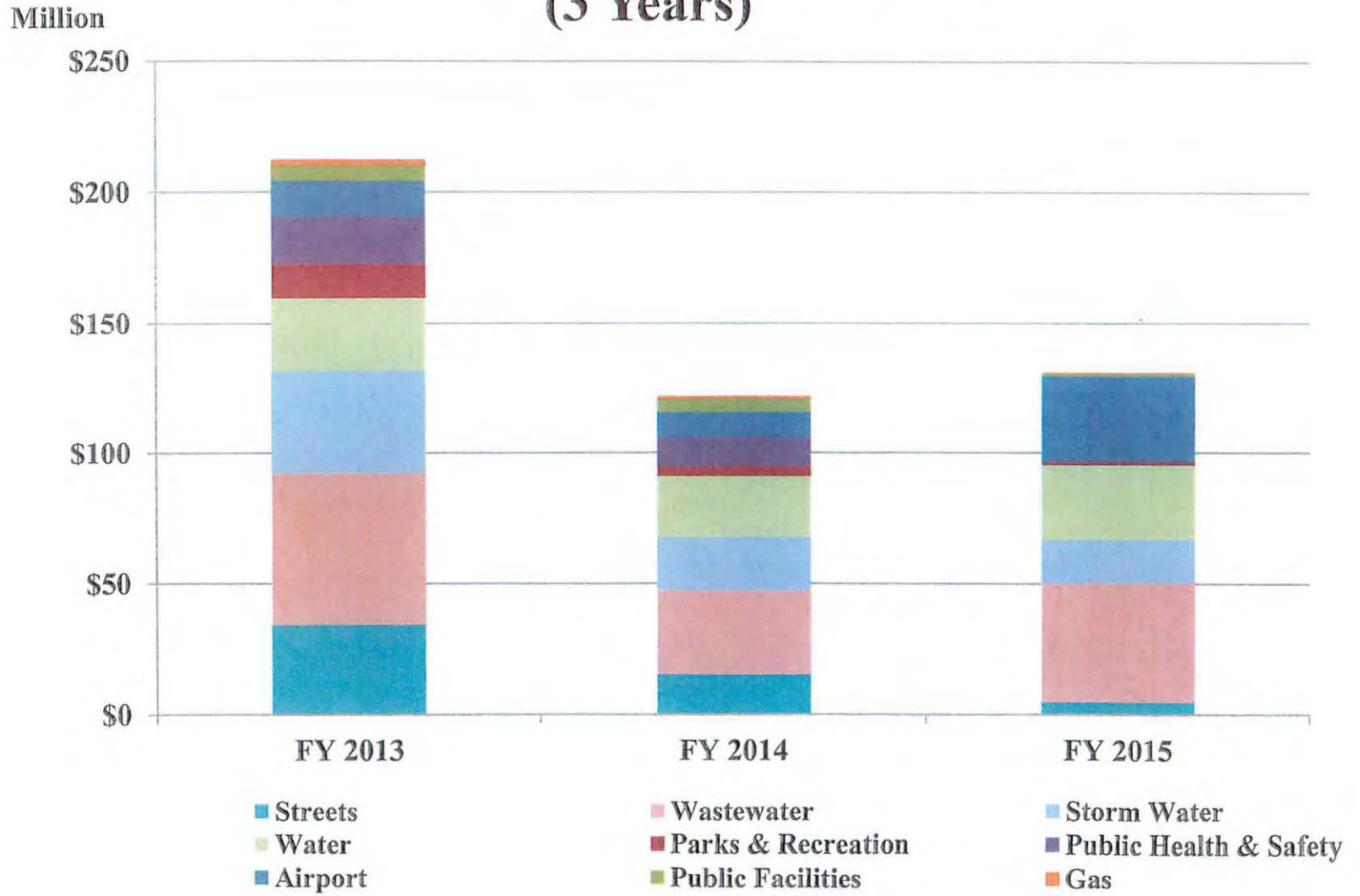
## SHORT-RANGE CIP SUMMARY

### Funding Sources by Revenue Type

(Amounts in 000's)

Type	Estimated Project-to-Date Funding Sources thru March '12	CIP Budget Year 1 2012-2013	Year 2 2013-2014	Year 3 2014-2015	Three Year Total
CDBG Program	\$ 128.5	\$ 356.5	\$ -	\$ -	\$ 356.5
Certificates of Obligation	4,321.9	7,832.0	13,976.0	8,082.9	29,890.9
CIP Reserves	-	12.5	-	-	12.5
Commercial Paper/Utility Revenue Bonds	78,939.5	127,956.6	76,899.5	90,509.6	295,365.7
Bond Issue 2004 Proceeds	1,733.2	231.1	-	-	231.1
Grant / FAA	1,899.8	10,845.0	8,243.5	24,665.0	43,753.5
Other Funding	1,106.2	3,371.0	1,405.0	1,800.0	6,576.0
Nueces County Contribution	811.6	388.4	-	-	388.4
Tax Increment Financing District	2,813.4	1,149.0	3,343.5	510.0	5,002.5
Donations	332.5	45.0	-	-	45.0
FEMA Grant	-	900.0	500.0	500.0	1,900.0
Texas Parks and Wildlife Department Grant	-	2,157.6	524.5	215.2	2,897.3
Military Revolving Loan	-	-	2,452.4	-	2,452.4
Texas Water Development Board	7,900.0	-	-	-	-
Sales Tax Proceeds (4A)	767.1	14,039.0	2,300.0	-	16,339.0
Bond Issue 2008 Proceeds	65,980.1	43,560.7	7,538.3	4,549.4	55,648.4
Community Enrichment Fund	563.8	-	-	-	-
Texas Department of Transportation	544.0	-	3,996.2	-	3,996.2
Future Bond Issue	-	-	999.1	-	999.1
Regional Transportation Authority	55.4	-	-	-	-
	<b>\$ 167,897.0</b>	<b>\$ 212,844.4</b>	<b>\$ 122,178.0</b>	<b>\$ 130,832.1</b>	<b>\$ 465,854.5</b>

# PROGRAM EXPENDITURES (3 Years)

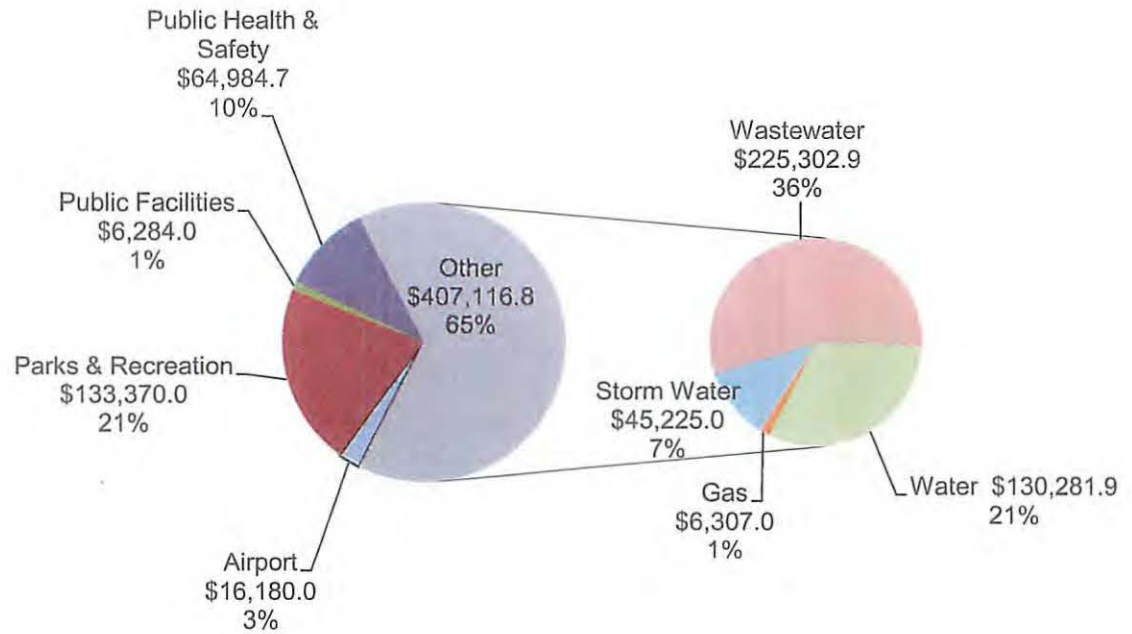


**SHORT-RANGE CIP SUMMARY**  
**Expenditures by Program/Project**  
(Amounts in 000's)

<b>Program / Project</b>	<b>Estimated Project-to-Date Expenditures thru March '12</b>	<b>CIP Budget Year 1 2012-2013</b>	<b>Year 2 2013-2014</b>	<b>Year 3 2014-2015</b>	<b>Three Year Total</b>
<b>Airport</b>	\$ 2,147.8	\$ 13,550.0	\$ 9,527.5	\$ 32,356.9	\$ 55,434.4
<b>Parks &amp; Recreation</b>	9,373.1	12,893.3	3,868.0	725.2	17,486.5
<b>Public Facilities</b>					
American Bank Convention Center and Selena Auditorium Capital Improvements	3,330.1	285.0	-	-	285.0
Greenwood Library Remodeling & Improvements	1,688.0	46.4	-	-	46.4
Energy Efficiency Retrofits of City Facilities	-	4,000.0	4,000.0	-	8,000.0
Comprehensive Facilities Master Plan	-	300.0	-	-	300.0
Comprehensive Facilities Improvements	-	1,000.0	1,000.0	1,000.0	3,000.0
<b>subtotal</b>	5,018.1	5,631.4	5,000.0	1,000.0	11,631.4
<b>Public Health &amp; Safety</b>					
Public Safety Warehouse for Fire and Police	1,105.6	1,149.1	-	-	1,149.1
Relocations of Fire Station #5	236.4	1,958.9	-	-	1,958.9
Holly/Saratoga	183.9	1,916.1	-	-	1,916.1
Barge Dock Elevation Increase	-	8,700.0	-	-	8,700.0
Other	1,758.9	4,284.0	11,397.0	1,191.0	16,872.0
<b>subtotal</b>	3,284.8	18,008.1	11,397.0	1,191.0	30,596.1
<b>Streets</b>					
Street Improvements	57,709.1	32,382.6	14,986.0	4,549.4	51,918.0
ADA Specific Improvements	3,442.0	1,758.0	-	-	1,758.0
<b>subtotal</b>	61,151.1	34,140.6	14,986.0	4,549.4	53,676.0
<b>Utilities</b>					
Gas	57.9	2,814.8	1,471.0	350.0	4,635.8
Storm Water	15,500.1	39,175.1	20,212.8	16,384.1	75,772.0
Wastewater	48,253.5	58,155.1	32,337.7	45,670.4	136,163.2
Water	23,110.6	28,476.0	23,378.0	28,605.1	80,459.1
<b>subtotal</b>	86,922.1	128,621.0	77,399.5	91,009.6	297,030.1
<b>TOTAL:</b>	\$ 167,897.0	\$ 212,844.4	\$ 122,178.0	\$ 130,832.1	\$ 465,854.5

**Combined Summary**  
**Long-Range CIP by Program**  
 (Amounts in 000's)

Program	<u>FY 2016 AND BEYOND</u>	<u>%</u>
Airport	\$ 16,180.0	3%
Parks & Recreation	\$ 133,370.0	21%
Public Facilities	\$ 6,284.0	1%
Public Health & Safety	\$ 64,984.7	10%
Streets (utilities incl.)	N.A.V.	
348 Gas	\$ 6,307.0	1%
Storm Water	\$ 45,225.0	7%
Wastewater	\$ 225,302.9	36%
Water	\$ 130,281.9	21%
<b>TOTAL:</b>	<b><u>\$ 627,935.5</u></b>	<b>100%</b>



## **Capital Improvement Projects Summary**

Following is a listing of major capital projects planned for the City. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Consistent with the City's budget methodology, depreciation expense is not taken into account.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project.



Airport	CIP Budget Yr 1 2012-2013	Description
<p>Runway 17-35 Extension Safety Mitigation</p> <p>Impact on Operating Budget-Projected operational impact of additional \$10,000 for additional electricity for lighting and runway sweeping and maintenance.</p>	\$ 12,000,000	<p>Over the past 4 years, Corpus Christi International Airport (CCIA) has had several runway incursions with a majority near the approaches to Runways 31 and 35. These incursions prompted CCIA to find resolutions to these significant safety issues. The project will shift Runway 17 by 600 feet to the north, displace the threshold of Runway 35 by 600 feet to the north and reconfiguring the connecting taxiways accessing Runway 17-35 from Taxiway Alpha and the terminal apron parking. Project also includes the relocation of all navigational aids, lighting and signage. The existing surfaces of Runways 17-35 will be rehabilitated via cold - tar application and marked accordingly. This project includes an Environmental Assessment, AGIS, Topographic Survey, Land Acquisition/ Navigational Easement, PDRA, FAA - Memorandum of Agreement.</p>
<p>Rehabilitate North General Aviation (NGA) Apron</p> <p>Impact on Operating Budget-There is no projected operational impact.</p>	\$ 50,000	<p>Rehabilitate North General Aviation (GA) Apron to include the removal of existing asphaltic pavement and replace with reinforced concrete, aircraft tie-downs, striping and upgrades of apron lighting. The existing apron has shown signs of deterioration and base failures and is in need of replacement. The NGA apron is essential for maintaining service to GA Aircraft. Construction will take place at a later date subject to Federal grant appropriation and funding.</p>
<p>Landside Drainage Improvements</p> <p>Impact on Operating Budget-No operational impact anticipated.</p>	\$ 970,000	<p>Improvements to landside drainage are required to eliminate standing water adjacent to Pinson Drive and Glasson. Pinson Drive and Glasson connect to International Drive and serve as an alternate route to tenants, cargo deliveries and employees located on the western side of the Airport. The Airport Drainage Study has identified corrective measures to these areas for improvements. Localized corrective measures have been completed in other phases of airport drainage improvements. However, additional work is required to continue to correct existing drainage problems and meet the 25-year storm water event requirement. Improvements will include curb and gutter, drainage, landscaping, signage, and installation of lighting. Construction will take place at a later date subject</p>
<p>Assess/Rehabilitate Old Terminal Building</p> <p>Impact on Operating Budget-No operational impact anticipated.</p>	\$ 125,000	<p>A deterioration has been in the Old Terminal Building infrastructure and could lead to health and safety risks. An engineering assessment is to be conducted to determine the structural, mechanical, electrical and plumbing integrity of the facility, identifying problems, solutions and associated</p>
<p>Rehabilitate Fixed Base Operator (FBO) Hangers</p> <p>Impact on Operating Budget-There is no project increase to the airport operational budget, but a decrease due to increased efficiencies is anticipated.</p>	\$ 405,000	<p>Rehabilitation of Fixed Base Operators Hangars will be required as these facilities revert back to the City of Corpus Christi Aviation Department. A structural Engineering study has identified several areas of the hangar facilities that will require rehab due to age and corrosion factors.</p>
<p><b>Airport Program Total:</b></p>	\$ 13,550,000	

Parks & Recreation	CIP Budget Yr 1 2012-2013	Description
<p><b>South Bluff ADA Access Trail &amp; Pavilion</b></p> <p>Impact on Operating Budget-There is no operational budget impact with this project, but work will increase citizen pride and visitor enjoyment.</p>	<p>\$ 135,000</p>	<p>This project will provide ADA accessible sidewalks for the two parking lots to the restrooms, the playground area and to Tanchahua Street. Also included are park benches and tables along the route of the sidewalk. Presently, visitors must travel over dirt and grass areas to gain access to the amenities in the park. A 40 x 60 foot pavilion will be constructed to provide shade for visitors and events in the park. This project will be constructed through a combination of City crews and Job Order Contracting to expedite construction and economize on costs.</p>
<p><b>Ethel Eyerly Senior Center</b></p> <p>Impact on Operating Budget-The operational impact is negligible and work will increase the efficiency and enjoyment of the center.</p>	<p>\$ 55,000</p>	<p>This project will remodel the existing restrooms in the center to increase the number of stalls in each restroom. This will provide for the restrooms to be upgraded to full ADA accessibility standards and accommodate heavy customer usage. The project is being funded by Community Development Block Grant (CDBG) proceeds and funding for this year is for complete design and partial construction only. Additional CDBG funds have been requested for the remaining construction costs and construction of the project is pending receipt of additional funding.</p>
<p><b>JFK Boat Ramps Improvement Project, Phase 2</b></p> <p>Impact on Operating Budget-At this time there is not operational impact because this is not a City-owned facility. Future project and agreements with the Texas General Land Office could change this arrangement. The city's residents and visitors will enjoy the improved facilities though and it will benefit the economic development of the Packery Channel area.</p>	<p>\$ 625,000</p>	<p>The Texas General Land Office owns land formally leased to two bait stands on the north side of the JFK Causeway Bridge. Their adjoining boat ramps fall under the jurisdiction of the Texas Parks and Wildlife Department (TPWD) and have recently received extensive renovations under Phase One of this project. Phase Two work will now include a new parking lot, site amenities and access improvements which were designed under Phase One. A new TPWD grant and a donation from the Saltwater/Fisheries Enhancement Association has been received to begin the work and additional donations are being solicited to enhance the project. Long-term repairs will take place through multiple phases and funding sources and will require the assistance of a number of agencies.</p>
<p><b>Sunfish Island Nourishment and Breakwater</b></p> <p>Impact on Operating Budget-There is no projected operational budget impact with this project.</p>	<p>\$ 3,300,000</p>	<p>This proposed project involves the construction of a 300-ft breakwater between the two segmented breakwaters to close the existing gap which will reduce wave height at the seawall during storms. The project would also increase the size of Sunfish Island through dredge placement of material to enhance the existing land and constructing an additional 700-ft breakwater. This project is pending funding approval by the City Council and will require close coordination with the City's Type A Board and the City Council.</p>
<p><b>Oso Creek /Oso Bay Area Park Development (Bond 2008)</b></p> <p>Impact on Operating Budget-A project of this scale will require a significant expenditure of operational resources to effectively manage and protect the City's investment in a property of this caliber. Upon final completion, currently estimated at early fiscal year 2014, the yearly operational impact is projected to be \$350,000 per year to cover an additional six (6) FTE's and assorted park maintenance supplies. This will be off-set by revenues collected through the campground and other amenities.</p>	<p>\$ 3,660,800</p>	<p>This project will construct a City Interpretive/Conservation Nature Park along the Oso Creek/Oso Bay area to include an interpretive conservation center, parking lots, trails with signage, wetland development, viewing areas, information kiosks, camp grounds, restrooms and other amenities. It will also be entirely a "Green Development" and a site for a Birding Trail. This project is being supplemented by grants from Texas Parks &amp; Wildlife, General Land Office and other state agencies. Phase 1 construction, which is anticipated to be complete prior to the end of the year, includes a Birding Trail and Boardwalk.</p>

Parks & Recreation	CIP Budget Yr. 1 2012-2013	Description
<p><b>Hike and Bike Trails - City Wide (Bond 2008)</b></p> <p><b>Impact on Operating Budget-</b>It is hard to determine an operational impact at this time due to the final scope of the project is dependent upon the receipt of any grants.</p>	\$ 420,200	<p>The proposed hike and bike trails will follow alongside drainage easements, existing parkways, and Oso Creek. The trails will provide access from nearby neighborhoods to several area schools. This project will also establish a relationship with the transportation system by constructing a new passage for pedestrians and bicyclists without taking away or adding to the existing roadway. The City will be applying for matching Texas Park &amp; Wildlife Grants to supplement funding for this project. Current work includes the design and construction of a 10 foot wide concrete hike and bike trail beginning at the Cedar Ridge Park (adjacent to Yorktown Blvd.) on the South and Southeast side of the Schanen Drainage Ditch. The trail will continue across Cedar Pass Drive, follow Grand Junction Drive, cross Wapentate Drive and if funding allows, continue through Snead Park and terminate at Acushnet Drive.</p>
<p><b>Sports Field Lighting and Other Improvements -</b></p> <p><b>Impact on Operating Budget-</b>There is no operational impact for the City with this project because the costs for lighting youth sports fields are borne by the leagues who lease the fields. It is anticipated that costs for lighting will go down though due to the energy efficiency measures.</p>	\$ 1,373,200	<p>Funding will provide necessary lighting improvements to youth sports fields throughout the City. The existing lighting will be replaced with energy efficient lighting for youth leagues. Some parks do not need lighting but would benefit with other improvements to their facilities. These improvements will enhance safety and appearance of the fields for the participants and visitors to enjoy. Work other than lighting has included: improvements to Westside Little League Concession Stand; Little Miss Kickball Parking Lot; Padre Youth Football; Bill Witt Park New Restrooms and Soccer Field; Padre Soccer League Goals; South Guth Park Scoreboard; Botsford Park Scoreboard; Evelyn Price Park Parking Lot, Bleacher Pad, and Sidewalks; and improvements to the International Westside Baseball League Field.</p>
<p><b>Neighborhood Park Playground &amp; Park Improvements (Bond 2008)</b></p> <p><b>Impact on Operating Budget-</b>Operational Impact for this project will be minimal. One FTE estimated at \$29,500 and approximately \$5,000 in minor maintenance materials will be required to keep up the fifteen (15) parks and their new improvements on a yearly basis.</p>	\$ 343,200	<p>This project will provide \$750,000 for 15 neighborhood parks located throughout the City for approximately \$50,000 apiece. Improvements could include landscaping and play area with swings, slides, and other equipment. This project also includes trails leading to the playground area to provide safe accessibility. The play area enclosures will be filled with mulch for the play surface. Benches and tables will also be installed, as well as other needed amenities to enhance park appearance and use. The proposed parks include: Lawson Park, Woodlawn Park, Solar Estates Park, Bellaire Park, Carroll Lane Park, Lindaie Park, John Jones Park, Lincoln Park, Molina Veterans Park, Claremont Park, Lamar Park, Turtle Cove Park, Sands Park, Country Club Park, and Airline Park. Improvements will continue take place to the extent funding allows. City staff will order and install the equipment to save on expenses and build more amenities.</p>
<p><b>Cole Park Renovations / Improvements (Bond 2008)</b></p> <p><b>Impact on Operating Budget-</b>Cole Park is the City's signature park and a project of this magnitude and scope will enhance the City's pride and economic development potential. This project will require a .5FTE park irrigation/operation tech to maintain the irrigation system and turf management as well as 1,040 hours of seasonal temporary help to maintain the City's investment in this park as a first class facility and tourist draw. The cost is estimated to be \$565,000 on a yearly basis with a one time capital purchase of \$42,000 for capital equipment.</p>	\$ 488,100	<p>In Bond Issue 2008, voters approved \$2,500,000 dollars to renovate and make improvements to Cole Park. This project will provide improvements, renovations and new construction consistent with the Cole Park Master Plan. Planned work includes: General Irrigation system for the entire Park, Park Fishing Pier restorations/lighting, New Kids Place Playground equipment, New Parking Lot and repairs to existing parking areas, a +/- 500 square foot Maintenance/Storage Addition to the Amphitheater, Renovations to the Amphitheater Building, Kids Place area sidewalk repairs, Accessible Sidewalk/Ramps from Kids Place Parking to "The Gardens" Landscaped area, Restoration of Skate park and Sidewalks as well as Park Signage and General Landscaping for entire Park. Additional work will include renovation of the shoreline from the existing concrete bulkhead seawall to the hike and bike trail, with landscaping adjacent to the trail.</p>

Parks & Recreation	CIP Budget Yr. 1 2012-2013	Description
<p><b>CC Beach New Bathhouse - Front of Lexington (Bond 2008)</b></p> <p>Impact on Operating Budget-This operational budget impact of this project is estimated at \$48,900 per year for a 1.5FTE and minor maintenance and cleaning supplies.</p>	\$ 570,600	<p>This project will include an ADA accessible multiple toilet restroom facility for Corpus Christi Beach with separate men's and women's toilet rooms and outdoor shower(s) attached to one exterior wall. The facility will be designed using materials suitable for the difficult conditions present at the site, similar to those materials used in the new restroom facility erected on Corpus Christi Beach during the Bond 2004 Program. Colors will be designed to match adjacent facilities. The project originally bid in November 2010 and bids received were too high and rejected. The project is currently being redesigned as an elevated wood structure to meet Flood Zone Compatibility requirements.</p>
<p><b>Extend Promenade Northward North Beach (Bond 2008)</b></p> <p>Impact on Operating Budget-There are no projected operational budget expenditures associated with this project, but it will be a tourist attraction and could result in increased economic benefits for the City.</p>	\$ 478,200	<p>This project is a continuation of the promenade boardwalk built with funding provided by the 2004 Bond Election. This phase of the project proposes for the Promenade to swing out and run along the vegetation line farther toward the water. This will complete the beach promenade to the north end of the beach. Additional work will include benches installed for comfortable sitting and viewing.</p>
<p><b>North Beach Entry Development (Bond 2008)</b></p> <p>Impact on Operating Budget-This project will greatly improve the entrance to the north beach area, welcoming tourists and residents alike. The operational budget impact of this project is negligible due to drought-tolerant landscaping but will encourage and direct visitors to the area and be a source of pride to the local residents.</p>	\$ 295,000	<p>A landscaped entrance to North Beach is being constructed in the grassy area at Timon and Beach Avenue to welcome people to the area. This entrance will have drought-tolerant landscaping, provide visitor information, signage, beach use rules and historical facts. This project is currently under construction. The construction of the archway at the new location has been redesigned and will be rebid pending availability of funding.</p>
<p><b>Packery Channel Improvements, Phase 2</b></p> <p>Impact on Operating Budget-This series of projects at Packery Channel (Phases 1-6) will be constructed over multiple years as funding becomes available. Additional operational costs will be incurred as the projects progress including additional staffing for care of the area, electrical usage for lights and HVAC units and a street sweeper to clean parking lots at Packery and windward. It is anticipated there will be an operational budget reduction for fuel usage and travel time because all future personnel and equipment will be located on site.</p>	\$ 80,000	<p>This project provided for construction of improvements on the north and south side of Packery Channel. North side improvements include seven outlooks, new road to lookouts from existing boat ramp, new parking areas (204 - eight-foot wide and 24 - eleven-foot wide handicap parking spaces), required fill under the parking areas and slope protection, and a twenty-foot wide walkway along the length of the north side. South side improvements include a ten-foot walkway along the length of the channel. This project has been completed and additional funds are to provide for area lighting through a contract with AEP.</p>
<p><b>Packery Channel Improvements, Phase 3</b></p> <p>Impact on Operating Budget-This series of projects at Packery Channel (Phases 1-6) will be constructed over multiple years as funding becomes available. Additional operational costs will be incurred as the projects progress including additional staffing for care of the area, electrical usage for lights and HVAC units and a street sweeper to clean parking lots at Packery and windward. It is anticipated there will be an operational budget reduction for fuel usage and travel time because all future personnel and equipment will be located on site.</p>	\$ 200,000	<p>This project includes construction of a restroom on the north side of Packery Channel having 3 toilet fixtures in the men's and women's restrooms, adjacent parking lot with 34 regular 8 foot wide parking spaces and 4 eleven foot wide handicap parking spaces. The project also includes turn around and road connector to Zahn Road, and a 6 inch sanitary gravity sewer line from the restroom to a lift station on Zahn Road. A similar size restroom on the south side, with a lift station near the restroom complete with a 1.5 HP grinder pump and 2-inch force main (approximately 2,500 feet) will also be a part of the project. Design of this project will start in later summer, after the completion of Phase 2.</p>
<p><b>Packery Channel Improvements, Phase 4</b></p> <p>Impact on Operating Budget-This series of projects at Packery Channel (Phases 1-6) will be constructed over multiple years as funding becomes available. Additional operational costs will be incurred as the projects progress including additional staffing for care of the area, electrical usage for lights and HVAC units and a street sweeper to clean parking lots at Packery and windward. It is anticipated there will be an operational budget reduction for fuel usage and travel time because all future personnel and equipment will be located on site.</p>	\$ 274,000	<p>This project will include the stairs and ADA ramp on the north side and the south side of Packery Channel to provide access from the beach to the restrooms, lookouts and parking lots. This project was designed as part of the Phase 2 project for parking and overlooks.</p>

Parks & Recreation	CIP Budget Yr. 1 2012-2013	Description
<b>Packery Channel Improvements, Phase 5</b> <b>Impact on Operating Budget-</b> This series of projects at Packery Channel (Phases 1-6) will be constructed over multiple years as funding becomes available. Additional operational costs will be incurred as the projects progress including additional staffing for care of the area, electrical usage for lights and HVAC units and a street sweeper to clean parking lots at Packery and windward. It is anticipated there will be an operational budget reduction for fuel usage and travel time because all future personnel and equipment will be located on site.	\$ 75,000	This project includes the pavilion expansion on the north side restroom. This will increase the deck area around the restroom and provide some sitting areas for visitors. Design will begin in FY 2013 and construction will follow in FY 2014 dependent upon available funding.
<b>Packery Channel Miscellaneous Improvements</b> <b>Impact on Operating Budget-</b> This series of projects at Packery Channel (Phases 1-6) will be constructed over multiple years as funding becomes available. Additional operational costs will be incurred as the projects progress including additional staffing for care of the area, electrical usage for lights and HVAC units and a street sweeper to clean parking lots at Packery and windward. It is anticipated there will be an operational budget reduction for fuel usage and travel time because all future personnel and equipment will be located on site.	\$ 520,000	This project includes funds for yearly identified projects to support Packery Channel exclusive of the previously identified capital projects Phases 2 through 7. Planned work could include: periodic surveys of channel conditions, shoreline, and jetty revetments, access to beach and sand redistribution. All projects will be done in conjunction with the Island Action Committee, TIRZ #2 and City Council approval.
<b>Parks and Recreation Program Total:</b>	<b>\$ 12,893,300</b>	

Public Facilities	CIP Budget Yr. 1 2012-2013	Description
<p><b>American Bank Convention Center and Selena Auditorium Capital Impact on Operating Budget-</b>This project places heavy emphasis on addressing overdue maintenance needs, new energy efficient equipment and state of the art technological advances to ensure these facilities are of a caliber to attract conventions, stage shows and events to support this community, encourage economic development and provide tourist and residents with shows of a quality that are typically seen in out of town venues. New energy efficient lighting and recently completed HVAC will lower operational costs and provide a more enjoyable experience. Work will increase pride in the community and attract out of town visitors to the area.</p>	<p>\$ 285,000</p>	<p>The Convention Center (Center) facilities have received minimal maintenance since the expansion was completed in 2004 and the Selena auditorium has had limited maintenance since it's original construction in 1977. This project is near completion on the necessary repairs and upgrades required to attract premier performers, meet the needs of stage shows who would like to use the auditorium, and provide a top-quality venue for conventions and visitors. Work has included an upgraded fire alarm system, movable walls, concrete spalling repairs, new lighting and electronic controls, aisle lighting, new dance floor and staging risers, platform and curtains. Remaining work includes replacement of roof top smoke evacuator doors and other miscellaneous items.</p>
<p><b>Greenwood Library Remodeling &amp; Improvements</b></p> <p><b>Impact on Operating Budget-</b>Due to the new roof, there could be minor reductions in electrical consumption, but the results would be nominal.</p>	<p>\$ 46,400</p>	<p>This project includes the renovation and reconfiguration of the existing 13,570 square foot Greenwood Branch Library facility, including additional site improvements such as site drainage, existing parking lot reconditioning, and new sidewalks. Work includes building renovations to exterior finishes, new roofing, complete interior renovations and an enhanced children's area with a science and space theme. Contributions from the Ed Rachal Foundation and one anonymous donation will underwrite a portion of the children's area to include architectural enhancements that carry out the area's space theme.</p>
<p><b>Energy Efficiency Retrofits of City Facilities</b></p> <p><b>Impact on Operating Budget-</b>Projected savings include: Annual utilities saving of \$559,349 in electrical consumption; Annual operational savings of \$223,095 in reduced manpower and materials; and a one-time operational incentive payment from AEP in the amount of \$88,700 for energy conservation measures.</p>	<p>\$ 4,000,000</p>	<p>This project provides energy efficiency retrofits to seven City facilities including: City Hall; Health Department; Municipal Court / Police Building; Museum of Science and History; Central Library; American Bank Center Complex; and Airport. Work will include installation of high efficiency hand dryers; lighting improvements; computer and vending machine power management; HVAC equipment and controls; and replacement of chillers and cooling towers that have high electrical cost. This project is part of a fixed price design/build contract with the bonds being paid back from the</p>
<p><b>Comprehensive Facilities Master Plan</b></p> <p><b>Impact on Operating Budget-</b>Unable to anticipate impact at this time</p>	<p>\$ 300,000</p>	<p>This project will provide for a city-wide comprehensive Facilities Master Plan to determine the operational integrity and extended maintenance needs of city owned facilities located throughout the area. This project will include funding for the Master Plan only, but the work will generate a list of projects, complete with scopes and costs, to be included in future Capital Improvement Programs and Bond Elections. Projects will include structural improvements, roofing, chillers and other capital outlay items.</p>
<p><b>Comprehensive Facilities Improvements</b></p> <p><b>Impact on Operating Budget-</b>Unable to anticipate impact at this time</p>	<p>\$ 1,000,000</p>	<p>This project will provide for the construction of projects identified through the Comprehensive Facilities Master Plan. Work will include structural improvements, roofing, chillers and other capital outlay items. Costs of these items will be included in future Capital Improvement Programs and Bond Elections.</p>
<p><b>Public Facilities Program Total:</b></p>	<p>\$ 5,631,400</p>	

Public Health & Safety	CIP Budget Yr. 1 2012-2013	Description
<p><b>Public Safety Warehouse for Fire and Police</b>  <b>Impact on Operating Budget-</b>The new facility will accommodate ten existing officers who will be housed at the same facility as their specialized equipment. Currently, this equipment is located throughout the City and is not in a secure warehouse. This move will extend the life of the the equipment and Improve officer response time. The estimated yearly additional cost are \$14,000 for electricity and \$25,000 for operations including cleaning materials, office supplies and phones. Once the sub-station is relocated, the City will save on a reduction in lease space utilization.</p>	<p>\$ 1,149,100</p>	<p>As part of this Bond 08 project, the City purchased 3.1 acres of land and an existing 16,000 square foot building for a public safety warehouse at Holly and Greenwood for the Fire Department. Phase 1 of this project is complete and that facility will be used for a fire department warehouse and maintenance facility to keep valuable equipment from being stored outdoors and exposed to the elements. Phase 2 is under design and will construct a new two story police building on the existing land footprint to accommodate police office space and warehouse needs. The area will be used as storage for large response vehicles for the bomb squad while a portion of the space will be developed as offices for the Organized Crime and Bomb Squad Division. The area over the office will be developed to allow for future relocation of the Saratoga Street Substation.</p>
<p><b>Relocation of Fire Station No. 5</b>  <b>Impact on Operating Budget-</b>The current department operating budget will be able to absorb the operating budget of the new station. The building will be more energy efficient, but due to the increase in square footage, the energy costs should remain the same.</p>	<p>\$ 1,958,900</p>	<p>The current station is undersized and beyond the serviceable life for the structure and mechanical systems. The November 2008 bond election provided for a new station to be constructed and all existing personnel and equipment from the current station will be relocated. The new station will be located on property at Miller High School and will provide the students an opportunity to learn more about fire safety as a career. The building will be approximately 6,500 square feet and will include room for parking. The City has entered into an Interlocal with CCISD for use of the facility in-lieu of rent. The school district has provided funding for facilitation of this project.</p>
<p><b>New Fire Station in area of Holly/Saratoga</b>  <b>Impact on Operating Budget-</b>When this station goes on-line, staffing will have to be increased by 15 FTE's at a cost of almost \$1,000,000 per year. Other costs for contractual services, supplies and station utilities is estimated at an additional \$125,000 per year.</p>	<p>\$ 1,916,100</p>	<p>A new fire station will be constructed to meet the needs of development and increased call volume in the Ayers Road area between Saratoga Boulevard and SPID. This location responds to the 2005 Tridata Comprehensive Analysis of Fire and EMS Delivery Study to improve response time and coverage. This project will include the cost of construction for a new fire station with building, equipment and parking on City owned property. The new station will be approximately 6,000 square feet and located at Ayers and Saratoga. Construction of this project is pending coordination with the Fire Department Operating Budget for staffing and operational needs.</p>
<p><b>J.C. Elliott Landfill New Office Building</b>  <b>Impact on Operating Budget-</b>The operational impact of this project will be small, but positive. This project will replace an existing building which is inefficient and requires maintenance. A new building will reduce the need for constant maintenance and high utility costs.</p>	<p>\$ 345,000</p>	<p>This project will replace the existing office building which was acquired as a used manufactured building. The structure has reached the end of its serviceable life and requires constant maintenance. The new office is necessary to support landfill activity and employees at the J.C. Elliott Citizens Collection Center, Solid Waste Transfer Station and Scale House.</p>
<p><b>Landfill Pavement / Roadway Life Cycle Replacement</b>  <b>Impact on Operating Budget-</b>There is no direct operational impact due to this project, but access and operational efficiency could be greatly reduced and potential liability claims could be generated for damages to private vehicles if the work is not preformed.</p>	<p>\$ 750,000</p>	<p>Internal roadways and pavement located at Cefé Valenzuela and J. C. Elliott Landfills require periodic replacement due to the life cycle of the roadways and deterioration caused by heavy truck traffic. Recommended work is necessary to allow continued access to both facilities. Additionally, post closure monitoring and mulching operations require construction of additional internal roadways. J.C. Elliott roadway work has recently been completed and funding for this year will provide for road reconstruction at Cefé Valenzuela Landfill.</p>

Public Health & Safety	CIP Budget Yr. 1 2012-2013	Description
<p><b>Cefé Valenzuela Landfill Disposal Cells Interim Cover - Cells 3D, 4A</b>  <b>Impact on Operating Budget-</b>This project is required by the Texas Commission on Environmental Quality (TCEQ) and successful completion of the project in a timely manner will avoid fines and penalties as well as protect the environment. The alternate interim cover, if approved by the TCEQ, could provide alternate energy savings and reduce landfill expenses.</p>	<p>\$ 280,000</p>	<p>A Texas Commission on Environmental Quality (TCEQ) permit requires the design and installation of the interim final cover for disposal Cells 3D, 4A and 4B must be completed in a timely manner to protect public safety and avoid penalties. The TCEQ must review and approve the construction plans prior to construction starting. Installation of the interim final cover will protect the environment by keeping the accumulated waste in place. Using an alternate interim cover system could potentially reduce operational expenses if approval is given to a design which includes solar panels to produce energy.</p>
<p><b>Cefé Valenzuela Landfill Liquids (Leachate) Management</b>  <b>Impact on Operating Budget-</b> This project will result in the elimination of future capital improvement projects to construct additional evaporation ponds as the size of the landfill increases. It will also optimize energy usage by improving the pumping pattern for the recirculation and control system which will reduce the amount of utility expense and labor costs required to operate the existing leachate control system.</p>	<p>\$ 190,000</p>	<p>This project will provide for the required design and construction of a leachate recirculation system. Proposed work is necessary to maintain the control of leachate infected ground water and insure regulatory compliance for the proper handling of leachate generated from disposal cells. Proposed work will optimize controls, capacity, size, piping, and leachate pumps with intended recirculation of leachate into the proper disposal cells. Prior expenditures include preliminary work to obtain necessary permit modifications and Texas Commission on Environmental approval to add groundwater evaporation ponds. Additional permit modification will be required to recirculate groundwater in cells with the recirculated leachate.</p>
<p><b>Citizens Collection Center Flour Bluff/Padre Island Area</b>  <b>Impact on Operating Budget-</b>This project will provide a needed service to the residents of Padre Island and Flour Bluff. It will assist in promoting community pride and should reduce the amount of garbage currently being dumped along roadside in these areas. Estimated operational costs required to run the facility include \$60,000 for two FTE's and an additional \$5,900 for contractual services and supplies on a yearly basis.</p>	<p>\$ 680,000</p>	<p>This project will result in a new Citizen's Collection Center for drop-off of solid waste, discarded appliances and furniture, and household hazardous waste. The project requires land acquisition, utility improvements, fencing, paving, waste containers, hazardous waste containment building, attendant building, parking and other improvements. Timing of construction will be dependent upon acquisition of land and issuance of Certificates of Obligation.</p>
<p><b>Salt Flats Levee System - Phase 1</b>   <b>Impact on Operating Budget-</b>There is not a direct operational cost at this time, but failure to achieve FEMA certification could greatly impact the City of corpus Christi and downtown business flood insurance costs.</p>	<p>\$ 595,000</p>	<p>The current Salt Flats Levee System requires improvements to ensure that the system will function as originally designed. Construction of short-term improvements is underway, but additional work includes preparation of a comprehensive guidance document to assess re-certification of the Salt Flats Levee System. The re-certification is necessary if these structures are to be considered when FEMA produces the updates to the area's base flood maps. Failure to re-certify these levees could result in increased flood insurance for existing structures within the Salt Flats and downtown area, as well as an increase in the required minimum floor elevations for new structures. Pending the recommendations provided in the guidance document, additional project phases may include consideration for additional levee improvements. This Project will require close coordination with City Council and the Type A Board.</p>
<p><b>Barge Dock Elevation Increase</b>  <b>Impact on Operating Budget-</b>There is not a direct operational cost at this time, but failure to achieve FEMA certification would greatly impact the City of Corpus Christi and downtown business insurance costs considerably.</p>	<p>\$ 8,700,000</p>	<p>This proposed project involves raising the elevation of the Barge Dock by two (2) feet, constructing a relief platform to prevent the new fill from surcharging the existing bulkhead, create a stepped terrace area to reduce wave run-up onto the adjacent roadways during storms, create additional parking and other amenities. This project is pending funding approval by the City Council and will require close coordination with the City's Type A Board and the City Council.</p>



Public Health & Safety	CIP Budget Yr. 1 2012-2013	Description
<b>Seawall Capital Repairs</b>  Impact on Operating Budget-Providing minor, routine repairs can defer potentially costly major structural reconstruction efforts.	\$ 1,444,000	A Final Seawall Assessment Report was completed in 2009 which documented a number of maintenance issues that needed to be addressed along the seawall. After review of this report by the Corpus Christi Business and Job Development Board and Engineering Department, development of construction documents for seawall maintenance repairs proceeded. Repairs along the seawall may include maintenance at McGee Beach access ramp, Cooper's Alley L-Head and Lawrence Street T-Head, various concrete panels, storm water outfall penetrations and check valves, expansion joint repairs, and other pertinent repairs. Seawall maintenance is needed to protect the structural
<b>Public Health and Safety Program Total:</b>	\$ 18,008,100	

Streets	CIP Budget Yr. 1 2012-2013	Description
<p><b>Accessible Routes in CDBG Residential Areas, Phase 1</b></p> <p><b>Impact on Operating Budget</b>-There is no direct operational budget impact with this project, but failure to complete this work could result in the City being sued for non-compliance and loss of Community Development Block Grant funding.</p>	<p>\$ 66,500</p>	<p>This project involves providing accessible routes in Community Development Block Grant (CDBG) residential areas which do not have sidewalks but heavy pedestrian traffic. This project will provide approximately 5,320 linear feet of 4 to 5 foot wide sidewalks and approximately 20 curb ramps along the following streets: Villa from Leopard to Up River Road; Leopard Street from Landcaster to Mueller; Elmore/Brooks/Wilson Lane/Mac Leod Drive; Live Oak from Cenizo to Mueller; and Graham Road from Waldron to Wranosky Park. This project is being designed and constructed with Bond 2008 ADA Improvements Group 3 to save costs and expedite construction.</p>
<p><b>Accessible Routes in CDBG Residential Areas, Phase 2</b></p> <p><b>Impact on Operating Budget</b>-There is no direct operational budget impact with this project, but failure to complete this work could result in the City being sued for non-compliance and loss of Community Development Block Grant funding.</p>	<p>\$ 100,000</p>	<p>This project involves providing accessible routes in Community Development Block Grant (CDBG) residential areas which do not have sidewalks but heavy pedestrian traffic. This project will provide funds for sidewalks for Flour Bluff Drive from SPID to Sun Bird Street (2,630 linear feet) and 7 curb ramps. This project is being designed and constructed with ADA Improvements Bond 2008 Group 3 and Accessible Route in CDBG Residential Areas, Phase 1 to expedite construction and economize on costs.</p>
<p><b>Park Road 22 Bridge</b></p> <p><b>Impact on Operating Budget</b>-An operational budget impact cannot be determined until a final project scope has been developed. This project will impact the area with benefits to economic development and tourism.</p>	<p>\$ 6,830,400</p>	<p>This Bond 2004 project will result in the construction of a bridge over Park Road 22 to allow for the exchange of water between the canal systems located in the subdivisions on the east and west side of Park Road 22. The proposed design will provide pedestrian and golf cart passage under Park Road 22, accommodate small boat traffic under the bridge and create conditions for the improvement of water quality in the system. The project plans, specifications, bid and contract documents will be developed in accordance with the requirements of the Texas Department of Transportation (TxDOT). This project is being constructed in TxDOT right-of-way and construction will be let and administered by TxDOT. This is a City Council priority project and construction will utilize any remaining Bond 2008 Street Funds.</p>
<p><b>Bayfront Development Plan, Phase 3</b></p> <p><b>Impact on Operating Budget</b>-An operational budget impact cannot be determined until a final project scope has been developed, but this project will greatly enhance tourism and economic development in the area.</p>	<p>\$ 2,112,200</p>	<p>Phase 3 of the Bayfront Master Plan provides for the relocation of traffic lanes away from the water. The realignment will begin near Cooper's Alley and continue south until the lanes merge back to the current Shoreline alignment south of McGee Beach in the vicinity of Furman and Buford. The realignment will reduce the number of traffic lanes from the current three lanes in each direction to two lanes in each direction. This project will provide a large pedestrian area strongly connected to the water, McGee Beach and Cooper's Alley. It may also include improved access to water features such as the Seawall steps, beach and marina without crossing multiple lanes of traffic; a large public space for community events, concerts, festivals and other special events. This project is being incorporated into the Destination Bayfront concept.</p>
<p><b>ADA Improvements</b></p> <p><b>Impact on Operating Budget</b>-There is no direct operational budget impact with this project but failure to complete this work could result in the City being sued for non-compliance.</p>	<p>\$ 1,591,500</p>	<p>This project will implement the Americans with Disabilities (ADA) transition plan approved by the Mayor's Committee for Persons with Disabilities (Committee) and City Council, as well as a supplemental list of priority locations presented by the Committee in April 2007. In addition to these priorities, this project will also incorporate locations which are identified in the Regional Transportation Authority (RTA) ADA compliance initiatives for the 2008 Bond Program and other projects as identified and officially authorized in 2009. This project will provide for construction of ADA curb ramps and sidewalks in areas where current street projects are not planned.</p>

Streets	CIP Budget Yr. 1 2012-2013	Description
<b>Bear Lane - Old Brownsville Road to SPID</b>  Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the quality of the road for residents and provide a safer access to the school for students.	\$ 593,400	This section of Bear Lane will provide safe access to children going to the middle school and new high school in the area. The improvements include complete removal of an existing roadway and the construction of flexible (asphalt) pavement with a concrete (rigid) pavement option for a new 3-lane collector street (two 13.5-foot back to back travel lanes and one 14-foot continuous turning lane) with 8-foot concrete sidewalks and associated pavement markings and signage improvements; along with storm water conduit improvements, waterline improvements, cured-in-place pipe sanitary sewer line rehabilitation, five (5) sanitary sewer manhole rehabilitations and two (2) new sanitary sewer manholes.
<b>Airline Road - Saratoga Boulevard to Rodd Field Road</b>  Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 2,237,700	The Airline Road Project includes the full reconstruction of Airline Road from Saratoga Boulevard to Rodd Field Road. This project includes the reconstruction and widening of the existing unimproved two lane roadway to a five lane roadway with four travel lanes and a continuous left turn lane. Other improvements include curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. Associated utility systems will be relocated, rehabilitated or replaced as appropriate within the project limits.
<b>Williams Drive, Phase 1 - Rodd Field to Nile Drive</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 2,000,000	This project includes the reconstruction and widening of the existing unimproved two lane roadway to a five lane roadway with four travel lanes and a continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting.
<b>Williams Drive, Phase 2 - Nile Drive to Airline Road</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 5,286,500	This section of Williams Drive will provide safe access for children going to the school in the area. The improvements will include a four-lane roadway with two travel lanes and left turn lane where necessary. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting.
<b>Staples Street, Phase 1 - Brawner to Barracuda</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 5,604,300	These proposed improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Additional improvements will include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>Staples Street, Phase 2 - Barracuda to Gollihar</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 1,800,400	These improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Additional improvements will include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>TxDOT Participation Projects</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 632,300	These improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Additional improvements will include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.

