



City of Corpus Christi, Texas

# FY 2013-2014 ADOPTED BUDGET

Adopted by City Council  
Ordinance No. 029915 on July 30, 2013  
City Manager Ronald L. Olson

# CITY OF CORPUS CHRISTI, TEXAS

## ANNUAL OPERATING BUDGET FOR FISCAL YEAR 2013-2014

This budget will raise more revenue from property taxes than last year's budget by an amount of \$6,688,331, which is a 8.44% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is  
**\$1,164,542**

### City Council Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: 9  
AGAINST: 0  
PRESENT and not voting: N/A  
ABSENT: N/A

Tax Rate	Proposed FY 2013-14	Adopted FY 2012-2013
Property Tax Rate	0.585264	0.570557
Effective Rate	0.529025	0.562666
Effective M&O Tax Rate	0.348895	0.371457
Rollback Tax Rate	0.585264	0.591391
Debt Rate	0.208458	0.190218

The total amount of municipal debt obligation secured by property taxes for the City of Corpus Christi is \$345,190,478



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Corpus Christi  
Texas**

For the Fiscal Year Beginning

**August 1, 2012**

*Christopher P. Morrell*

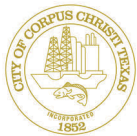
President

*Jeffrey R. Egan*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to City of Corpus Christi for its annual budget for the fiscal year beginning August 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