Streets	CIP Budget Yr. 1 2012-2013	Description
<p><b>Aquarius Street - Dasmariñas to Commodores</b></p> <p>Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.</p>	\$ 190,500	<p>This was originally a Bond 2008 Street project, but the City Council elected to use General Fund reserves to construct the street as follows. The new Aquarius right of way is a total of 80 feet wide. The street will be constructed with both boulevard and standard sections. The boulevard section consists of an 18 foot median with two 16 foot street sections (curb back to curb back) and 15 foot wide green/sidewalk area between the curb and property line on both sides of the street. The standard section has a single street section of 40 foot width (curb back to curb back) and a 20 foot wide area between the curb and property line on both sides of the street. Both sections will include an 8 foot wide sidewalk on one side of the street.</p>
<p><b>Street Lighting - City Wide</b></p> <p>At this time it is not possible to determine the operational impact due to this project, but outdated, expensive lighting will be replaced with more efficient systems which are cost effective and better for the environment.</p>	\$ 474,900	<p>This project will upgrade and install additional street lighting in residential areas and along arterial and collector streets city-wide. Improvements will principally consist of: replacing existing mercury-vapor street lighting with higher-intensity, more efficient high pressure sodium vapor lighting; adding new street lights on residential streets to improve light spacing; installing new and improved continuous street lighting along selected arterial and collector streets; and installing new area lighting as necessary for public safety. This project will be designed and managed by the City's Traffic Engineering Department.</p>
<p><b>Traffic Signals (New &amp; Synchronization)</b></p> <p>Impact on Operating Budget-At this time It is not possible to determine the operational impact due to this project, but outdated, expensive signals will be replaced with more efficient systems which are cost effective and new systems will provide better public safety measures.</p>	\$ 20,000	<p>Some intersections are currently signalized and controlled by a span wire signal head system. A span wire system cannot accommodate pedestrian traffic light control due to the lack of a push button signal operation. Also, these intersections would need to be ADA compliant, new LED signal heads mounted on mast arms, underground conduit, video detection (VIVDS) for signal operation and illuminated street signage. Upgrading these signals along with synchronization city-wide would enhance traffic safety as well as improve traffic operations. This project will be designed and managed by the City's Traffic Engineering Department.</p>
<p><b>Kostoryz Road, Phase 1 - Home to Sunnybrook</b></p> <p>Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.</p>	\$ 20,000	<p>This project consists of the reconstruction and widening of Kostoryz Road to include a new center turning lane in areas where right-of-way allows and four lanes of traffic. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This new section of roadway is being constructed within its existing right-of-way. This project is being phased with Kostoryz Road Phase 2 to create the least amount of disruption to vehicular traffic and area citizens.</p>
<p><b>Kostoryz Road, Phase 2 - Sunnybrook to S.P.I.D.</b></p> <p>Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.</p>	\$ 1,112,800	<p>This project consists of the reconstruction and widening of Kostoryz Road to include a new center turning lane in areas where existing right of way allows and four lanes of traffic. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. The proposed section can be constructed within its existing right of way. This project is being constructed and phased with Kostoryz Road Phase 1 to create the least amount of disruption to vehicular traffic and area citizens.</p>
<p><b>Wooldridge Road - Rodd Field Road to Quebec</b></p> <p>Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.</p>	\$ 50,000	<p>This section of Wooldridge Road has increased traffic due to new subdivision development. The proposed improvements will include: a three-lane roadway with two travel lanes and continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting.</p>

Streets	CIP Budget Yr. 1 2012-2013	Description
<b>Staples Street, Phase 1 - Saratoga to Holly Road</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 3,273,100	Staples Street has become one of the major connectors from SPID to the City's rapidly developing Southside area. These proposed improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>Staples Street, Phase 2 - Holly to Williams</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 1,126,800	Staples Street has become one of the major connectors from SPID to the City's rapidly developing Southside area. These proposed improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>Up River Road, Rand Morgan to IH-37</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 100,000	Sections of Up River Road included in this project parallel IH-37 on its Northside. This road provides access to area refineries and is used as an industrial road. The improvements under construction include repairs of existing base failures. The roadway design will stay as a two lane rural section, but will be upgraded for high industrial load rating. Negotiations with the area refineries have resulted in their being responsible for providing the hot mix asphalt for completion of this project.
<b>Developer Participation</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will provide for heavier pavement sections and bridge construction across drainage channels as a benefit to the public.	\$ 486,100	Under the platting ordinance, the City participates with developers on street construction: along dedicated parks or other City property; construction of heavier-duty pavement sections on major streets; and portions of bridge construction across drainage channels. This project will provide for the City's share of such projects as necessary up to the approved amount.
<b>Paving Assessments</b> Impact on Operating Budget-There is not direct operational budget impact, but this project joins with citizens in helping them improve their streets and sidewalks.	\$ 2,167,800	This program provides for reconstructing neighborhood streets to include new pavement, curb & gutter, sidewalks and driveways. The improvements are petitioned by adjacent property owners who are assessed a portion of the cost. Qualified petitions are addressed in the order of complete packages received. Proposed assessment projects could include: Clair Drive from McArdle to SPID; Ivy Lane from Horne to Gollihar; and Vaky from Swantner to Reid.
<b>Buddy Lawrence Drive - Antelope to IH-37</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 100,000	This project consists of street reconstruction of the existing unimproved two lane roadway to a functional collector roadway with two continuous travel lanes with parking lanes on both sides. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting.
<b>County Road 69 - County Road 52 to FM 624</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	\$ 50,000	With improvements to County Road 52 from US 77 to County Road 69, the traffic on this stretch of roadway going to FM 624 will increase. Improvements to this section of CR 69 will include the reconstruction of existing roadway and repairs of base failures. The improved road section will carry heavier traffic but will be designed as a rural road section.

Streets	CIP Budget Yr. 1 2012-2013	Description
<b>Charles Drive - Leopard to Maple Leaf</b> Impact on Operating Budget-There is no direct operational budget impact, but this project will reconstruct an aging county road for better travel and safety.	\$ 539,100	This section of Charles Drive will provide much-needed access to the new Tuloso-Midway Elementary School from leopard Street. The project includes the reconstruction and widening of the existing unimproved two land roadway to a functional collector street with two travel lanes and parking lanes on both sides. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting.
<b>Downtown Streets - Chaparral</b> Impact on Operating Budget-It will not be possible to determine any operational impact prior to conceptual design of the project. Potential costs could be incurred for street lighting and traffic control.	\$ 1,034,800	This project will convert Chaparral Street into a two way street from Schatzel Street to Williams Street as a demonstration project. This will include new curbs, widened sidewalks including but not limited to textured concrete and/or pavers, street pavement, street lights and traffic control. New trees, shrubs, irrigation, landscape, lighting and other amenities are also included.
<b>Rodd Field/Yorktown Intersection at Airline</b> Impact on Operating Budget-It will not be possible to determine any operational impact prior to conceptual design of the project. Potential costs could be incurred for street lighting and traffic control.	\$ 3,500,000	This project will re-align the intersection configuration at Rodd Field and Yorktown to address public safety and improve traffic flow. This project is City Council priority number two to be funded for construction with Bond 2008 Street remaining proceeds. If funds are not available, this project will be considered for a future bond election.
<b>Yorktown Extension - Cimarron to Rodd Field Road</b> Impact on Operating Budget-It will not be possible to determine any operational impact prior to conceptual design of the project. Potential costs could be incurred for street lighting and traffic control.	\$ 5,572,900	This project will extend improvements on Yorktown Boulevard from Cimarron to Rodd Field Road. This project is City Council priority number three to be funded for construction with Bond 2008 Street remaining proceeds. If funds are not available, this project will be considered for a future bond election.
<b>Streets Program Total:</b>	<b>\$ 48,674,000</b>	

Gas	CIP Budget Yr. 1 2012-2013	Description
<b>Corpus Christi Ship Channel Crossing</b> Impact on Operating Budget-The impact is negligible to the annual operating budget, but this work will increase the capacity to market additional gas volume to the North Beach area and potentially increase revenues.	\$ 379,600	This project consists of the materials to construct approximately 2,000 feet of high pressure 8" steel main. This will connect the existing city distribution system to the North Beach distribution system. By connecting the two systems, the city will increase reliability and capacity to the North Beach area.
<b>West Side Interior Loop</b> Impact on Operating Budget-The impact is negligible to the annual operating budget, but this work will increase the capacity to market additional gas volume to the Annville and Calallen areas and potentially increase revenues.	\$ 288,800	This project consists of the purchase of approximately 17,950 feet of high pressure steel main varying in size from 8" to 16". This will connect the existing city distribution system to the Annville / Calallen distribution system. By connecting the two systems we will increase reliability and capacity to the Annville / Calallen area.
<b>Gas Lifecycle Replacement Program</b> Impact on Operating Budget-There is not a direct operational impact due to this project, but it will prevent future line breakages and interruption of service due to aging infrastructure.	\$ 300,000	This project involves the study and evaluation of the existing gas pipelines the City owns and will result in a replacement schedule of the lines at or beyond their service life. Lines in the most deteriorated condition and those creating the most severe maintenance issues will be prioritized for replacement.
<b>Gas Line Parallel to Padre Island Water Main</b> Impact on Operating Budget-The impact is negligible to the annual operating budget, but this work will increase the capacity to market additional gas volume to the Padre Island area and potentially increase revenues.	\$ 1,500,000	This project involves the construction of a 8" gas line parallel to the proposed alternate water line crossing the Laguna Madre. This line will service the Padre Island residents and add redundancy and reliability to the gas system already in place. This project is being designed through the corresponding water project and these funds are for construction only.
<b>Utility Relocation Costs for Bond 2008</b>	\$ 180,000	
<b>Gas Program Total:</b>	\$ 2,648,400	

Storm Water	CIP Budget Yr. 1 2012-2013	Description
<p><b>IDIQ Major Ditch Improvements</b> Impact on Operating Budget-Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	\$ 500,000	The City has approximately 100 miles of major ditches. As part of the programmatic approach to implement lifecycle improvements, this project will identify and prioritize ditch improvements to include re-grading, slope-re-contouring and stabilization, pilot channels and concrete lining upgrades and other best management practices. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality and reduce long term maintenance costs. This is a yearly program which will address problems as funding allows.
<p><b>Lifecycle Curb and Gutter Replacement</b> Impact on Operating Budget-Replacing rolled, damaged and failed curb and gutters improve area drainage by re-establishing overland drainage flow paths. Identifying isolated sections of failed curb and gutter for replacement before more extensive repairs are required extends the service life and is key to minimizing future improvement costs.</p>	\$ 600,000	This is an ongoing project where damaged, rolled and failed curb and gutter is removed and replaced along with associated pavement repair through out the City. In addition to improving drainage, areas considered hazardous to vehicular or pedestrian traffic will receive priority. This project will address problematic areas on a yearly basis as funding allows. Curb replacements shall be designed to exceed a 20-year service life.
<p><b>Minor Storm Drainage Improvements</b> Impact on Operating Budget-Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	\$ 500,000	This yearly project will involve minor storm water conveyance improvements, re-contouring, excavation, clearing and other various improvements to ditches and channels, upgrading box culverts and scour protection and other miscellaneous best management practices throughout the City to create a more positive drainage flow during low water conditions and rain events. Improvements will take place on a routine basis to the extent funding allows.
<p><b>Unanticipated Storm Water Capital Requirements</b> Impact on Operating Budget-Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	\$ 250,000	This project is programmed to support any unanticipated storm water capital requirements that may arise during the year and which have no designated funding source. This may include upgrades to storm water conveyance systems and infrastructure that are damaged after heavy rain or storm events as well as other miscellaneous improvements.
<p><b>Turtle Cove / Jester / Matlock Area Drainage Improvements</b> Impact on Operating Budget-This project is anticipated to reduce drainage complaints and problems following storm events, as well as relieve localized flooding. This project specifically eliminates continual maintenance of Jester and Matlock Roads due to poor drainage.</p>	\$ 500,000	This project will consist of a new underground drainage system and other drainage improvements to the northern area of Flour Bluff for the area bounded by Flour Bluff Drive, Matlock, Military Drive, Jester Drive, NAS Drive, and the undeveloped properties along the southern NAS fence line. The existing roadside ditches along Jester and Matlock and outfall structures are inadequate to convey the storm water runoff from routine rain events. The project will be implemented in a phased design and construction approach. The first phase of design has been completed and construction will begin early this fiscal year.



Storm Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>La Volla Creek Channel Excavation</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduces "emergency" responses and more costly maintenance actions during the lifecycle of the channel. This project also helps to relieve localized flooding along the creek.</p>	<p>\$ 500,000</p>	<p>This project will involve the improvement of La Volla Creek that crosses S.H. 357 (Saratoga Blvd.) under a new bridge structure proposed by the Texas Department of Transportation. The project will include the acquisition of right-of-way as required and permits necessary to realign and provide channel enhancements to La Volla Creek, both north and south of Saratoga Boulevard to Oso Creek. The project will provide 100-year capacity for conveyance to the Oso Creek. Phase I includes the removal of vegetation from the channel and channel widening in the vicinity of the bridge and the first 3,000 ft down stream. Phase II includes the balance of the channel improvements.</p>
<p><b>Oso Tributary and La Volla Creek Detention Improvements (FEMA)</b>  <b>Impact on Operating Budget-</b>Once complete there will be additional operational cost due to the recurring maintenance required of the new detention, conveyance and outfall structures.</p>	<p>\$ 900,000</p>	<p>Flooding in the La Volla Creek basin in September 2010 resulted in significant damage to both public and private property. This project proposes to use a FEMA Hazard Mitigation grant to construct an off-channel storm water detention facility on city property upstream near the confluence La Volla Creek and Airport Ditch. This proposed detention facility will be expected to help lower the base flood elevation during significant rainfall events.</p>
<p><b>Oso Creek Basin Drainage Relief</b>  <b>Impact on Operating Budget-</b>There are no operational impacts until any proposed improvements are completed in future years. At that point there will be additional operational cost for the maintenance of the improved drainage ways.</p>	<p>\$ 1,000,000</p>	<p>The drainage profiles of Oso Creek east of the La Volla Creek confluence shows several constrictions that impact the base flood elevations upstream. This project will investigate the feasibility of construction of additional creek conveyance capacity for high flow events. If the investigation shows a significant potential to impact the base flood elevation; then construction funds will be pursued to complete the project in future years.</p>
<p><b>Major Outfall Assessment and Repairs</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	<p>\$ 300,000</p>	<p>There are eight major storm water outfalls and more than 100 other outfalls that allow runoff to drain into Corpus Christi Bay. In 2003, 13.5 miles of these outfall structures were inspected and improvements and repairs were made to four outfalls. (Alta Vista, Kinney Street, Power Street and Louisiana) The purpose of this current project is to provide an updated assessment, which may include the Brawner/Proctor and Gollihar outfalls and other outfalls, pending results of the initial assessment, and providing recommendations for repairs, improvements, and rehabilitation as necessary. Improvements will be implemented as funding allows.</p>
<p><b>Schanen Ditch Improvements</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	<p>\$ 500,000</p>	<p>The existing profile of Schanen Ditch exceeds the recommended slope of 4:1 and maximum of 3:1. This is resulting in major slope stabilization failure in multiple areas near the Yorktown Bridge. Work to improve this ditch will include excavation/backfill to widen and create 3:1 side slopes with stabilization matting, new culvert and outfalls, riprap and ditch bottom improvements, seeding, irrigation adjustments, traffic controls, dewatering and other miscellaneous items. Construction of Phase 1 of this project was completed in Fiscal Year '12 and additional work continuing downstream on this channel will take place in subsequent years as funding allows. Currently, design of Phase Two is underway.</p>

Storm Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>Drainage Channel Excavation - Master Channel 31</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	<p>\$ 500,000</p>	<p>Master Channel 31 was constructed in various phases in conjunction with the development in the area. The side slopes and bottom are severely eroded resulting in poor drainage and encroachment of ditch outside of the City right-of-way. This project will provide critical improvements to restore and improve the drainage profile and include erosion control measures such as side slope stabilization, soil treatment, vegetative cover and other best management practices. This project is planned in multiple phases as funding allows.</p>
<p><b>Egyptian and Meadowbrook/USACE Mitigation</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	<p>\$ 225,000</p>	<p>This project supports ongoing United States Army Corps of Engineers (USACE) permit monitoring and continuing mitigation associated with Meadowbrook Drainage Improvements and other projects as necessary. Work includes associated Egyptian Ditch improvements and Oso Lake monitoring in accordance with USACE requirements.</p>
<p><b>McGee Beach Drainage Improvements</b>  <b>Impact on Operating Budget-</b>Minimizing system infiltration and maintenance will reduce operating expenses.</p>	<p>\$ 100,000</p>	<p>This project involves an assessment of the existing drainage system along McGee Beach. Three drainage systems along Shoreline Drive combine and outfall into Corpus Christi Bay. This drainage system experiences infiltration and has maintenance issues as a result. This project will address these concerns and plan and execute work to restore this system to function according to the original design intent.</p>
<p><b>Concrete Lined Channel Rehabilitation</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	<p>\$ 850,000</p>	<p>Numerous major channels are constructed with concrete-lined sections for structural integrity for the channel and to accommodate excessive storm water flow velocities. This project provides rehab to critical sections to extend the design life and maintain the drainage flow line. The project is planned over multiple years to allow for design and construction in phases as funding allows. Concrete-lined channels require major rehab where erosion has undermined structural integrity and now requires placement of existing corrugated metal pipe.</p>
<p><b>Minor Ditch and Channel Improvements</b>  <b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/ construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	<p>\$ 175,000</p>	<p>The City has approximately 14 miles of minor ditches. As part of the programmatic approach, this project will identify and prioritize ditch improvements to include regrading, slope re-contouring and stabilization, pilot channels and other best management practices. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality, improve vector control, and reduce long-term maintenance costs. This is a yearly program that addresses areas to be improved as funding allows.</p>
<p><b>Lifecycle Pipe Rehabilitation and Replacement</b>  <b>Impact on Operating Budget-</b>This project will systematically replace aging infrastructure with new pipe, reducing maintenance and expensive repairs, as well as preventing costly street repairs that may be attributed to pipe collapses.</p>	<p>\$ 500,000</p>	<p>The purpose of this project is to systematically rehabilitate and / or replace aging storm water infrastructure city-wide. This project will assess the existing condition of clay pipe and other aging systems that have reached the end of their useful service life and rehabilitate and / or replace as required. This project will be implemented in a phased approach as funding allows.</p>

Storm Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>Storm Water Project Prioritization</b></p> <p><b>Impact on Operating Budget-</b>Prioritization of major drainage improvements considering level of service and return on investment could greatly impact the operating budget, but at this time the costs and /or potential savings are not available due to limited project scope.</p>	\$ 300,000	The Storm Water Master Drainage Plan included proposed improvements for drainage infrastructure designed to meet proposed drainage criteria for future conditions. This project continues to build on the assessing and prioritization of these improvements, by modeling the existing drainage system, and comparing the level of service between the existing and proposed improvements in conjunction with the anticipated costs of the proposed improvements. This next phase of the project continues previous work to assess the return on investment for proposed improvements and may be used as a tool to assess prioritization of future major channel and infrastructure projects having drainage areas in excess of 200 acres.
<p><b>Bridge Rehabilitation</b></p> <p><b>Impact on Operating Budget-</b>Identifying and prioritizing repairs to the critical to avoid potential "cave-ins" that may result in undermining of adjacent public/private structures including streets, utility lines, buildings, homes. Additionally, fully funding rehab/construction of bridges ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the bridge.</p>	\$ 200,000	The intent of this project is to develop a bridge asset management program. This project involves review of existing Texas Department of Transportation (TxDOT) On-System and Off-System Bridge and City of Corpus Christi bridge inventories and will also document the existence of other bridges that may not appear on either TxDOT or City inventories and provide a combined inventory. TxDOT On-System and Off-System inspection reports will be reviewed to develop a suggested bridge CIP program for the maintenance and recommended repairs. This project will also identify additional bridges that need to be added to the TxDOT inventory for inspection and develop a list of bridges for City inspection, and inspect city-inventory bridges.
<p><b>McNorton Channel Improvements</b></p> <p><b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/ construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	\$ 100,000	McNorton Subdivision is located south of Leopard Street, east of Rand Morgan Road, and west of Clarkwood Road. This project will provide improvements to the McNorton Ditch to improve drainage from the McNorton Subdivision and Gilliam Street Industrial area, as well as other channel basin areas. This phased approach will provide critical channel and infrastructure improvements to address slope stabilization, long-term maintenance and drainage flow line. The project also includes industrial area improvements such as new inlets, surface embankments and other best management practices to reduce flooding. Phase 1A is complete and future phases are required to minimize erosion and potentially increase capacity and reduce water elevations. They will take place in future years as funding is available.
<p><b>Horne Road Ditch Improvements</b></p> <p><b>Impact on Operating Budget-</b>Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/ construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	\$ 300,000	There are multiple areas experiencing slough-off along Horne Ditch near the Gabe Lozano Golf Course, with potential for encroachment on private property and outside the drainage easement. The project will identify solutions to restore and improve the drainage profile which may include replacing portions of the existing ditch with a concrete box culvert or similar structure and will employ erosion control measures including slope stabilization, soil treatment, vegetative cover and other best management practices. Design for the project was awarded under a previous contract, but work will not be completed until Fiscal Year '14.
<p><b>Developer Participation - Storm Water</b></p> <p><b>Impact on Operating Budget-</b>This item should increase storm water revenues through increased usage.</p>	\$ 150,000	Under the Platting Ordinance, the City participates with developers on utility construction for oversized main lines. These funds may also be used to address development drainage concerns. This project will provide for the City's share of such projects, as necessary, up to the approved amount.

Storm Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>Williams Drive Outfall</b></p> <p><b>Impact on Operating Budget-</b>This project provides critical conveyance to reduce localized flooding and additional storm water flows with the street improvement projects. The new outfall enhances opportunity for continued development of adjacent areas within the drainage service area.</p>	<p>\$ 3,250,000</p>	<p>This project is part of the Bond 2008 Williams Drive Street Project and is necessary to accommodate the projected storm water flows. This project provides for the "off-site" drainage improvements required to convey the storm water from the project site to the receiving outfall waters. These improvement are necessary to move the additional flows associated with the street and other storm water improvements such as curb &amp; gutter, inlets and underground drainage. The open channel drainage ditch east of Rodd Field Road will be improved to convey additional water due to improvements associated with Williams Drive. The project will also help alleviate flooding problems along Williams Drive. This project is being designed as part of the William Drive Phase 1 and Phase 2 Street Projects.</p>
<p><b>Staples Street Outfall</b></p> <p><b>Impact on Operating Budget-</b>This project provides critical conveyance to reduce localized flooding and additional storm water flows with the street improvement projects. The new outfall enhances opportunity for continued development of adjacent areas within the drainage service area.</p>	<p>\$ 3,580,000</p>	<p>This project supports two of the Bond 2008 Staples Street projects and is necessary to accommodate the projected storm water flows for the area. It provides for the off-site drainage improvements required to convey the storm water from the project site to the receiving outfall waters. The improvements are necessary to move the additional flows associated with the street and other storm water improvements such as curb and gutter, inlets, and underground drainage. The Carmel Parkway drainage ditch will be improved to convey waters to its outfall in Corpus Christi Bay. Improvements will help alleviate flooding in the Carmel Drainage Basin.</p>
<p><b>Utility Relocation Costs for Bond 2008</b></p>	<p>\$ 7,975,400</p>	
<p><b>Impact on Operating Budget - Negligible</b></p>		
<p><b>Storm Water Program Total:</b></p>	<p>\$ 23,755,400</p>	

Wastewater	CIP Budget Yr. 1 2011-2012	Description
<p><b>New Broadway Plant Wastewater Treatment Plant</b></p> <p>Impact on Operating Budget-The Broadway Wastewater Treatment Plant was built in 1940, and renovated in 1981. Parts of the original plant remain in service after seventy years, and the last renovation, at nearly thirty years of age, is beyond its expected service life. Increased treatment capacity along with reduced equipment operations and maintenance cost will be achieved when the new plant goes on-line in FY 2014.</p>	\$ 10,818,600	<p>The existing Broadway Wastewater Treatment Plant is beyond its useful service life and capacity to provide reliable treatment. The project now under construction is a new 8 million gallons per day wastewater treatment plant located on land adjoining the existing plant, with a portion of the new plant built on top of existing Broadway Wastewater Plant facilities. The project includes the renovation of the Resaca Lift Station and provides for a new effluent outfall by separate construction contracts. The new plant will provide state of the art treatment, meet all State and Federal environmental requirements/permits, provide for odor control and be developed in a manner to minimize impacts within the community. Planning for the decommissioning of the existing Broadway Plant will start so that the old Broadway Plant can be removed as the new Plant comes on-line.</p>
<p><b>Oso Water Reclamation Plant</b> Interim Ammonia Improvements and Belt Press Facility</p> <p>Impact on Operating Budget- This project is under development and will begin interim nutrient removal requirements this Fiscal Year. Because of the ammonia reductions achieved with improvements to the Belt Press Facility, this work is being integrated into the interim improvements. These efforts are made in response to regulatory permitting requirements and failure to complete this project within recommended guidelines and timeframe may subject the City to TCEQ administrative penalties.</p>	\$ 7,518,000	<p>Effluent ammonia is now a permit requirement for the Oso Water Reclamation Plant (WRP). Oso Bay is on EPA's list of impaired water bodies due to low dissolved oxygen levels, so now the current discharge permit issued by the Texas Commission on Environmental Quality (TCEQ) for Oso WRP includes monitoring and reporting requirements for effluent ammonia. TCEQ's permit renewal establishes nutrient removal (ammonia) limits with a timeline (30 months from date of renewal) for ammonia limits compliance. Work under this project provides an interim solution to meet permit requirements within 30 months as required by TCEQ. A permanent Ammonia Upgrade project will begin in Year 3 with preliminary design.</p>
<p><b>City-Wide Collection System Replacement and Rehabilitation</b></p> <p>Impact on Operating Budget-Normal flow to the City's wastewater treatment plants is about 30 million gallons daily (MGD). When it rains, damaged pipe allow the infiltration of rainwater to flow into the treatment plants and be treated along normal wastewater flows. At a treatment cost of \$2.21 per thousand gallons, a normal rain event could cost the City an additional \$150,000 in treatment costs for electrical, chemical and personnel requirements. In addition, damage lines are prone to overflows of the system and subject to cave-ins. Reducing overflows saves chemical and electrical costs, results in fewer service calls, reduces peak flow and protects the environment.</p>	\$ 2,828,000	<p>The City-wide Indefinite Delivery / Indefinite Quantity program is a long-term initiative designed to reduce the number and volume of sanitary sewer overflows within the City and is a key component of the life cycle program component to address collection system conveyance and manhole infrastructure requirements within the City. The program will identify, prioritize and implement specific capital improvement projects in a phased design and construction approach to extend the service life, improve flows, improve water quality, reduce overflows and cave-ins, and reduce long-term maintenance costs. This is a base year project with three one-year option renewals subject to a re-procurement in Fiscal Year 2017.</p>
<p><b>City-Wide Hydraulic Model (SSOI)</b></p> <p>Impact on Operating Budget-This project will assist the City in achieving anticipated cost reductions in the wastewater collection system through the improvement of equipment, processes, pipelines and procedures. Results of this model will be used to refine programming priorities anticipated in the various service areas.</p>	\$ 1,015,000	<p>The hydraulic wastewater system model will equip the City with a powerful tool for analyzing system capacities, bottlenecks, and unwanted overflows before they actually occur. It will help facilitate the development of system improvements by using sound engineering methods and helps produce quality maps and calculations to support department needs. Capacity issues can be investigated in a timely fashion using this tool. This allows the City to predict potential capacity problems in advance and develop least cost strategies to optimize system performance. This project is required as part of the City's participation in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative (SSOI) Program.</p>
<p><b>Allison WWTP Head Works &amp; Grit System and Chemical Improvements</b></p> <p>Impact on Operating Budget-This project will improve current plant operations by reduced chemical usage required for odor control, and lower energy and treatment costs fewer repairs of obsolete equipment and personnel required for repairs.</p>	\$ 2,276,100	<p>This project provides for the design and construction for rehab/replacement of the bar screen and grit removal system at the Allison Wastewater Treatment Plant. The existing headworks and grit removal equipment is beyond its service life and is critical to operations and safety of the plant operators. The detailed design in progress is comprehensive and also considers future plant upgrades as part of a lifecycle strategy to extend the major systems and service life of the plant.</p>

Wastewater	CIP Budget Yr. 1 2011-2012	Description
<p><b>McBride Lift Station and Force Main Improvements</b>  <b>Impact on Operating Budget-</b>Estimated operational impact should be negligible. Force main improvements will be the focus of immediate repairs. Larger and more efficient pump with increased wet well capacity and new controls will be included in the program development subject to available funds. Anticipated increased usage due to area development will offset costs and alleviate pressure on other systems.</p>	\$ 720,000	<p>The complete reconstruction/rehabilitation of the force main system into McBride lift station is proposed. Subject to funds availability, improvements including new pumps, wet well and pump station controls will be procured or secured under a future procurement. The McBride Lift and conveyance system is one of the oldest lift stations in the system and has reached the end of its service life. The project is essential to reduce long-term operational cost and to alleviate potential Texas Commission on Environmental Quality violations with lift station failures and resulting overflows.</p>
<p><b>Lift Station Repairs - Citywide</b>  <b>Impact on Operating Budget-</b>Through this project various lift stations with piping and pumps in poor condition throughout the city will be replaced with more reliable and energy efficient equipment. This reduces the probability of failure emergencies, and will cut down on operational costs by the use of more energy efficient equipment.</p>	\$ 225,000	<p>This project provides for implementation of a strategic lifecycle program for future projects and funding requirements with cost benefit analysis for the City's 99 Lift Stations. The project identifies, prioritizes and implements specific capital improvement projects in a phased design and construction approach to extend lift station service life, reduce long-term maintenance costs, improve flows, and meet Texas Commission on Environmental Quality guidelines including reducing overflows and redundant systems. Previous studies were developed into specific projects presented as separate CIP projects. This project will be funded on a yearly basis and projects will be completed dependent upon availability of funding.</p>
<p><b>Unanticipated Wastewater Capital Requirements</b>  <b>Impact on Operating Budget-</b>Without a firm project scope, at this time you cannot measure operational impact. It is anticipated to be negligible though.</p>	\$ 150,000	<p>This project is programmed to support any unanticipated wastewater capital requirements that may arise during the year and which have no designated funding source.</p>
<p><b>Whitecap Wastewater Treatment Plant UV System Upgrade</b>  <b>Impact on Operating Budget-</b>The operational impact on the electrical will increase with the additional higher intensity bulbs, but the effect should be nominal. Failure to complete project will result in TCEQ administrative sanctions.</p>	\$ 210,000	<p>The purpose of this project is to upgrade the UV disinfection system in order to meet new TCEQ requirements. Work will provide for the design, and construction of a new ultra-violet disinfection system with additional filter upgrades to meet recently updated Texas Commission on Environmental Quality (TCEQ) Enterococcus Bacterial permit levels.</p>
<p><b>Laguna Madre WWTP Head Works &amp; Bar Screen Improvements</b>  <b>Impact on Operating Budget-</b>This project will enable the plant to run in a more economical and efficient manner. Operational impact is adversely affected when the lift station is not working at optimal levels.</p>	\$ 375,000	<p>The Laguna Madre Wastewater Treatment Plant Influent Lift Station headworks pumps and controls are in need of replacement as they are approaching the end of their useful service life. Aging pump infrastructure and related equipment and controls will adversely affect wastewater treatment operations if they fail and could result in Texas Commission on Environmental Quality (TCEQ) fines. All electrical equipment and relays will need to be upgraded and replaced as well for optimal station performance.</p>
<p><b>Oso Water Reclamation Plant</b>  <b>Impact on Operating Budget-</b>This project will be under design in Fiscal Year 14. One immediate operational cost savings will be removal of on-site Godwin rental pumps that currently provide emergency redundant capacity during peak weather storm events.</p>	\$ 750,000	<p>The Oso Water Reclamation Plant (WRP) is rated to treat 16.2 million gallons per day (MGD) average daily flow and has a 2-hour peak flow rating of 98.3 MGD (peaking factor of 6). The plant is served by three (3) lift stations; Lift Station No.1, Lift Station No.2 and Williams Lift Station with design capacities of 22.9 MGD, 39.4 MGD, and 54.6 MGD respectively, for a total design capacity of 116.9 MGD. Presently, the current supporting Lift Station Infrastructure for the Oso WRP is functional but remains challenged to provide sufficient capacity during peak weather events. This project will provide a new redundant lift station (50 MGD capacity) on the north side of Oso WRP whose redundant capability will ensure future wet weather peak flows can be readily moved to the plant headworks. It will be designed and subsequently constructed in a manner that provides for continuous plant operations.</p>
<p><b>Laguna Shores Road Force Main Replacement</b>  <b>Impact on Operating Budget-</b>This project will decrease current operational costs due to installation of a riser replacement will improve pump losses and use less power. This project will also assist with decreased overflows and prevent enforcement action from the Texas Commission on Environmental Quality.</p>	\$ 84,400	<p>Two force mains exist on Laguna Shores Road. The existing PVC main is generally in good condition, but the 10-inch cast iron main has exceeded its useful life. The cast iron main is required for peak flow events and future capacity. Also due to proximity of the Laguna Madre, redundancy is needed for repairs of the force mains to prevent disruption of service.</p>

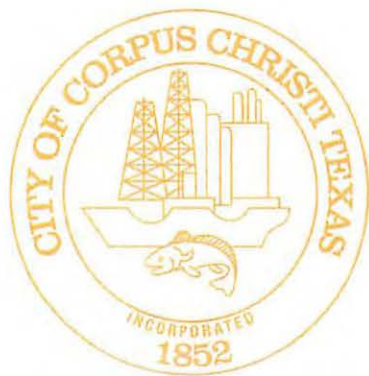
Wastewater	CIP Budget Yr. 1 2011-2012	Description
<b>Greenwood WWTP Emissions &amp; Odor Control Improvements</b> <b>Impact on Operating Budget-</b> The continued property development and encroachment near wastewater treatment plants, along with more stringent regulatory odor standards, are requiring additional improvements to minimize odors and prevent penalties. Improvements will not result in additional operational costs and will help avoid penalties for non-compliance. This project also is part of a "good neighbor" policy.	\$ 202,500	The Greenwood Wastewater Treatment Plant has had continuing issues with nuisance odors and Texas Commission on Environmental Quality (TCEQ) monitoring has resulted in citations and now requires additional odor abatement. Several areas, including the dissolved air flotation (DAF) unit needs odor minimization.
<b>Oso Water Reclamation Plant Ammonia Upgrade to 20 MGD (Final)</b> <b>Impact on Operating Budget-</b> This project will begin permitting and design in Fiscal Year '14 and is dependent upon the completion of the Oso WRP Interim Ammonia improvements project. The Oso WRP infrastructure assessment is near completion and will become the program guide for preliminary design and final design, bidding and construction under a sequence of work which ensures continued plant operations.	\$ 540,000	Under WW 02 (Oso WRP Interim Ammonia Improvements) design of recommended modifications is underway to the physical, chemical and biological treatment processes to the Oso WRP. This is necessary to ensure continued compliance with recent ammonia nutrient permit criteria and to expand the rated capacity from 16.2 MGD to 20.2 MGD. Anticipated improvements include a new headworks facility with screening, grit removal and odor control, a new aeration facility with fine bubble diffusion and process piping modifications throughout the plant.
<b>Support of Downtown Redevelopment Projects (Wastewater Line and Manhole Replacement)</b> <b>Impact on Operating Budget-</b> At the time of firm project scope requirements, an operational impact in terms of life cycle efficiency will be provided. It is anticipated that future investments in the Wastewater Collection System infrastructure will provide improved efficiency and lower operating costs.	\$ 200,000	This project is programmed to support redevelopment in the Downtown area. As major project initiatives (such as Destination Bayfront) in and near the downtown area materialize, it is anticipated that additional downtown redevelopment will occur resulting in project opportunities that will require Wastewater collection system infrastructure upgrades. This project will provide the funding source to complete the identified wastewater utility components as necessary and as funding allows.
<b>Homeland Security Improvements</b> <b>Impact on Operating Budget-</b> Budget adjustments to capital investment for identified projects and matching fund participation will be evaluated as opportunities become available.	\$ 90,000	This project will provide for Homeland Security improvements to the City's Wastewater Facilities located throughout the City as deemed necessary and funding and grant monies allow. Anticipated improvements could include planning and assessment of potential fencing, lighting, security cameras, intrusion detection and infrastructure investment.
<b>City-Wide Effluent Water Re-Use Master Plan</b> <b>Impact on Operating Budget-</b> The project master Plan deliverable will identify anticipated annual operational expenses for the City's effluent reuse system and provide recommendations for a utility rate structure to address infrastructure investment and resultant operating costs as future effluent re-use projects develop.	\$ 90,000	This project presently under preliminary assessment, will develop a comprehensive city-wide Master Plan that will incorporate the existing effluent reuse system outline for future development potential. It will include an outline of the operational and maintenance cost involved and propose an effluent utility rate.
<b>Developer Utility Participation - Wastewater</b> <b>Impact on Operating Budget-</b> This item should increase wastewater revenues through additional customer usage.	\$ 100,000	Under the Platting Ordinance, the City participates with developers on utility construction for oversized main lines (Sanitary Sewer Trunk System Trust Funds). This project will provide for the City's share of such projects as necessary up to the approved amount.
<b>Broadway Wastewater Plant Demolition</b> <b>Impact on Operating Budget-</b> There are no operational costs associated with demolition, but once the old wastewater treatment plant site has been demolished and cleared it will be available for economic purposes.	\$ 1,000,000	This project complies with Phase 3 of the Wastewater Facilities Implementation Plan. With the completion of construction of the replacement wastewater treatment process plant, the existing facilities at 1402 W. Broadway will be demolished. The site will receive site grading and aesthetic improvements to blend in as a "good neighbor" within the locale.
<b>Utility Relocation Costs for Street Projects</b>	\$ 3,430,000	
<b>Waste Water Program Total:</b>	\$ 32,622,600	

Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>Water Program Management</b></p> <p><b>Impact on Operating Budget-</b>Providing water program management will improve department efficiency and provide timely project execution.</p>	<p>\$ 300,000</p>	<p>This project provides a mechanism to fund programmatic planning, oversight and implementation of capital improvement projects. The purpose of this item is to ensure that the technical, fiscal and operational aspects of all Capital Improvements Projects for the Water Department are fully funded and managed on a full-time basis, to include integration with maintenance and repair projects. This project will provide a holistic approach to the management of projects and consider efficient project sequencing and overall master planning for the water program. In order to properly manage these projects, the individual or group of individuals must have comprehensive knowledge and experience in Surface Water Treatment (to include raw water pump stations) and Water Distribution Systems; project management; and program management. We envision this to be a recurring requirement over the next 10 to 15 years.</p>
<p><b>ON Stevens Electrical Distribution Improvements</b></p> <p><b>Impact on Operating Budget-</b>Providing reliable source of electricity at the plant is essential. Using back up generators is very costly. A complete plant shutdown that renders the plant incapable of maintaining minimum pressures will result in "Boil Water Notices" and sanctions from the TCEQ; a shutdown at the ONSWTP would cause the local refineries and other businesses to reduce or shutdown production resulting in a negative economic impact to the community.</p>	<p>\$ 1,949,300</p>	<p>The electrical equipment at the O.N. Stevens Water Treatment Plant (ONSWTP) was installed under various construction contracts over the past 50 years. Some of the equipment is obsolete and replacement parts are no longer available and some of the equipment is deteriorated beyond economic repair. Current funding will equip the ONSWTP with a new SKV redundant electrical supply feeder that will loop around the plant. This new feeder will complete an electrical supply loop around the facility and create an alternate route should the power supply be interrupted. Electrical power will be routed through new Power Control Rooms designed to supply power to various process control systems.</p>
<p><b>Nueces River Raw Water Pump Station</b></p> <p><b>Impact on Operating Budget-</b>This project provides for an uninterrupted water supply. The need for reliable redundant sources will be met, and the City can confidently welcome new businesses. Should this project not be realized, and the ONSWTP is faced with peak water demands, the City could face water shortages, a less than favorable public image.</p>	<p>\$ 1,200,000</p>	<p>A new pumping facility is needed to meet current and future peak water demands. The Nueces River Pump Station provides raw water to the ON Stevens Water Treatment Plant (ONSWTP). The station consists of two pump buildings. Pump Bldg 1 is over 50 years old and two of its pump were struck by lightning several years ago and were damaged beyond economic repair. The pumping capacity for the Nueces River Pump Station is 140.5 MGD, when all six (6) available raw water pumps are operational. The Firm Capacity (defined as system delivery capacity with the largest single water well or production unit out of service) is 103.0 million gallons per day (MGD). The ONS WTP's maximum raw water intake for the last three (3) years is 111.7 MGD; the Nueces River Pump Station is currently unable to draw enough water to meet this peak. The Mary Rhodes Pipeline currently conveys 30 MGD of raw water, which will not meet the peak demand should a failure occur in the Nueces River Pump Stations. This project will also assess the feasibility using this pumping facility to support raw water aquifer storage and recovery.</p>
<p><b>ON Stevens Facility Alterations</b></p> <p><b>Impact on Operating Budget-</b>This project addresses a major safety issue as it moves the operational areas and staff away from the location where the chlorine gas is stored.</p>	<p>\$ 700,000</p>	<p>The chlorine storage area at the ON Stevens Water Treatment Plant (ONSWTP) may contain as much as 180 tons of 100% chlorine at any given time. An accidental discharge or act of sabotage on the current system WILL place the ONSWTP staff in grave danger. Increasing the distance between staff and chlorine will allow for safer plant operation and better response to an emergency. This project relocates the existing control center to the currently vacant filter control building and provides available space in the Chemical Building for Sodium Hypochlorite (See WA 07). This also includes provisions for the City's Disaster Recovery Site and for SCADA/telemetry upgrades as well additional administrative and training areas to better promote management and operational practices.</p>



Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>ONS WTP AEP Transmission Line Relocation</b></p> <p><b>Impact on Operating Budget-</b>This project needs to be complete before other plant improvement projects can proceed. The current location of these power lines poses significant safety and operational concerns. Relocating these lines would reduce the threat of plant shut downs and/or medical emergencies due to fallen power lines.</p>	\$ 750,000	<p>American Electric Power Co., Inc. (AEP®) owns and operates the 138kv power lines that cross the ON Stevens Water Treatment Plant (ONSWTP). The ONSWTP uses no power from these lines, but if left in place, their location and elevation will interfere with current and future plant improvements. This project calls for collaboration between AEP Texas® and the City of Corpus Christi Water Department to re-route or raise the power lines so that they do not interfere with future projects. In addition to re-route/raising of the lines, AEP would be asked to replace the supporting poles with steel rather than the current wooden poles. AEP will design (city funded with City consultant assistance) and construct (city funded) the relocation of the transmission line infrastructure.</p>
<p><b>ON Stevens On Site Disinfection</b></p> <p><b>Impact on Operating Budget-</b>Improvements to the feed system may increase operational cost increasing slightly. An accidental discharge or act of sabotage on the current system WILL place the ONSWTP staff and general public in grave danger. Replacement of the current chlorine system with a Sodium Chlorite (NaClO<sub>2</sub>) system will eliminate any dangers associated with chlorine storage.</p>	\$ 175,000	<p>O.N. Stevens Water Treatment Plant currently uses chlorine gas as a disinfectant. Under this project, it is anticipated that the chlorine gas feed will be completely replaced with the inherently safer technology such as salt storage, hypochlorite generation, liquid hypochlorite storage and feed equipment. This project is a priority due to risks associated with current equipment, life cycle replacement needs, fire code/chlorine institute requirements, material shipping and cost to facilitate needed improvements. Construction will take place in later years pending availability of funding. A decision matrix assessment of the best and most efficient treatment process is in progress.</p>
<p><b>ON Stevens Facilities Feed Optimization Improvements</b></p> <p><b>Impact on Operating Budget-</b>These improvements and upgrades to the Caustic Feed system will allow operator to better control and adjust caustic feed, resulting in better water quality and a reduction in chemical cost.</p>	\$ 60,000	<p>The O.N. Stevens Facility Feed Optimization project provides for infrastructure process improvements which address caustic feed process design and construction, design of polymer process improvements, and design of alum storage and feed improvements. This is a multi-year investment with caustic feed programmed in the current year. Additional construction projects for polymer and alum will take place in years two through four and are listed in other capital project pages.</p>
<p><b>Staples Street Pump Station Phase 2 - Third Pump</b></p> <p><b>Impact on Operating Budget-</b>This operational costs will not substantially increase with this project, but system reliability and constant pressures will.</p>	\$ 1,500,000	<p>The South Staples Booster Pump Station is equipped with two high service pumps that serve the area. Current data shows that, frequently, both pumps are needed to maintain the minimum required pressure. In order for a pump station to be in compliance with Texas Commission on Environmental Quality (TCEQ), it must be able to maintain at least the minimum required pressure within the area it serves. This regulation ensures that if a pump fails, the other pump will be sufficient to maintain system minimum pressure of 35 PSI. A third pump at the Staples Street Booster Pump Station will serve to maintain adequate flow and pressure in the event that a pump fails or if demands exceed the capacity of the current pumps.</p>
<p><b>Programmed Water Line Service Life Extension</b></p> <p><b>Impact on Operating Budget-</b>The extension of the service life of water mains is critical to ensuring the integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents the cost of maintenance from rising.</p>	\$ 725,000	<p>This project provides for a strategic lifecycle program development and cost benefit analysis for the City's approximate 1,368 miles of distribution lines. The project will identify and prioritize capital improvement projects (CIP) in a phased approach to extend the service life of the lines while enhancing monitoring capability and water quality. Additional benefits will include increased distribution reliability with reduced service outages, and reduced operational costs. A major priority of the lifecycle improvements will maximize CIP investments increasing capacity of the system and deferring unnecessary major upgrades to pump stations and plants. Some work will be completed using in-house forces to save on costs where applicable.</p>

Water	CIP Budget Yr. 1 2011-2012	Description
<p><b>Elevated Water Storage Tanks - Citywide</b></p> <p>Impact on Operating Budget-This project will help provide a end users with a uniform water pressure and additional potable water storage in the event that peak demands exceed production rates.</p>	\$ 200,000	The existing distribution system pressures are maintained primarily by valves and pump stations. This project will provide multiple 2 million gallons per day (MGD) elevated storage tanks, city-wide, that will reduce operating cost and improve pressure and reliability. This is part of the City's master plan and address TCEQ elevated storage requirements. The new tanks will be approximately 170LF tall and will require a series of tanks throughout the city to balance the pressures. Design will begin in year three and construction will take place in the long range program dependent upon availability of funding.
<p><b>ON Stevens WTP Solids Handling Facility</b></p> <p>Impact on Operating Budget-Providing solids material handling at the water plant is essential to water plant operations and for compliance with TCEQ permit regulations.</p>	\$ 225,000	This project will provide a new solids handling facility to receive water plant treatment pre-processing residuals. The pre-sedimentation basins and north and south lagoons currently store the water treatment residuals and when they are full, these residuals are pumped to the Pollywog Ponds. When the Pollywog Ponds are filled to capacity, the plant will need a new method to transfer, store and dispose of these non-hazardous residuals. The Pollywog Ponds will be reach their capacity within the next four years. A new method of solids handling may be achieved through mechanical dewatering onsite or drying beds or other methods is required.
<p><b>Mary Rhodes Water Supply Pipeline Phase 2 (Garwood Water Supply Transmission Facilities)</b></p> <p>Impact on Operating Budget-Design will be completed within the next two years. This allows time to complete the land acquisition and be ready if a funding opportunity for construction arises. At this time, it is anticipated that construction will be on schedule for beginning in the 2018 timeframe. Maintenance and operational cost will increase, but corresponding revenues will also increase with the additional water consumption.</p>	\$ 3,960,000	In 1992, the City entered into an option agreement for the purchase of up to 35,000 acre-feet per year of water rights from the Garwood Irrigation Company. Use of the water requires routing transmission facilities from the Colorado River to the Mary Rhodes Pipeline at a point just downstream of Lake Texana. Phase 1 (Delivery Options Study) is complete and Phase 2 (Permit Application) is under agency review. Phase 3 (Land Acquisition) is on-going and programmed for completion in Fiscal Year 13. Design will be complete in Fiscal Year '13 and construction will be programmed when water supply demands are required.
<p><b>Padre Island Alternate Water Transmission Main</b></p> <p>Impact on Operating Budget-This project will provide a more reliable water supply line to North Padre Island.</p>	\$ 2,880,000	The existing water feed to Padre Island is a 24-inch ductile iron pipe which has been in service for more than 30 years. Recent improvements to the Padre Island water system include the addition of an elevated water storage tank, which has greatly helped with water pressures. An engineering study is near completion to assess existing demographics, water pressures, water requirements and plan interim improvements to the Island's water system in lieu of completing the more costly Southside Water Transmission Main. This project will continue with the phased design and implementation of the resulting proposed recommendations.
<p><b>ON Stevens Alum Facilities Replacement</b></p> <p>Impact on Operating Budget-Improvements to the feed system may increase operational costs increasing slightly, but the chemical cost savings and new plant efficiencies will greatly decrease costs.</p>	\$ 50,000	This design of this project was completed under the ON Stevens Facilities Feed Optimization project. This project will provide for the construction of alum process improvements. The work includes the relocation of injection points and re-route of the existing piping so that the new chemical feed systems can be fed to the new piping at the front end of the plant. The proposed injection points for the alum and polymer systems will be in the Rapid Mix and Valve Vault Structures upstream of each of the four sedimentation basins. The pump flash mix system will utilize a pumped high velocity jet of water to impart the flash mixing energy to the process flow. The proposed pump flash mix systems represent a substantial improvement in the current mixing conditions at the point of alum and polymer injection, which will help optimize the use of chemicals at the water plant.
<p><b>Developer Utility Participation - Water</b></p> <p>Impact on Operating Budget-This item should increase water revenues through additional customer usage.</p>	\$ 100,000	Under the Platting Ordinance, the City participates with developers on utility construction for oversized main lines (via Trust Funds). This project will provide for the City's share of such projects as necessary up to the approved amount.
<p><b>Utility Relocation Costs for Street Projects</b></p> <p>Impact on Operating Budget-</p>	\$ 2,948,000	
<p><b>Water Program Total:</b></p>	\$ 17,722,300	



# Grants

# Grants

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Federal Assistance:</b>				
<b>U.S. Department of Agriculture</b>				
<u>Passed through Texas Dept. of State Health Services:</u>				
Special Supplemental Nutrition Program for Women, Infants and Children:				
WIC 2010-2011	10.557	2011-037614	724,501	175,102
WIC 2011-2012	10.557		940,708	758,907
Total Special Supplemental Nutrition Program for Women, Infants, Children			<u>1,665,209</u>	<u>934,009</u>
<u>Passed through Texas Department of Agriculture:</u>				
Child and Adult Care Food Program:				
After-school Snacks 2010-2011	10.558	TX178-0037, 7537004	208,000	18,340
After-school Snacks 2011-2012	10.558	CE -ID 01507	191,120	92,813
Total Child and Adult Care Food Program			<u>399,120</u>	<u>111,153</u>
Summer Food Service Program for Children:				
Summer Food 2010-2011	10.559	TX 178-1009, 7537004	219,256	239
Summer Food 2011-2012	10.559	TX 178-1009, 7537004	250,000	19,193
Summer Food 2012-2013	10.559	TX 178-1009, 7537004	250,000	126,762
Total Summer Food Service Program for Children			<u>719,256</u>	<u>146,194</u>
			<u>719,256</u>	<u>146,194</u>
<b>Total U.S. Department of Agriculture</b>			<u>2,783,585</u>	<u>1,191,356</u>
<b>U.S. Department of Housing and Urban Development</b>				
<u>Direct Programs</u>				
CDBG Entitlement Cluster:				
Comm. Dev.Block Grant-Entitlement Grant 03-04	14.218	B04-MC48-0502	--	--
Comm. Dev.Block Grant-Entitlement Grant 04-05		B05-MC48-0502	70,000	3,401
Comm. Dev.Block Grant-Entitlement Grant 05-06			132,608	44,012
Comm. Dev.Block Grant-Entitlement Grant 06-07		B06-MC48-0502	--	--
Comm. Dev.Block Grant-Entitlement Grant 07-08		B07-MC48-0502	412,000	(317,199)
Comm. Dev.Block Grant-Entitlement Grant 08-09		B08-MC48-0502	775,659	101,665
Comm. Dev.Block Grant-Entitlement Grant 09-10		B09-MC48-0502	1,462,946	193,081
Comm. Dev.Block Grant-Entitlement Grant 10-11		B10-MC48-0502	2,248,435	654,328
Comm. Dev.Block Grant-Entitlement Grant 11-12			1,637,321	1,637,321
Comm. Dev.Block Grant-Entitlement Grant 12-13				1,008
Total CFDA Number 14.218			<u>6,738,969</u>	<u>2,317,617</u>
ARRA - Community Development Block Grant - Recovery	14.253	B09-MY-480502	253,619	62,512
Total CFDA Number 14.253			<u>253,619</u>	<u>62,512</u>
Total CDBG Entitlement Grants Cluster			<u>6,992,588</u>	<u>2,380,129</u>
ARRA - Homelessness Prevention and Rapid Re-Housing	14.262	S09-48-MY-0502	1,393,181	146,207
Total CFDA Number 14.257			<u>1,393,181</u>	<u>146,207</u>
Emergency Shelter Grants Program 09-10	14.231	S09-MC48-0502	207,323	149,108
Total CFDA Number 14.231			<u>207,323</u>	<u>149,108</u>
Supportive Housing Program 10-11	14.235	TX-501	1,012,724	123,564
Supportive Housing Program 11-12		TX-501	1,012,724	822,469
Total CFDA Number 14.235			<u>2,025,448</u>	<u>946,033</u>

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Home Investment Partnerships Program 04-05	14.239	M-04-MC-48-0502	1,848,127	--
Home Investment Partnerships Program 05-06		M-05-MC-48-0502	1,772,241	--
Home Investment Partnerships Program 06-07		M-06-MC-48-0502	1,772,241	--
Home Investment Partnerships Program 07-08		M-07-MC-48-0502	1,772,241	--
Home Investment Partnerships Program 08-09		M-08-MC-48-0502	1,614,427	--
Home Investment Partnerships Program 09-10		M-09-MC-48-0502	1,782,635	--
Home Investment Partnerships Program 11-11		M-10-MC-48-0502	1,775,515	--
Home Investment Partnerships Program 10-12				937,389
<b>Total CFDA Number 14.239</b>			<b>12,337,427</b>	<b>937,389</b>
Fair Housing Assistance Program State and Local	14.401	FF206K066008	123,760	--
<b>Total CFDA Number 14.401</b>			<b>123,760</b>	<b>--</b>
<b>Total Direct Programs</b>			<b>23,079,727</b>	<b>4,558,866</b>
<b>Total U.S. Department of HUD</b>			<b>23,079,727</b>	<b>4,558,866</b>
<b>U. S. Department of the Interior - Fish and Wildlife Service</b>				
<u>Passed through Texas Parks &amp; Wildlife Department</u>				
Sport Fish Restoration Program	15.605	F-226-B	925,290	233,787
<b>Total CFDA Number 15.605</b>			<b>925,290</b>	<b>233,787</b>
Clean Vessel Act	15.616	V-9-1-(S)	12,457	12,457
<b>Total CFDA Number 15.616</b>			<b>12,457</b>	<b>12,457</b>
<b>Total Passed Through Texas Parks &amp; Wildlife Dept.</b>			<b>937,747</b>	<b>246,244</b>
<u>Passed through Recreational Boating &amp; Fishing Foundation: passed through the National Recreation &amp; Park Association</u>				
National Outreach & Communication Program	15.653	n/a	5,000	--
<b>Total CFDA Number 15.653</b>			<b>5,000</b>	<b>--</b>
<b>Total Passed Through NRPA</b>			<b>5,000</b>	<b>--</b>
<b>Total U.S. Department of Interior</b>			<b>942,747</b>	<b>246,244</b>
<b>U.S. Department of Justice</b>				
JAG Program Cluster:				
<u>Direct Programs:</u>				
Edward Byrne Memorial Justice Assistance Grant Program:				
JAG 2009-2013	16.738	2009-DJ-BX-1378	247,696	48,989
JAG 2011-2015	16.738	2011-DJ-BX-2669	212,139	193,400
<b>Total Edward Byrne Memorial Justice Assistance Grant Program</b>			<b>459,835</b>	<b>242,389</b>
Recovery Act - Edward Byrne Memorial Justice Assistance Grant (JAG) Program / Grants To Units Of Local Government:				
ARRA JAG 2009	16.804	2009-SB-B9-2543	1,132,124	57,016
<u>Passed through Office of the Governor, Criminal Justice Division:</u>				
Edward Byrne Memorial Justice Assistance Grant Program:				
Fusion Center 2011-2012	16.738	DJ-08-A10-24630-01	59,914	12,218
<b>Total JAG Program Cluster</b>			<b>1,651,873</b>	<b>311,623</b>
<u>Direct Programs</u>				
Community Capacity Development Office Program:				
Weed & Seed 2009-2010	16.595	2010-WS-QX-0019	157,000	55,238
Project Safe Neighborhoods:				
PSN 2010	16.609	2010-GP-BX-0020	19,000	--
Public Safety Partnership and Community Policing Grants:				

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
COPS 2008	16.710	2008CSWX0020	484,856	1,053
COPS 2011	16.710	2011CSWX0017	500,000	232,277
Total Public Safety Partnership and Community Policing Grants			<u>984,856</u>	<u>233,330</u>
<u>Passed through Office of Attorney General:</u>				
Missing Children's Assistance:				
ICAC Task Force 2012	16.543	2009-MC-CX-K051	20,000	19,069
<u>Passed through Office of the Governor, Criminal Justice Division:</u>				
Legal Assistance for Victims:				
VAWA 2010-2011	16.524	WF-09-V30-15171-11	100,964	4,118
Crime Victim Assistance:				
VOCA 2010-2011	16.575	VA-09-V30-15223-10	89,292	4,273
VOCA 2011-2012	16.575	VA-11-V30-15223-12	78,527	65,408
Total Crime Victim Assistance			<u>167,819</u>	<u>69,681</u>
Recovery Act Violence Against Women Formula Grant Program:				
ARRA VAWA 2011-2012	16.588	WF-11-V30-15171-13	94,706	87,994
Paul Coverdell Forensic Sciences Improvement Grant Program:				
LIMS Forensic Management System	16.742	CD-10-A10-24125-01	150,747	33,797
LIMS Enhancement	16.742	CD-11-A10-24125-02	60,000	30,000
Total Paul Coverdell Forensic Sciences Improvement Grant Program			<u>210,747</u>	<u>63,797</u>
Total U.S. Department of Justice			<u>3,406,965</u>	<u>844,850</u>
<u>U.S. Department of Transportation</u>				
<u>Direct Programs</u>				
Airport Improvement Programs	20.106			
Terminal Imp., Rehab Taxiway, Ph2; Modify ARFF Bldg		3-48-0051-40	2,234,346	2,234,346
Terminal Imp., Improv Airport Drainage Area VI, Ph2		3-48-0051-41	2,682,680	2,682,680
Rehab Taxiway System		3-48-0051-42	2,800,000	2,800,000
Const.Maint.Equip Bldg		3-48-0051-43	895,203	895,203
Const. Maint Equip Bldg		3-48-0051-44	966,213	966,213
Taxiway B4 Widening Grant		3-48-0051-45	2,310,220	2,310,219
Terminal bldg rehab		3-48-0051-46	2,802,051	2,569,109
Runway 17/35 Extension, Phase 1; Runway 13/31 Extension, Phase 1; Conduct Taxiway U		3-48-0051-47	2,596,792	2,071,473
Upgrade Security Systems With Associated Electrical Systems		3-48-0051-48	3,250,000	2,584,630
Total CFDA Number 20.106			<u>20,537,505</u>	<u>19,113,873</u>
Total Direct Programs			<u>20,537,505</u>	<u>19,113,873</u>
<u>Passed through State Dept. of Highways and Public Transportation</u>				
Highway Safety Cluster:				
State and Community Highway Safety	20.600	2010-CorpusPD-S-MYG-Yr2-0204	84,906	8,865
State and Community Highway Safety		2012-CorpusPD-S-1YG-0114	90,207	58,718
Total CFDA Number 20.600			<u>175,113</u>	<u>67,583</u>
Alcohol Traffic Safety and Drunk Driving Prevention	20.601	2010-CorpusPD-STEP IDM-00017	--	--
Alcohol Traffic Safety and Drunk Driving Prevention		2011-CorpusPD-S-IDM-00008	35,000	727
Total CFDA Number 20.601			<u>35,000</u>	<u>727</u>

(Continued)



**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Occupant Protection Incentive	20.602	2011-CorpusPD-CIOT-00040	9,000	--
Occupant Protection Incentive		2012-CorpusPD-CIOT-00015	23,993	23,993
Total CFDA Number 20.602			32,993	23,993
Total Highway Safety Cluster			243,106	92,303
Interagency Hazardous Materials Public Sector	20.703	11-DEM-LEPC-002	16,774	5,529
Total CFDA Number 20.703			16,774	5,529
Total Passed Through State Dept. of Hwys & Public Transp.			259,880	97,832
Total U.S. Department of Transportation			20,797,385	19,211,705
<b>Equal Employment Opportunity Commission</b>				
<u>Direct Programs</u>				
Employment Discrimination State & Local Fair	30.002	6FPSLP0087	64,650	26,450
Total CFDA Number 30.002			64,650	26,450
Total Direct Programs			64,650	26,450
Total Equal Employment Opportunity Commission			64,650	26,450
<b>Institute of Museum and Library Services</b>				
<u>Passed through Texas State Library &amp; Archives Commission</u>				
<u>Library Services</u>				
Library System Operation Grant	45.310	470-11027	378,821	59,103
Library System Operation Grant		470-12010	120,862	95,871
Technical Assistance Negotiated Grant		476-11023	78,767	6,000
Technical Assistance Negotiated Grant		476-12010	32,254	24,974
Interlibrary Loan Center Grant Program		771-11037	142,018	9,422
Interlibrary Loan Center Grant Program		771-12004	34,707	21,166
Total CFDA Number 45.310			787,429	216,536
Total Passed Through TSLAC			787,429	216,536
Total Institute of Museum and Library Services			787,429	216,536
<b>U.S. Environmental Protection Agency</b>				
<u>Direct Programs</u>				
ARRA - CC Brownfields Assessment Hazardous Substances	66.818	2B-96699101-0	200,000	70,302
ARRA - CC Brownfields Petroleum Assessment Community-Wide		2B-96698801-0	200,000	104,556
Total CFDA Number 66.818			400,000	174,858
Total Direct Programs			400,000	174,858
Total U.S. Environmental Protection Agency			400,000	174,858
<b>U.S. Department of Energy</b>				
<u>Direct Programs</u>				
ARRA -Energy Efficiency and Conservation Block Grant	81.128	EE000961	2,757,500	1,011,928
Total CFDA Number 81.128			2,757,500	1,011,928
Total Direct Programs			2,757,500	1,011,928
<u>Passed Through State Energy Conservation Office</u>				
Alternative Fuels & Technology	81.041	DE-EE0000116	400,000	-
Total CFDA Number 81.041			400,000	-
Total Passed Through SECO			400,000	-
<u>Passed Through Texas Dept of Housing and Community Affairs</u>				
ARRA - Weatherization Assistance Program	81.042	16090000703	3,145,938	155,377
Total CFDA Number 81.402			3,145,938	155,377
Total Passed Through TDHCA			3,145,938	155,377
Total U.S. Department of Energy			6,303,438	1,167,305

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>U.S. Department of Health and Human Services</b>				
<u>Passed through Texas Department of Aging &amp; Disability Svc passed through CBCOG-AAA</u>				
Aging Cluster:				
Special Programs for the Aging Title III, Part B				
Grants For Supportive Services and Senior Centers	93.044	AA3-1148-4	16,560	--
Total CFDA Number 93.044			<u>16,560</u>	<u>--</u>
Special Programs for the Aging Title III, Part C Nutrition Svcs	93.045	AA3-1148-4	749,197	186,035
Special Programs for the Aging Title III, Part C Nutrition Svcs		AA3-1148-4	560,258	--
Total CFDA Number 93.045			<u>749,197</u>	<u>186,035</u>
Nutrition Services Incentive Program	93.053	AA3-1148-4	145,330	780,361
Nutrition Services Incentive Program		167400		--
Total CFDA Number 93.053			<u>145,330</u>	<u>780,361</u>
Total Aging Cluster			<u>911,087</u>	<u>966,396</u>
Total Passed Through DADS			<u>911,087</u>	<u>966,396</u>
<u>Passed through National Recreation and Park Association</u>				
Centers for Disease Control and Prevention Healthy Communities Program - ACHIEVE	93.283	n/a	40,000	1,532
Total CFDA Number 93.283			<u>40,000</u>	<u>1,532</u>
Total Passed Through NRPA			<u>40,000</u>	<u>1,532</u>
<u>Passed through Texas Department of Family &amp; Protective Services</u>				
Promoting Safe and Stable Families	93.556	23362174-FY09-AM04	143,500	24,681
Promoting Safe and Stable Families		23792861	240,152	225,539
Total CFDA Number 93.556			<u>383,652</u>	<u>250,220</u>
Total Passed Through Dept. of Family & Protective Services			<u>383,652</u>	<u>250,220</u>
<u>Passed through Texas Department of State Health Svcs</u>				
CPS-Laboratory Response Network-PHEP	93.069	2010-035673	180,351	(150)
CPS-Laboratory Response Network-PHEP			184,318	160,194
Community Preparedness Section/PHER Focus Area 2		2010-033459	174,439	--
Total CFDA Number 93.069			<u>539,108</u>	<u>160,044</u>
Project Grants and Cooperative Agreements for Tuberculosis Control Programs	93.116	2011-037495	56,329	16,812
			41,160	29,158
Total CFDA Number 93.116			<u>97,489</u>	<u>45,970</u>
Immunization Grants	93.268			17
Immunization Grants		2011-035958	241,637	1,264
Immunization Grants			241,637	254,525
Total CFDA Number 93.268			<u>483,274</u>	<u>255,806</u>
Centers for Disease Control and Prevention Investigations and Technical Assistance	93.283	2008-028046	184,281	--
		2010-035148	27,438	11,371
Community Preparedness Section/Bioterrorism Discr Ph II		2009-031319	132,328	--
Total CFDA Number 93.283			<u>344,047</u>	<u>11,371</u>
Regional Local Svcs System/Social Services Block Grant	93.667	2010-034945-001	52,000	--
Total CFDA Number 93.667			<u>52,000</u>	<u>--</u>
National Bioterrorism Hospital Preparedness Program	93.889	2008-028046	46,070	--
National Bioterrorism Hospital Preparedness Program		2010-035148	6,860	2,843

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Total CFDA Number 93.889</b>			<b>52,930</b>	<b>2,843</b>
Cooperative Agreements For State-Based Diabetes Control Programs and Evaluation of Surveillance Sys Total CFDA Number 93.988	93.988	2011-037869	80,000 80,000 <b>160,000</b>	46,774 19,876 <b>66,650</b>
Preventive Health and Health Services Block Grant Preventive Health and Health Services Block Grant Total CFDA Number 93.991 Total Passed Through Dept. of State Health Svcs Total U.S. Department of Health & Human Services	93.991	2011-035979	202,923 164,368 <b>367,291</b> <b>2,096,139</b> <b>3,430,878</b>	13,372 108,939 <b>122,311</b> <b>664,995</b> <b>1,883,143</b>
<b>Corporation for National and Community Service</b>				
<b>Direct Programs</b>				
Retired and Senior Volunteer Program Retired and Senior Volunteer Program Total CFDA Number 94.002	94.002	11SRWTX017 11SRWTX017	56,793 45,434 <b>102,227</b>	24,985 5,057 <b>30,042</b>
Senior Companion Program Senior Companion Program Senior Companion Program Total CFDA Number 94.016 Total Direct Programs Total Corporation for National and Community Svcs	94.016	10SCWTX001 10SCWTX001 10SCWTX001	275,007 275,007 275,007 <b>825,021</b> <b>927,248</b> <b>927,248</b>	(356) 323,603 16,780 <b>340,027</b> <b>370,069</b> <b>370,069</b>
<b>Executive Office of the President</b>				
<b>Direct Programs</b>				
High Intensity Drug Trafficking Areas Program High Intensity Drug Trafficking Areas Program High Intensity Drug Trafficking Areas Program High Intensity Drug Trafficking Areas Program Total CFDA Number 95.001 Total Direct Programs Total Executive Office of the President	95.001	G09HN0006A I8PHNP517Z G10HN0006A G11HN0006A	163,373 230,701 165,840 166,740 <b>726,654</b> <b>726,654</b> <b>726,654</b>	-- -- 48,542 110,395 <b>158,937</b> <b>158,937</b> <b>158,937</b>
<b>U.S. Department of Homeland Security</b>				
<b>Homeland Security Cluster:</b>				
<b>Passed Through Governor's Division of Emergency Management</b>				
Metropolitan Medical Response System Metropolitan Medical Response System Metropolitan Medical Response System Total CFDA Number 97.071 Total passed through Governor's Division of Emergency Mgmt	97.071	2007-GE-T7-0024 2008-GE-T8-0034 2009-SS-T9-0064	258,145 321,221 321,221 <b>900,587</b> <b>900,587</b>	353 21,169 114,277 <b>135,799</b> <b>135,799</b>
<b>Passed through Texas Department of Public Safety</b>				
State Homeland Security Program Total CFDA Number 97.067	97.067	EMW-2011-SS-00019	59,643 <b>59,643</b>	28,059 <b>28,059</b>
Metropolitan Medical Response System Total CFDA Number 97.071 Total passed through Texas Department of Public Safety	97.071	2010-SS-T0-0008	317,419 <b>317,419</b> <b>317,419</b>	149,750 149,750 149,750
<b>Passed Through Texas Division of Emergency Management</b>				
<b>Passed Through Nueces County</b>				
FY09 Operation Stonegarden Grant Program Total CFDA Number 97.067	97.067	2010-SS-T0-0008	140,870 <b>140,870</b>	77,746 77,746

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Total Passed Through Tx Div of Emerg. Mgmt., County			140,870	77,746
Total Homeland Security Cluster			1,418,519	391,354
<b>Direct Programs</b>				
Emergency Management Performance Grants	97.042	11 TX-EMPG-0581	85,388	8,512
Emergency Management Performance Grants			--	87,339
Total CFDA Number 97.042			85,388	95,851
Assistance to Firefighters' Grant	97.044	EMW-2008-FP-02415	53,170	--
Total CFDA Number 97.044			53,170	--
Law Enforcement Terrorism Prevention Program	97.074	2007-GE-T7-0024	550,000	12,177
Total CFDA Number 97.074			550,000	12,177
Total Direct Programs			688,558	108,028
<b>Passed Through Governor's Division of Emergency Management</b>				
Public Safety Interoperable Communications Grant Prog	97.055	2007-GS-H7-0044	2,198,271	90
Total CFDA Number 97.055			2,198,271	90
State Homeland Security Program	97.073	2007-GE-T7-0024	578,000	(12,177)
State Homeland Security Program		2009-SS-T9-0064	1,030,746	560,234
State Homeland Security Program		2009-SS-T9-0064	398,476	287,404
Total CFDA Number 97.073			2,007,222	835,461
Buffer Zone Protection Program	97.078	2010-BF-T0-0015	570,000	526,357
Total CFDA Number 97.078			570,000	526,357
Total Passed Through Governor's Div. of Emergency Mgmt.			4,775,493	1,361,908
State Homeland Security Program	97.073	2010-SS-T0-0008	166,124	56,737
State Homeland Security Program		2010-SS-T0-0008	445,114	219,114
Total CFDA Number 97.073			611,238	275,851
Total Passed Through Texas Department of Public Safety			611,238	275,851
<b>Passed through W.J. Wagner, Inc.</b>				
Port Security Grant Program	97.056	2010-PU-T0-K034-8	761,604	761,494
Total CFDA Number 97.056			761,604	761,494
Total Passed Through W.J. Wagner, Inc.			761,604	761,494
Total U.S. Department of Homeland Security			8,255,412	2,898,635
Total Federal and Passed-through Assistance			71,906,118	32,948,953
<b>State Assistance:</b>				
<b>State Comptroller of Public Accounts</b>				
<b>State General Revenue</b>				
Law Enforcement Fire Prevention		N/A	10,169	2,237
Total SGR			10,169	2,237
Total State Comptroller of Public Accounts			10,169	2,237

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Texas Commission on Environmental Quality</b>				
<u>Direct Programs</u>				
Air Quality Planning Activities		582-11-11223	912,922	403,187
Total Direct Programs			<u>912,922</u>	<u>403,187</u>
<u>Passed through Coastal Bend Council of Governments</u>				
Education		10-20-G07	--	--
Education		11-20-G04	25,000	22,131
Total Passed Through CBCOG			<u>25,000</u>	<u>22,131</u>
Total Texas Commission on Environmental Quality			<u>937,922</u>	<u>425,318</u>
<b>Texas Department of Aging &amp; Disability</b>				
<u>Passed through Corporation for National &amp; Community Service</u>				
Retired and Senior Volunteer Program		10RZWTX002	20,987	2,216
Retired and Senior Volunteer Program		11RZWTX017	21,671	15,999
Senior Companion Program		09SZWTX008	5,381	2,614
Senior Companion Program		11SZWTX007	5,381	3,781
Total Passed Through CNCS			<u>53,420</u>	<u>24,610</u>
Total Texas Department of Aging & Disability			<u>53,420</u>	<u>24,610</u>
<b>Texas Department of Agriculture</b>				
<u>Direct Programs</u>				
Texans Feeding Texans Program		HDM-11-696	64,698	23,301
Texans Feeding Texans Program			117,301	52,472
Total Direct Programs			<u>181,999</u>	<u>75,773</u>
Total Texas Department of Agriculture			<u>181,999</u>	<u>75,773</u>
<b>Texas Department of Family and Protective Services</b>				
<u>Direct Programs</u>				
Promoting Safe and Stable Families		23362174	113,375	8,227
Promoting Safe and Stable Families		23792861	125,875	75,180
Total Direct Programs			<u>239,250</u>	<u>83,407</u>
Total Texas Department of Family & Protective Services			<u>239,250</u>	<u>83,407</u>
<b>Texas Department of Public Safety</b>				
<u>Direct Programs</u>				
Local Border Security		L BSP110006	327,932	41,651
Total Direct Programs			<u>327,932</u>	<u>41,651</u>
Total Texas Department of Public Safety			<u>327,932</u>	<u>41,651</u>
<b>Texas Department of State Health Services</b>				
<u>Direct Programs</u>				
Seafood & Aquatic Life		2009-028480	17,000	626
Seafood & Aquatic Life		2010-031609-001	18,000	4,993
Seafood & Aquatic Life		2011-035419	22,500	503
Seafood & Aquatic Life			22,500	185
TB/PC		2011-035293	76,658	4,954
TB/PC			80,323	59,460
Infectious Disease Control		2011-036176	5,000	2,245
			5,000	4,755
Governor's Advisory Council on Physical Fitness		2011-036280	85,000	40,199
Total Direct Programs			<u>331,981</u>	<u>117,920</u>
Total Texas Department of State Health Services			<u>331,981</u>	<u>117,920</u>

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2012**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Texas Department of Transportation</b>				
<u>Direct Programs</u>				
Transportation Enhancement Project		0916-35-112	977,480	11,715
Total Direct Programs			<u>977,480</u>	<u>11,715</u>
Total Texas Department of Transportation			<u>977,480</u>	<u>11,715</u>
<b>Texas Department of Motor Vehicles</b>				
<u>Direct Programs</u>				
Corpus Christi Auto Theft Prevention Grant			--	(425)
Corpus Christi Auto Theft Prevention Grant		SA-TD1-10045-10	378,088	30,721
Corpus Christi Auto Theft Prevention Grant		SA-TD1-10045-12	392,474	348,776
Total Direct Programs			<u>378,088</u>	<u>30,296</u>
Total Texas Department of Motor Vehicles			<u>378,088</u>	<u>30,296</u>
<b>Texas General Land Office</b>				
<u>Direct Programs</u>				
Beach Maintenance Reimbursement Fund		07-008-09	45,000	--
Total Direct Programs			<u>45,000</u>	<u>--</u>
Total Texas General Land Office			<u>45,000</u>	<u>--</u>
<b>Texas Historical Commission</b>				
<u>Direct Programs</u>				
La Belle Collection		808-10-0018	92,106	31,635
Total Direct Programs			<u>92,106</u>	<u>31,635</u>
Total Texas Historical Commission			<u>92,106</u>	<u>31,635</u>
<b>Texas Office of the Governor</b>				
<u>Direct Programs</u>				
Anti-Gang Initiative		CO-11-A10-24298-01	99,974	10,850
Total Direct Programs			<u>99,974</u>	<u>10,850</u>
Total Texas Office of the Governor			<u>99,974</u>	<u>10,850</u>
<b>Texas Parks and Wildlife</b>				
<u>Direct Programs</u>				
Safe Boating Access		N/A	100,000	4,837
Total Direct Programs			<u>100,000</u>	<u>4,837</u>
Total Texas Parks and Wildlife			<u>100,000</u>	<u>4,837</u>
<b>Texas State Library &amp; Archives Commission</b>				
<u>State General Revenue</u>				
Lone Star Libraries Grant		442-10048	58,492	--
Lone Star Libraries Grant		442-11547	48,553	36,422
Total SGR			<u>107,045</u>	<u>36,422</u>
Total Texas State Library & Archives Commission			<u>107,045</u>	<u>36,422</u>
Total State Assistance			<u>3,882,366</u>	<u>896,671</u>
Total Federal, Pass Through & State Financial Assistance			<u>\$ 75,788,484</u>	<u>\$ 33,845,624</u>

(Continued)

**CITY OF CORPUS CHRISTI  
FY2012 ANNUAL ACTION PLAN**

**ADOPTED FY2012 COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM**

<b>FY2012 CDBG Allocation</b>	<b>\$2,592,315</b>
<b>Reprogrammed Funds</b>	<b>\$613,279</b>
<b>Program Income from Demolition Liens and Property Clearance</b>	<b>\$300,000</b>
<b>Program Income from Rehabilitation Program (REVOLVING FUND)</b>	<b>\$500,000</b>
<b>TOTAL FUNDS AVAILABLE FOR FY2012 CDBG PROGRAM</b>	<b>\$4,005,594</b>

<b>PROJECT &amp; DESCRIPTION</b>	<b>City Council Adopt</b>
<p><b>Consolidated Plan FY2013-2017</b> The U. S. Department of Housing and Urban Development (HUD) requires each local jurisdiction to consolidate into a single submission the planning &amp; applications for the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) Program, and HOME Investment Partnerships Program (HOME). In accordance with HUD regulations, the City is required to submit a new Consolidated Plan (Plan) for FY 2013 for a 5 year term. This includes both a planning document and an application for the CDBG, ESG, and HOME Programs that are developed to achieve the goals to principally assist with funds received under these programs and other HUD Programs that help to meet the housing and community development objectives. This project proposal will in essence fund the preparation needed with the assistance of a consultant to conduct a new Consolidated Plan FY2013 to FY2017. This will also include updating the Analysis of Impediments which outline Federal Laws, Policies and Compliant Laws, and Impediments of Fair Housing Choice and remedial activities to address impediments.</p>	\$60,000
<p><b>Demolition Program</b> This program consists of demolition of substandard structures determined to be health, safety and welfare issues that result in 51% or more deterioration of the general structure. The demolition of these structures is an abatement deemed necessary by the Building Code and Public Safety Officials. The removal of unsafe structures is a priority for neighborhood revitalization within the community and as a goal established by City Council for livable neighborhoods. Each structure will be assessed and surveyed as a substandard building case, providing the property owner an opportunity to resolve the substandard conditions within the parameters of the City's Building Codes. The substandard structures are demolished under the authority of a judge's ruling via Environmental Municipal Court and the Demolition Program that allows the property owner to voluntarily agree to have their structure demolished.</p>	\$200,000
<p><b>CDBG Program Administration</b> This project will fund staff salaries and administrative costs. Staff is responsible for administering the Community Development Block Grant (CDBG), Community Development Block Grant-Recovery (CDBG-R), the HOME Investment Partnership (HOME), Emergency Solutions Grant (ESG) Programs, Continuum of Care (COC) and the Homeless Prevention and Rapid Rehousing Program (HPRP). Staff interprets CDBG, HOME, ESG, COC, HPRP and CDBG-R federal regulations, conducts public hearings/meetings, reviews propose projects and activities to determine funding, eligibility, monitors sub-recipients, provides technical assistance, conducts environmental assessments of funded projects/activities and enforces Davis-Bacon federal wage rate requirements.</p>	\$420,027
<p><b>Code Enforcement Program</b> The Code Enforcement request is to fund staffing for salaries to support 7.25 full time employees (FTE's): 5-Code Enforcement Property Advisors (100%); 1- Code Enforcement Property Advisor (50%); 1- Zoning Project Coordinator (50%); 1- Senior Account Clerk/Administrative Support (100%); 1- Zoning &amp; Code Enforcement Administrator (25%) In the of amount of \$323,296.34 which includes a total of \$7,250.00 (7.25 Staff members @ \$1,000.00 = 7,250.00) for training through classes, seminars and/or conferences for education opportunities and for certifications required for code enforcement. The Property Advisors and Zoning Project Coordinators are responsible for the inspection of properties within CDBG eligible areas for violations of approximately seventy five (75) health, safety, and welfare related City Codes. These staff members coordinate violation abatement, City services and other programs to address specific needs to each property. Within the majority of the CDBG eligible areas, sustainability efforts are a challenge and need continued monitoring and citizen compliance to be successful. These efforts support the City Council's objective of enhancing the City Council's objective of enhancing the City of Corpus Christi "Pride" initiative through revitalization and sustainability in all CDBG eligible neighborhoods.</p>	\$323,296

PROJECT & DESCRIPTION	City Council Adopt
<p><b>Mortgage Servicing</b>  Staff salaries and operational funding of our Mortgage Servicing section. Current salaries include one Senior Account Clerk and one Senior Staff Assistant that manage the servicing of all loans provided through the Single Family Rehabilitation Loan Program. Services include collection loan payments, escrowing of insurance and property taxes, paying of insurance and property taxes, providing Tax Form 1098, preparing end of year escrow analysis, daily posting of payments, and providing release of liens on loans that are paid off.</p>	\$85,877
<p><b>Rehabilitation Services</b>  This is the operating budget for staff that service the various housing programs including staff salaries. Staff provides services for the Single Family Rehabilitation Loan Program, Emergency Home Repair Grant Program, \$5,000 Homebuyer Assistance Program, Type A Affordable Housing Programs, and Nueces County Community Action Agency homebuyer programs. Staff services include Applicant In-Take, Loan Processing, Loan Settlement, Loan Closing, Loan Counseling, Homebuyer Educational Classes, developing project specifications, project management, and estimating project costs</p>	\$600,000
<p><b>ADA Improvements in CDBG Areas</b>  This grant request addresses design and construction of approximately 4,600 linear feet of 5' wide sidewalk and 30 curb ramps along Water Street and portions of Shoreline Drive between Craig Street and Born Street. This area is included in the draft ADA Master Plan Phase 1, Package A.</p>	\$301,356
<p><b>Clearance of Vacant Properties Program</b>  This project consists of clearance of vacant properties in regards to the removal of accumulation of litter and solid waste, the mowing of tall weeds and dangerous weeds and the abatement of unsightly and unsanitary matter in all CDBG eligible areas. The City may charge an abatement cost and place a lien against the properties to cover the cost incurred.</p>	\$200,000
<p><b>Residential Traffic Management Program</b>  In April 1998, the City Council approved the Residential Traffic Management Program (RTMP) which provides for installation of speed humps to improve neighborhood traffic safety on local residential streets. This program includes the possibility for residents to share in the cost of the installation of speed humps under certain conditions. The purpose of this request to allocate CDBG funds to bear the installation costs in qualified CDBG eligible tracts. Thus far, since the inception of the RTMP, residential neighborhoods in CDBG areas have not elected or been able to participate in the RTMP due to difficulty in the residents' share of the cost. This request will allow the entire speed hump in CDBG areas to be funded by the grant and therefore there will be no cost to residents at all.</p>	\$10,000
<p><b>Ethel Eyerly Senior Center Restroom Expansion</b>  This project is to expand the Men's and Women's restrooms. The present exterior walls will be removed and new exterior walls constructed. The new wall will be adjacent to the front walkway. This will increase the square footage of the restrooms making room for an additional ADA Accessible stall in each restroom. Re-construction of the front entrance way canopies and shade structures will be required because they are tied into the current exterior walls and the moving of the walls affect the structures. The new canopy to the Dining Room can be installed during "Phase 1" of the center renovation. The canopy over the front entrance doorway can not be installed during "Phase 1" because of exterior wall construction that will be part of "Phase 2". The new stalls plus the existing stalls will receive new stall partitions and doors were required. Also, this may require additional lighting, along with the need for additional Heating and Air Conditioning in this area of the building. The present front door is in poor condition and will be replaced with a new push pad automatic opening door system improve accessibility.</p>	\$188,895
<p><b>Emergency Home Repair Grant Program</b>  Emergency repair grants up to \$6,500 for repairs and up to \$4,500 for lead based paint remedial activities required by the U.S. Department of Housing and Urban Development (HUD) regulations on houses built prior to 1978. Work is limited to roof repairs, plumbing, electrical, heating, minor structural repairs, and lead based paint remedial activities. Lead based activities may include actual work or testing required to meet the lead based paint requirements. Assistance through this program is provided to very low income homeowners who are 65 years old or older or disabled. Requesting \$520,000 to assist approximately 47 homeowners.</p>	\$300,000



PROJECT & DESCRIPTION	City Council Adopt
<p><b>Single Family Rehabilitation Loan Program</b>  The Single Family Rehabilitation Loan Program benefits only low and very low income homeowners. The Program provides zero percent and three percent interest loans to homeowners interested in rehabilitating their homes. Funds requested will be used to provide loans, demolition, relocation of homeowners being assisted with the reconstruction of their homes, and to pay for lead base paint remedial activities in order to comply with HUD regulations. The funds provided for demolition, relocation, and lead base paint activities are provided as a grant to the homeowner. Requesting \$700,000 to be used for loans, relocation, demolition, and lead based paint remedial activities, which may include work and testing. We estimate being able to assist 10 homeowners through the Demolition/Replacement Program and 5 homeowners through the Rehabilitation Loan Program.</p>	\$500,000
<p><b>Youth Odyssey</b>  This is a partnership program between the City of Corpus Christi, Parks and Recreation Department and Youth Odyssey. It is an outdoor challenger program for youth between the age 10 and 16. There would be (4) programs each lasting (6) weeks. The courses include outdoor team building, wilderness trips, rope challenges, and other activities designed to enhance the youth's leadership skills, decision making and self confidence. This program also includes elements of the program that includes parents and guardians of the children build working relationships and shared skills to form bonds. The program will serve 60 youth along with their families.</p>	\$12,500
<p><b>Mental Health Mental Retardation Center of Nueces County</b>  Remove and replace the old, damaged and energy inefficient windows for both floors (back side and left side, right side and back of building) to create a more energy efficient environment and also to replace the unsafe parking lot which has many potholes and unlevelled surfaces (front left side and back side of building) at 1546 S. Brownlee.  <b>Capital Contribution \$5,000</b></p>	\$280,000
<p><b>Mother Teresa Shelter, Inc.</b>  For the pavement of the Mother Teresa Shelter Courtyard providing conservancy and sanitation of this public homeless facility. Paved area will facilitate the daily surface cleaning left behind by the abandonment of pets, eliminating potential human health hazards. Paving will also make accessible the areas in the courtyard where shelter clients gather.  <b>Capital Contribution \$5,700</b></p>	\$57,000
<p><b>Amistad Community Health Center</b>  Amistad Community Health Center is requesting funding to renovate a portion of the first floor space of the center to accommodate 4 additional patient exam rooms for adult primary health care services. Amistad Community Health Center serves a primarily low-income, uninsured, and medically underserved population, and these additional exam rooms would allow Amistad to expand services to additional adult patients.</p>	\$201,980
<p><b>Sea City Work Camp</b>  Approximately 20 homes occupied by low income elderly and/or disabled homeowners will benefit from re-roofing activities. CDBG funding will cover material costs. Labor will be provided by adults and youth volunteers</p>	\$50,000
<p><b>Miracle League</b>  The League serves children with mental and/or physical disabilities. CDBG funds will be used to install fencing and ADA sidewalks at the Airport Road facility. Fencing and ADA sidewalks will increase safety and accessibility for participants and their families to and from sport fields, parking lot, and the Corpus Christi State Supported Living Center.  <b>Capital Contribution \$2,000</b></p>	\$64,663
<p><b>Boys and Girls Club of Corpus Christi</b>  Complete Final Phase of Sports Complex. Funds will be used for the completion of two parking lots (north and south end of the complex), as well as cement work and driveways at the back of the main building. Clientele includes over 2,00 youth who participate in Club program each year.</p>	\$150,000
<p><b>Total CDBG Funding</b></p>	<b>\$4,005,594</b>

**ADOPTED FY2012 HOME Partnership Grant PROGRAM**

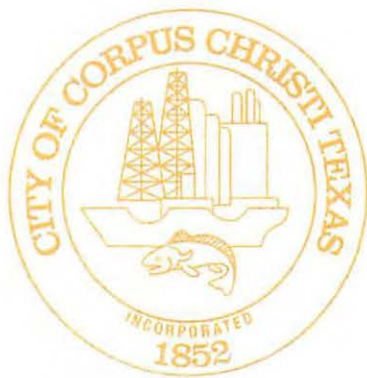
<b>FY2012 HOME Allocation</b>	<b>\$1,030,675</b>
<b>Program Income</b>	<b>\$200,000</b>
<b>Reprogrammed Funds</b>	<b>\$1,156,309</b>
<b>TOTAL FUNDS AVAILABLE FOR FY2012 HOME PROGRAM</b>	<b>\$2,386,984</b>

<b>PROJECT &amp; DESCRIPTION</b>	<b>City Council Adopt</b>
<b>Homebuyer Assistance Program (\$5,000)</b> Provide deferred forgivable loans to low income homebuyers to assist them with down payment and closing costs for the purchase of a home.	\$50,000
<b>Home Administration/Technical Assistance</b> Administrative funds for staffing, planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, recordkeeping/reporting and overall program management. Technical assistance will be provided to enhance the capacity of CHDO's, non-profits, owners/investors of rental property and other organizations that may participate in the program. May include administrative funds for direct operating support for the CHDO's.	\$102,913
<b>Major Rehabilitation</b> Provide loans to low income homeowners to assist them with major rehabilitation of their homes.	\$500,000
<b>INTERDEPARTMENT TOTAL</b>	<b>\$652,913</b>
<b>NON-PROFIT ORGANIZATIONS - Funding determination will be made no later than August 1, 2012</b>	
<b>The Palms at Leopard</b> This project will be a new construction of 120 unit multifamily development on +/- 8.23 acres. The development will be financed primarily through LIHTC funding, with private debt and HOME funds through the City of Corpus Christi. While the development will be open to families at 30%, 50%, and 60% of Area Median Income it is anticipated that this development will replace North side Manor, which has become a substandard property for the residents of that development. <b>Total Project Cost - \$16,077,766</b>	\$865,000
<b>Wesley Community Center</b> Plans to renovate the former convent area of our facility as permanent housing for homeless women with young children moving from transitional and emergency shelters. <b>Total Project Cost - \$300,000</b>	\$150,000
<b>Palm Gardens</b> This project will consist of a 126 Multifamily apartment complex targeted to tenants at 30%,50%,and 60% Area Median Income. HOME funds will be leveraged with Tax Credits Administered by TDHCA. <b>Total Project Cost - \$15,565,776</b>	\$248,000
<b>Lulac Hacienda</b> The Reconstruction of 60 apartments serving low-income senior citizens. The development will be financed primarily through LIHTC funding, with private debt and HOME funds through the City of Corpus Christi. LULAC HACIENDA will serve residents at 30%, 50%, 60% of Area Median Income. <b>Total Project Cost - \$10,075,613</b>	\$120,000
<b>Lexington Manor Apartments</b> The reconstruction of 153 apartments (52 as Section 8) serving low-income families, seniors, and individuals . The development will be financed primarily through LIHTC funding with private debt and HOME funds through the City Corpus Christi, Lexington Manor will serve residents 30%, 50%, and 60% Area Median Income Tenants. <b>Total Project Cost - \$19,650,875</b>	\$306,000
<b>Nueces County Community Action Agency - NCCAA Acquistion/Rehab of Rental Units</b> To acquire and renovate existing rental units or construct new rental units for low to moderate income households. All units will be ADA accessible. <b>Total Project Cost - TBD</b>	\$300,000
<b>CHDO Total 15% of Allocation \$154,601</b>	<b>\$1,263,000</b>
<b>Subrecipients/Other Entity Total</b>	<b>\$1,989,000</b>
<b>CCCIC Total</b>	<b>\$2,641,913</b>
<b>Total</b>	
<b>Total Set-Aside to be determined August 1, 2012</b>	<b>\$1,734,071</b>

\* HOME Subrecipient Agencies who submitted for HOME FY2012 funding will be awarded funding no later than August 1, 2012 after determination of which agencies received Housing Tax Credits from the Texas Department of Housing and Community Affairs\*

<b>ADOPTED FY2012 EMERGENCY SOLUTIONS GRANT (ESG) PROGRAM</b>	
<b>FY2012 Emergency Solutions Grant Allocation</b>	<b>\$264,533</b>
<b>PROJECT &amp; DESCRIPTION</b>	<b>City Council Adopt</b>
<b>Corpus Christi Metro Ministries</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance	\$60,000
<b>The Salvation Army</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance	\$56,694
<b>Catholic Charities of Corpus Christi</b> Funding requested for the ESG Activity Component of Homeless Prevention-Case Management and short- and medium-term rental assistance	\$20,000
<b>City of Corpus Christi - ESG Administrative Cost</b> Administrative cost is being requested in essence to offset cost for the participation in the Homeless Management Information System (HMIS). HMIS is a Mandated database for those agencies receiving ESG Emergency Shelter Grant Program, Homeless Prevention & Rapid Re-Housing Program and Continuum of Care Grant Program Funds	\$19,839
<b>Coastal Bend Alcohol &amp; Drug Rehabilitation Center d.b.a. Charlie's Place</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$15,000
<b>Corpus Christi Hope House</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short and medium term rental assistance; and Rapid Re-housing Case Management and short and medium term assistance	\$15,000
<b>Recovery Contacts, Inc.</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$15,000
<b>Wesley Community Center</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$15,000
<b>Women's Shelter of South Texas</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance	\$15,000
<b>Mary McLeod Bethune Day Nursery, Inc.</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$13,000
<b>South Texas Substance Abuse Recovery Services, Inc. (STSARS)</b> Funding requested for the ESG Activity Component of Homeless Prevention-Case Management and short- and medium-term rental assistance	\$10,000
<b>Timon's Ministries</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$10,000
<b>Total</b>	<b>\$264,533</b>

\*All ESG funding must be matched at 100%



# 3 Year Forecast

# 3 Year Forecast

**GENERAL FUND (1020)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			8,009,199		8,931,151		8,539,840	
Reserved for Commitments			21,941,402		22,235,676		22,626,987	
<b>Projected Beginning Balance</b>			<u>29,950,601</u>		<u>31,166,826</u>		<u>31,166,826</u>	
<b>Revenues</b>								
Property Tax	52,139,327	26%	52,882,246	26%	54,322,246	26%	55,807,246	26%
Sales Tax	45,489,528	23%	54,056,499	26%	56,218,759	27%	58,467,509	27%
Other Taxes	7,564,726	4%	7,608,644	4%	7,760,817	4%	7,916,033	4%
Franchise Fees	17,110,233	9%	17,290,424	8%	17,463,328	8%	17,637,962	8%
Solid Waste Services	35,777,391	18%	35,813,007	17%	35,813,007	17%	35,813,007	17%
Other Permits	765,494	0%	839,941	0%	839,941	0%	839,941	0%
Municipal Court	4,997,940	3%	3,872,600	2%	4,066,230	2%	4,269,542	2%
General Government Services	38,099	0%	47,602	0%	47,602	0%	47,602	0%
Health Services	1,349,537	1%	1,325,715	1%	1,325,715	1%	1,325,715	1%
Museum Fees	295,420	0%	347,231	0%	347,231	0%	347,231	0%
Library Services	185,249	0%	190,882	0%	190,882	0%	190,882	0%
Recreation Services	3,136,093	2%	3,197,841	2%	3,197,841	2%	3,197,841	1%
Administrative Services	4,144,984	2%	5,491,699	3%	5,601,533	3%	5,713,564	3%
Public Safety Services	14,271,216	7%	13,476,607	7%	13,915,148	7%	14,054,299	7%
Intergovt	2,891,629	1%	2,853,463	1%	2,853,463	1%	2,853,463	1%
Interfund	4,754,530	2%	4,534,659	2%	3,074,952	1%	3,136,452	1%
Other	2,714,571	1%	2,581,674	1%	2,581,674	1%	2,581,674	1%
<b>Net Revenue</b>	<u>197,625,968</u>	<b>100%</b>	<u>206,410,733</u>	<b>100%</b>	<u>209,620,368</u>	<b>100%</b>	<u>214,199,961</u>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Child Safety Fee					275,000		275,000	
Change #2 - Fee/tax increases					1,500,000		2,962,932	
<b>Proposed Changes Total</b>	<u>0</u>		<u>0</u>		<u>1,775,000</u>		<u>3,237,932</u>	
<b>Total Revenue</b>	<b>197,625,968</b>		<b>206,410,733</b>		<b>211,395,368</b>		<b>217,437,893</b>	

<b>Expenditures</b>								
Mayor	132,567	0%	139,885	0%	141,284	0%	142,697	0%
City Council	121,501	0%	129,568	0%	135,064	0%	136,414	0%
City Attorney	2,023,723	1%	1,852,122	1%	1,870,643	1%	1,889,350	1%
City Auditor	259,914	0%	333,254	0%	336,587	0%	339,952	0%
City Manager	1,342,455	1%	1,389,979	1%	1,403,879	1%	1,417,918	1%
City Secretary	580,786	0%	853,752	0%	862,290	0%	870,912	0%
Finance	4,293,802	2%	4,307,648	2%	4,350,724	2%	4,394,232	2%
Human Relations	424,886	0%	438,320	0%	442,703	0%	447,130	0%
Human Resources	1,341,780	1%	1,592,709	1%	1,608,636	1%	1,624,722	1%
Municipal Court	4,353,044	2%	5,421,477	3%	4,819,192	2%	4,867,384	2%
Museum	1,464,033	1%	1,466,770	1%	1,481,438	1%	1,496,252	1%
Fire	43,376,932	22%	44,487,874	22%	44,932,753	22%	45,382,080	22%
Police	63,553,809	32%	64,053,864	31%	64,691,365	31%	65,338,279	31%
Health	4,284,730	2%	4,702,604	2%	4,749,630	2%	4,797,126	2%
Library	3,648,347	2%	3,701,762	2%	3,738,780	2%	3,776,167	2%
Park & Recreation	14,708,399	7%	15,223,980	7%	15,376,220	7%	15,529,982	7%
Street	10,568,733	5%	0	0%	0	0%	0	0%
Solid Waste	23,891,077	12%	23,894,335	12%	24,789,778	12%	25,037,676	12%
Comprehensive Planning	0	0%	882,568	0%	891,393	0%	900,307	0%
Neighborhood Services	1,679,984	1%	1,885,385	1%	1,904,238	1%	1,923,281	1%
Engineering	5,860,438	3%	3,420,175	2%	3,454,376	2%	3,488,920	2%
Outside Agencies	1,794,611	1%	1,798,066	1%	1,816,046	1%	1,834,207	1%
Other	7,920,416	4%	23,218,413	11%	23,394,154	11%	23,849,517	11%
<b>Net Expenditures</b>	<u>197,625,968</u>	<b>100%</b>	<u>205,194,507</u>	<b>100%</b>	<u>207,191,171</u>	<b>100%</b>	<u>209,484,504</u>	<b>100%</b>



**GENERAL FUND (1020)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
<b>Proposed Changes</b>				
Change #1 - Police Sworn			1,134,000	2,305,000
Change #2 - Fire Sworn			1,050,000	2,123,000
Change #3 - General Employees			1,297,800	2,634,534
Change #4 - Add'l police cadets			148,000	153,000
Change #5 - Inequity issues			1,575,000	1,575,000
Change #6 - Election costs			(320,000)	360,000
Change #7 - Add'l Police facilities			60,000	80,000
Change #8 - City Sec digital			75,000	0
Change #9 - Park Maintenance			200,000	200,000
Change #10 - Oso Bay park			0	275,000
Change #11 - Fire Fuel/Overtime			500,000	200,000
Change #12 - Reduction of least critical costs			(765,603)	(1,202,145)
<b>Proposed Changes Total</b>	<u>0</u>	<u>0</u>	<u>4,954,197</u>	<u>8,703,389</u>
<b>Total Expenditures</b>	<b>197,625,968</b>	<b>205,194,507</b>	<b>212,145,368</b>	<b>218,187,893</b>
<b>Net Surplus (Shortfall)</b>			<b>(750,000)</b>	<b>(750,000)</b>
<b>One Time Funding Options:</b>				
Debt Service capacity			<u>750,000</u>	<u>750,000</u>
<b>Net Surplus (Shortfall) after options</b>			<b>0</b>	<b>(0)</b>
Reserve for Commitments		22,235,676	22,626,987	22,927,464
Unreserved		<u>8,931,151</u>	<u>8,539,840</u>	<u>8,239,362</u>
<b>Projected Ending Balance</b>		<b>31,166,827</b>	<b>31,166,827</b>	<b>31,166,826</b>



**HOTEL OCCUPANCY TAX FUND (1030)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			2,120,298		0		0	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<u>2,120,298</u>		<u>0</u>		<u>0</u>	
<b>Revenues</b>								
Hotel occupancy tax	8,095,240	77.67%	9,259,732	77.68%	9,537,524	77.68%	9,823,650	77.69%
Hotel occ tx-conv exp	2,311,810	22.18%	2,645,504	22.19%	2,724,869	22.19%	2,806,615	22.19%
Hotel tax penalties-current yr	12,000	0.12%	12,000	0.10%	12,000	0.10%	12,000	0.09%
Hotel tx penalties CY-conv exp	3,000	0.03%	3,000	0.03%	3,000	0.02%	3,000	0.02%
<b>Net Revenue</b>	<u>10,422,050</u>	<u>100%</u>	<u>11,920,236</u>	<u>100%</u>	<u>12,277,393</u>	<u>100%</u>	<u>12,645,265</u>	<u>100%</u>
Proposed Changes								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Revenues</b>			<b>11,920,236</b>		<b>12,277,393</b>		<b>12,645,265</b>	
<hr/>								
<b>Expenditures</b>								
Harbor Bridge Lighting	0	0.00%	35,000	0.25%	35,350	0.29%	35,704	0.28%
Texas Amateur Athletic Fed.	0	0.00%	50,000	0.36%	50,000	0.41%	50,000	0.40%
Museum Marketing	0	0.00%	25,000	0.18%	25,000	0.20%	25,000	0.20%
Special Events	170,000	1.57%	0	0.00%	0	0.00%	0	0.00%
Art Museum of South Tx	260,600	2.40%	260,600	1.86%	260,600	2.12%	260,600	2.06%
Botanical Gardens	20,000	0.18%	20,000	0.14%	20,000	0.16%	20,000	0.16%
Convention Center	3,200,000	29.50%	3,200,000	22.79%	3,200,000	26.06%	3,200,000	25.31%
Convention Ctr. Maintenance	100,000	0.92%	2,292,748	16.33%	491,081	4.00%	796,929	6.30%
Convention Center Incentives	57,000	0.53%	300,000	2.14%	300,000	2.44%	300,000	2.37%
Harbor Playhouse	13,335	0.12%	13,335	0.09%	13,335	0.11%	13,335	0.11%
Convention promotion	3,175,044	29.27%	3,781,662	26.93%	3,781,662	30.80%	3,781,662	29.91%
C C Symphony	12,000	0.11%	0	0.00%	0	0.00%	0	0.00%
Arts Grants/Projects	0	0.00%	146,065	1.04%	147,526	1.20%	149,001	1.18%
Multicultural Services Support	116,370	1.07%	120,282	0.86%	121,485	0.99%	122,700	0.97%
Beach Cleaning(HOT)	1,234,368	11.38%	1,285,284	9.15%	1,298,137	10.57%	1,311,118	10.37%
Transfer to Debt Service	2,490,140	22.95%	2,488,558	17.72%	2,488,558	20.27%	2,488,558	19.68%
Reserve Appropriation	0	0.00%	22,000	0.16%	44,660	0.36%	90,660	0.72%
<b>Net Expenditures</b>	<u>10,848,857</u>	<u>100%</u>	<u>14,040,534</u>	<u>100%</u>	<u>12,277,393</u>	<u>100%</u>	<u>12,645,266</u>	<u>100%</u>
Proposed Changes								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Expenditures</b>			<b>14,040,534</b>		<b>12,277,393</b>		<b>12,645,266</b>	
Reserve for Commitments			0		0		0	
Unreserved			0		0		(0)	
<b>Projected Ending Balance</b>			<u>0</u>		<u>0</u>		<u>(0)</u>	

**MUNICIPAL COURT SECURITY FUND (1035)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>		
Unreserved		0	0	785		
Reserved for Commitments		41,752	24,221	7,342		
<b>Projected Beginning Balance</b>		<u>41,752</u>	<u>24,221</u>	<u>8,127</u>		
<b>Revenues</b>						
Building Security Fees		80,619	100% 83,038	100% 85,529	100%	
Transfer from General Fund		0	0%	0	0%	0
<b>Net Revenue</b>	<u>0</u>	<u>80,619</u>	<u>100% 83,038</u>	<u>100% 85,529</u>	<u>100%</u>	
<b>Proposed Changes</b>						
Change #1						
<b>Proposed Changes Total</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>		
<b>Total Revenues</b>		<b>80,619</b>	<b>83,038</b>	<b>85,529</b>		
<hr/>						
<b>Expenditures</b>						
Muni Ct Bldg Security Rsv		98,150	100% 99,132	100% 93,656	100%	
<b>Net Expenditures</b>	<u>0</u>	<u>98,150</u>	<u>100% 99,132</u>	<u>100% 93,656</u>	<u>100%</u>	
<b>Proposed Changes</b>						
Change #1						
<b>Proposed Changes Total</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>		
<b>Total Expenditures</b>	<b>0</b>	<b>98,150</b>	<b>99,132</b>	<b>93,656</b>		
<b>Reserve for Commitments</b>						
Unreserved		24,221	7,342	0		
<b>Projected Ending Balance</b>		<u>24,221</u>	<u>8,127</u>	<u>0</u>		

**MUNICIPAL COURT TECHNOLOGY FUND (1036)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>		
Unreserved		0	0	0		
Reserved for Commitments		140,975	19,166	0		
<b>Projected Beginning Balance</b>		<u>140,975</u>	<u>19,166</u>	<u>0</u>		
<b>Revenues</b>						
Muni Ct-technology fee		106,736	109,938	113,236	100%	100%
Transfer from General Fund		0	0	0		
<b>Net Revenue</b>	<u>0</u>	<u>106,736</u>	<u>109,938</u>	<u>113,236</u>	<u>100%</u>	<u>100%</u>
<b>Proposed Changes</b>						
Change #1		0	0	0		
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>		
<b>Total Revenues</b>		<b>106,736</b>	<b>109,938</b>	<b>113,236</b>		
<hr/>						
<b>Expenditures</b>						
Muni Ct Technology reserve		228,545	129,104	113,236	100%	100%
<b>Net Expenditures</b>	<u>0</u>	<u>228,545</u>	<u>129,104</u>	<u>113,236</u>	<u>100%</u>	<u>100%</u>
<b>Proposed Changes</b>						
Change #1		0	0	0		
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>		
<b>Total Expenditures</b>		<b>228,545</b>	<b>129,104</b>	<b>113,236</b>		
Reserve for Commitments*		19,166	0	0		
Unreserved		0	0	0		
<b>Projected Ending Balance</b>		<u>19,166</u>	<u>0</u>	<u>0</u>		

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
Unreserved		0	0	0
Reserved for Commitments		216,766	196,542	177,295
<b>Projected Beginning Balance</b>		<u>216,766</u>	<u>196,542</u>	<u>177,295</u>
<b>Revenues</b>				
Muni Ct-Juvenile Case Mgr Fees		111,835	115,190	118,646
Transfer from General Fund		0	0	0
<b>Net Revenue</b>	<u>0</u>	0% <u>111,835</u>	<u>115,190</u>	100% <u>118,646</u> 100%
Proposed Changes				
Change #1				
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>		<b>111,835</b>	<b>115,190</b>	<b>118,646</b>
<hr/>				
<b>Expenditures</b>				
Muni Juvenile Ct Case Mgr Rsv		132,059	134,436	136,856
<b>Net Expenditures</b>	<u>0</u>	0% <u>132,059</u>	100% <u>134,436</u>	100% <u>136,856</u> 100%
Proposed Changes				
Change #1				
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Expenditures</b>		<b>132,059</b>	<b>134,436</b>	<b>136,856</b>
Reserve for Commitments*		196,542	177,295	159,085
Unreserved		0	0	0
<b>Projected Ending Balance</b>		<u>196,542</u>	<u>177,295</u>	<u>159,085</u>

**PARKING IMPROVEMENT FUND (1040)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
Unreserved		0	145,532	363,830
Reserved for Commitments		0	0	0
<b>Projected Beginning Balance</b>		<u>0</u>	<u>145,532</u>	<u>363,830</u>
<b>Revenues</b>				
Parking Meter Collections	0	145,532	218,298	291,064
Interest on investments	0	0	0	0
<b>Net Revenue</b>	<u>0</u>	<u>145,532</u>	<u>218,298</u>	<u>291,064</u>
Proposed Changes				
Change #1				
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>		<b>145,532</b>	<b>218,298</b>	<b>291,064</b>
<hr/>				
<b>Expenditures</b>				
Parking Improvements	0	0	0	0
<b>Net Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Proposed Changes				
Change #1				
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Expenditures</b>		<b>0</b>	<b>0</b>	<b>0</b>
Reserve for Commitments*		0	0	0
Unreserved		145,532	363,830	654,894
<b>Projected Ending Balance</b>		<u>145,532</u>	<u>363,830</u>	<u>654,894</u>

**STREET FUND (1041)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>	
Unreserved		0	0	0	
Reserved for Commitments		0	0	0	
<b>Projected Beginning Balance</b>		<u>0</u>	<u>0</u>	<u>0</u>	
<b>Revenues</b>					
Transfer from General Fund		13,308,342	100% 13,579,225	100% 13,855,598	100%
<b>Net Revenue</b>	<u>0</u>	0% <u>13,308,342</u>	100% <u>13,579,225</u>	100% <u>13,855,598</u>	100%
<b>Proposed Changes</b>					
Change #1					
<b>Proposed Changes Total</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
<b>Total Revenues</b>		<b>13,308,342</b>	<b>13,579,225</b>	<b>13,855,598</b>	
<hr/>					
<b>Expenditures</b>					
Traffic Engineering		579,239	4% 585,031	4% 590,882	4%
Traffic Signals		1,094,443	8% 1,105,387	8% 1,116,441	8%
Signs & Markings		833,767	6% 842,105	6% 850,526	6%
Street Office & Yard		811,246	6% 819,358	6% 827,552	6%
Street Reconstruction		2,731,351	21% 2,758,665	21% 2,786,251	21%
Street Utility Cut Repairs		563,943	4% 569,582	4% 575,278	4%
Asphalt Maintenance		6,569,352	49% 6,635,046	50% 6,701,396	50%
Reserve Appropriation		125,000	1% 0	0% 0	0%
<b>Net Expenditures</b>	<u>0</u>	0% <u>13,308,342</u>	100% <u>13,315,175</u>	100% <u>13,448,326</u>	100%
<b>Proposed Changes</b>					
Change #1 - General Employees			139,050	282,272	
Change #1 - Inequity issues			125,000	125,000	
<b>Proposed Changes Total</b>	<u>0</u>	<u>0</u>	<u>264,050</u>	<u>407,272</u>	
<b>Total Expenditures</b>	<b>0</b>	<b>13,308,342</b>	<b>13,579,225</b>	<b>13,855,598</b>	
Reserve for Commitments		0	0	0	
Unreserved		0	0	0	
<b>Projected Ending Balance</b>		<u>0</u>	<u>0</u>	<u>0</u>	

**REDLIGHT PHOTO ENFORCEMENT FUND (1045)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			(18,018)		84,126		105,757	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>(18,018)</b>		<b>84,126</b>		<b>105,757</b>	
<b>Revenues</b>								
Redlight Photo Enforcement	2,566,914	99.97%	1,991,358	99.98%	1,991,358	99.98%	1,991,358	99.98%
Interest on investments	649	0.03%	420	0.02%	420	0.02%	420	0.02%
<b>Net Revenue</b>	<b>2,567,563</b>	<b>100%</b>	<b>1,991,778</b>	<b>100%</b>	<b>1,991,778</b>	<b>100%</b>	<b>1,991,778</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>1,991,778</b>		<b>1,991,778</b>		<b>1,991,778</b>	
<hr/>								
<b>Expenditures</b>								
Redlight Photo Enforcement	1,886,826	89.13%	1,637,385	86.65%	1,666,858	84.61%	1,696,862	84.79%
School Crossing Guards-Redlight	100,000	4.72%	100,000	5.29%	101,000	5.13%	102,010	5.10%
Traffic Safety - SB 1119	130,000	6.14%	150,000	7.94%	200,000	10.15%	200,000	9.99%
Reserve Appropriation	0	0.00%	2,249	0.12%	2,289	0.12%	2,330	0.12%
<b>Net Expenditures</b>	<b>2,116,826</b>	<b>100%</b>	<b>1,889,634</b>	<b>100%</b>	<b>1,970,147</b>	<b>100%</b>	<b>2,001,202</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>1,889,634</b>		<b>1,970,147</b>		<b>2,001,202</b>	
Reserve for Commitments*			0		0		0	
Unreserved			84,126		105,757		96,332	
<b>Projected Ending Balance</b>			<b>84,126</b>		<b>105,757</b>		<b>96,332</b>	

**REINVESTMENT ZONE NO.2 FUND (1111)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			798,904		1,186,860		(866,566)	
Reserved for Commitments			4,500,000		5,000,000		5,500,000	
<b>Projected Beginning Balance</b>			<b>5,298,904</b>		<b>6,186,860</b>		<b>4,633,434</b>	
<b>Revenues</b>								
RIVZ#2 current taxes-City	1,668,193	53.48%	1,668,193	53.77%	1,718,239	53.78%	1,769,786	53.78%
RIVZ#2 current taxes-County	948,755	30.41%	948,755	30.58%	977,218	30.58%	1,006,534	30.59%
RIVZ #2 current taxes-Hospital	435,301	13.95%	435,301	14.03%	448,360	14.03%	461,811	14.03%
RIVZ#2 delinquent taxes-City	15,921	0.51%	12,761	0.41%	13,144	0.41%	13,538	0.41%
RIVZ#2 delinquent taxes-Del Mar	1,791	0.06%	1,435	0.05%	1,478	0.05%	1,522	0.05%
RIVZ#2 delinquent taxes-County	9,731	0.31%	7,800	0.25%	8,034	0.25%	8,275	0.25%
RIVZ#2 delinqnt taxes-Hospital	4,239	0.14%	3,398	0.11%	3,500	0.11%	3,605	0.11%
RIVZ#2 P & I - City	9,304	0.30%	6,591	0.21%	6,789	0.21%	6,992	0.21%
RIVZ#2 P & I - County	5,767	0.18%	4,085	0.13%	4,208	0.13%	4,334	0.13%
RIVZ#2 P & I-Hospital District	2,486	0.08%	1,761	0.06%	1,814	0.06%	1,868	0.06%
Interest on investments	18,077	0.58%	12,366	0.40%	12,366	0.39%	12,366	0.38%
<b>Net Revenue</b>	<b>3,119,565</b>	<b>100%</b>	<b>3,102,446</b>	<b>100%</b>	<b>3,195,148</b>	<b>100%</b>	<b>3,290,632</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>3,102,446</b>		<b>3,195,148</b>		<b>3,290,632</b>	
<b>Expenditures</b>								
Packery Patrol Operations	125,204	5.32%	124,940	5.64%	126,189	2.66%	127,451	6.48%
Principal retired	670,000	28.48%	665,000	30.03%	755,000	15.90%	840,000	42.73%
Interest	548,775	23.33%	518,738	23.42%	486,787	10.25%	450,900	22.94%
Paying agent fees	8,300	0.35%	8,300	0.37%	8,300	0.17%	8,300	0.42%
Operating Transfers Out	1,000,000	42.51%	869,000	39.24%	3,343,500	70.41%	510,000	25.94%
Transfer to General Fund	0	0.00%	28,512	1.29%	28,798	0.61%	29,086	1.48%
<b>Net Expenditures</b>	<b>2,352,279</b>	<b>100%</b>	<b>2,214,490</b>	<b>100%</b>	<b>4,748,574</b>	<b>100%</b>	<b>1,965,737</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>2,214,490</b>		<b>4,748,574</b>		<b>1,965,737</b>	
Reserve for Commitments*			5,000,000		5,500,000		6,500,000	
Unreserved			1,186,860		(866,566)		(541,671)	
<b>Projected Ending Balance</b>			<b>6,186,860</b>		<b>4,633,434</b>		<b>5,958,329</b>	



**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			324,454		443,325		565,762	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>324,454</b>		<b>443,325</b>		<b>565,762</b>	
<b>Revenues</b>								
RIVZ current taxes-City	69,023	55.12%	69,023	58.07%	71,094	58.07%	73,227	58.07%
RIVZ current taxes-Del Mar	11,004	8.79%	11,004	9.26%	11,334	9.26%	11,674	9.26%
RIVZ current taxes-County	15,888	12.69%	15,888	13.37%	16,365	13.37%	16,856	13.37%
RIVZ current taxes-Hosp Dist	684	0.55%	684	0.58%	705	0.58%	726	0.58%
RIVZ delinquent taxes-City	21,900	17.49%	17,553	14.77%	18,080	14.77%	18,622	14.77%
RIVZ P & I-City	6,636	5.30%	4,701	3.95%	4,842	3.95%	4,987	3.95%
RIVZ P & I-Del Mar	12	0.01%	9	0.01%	9	0.01%	10	0.01%
RIVZ P & I-County	12	0.01%	9	0.01%	9	0.01%	10	0.01%
Interest on investments	75	0.06%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<b>125,234</b>	<b>100%</b>	<b>118,871</b>	<b>100%</b>	<b>122,437</b>	<b>100%</b>	<b>126,110</b>	<b>100%</b>
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>118,871</b>		<b>122,437</b>		<b>126,110</b>	
<hr/>								
<b>Expenditures</b>								
<b>Net Expenditures</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>0</b>		<b>0</b>		<b>0</b>	
Reserve for Commitments*			0		0		0	
Unreserved			443,325		565,762		691,872	
<b>Projected Ending Balance</b>			<b>443,325</b>		<b>565,762</b>		<b>691,872</b>	

**SEAWALL FUND (1120)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Unreserved			19,632,181		22,943,390		26,527,666	
Reserved for Commitments			4,000,000		4,000,000		4,000,000	
<b>Projected Beginning Balance</b>			<b>23,632,181</b>		<b>26,943,390</b>		<b>30,527,666</b>	
<b>Revenues</b>								
Seawall sales tax	5,686,191	99.10%	6,676,050	99.47%	6,943,092	99.49%	7,220,815	99.51%
Interest on investments	51,751	0.90%	35,472	0.53%	35,472	0.51%	35,472	0.49%
Net Inc/Dec in FV of Investmen	0	0.00%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<b>5,737,942</b>	<b>100%</b>	<b>6,711,522</b>	<b>100%</b>	<b>6,978,564</b>	<b>100%</b>	<b>7,256,287</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>6,711,522</b>		<b>6,978,564</b>		<b>7,256,287</b>	
<hr/>								
<b>Expenditures</b>								
Seawall Administration	15,000	0.44%	15,000	0.44%	15,270	0.45%	15,545	0.46%
Transfer to Debt Service	3,383,463	99.56%	3,385,313	99.56%	3,379,017	99.55%	3,380,223	99.54%
<b>Net Expenditures</b>	<b>3,398,463</b>	<b>100%</b>	<b>3,400,313</b>	<b>100%</b>	<b>3,394,287</b>	<b>100%</b>	<b>3,395,768</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>3,400,313</b>		<b>3,394,287</b>		<b>3,395,768</b>	
Reserve for Commitments*			4,000,000		4,000,000		4,000,000	
Unreserved			22,943,390		26,527,666		30,388,186	
<b>Projected Ending Balance</b>			<b>26,943,390</b>		<b>30,527,666</b>		<b>34,388,186</b>	

**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			1,385,723		1,387,795		1,387,795	
<b>Projected Beginning Balance</b>			<u>1,385,723</u>		<u>1,387,795</u>		<u>1,387,795</u>	
<b>Revenues</b>								
Interest on investments	3,042	0.09%	2,071	0.06%	2,071	0.06%	2,071	0.06%
Transfer for debt - Seawall Fd	3,383,463	99.91%	3,385,313	99.94%	3,379,017	99.94%	3,380,223	99.94%
<b>Net Revenue</b>	<u>3,386,505</u>	100%	<u>3,387,384</u>	100%	<u>3,381,088</u>	100%	<u>3,382,294</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Revenues</b>			<b>3,387,384</b>		<b>3,381,088</b>		<b>3,382,294</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	1,580,000	46.69%	1,660,000	49.04%	1,745,000	51.61%	1,840,000	54.40%
Interest	1,802,313	53.25%	1,723,313	50.91%	1,634,088	48.33%	1,540,294	45.64%
Paying agent fees	2,000	0.06%	2,000	0.06%	2,000	0.06%	2,000	0.06%
<b>Net Expenditures</b>	<u>3,384,313</u>	100%	<u>3,385,313</u>	100%	<u>3,381,088</u>	100%	<u>3,382,294</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>3,385,313</b>		<b>3,381,088</b>		<b>3,382,294</b>	
Reserve for Commitments			1,387,795		1,387,795		1,387,795	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<u>1,387,795</u>		<u>1,387,795</u>		<u>1,387,795</u>	

**ARENA FACILITY FUND (1130)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			13,056,807		15,200,206		17,612,894	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>13,056,807</b>		<b>15,200,206</b>		<b>17,612,894</b>	
<b>Revenues</b>								
Arena sales tax	5,686,191	99.46%	6,676,050	99.69%	6,943,092	99.70%	7,220,815	99.71%
Interest on investments	30,729	0.54%	20,914	0.31%	20,914	0.30%	20,914	0.29%
Net Inc/Dec in FV of Investmen	0	0.00%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<b>5,716,920</b>	<b>100%</b>	<b>6,696,964</b>	<b>100%</b>	<b>6,964,006</b>	<b>100%</b>	<b>7,241,729</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>6,696,964</b>		<b>6,964,006</b>		<b>7,241,729</b>	
<b>Expenditures</b>								
Arena Administration	15,000	0.34%	15,000	0.33%	15,000	0.33%	15,000	0.33%
Arena Maintenance & Repairs	150,000	3.36%	150,000	3.29%	150,000	3.30%	150,000	3.30%
Transfer to Debt Service	3,692,549	82.80%	3,743,299	82.21%	3,741,051	82.20%	3,740,501	82.19%
Transfer to Visitor Facilities	602,141	13.50%	645,266	14.17%	645,266	14.18%	645,266	14.18%
<b>Net Expenditures</b>	<b>4,459,690</b>	<b>100%</b>	<b>4,553,565</b>	<b>100%</b>	<b>4,551,317</b>	<b>100%</b>	<b>4,550,767</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>4,553,565</b>		<b>4,551,317</b>		<b>4,550,767</b>	
Reserve for Commitments			0		0		0	
Unreserved			15,200,206		17,612,894		20,303,857	
<b>Projected Ending Balance</b>			<b>15,200,206</b>		<b>17,612,894</b>		<b>20,303,857</b>	

**ARENA FACILITY DEBT SERVICE FUND (1131)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			2,191,444		2,193,554		2,193,554	
<b>Projected Beginning Balance</b>			<u>2,191,444</u>		<u>2,193,554</u>		<u>2,193,554</u>	
<b>Revenues</b>								
Interest on investments	2,960	0.08%	2,110	0.06%	2,110	0.06%	2,110	0.06%
Transfer fr Arena Facility Fd	3,692,549	99.92%	3,743,299	99.94%	3,741,051	99.94%	3,740,501	99.94%
<b>Net Revenue</b>	<u>3,695,509</u>	100%	<u>3,745,409</u>	100%	<u>3,743,161</u>	100%	<u>3,742,611</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Revenues</b>			<b>3,745,409</b>		<b>3,743,161</b>		<b>3,742,611</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	1,715,000	46.44%	1,855,000	49.56%	1,955,000	52.23%	2,065,000	55.18%
Interest	1,976,549	53.53%	1,887,299	50.42%	1,787,161	47.74%	1,676,611	44.80%
Paying agent fees	1,000	0.03%	1,000	0.03%	1,000	0.03%	1,000	0.03%
<b>Net Expenditures</b>	<u>3,692,549</u>	100%	<u>3,743,299</u>	100%	<u>3,743,161</u>	100%	<u>3,742,611</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>3,743,299</b>		<b>3,743,161</b>		<b>3,742,611</b>	
Reserve for Commitments			2,193,554		2,193,554		2,193,554	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<u>2,193,554</u>		<u>2,193,554</u>		<u>2,193,554</u>	

**BUSINESS & JOB DEVELOPMENT FUND (1140)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			6,886,296		9,610,447		12,600,394	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>6,886,296</b>		<b>9,610,447</b>		<b>12,600,394</b>	
<b>Revenues</b>								
Economic Development Sales Tax	5,686,191	99.42%	6,676,050	99.67%	6,943,092	99.68%	7,220,815	99.69%
Interest on investments	33,379	0.58%	22,349	0.33%	22,349	0.32%	22,349	0.31%
Net Inc/Dec in FV of Investmen	0	0.00%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<b>5,719,570</b>	<b>100%</b>	<b>6,698,399</b>	<b>100%</b>	<b>6,965,441</b>	<b>100%</b>	<b>7,243,164</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>6,698,399</b>		<b>6,965,441</b>		<b>7,243,164</b>	
<b>Expenditures</b>								
Baseball Stadium	117,433	3.04%	105,989	2.67%	105,989	2.67%	105,989	2.67%
Affordable Housing	500,000	12.92%	500,000	12.58%	500,000	12.58%	500,000	12.58%
Major Business Incentive Prjct	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Small Business Projects	950,000	24.55%	1,067,358	26.86%	1,067,358	26.85%	1,067,358	26.85%
BJD - Administration	15,000	0.39%	15,000	0.38%	15,000	0.38%	15,000	0.38%
Transfer to Debt Service	2,286,513	59.10%	2,285,900	57.52%	2,287,147	57.53%	2,286,447	57.52%
<b>Net Expenditures</b>	<b>3,868,946</b>	<b>100%</b>	<b>3,974,247</b>	<b>100%</b>	<b>3,975,494</b>	<b>100%</b>	<b>3,974,794</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>3,974,247</b>		<b>3,975,494</b>		<b>3,974,794</b>	
Reserve for Commitments*			0		0		0	
Unreserved			9,610,447		12,600,394		15,868,764	
<b>Projected Ending Balance</b>			<b>9,610,447</b>		<b>12,600,394</b>		<b>15,868,764</b>	

**BASEBALL STADIUM DEBT SERVICE FUND (1141)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			1,757,525		1,758,578		1,758,578	
<b>Projected Beginning Balance</b>			<u>1,757,525</u>		<u>1,758,578</u>		<u>1,758,578</u>	
<b>Revenues</b>								
Interest on investments	1,469	0.06%	1,053	0.05%	1,053	0.05%	1,053	0.05%
Transfer for debt-Stadium Fund	2,286,513	99.94%	2,285,900	99.95%	2,287,147	99.95%	2,286,447	99.95%
<b>Net Revenue</b>	<u>2,287,982</u>	100%	<u>2,286,953</u>	100%	<u>2,288,200</u>	100%	<u>2,287,500</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Revenues</b>			<b>2,286,953</b>		<b>2,288,200</b>		<b>2,287,500</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	1,715,000	75.01%	1,780,000	77.87%	1,855,000	81.07%	1,930,000	84.37%
Interest	571,113	24.98%	505,500	22.11%	432,800	18.91%	357,100	15.61%
Paying agent fees	400	0.02%	400	0.02%	400	0.02%	400	0.02%
<b>Net Expenditures</b>	<u>2,286,513</u>	100%	<u>2,285,900</u>	100%	<u>2,288,200</u>	100%	<u>2,287,500</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>2,285,900</b>		<b>2,288,200</b>		<b>2,287,500</b>	
Reserve for Commitments			1,758,578		1,758,578		1,758,578	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<u>1,758,578</u>		<u>1,758,578</u>		<u>1,758,578</u>	

**GENERAL OBLIGATION DEBT SERVICE FUND (2010)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			16,971,121		16,125,242		12,007,243	
Reserved for Commitments			0		677,740		698,073	
<b>Projected Beginning Balance</b>			<b>16,971,121</b>		<b>16,802,982</b>		<b>12,705,316</b>	
<b>Revenues</b>								
Advalorem taxes - current	25,608,932	76.99%	26,235,932	77.81%	26,949,550	78.20%	27,685,272	78.59%
Advalorem taxes - delinquent	604,638	1.82%	484,617	1.44%	497,799	1.44%	511,388	1.45%
Penalties & Interest on taxes	0	0.00%	204,888	0.61%	210,461	0.61%	216,207	0.61%
USS Lexington contribution	267,750	0.80%	0	0.00%	0	0.00%	0	0.00%
TX State Aquarium contribution	358,795	1.08%	369,082	1.09%	380,155	1.10%	391,559	1.11%
Interest on investments	37,772	0.11%	26,056	0.08%	26,056	0.08%	26,056	0.07%
Net Inc/Dec in FV of Investmen	0	0.00%	0	0.00%		0.00%		0.00%
Recovery of prior year expendi	0	0.00%	0	0.00%		0.00%		0.00%
Trans for debt-Gen Fd	3,889,160	11.69%	3,436,651	10.19%	3,436,651	9.97%	3,436,651	9.76%
Transfer for debt-Hotel Occ Tx	2,490,140	7.49%	2,488,558	7.38%	2,488,558	7.22%	2,488,558	7.06%
Trans for debt-Stormwater	2,874	0.01%	0	0.00%		0.00%		0.00%
Trans for debt-Airport	0	0.00%	50,036	0.15%	50,036	0.15%	50,036	0.14%
Transfer for Airport GO Bonds	1,108	0.00%	0	0.00%		0.00%		0.00%
Trans for debt-Golf Ctrs Fd	322	0.00%	0	0.00%		0.00%		0.00%
Trans for debt-Marina Fd	558	0.00%	0	0.00%		0.00%		0.00%
Transfer fr Visitor's Facility	0	0.00%	187,822	0.56%	187,822	0.55%	187,822	0.53%
Transfer from Facilities Maint Fd	0	0.00%	235,231	0.70%	235,231	0.68%	235,231	0.67%
<b>Net Revenue</b>	<b>33,262,050</b>	<b>100%</b>	<b>33,718,873</b>	<b>100%</b>	<b>34,462,318</b>	<b>100%</b>	<b>35,228,781</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>33,718,873</b>		<b>34,462,318</b>		<b>35,228,781</b>	
<b>Expenditures</b>								
Principal retired	16,628,752	52.08%	18,063,940	53.31%	18,767,398	48.67%	14,745,462	51.33%
Interest	15,282,012	47.86%	15,803,072	46.63%	19,772,586	51.28%	13,962,108	48.80%
Paying agent fees	20,000	0.06%	20,000	0.06%	20,000	0.05%	20,000	0.07%
<b>Net Expenditures</b>	<b>31,930,764</b>	<b>100%</b>	<b>33,887,012</b>	<b>100%</b>	<b>38,559,984</b>	<b>100%</b>	<b>28,727,570</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>33,887,012</b>		<b>38,559,984</b>		<b>28,727,570</b>	
Reserve for Commitments			677,740		698,073		719,015	
Unreserved			16,125,242		12,007,243		18,487,512	
<b>Projected Ending Balance</b>			<b>16,802,982</b>		<b>12,705,316</b>		<b>19,206,527</b>	



**WATER FUND (4010)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Unreserved			28,261,935		448,926		7,365,616	
Reserved for Commitments			3,816,265		32,641,442		33,103,761	
<b>Projected Beginning Balance</b>			<b>32,078,200</b>		<b>33,090,368</b>		<b>40,469,378</b>	
<b>Revenues</b>								
<b>Operating Revenue</b>								
<b>Raw Water Sales</b>								
Raw water - Contract customers	9,774,284	8.40%	9,094,768	7.82%	9,683,115	7.78%	9,613,804	7.47%
Raw water - Ratepayer	19,640,172	16.89%	18,838,747	16.20%	18,850,613	15.14%	19,099,324	14.85%
Raw water supply developmt chg	1,928,712	1.66%	1,902,519	1.64%	1,908,588	1.53%	1,920,787	1.49%
Property rental-raw water	200,000	0.17%	300,000	0.26%	312,993	0.25%	312,993	0.24%
Subtotal	31,543,168		30,136,034		30,755,309		30,946,908	
<b>Treated Water Sales - Inside City Limits</b>								
ICL - Residential	31,282,871	26.90%	35,730,264	30.72%	38,561,598	30.97%	40,293,154	31.32%
ICL - Commercial and other	25,663,024	22.07%	25,958,191	22.32%	28,403,204	22.81%	29,858,788	23.21%
ICL - large volume users	2,310,124	1.99%	1,043,774	0.90%	1,107,037	0.89%	1,166,072	0.91%
GC - Irrigation	184,440	0.16%	187,069	0.16%	210,550	0.17%	221,084	0.17%
Subtotal	59,440,459		62,919,298		68,282,389		71,539,098	
<b>Treated Water Sales - Outside City</b>								
OCL - Commercial and other	2,256,804	1.94%	2,590,422	2.23%	2,917,345	2.34%	3,070,694	2.39%
OCL - Residential	23,999	0.02%	26,211	0.02%	29,400	0.02%	30,493	0.02%
OCL - Large volume users	13,977,183	12.02%	13,216,092	11.36%	14,141,712	11.36%	14,562,216	11.32%
Subtotal	16,257,986		15,832,725		17,088,457		17,663,403	
<b>Public Agency for Resale</b>								
OCL Wholesale	1,467,003	1.26%	1,471,634	1.27%	1,548,487	1.24%	1,593,596	1.24%
OCL Network	841,827	0.72%	825,271	0.71%	894,624	0.72%	917,014	0.71%
Subtotal	2,308,830		2,296,905		2,443,111		2,510,610	
<b>Total Operating Revenue</b>	109,550,443		111,184,962		118,569,266		122,660,019	
<b>Other Operating Revenue</b>								
TX Blackout Prevention Pgm	40,000	0.03%	45,000	0.04%	42,410	0.03%	42,834	0.03%
Service connections	185,047	0.16%	150,053	0.13%	112,152	0.09%	113,274	0.09%
Tap Fees	275,000	0.24%	325,000	0.28%	283,817	0.23%	286,655	0.22%
<b>Total Other Operating Revenue</b>	500,047		520,053		438,379		442,763	
<b>Non-Operating Revenue</b>								
Disconnect fees	462,618	0.40%	648,377	0.56%	1,072,718	0.86%	1,072,718	0.83%
Late fees on delinquent accts	690,641	0.59%	696,987	0.60%	1,162,112	0.93%	1,162,112	0.90%
Late fees on returned check pa	6,297	0.01%	4,763	0.00%	4,811	0.00%	4,859	0.00%
Tampering fees	95,000	0.08%	114,600	0.10%	120,330	0.10%	126,347	0.10%
Meter charges	24,000	0.02%	23,000	0.02%	23,000	0.02%	23,000	0.02%
Fire hydrant charges	20,000	0.02%	18,000	0.02%	18,000	0.01%	18,000	0.01%
Lab charges-other	45,000	0.04%	54,560	0.05%	55,651	0.04%	55,651	0.04%
Lab charges-interdepartment	275,000	0.24%	251,252	0.22%	251,252	0.20%	251,252	0.20%
Interest on investments	56,331	0.05%	34,355	0.03%	28,278	0.02%	28,278	0.02%
Property rentals	21,723	0.02%	23,600	0.02%	22,441	0.02%	22,441	0.02%
Sale of scrap/city property	60,000	0.05%	75,000	0.06%	76,350	0.06%	76,350	0.06%
Environmental Progs Cost Recov	403,680	0.35%	463,764	0.40%	463,764	0.37%	463,764	0.36%

**WATER FUND (4010)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
ACM for Public Works Cost Reco	156,264	0.13%	119,964	0.10%	119,964	0.10%	119,964	0.09%
Interdepartmental Services	0	0.00%	132,516	0.11%	132,516	0.11%	132,516	0.10%
Transfer from Gas Division	2,000,000	1.72%	-	0.00%	-	0.00%	-	0.00%
Transfr fr Choke Canyon Fd	1,750,163	1.50%	1,750,163	1.50%	1,750,163	1.41%	1,750,163	1.36%
Contribution from Federal Gov	180,000	0.15%	200,000	0.17%	220,000	0.18%	220,000	0.17%
<b>Total Non-Operating Revenue</b>	<b>6,246,717</b>		<b>4,610,901</b>		<b>5,521,350</b>		<b>5,527,414</b>	
<b>Net Revenue</b>	<b>116,297,207</b>	<b>100%</b>	<b>116,315,916</b>	<b>100%</b>	<b>124,528,995</b>	<b>100%</b>	<b>128,630,196</b>	<b>100%</b>
Proposed Changes								
Change #1			-		-		-	
Proposed Change Total			-		-		-	
<b>Total Revenue</b>			<b>116,315,916</b>		<b>124,528,995</b>		<b>128,630,196</b>	
<hr/>								
<b>Expenditures</b>								
ACM Public Works, Util & Trans	284,750	0.26%	259,111	0.22%	270,457	0.23%	280,491	0.24%
Economic Dev-Util Syst(Water)	150,624	0.14%	163,788	0.14%	167,064	0.14%	170,405	0.14%
Water administration	4,505,050	4.13%	3,579,027	3.10%	3,636,046	3.13%	3,716,124	3.14%
Water Geographic Info Systems	783,759	0.72%	718,116	0.62%	754,824	0.65%	780,534	0.66%
Water Utility Support Svc Grp	93,606	0.09%	90,962	0.08%	131,102	0.11%	135,953	0.12%
Utility Office Cost	581,898	0.53%	648,486	0.56%	676,575	0.58%	692,825	0.59%
Utility Field Operations Cost	645,526	0.59%	684,072	0.59%	765,899	0.66%	787,016	0.67%
Public Education & Communicati	472,931	0.43%	402,902	0.35%	435,890	0.38%	447,378	0.38%
Environmental Services	538,236	0.49%	545,607	0.47%	526,357	0.45%	542,785	0.46%
Wesley Seale Dam	1,191,498	1.09%	1,308,902	1.14%	1,164,605	1.00%	1,198,796	1.01%
Sunrise Beach	339,895	0.31%	343,452	0.30%	283,257	0.24%	289,062	0.24%
Choke Canyon Dam	936,319	0.86%	924,071	0.80%	774,319	0.67%	797,471	0.67%
Environmental Studies	250,000	0.23%	340,000	0.29%	346,800	0.30%	353,736	0.30%
Water Supply Development	353,486	0.32%	209,475	0.18%	216,779	0.19%	212,804	0.18%
Nueces River Authority	336,000	0.31%	262,000	0.23%	299,900	0.26%	304,898	0.26%
Lake Texana Pipeline	917,715	0.84%	838,707	0.73%	994,154	0.86%	1,016,270	0.86%
Water purchased - LNRA	8,785,871	8.05%	9,201,648	7.98%	9,385,681	8.08%	9,573,395	8.10%
Supplemental Water Sources - w	100,000	0.09%	-	0.00%	-	0.00%	-	0.00%
Rincon Bayou Pump Station	156,996	0.14%	169,000	0.15%	156,601	0.13%	161,222	0.14%
Stevens RW Diversions	957,000	0.88%	610,000	0.53%	712,918	0.61%	731,656	0.62%
RW Delivery Systems	80,000	0.07%	-	0.00%	-	0.00%	-	0.00%
Source Water Protection	100,500	0.09%	25,500	0.02%	42,677	0.04%	43,197	0.04%
Stevens Filter Plant	13,502,408	12.38%	13,132,678	11.39%	13,244,739	11.40%	13,546,089	11.46%
Water Quality	880,484	0.81%	1,056,302	0.92%	1,036,983	0.89%	1,064,324	0.90%
Treated Water Delivery System	8,751,594	8.02%	9,050,079	7.85%	9,408,736	8.10%	9,659,565	8.17%
Water Utilities Lab	1,242,803	1.14%	1,037,631	0.90%	1,105,262	0.95%	1,135,867	0.96%
Uncollectible accounts	1,156,843	1.06%	754,584	0.65%	1,182,301	1.02%	1,268,474	1.07%
Other Financing Charges	38,502	0.04%	0	0.00%	0	0.00%	0	0.00%
Lake Texana Pipeline debt	7,944,963	7.28%	7,944,713	6.89%	7,944,713	6.84%	7,944,713	6.72%
LNRA pump station debt	746,150	0.68%	744,025	0.65%	744,025	0.64%	744,025	0.63%
Bureau of Reclamation debt	4,995,163	4.58%	4,995,163	4.33%	4,995,163	4.30%	4,995,163	4.23%
Transfer to General Fund	1,285,068	1.18%	1,779,552	1.54%	1,779,552	1.53%	1,779,552	1.51%
Transfer to Storm Water Fund	23,886,465	21.89%	25,974,552	22.53%	27,423,276	23.61%	29,190,051	24.70%
Transfer to Debt Svc Reserve	710,277	0.65%	896,701	0.78%	896,701	0.77%	896,701	0.76%
Transfer to Util Sys Debt Fund	20,508,295	18.80%	24,766,173	21.48%	22,788,986	19.62%	21,857,050	18.50%
Transfer to Maint Services Fd	496,440	0.46%	1,094,440	0.95%	1,094,440	0.94%	1,094,440	0.93%

**WATER FUND (4010)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Reserve Appropriations-Water	400,000	0.37%	752,329	0.65%	752,329	0.65%	752,329	0.64%
<b>Net Expenditures</b>	<b>109,107,112</b>	<b>100%</b>	<b>115,303,748</b>	<b>100%</b>	<b>116,139,111</b>	<b>100%</b>	<b>118,164,361</b>	<b>100%</b>
Proposed Changes								
Change #1 -increased chemical cost			<u>                    </u>		<u>1,010,875</u>		<u>1,010,875</u>	
Proposed Change Total			<u>0</u>		<u>1,010,875</u>		<u>1,010,875</u>	
<b>Total Expenditures</b>			<b>115,303,748</b>		<b>117,149,986</b>		<b>119,175,236</b>	
Reserve for Commitments			32,641,442		33,103,761		33,610,074	
Unreserved			<u>448,926</u>		<u>7,365,616</u>		<u>16,314,264</u>	
<b>Projected Ending Balance</b>			<b>33,090,368</b>		<b>40,469,378</b>		<b>49,924,338</b>	

**CHOKE CANYON FUND (4050)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Unreserved			-		-		-	
Reserved for Commitments			<u>23,192,550</u>		<u>21,523,694</u>		<u>19,855,170</u>	
<b>Projected Beginning Balance</b>			<b>23,192,550</b>		<b>21,523,694</b>		<b>19,855,170</b>	
<b>Revenues</b>								
Contribution from Three Rivers	13,000	11.37%	15,000	18.45%	15,000	18.37%	15,000	18.30%
Interest on investments	101,364	88.63%	66,307	81.55%	66,639	81.63%	66,972	81.70%
Net Inc/Dec in FV of Investment	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Interest earned-interfund borrr	-	0.00%	-	0.00%	-	0.00%	-	0.00%
<b>Net Revenue</b>	<b><u>114,364</u></b>	<b>100%</b>	<b><u>81,307</u></b>	<b>100%</b>	<b><u>81,639</u></b>	<b>100%</b>	<b><u>81,972</u></b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			-		-		-	
<b>Proposed Change Total</b>			<b>-</b>		<b>-</b>		<b>-</b>	
<b>Total Revenues</b>			<b>81,307</b>		<b>81,639</b>		<b>81,972</b>	
<hr/>								
<b>Expenditures</b>								
Transfer to Water Fund	<u>1,750,163</u>	100%	<u>1,750,163</u>	100%	<u>1,750,163</u>	100%	<u>1,750,163</u>	100%
<b>Net Expenditures</b>	<b><u>1,750,163</u></b>	<b>100%</b>	<b><u>1,750,163</u></b>	<b>100%</b>	<b><u>1,750,163</u></b>	<b>100%</b>	<b><u>1,750,163</u></b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			-		-		-	
<b>Proposed Change Total</b>			<b>-</b>		<b>-</b>		<b>-</b>	
<b>Total Expenditures</b>			<b>1,750,163</b>		<b>1,750,163</b>		<b>1,750,163</b>	
Reserve for Commitments			21,523,694		19,855,170		18,186,978	
Unreserved			-		-		-	
<b>Projected Ending Balance</b>			<b><u>21,523,694</u></b>		<b><u>19,855,170</u></b>		<b><u>18,186,979</u></b>	

**GAS FUND (4130)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
Unreserved		7,766,793	4,114,594	3,700,131
Reserved for Commitments		9,675	4,049,601	4,271,439
<b>Projected Beginning Balance</b>		<u>7,776,468</u>	<u>8,164,196</u>	<u>7,971,570</u>
<b>Revenues</b>				
<b>Operating Revenue</b>				
<b>Inside City Limits (ICL)</b>				
ICL - Residential	9,116,572	9,672,069	9,672,069	9,672,069
ICL - Commercial and other	4,533,863	4,721,011	4,721,011	4,721,011
ICL - large volume users	449,220	491,896	491,896	491,896
City use	3,728	3,295	0	0
Non metered consumer sales	-	-	0	0
Compressed natural gas	5,000	37,117	15,963	16,213
<b>Subtotal</b>	<u>14,108,383</u>	<u>14,925,388</u>	<u>14,900,940</u>	<u>14,901,190</u>
<b>Outside City Limits (OCL)</b>				
OCL - Commercial and other	91,340	90,328	90,328	90,328
<b>Subtotal</b>	<u>91,340</u>	<u>90,328</u>	<u>90,328</u>	<u>90,328</u>
<b>Total Operating Revenue</b>	<u>14,199,723</u>	<u>15,015,716</u>	<u>14,991,268</u>	<u>14,991,518</u>
<b>Other Operating Revenue</b>				
Purchased gas adjustment	24,724,363	16,606,163	26,612,663	27,143,583
Service connections	114,953	92,947	103,950	103,950
Tampering fees	12,000	12,000	12,486	12,486
Recovery of Pipeline Fees	45,000	36,000	37,457	37,457
<b>Total Other Operating Revenue</b>	<u>24,896,316</u>	<u>16,747,110</u>	<u>26,766,556</u>	<u>27,297,476</u>
<b>Non-Operating Revenue</b>				
Oil well drilling fees	145,800	130,900	136,196	136,196
Disconnect fees	287,382	401,623	417,873	417,873
Late fees on delinquent accts	438,299	370,082	385,048	385,048
Late fees on returned check pa	3,996	2,532	2,631	2,631
Utility relocation charge	-	21,000	21,850	21,850
Inactive account consumption	-	-	-	-
Meter charges	150	125	130	130
Tap Fees	34,800	40,800	50,289	50,289
Appliance & parts sales	18,960	18,840	23,222	23,222
Appliance service calls	7,200	5,820	7,174	7,174
Interest on investments	-	-	7,575	7,575
Net Inc/Dec in FV of Investmen	-	-	-	-
Interest earned-interfund borr	-	-	-	-
Recovery on damage claims	-	50,000	52,023	52,023
Oil and gas leases	-	-	0	0
Sale of scrap/city property	4,440	3,960	4,120	4,120
Purchase discounts	-	18,000	18,728	18,728
Interdepartmental Services	128,628	128,628	133,832	133,832
<b>Total Non-Operating Revenue</b>	<u>1,069,655</u>	<u>1,192,310</u>	<u>1,260,691</u>	<u>1,260,691</u>
<b>Net Revenue</b>	<u>40,165,694</u>	<u>32,955,136</u>	<u>43,018,515</u>	<u>43,549,685</u>

**GAS FUND (4130)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
<b>Proposed Changes</b>				
Change #1 - Ten additional busses to run on CNG per year		-	26,290	26,290
<b>Proposed Change Total</b>		-	26,290	26,290
<b>Total Revenue</b>		<b>32,955,136</b>	<b>43,044,805</b>	<b>43,575,975</b>
<hr/>				
<b>Expenditures</b>				
Oil and Gas Well Division	221,634	209,761	207,510	214,422
Economic Dev-Util Syst(Gas)	75,204	62,124	63,366	64,634
Utility Office Cost	364,620	395,904	413,052	422,973
Utility Field Operations Cost	404,472	417,636	467,593	480,484
Gas administration	2,636,178	2,443,774	3,130,198	3,200,784
Natural Gas Purchased	24,336,684	16,407,703	26,190,374	26,714,182
Compressed natural gas	69,000	74,500	64,523	65,227
Service and Operations	2,953,178	2,804,063	2,859,730	2,955,103
Gas pressure & measurement	1,078,158	1,085,670	1,147,023	1,185,614
Gas construction	4,486,420	4,720,527	4,949,942	5,103,207
Gas Load Development	496,173	513,157	515,627	529,154
Operation Heat Help	750	750	765	780
CGS - Gas Appliances	37,900	37,900	38,658	39,431
Gas-Engineering Design	279,871	320,652	334,425	347,048
Uncollectible accounts	677,476	400,665	258,223	258,227
Other Financing Charges	1,820	1,820	1,856	1,894
Transfer to General Fund	468,576	670,380	670,380	670,380
Transfer to Water Fund	2,000,000	-	-	-
Transfer to Debt Svc Reserve	42,199	43,216	43,216	43,216
Transfer to Util Sys Debt Fund	824,115	949,468	873,232	873,274
Transfer to Maint Services Fd	525,664	525,664	525,664	525,664
Reserve Appropriations-Gas	427,670	482,073	482,073	482,073
<b>Net Expenditures</b>	<b>42,407,762</b>	<b>32,567,408</b>	<b>43,237,430</b>	<b>44,177,771</b>
<b>Proposed Changes</b>				
Change #1		-	-	-
<b>Proposed Change Total</b>		-	-	-
<b>Total Expenditures</b>		<b>32,567,408</b>	<b>43,237,430</b>	<b>44,177,771</b>
Reserve for Commitments		4,049,601	4,271,439	4,375,572
Unreserved		4,114,594	3,700,131	2,994,202
<b>Projected Ending Balance</b>		<b>8,164,196</b>	<b>7,971,570</b>	<b>7,369,774</b>

**WASTEWATER FUND (4200)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
Unreserved		28,492,296	266,893	0
Reserved for Commitments		415,000	15,513,041	17,103,377
<b>Projected Beginning Balance</b>		<b>28,907,296</b>	<b>15,779,934</b>	<b>17,103,377</b>
<b>Revenues</b>				
<b>Operating Revenue</b>				
<b>Inside City Limits (ICL)</b>				
ICL - Commercial and other City use	16,633,475	17,234,506	18,235,256	18,974,935
ICL - Single family residential	39,116,679	38,136,784	41,671,204	43,331,798
ICL - Multi-family residential	500,000	500,000	-	-
<b>Subtotal</b>	<b>56,250,154</b>	<b>55,927,590</b>	<b>59,906,460</b>	<b>62,306,733</b>
<b>Outside City Limits (OCL)</b>				
OCL - Commercial and other	277,322	284,182	298,827	310,963
<b>Subtotal</b>	<b>277,322</b>	<b>284,182</b>	<b>298,827</b>	<b>310,963</b>
<b>Total Operating Revenue</b>	<b>56,527,476</b>	<b>56,211,772</b>	<b>60,205,287</b>	<b>62,617,696</b>
<b>Other Operating Revenue</b>				
Tap Fees	92,000	100,000	122,573	119,647
Wastewater hauling fees	29,000	30,000	36,589	35,715
Pretreatment lab fees	33,567	20,000	23,783	23,215
Wastewater surcharge	1,170,075	1,100,000	1,095,374	1,114,317
<b>Total Other Operating Revenue</b>	<b>1,324,642</b>	<b>1,250,000</b>	<b>1,278,319</b>	<b>1,292,894</b>
<b>Non-Operating Revenue</b>				
Recovery of charged off accts	-	-	-	-
Late fees on delinquent accts	571,060	732,931	735,629	735,629
Late fees on returned check pa	5,207	5,008	5,058	5,109
Inactive account consumption	-	-	-	-
Interest on investments	52,888	35,175	41,868	41,868
Net Inc/Dec in FV of Investmen	-	-	-	-
Interest earned-interfund borr	-	-	-	-
Recovery on damage claims	-	-	-	-
Property rentals	5,000	18,053	18,053	18,053
Oil and gas leases	10,984	11,863	7,344	7,344
Sale of scrap/city property	-	-	-	-
Purchase discounts	-	-	-	-
<b>Total Non-Operating Revenue</b>	<b>645,139</b>	<b>803,030</b>	<b>807,952</b>	<b>808,003</b>
<b>Total Revenue</b>	<b>58,497,257</b>	<b>58,264,802</b>	<b>62,291,558</b>	<b>64,718,593</b>
<b>Proposed Changes</b>				
Change #1 - Increase in fees/rates		0	5,785,393	2,339,996
<b>Proposed Changes Total</b>		<b>0</b>	<b>5,785,393</b>	<b>2,339,996</b>
<b>Total Revenues</b>		<b>58,264,802</b>	<b>68,076,951</b>	<b>67,058,589</b>

**WASTEWATER FUND (4200)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
<b>Expenditures</b>				
Economic Dev-Util Syst(WW)	107,004	110,280	112,486	114,735
Utility Office Cost	551,760	605,844	632,086	647,267
Utility Field Operations Cost	612,084	639,084	715,530	735,257
Wastewater Administration	5,319,833	4,610,253	6,742,189	6,881,561
Broadway Wastewater Plant	2,058,724	2,185,271	2,203,143	2,261,397
Oso Wastewater Plant	4,914,343	5,157,746	5,258,749	5,381,352
Greenwood Wastewater Plant	2,427,032	2,569,431	2,722,568	2,786,045
Allison Wastewater Plant	1,759,559	1,926,603	1,897,552	1,943,163
Laguna Madre Wastewater Plant	1,106,300	1,152,909	1,125,293	1,155,487
Whitecap Wastewater Plant	711,737	841,231	812,176	831,458
Lift Station Operation & Maint	2,638,555	2,512,736	2,556,255	2,613,650
Wastewater Pretreatment	411,143	411,764	432,570	447,107
Wastewater Collection System	8,853,176	8,896,664	9,232,539	9,486,490
Wastewater Elect & Instru Supp	722,112	823,144	897,047	929,505
Uncollectible accounts	926,035	793,498	1,135,159	1,216,603
Other Financing Charges	89,250	0	0	0
Transfer to General Fund	804,696	1,081,680	1,081,680	1,081,680
Transfer to Debt Svc Reserve	869,417	1,131,274	1,131,274	1,131,274
Transfer to Wastewater CIP	0	11,000,000	0	0
Transfer to Util Sys Debt Fund	15,768,161	21,564,851	19,687,312	18,975,642
Transfer to Maint Services Fd	245,076	1,056,076	1,056,076	1,056,076
Reserve Appropriations -WWater	2,000,000	2,321,824	2,321,824	2,321,824
<b>Net Expenditures</b>	<b>52,895,995</b>	<b>71,392,163</b>	<b>61,753,508</b>	<b>61,997,573</b>
<b>Proposed Changes</b>				
Change #1 - Collection System Line Cleaning & Televising	-	-	3,000,000	3,000,000
Change #2 - Oso WWTP Break Point Chlorination	-	-	2,000,000	2,000,000
			<u>5,000,000</u>	<u>5,000,000</u>
<b>Total Expenditures</b>		<b>71,392,163</b>	<b>66,753,508</b>	<b>66,997,573</b>
Reserve for Commitments		15,513,041	17,103,377	17,164,393
Unreserved		<u>266,893</u>	<u>0</u>	<u>0</u>
<b>Projected Ending Balance</b>		<b>15,779,934</b>	<b>17,103,377</b>	<b>17,164,393</b>



**STORM WATER FUND (4300)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			8,476,635		0		3,176,159	
Reserved for Commitments			0		5,476,635		6,163,768	
<b>Projected Beginning Balance</b>			<b>8,476,635</b>		<b>5,476,635</b>		<b>9,339,927</b>	
<b>Revenues</b>								
Transfer fr Water Division	23,886,465	100%	25,974,552	100%	28,039,633	100%	29,698,032	100%
<b>Net Revenue</b>	<b>23,886,465</b>	<b>100%</b>	<b>25,974,552</b>	<b>100%</b>	<b>28,039,633</b>	<b>100%</b>	<b>29,698,032</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Fee Inc for new reg. requirements			-		478,731		420,349	
<b>Proposed Change Total</b>			<b>0</b>		<b>478,731</b>		<b>420,349</b>	
<b>Total Revenues</b>			<b>25,974,552</b>		<b>28,518,364</b>		<b>30,118,381</b>	
<b>Expenditures</b>								
Economic Dev-Util Syst(St Wtr)	46,128	0.20%	46,344	0.16%	47,271	0.20%	48,216	0.20%
Utility Office Cost	580,296	2.51%	646,644	2.23%	674,653	2.79%	690,857	2.82%
Storm Water administration	2,007,491	8.69%	1,803,879	6.23%	1,709,752	7.07%	1,745,680	7.13%
Storm Water Maint & Operations	7,075,358	30.64%	6,449,357	22.26%	6,851,508	28.34%	7,041,755	28.77%
Storm Water Environ Svc	480,378	2.08%	477,667	1.65%	501,638	2.07%	518,329	2.12%
Storm Water Education Svc	527,502	2.28%	531,430	1.83%	545,697	2.26%	564,735	2.31%
Storm Water Pump Stations	560,079	2.43%	577,229	1.99%	637,133	2.64%	655,415	2.68%
Other Financing Charges	53,540	0.23%	-	0.00%	-	0.00%	-	0.00%
Transfer to General Fund	461,148	2.00%	619,944	2.14%	619,944	2.56%	619,944	2.53%
Transfer to Debt Service	2,874	0.01%	-	0.00%	-	0.00%	-	0.00%
Transfer to Storm Water CIP Fu	-	0.00%	3,000,000	10.35%	-	0.00%	-	0.00%
Transfer to Debt Svc Reserve	396,816	1.72%	611,858	2.11%	611,858	2.53%	611,858	2.50%
Transfer to Util Sys Debt Fund	9,868,583	42.74%	13,359,855	46.11%	11,126,543	46.02%	11,127,694	45.47%
Transfer to Maint Services Fd	931,328	4.03%	577,328	1.99%	577,328	2.39%	577,328	2.36%
Reserve Approp - Storm Water	100,000	0.43%	273,016	0.94%	273,016	1.13%	273,016	1.12%
<b>Net Expenditures</b>	<b>23,091,522</b>	<b>100%</b>	<b>28,974,552</b>	<b>100%</b>	<b>24,176,341</b>	<b>100%</b>	<b>24,474,827</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - New regulatory requirements			-		478,731		420,349	
<b>Proposed Change Total</b>			<b>-</b>		<b>478,731</b>		<b>420,349</b>	
<b>Total Expenditures</b>			<b>28,974,552</b>		<b>24,655,072</b>		<b>24,895,176</b>	
Reserve for Commitments			5,476,635		6,163,768		6,223,794	
Unreserved			0		3,176,159		8,339,338	
<b>Projected Ending Balance</b>			<b>5,476,635</b>		<b>9,339,927</b>		<b>14,563,132</b>	

**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			3,266,501		5,236,684		5,236,684	
<b>Projected Beginning Balance</b>			<b>3,266,501</b>		<b>5,236,684</b>		<b>5,236,684</b>	
<b>Revenues</b>								
Interest on investments	21,408	0.10%	13,482	0.05%	13,482	0.06%	13,482	0.06%
Cont. from Fed. (BAB's Credit)	0	0.00%	394,882	1.51%	394,882	1.64%	394,882	1.70%
Trans for debt-Water	20,508,295	96.56%	24,766,173	94.99%	22,788,986	94.58%	21,857,050	94.37%
Transfer for debt svc reserve	710,277	3.34%	896,701	3.44%	896,701	3.72%	896,701	3.87%
<b>Net Revenue</b>	<b>21,239,980</b>	<b>100%</b>	<b>26,071,238</b>	<b>100%</b>	<b>24,094,051</b>	<b>100%</b>	<b>23,162,115</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>26,071,238</b>		<b>24,094,051</b>		<b>23,162,115</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	12,286,570	56.52%	13,041,485	54.11%	13,843,579	57.46%	13,519,202	58.37%
Interest	9,441,225	43.43%	11,048,070	45.84%	10,238,972	42.50%	9,631,413	41.58%
Paying agent fees	10,500	0.05%	11,500	0.05%	11,500	0.05%	11,500	0.05%
<b>Net Expenditures</b>	<b>21,738,295</b>	<b>100%</b>	<b>24,101,055</b>	<b>100%</b>	<b>24,094,051</b>	<b>100%</b>	<b>23,162,115</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>24,101,055</b>		<b>24,094,051</b>		<b>23,162,115</b>	
Reserve for Commitments			5,236,684		5,236,684		5,236,684	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<b>5,236,684</b>		<b>5,236,684</b>		<b>5,236,684</b>	

**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			3,320,605		5,138,783		5,138,783	
<b>Projected Beginning Balance</b>			<u>3,320,605</u>		<u>5,138,783</u>		<u>5,138,783</u>	
<b>Revenues</b>								
Interest on investments	18,583	0.11%	11,905	0.05%	11,905	0.06%	11,905	0.06%
Contr. From Fed. Govt. (BAB's Credit)	0	0.00%	547,555	2.35%	547,555	2.56%	547,555	2.65%
Transfer for debt svc reserve	869,417	5.22%	1,131,274	4.86%	1,131,274	5.29%	1,131,274	5.47%
Trans for debt-Wastewater	15,768,161	94.67%	21,564,851	92.73%	19,687,312	92.09%	18,975,642	91.82%
<b>Net Revenue</b>	<u>16,656,160</u>	100%	<u>23,255,585</u>	100%	<u>21,378,046</u>	100%	<u>20,666,376</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Revenues</b>			<b>23,255,585</b>		<b>21,378,046</b>		<b>20,666,376</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	9,745,412	55.57%	10,368,800	48.37%	11,146,045	52.14%	10,937,705	52.93%
Interest	7,783,721	44.38%	11,059,608	51.59%	10,223,001	47.82%	9,719,671	47.03%
Paying agent fees	9,000	0.05%	9,000	0.04%	9,000	0.04%	9,000	0.04%
<b>Net Expenditures</b>	<u>17,538,132</u>	100%	<u>21,437,407</u>	100%	<u>21,378,046</u>	100%	<u>20,666,376</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>21,437,407</b>		<b>21,378,046</b>		<b>20,666,376</b>	
Reserve for Commitments*			5,138,783		5,138,783		5,138,783	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<u>5,138,783</u>		<u>5,138,783</u>		<u>5,138,783</u>	

**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved								
Reserved for Commitments			298,184		369,708		369,708	
<b>Projected Beginning Balance</b>			<u>298,184</u>		<u>369,708</u>		<u>369,708</u>	
<b>Revenues</b>								
Interest on investments	456	0.04%	308	0.03%	308	0.03%	308	0.03%
Contr. From Fed. Govt. (BAB's Credit)	0	0.00%	60,694	5.76%	60,694	6.21%	60,694	6.21%
Transfer for debt svc reserve	71,807	6.88%	43,216	4.10%	43,216	4.42%	43,216	4.42%
Trans for debt-Gas	972,177	93.08%	949,468	90.11%	873,232	89.34%	873,274	89.34%
<b>Net Revenue</b>	<u>1,044,440</u>	100%	<u>1,053,686</u>	100%	<u>977,450</u>	100%	<u>977,492</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Revenues</b>			<b>1,053,686</b>		<b>977,450</b>		<b>977,492</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	358,489	39.30%	340,756	34.69%	349,137	35.72%	363,598	37.20%
Interest	552,438	60.56%	639,656	65.13%	626,563	64.10%	612,144	62.62%
Paying agent fees	1,250	0.14%	1,750	0.18%	1,750	0.18%	1,750	0.18%
<b>Net Expenditures</b>	<u>912,177</u>	100%	<u>982,162</u>	100%	<u>977,450</u>	100%	<u>977,492</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>982,162</b>		<b>977,450</b>		<b>977,492</b>	
Reserve for Commitments*			369,708		369,708		369,708	
Unreserved			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Projected Ending Balance</b>			<b>369,708</b>		<b>369,708</b>		<b>369,708</b>	

**STORM WATER SYSTEM REVENUE DEBT SERVICE FUND (4430)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			2,743,950		3,549,161		3,549,161	
<b>Projected Beginning Balance</b>			<u>2,743,950</u>		<u>3,549,161</u>		<u>3,549,161</u>	
<b>Revenues</b>								
Interest on investments	4,060	0.04%	3,353	0.02%	3,353	0.03%	3,353	0.03%
Contr. from Fed. Govt. (BAB's Credit)	0	0.00%	278,538	1.95%	278,538	2.08%	278,538	2.08%
Transfer for debt svc reserve	396,816	3.86%	611,858	4.29%	611,858	4.56%	611,858	4.56%
Trans for debt-Stormwater	9,868,583	96.10%	13,359,855	93.73%	12,511,525	93.33%	12,512,676	93.33%
<b>Net Revenue</b>	<u>10,269,459</u>	100%	<u>14,253,604</u>	100%	<u>13,405,274</u>	100%	<u>13,406,425</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Revenues</b>			<b>14,253,604</b>		<b>13,405,274</b>		<b>13,406,425</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	4,761,450	44.71%	5,333,470	39.66%	5,684,856	42.41%	5,933,856	44.26%
Interest	5,879,833	55.22%	8,107,123	60.28%	7,712,478	57.53%	7,464,486	55.68%
Paying agent fees	7,300	0.07%	7,800	0.06%	7,940	0.06%	8,083	0.06%
<b>Net Expenditures</b>	<u>10,648,583</u>	100%	<u>13,448,393</u>	100%	<u>13,405,274</u>	100%	<u>13,406,425</u>	100%
<b>Proposed Changes</b>								
Change #1			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>13,448,393</b>		<b>13,405,274</b>		<b>13,406,425</b>	
Reserve for Commitments			3,549,161		3,549,161		3,549,161	
Unreserved			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Projected Ending Balance</b>			<u>3,549,161</u>		<u>3,549,161</u>		<u>3,549,161</u>	

**AIRPORT FUND (4610)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			5,096,450		3,145,301		2,849,294	
Reserved for Commitments			0		1,849,046		1,903,140	
<b>Projected Beginning Balance</b>			<b>5,096,450</b>		<b>4,994,347</b>		<b>4,752,434</b>	
<b>Revenues</b>								
Landing fees	663,816	9.18%	651,600	8.93%	661,374	8.97%	674,601	9.04%
Airline space rental	1,066,200	14.74%	1,094,976	15.01%	1,111,401	15.08%	1,133,629	15.20%
Apron charges	293,040	4.05%	300,000	4.11%	304,500	4.13%	310,590	4.16%
Fuel flowage fees	80,400	1.11%	80,400	1.10%	80,400	1.09%	80,400	1.08%
Cargo Facility Rental	20,040	0.28%	20,340	0.28%	20,340	0.28%	20,340	0.27%
Resale - Electric Power - Term	84,000	1.16%	84,000	1.15%	84,000	1.14%	84,000	1.13%
Fixed based operator revenue c	124,800	1.73%	124,800	1.71%	124,800	1.69%	124,800	1.67%
Security service	308,460	4.26%	308,460	4.23%	313,087	4.25%	319,349	4.28%
Airline Janitorial Services	39,300	0.54%	39,300	0.54%	39,890	0.54%	40,488	0.54%
Tenant maintenance services	0	0.00%	1,200	0.02%	1,200	0.02%	1,200	0.02%
Agricultural leases	75,000	1.04%	50,000	0.69%	50,000	0.68%	50,000	0.67%
Rent - commercial non-aviation	151,320	2.09%	124,224	1.70%	124,224	1.69%	124,224	1.67%
Gift shop concession	109,920	1.52%	110,004	1.51%	110,004	1.49%	110,004	1.47%
Auto rental concession	1,260,000	17.42%	1,272,000	17.44%	1,284,720	17.43%	1,297,567	17.39%
Restaurant concession	87,600	1.21%	85,200	1.17%	85,200	1.16%	85,200	1.14%
Automated teller machines	12,000	0.17%	12,000	0.16%	12,000	0.16%	12,000	0.16%
Advertising space concession	45,064	0.62%	43,464	0.60%	43,464	0.59%	43,464	0.58%
Airport Badging Fees	24,000	0.33%	24,000	0.33%	24,000	0.33%	24,000	0.32%
TSA-Check Point Fees	122,466	1.69%	122,466	1.68%	122,466	1.66%	122,466	1.64%
Terminal Space Rental-other	491,028	6.79%	492,396	6.75%	499,782	6.78%	507,279	6.80%
Parking lot	1,151,721	15.92%	1,183,237	16.22%	1,195,069	16.21%	1,207,020	16.18%
Parking fines-Airport	100	0.00%	100	0.00%	100	0.00%	100	0.00%
Premium Covered Parking	619,012	8.56%	655,201	8.98%	661,753	8.98%	668,371	8.96%
Rent-a-car parking	59,760	0.83%	59,760	0.82%	59,760	0.81%	59,760	0.80%
Rent-a-car Security Fee	204,000	2.82%	216,000	2.96%	218,160	2.96%	220,342	2.95%
Trash hauling - caterer	4,836	0.07%	4,908	0.07%	4,908	0.07%	4,908	0.07%
Ground transportation	30,000	0.41%	30,000	0.41%	30,000	0.41%	30,000	0.40%
Other revenue	1,200	0.02%	1,200	0.02%	1,200	0.02%	1,200	0.02%
Interest on investments	12,283	0.17%	8,246	0.11%	8,246	0.11%	8,246	0.11%
Net Inc/Dec in FV of Investmen	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Interest earned-interfund borr	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Recovery on damage claims	1,000	0.01%	1,000	0.01%	1,000	0.01%	1,000	0.01%
Oil and gas leases	60,000	0.83%	54,000	0.74%	54,000	0.73%	54,000	0.72%
Oil & gas leases-interdept	4,980	0.07%	3,600	0.05%	3,600	0.05%	3,600	0.05%
Sale of scrap/city property	1,000	0.01%	1,000	0.01%	1,000	0.01%	1,000	0.01%
Purchase discounts	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Transfer fr-Airport Cap Res Fd	25,896	0.36%	35,000	0.48%	35,000	0.47%	35,000	0.47%
<b>Net Revenue</b>	<b>7,234,242</b>	<b>100%</b>	<b>7,294,082</b>	<b>100%</b>	<b>7,370,647</b>	<b>100%</b>	<b>7,460,147</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - New Coast Guard Facility			0		0		200,000	
<b>Proposed Change Total</b>			<b>0</b>		<b>0</b>		<b>200,000</b>	
<b>Total Revenues</b>			<b>7,294,082</b>		<b>7,370,647</b>		<b>7,660,147</b>	

**AIRPORT FUND (4610)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
<b>Expenditures</b>								
Airport Administration	1,098,197	16.31%	1,079,337	14.59%	1,090,130	14.67%	1,101,031	14.68%
Airfield	407,229	6.05%	208,983	2.83%	211,073	2.84%	213,184	2.84%
Airport Facilities	298,448	4.43%	378,201	5.11%	381,983	5.14%	385,803	5.14%
Airport custodial maint	459,511	6.82%	444,245	6.01%	448,687	6.04%	453,174	6.04%
Airport Parking/Transportation	392,424	5.83%	387,123	5.23%	390,994	5.26%	394,904	5.26%
Airport bldg maintenance	1,470,887	21.84%	1,403,448	18.98%	1,417,483	19.07%	1,431,658	19.08%
Airport Public Safety	1,486,504	22.08%	1,818,911	24.59%	1,837,100	24.72%	1,855,471	24.73%
Airport - Operations	618,430	9.18%	832,830	11.26%	841,158	11.32%	849,570	11.32%
Uncollectible accounts	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Amortization of bond issue co	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Transfer to General Fund	235,812	3.50%	288,096	3.90%	290,977	3.92%	293,887	3.92%
Transfer to Debt Service (Fd. 2010)	0	0.00%	50,036	0.68%	50,036	0.67%	50,036	0.67%
Trans to Airport Capi Resrv Fd	65,000	0.97%	70,000	0.95%	70,700	0.95%	71,407	0.95%
Tran-Airport 2000-A Debt Sv Fd	100,000	1.49%	125,000	1.69%	125,000	1.68%	125,000	1.67%
Tran-Airport 2000-B Debt Sv Fd	100,000	1.49%	125,000	1.69%	125,000	1.68%	125,000	1.67%
Transfer to Airport GO Debt Fd	1,108	0.02%	0	0.00%	0	0.00%	0	0.00%
Reserve Approp - Airport	0	0.00%	184,975	2.50%	151,932	2.04%	151,932	2.03%
<b>Net Expenditures</b>	<b>6,733,549</b>	<b>100%</b>	<b>7,396,185</b>	<b>100%</b>	<b>7,432,253</b>	<b>100%</b>	<b>7,502,056</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Employee compensation					91,113		184,959	
Change #2 - Inequity issues					89,194		89,194	
<b>Proposed Change Total</b>			<b>0</b>		<b>180,307</b>		<b>274,153</b>	
<b>Total Expenditures</b>			<b>7,396,185</b>		<b>7,612,560</b>		<b>7,776,210</b>	
Reserved for Commitments			1,849,046		1,903,140		1,944,052	
Unreserved			3,145,301		2,849,294		2,692,319	
<b>Projected Ending Balance</b>			<b>4,994,347</b>		<b>4,752,434</b>		<b>4,636,371</b>	

**AIRPORT CAPITAL RESERVE FUND (4611)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
Unreserved		0	100,418	136,118
Reserved for Commitments		65,418	0	0
<b>Projected Beginning Balance</b>		<u>65,418</u>	<u>100,418</u>	<u>136,118</u>
<b>Revenues</b>				
Transfer from Airport Fd	65,000	70,000	70,700	71,407
<b>Net Revenue</b>	<u>65,000</u>	<u>70,000</u>	<u>70,700</u>	<u>71,407</u>
<b>Proposed Changes</b>				
Change #1				
<b>Proposed Change Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>		<b>70,000</b>	<b>70,700</b>	<b>71,407</b>
<hr/>				
<b>Expenditures</b>				
Tran to Airport-Capital Purch	25,896	35,000	35,000	35,000
<b>Net Expenditures</b>	<u>25,896</u>	<u>35,000</u>	<u>35,000</u>	<u>35,000</u>
<b>Proposed Changes</b>				
Change #1				
<b>Proposed Change Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Expenditures</b>		<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
Reserved for Commitments*		0	0	0
Unreserved		100,418	136,118	172,525
<b>Projected Ending Balance</b>		<u>100,418</u>	<u>136,118</u>	<u>172,525</u>



**AIRPORT OPERATING RESERVE FUND (4612)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
Unreserved Reserved for Commitments <b>Projected Beginning Balance</b>				
<b>Revenues</b>				
Interest on investments	4,001	2,596		
<b>Net Revenue</b>	<b>4,001</b>	<b>2,596</b>		
Proposed Changes Change #1 <b>Proposed Change Total</b>		0	0	0
<b>Total Revenues</b>		<b>2,596</b>	<b>0</b>	<b>0</b>
<hr style="border-top: 3px double #000;"/>				
<b>Expenditures</b>				
<b>Net Expenditures</b>	0	0	0	0
Proposed Changes Change #1 <b>Proposed Change Total</b>		0	0	0
<b>Total Expenditures</b>		<b>0</b>	<b>0</b>	<b>0</b>
Reserved for Commitments* Unreserved <b>Projected Ending Balance</b>		0	0	0

**AIRPORT PFC (2) FUND (4621)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
Unreserved Reserved for Commitments <b>Projected Beginning Balance</b>		0	0	0
<b>Revenues</b>				
<b>Net Revenue</b>	0	0	0	0
Proposed Changes Change #1 Proposed Changes Total		0	0	0
<b>Total Revenues</b>		0	0	0
<hr/>				
<b>Expenditures</b>				
Tran-Airport 2000-A Debt Sv Fd	8,575,547	946,291	963,325	980,664
Tran-Airport 2000-B Debt Sv Fd	2,771,998	397,650	404,808	412,094
<b>Net Expenditures</b>	<b>11,347,545</b>	<b>1,343,941</b>	<b>1,368,132</b>	<b>1,392,759</b>
Proposed Changes Change #1 Proposed Changes Total		0	0	0
<b>Total Expenditures</b>		<b>1,343,941</b>	<b>1,368,132</b>	<b>1,392,759</b>
Reserve for Commitments* Unreserved <b>Projected Ending Balance</b>		0	0	0

**AIRPORT CFC FUND (4632)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
Unreserved				
Reserved for Commitments		323,354	(350,195)	(147,674)
<b>Projected Beginning Balance</b>		<u>323,354</u>	<u>(350,195)</u>	<u>(147,674)</u>
<b>Revenues</b>				
Gas & Oil Sales	0	591,000	591,000	591,000
Customer Facility Charges	0	805,000	805,000	805,000
<b>Net Revenue</b>	<u>0</u>	<u>1,396,000</u>	<u>1,396,000</u>	<u>1,396,000</u>
Proposed Changes				
Change #1				
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>		<b>1,396,000</b>	<b>1,396,000</b>	<b>1,396,000</b>
<hr/>				
<b>Expenditures</b>				
Cost of Fuel		581,000	581,000	581,000
Outside Consultants/Operating - QTA		1,002,024	125,204	125,204
Transfer to Debt Service	483,675	486,525	487,275	487,525
<b>Net Expenditures</b>	<u>483,675</u>	<u>2,069,549</u>	<u>1,193,479</u>	<u>1,193,729</u>
Proposed Changes				
Change #1				
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Expenditures</b>		<b>2,069,549</b>	<b>1,193,479</b>	<b>1,193,729</b>
Reserve for Commitments*		(350,195)	(147,674)	54,597
Unreserved		0	0	0
<b>Projected Ending Balance</b>		<u>(350,195)</u>	<u>(147,674)</u>	<u>54,597</u>

**AIRPORT 2000A DEBT SERVICE FUND (4640)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			39,243		40,272		40,272	
<b>Projected Beginning Balance</b>			<u>39,243</u>		<u>40,272</u>		<u>40,272</u>	
<b>Revenues</b>								
Interest on investments	1,705	0.16%	1,029	0.10%	1,029	0.10%	1,029	0.10%
Transf for Debt-Airport PFC #2	971,741	90.53%	946,291	88.25%	947,932	88.27%	948,102	88.27%
Trans for debt-Airport	100,000	9.32%	125,000	11.66%	125,000	11.64%	125,000	11.64%
<b>Net Revenue</b>	<u>1,073,446</u>	100%	<u>1,072,320</u>	100%	<u>1,073,961</u>	100%	<u>1,074,131</u>	100%
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Revenues</b>			<b>1,072,320</b>		<b>1,073,961</b>		<b>1,074,131</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	580,000	54.12%	610,000	54.12%	645,000	54.12%	680,000	54.12%
Interest	487,241	45.46%	456,791	45.46%	424,461	45.46%	389,631	45.46%
Paying agent fees	4,500	0.42%	4,500	0.42%	4,500	0.42%	4,500	0.42%
<b>Net Expenditures</b>	<u>1,071,741</u>	100%	<u>1,071,291</u>	100%	<u>1,073,961</u>	100%	<u>1,074,131</u>	100%
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Expenditures</b>			<b>1,071,291</b>		<b>1,073,961</b>		<b>1,074,131</b>	
Reserve for Commitments			40,272		40,272		40,272	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<u>40,272</u>		<u>40,272</u>		<u>40,272</u>	

**AIRPORT 2000B DEBT SERVICE FUND (4641)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
Unreserved		0	0	0
Reserved for Commitments		1,377	1,808	1,808
<b>Projected Beginning Balance</b>		<u>1,377</u>	<u>1,808</u>	<u>1,808</u>
<b>Revenues</b>				
Interest on investments	723 0.14%	431 0.08%	431 0.08%	431 0.08%
Transf for Debt-Airport PFC #2	421,950 80.73%	397,650 76.02%	397,219 76.00%	397,219 76.00%
Trans for debt-Airport	100,000 19.13%	125,000 23.90%	125,000 23.92%	125,000 23.92%
<b>Net Revenue</b>	<u>522,673 100%</u>	<u>523,081 100%</u>	<u>522,650 100%</u>	<u>522,650 100%</u>
Proposed Changes				
Change #1		<u>0</u>	<u>0</u>	<u>0</u>
<b>Proposed Changes Total</b>		0	0	0
<b>Total Revenues</b>		<b>523,081</b>	<b>522,650</b>	<b>522,650</b>
<hr/>				
<b>Expenditures</b>				
Interest	518,150 99.14%	518,150 99.14%	518,150 99.14%	518,150 99.14%
Paying agent fees	4,500 0.86%	4,500 0.86%	4,500 0.86%	4,500 0.86%
<b>Net Expenditures</b>	<u>522,650 100%</u>	<u>522,650 100%</u>	<u>522,650 100%</u>	<u>522,650 100%</u>
Proposed Changes				
Change #1		<u>0</u>	<u>0</u>	<u>0</u>
<b>Proposed Changes Total</b>		0	0	0
<b>Total Expenditures</b>		<b>522,650</b>	<b>522,650</b>	<b>522,650</b>
Reserve for Commitments		1,808	1,808	1,808
Unreserved		0	0	0
<b>Projected Ending Balance</b>		<u>1,808</u>	<u>1,808</u>	<u>1,808</u>

**AIRPORT DEBT SERVICE FUND (4642)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012	Adopted YR 1 FY 2013	Projected YR 2 FY 2014	Projected YR 3 FY 2015
Unreserved Reserved for Commitments <b>Projected Beginning Balance</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Revenues</b>				
Trans for debt-Airport	1,108	<u>0</u>	<u>0</u>	<u>0</u>
<b>Net Revenue</b>	<u>1,108</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Proposed Changes</b>				
Change #1		<u>0</u>	<u>0</u>	<u>0</u>
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>		<u>0</u>	<u>0</u>	<u>0</u>
<hr/>				
<b>Expenditures</b>				
Transfer to Debt Service	1,108	<u>0</u>	<u>0</u>	<u>0</u>
<b>Net Expenditures</b>	<u>1,108</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Proposed Changes</b>				
Change #1		<u>0</u>	<u>0</u>	<u>0</u>
<b>Proposed Changes Total</b>		<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Expenditures</b>		<u>0</u>	<u>0</u>	<u>0</u>
Reserve for Commitments* Unreserved <b>Projected Ending Balance</b>		<u>0</u>	<u>0</u>	<u>0</u>

**AIRPORT CFC DEBT SERVICE FUND (4643)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Unreserved			0		0		0	
Reserved for Commitments			120,851		120,851		120,851	
<b>Projected Beginning Balance</b>			<b>120,851</b>		<b>120,851</b>		<b>120,851</b>	
<b>Revenues</b>								
Trans for debt-Airport	483,675	100%	486,525	100%	487,275	100%	487,525	100%
<b>Net Revenue</b>	<b>483,675</b>	<b>100%</b>	<b>486,525</b>	<b>100%</b>	<b>487,275</b>	<b>100%</b>	<b>487,525</b>	<b>100%</b>
Proposed Changes								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>486,525</b>		<b>487,275</b>		<b>487,525</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	175,000	36.14%	185,000	38.02%	195,000	40.02%	205,000	42.05%
Interest	307,275	63.45%	298,525	61.36%	289,275	59.37%	279,525	57.34%
Paying agent fees	2,000	0.41%	3,000	0.62%	3,000	0.62%	3,000	0.62%
<b>Net Expenditures</b>	<b>484,275</b>	<b>100%</b>	<b>486,525</b>	<b>100%</b>	<b>487,275</b>	<b>100%</b>	<b>487,525</b>	<b>100%</b>
Proposed Changes								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>486,525</b>		<b>487,275</b>		<b>487,525</b>	
Reserve for Commitments			120,851		120,851		120,851	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<b>120,851</b>		<b>120,851</b>		<b>120,851</b>	

**DEVELOPMENT SERVICES FUND (4670)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			425,648		275,654		93,679	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>425,648</b>		<b>275,654</b>		<b>93,679</b>	
<b>Revenues</b>								
Beer & liquor licenses	115,000	1.91%	180,000	3.28%	183,600	3.30%	187,272	3.23%
Electricians licenses & exam f	42,000	0.70%	42,000	0.77%	42,000	0.76%	42,000	0.73%
House mover licenses	250	0.00%	250	0.00%	250	0.00%	250	0.00%
Building permits	1,820,000	30.21%	2,050,000	37.40%	2,091,000	37.61%	2,132,820	36.84%
Electrical permits	420,000	6.97%	310,000	5.66%	316,200	5.69%	322,524	5.57%
Plumbing permits	460,000	7.63%	360,000	6.57%	367,200	6.60%	374,544	6.47%
Mechanical permits	260,000	4.32%	90,000	1.64%	91,800	1.65%	93,636	1.62%
Certificate of occupancy fee	115,000	1.91%	80,000	1.46%	81,600	1.47%	83,232	1.44%
Plan review fee	495,000	8.22%	660,000	12.04%	673,200	12.11%	686,664	11.86%
Mechanical registration	26,000	0.43%	18,000	0.33%	18,000	0.32%	18,000	0.31%
Lawn Irrigator registration	4,900	0.08%	7,500	0.14%	7,500	0.13%	7,500	0.13%
Backflow prev. assembly tester	6,500	0.11%	10,000	0.18%	10,000	0.18%	10,000	0.17%
Driveway permit fee	6,000	0.10%	7,000	0.13%	7,000	0.13%	7,000	0.12%
Street easement closure	75,000	1.24%	8,500	0.16%	8,500	0.15%	8,500	0.15%
Easement Closure FMV fee	0	0.00%	8,000	0.15%	8,000	0.14%	8,000	0.14%
Backflow prev device filingfee	158,000	2.62%	189,500	3.46%	193,290	3.48%	197,156	3.41%
Research & survey fee	5,100	0.08%	5,000	0.09%	5,000	0.09%	5,000	0.09%
Deferment Agreement Fee	1,100	0.02%	14,500	0.26%	14,500	0.26%	14,500	0.25%
Construction documents fee	3,000	0.05%	1,000	0.02%	1,000	0.02%	1,000	0.02%
Billboard fee	12,500	0.21%	15,000	0.27%	15,000	0.27%	15,000	0.26%
Forfeited house mover deposit	2,500	0.04%	1,500	0.03%	1,500	0.03%	1,500	0.03%
House moving route permit	0	0.00%	1,000	0.02%	1,000	0.02%	1,000	0.02%
Oversize load permits	40,000	0.66%	10,000	0.18%	10,000	0.18%	10,000	0.17%
Energy Code Permit	1,000	0.02%	0	0.00%	0	0.00%	0	0.00%
Zoning fees	55,000	0.91%	50,000	0.91%	50,000	0.90%	50,000	0.86%
Platting fees	60,000	1.00%	175,000	3.19%	175,000	3.15%	175,000	3.02%
Board of Adjustment appeal fee	2,500	0.04%	8,500	0.16%	8,500	0.15%	8,500	0.15%
GIS sales	150	0.00%	0	0.00%	0	0.00%	0	0.00%
Interest on investments	1,853	0.03%	1,268	0.02%	1,268	0.02%	1,268	0.02%
Miscellaneous	20,000	0.33%	0	0.00%	0	0.00%	0	0.00%
Interdepartmental Services	912,873	15.15%	686,760	12.53%	686,760	12.35%	686,760	11.86%
Transfer from General Fund	903,948	15.00%	491,331	8.96%	491,331	8.84%	641,331	11.08%
<b>Net Revenue</b>	<b>6,025,174</b>	<b>100%</b>	<b>5,481,609</b>	<b>100%</b>	<b>5,559,999</b>	<b>100%</b>	<b>5,789,957</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>5,481,609</b>		<b>5,559,999</b>		<b>5,789,957</b>	
<b>Expenditures</b>								
Land Development	519,927	8.63%	626,454	11.12%	632,719	11.20%	639,046	11.20%
Business Support Svcs	1,167,096	19.36%	1,273,382	22.61%	1,286,115	22.77%	1,298,977	22.77%
Administration	987,877	16.39%	1,051,043	18.66%	1,061,553	18.80%	1,072,169	18.80%
Comprehensive Planning	903,942	15.00%	0	0.00%	0	0.00%	0	0.00%
Inspections Operations	1,985,319	32.94%	2,320,037	41.20%	2,343,237	41.49%	2,366,670	41.49%



**DEVELOPMENT SERVICES FUND (4670)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Principal retired	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Interest	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Transfer to General Fund	392,064	6.50%	253,992	4.51%	256,532	4.54%	259,097	4.54%
Transfer to Maint Services Fd	26,004	0.43%	0	0.00%	0	0.00%	0	0.00%
Reserve Approp - Develop Svcs.	45,000	0.75%	106,695	1.89%	67,890	1.20%	67,890	1.19%
<b>Net Expenditures</b>	<b>6,027,229</b>	<b>100%</b>	<b>5,631,603</b>	<b>100%</b>	<b>5,648,047</b>	<b>100%</b>	<b>5,703,849</b>	<b>100%</b>
Proposed Changes								
Change #1 - Employee compensation					78,111		158,565	
Change #2 - Inequity issues					15,816		15,816	
Proposed Changes Total			0		93,927		174,381	
<b>Total Expenditures</b>			<b>5,631,603</b>		<b>5,741,974</b>		<b>5,878,230</b>	
Reserve for Commitments			0		0		0	
Unreserved			275,654		93,679		5,406	
<b>Projected Ending Balance</b>			<b>275,654</b>		<b>93,679</b>		<b>5,406</b>	

**GOLF CENTER FUND (4690)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Unreserved			(1,605,555)		(1,473,249)		(1,379,259)	
Reserved for Commitments			665,910		665,910		665,910	
<b>Projected Beginning Balance</b>			<b>(939,645)</b>		<b>(807,339)</b>		<b>(713,349)</b>	
<b>Revenues</b>								
Gabe Lozano miscellaneous reve	63,513	25.31%	42,500	18.26%	0	0.00%	0	0.00%
Oso miscellaneous revenue	63,513	25.31%	44,000	18.91%	0	0.00%	0	0.00%
Property rentals	97,664	38.92%	146,190	62.83%	194,400	100%	237,750	100%
Transf fr Maint Svc Fd-overchg	26,268	10.47%	-	0.00%	-	0.00%	-	0.00%
<b>Net Revenue</b>	<b>250,958</b>	<b>100%</b>	<b>232,690</b>	<b>100%</b>	<b>194,400</b>	<b>100%</b>	<b>237,750</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			-		-		-	
<b>Proposed Changes Total</b>			-		-		-	
<b>Total Revenues</b>			<b>232,690</b>		<b>194,400</b>		<b>237,750</b>	
<b>Expenditures</b>								
Gabe Lozano Golf Course Maint	67,677	50.04%	52,604	52.40%	52,604	52.39%	10,000	70.41%
Gabe Lozano Golf Crse Pro Shop	1,104	0.82%	1,116	1.11%	1,127	1.12%	1,147	8.08%
Oso Golf Course Maintenance	64,653	47.80%	45,152	44.98%	45,152	44.97%	1,500	10.56%
Oso Golf Course Pro Shop	1,488	1.10%	1,512	1.51%	1,527	1.52%	1,555	10.95%
Transfer to Debt Service	322	0.24%	-	0.00%	-	0.00%	-	0.00%
<b>Net Expenditures</b>	<b>135,244</b>	<b>100%</b>	<b>100,384</b>	<b>100%</b>	<b>100,410</b>	<b>100%</b>	<b>14,202</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			0		0		0	
<b>Total Expenditures</b>			<b>100,384</b>		<b>100,410</b>		<b>14,202</b>	
Reserve for Commitments*			665,910		665,910		665,910	
Unreserved			(1,473,249)		(1,379,259)		(1,155,711)	
<b>Projected Ending Balance</b>			<b>(807,339)</b>		<b>(713,349)</b>		<b>(489,801)</b>	

**GOLF CAPITAL RESERVE FUND (4691)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			0		0		0	
Reserved for Commitments			73,425		10,657		10,657	
<b>Projected Beginning Balance</b>			<u>73,425</u>		<u>10,657</u>		<u>10,657</u>	
<b>Revenues</b>								
Gabe Lozano Green Fee Surchg	62,238	45.35%	62,238	45.35%	63,358	45.35%	64,499	45.35%
Oso Green Fee Surcharge	74,994	54.65%	74,994	54.65%	76,344	54.65%	77,718	54.65%
<b>Net Revenue</b>	<u>137,232</u>	100%	<u>137,232</u>	100%	<u>139,702</u>	100%	<u>142,217</u>	100%
<b>Proposed Changes</b>								
Change #1			-		-		-	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Revenues</b>			<b>137,232</b>		<b>139,702</b>		<b>142,217</b>	
<hr/>								
<b>Expenditures</b>								
Reserve Approp - Golf	200,000	100%	200,000	100%	139,702	100%	142,217	100%
<b>Net Expenditures</b>	<u>200,000</u>	100%	<u>200,000</u>	100%	<u>139,702</u>	100%	<u>142,217</u>	100%
<b>Proposed Changes</b>								
Change #1			-		-		-	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Expenditures</b>			<b>200,000</b>		<b>139,702</b>		<b>142,217</b>	
Reserve for Commitments			10,657		10,657		10,657	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<u>10,657</u>		<u>10,657</u>		<u>10,657</u>	

**MARINA FUND (4700)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
<b>Marina Fund</b>								
Unreserved			289,002		512,271		753,395	
Reserved for Commitments			0		50,056		50,994	
<b>Projected Beginning Balance</b>			<b>289,002</b>		<b>562,327</b>		<b>804,389</b>	
<b>Revenues</b>								
Bayfront revenues	310,250	17.36%	325,762	16.78%	325,762	16.78%	325,762	16.78%
Slip rentals	1,314,000	73.52%	1,428,000	73.54%	1,428,000	73.54%	1,428,000	73.54%
Live Aboard Fees	13,500	0.76%	14,850	0.76%	14,850	0.76%	14,850	0.76%
Transient slip rentals	59,000	3.30%	61,950	3.19%	61,950	3.19%	61,950	3.19%
Resale of electricity	54,000	3.02%	35,000	1.80%	35,000	1.80%	35,000	1.80%
Raw seafood sales permits	1,400	0.08%	1,680	0.09%	1,680	0.09%	1,680	0.09%
Boat haul outs	27,500	1.54%	28,875	1.49%	28,875	1.49%	28,875	1.49%
Work area overages	8,900	0.50%	9,345	0.48%	9,345	0.48%	9,345	0.48%
Boater special services	4,800	0.27%	4,800	0.25%	4,800	0.25%	4,800	0.25%
Forfeited deposit - admin charg	3,900	0.22%	5,040	0.26%	5,040	0.26%	5,040	0.26%
Returned check revenue	120	0.01%	30	0.00%	30	0.00%	30	0.00%
Penalties, interest and late c	12,000	0.67%	12,726	0.66%	12,726	0.66%	12,726	0.66%
Interest on investments	0	0.00%	205	0.01%	205	0.01%	205	0.01%
Sale of scrap/city property	1,000	0.06%	1,000	0.05%	1,000	0.05%	1,000	0.05%
Sales Discounts	(40,000)	-2.24%	0	0.00%	0	0.00%	0	0.00%
Miscellaneous	12,000	0.67%	12,600	0.65%	12,600	0.65%	12,600	0.65%
Transf fr Maint Svc Fd-overchg	4,827	0.27%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<b>1,787,197</b>	<b>100%</b>	<b>1,941,863</b>	<b>100%</b>	<b>1,941,863</b>	<b>100%</b>	<b>1,941,863</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>1,941,863</b>		<b>1,941,863</b>		<b>1,941,863</b>	
<b>Expenditures</b>								
Marina Operations	1,205,450	73.56%	1,217,623	72.98%	1,229,799	73.25%	1,242,097	73.32%
Transfer to General Fund	53,124	3.24%	86,826	5.20%	87,694	5.22%	88,571	5.23%
Transfer to Debt Service	330,131	20.15%	333,206	19.97%	330,506	19.69%	332,506	19.63%
Reserve Approp - Marina	50,000	3.05%	30,883	1.85%	30,883	1.84%	30,883	1.82%
<b>Net Expenditures</b>	<b>1,638,705</b>	<b>100%</b>	<b>1,668,538</b>	<b>100%</b>	<b>1,678,883</b>	<b>100%</b>	<b>1,694,058</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Employee compensation					14,948		30,343	
Change #2 - Inequity issues					20,918		20,918	
<b>Proposed Changes Total</b>			<b>0</b>		<b>20,918</b>		<b>20,918</b>	
<b>Total Expenditures</b>			<b>1,668,538</b>		<b>1,699,801</b>		<b>1,714,976</b>	
Reserve for Commitments			50,056		50,994		51,449	
Unreserved			512,271		753,395		979,827	
<b>Projected Ending Balance</b>			<b>562,327</b>		<b>804,389</b>		<b>1,031,277</b>	

**MARINA DEBT SERVICE FUND (4701)**  
**Three Year Revenue & Expenditure Projection**

	Budget FY 2012		Adopted YR 1 FY 2013		Projected YR 2 FY 2014		Projected YR 3 FY 2015	
Unreserved								
Reserved for Commitments			5,534		5,534		5,534	
<b>Projected Beginning Balance</b>			<b>5,534</b>		<b>5,534</b>		<b>5,534</b>	
<b>Revenues</b>								
Trans for debt-Marina Fd	330,131	100%	333,206	100%	330,506	100%	332,506	100%
<b>Net Revenue</b>	<b>330,131</b>	<b>100%</b>	<b>333,206</b>	<b>100%</b>	<b>330,506</b>	<b>100%</b>	<b>332,506</b>	<b>100%</b>
Proposed Changes								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>333,206</b>		<b>330,506</b>		<b>332,506</b>	
<hr/>								
<b>Expenditures</b>								
Principal retired	180,000	54.48%	190,000	57.02%	195,000	59.00%	205,000	61.65%
Interest	149,381	45.21%	142,206	42.68%	134,506	40.70%	126,506	38.05%
Paying agent fees	1,000	0.30%	1,000	0.30%	1,000	0.30%	1,000	0.30%
<b>Net Expenditures</b>	<b>330,381</b>	<b>100%</b>	<b>333,206</b>	<b>100%</b>	<b>330,506</b>	<b>100%</b>	<b>332,506</b>	<b>100%</b>
Proposed Changes								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>333,206</b>		<b>330,506</b>		<b>332,506</b>	
Reserve for Commitments			5,534		5,534		5,534	
Unreserved			0		0		0	
<b>Projected Ending Balance</b>			<b>5,534</b>		<b>5,534</b>		<b>5,534</b>	

**VISITORS' FACILITIES FUND (4710)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			(776,054)		(617,267)		(463,094)	
Reserved for Commitments			325,000		325,000		325,000	
<b>Projected Beginning Balance</b>			<b>(451,054)</b>		<b>(292,267)</b>		<b>(138,094)</b>	
<b>Revenues</b>								
Multicultural Center rentals	40,380	0.45%	20,000	0.22%	20,000	0.22%	20,000	0.22%
Heritage Park maint contract	13,620	0.15%	45,000	0.50%	45,000	0.50%	45,000	0.50%
Operating Rev - Convention Ctr	2,260,187	25.15%	2,186,371	24.30%	2,186,371	24.30%	2,186,371	24.30%
Operating Revenues - Arena	2,669,679	29.71%	2,705,358	30.07%	2,705,358	30.07%	2,705,358	30.07%
Pavilion rentals	21,000	0.23%	14,122	0.16%	14,122	0.16%	14,122	0.16%
Transfer from General Fund	180,000	2.00%	180,000	2.00%	180,000	2.00%	180,000	2.00%
Transfer fr Arena Facility Fd	602,141	6.70%	645,266	7.17%	645,266	7.17%	645,266	7.17%
Reimbursements-Inter-deptmntal	3,200,000	35.61%	3,200,000	35.57%	3,200,000	35.57%	3,200,000	35.57%
<b>Net Revenue</b>	<b>8,987,007</b>	<b>100%</b>	<b>8,996,117</b>	<b>100%</b>	<b>8,996,117</b>	<b>100%</b>	<b>8,996,117</b>	<b>100%</b>
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>8,996,117</b>		<b>8,996,117</b>		<b>8,996,117</b>	
<b>Expenditures</b>								
Bayfront Arts & Sciences Park	773,103	8.87%	768,025	8.69%	775,705	8.78%	789,668	8.92%
Convention Ctr/Auditorium - City	411,144	4.72%	393,881	4.46%	393,881	4.46%	393,881	4.45%
Convention Ctr/Auditorium - SMG	3,864,034	44.32%	3,790,218	42.89%	3,790,218	42.88%	3,790,218	42.80%
Arena-Maintenance/Improvements	150,000	1.72%	150,000	1.70%	150,000	1.70%	150,000	1.69%
Arena-Marketing/Co-Promotion	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Arena - City	525,702	6.03%	527,012	5.96%	527,012	5.96%	527,012	5.95%
Arena - SMG	2,758,869	31.64%	2,795,009	31.63%	2,795,009	31.62%	2,795,009	31.57%
Harbor Playhouse	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Cultural Facility Maintenance	75,000	0.86%	79,122	0.90%	79,122	0.90%	79,122	0.89%
Uncollectible accounts	28,000	0.32%	0	0.00%	0	0.00%	0	0.00%
Interest	3,000	0.03%	0	0.00%	0	0.00%	0	0.00%
Transfer to General Fund	130,572	1.50%	128,292	1.45%	129,575	1.47%	131,907	1.49%
Transfer to Debt Service	0	0.00%	187,822	2.13%	187,822	2.13%	187,822	2.12%
Reserve Approp - Visitor Fac	0	0.00%	17,950	0.20%	10,000	0.11%	10,000	0.11%
<b>Net Expenditures</b>	<b>8,719,424</b>	<b>100%</b>	<b>8,837,330</b>	<b>100%</b>	<b>8,838,343</b>	<b>100%</b>	<b>8,854,638</b>	<b>100%</b>
Proposed Changes								
Change #1 - Employee compensation					9,600		19,488	
Change #2 - Inequity issues					3,600		3,600	
<b>Proposed Changes Total</b>			<b>0</b>		<b>3,600</b>		<b>3,600</b>	
<b>Total Expenditures</b>			<b>8,837,330</b>		<b>8,841,943</b>		<b>8,858,238</b>	
Reserve for Commitments			325,000		325,000		325,000	
Unreserved			(617,267)		(463,094)		(325,215)	
<b>Projected Ending Balance</b>			<b>(292,267)</b>		<b>(138,094)</b>		<b>(215)</b>	

**STORES FUND (5010)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
<b>Stores Fund</b>								
Unreserved			698,702		523,776		426,762	
Reserved for Commitments			0		128,823		130,694	
<b>Projected Beginning Balance</b>			<u>698,702</u>		<u>652,599</u>		<u>557,456</u>	
<b>Revenues</b>								
Warehouse sales	2,966,644	69.25%	2,915,050	68.62%	2,915,050	68.41%	2,915,050	68.19%
Printing sales	164,190	3.83%	166,275	3.91%	167,938	3.94%	169,617	3.97%
Postage sales	243,372	5.68%	228,423	5.38%	230,707	5.41%	233,014	5.45%
Central copy sales	145,604	3.40%	139,822	3.29%	141,220	3.31%	142,632	3.34%
Purchasing/Messenger Svc Alloc	759,564	17.73%	797,904	18.78%	805,883	18.91%	813,942	19.04%
Sale of scrap/city property	520	0.01%	520	0.01%	520	0.01%	520	0.01%
Transf fr Maint Svc Fd-overchg	4,206	0.10%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<u>4,284,100</u>	100%	<u>4,247,994</u>	100%	<u>4,261,318</u>	100%	<u>4,274,776</u>	100%
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<u>0</u>		<u>0</u>		<u>0</u>	
<b>Total Revenues</b>			<b>4,247,994</b>		<b>4,261,318</b>		<b>4,274,776</b>	
<hr/>								
<b>Expenditures</b>								
Purchasing	666,121	15.74%	673,164	15.68%	679,896	15.74%	686,695	15.74%
Messenger Service	87,867	2.08%	87,255	2.03%	88,128	2.04%	89,009	2.04%
Warehouse Stores	2,922,072	69.05%	2,961,445	68.97%	2,991,060	69.25%	3,020,970	69.25%
Print Shop	310,268	7.33%	303,989	7.08%	307,029	7.11%	310,099	7.11%
Postage Service	230,493	5.45%	221,485	5.16%	223,700	5.18%	225,937	5.18%
Reserve Approp - Stores Fd	15,000	0.35%	46,758	1.09%	29,637	0.69%	29,637	0.68%
<b>Net Expenditures</b>	<u>4,231,822</u>	100%	<u>4,294,097</u>	100%	<u>4,319,449</u>	100%	<u>4,362,347</u>	100%
<b>Proposed Changes</b>								
Change #1 - Employee compensation					22,121		44,905	
Change #2 - Inequity issues					14,890		14,890	
<b>Proposed Changes Total</b>			<u>0</u>		<u>37,011</u>		<u>59,795</u>	
<b>Total Expenditures</b>			<b>4,294,097</b>		<b>4,356,460</b>		<b>4,422,142</b>	
Reserve for Commitments			128,823		130,694		132,664	
Unreserved			523,776		426,762		277,424	
<b>Projected Ending Balance</b>			<u>652,599</u>		<u>557,456</u>		<u>410,088</u>	

**FLEET MAINTENANCE SERVICES FUND (5110)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			1,813,429		91,660		11,785	
Reserved for Commitments			6,750,819		8,731,795		2,592,987	
<b>Projected Beginning Balance</b>			<b>8,564,248</b>		<b>8,823,455</b>		<b>2,604,772</b>	
<b>Revenues</b>								
Resale of electricity	36,468	0.17%	-	0.00%	-	0.00%	-	0.00%
Vehicle Pool allocations	1,717,284	7.94%	1,690,608	8.56%	1,690,608	8.56%	1,690,608	8.56%
Fleet repair fees	6,427,608	29.70%	6,817,188	34.51%	6,817,188	34.51%	6,817,188	34.51%
Repair fees - non fleet	10,200	0.05%	5,000	0.03%	5,000	0.03%	5,000	0.03%
Gas and oil sales	5,950,519	27.50%	5,950,519	30.12%	5,950,519	30.12%	5,950,519	30.12%
Direct part sales	11,000	0.05%	5,000	0.03%	5,000	0.03%	5,000	0.03%
Building maintenance allocatio	2,973,948	13.74%	-	0.00%	-	0.00%	-	0.00%
Building maintenance	8,250	0.04%	-	0.00%	-	0.00%	-	0.00%
Electrical maintenance	2,400	0.01%	-	0.00%	-	0.00%	-	0.00%
A/C maintenance	2,300	0.01%	-	0.00%	-	0.00%	-	0.00%
Interest on investments	15,886	0.07%	11,578	0.06%	11,636	0.06%	11,694	0.06%
Recovery on damage claims	10,000	0.05%	25,000	0.13%	25,000	0.13%	25,000	0.13%
Sale of scrap/city property	10,000	0.05%	50,000	0.25%	50,000	0.25%	50,000	0.25%
Tmsfr cap o/l-Gen Fd	1,200,000	5.55%	909,706	4.60%	909,706	4.60%	909,706	4.60%
Tmsfr cap o/l-Gas	367,000	1.70%	367,000	1.86%	367,000	1.86%	367,000	1.86%
Tmsfr cap o/l-Wastewater	-	0.00%	811,000	4.11%	811,000	4.11%	811,000	4.11%
Tmsfr cap o/l-Water	240,000	1.11%	838,000	4.24%	838,000	4.24%	838,000	4.24%
Tmsfr cap o/l-Stormwater	758,000	3.50%	404,000	2.04%	404,000	2.04%	404,000	2.04%
Tmsfr cap replacement-Dev Svc	26,004	0.12%	-	0.00%	-	0.00%	-	0.00%
Tmsfr cap replacement-Water	256,440	1.19%	256,440	1.30%	256,440	1.30%	256,440	1.30%
Tmsfr cap replacement-Strmwtr	173,328	0.80%	173,328	0.88%	173,328	0.88%	173,328	0.88%
Tmsfr cap replacement-Wstewtr	245,076	1.13%	245,076	1.24%	245,076	1.24%	245,076	1.24%
Tmsfr cap replacement-Gas	158,664	0.73%	158,664	0.80%	158,664	0.80%	158,664	0.80%
Tmsfr cap replacmnt-GeneralFd	1,038,156	4.80%	1,038,156	5.25%	1,038,156	5.25%	1,038,156	5.25%
<b>Net Revenue</b>	<b>21,638,531</b>	<b>100%</b>	<b>19,756,263</b>	<b>100%</b>	<b>19,756,321</b>	<b>100%</b>	<b>19,756,379</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Increase in allocations			-		1,100,000		1,500,000	
<b>Proposed Changes Total</b>			<b>-</b>		<b>1,100,000</b>		<b>1,500,000</b>	
<b>Total Revenues</b>			<b>19,756,263</b>		<b>20,856,321</b>		<b>21,256,379</b>	
<b>Expenditures</b>								
Director of General Services	241,307	1.17%	319,592	1.64%	322,788	1.21%	326,016	1.73%
Mechanical repairs	1,914,256	9.26%	1,911,500	9.80%	1,930,615	7.24%	1,949,921	10.38%
Centralized fleet	144,528	0.70%	145,644	0.75%	147,100	0.55%	148,571	0.79%
Equipment Purchases - Fleet	2,565,000	12.41%	3,329,706	17.08%	11,329,706	42.52%	3,329,706	17.72%
Network system maintenance	97,808	0.47%	98,414	0.50%	99,398	0.37%	100,392	0.53%
Service station	6,661,685	32.23%	6,661,547	34.17%	6,728,162	25.25%	6,795,444	36.16%
Fleet Operations	1,042,601	5.04%	1,046,828	5.37%	1,057,296	3.97%	1,067,869	5.68%
Parts Room Operation	2,740,098	13.26%	2,742,603	14.07%	2,770,029	10.39%	2,797,729	14.89%
City Hall Vehicle Pool	16,596	0.08%	-	0.00%	-	0.00%	-	0.00%
Police/Heavy Equipment Pool	1,133,156	5.48%	1,200,561	6.16%	1,212,567	4.55%	1,224,692	6.52%
Facility Management & Maint	1,094,911	5.30%	-	0.00%	-	0.00%	-	0.00%



**FLEET MAINTENANCE SERVICES FUND (5110)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Facility Maint.-Dev Center/EOC	641,202	3.10%	-	0.00%	-	0.00%	-	0.00%
Facility maintenance - City Ha	1,135,783	5.49%	-	0.00%	-	0.00%	-	0.00%
Operating Transfers Out	5,300	0.03%	920,393	4.72%	0	0.00%	0	0.00%
Transfer to General Fund	201,902	0.98%	-	0.00%	-	0.00%	-	0.00%
Transfer to Golf Fund	26,268	0.13%	-	0.00%	-	0.00%	-	0.00%
Transfer to Marina Fund	4,827	0.02%	-	0.00%	-	0.00%	-	0.00%
Transfer to Stores Fd	4,206	0.02%	-	0.00%	-	0.00%	-	0.00%
Reserve Approp - Maint Serv Fd	1,000,000	4.84%	1,120,268	5.76%	1,050,537	3.94%	1,050,537	5.59%
<b>Net Expenditures</b>	<b>20,671,435</b>	<b>100%</b>	<b>19,497,056</b>	<b>100%</b>	<b>26,648,199</b>	<b>100%</b>	<b>18,790,878</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Employee compensation			-		78,805		159,975	
Change #2 - Inequity issues			-		48,000		48,000	
Change #3 - Increased funding for repairs			-		300,000		300,000	
<b>Proposed Changes Total</b>			<b>0</b>		<b>426,805</b>		<b>507,975</b>	
<b>Total Expenditures</b>			<b>19,497,056</b>		<b>27,075,004</b>		<b>19,298,853</b>	
Reserve for Commitments			8,731,795		2,592,987		4,471,367	
Unreserved			91,660		11,785		90,931	
<b>Projected Ending Balance</b>			<b>8,823,455</b>		<b>2,604,772</b>		<b>4,562,298</b>	

**FACILITIES MAINTENANCE SERVICE FUND (5115)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>	<b>Adopted YR 1 FY 2013</b>	<b>Projected YR 2 FY 2014</b>	<b>Projected YR 3 FY 2015</b>
Unreserved		-	2,848	5,596
Reserved for Commitments		-	87,796	90,241
<b>Projected Beginning Balance</b>		<b>-</b>	<b>90,644</b>	<b>95,837</b>
<b>Revenues</b>				
Resale of electricity	-	12,000 0.32%	12,120 0.42%	12,241 0.43%
Building maintenance allocation	-	2,858,196 75.40%	2,858,196 99.58%	2,858,196 99.57%
Transfer from Maint Svcs Fd	-	920,393 24.28%	- 0.00%	- 0.00%
<b>Net Revenue</b>	<b>-</b>	<b>3,790,589 100%</b>	<b>2,870,316 100%</b>	<b>2,870,437 100%</b>
<b>Proposed Changes</b>				
Change #1 - Increase in allocation		-	142,910	200,074
<b>Proposed Changes Total</b>		<b>-</b>	<b>142,910</b>	<b>200,074</b>
<b>Total Revenues</b>		<b>3,790,589</b>	<b>3,013,226</b>	<b>3,070,511</b>
<hr/>				
<b>Expenditures</b>				
Facility Management & Maint	-	1,112,859 30.08%	1,125,101 38.01%	1,136,352 38.05%
Facility Maint.-Dev Center/EOC	-	641,202 17.33%	648,255 21.90%	654,738 21.92%
Facility Maintenance - City Hall	-	898,963 24.30%	908,852 30.71%	917,940 30.74%
Transfer to Debt Service	-	235,231 6.36%	235,231 7.95%	235,231 7.88%
Reserve Appropriation	-	811,690 21.94%	42,337 1.43%	42,337 1.42%
<b>Net Expenditures</b>	<b>-</b>	<b>3,699,945 100%</b>	<b>2,959,776 100%</b>	<b>2,986,598 100%</b>
<b>Proposed Changes</b>				
Change #1 - Employee compensation			17,756	36,045
Change #2 - Inequity issues			30,500	30,500
<b>Proposed Changes Total</b>			<b>48,256</b>	<b>66,545</b>
<b>Total Expenditures</b>		<b>3,699,945</b>	<b>3,008,032</b>	<b>3,053,143</b>
Reserve for Commitments		87,796	90,241	91,594
Unreserved		2,848	5,596	21,611
<b>Projected Ending Balance</b>		<b>90,644</b>	<b>95,837</b>	<b>113,205</b>

**MUNICIPAL INFORMATION SYSTEM FUND (5210)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			2,114,814		41,028		37,914	
Reserved for Commitments			0		426,147		430,210	
<b>Projected Beginning Balance</b>			<u>2,114,814</u>		<u>467,175</u>		<u>468,124</u>	
<b>Revenues</b>								
Charges to Airport Fund	119,724	0.83%	131,496	0.85%	131,496	0.93%	131,496	0.93%
Charges to Liab & Benefits Fd	33,492	0.23%	39,516	0.25%	39,516	0.28%	39,516	0.28%
Charges to General Fund	7,598,280	52.69%	8,023,992	51.58%	8,023,992	56.68%	8,023,992	56.68%
Charges to Golf Ctrs Fund	3,840	0.03%	5,892	0.04%	5,892	0.04%	5,892	0.04%
Charges to Visitor Fac Fund	300,684	2.09%	262,296	1.69%	262,296	1.85%	262,296	1.85%
Charges to Redlight Photo Enf	5,364	0.04%	7,980	0.05%	7,980	0.06%	7,980	0.06%
Charges to LEPC	1,116	0.01%	948	0.01%	948	0.01%	948	0.01%
Charges to Marina Fd	27,252	0.19%	25,248	0.16%	25,248	0.18%	25,248	0.18%
Charges to Maint Svcs Fd	221,868	1.54%	169,920	1.09%	169,920	1.20%	169,920	1.20%
Charges to Eng Services Fd	209,880	1.46%	281,856	1.81%	281,856	1.99%	281,856	1.99%
Charges to Stores Fund	35,124	0.24%	41,172	0.26%	41,172	0.29%	41,172	0.29%
Charges to Gas Division	1,119,444	7.76%	1,010,652	6.50%	1,010,652	7.14%	1,010,652	7.14%
Charges to Wastewater Div	1,401,840	9.72%	1,264,188	8.13%	1,264,188	8.93%	1,264,188	8.93%
Charges to Water Division	1,856,100	12.87%	1,729,224	11.12%	1,729,224	12.21%	1,729,224	12.21%
Charges to Storm Water Div	754,896	5.23%	599,868	3.86%	599,868	4.24%	599,868	4.24%
Charges to Developmnt Svcs Fund	518,352	3.59%	556,272	3.58%	556,272	3.93%	556,272	3.93%
Interest on investments	10,225	0.07%	6,729	0.04%	6,729	0.05%	6,729	0.05%
Convenience Fee	203,771	1.41%	0	0.00%	0	0.00%	0	0.00%
Transfer from Other Funds	0	0.00%	1,400,000	9.00%	0	0.00%	0	0.00%
<b>Net Revenues</b>	<u>14,421,252</u>	100%	<u>15,557,249</u>	100%	<u>14,157,249</u>	100%	<u>14,157,249</u>	100%
<b>Proposed Changes</b>								
Change #1 - Increase in charges					184,044		353,931	
<b>Proposed Change Total</b>			0		<u>184,044</u>		<u>353,931</u>	
<b>Total Revenues</b>			<b>15,557,249</b>		<b>14,341,293</b>		<b>14,511,180</b>	
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<b>Expenditures</b>								
E-Government Services	1,441,639	10.11%	1,326,864	7.71%	1,341,460	9.39%	1,356,216	9.39%
MIS Administration	780,607	5.47%	777,819	4.52%	786,375	5.50%	795,025	5.51%
MIS Customer Services	2,541,160	17.82%	2,642,650	15.38%	2,671,720	18.70%	2,701,108	18.70%
Wi / Fi - Auto Meter Reading	1,380,162	9.68%	1,084,716	6.30%	1,096,647	7.68%	1,108,711	7.68%
MIS telephone services	311,268	2.18%	221,780	1.29%	224,220	1.57%	226,686	1.57%
MIS operations	3,820,072	26.79%	3,894,600	22.64%	3,937,440	27.56%	3,980,752	27.56%
Connectivity/Hardware Infrastr	1,493,723	10.47%	1,558,598	9.06%	1,575,743	11.03%	1,593,076	11.03%
MIS-Application Supt-Police/MC	2,493,284	17.48%	2,474,940	14.39%	2,502,164	17.51%	2,529,688	17.52%
Reserve Approp - MIS Fund	0	0.00%	3,222,921	18.73%	150,570	1.05%	150,570	1.04%
<b>Net Expenditures</b>	<u>14,261,916</u>	100%	<u>17,204,887</u>	100%	<u>14,286,338</u>	100%	<u>14,441,832</u>	100%
<b>Proposed Changes</b>								
Change #1 - Employee compensation					144,849		294,043	
Change #2 - Inequity issues					54,004		54,004	
<b>Proposed Change Total</b>			0		<u>54,004</u>		<u>54,004</u>	
<b>Total Expenditures</b>			<b>17,204,887</b>		<b>14,340,342</b>		<b>14,495,836</b>	
Reserve for Commitments			426,147		430,210		434,875	
Unreserved			41,028		37,914		48,593	
<b>Projected Ending Balance</b>			<u>467,175</u>		<u>468,124</u>		<u>483,468</u>	

**ENGINEERING SERVICES FUND (5310)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			904,216		11,726		29,731	
Reserved for Commitments			0		148,426		152,879	
<b>Projected Beginning Balance</b>			<b>904,216</b>		<b>160,152</b>		<b>182,610</b>	
<b>Revenues</b>								
Engineering svcs-CIP projects	4,400,199	83.63%	3,100,735	73.77%	3,100,735	73.77%	3,100,735	73.77%
Engineering svcs-interdept	200,000	3.80%	600,000	14.27%	600,000	14.27%	600,000	14.27%
Engineering svcs-miscellaneous	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Eng alloc - Development Serv	0	0.00%	16,087	0.38%	16,087	0.38%	16,087	0.38%
Eng alloc-General Fund	279,072	5.30%	280,063	6.66%	280,063	6.66%	280,063	6.66%
Eng alloc-Gas Division	11,784	0.22%	815	0.02%	815	0.02%	815	0.02%
Eng alloc-Wastewater Division	178,116	3.39%	90,182	2.15%	90,182	2.15%	90,182	2.15%
Eng alloc-Water Division	86,508	1.64%	59,792	1.42%	59,792	1.42%	59,792	1.42%
Eng Alloc-Storm Water Division	99,144	1.88%	47,372	1.13%	47,372	1.13%	47,372	1.13%
Eng alloc-Maint Svcs Fund	0	0.00%	7,450	0.18%	7,450	0.18%	7,450	0.18%
Interest on investments	1,602	0.03%	971	0.02%	971	0.02%	971	0.02%
Transf fr Maint Svc Fd-overchg	5,300	0.10%	0	0.00%	0	0.00%	0	0.00%
<b>Net Revenue</b>	<b>5,261,725</b>	<b>100%</b>	<b>4,203,467</b>	<b>100%</b>	<b>4,203,467</b>	<b>100%</b>	<b>4,203,467</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Increase in billable hours/charges					750,000		875,000	
<b>Proposed Change Total</b>			<b>0</b>		<b>750,000</b>		<b>875,000</b>	
<b>Total Revenues</b>			<b>4,203,467</b>		<b>4,953,467</b>		<b>5,078,467</b>	
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<b>Expenditures</b>								
Dir of Engineering Services	1,739,670	34.58%	1,667,843	33.71%	1,684,521	34.16%	1,701,366	34.17%
Major Projects Activity	1,245,676	24.76%	1,137,826	23.00%	1,149,204	23.31%	1,160,696	23.31%
Survey	450,171	8.95%	413,450	8.36%	417,585	8.47%	421,760	8.47%
Construction Inspection	1,317,653	26.19%	1,295,469	26.18%	1,308,424	26.53%	1,321,508	26.54%
Property and Land Acquisitio	277,467	5.52%	273,316	5.52%	276,050	5.60%	278,810	5.60%
Reserve Approp - Engineering	0	0.00%	159,627	3.23%	95,227	1.93%	95,227	1.91%
<b>Net Expenditures</b>	<b>5,030,637</b>	<b>100%</b>	<b>4,947,531</b>	<b>100%</b>	<b>4,931,010</b>	<b>100%</b>	<b>4,979,368</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1								
<b>Proposed Change Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>4,947,531</b>		<b>4,931,010</b>		<b>4,979,368</b>	
Reserve for Commitments			148,426		152,879		157,465	
Unreserved			11,726		29,731		124,243	
<b>Projected Ending Balance</b>			<b>160,152</b>		<b>182,610</b>		<b>281,708</b>	

**LIABILITY & EMPLOYEE BENEFITS FUND - FIRE HEALTH PLAN (5608)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			379,812		392,918		406,678	
Reserved for Commitments			1,254,045		1,254,045		1,254,045	
<b>Projected Beginning Balance</b>			<b>1,633,857</b>		<b>1,646,963</b>		<b>1,660,723</b>	
<b>Revenues</b>								
Stop loss reimbs - Fire	204,713	3.23%	234,358	3.18%	234,358	3.18%	234,358	3.18%
RDS rebates - Fire	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Employee contrib-Citicare Fire	2,290,001	36.11%	2,767,455	37.55%	2,767,455	37.55%	2,767,455	37.55%
City contributn -Citicare Fire	2,908,644	45.87%	3,399,130	46.12%	3,399,130	46.12%	3,399,130	46.12%
Retiree contrib -Citicare Fire	937,299	14.78%	968,748	13.14%	968,748	13.14%	968,748	13.14%
Interest on investments	1,000	0.02%	213	0.00%	213	0.00%	213	0.00%
<b>Net Revenue</b>	<b>6,341,657</b>	<b>100%</b>	<b>7,369,904</b>	<b>100%</b>	<b>7,369,904</b>	<b>100%</b>	<b>7,369,904</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Contribution increase					368,495		736,990	
<b>Proposed Changes Total</b>			<b>0</b>		<b>368,495</b>		<b>736,990</b>	
<b>Total Revenues</b>			<b>7,369,904</b>		<b>7,738,399</b>		<b>8,106,895</b>	
<b>Expenditures</b>								
Citicare - Fire	6,263,250	100%	7,356,798	100%	7,724,637	100%	8,110,869	100%
<b>Net Expenditures</b>	<b>6,263,250</b>	<b>100%</b>	<b>7,356,798</b>	<b>100%</b>	<b>7,724,637</b>	<b>100%</b>	<b>8,110,869</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1								
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>7,356,798</b>		<b>7,724,637</b>		<b>8,110,869</b>	
Reserve for Commitments			1,254,045		1,254,045		1,254,045	
Unreserved			392,918		406,678		402,703	
<b>Projected Ending Balance</b>			<b>1,646,963</b>		<b>1,660,723</b>		<b>1,656,748</b>	

**LIABILITY & EMPLOYEE BENEFITS FUND - PUBLIC SAFETY HEALTH PLAN (5609)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			7,153,042		7,057,137		6,689,032	
Reserved for Commitments			821,991		821,991		821,991	
<b>Projected Beginning Balance</b>			<b>7,975,033</b>		<b>7,879,128</b>		<b>7,511,023</b>	
<b>Revenues</b>								
Stop loss reimb - Public Safe	235,322	4.00%	278,515	5.21%	278,515	5.21%	278,515	5.21%
RDS rebates - Public Safety	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Employee contrib-Public Safety	1,322,278	22.46%	1,015,552	18.99%	1,015,552	18.99%	1,015,552	18.99%
City contribution-Public Safety	3,695,688	62.78%	3,552,667	66.43%	3,552,667	66.43%	3,552,667	66.43%
Retiree contrib-Public Safety	601,706	10.22%	471,039	8.81%	471,039	8.81%	471,039	8.81%
COBRA - Public Safety	0	0.00%	23,221	0.43%	23,221	0.43%	23,221	0.43%
Grants contrib-Public Safety	31,091	0.53%	5,683	0.11%	5,683	0.11%	5,683	0.11%
Interest on investments	800	0.01%	1,428	0.03%	1,428	0.03%	1,428	0.03%
<b>Net Revenue</b>	<b>5,886,885</b>	<b>100%</b>	<b>5,348,105</b>	<b>100%</b>	<b>5,348,105</b>	<b>100%</b>	<b>5,348,105</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>5,348,105</b>		<b>5,348,105</b>		<b>5,348,105</b>	
<b>Expenditures</b>								
Citicare - Public Safety	5,835,424	100%	3,756,352	69%	3,944,169	69%	4,141,378	69%
Public Safety CDHP	0	0.00%	1,609,865	29.57%	1,690,358	29.57%	1,774,876	29.57%
Trans to Other Empl Benefits F	0	0.00%	77,793	1.43%	81,683	1.43%	85,767	1.43%
<b>Net Expenditures</b>	<b>5,835,424</b>	<b>100%</b>	<b>5,444,010</b>	<b>100%</b>	<b>5,716,210</b>	<b>100%</b>	<b>6,002,021</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>5,444,010</b>		<b>5,716,210</b>		<b>6,002,021</b>	
Reserve for Commitments			821,991		821,991		821,991	
Unreserved			7,057,137		6,689,032		6,035,117	
<b>Projected Ending Balance</b>			<b>7,879,128</b>		<b>7,511,023</b>		<b>6,857,108</b>	

**LIABILITY & EMPLOYEE BENEFITS FUND - GROUP HEALTH (5610)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			12,234,665		13,175,619		13,594,078	
Reserved for Commitments			2,961,769		2,961,769		2,961,769	
<b>Projected Beginning Balance</b>			<b>15,196,434</b>		<b>16,137,388</b>		<b>16,555,847</b>	
<b>Revenues</b>								
Employee contribution - Citica	3,023,192	18.17%	3,246,086	19.08%	3,246,086	19.08%	3,246,086	19.08%
Employee Contribution-Premium	1,710,710	10.28%	1,530,904	9.00%	1,530,904	9.00%	1,530,904	9.00%
City contribution - Citicare	6,860,388	41.23%	7,822,610	45.98%	7,822,610	45.98%	7,822,610	45.98%
City contribution - Premium	1,992,744	11.98%	1,893,155	11.13%	1,893,155	11.13%	1,893,155	11.13%
Grants contribution - Citicare	359,677	2.16%	380,399	2.24%	380,399	2.24%	380,399	2.24%
Grants contribution - Premium	52,439	0.32%	24,929	0.15%	24,929	0.15%	24,929	0.15%
Retiree contribution - Citicar	832,426	5.00%	910,260	5.35%	910,260	5.35%	910,260	5.35%
Retiree Contribution - Premium	173,023	1.04%	152,227	0.89%	152,227	0.89%	152,227	0.89%
Council contribution - Citicar	760	0.00%	4,260	0.03%	4,260	0.03%	4,260	0.03%
Cobra Contribution - Citicare	13,728	0.08%	11,066	0.07%	11,066	0.07%	11,066	0.07%
Cobra Contribution - Premium	92,282	0.55%	27,580	0.16%	27,580	0.16%	27,580	0.16%
Employee Contrib - Alt Choice	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Stop loss reimb - Citicare	727,306	4.37%	484,242	2.85%	484,242	2.85%	484,242	2.85%
Stop Loss Reimbrsments-Premium	737,306	4.43%	484,242	2.85%	484,242	2.85%	484,242	2.85%
RDS Rebates - Citicare	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Interest on investments	63,807	0.38%	41,433	0.24%	41,433	0.24%	41,433	0.24%
<b>Net Revenue</b>	<b>16,639,788</b>	<b>100%</b>	<b>17,013,394</b>	<b>100%</b>	<b>17,013,394</b>	<b>100%</b>	<b>17,013,394</b>	<b>100%</b>
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>17,013,394</b>		<b>17,013,394</b>		<b>17,013,394</b>	
<b>Expenditures</b>								
Citicare	11,600,131	71.36%	11,390,773	70.87%	11,960,311	72.07%	12,558,327	72.07%
Citicare Premium	4,654,626	28.64%	4,413,928	27.46%	4,634,624	27.93%	4,866,355	27.93%
Trans to Other Empl Benefits F	0	0.00%	267,740	1.67%	0	0.00%	0	0.00%
<b>Net Expenditures</b>	<b>16,254,757</b>	<b>100%</b>	<b>16,072,440</b>	<b>100%</b>	<b>16,594,935</b>	<b>100%</b>	<b>17,424,682</b>	<b>100%</b>
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>16,072,440</b>		<b>16,594,935</b>		<b>17,424,682</b>	
Reserve for Commitments			2,961,769		2,961,769		2,961,769	
Unreserved			13,175,619		13,594,078		13,182,790	
<b>Projected Ending Balance</b>			<b>16,137,388</b>		<b>16,555,847</b>		<b>16,144,559</b>	

**LIABILITY & EMPLOYEE BENEFITS FUND - GENERAL LIABILITY (5611)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			3,591,705		2,085,105		2,034,191	
Reserved for Commitments			7,300,406		7,300,406		7,300,406	
<b>Projected Beginning Balance</b>			<b>10,892,111</b>		<b>9,385,511</b>		<b>9,334,597</b>	
<b>Revenues</b>								
Charges to Airport Fund	334,800	5.46%	322,056	5.58%	322,056	5.58%	322,056	5.58%
Chrgs to Crime Ctrl&Prev Dist	83,256	1.36%	66,864	1.16%	66,864	1.16%	66,864	1.16%
Charges to General Fund	3,221,400	52.54%	3,082,020	53.42%	3,082,020	53.42%	3,082,020	53.42%
Charges to Golf Ctrs Fund	7,896	0.13%	7,980	0.14%	7,980	0.14%	7,980	0.14%
Charges to Visitor Fac Fund	42,468	0.69%	39,480	0.68%	39,480	0.68%	39,480	0.68%
Charges to Redlight Photo Enf	2,316	0.04%	2,064	0.04%	2,064	0.04%	2,064	0.04%
Charges to LEPC	1,164	0.02%	1,032	0.02%	1,032	0.02%	1,032	0.02%
Charges to Marina Fd	120,636	1.97%	118,248	2.05%	118,248	2.05%	118,248	2.05%
Charges to Maint Svcs Fd	116,532	1.90%	100,236	1.74%	100,236	1.74%	100,236	1.74%
Charges to Eng Services Fd	82,548	1.35%	72,000	1.25%	72,000	1.25%	72,000	1.25%
Charges to MIS Fund	265,596	4.33%	251,124	4.35%	251,124	4.35%	251,124	4.35%
Charges to Stores Fund	34,380	0.56%	30,864	0.53%	30,864	0.53%	30,864	0.53%
Charges to Gas Division	225,684	3.68%	207,996	3.60%	207,996	3.60%	207,996	3.60%
Charges to Wastewater Div	425,988	6.95%	401,592	6.96%	401,592	6.96%	401,592	6.96%
Charges to Water Division	802,836	13.09%	756,948	13.12%	756,948	13.12%	756,948	13.12%
Charges to Storm Water Div	107,412	1.75%	96,516	1.67%	96,516	1.67%	96,516	1.67%
Charges to Developmnt Svcs Fund	82,608	1.35%	52,656	0.91%	52,656	0.91%	52,656	0.91%
TX State Aquarium contribution	131,976	2.15%	133,586	2.32%	133,586	2.32%	133,586	2.32%
Interest on investments	41,397	0.68%	26,599	0.46%	26,599	0.46%	26,599	0.46%
<b>Net Revenue</b>	<b>6,130,893</b>	<b>100%</b>	<b>5,769,861</b>	<b>100%</b>	<b>5,769,861</b>	<b>100%</b>	<b>5,769,861</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Increase in charges							115,397	
<b>Proposed Changes Total</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>115,397</b>	
<b>Total Revenues</b>	<b>6,130,893</b>		<b>5,769,861</b>		<b>5,769,861</b>		<b>5,885,258</b>	
<b>Expenditures</b>								
Self Insurance Claims	2,458,618	39.19%	2,346,482	32.25%	2,369,947	40.76%	2,393,646	40.76%
Insurance Policy Premiums	2,757,677	43.96%	2,870,051	39.44%	2,898,751	49.86%	2,927,739	49.86%
Property Damage Claims	202,000	3.22%	252,500	3.47%	255,025	4.39%	257,575	4.39%
Unemployment Compensation	360,000	5.74%	0	0.00%	0	0.00%	0	0.00%
Occupational Health/Other	245,400	3.91%	0	0.00%	0	0.00%	0	0.00%
Litigation Support	100,000	1.59%	276,485	3.80%	279,249	4.80%	282,042	4.80%
Transfer to General Fund	0	0.00%	1,520,000	20.89%	0	0.00%	0	0.00%
Reserve Approp - General Liab	150,000	2.39%	10,943	0.15%	11,052	0.19%	11,163	0.19%
<b>Net Expenditures</b>	<b>6,273,695</b>	<b>100%</b>	<b>7,276,460</b>	<b>100%</b>	<b>5,814,025</b>	<b>100%</b>	<b>5,872,165</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Employee compensation					6,750		13,703	
<b>Proposed Changes Total</b>			<b>0</b>		<b>6,750</b>		<b>13,703</b>	
<b>Total Expenditures</b>			<b>7,276,460</b>		<b>5,820,775</b>		<b>5,885,868</b>	
Reserve for Commitments			7,300,406		7,300,406		7,300,406	
Unreserved			2,085,105		2,034,191		2,033,581	
<b>Projected Ending Balance</b>			<b>9,385,511</b>		<b>9,334,597</b>		<b>9,333,987</b>	



**LIABILITY & EMPLOYEE BENEFITS FUND - WORKERS COMPENSATION (5612)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adotped YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			4,657,687		3,257,937		3,226,181	
Reserved for Commitments			3,513,936		3,513,936		3,513,936	
<b>Projected Beginning Balance</b>			<b>8,171,623</b>		<b>6,771,873</b>		<b>6,740,117</b>	
<b>Revenues</b>								
Charges to Airport Fund	94,776	2.99%	93,792	2.93%	93,792	2.93%	93,792	2.93%
Charges to Fed/St Grant Fd	102,456	3.23%	98,628	3.08%	98,628	3.08%	98,628	3.08%
Chrgs to Crime Ctr&Prev Dist	70,752	2.23%	66,288	2.07%	66,288	2.07%	66,288	2.07%
Charges to General Fund	1,919,352	60.55%	1,962,564	61.31%	1,962,564	61.31%	1,962,564	61.31%
Charges to Visitor Fac Fund	9,852	0.31%	10,260	0.32%	10,260	0.32%	10,260	0.32%
Charges to Redlight Photo Enf	1,968	0.06%	2,052	0.06%	2,052	0.06%	2,052	0.06%
Charges to LEPC	984	0.03%	1,032	0.03%	1,032	0.03%	1,032	0.03%
Charges to Marina Fd	14,772	0.47%	15,396	0.48%	15,396	0.48%	15,396	0.48%
Charges to Maint Svcs Fd	81,768	2.58%	79,032	2.47%	79,032	2.47%	79,032	2.47%
Charges to Eng Services Fd	60,096	1.90%	59,508	1.86%	59,508	1.86%	59,508	1.86%
Charges to MIS Fund	96,552	3.05%	96,456	3.01%	96,456	3.01%	96,456	3.01%
Charges to Stores Fund	20,688	0.65%	20,532	0.64%	20,532	0.64%	20,532	0.64%
Charges to Gas Division	132,996	4.20%	138,528	4.33%	138,528	4.33%	138,528	4.33%
Charges to Wastewater Div	164,520	5.19%	172,404	5.39%	172,404	5.39%	172,404	5.39%
Charges to Water Division	215,748	6.81%	223,704	6.99%	223,704	6.99%	223,704	6.99%
Charges to Storm Water Div	85,704	2.70%	89,280	2.79%	89,280	2.79%	89,280	2.79%
Charges to Develpmnt Svcs Fund	59,100	1.86%	47,208	1.47%	47,208	1.47%	47,208	1.47%
Interest on investments	37,713	1.19%	24,210	0.76%	24,210	0.76%	24,210	0.76%
<b>Net Revenue</b>	<b>3,169,797</b>	<b>100%</b>	<b>3,200,874</b>	<b>100%</b>	<b>3,200,874</b>	<b>100%</b>	<b>3,200,874</b>	<b>100%</b>
Proposed Changes								
Change #1								
Proposed Changes Total	0		0		0		0	
<b>Total Revenues</b>	<b>3,169,797</b>		<b>3,200,874</b>		<b>3,200,874</b>		<b>3,200,874</b>	
<hr/>								
<b>Expenditures</b>								
Worker's Compensation	3,163,675	100%	3,200,624	69.57%	3,232,630	100%	3,264,957	100%
Transfer to MIS Fund	0	0.00%	1,400,000	30.43%	0	0.00%	0	0.00%
<b>Net Expenditures</b>	<b>3,163,675</b>	<b>100%</b>	<b>4,600,624</b>	<b>100%</b>	<b>3,232,630</b>	<b>100%</b>	<b>3,264,957</b>	<b>100%</b>
Proposed Changes								
Change #1								
Proposed Changes Total			0		0		0	
<b>Total Expenditures</b>			<b>4,600,624</b>		<b>3,232,630</b>		<b>3,264,957</b>	
Reserve for Commitments			3,513,936		3,513,936		3,513,936	
Unreserved			3,257,937		3,226,181		3,162,098	
<b>Projected Ending Balance</b>			<b>6,771,873</b>		<b>6,740,117</b>		<b>6,676,034</b>	

**LIABILITY & EMPLOYEE BENEFITS FUND - ADMINISTRATION (5613)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			195,750		85,314		123,877	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>195,750</b>		<b>85,314</b>		<b>123,877</b>	
<b>Revenues</b>								
Charges to Airport Fund	43,356	3.13%	42,252	3.05%	42,252	3.05%	42,252	3.05%
Chrgs to Crime Ctrl&Prev Dist	32,376	2.34%	29,868	2.15%	29,868	2.15%	29,868	2.15%
Charges to General Fund	878,004	63.33%	883,356	63.72%	883,356	63.72%	883,356	63.72%
Charges to Golf Ctrs Fund	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Charges to Visitor Fac Fund	4,512	0.33%	4,620	0.33%	4,620	0.33%	4,620	0.33%
Charges to Redlight Photo Enf	900	0.06%	924	0.07%	924	0.07%	924	0.07%
Charges to LEPC	456	0.03%	468	0.03%	468	0.03%	468	0.03%
Charges to Marina Fd	6,756	0.49%	6,936	0.50%	6,936	0.50%	6,936	0.50%
Charges to Maint Svcs Fd	37,404	2.70%	35,604	2.57%	35,604	2.57%	35,604	2.57%
Charges to Eng Services Fd	27,492	1.98%	26,796	1.93%	26,796	1.93%	26,796	1.93%
Charges to MIS Fund	44,172	3.19%	43,440	3.13%	43,440	3.13%	43,440	3.13%
Charges to Stores Fund	9,468	0.68%	9,252	0.67%	9,252	0.67%	9,252	0.67%
Charges to Gas Division	60,852	4.39%	62,388	4.50%	62,388	4.50%	62,388	4.50%
Charges to Wastewater Div	75,252	5.43%	77,652	5.60%	77,652	5.60%	77,652	5.60%
Charges to Water Division	98,688	7.12%	100,752	7.27%	100,752	7.27%	100,752	7.27%
Charges to Storm Water Div	39,204	2.83%	40,212	2.90%	40,212	2.90%	40,212	2.90%
Charges to Developmnt Svcs Fund	27,036	1.95%	21,360	1.54%	21,360	1.54%	21,360	1.54%
Interest on Investments	492	0.04%	324	0.02%	324	0.02%	324	0.02%
<b>Net Revenue</b>	<b>1,386,420</b>	<b>100%</b>	<b>1,386,204</b>	<b>100%</b>	<b>1,386,204</b>	<b>100%</b>	<b>1,386,204</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Increase in charges					138,620		291,103	
<b>Proposed Changes Total</b>	<b>0</b>		<b>0</b>		<b>138,620</b>		<b>291,103</b>	
<b>Total Revenues</b>	<b>1,386,420</b>		<b>1,386,204</b>		<b>1,524,824</b>		<b>1,677,307</b>	
<b>Expenditures</b>								
Risk Management	1,398,734	97.90%	1,041,874	69.61%	1,060,628	73.44%	1,079,719	73.47%
Benefits Administration	0	0.00%	343,322	22.94%	349,502	24.20%	355,793	24.21%
Reserve Approp -Risk Mgt Admin	30,000	2.10%	111,444	7.45%	34,053	2.36%	34,053	2.32%
<b>Net Expenditures</b>	<b>1,428,734</b>	<b>100%</b>	<b>1,496,640</b>	<b>100%</b>	<b>1,444,182</b>	<b>100%</b>	<b>1,469,565</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Employee compensation					24,079		48,881	
Change #2 - Inequity issues					18,000		18,000	
<b>Proposed Changes Total</b>			<b>0</b>		<b>42,079</b>		<b>66,881</b>	
<b>Total Expenditures</b>			<b>1,496,640</b>		<b>1,486,262</b>		<b>1,536,446</b>	
Reserve for Commitments			0		0		0	
Unreserved			85,314		123,877		264,737	
<b>Projected Ending Balance</b>			<b>85,314</b>		<b>123,877</b>		<b>264,737</b>	

**LIABILITY & EMPLOYEE BENEFITS FUND - OTHER INSURANCE (5614)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			318,099		352,142		364,736	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>318,099</b>		<b>352,142</b>		<b>364,736</b>	
<b>Revenues</b>								
Charges to General Fund	0	0.00%	54,467	2.50%	54,467	2.50%	54,467	2.50%
City contribution - Life	94,908	5.48%	44,793	2.06%	44,793	2.06%	44,793	2.06%
Grants contribution - Life	2,075	0.12%	683	0.03%	683	0.03%	683	0.03%
Retiree contribution - Life	36	0.00%	14	0.00%	14	0.00%	14	0.00%
City contribution - Disability	136,788	7.90%	129,164	5.93%	129,164	5.93%	129,164	5.93%
Grants contribution - Disability	8,159	0.47%	5,972	0.27%	5,972	0.27%	5,972	0.27%
Employee contribution-Dental	89	0.01%	95	0.00%	95	0.00%	95	0.00%
City Contribution - other	714,624	41.29%	855,000	39.24%	855,000	39.24%	855,000	39.24%
Employee contrib - Dental Ex	535,860	30.96%	519,261	23.83%	519,261	23.83%	519,261	23.83%
COBRA - Dental Ex	1,862	0.11%	1,911	0.09%	1,911	0.09%	1,911	0.09%
Council contrib - Dental Ex	1,026	0.06%	0	0.00%	0	0.00%	0	0.00%
Employee contrib -Dental Basic	233,074	13.47%	220,568	10.12%	220,568	10.12%	220,568	10.12%
Council contrib - Dental Basic	324	0.02%	324	0.01%	324	0.01%	324	0.01%
COBRA - Dental Basic	330	0.02%	1,231	0.06%	1,231	0.06%	1,231	0.06%
Interest on investments	1,424	0.08%	27	0.00%	27	0.00%	27	0.00%
Claim settlements	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Trans fr Citicare Health Fd	0	0.00%	267,740	12.29%	267,740	12.29%	267,740	12.29%
Transf fr Police Health fd	0	0.00%	77,793	3.57%	77,793	3.57%	77,793	3.57%
<b>Net Revenue</b>	<b>1,730,580</b>	<b>100%</b>	<b>2,179,044</b>	<b>98%</b>	<b>2,179,044</b>	<b>100%</b>	<b>2,179,044</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>2,179,044</b>		<b>2,179,044</b>		<b>2,179,044</b>	
<b>Expenditures</b>								
Unemployment Compensation	0	0.00%	230,000	10.72%	232,300	10.72%	234,623	10.72%
Occupational Health/Other	0	0.00%	205,000	9.56%	207,050	9.56%	209,121	9.56%
Other Employee Benefits	1,772,000	100%	1,710,000	80%	1,727,100	80%	1,744,371	80%
<b>Net Expenditures</b>	<b>1,772,000</b>	<b>100%</b>	<b>2,145,000</b>	<b>100%</b>	<b>2,166,450</b>	<b>100%</b>	<b>2,188,115</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>2,145,000</b>		<b>2,166,450</b>		<b>2,188,115</b>	
Reserve for Commitments			0		0		0	
Unreserved			352,142		364,736		355,665	
<b>Projected Ending Balance</b>			<b>352,142</b>		<b>364,736</b>		<b>355,665</b>	

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			28,628		24,351		17,293	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>28,628</b>		<b>24,351</b>		<b>17,293</b>	
<b>Revenues</b>								
Contributions and donations	96,000	99.80%	93,000	99.87%	93,000	99.87%	93,000	99.87%
Interest on investments	188	0.20%	123	0.13%	123	0.13%	123	0.13%
<b>Net Revenue</b>	<b>96,188</b>	<b>100%</b>	<b>93,123</b>	<b>100%</b>	<b>93,123</b>	<b>100%</b>	<b>93,123</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Contribution increase					0		25,000	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>25,000</b>	
<b>Total Revenues</b>			<b>93,123</b>		<b>93,123</b>		<b>118,123</b>	
<b>Expenditures</b>								
Local Emerg Planning Comm	94,740	100%	97,400	100%	98,471	100%	99,456	100%
<b>Net Expenditures</b>	<b>94,740</b>	<b>100%</b>	<b>97,400</b>	<b>100%</b>	<b>98,471</b>	<b>100%</b>	<b>99,456</b>	<b>100%</b>
<b>Proposed Changes</b>								
Change #1 - Employee Compensation					1,710		3,474	
<b>Proposed Changes Total</b>			<b>0</b>		<b>1,710</b>		<b>3,474</b>	
<b>Total Expenditures</b>			<b>97,400</b>		<b>100,181</b>		<b>102,930</b>	
Reserve for Commitments*			0		0		0	
Unreserved			24,351		17,293		32,485	
<b>Projected Ending Balance</b>			<b>24,351</b>		<b>17,293</b>		<b>32,485</b>	

**C.C. CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**Three Year Revenue & Expenditure Projection**

	<b>Budget FY 2012</b>		<b>Adopted YR 1 FY 2013</b>		<b>Projected YR 2 FY 2014</b>		<b>Projected YR 3 FY 2015</b>	
Unreserved			2,717,762		3,525,427		(2,203,209)	
Reserved for Commitments			0		0		0	
<b>Projected Beginning Balance</b>			<b>2,717,762</b>		<b>3,525,427</b>		<b>(2,203,209)</b>	
<b>Revenues</b>								
CCCPD sales tax	5,370,000	99.46%	6,413,836	99.67%				
Juvenile Drug Testing	22,000	0.41%	16,550	0.26%				
Interest on investments	7,131	0.13%	4,622	0.07%				
Interest earned-interfund borr	0	0.00%	0	0.00%				
Sale of scrap/city property	0	0.00%	0	0.00%				
<b>Net Revenue</b>	<b>5,399,131</b>	<b>100%</b>	<b>6,435,008</b>	<b>100%</b>	<b>0</b>		<b>0</b>	
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Revenues</b>			<b>6,435,008</b>		<b>0</b>		<b>0</b>	
<b>Expenditures</b>								
CCCCPD-Police Ofcr Cost	4,318,507	82.29%	4,604,598	81.83%	4,687,481	81.83%	4,771,856	81.83%
CCCCPD-Pawn Shop Detail	152,500	2.91%	155,860	2.77%	158,666	2.77%	161,522	2.77%
CCCCPD-PS Vehicles & Equip	142,500	2.72%	175,000	3.11%	178,150	3.11%	181,357	3.11%
CCCCPD-Graffiti Eradication Pr	50,969	0.97%	0	0.00%	0	0.00%	0	0.00%
Juvenile Assessment Center	405,328	7.72%	420,349	7.47%	427,915	7.47%	435,617	7.47%
Citizens Advisory Council	10,500	0.20%	10,500	0.19%	10,689	0.19%	10,881	0.19%
Juvenile City Marshals	167,761	3.20%	197,050	3.50%	200,597	3.50%	204,208	3.50%
Reserve Approp - CC CCPD	0	0.00%	63,986	1.14%	65,138	1.14%	66,310	1.14%
<b>Net Expenditures</b>	<b>5,248,065</b>	<b>100%</b>	<b>5,627,344</b>	<b>100%</b>	<b>5,728,636</b>	<b>100%</b>	<b>5,831,751</b>	<b>100%</b>
Proposed Changes								
Change #1			0		0		0	
<b>Proposed Changes Total</b>			<b>0</b>		<b>0</b>		<b>0</b>	
<b>Total Expenditures</b>			<b>5,627,344</b>		<b>5,728,636</b>		<b>5,831,751</b>	
Reserve for Commitments*			0		0		0	
Unreserved			3,525,427		(2,203,209)		(8,034,961)	
<b>Projected Ending Balance</b>			<b>3,525,427</b>		<b>(2,203,209)</b>		<b>(8,034,961)</b>	

# Supplemental Information

# Supplemental Information



# About the City of Corpus Christi

Corpus Christi is a coastal city located on the Southeastern coast of Texas on the Gulf of Mexico approximately 150 miles north of the Mexican border. It is the eighth largest city in Texas and the sixtieth largest city in the United States. Corpus Christi also has the sixth largest port in tonnage in the nation.

## Form of Government

Since 1945 Corpus Christi has been governed by a Council-Manager form of government. In 1983, the city adopted single-member districts, which allowed voters in a particular area to elect someone from their district to represent them on the city council. Single-member districts provide equal representation among communities or groups with different interests. Five city council members are elected through single-member districts, while three others and the mayor are elected at-large. The City Manager, hired by the City Council, is responsible for the overall operations of the City. Beginning in 2012, the Council members will be elected every two years in November.0020 The city also has over 40 boards and commissions providing a direct link between citizens and the city council and staff.

*Corpus Christi City Hall*



Date of Incorporation	1852
Charter:	
Original Charter	March 15, 1909
Revised	May 25, 1955
Revised	July 13, 1968
Revised	September 16, 1970
Revised	January 22, 1975
Revised	April 5, 1980
Revised	August 11, 1984
Revised	April 4, 1987
Revised	January 19, 1991



Revised  
Revised

April 3, 1993  
November 2, 2004

Form of Government:  
Council-Manager  
Fiscal Year Begins  
Number of City Employees

October 9, 1945  
August 1st  
3,091

## Geography

GEOGRAPHICAL LOCATION: 27°44'34"N 97°24'7"W  
Southeastern Coast of Texas on the Gulf of Mexico approximately  
150 miles north of the Mexican border.

AREA OF CITY: (In square miles)

Land	150.6
Water	<u>353.5</u>
	<u>504.1</u>



ELEVATION: Sea level to 85 feet

CLIMATE: Corpus Christi has a marine climate, enjoying similar temperatures to those of other Gulf Coast regions, but lower precipitation as it is located in a semiarid region. Average high temperatures in the summer months exceed 90 °F (32 °C) while average nighttime winter lows in January, the coldest month, are a little less than 50 °F (10 °C). The city's largest recorded snowstorm was 4.4 inches (11 cm) in December 2004. The city's record high temperature is 109 °F (43 °C), on September 5, 2000, while its record low is 11 °F (-12 °C). Corpus Christi has an average wind speed of 12MPH.

AVERAGE TOTAL ANNUAL RAINFALL: 18.64 inches for fiscal year ended July 31, 2012

## Community Profile

### *History*

In prehistoric times the area was inhabited by various tribes of the Karankawa Indian group, which migrated up and down the Coastal Bend region. The first European to visit the area is believed to be Alonzo Alvarez de Pineda in 1519. He discovered what is now known as Corpus Christi Bay. The discovery was made on the Feast Day of Corpus Christi (Latin for Body of Christ); a major feast day in the Catholic Church, and Alvarez named the water after the Holy Day. The city took its name from the bay later in the mid 1800's. The first settlement began as a frontier trading post in 1839. The trading post remained small until July 1845, when General Zachary Taylor arrived with troops, horses and equipment. In March 1846 the army marched south to the Rio Grande Valley for the beginning of the Mexican War.

In 1860 the Corpus Christi Ship Channel Company was formed with the goal of dredging the ship channel deeper.

In 1930 oil was discovered in the Saxet area of Corpus Christi. The ship channel was also deepened in 1930 from 25 to 30ft. This introduction of oil and gas to the local picture, along with the continued deepening of the port to its current depth of 45 feet, has helped make Corpus Christi a major petrochemical industrial center on the Gulf Coast.

Up until the mid 1980's, the oil, gas and agriculture industries were the mainstay of the economy. In the mid 1980's falling oil prices caused the city to look for ways to diversify its economic base. Today's economic base includes: agribusiness, Department of Defense, electronics, health services, petrochemicals, steel fabrication, retail and commercial trade and the teleservices industry.



*Alonzo Alvarez de Pineda Statute*

### *Culture*

Various sections of Corpus Christi maintain distinct senses of identity and community from the city proper, especially the Calallen and Flour Bluff areas, and, less prominently, Clarkwood and Annville. These areas are sometimes mistakenly believed to be separate municipalities.

The Mexican-American culture is one of several prominent cultures in Corpus Christi. Tex-Mex culture permeates much of the city from its architecture and street names, to its food, music and art. Corpus Christi is also home to a number of cultural organizations both Hispanic and non-Hispanic.

### *Public Transportation*



The Regional Transit Authority (RTA) provides bus service to Corpus Christi and surrounding areas. An 11-member Board of Directors governs the RTA which was created in 1985 by the vote of the public to provide quality accessible and affordable transportation to the residents of Nueces and San Patricio Counties. The RTA's Service Area covers 838 square miles. The RTA also known as the "B" provides fixed route service, tourist, commuter, charter, public event, and van/car pool services. Additionally, the RTA offers Paratransit Bus Service called B-Line, which provides shared-ride public transportation for people whose disabilities prevent them from using fixed route bus services.



## ***Education***

Six school districts provide primary and secondary education for area residents: Corpus Christi Independent School District (CCISD), Calallen ISD, Flour Bluff ISD, Tuloso-Midway ISD, West Oso ISD and London ISD. The Roman Catholic Diocese of Corpus Christi provides the primary and secondary education for Catholic schools. These school districts have over 57,000 students and over 3,300 instructors. The school districts have several special campuses that are able to meet the needs of a wide array of students. In addition, the City of Corpus Christi, in partnership with CCISD and, most recently, Calallen ISD and West Oso ISD, runs an after school program, Latchkey. The City also runs several summer and food programs. There are more than 51,000 children from newborn to age 17 with all parents in the household in the labor force.

The city is also home to two institutions of higher education – Del Mar College and Texas A&M University – Corpus Christi. Over 20,000 students are currently enrolled in these two institutions. Del Mar College is a two-year comprehensive community college founded in 1935. U.S. News and World Report ranked Texas A&M – Corpus Christi among the best universities in the nation, two years in a row. It is the top rated public regional university in Texas. The University recently opened the Harte Research Center for Gulf of Mexico studies. Corpus Christi has numerous vocational schools including Southern Careers Institute, Career Centers of Texas- Corpus Christi, and Vogue Cosmetology School.

## ***Healthcare***

There are 3 major healthcare systems in Corpus Christi: Christus Spohn Health System, Corpus Christi Medical Center, and Driscoll Children's Hospital.

Christus Spohn Health System operates 3 hospitals, 3 family health centers, 1 mobile clinic, and 2 specialty centers (heart and cancer). Corpus Christi Medical Center operates 2 hospitals, 2 specialty centers (heart and women), and 1 emergency care center.

Driscoll Children's Hospital is a tertiary care regional referral center offering complex and comprehensive medical and surgical care for children. The hospital's medical staff is comprised of pediatric board-certified specialists in more than 30 medical and 10 surgical specialties. Working with the Medical Staff is over 1,500 employees including more than 450 nurses. More than 110,000 children are treated annually.

One of Texas' newest federal health clinics, the Amistad Community Health Center, is located Corpus Christi. The Amistad Community Health Center began providing medical services in April 2008.

## **Demographics & Economics**

### ***Population***

<u>Year</u>	<u>City Population</u>
1950	108,053
1960	167,690
1970	204,525
1980	232,134
2000	277,454
2008	286,468
2010	305,215
2011	307,728

As of 2010, the racial makeup of the city was 80.90% White, 4.30% African American, 0.60% Native American, 1.80% Asian, 0.1% Pacific Islander, 10.01% from other races, and 2.50% from two or more races. Hispanic or Latino of any race were 59.70% of the population.

There were 112,795 households out of which 30.5% had children under the age of 18 living with them, 44.7% were married couples living together, 16.6% had a female householder with no husband present, and 32.4% were non-families, 25.6% of all households were made up of individuals and 8.1% had someone living alone who was 65 years of age or older. The average household size was 2.66 and the average family size was 3.21.

The population was spread out with 28.6% under the age of 18, 7.5% from 18 to 24, 26.2% from 25 to 44, 25.7% from 45 to 64, and 12.0% who were 65 years of age or older. The median age was 34.8 years.

About 15.7% of families and 20.1% of the population were below the poverty line, including 32.2% of those under age 18 and 7.8% of those age 65 or over.

### *Income and Employment*

<b>Fiscal Year</b>	<b>Population</b>	<b>Median Household Income</b>	<b>Median Age</b>	<b>Labor Force</b>	<b>Unemployment Rate</b>
2000	277,454	36,414	33.2	130,437	7.19%
2010	305,215	41,845	34.8	150,017	6.00%

The median income of households in Corpus Christi city in 2010 was \$41,845. Seventy-nine percent of the households received earnings and 16.2 percent received retirement income other than Social Security. The number of households that received Social Security was 28.5 percent. The average income from Social Security was \$14,969. These income sources are not mutually exclusive; that is, some households received income from more than one source.

### *Educational Attainment for Population 25 and Over*

Total Population 25 years and over	194,654	
Less than 9th grade	16,545	8.5%
9th to 12th grade, no diploma	22,191	11.4%
High school graduate (includes equivalency)	49,637	25.5%
Some college, no degree	50,610	26.0%
Associate's degree	14,210	7.3%
Bachelor's degree	25,110	12.9%
Graduate or professional degree	16,351	8.4%

### *Top Employers*

Over 3,000 employees:

- Corpus Christi Army Depot - Military Helicopter Maintenance
- Christus Spohn Health System - Health Services
- Corpus Christi Independent School District - Education
- H.E.B. Grocery Company - Grocery Company
- City of Corpus Christi, Texas - Government

Over 1,000 employees:

Corpus Christi Naval Air Station – Flight Training  
 Bay, Ltd. – Heavy Fabrication  
 Driscoll Children's Hospital - Health Services  
 Del Mar College - Higher Education  
 Corpus Christi Medical Center - Health Services  
 First Data Corporation - Teleservices  
 Nueces County, Texas – County Government

*Top 10 City of Corpus Christi Employers for 2011*

<b>Employer</b>	<b>Number of Employees</b>	<b>Rank</b>	<b>Percent of Total City Employment</b>
Corpus Christi Army Depot	5,800	1	3.26%
Christus Spohn Health System	5,400	2	3.03%
Corpus Christi Independent School District	5,178	3	2.91%
H.E.B. Grocery Company	5,000	4	2.81%
City of Corpus Christi, Texas	3,091	5	1.74%
Naval Air Station Corpus Christi	2,822	6	1.58%
Bay, Inc.	2,100	7	1.18%
Driscoll Children's Hospital	1,800	8	1.01%
Del Mar College	1,542	9	0.87%
Corpus Christi Medical Center	1,300	10	0.73%
<b>Total</b>			<b>19.11%</b>

*Occupations for Civilian Population 16 years and older*

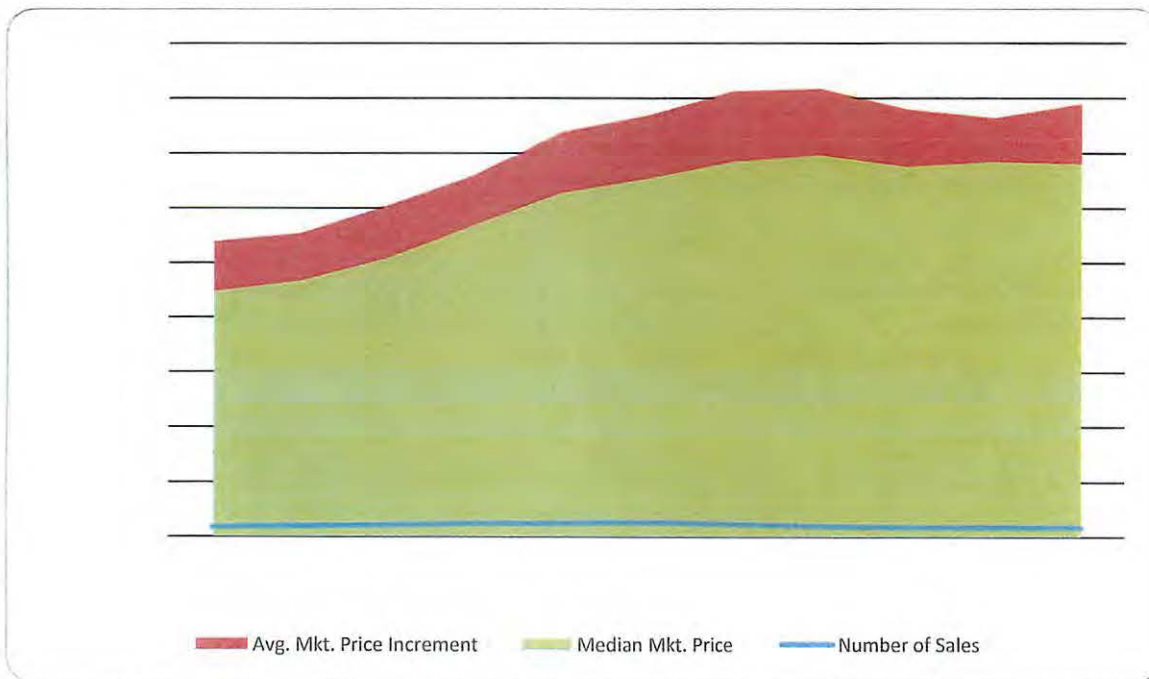
Management, professional, and related occupations	44,048	32.9%
Service occupations	26,784	20.0%
Sales and office occupations	34,637	25.9%
Construction, extraction, maintenance and repair occupations	15,352	11.5%
Production, transportation, and material moving occupations	13,011	9.7%
<b>Total</b>	<b>133,832</b>	<b>100.0%</b>



### Home Sales (Market Value)

Calendar Year	Sales	Average Price	Median Price
2001	3,517	107,600	89,100
2002	3,770	110,800	93,100
2003	4,198	120,700	101,400
2004	4,745	132,100	113,800
2005	4,894	147,300	125,200
2006	5,192	153,300	130,400
2007	4,510	162,000	136,500
2008	3,773	162,900	138,900
2009	3,444	155,500	134,800
2010	3,445	152,300	135,500
2011	3,238	156,400	136,000

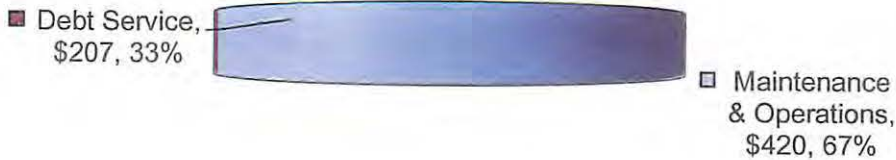
Source: Real Estate Center, Texas A&M University, College Station



Source: Real Estate Center, Texas A&M University, College Station

Note: The above graph reflects an average annual compound growth rate of over 4% for the Median Market Price and almost 4% for the Average Market Price since 2001. However, the number of Sales, albeit roughly a 1% compound decline since 2001, reflects a precipitous drop since 2006. The number of housing sales is approaching that not seen since 1999 and, given the ostensible correlation (from 2001 – 2006) between the number of housing sales - as compared to average and median prices - leads to speculation as to how long market values can remain at these levels. A graphical representation dating back to 1979 may be seen at <http://recenter.tamu.edu/data/hs/hs190.asp>.

**Tax Bill Components  
for Average Taxable Home Value of \$109,871 in 2012  
Tax Bill \$627**



*Property Tax Rate Components for Tax Year 2012*

Maintenance & Operations	0.380339
Debt Service	<u>0.190218</u>
	0.570557

	<u>Average Taxable Value</u>	<u>Tax Rate</u>	<u>Tax Bill</u>
Tax Bill for Average Home in FY2012 (Tax Year 2011):	\$113,033	/100*.570557	\$645
Tax Bill for Average Home in FY2013 (Tax Year 2012):	\$109,871	/100*.570557	\$627

Ad Valorem Taxes

Property tax is imposed on real and personal property situated in the City. However, there are a few exemptions granted by the City which include: a 10% or \$5,000 homestead exemption and, importantly, a property tax freeze for citizens 65 or older, or disabled, and their spouses, on homesteads owned thereby.

The 65 or older or disabled category assessed valuation totaled \$1,071,527,192 for Tax Year 2012 – equating to a potential levy equivalent of \$6,113,673.

## Principal Property Tax Payers for 2012

Name of Taxpayer	Assessed Valuation	Rank	Percentage Of Total Taxable Assessed Value
Barney M. Davis	\$264,864,190	1	1.90%
American Electric Power Texas Central Co.	94,565,300	2	0.67%
Corpus Christi Retail Venture LP	78,804,140	3	0.57%
H.E. Butt Grocery Company	70,328,151	4	0.51%
Markwest Javalina Pipeline Company	62,415,670	5	0.45%
Bay Area Healthcare	53,479,825	6	0.38%
Wal-Mart Real Estate Business Trust	43,320,430	7	0.31%
Air Products, LLC	37,794,200	8	0.27%
Southwestern Bell Telephone	37,666,080	9	0.27%
TRT Development Company	34,453,374	10	0.25%
<b>Total</b>			<b>5.58%</b>

### Shipping

Corpus Christi offers a wide range of shipping options including rail, water, highway and air. The Corpus Christi Airport completed a major capital improvement project in Fiscal Year 2004. The Port of Corpus Christi is the sixth largest port in the United States and one of the top twenty worldwide. The Port recently completed a state-of-the-art 100,000 sq. ft. refrigerated distribution center on the Gulf of Mexico that will serve the many import and export markets of North America, Mexico, Central and South America, Europe and Africa. The Port is also making a concerted effort to attract cruise ships to South Texas. The Port expects to create an exciting waterfront experience that incorporates a cruise terminal, conference center, and other attractions such as restaurants, entertainment and retail activities. The Port has created a partnership with San Antonio to form the Corpus Christi and San Antonio Cruise Connection. This partnership provides cruise passengers the chance to take advantage of the #1 (San Antonio) and the #2 (Corpus Christi) Texas visitor destinations that offers a unique pre/post cruise package. The cruise industry is one of the fastest growing areas in the tourism industry and Corpus Christi is positioning itself to take advantage of this opportunity.



#### PORT OF CORPUS CHRISTI:

Tonnage handled through the Port calendar year 2011	80,310,217
Number of ships handled calendar year 2011	1,395
Number of barges handled calendar year 2011	4,018
Public Docks:	
Dry cargo	12
Bulk materials	4
Bulk liquid	<u>15</u>
Total	<u>31</u>

Private Docks



Dry cargo -	Bay, Inc.	2 - Main Harbor
	Holdenfels	1 - Main Harbor
	Texas Docks & Rail	2 - Main Harbor
	Texas Lehigh Cement	1 - Main Harbor
	Tor Minerals International Inc	1 - Rincon
	McDermott	1 - Harbor Island
	Gulf Marine Fabricators	1 - Ingleside
	Kiewit Offshore Services, Inc.	1 - Ingleside
	Helix Energy Solutions	1 - LaQuinta
	Signet Maritime	1 - Jewell Fulton
Bulk Materials	ADM/Growmark	1 - Main Harbor
	Interstate Grain	1 - Main Harbor
	Sherwin Alumina	1 - La Quinta
	Vulcan Materials	1 - Main Harbor
Bulk Liquids -	Citgo	6 - Main Harbor
	Equistar	1 - Main Harbor
	Flint Hills	3 - Main Harbor
	Valero	3 - Main Harbor
	Occidental Chemical	1 - La Quinta
	Koch Gathering	1 - Ingleside
	Total	31

## Tourism

Corpus Christi is one of the most popular vacation destinations in the State of Texas. Major tourist attractions in the area include:

- Museum of Science and History – The Corpus Christi Museum of Science and History collects and preserves natural and cultural history objects with emphasis on South Texas and its place in the world. It presents educational exhibits and programs to encourage learning related to its collections.
- USS Lexington – The USS Lexington Museum is a floating piece of our nation's history with exhibits chronicling its record of distinguished military service.
- Texas State Aquarium – The Texas State Aquarium is a view into life in the waters of our beautiful Gulf of Mexico.
- South Texas Institute for the Arts – The premier art museum in South Texas.
- Padre Island National Seashore – The City's main tourist attraction features miles of beautiful open beaches.
- The Asian Cultures Museum and Educational Center – The Asian Cultures Museum and Educational Center is one of five museums in the nation and the only one in Texas. The Museum provides educational programs, as well as an extensive collection of Asian arts and crafts.
- Whataburger Field - The home of the Corpus Christi Hooks. The Hooks are the minor league AA affiliate of the Houston Astros. Whataburger Field opened April 17, 2005 and has a capacity of over 7,000 with 19 luxury suites.
- American Bank Center - A multipurpose facility that is the home of the Texas A&M Corpus Christi Islander Men & Women's basketball teams and the Corpus Christi IceRays minor league hockey team. The facility has seating for over 8,000 people.



## ***Municipal Information***

### **Airport:**

Number of airports	1
Number of acres	2,600
Length of main runways	7,508 & 6,080 feet
Scheduled airline arrivals and departures per year	17,130
Passengers enplaning and deplaning per year	688,051

### **Fire Protection: (Including Emergency Medical System)**

Number of Stations	17
Fire apparatus	30
Other motorized vehicles	88
Number of fire hydrants	9,007
Number of firemen	383
Number of employees - firemen and civilians	402
Employees per 1,000 population (2000 Census)	1.31

### **Libraries:**

Number of libraries	6
Number of volumes	661,332
Circulation	1,247,799
Library cards in force	201,863
Number of in-house personal computer users	255,923

### **Parks and Recreation:**

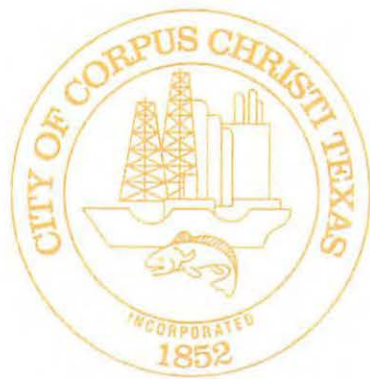
Number of parks	196
Park acreage developed	1,420
Park acreage undeveloped	389
Playgrounds	140
Municipal beaches	4
Marina slips	626
Municipal golf courses	2
Municipal golf links - acres	376
Swimming pools	9
Tennis courts	37
Baseball diamonds	5
Softball diamonds	4
Recreation centers	5
Senior centers	8
Gymnasiums	3
Covered Basketball Courts	5

### **Police Protection:**

Number of stations	5
Number of vehicles	244
Number of commissioned police officers	451
Number of employees - police officers and civilians	711.1
Officers per 1,000 population (2000 Census)	1.47
School crossing guards	91
Area of responsibility - land area	150.48 sq. miles

<b>Public Works:</b>	
Paved streets	1,178 miles
Street lights	17,166
<b>Municipal Gas System:</b>	
Average daily consumption	9,064 MCF
Gas mains	1,399 miles
Gas connections	60,430 meters
<b>Municipal Wastewater System:</b>	
Sanitary sewer gravity lines & force main	1,282 miles
Sewer connections	83,250
Lift stations	99
Rated daily treatment capacity	44,700,000 gals.
<b>Municipal Water System:</b>	
Average daily gallons treated & raw water sold	99,271,184 gals.
Average daily consumption per capita	125 gals.
Water mains	1,636 miles
Water accounts	90,928
Storm water drainage ditches	501 miles

Sources: City of Corpus Christi Comprehensive Annual Financial Report  
 Corpus Christi Regional Economic Development Corporation  
 Real Estate Center at Texas A&M University Corpus Christi  
 Port of Corpus Christi  
 US Census Bureau  
 Texas Comptroller of Public Accounts  
 Nueces County



# Fee Increases

**City of Corpus Christi  
FY 2012-2013 Fee Increases  
Supplemental Information**

Description	Current Fee	Adopted Fee		Revenue
<b>1) Library Department</b>	Administered by:		Library Department	
	Collected by:		Library Department	
Overdue audio/visual materials	\$0.25	\$1.00	Per day	Minimal
Replacement of library card	\$0.00	\$2.00	Per card	Minimal
<b>2) Municipal Information Systems (MIS)</b>	Administered by:		MIS	
	Collected by:		MIS	
Electronic utility payment processing fee	\$1.68	\$0.00	Per transaction	(\$252,081)
<b>3) Traffic Engineering</b>	Administered by:		Traffic Engineering	
	Collected by:		Finance	
Temporary street closure permits - neighborhood events	\$110.00	\$120.00	Per event	\$400
Temporary street closure permits - small events				Minimal
50-100 Participants	\$200.00	\$120.00	Per event	
100-200 Participants	\$200.00	\$200.00	Per event	
200-300 Participants	\$200.00	\$300.00	Per event	
Temporary street closure permits - large/special events				Minimal
300 or less Participants, fenced	\$200.00	\$300.00	Per event	
300 or less Participants, unfenced	\$200.00	\$350.00	Per event	
More than 300 Participants, fenced	\$200.00	\$400.00	Per event	
More than 300 Participants, unfenced	\$200.00	\$500.00	Per event	
Parades, walks, marches & sporting events				\$10,000
0-50 Participants	\$0.00	\$45.00	Per event	
50-100 Participants	\$0.00	\$100.00	Per event	
100-200 Participants	\$0.00	\$200.00	Per event	
200-300 Participants	\$0.00	\$300.00	Per event	
More than 300 Participants	\$0.00	\$500.00	Per event	
Banner permits	\$25.00	\$35.00	Per permit	\$200
Residential Traffic Management Program fee request	\$0.00	\$100.00	Per request	\$7,500
<b>4) Athletics</b>	Administered by:		Parks & Recreation	
	Collected by:		Parks & Recreation	
Tournament Events				
Basketball	\$0.00	\$150.00	Per team	Minimal
Basketball - Multiple Teams	\$0.00	\$125.00	Per team	Minimal
Basketball - 18 & up	\$0.00	\$375.00	Per team	Minimal
Basketball - 16 & up	\$0.00	\$375.00	Per team	Minimal
Basketball - 14 & up	\$0.00	\$300.00	Per team	Minimal
Basketball - 12 & up	\$0.00	\$250.00	Per team	Minimal
Basketball - 10 & up	\$0.00	\$200.00	Per team	Minimal
Greenwood Softball Complex				
Multiple teams/multiple tourney rental fee	\$0.00	\$100.00	Per day per field	Minimal
Multiple teams rental fee	\$0.00	\$150.00	Per day per field	Minimal
Salinas Multipurpose Complex				
Pavilion rental	\$0.00	\$120.00	Per 4 hours	Minimal
Soccer Youth/Adult Tournament Rentals fee	\$0.00	\$250.00	Per day per field	Minimal
Multiple teams/multiple tourney rental fee	\$0.00	\$100.00	Per day per field	Minimal
Multiple teams rental fee	\$0.00	\$150.00	Per day per field	Minimal
<b>5) Park and Facility Rentals</b>	Administered by:		Parks & Recreation	
	Collected by:		Parks & Recreation	
Galvan House				
Full package - 1st floor, Courtyard, Rose Garden & Kitchen	\$1,500.00	\$1,200.00	Per 8 hours	Minimal decrease
Partial package - Courtyard, Rose Garden & Kitchen	\$1,000.00	\$800.00	Per 5 hours	Minimal decrease
Partial package - Courtyard, 1st Floor & Kitchen	\$1,000.00	\$900.00	Per 5 hours	Minimal decrease
Partial package - Rose Garden, 1st Floor & Kitchen	\$800.00	\$700.00	Per 5 hours	Minimal decrease

# Reader's Guide

# Reader's Guide



## FY 2013 Budget Calendar

DATE	BUDGET MILESTONE
Wednesday, Nov 9, 2011	Budget Module available to Internal Service Funds with 2 months of Actuals Salary Edits made available to Internal Service Funds
Mon, Nov 14, 2011	<i>Obtained information for base line utility rate model assuming no new projects are started AND obtain information for rate model assuming Year 2 of FY 2012 proceeds as programmed.</i>
Wednesday, Nov 30, 2011	Budget Module made available for data input on All Funds Revenue 4 months of Revenue actuals available
Friday, Dec 2, 2011	All departments - % of time spent on each mission element by Organization due. This information to be used to keep track of \$ spent and budgeted on each mission element. <i>FY 2012 CIP Budget Books redistributed to Planning Commission for review in preparation of January 18, 2012 input meeting.</i>
Friday, Dec 9, 2011	Internal Service Fund Budgets Due - FY 2012 Forecast, FY 2013 Proposed (Including allocations) and FY 2014 & FY 2015 Budget Outlook Internal Service Fund Decision Packages listing Unmet Needs due
Monday, Dec 12, 2011 thru Friday, Dec 16, 2011	OMB Reviews Internal Service Fund Budgets
Wednesday, Dec 14, 2011	General Fund FY 2012 Revenue Forecast and FY 2013 Proposed Revenue Budgets & FY 2014 & 2015 Budget Revenue Outlooks due All Enterprise & Special Rev Funds FY 2012 Revenue Forecast due Enterprise (except utilities), Special Revenue FY 2013 Proposed Revenues & FY 2014 & 2015 Budget Outlook revenues due
Thursday, Dec 15, 2011 thru Friday, Dec 23, 2011	OMB Reviews General Fund Revenues OMB Reviews Enterprise (except utilities) & Special Rev Fund Revenues
Monday, Dec 19, 2011 thru Friday, Jan 6, 2012	ACM & Support Service Horizontal Team review of Internal Service Fund Budgets
Tuesday, Dec 27, 2011 thru Friday, Jan 6, 2012	ACM & Fiscal Accountability Horizontal Team review Gen Fd revenues , Enterprise (except utilities) & Special Revenue Fd Revenues
Wednesday, Dec 21, 2011	Health Insurance Budgets due - FY 2012 Forecast, FY 2013 Proposed (Including allocations) and FY 2014 & FY 2015 Budget Outlook Health Insurance Fund Decision Packages listing Unmet Needs due
Thurs, Dec 22, 2011	Budget Module made available for data input on All Funds Expenditures 4 months of Expenditure actuals available
Thurs, Dec 22, 2011 thru Friday, Dec 30, 2011	OMB reviews Health Insurance Budgets
Friday, Dec 30, 2011	<i>Engineering Dept. finalizes Department Project Priorities for FY 2013</i>
Tuesday, Jan 3, 2012 thru Friday, Jan 13, 2012	ACM & Support Service Horizontal Team review of Health Insurance Budgets
Friday, Jan 6, 2012	Salary Edits for General Fund, Enterprise Funds & Special Revenue Funds made available

## FY 2013 Budget Calendar

DATE	BUDGET MILESTONE
Friday, Jan 13, 2012	General Fund expenditure forecast for FY 2012 due
Wed, Jan 18, 2012	Enterprise, Special Revenue Funds expenditure forecast for FY 2012 due OMB calculates General Fund Target Budgets based on revenues & Council Priorities. <i>Planning Commission provides input into FY 2013 Capital Program Development</i>
Thurs, Jan 19, 2012 thru Wed, Jan 25, 2012	OMB Reviews Enterprise & Special Revenue Fd Expenditure forecast CM, ACM & Fiscal Accountability Horizontal Team review of General Fund target budgets
Thursday & Friday, Jan. 26 & 27, 2012	Potential Department Head retreat dates General Fund Department targets made available.
Friday, Feb 17, 2012	All Debt Service Fund Budget Info Due - Revenue & Expenditure FY 2012 Forecast, FY 2013 Proposed & FY 2014 & 2015 Budget Outlooks All Enterprise Funds & Special Revenue Funds FY 2013 Proposed Expenditure Budgets & FY 2014 & 2015 Budget Outlook due Enterprise & Special Revenue Fund Decision Packages listing Unmet Needs due
Monday, Feb 20, 2012 thru Friday, Feb 24, 2012	OMB reviews Debt Service Fund Budgets OMB reviews Enterprise & Special Revenue Fd Expenditures
Monday, Feb 27, 2012 thru Tuesday, March 7, 2012	ACM & Fiscal Accountability Horizontal Team reviews Debt Service Fd Budgets ACM & Fiscal Accountability Horizontal Team reviews Enterprise & Special Revenue Fund Expenditures
Wed, Feb 29, 2012	<i>Capital Budget Pages Due to Budget Dept. from Engineering for compilation</i>
Thursday, March 1, 2012 thru Tuesday, March 13, 2012	<i>OMB reviews Capital Budget data</i>
Friday, March 9, 2012	All General Fund FY 2013 Proposed Expenditure budgets & FY 2014 & 2015 Budget Outlook due General Fund Decision Packages listing Unmet Needs due Updated Health Insurance data due-with actuarial estimates thru 12-31-11
Monday, Mar 12, 2012 thru Tuesday, Mar 20, 2012	OMB reviews General Fund Expenditures OMB reviews Updated Health Insurance data and changes made if necessary
Wed, Mar 14, 2012 thru Tuesday March 27, 2012	Utility Rate Model is updated <i>ACM reviews Capital Budget data</i>
Thursday, Mar 15, 2012 & Friday, Mar 16, 2012	Utility Funds FY 2013 & FY 2014 & 2015 Budget Outlook revenue are input
Wed, Mar 21, 2012 thru Wed, Mar 28, 2012	ACM & Fiscal Accountability Horizontal Team review of Gen Fund Expenditures & Utility Fund Revenues
Monday, April 10, 2012 thru Monday, April 30, 2012	Community Input, Boards & Commissions Input on Operating & Capital Budget
Wed May 2, 2012 thru Friday, May 11, 2012	Management discussions of any changes to be made to Budgets

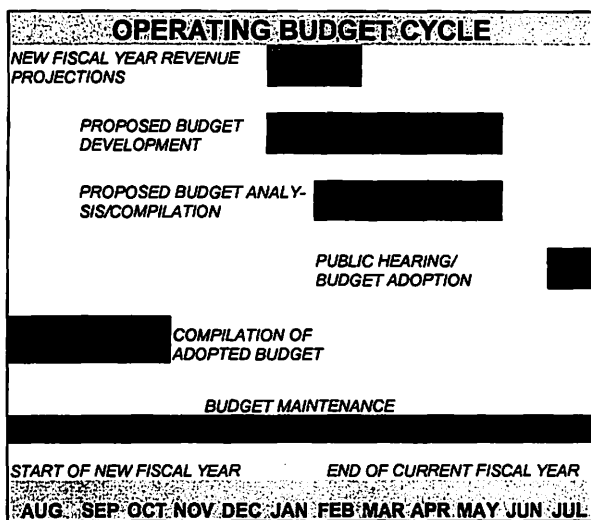
## FY 2013 Budget Calendar

DATE	BUDGET MILESTONE
Monday, May 14, 2012 thru Friday, May 18, 2012	CM Budget review with Council OMB & Engineering makes recommended changes
Monday, May 21 thru Friday, May 25, 2012	Final review and printing of Operating Budget document
Tuesday, May 29, 2012	Proposed Operating Budget delivered to Council/Budget overview
Wed, May 30, 2012 thru Tuesday, June 5, 2012	<i>Final review and printing of Capital Budget document</i>
Wed, June 6, 2012	<i>Proposed Capital Budget document delivered to Planning Commission &amp; Council</i>
Tuesday, June 12, 2012	General Fund Council discussion
Tuesday, June 19, 2012	Internal Service & Special Revenue Fund Council discussion
Wed, June 20, 2012	<i>Capital Budget review - Planning Commission - Document overview, Public Hearing &amp; Recommendations</i>
Tuesday, June 26, 2012	Enterprise Funds, Debt Service & <i>Capital Budget</i> Council discussion
Tuesday, July 10, 2012	Public Hearing on Proposed Operating & <i>Capital</i> Budget
Tuesday, July 17, 2012	1st Reading of Proposed Operating & <i>Capital</i> Budget
Tuesday, July 24, 2012	2nd Reading of Proposed <i>Capital</i> Budget
Tuesday, July 31, 2012	2nd Reading of Proposed Operating Budget

## READER'S GUIDE TO THE BUDGET

The Reader's Guide provides an overview of the City of Corpus Christi's budget process.

The City of Corpus Christi has prepared a budget designed to meet the highest standards of performance in municipal budgeting. The budget presentation format has been modified to improve the document for use as a fiscal policy manual, operations guide, financial plan and communication device.



### BUDGET PROCESS

#### Proposed Budget Development:

The Office of Management & Budget (OMB) is responsible for the management, coordination, development and production of the City's annual operating and capital budgets. In developing budgets, department heads reference their departmental missions and objectives, and maintain the priorities established by the City Council. The department head manages and coordinates all departmental efforts to produce the department budget request. Upon completion, the department reviews the request with their respective Assistant City Manager as appropriate. After completion of this review, the budget is submitted to OMB. OMB performs thorough reviews of the budget requests, meets and discusses specific

issues with departmental representatives, performs necessary research and analysis, and finalizes the budget for submittal to the Assistant City manager. The Assistant City manager develops and overall budget plan with support from OMB for presentation and final staff consideration by the City Manager. Below is a summary of the City's budget procedures and process timeline.

The close involvement of departments heads in the budget process is essential. Department heads are the best source of information in identifying both service needs and opportunities.

In the course of reviewing departmental budget requests, OMB considers the following:

- ▶ Do performance and service levels justify the budget request? Could the requested funds be utilized elsewhere within the organization? Are all budget requests totally with justification or merit?
- ▶ Are the spending requests credible? What are the basis and assumptions placed within the requests?
- ▶ Is the approach to a particular service the best way to achieve the stated objective based on the departments previous track record? Is attainment of each stated objective likely?
- ▶ How significant or valuable are programs, services and operational enhancements to the community? If reductions in existing services are necessary, which will be eliminated first?
- ▶ Will service enhancements lend to long-term savings?
- ▶ What consideration has the department head given to reducing the cost of existing programs through better utilization of personnel, improved work methods and automation



## **READER'S GUIDE TO THE BUDGET**

### **Proposed Budget Submittal**

The City Manager presents the proposed budget to the City Council during a series of regular City Council meetings and workshops. Simultaneous distribution of the document is usually made to the news media and interested citizens.

### **Public Hearing/Budget Adoption:**

After a public hearing and a series of budget discussions, the City Council adopts a balanced budget prior to August 1<sup>st</sup>, the beginning of the fiscal year. If Council fails to adopt the budget by this date, the amounts appropriated for the current fiscal year are deemed adopted for the ensuing fiscal year on a month to month basis. All items will be prorated until Council adopts a budget.

### **Budget Administration:**

Budget administration is year round activity for both OMB and department heads. Revenue and expenditures are monitored on a regular basis and financial reports are submitted to the City Council for review on a quarterly basis. Prior to large expenditure (\$50,000) of funds, certification of funding is required by both the Finance Department and OMB, in addition, departmental expenditures are subject to purchasing guidelines/policies to insure the highest degree of accountability. Operating expenditures are controlled at the department level for General Fund and at the fund level for other funds and may not exceed appropriations at those levels. Capital project expenditures are controlled at the fund and project level and may not exceed appropriations at any of those levels.

### **Long Term Financial Forecast:**

The City annually updates a three-year financial forecast for use as a guide in developing a multi-year budget strategy to maintain and enhance long-term fiscal health.

## **BUDGETARY POLICIES**

The City of Corpus Christi practices fiscal policies which guide the administration and development of the annual budget. These policies are published herein at the end of this section.

### **BUDGET BASIS**

The City's Governmental Funds consist of the General Fund, Debt Service Funds and Special Revenue Funds. Governmental Fund types and Agency Fund budgets are developed using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become available and expenditures are recorded when they are incurred with the exception of principal and interest on long term debt, which are recorded when due.

Exception to the modified accrual basis of accounting is as follows:

- Sales tax is considered to be revenue when received rather than when earned.

The City's Proprietary Funds consist of Enterprise Funds and Internal Service Funds. Proprietary Fund type budgets are developed using the accrual basis of accounting. Revenue is recognized when earned and expenses are recorded at the time liabilities are incurred.

Exceptions to the accrual basis of accounting are as follows:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Purchases of inventory are considered to be expenditures when purchased, not when sold or used.
- Accrued compensated absences are not considered expenses until paid.

The end product of the budget process is the budget document.

## **READER'S GUIDE TO THE BUDGET**

The City's budget is built around four basic components: (1) Funds, (2) Departments or Organizations within each fund, (3) Revenues, and (4) Expenditures.

high level summary is included in this document.

### **FINANCIAL STRUCTURE**

Annual operating budget funds are appropriated annually and are generally classified in the following manner:

1. **The General Fund**: Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund.
2. **Enterprise Funds**: Used to account for City operations that are financed and/or operated in a manner similar to private business enterprises. Included in this category are Utility Systems, Airport, Golf Centers, and Marina Funds.
3. **Internal Service Funds**: Established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.
4. **Special Revenue Funds**: Used when legal requirements restrict specific resources (other than expendable trusts and major capital projects) to expenditures for specified purposes.
5. **Debt Service Funds**: Used to account for the accumulation of resources for, and payment of, general long-term debt principal, interest and related costs.
6. **Capital Projects Funds**: Used to account for the long-term capital needs of the City and are essential to sound financial management and infrastructure. The Capital Projects Funds are approved in a separate book but a

## GLOSSARY

To assist the reader of the Annual Budget document in understanding various terms, a budget glossary has been included.

**Accrual Accounting**—Accrual accounting is the basis of accounting in which revenues and expenditures are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue earned between April 1 and July 31, but not received until August 10, will be recorded as received on July 31 rather than on August 10.

**Adopted Budget**—An adopted budget, as used in the fund summaries and department and program summaries within the budget document, represents the 2011- 2012 budget as originally adopted by the City Council.

**Ad Valorem Taxes**—Ad valorem taxes, commonly referred to as property taxes, are taxes levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

**Amended Budget**—Amended budget, as used throughout the budget document, represents the original budget plus any amendments passed after the adoption of the current budget.

**Appropriation**—An appropriation is an authorization made by City Council which permits City officials to incur obligations for a specific purpose.

**Appropriation Ordinance**—An appropriation ordinance is the official enactment by City Council to establish legal authority for City officials to obligate and expend resources.

**Assessed Valuation**—Assessed valuation is a value upon real or other property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions.

**Attrition**—Attrition is savings that occur when fully funded personnel vacant positions are not filled immediately.

**Authorized Positions**—Authorized positions are personnel slots which are authorized in the adopted budget to be filled during the year.

**Balanced Budget**—Budget where the current expenditure equals current revenue.

**Balance Sheet**—A balance sheet is a financial statement that discloses assets, liabilities, re-

serves and balances of a specific governmental fund as of a specific date.

**Bonds**—Bonds are debt instruments that require payment of a specified principal amount on a certain date (a maturity date), together with interest at a stated rate, or according to a formula for determining the interest rate.

**Budget**—A budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to Council for adoption and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

**Budgetary Control**—Budgetary control is the control or management of a government in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**Capital Budget**—A capital budget is a plan of proposed capital outlays and the means of financing them. The annual capital budget is the primary means by which most of the capital acquisition, spending, and construction activities for facilities and major improvements of a government are controlled. The use of annual capital budgets is usually required by law; however, annual capital budgets are essential to sound financial management and should be adopted by every government.

**Capital Improvement Plan (CIP)** - A Capital Improvement Plan is a comprehensive program that projects the capital needs of a community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital Improvement Plans are essential to sound infrastructure and financial planning. Annual capital budget appropriations are derived from the long-term capital improvement plan.

**Capital Outlay**—Capital outlay is an item costing more than \$5,000 and having a useful life of more than one year. For financial purposes the item is depreciated over its useful life, for budget purposes the expenditure occurs when funds are expended.

**Cash Accounting**—Cash accounting is a basis of accounting in which transactions are recorded when expensed.

## GLOSSARY

**Current**—The term “current” designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

**Debt Service**—Debt service is the amount of money necessary to pay interest and principal on outstanding debt.

**Debt Service Reserve**—The Debt Service Reserve is a fund which may be used to pay debt services on revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer is usually required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit**—A deficit is the excess of expenditures over revenues during an accounting period.

**Department**—A Department is a major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation**—Decline in the market value of an asset.

**Effective Tax Rate**—The rate which produces the same effect in terms of the total amount of taxes as compared to the prior year.

**Encumbrance**—An encumbrance includes obligations such as purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

**Enterprise Fund**—A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate and meet all necessary expenditures. Enterprise funds are established for services such as water, wastewater, gas, airport, and golf courses.

**Estimated Revenue**—An estimated revenue is the amount of projected revenue to be collected

during the fiscal year.

**Expenditure**—Expenditures are decreases in net financial resources. They include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

**Expenditure Classification**—An expenditure classification classifies the types of items purchased or services obtained; for example, salaries and retirement, materials and supplies, contractual services, other charges, capital outlay, reimbursements and insurance.

**Expenses**—Expenses are decreases in net total assets. They represent the total cost of operations during a period, regardless of the timing of related expenditures.

**Fees**—Fees are charges for service.

**Fiscal Year**—The fiscal year is a time period designated by the City which signifies the beginning and ending period for recording financial transactions. The City of Corpus Christi has specified August 1 to July 31 as its fiscal year.

**Fixed Assets**—Fixed Assets of long-term character are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost**—A fixed cost, such as rent, does not change with increases or decreases in the amount of services provided.

**Full Faith and Credit**—Full faith and credit is a pledge of the City’s taxing power to repay debt obligations (typically used in reference to General Obligation Bonds or tax supported debt).

**Full-Time Equivalent (FTE)** - Full-time equivalent is a measure of authorized personnel calculated by equating 2,080 hours of work per year with the full-time equivalent of one position.

**Functional Classification**—A functional classification is the expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, etc.

**Fund**—A fund is an accounting entity that has a set of self-balancing accounts and records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are general fund, capital projects funds, special revenue funds, debt service funds, enterprise funds, trust funds, internal service funds, and special assessment funds.

**Fund Balance**—The excess of assets over liabilities.



## GLOSSARY

**General Fund**—The General Fund is used to account for all financial resources except those required to be accounted for in another fund.

**General Accepted Accounting Principles**—GAAP are the uniform minimum standards of, and guide lines to financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Obligation Bonds (G.O. Bonds)** - General Obligation Bonds are bonds that are secured by full Faith and credit of the issuer. G.O. Bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvements such as parks and roads.

**Governmental Funds**—All funds except for the profit and loss funds (e.g., enterprise fund, internal service fund, and trust fund). Examples of government funds are the general fund, special assessment fund and capital projects fund. Governmental funds use the Modified Accrual accounting method.

**Grant**—A grant is a contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specific purposes.

**Indirect Cost**—Indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Infrastructure**—Infrastructures are structures and equipment such as highways, bridges, buildings and public utilities such as water and wastewater systems.

**Intergovernmental Revenue**—A Intergovernmental revenue is revenue received from other governments in the form of grants, shared revenues or payments in lieu of taxes.

**Internal Service Funds**—Internal Service Funds finance and account for services, materials and supplies furnished to various departments of the City and, in a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

**Modified Accrual Basis**—Revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the related fund liability is incurred.

**Nonrecurring Revenue**—A nonrecurring revenue is a one-time windfall that is budgeted for only one fiscal year.

**Operating Budget**—The operating budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year.

**Ordinance**—An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with a higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Performance Measures**—Performance measures are specific measures of work performed within an activity or program (such as, total number of dispatched calls) Performance measures are also specific quantitative measures of results obtained through a program or activity.

**Pro Forma**—A pro forma is a sample form, document statement, certificate, or presentation. The contents may be wholly or partially hypothetical, present actual facts, estimates, or proposals.

**Property Tax**—Property taxes are levied on all real and personal property according to the property's valuation and the tax rate, in compliance with State Property Tax Code.

**Real Property**—Real property as classified by the State Property Tax Board includes residential single and multi-family, vacant lots, acreage, farm and ranch improvements, commercial and industrial, and oil, gas and other mineral reserves.

**Reserve**—A reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

**Revenue Bonds**—Revenue bonds are bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the ad valorem tax rate. Pledged revenues may be derived from operation of the financial project, grants and excise or other

## GLOSSARY

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formed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term does not include charges for services rendered only to those paying such charges such as sewer services.

**Tax Rate**—Tax rate is the amount of tax levied for each \$100 of assessed valuation.

**Transfers**—Transfers are the authorized exchanges of cash or other resources between funds.

**Unencumbered Balance**—An unencumbered balance is the amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**User Fees**—User fees is the payment of a fee for direct receipt of a public service by the party benefiting from the service.

## ACRONYMS

ACM	Assistant City Manager	OCL	Outside City Limits
ADA	Americans with Disabilities Act of 1990	OMB	Office of Management and Budget
A/E	Architectural Engineering	PE/WS	Polyethylene/Wrapped Steel
AMR	Automated Meter Reading	PFC	Passenger Facility Charges
AMSA	Association of Metropolitan Sewerage Agency	PIO	Public Information Office
BFI	Browning Ferris Industries	RFP	Request for Proposal
CAD	Computer Aided Dispatch	RIVZ	Reinvestment Zone
CAFR	Comprehensive Annual Financial Report	ROW	Right of Way
CATV	Cable Television	RTA	Regional Transit Authority
CC	Corpus Christi	SWS	Solid Waste Services
CCISD	Corpus Christi Independent School District	TBD	To Be Determined
CDBG	Community Development Block Grant	TCEQ	Texas Commission on Environmental Quality
CGS	Cost of Goods Sold	TESS	Thermal Energy Storage System
CIP	Capital Improvement Plan	TIF	Tax Increment Finance
CM	City Manager	TNRCC	Texas Natural Resource Conservation Commiss
CMMS	Computerized Maintenance Management Syster	TSA	Transportation Security Administration
CO	Certificates of Obligation	TXDOT	Texas Department of Transportation
COTIF	Certificates of Obligation Tax Increment Finance	UBO	Utility Business Office
CPM	Center for Performance Measures	WIFI	Wireless Fidelity
CVB	Convention and Visitors Bureau	WWTP	Wastewater Treatment Plant
DARE	Drug Abuse Resistance Education	YTD	Year-to-Date
DEFY	Drug Education for Youth		
EEOC	Equal Employment Opportunity Commission		
EOC	Emergency Operations Center		
EMS	Emergency Medical Service		
EPA	Environmental Protection Agency		
ESG	Emergency Shelter Grant		
FAA	Federal Aviation Administration		
FEMA	Federal Emergency Management Association		
FTE	Full Time Equivalent		
GASB	Government Accounting Standards Board		
GFOA	Government Finance Officer's Association		
GIS	Geographic Information Systems		
GLO	General Land Office		
GO	General Obligation		
HOT	Hotel Occupancy Tax Fund		
HUD	Housing and Urban Development		
ICL	Inside City Limits		
LED	Light Emitting Diode		
LEPC	Local Emergency Planning Committee		
LNRA	Lavaca Navidad River Authority		
MCF	Thousand Cubic Feet		
MC	Municipal Court		
MGF	Million Gallons Daily Average Flow		
MIS	Municipal Information Systems		
MSW SS	Municipal Solid Waste System Service		
NCAD	Nueces County Appraisal District		
NIP	Neighborhood Initiatives Program		
NRA	Nueces River Authority		