**Ronald L. Olson**  
City Manager



## Office of Management & Budget

---

**Margie Rose**

*Assistant City Manager– General Government Operations Support*

**Loyd E. Houlihan**

*Assistant Director of Management and Budget*

**Melinda Cantu-Martin**

*Senior Management Analyst*

**Christine Garza**

*Capital Budget Officer*

**Saundra Thaxton**

*Assistant Director of Strategic Management*

**Alice Acuna, Kristy Glick**

*Executive Assistants to ACMs*

**Robert Garcia**

*Senior Management Analyst*

**Olga Plomarity**

*Senior Management Analyst*

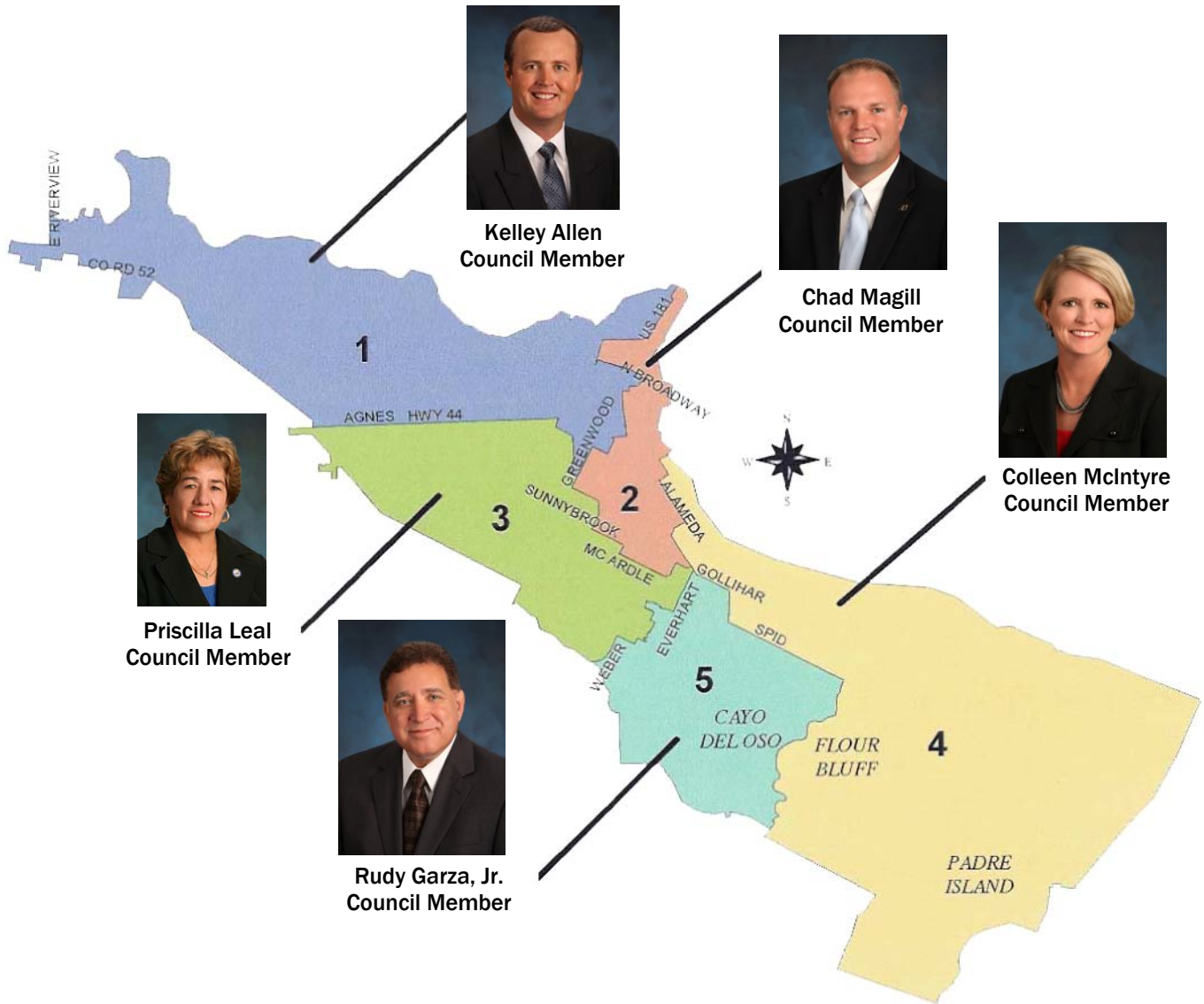
**Stephen Klepper**

*Strategic Management and Budget Manager*

This document was prepared by the City of  
Corpus Christi, Texas, Office of Management and Budget.

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**Kelley Allen**  
Council Member



**Chad Magill**  
Council Member



**Colleen McIntyre**  
Council Member



**Priscilla Leal**  
Council Member



**Rudy Garza, Jr.**  
Council Member



**Mark Scott**  
Council Member  
At Large



**Lillian Riojas**  
Council Member  
At Large



**David Loeb**  
Council Member  
At Large

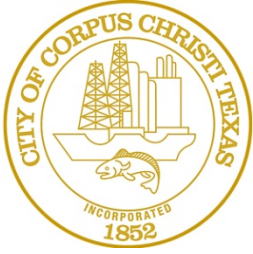


**Mayor**  
**Nelda Martinez**



**2013-2014**

# **Corpus Christi City Council**



## Mission Statement

The mission of the City of Corpus Christi, Texas is to deliver municipal services which meet the vital health, safety, and general welfare needs of the residents and which sustain and improve their quality of life.

As we work to achieve this mission, we will employ fiscal discipline, continuous improvement, first-rate customer services, and straight forward communications. In this work, we will tolerate no mediocrity.

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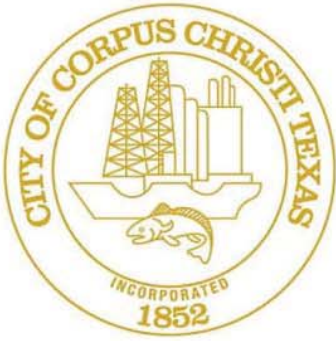
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# City Manager's Message

# Adopted Budget Transmittal Letter

## **Adopted Budget Transmittal Letter**

The Adopted Budget Transmittal Letter outlines adopted amendments to the Proposed Budget as a result of City Council deliberations and public hearings before final budget adoption on July 30, 2013. The amendments detailed in Attachment A - Schedule of Adjustments are the only revisions to the Proposed Budget. All of the adjustments have been incorporated into respective summaries and detailed schedules contained throughout the Adopted Budget. The Manager's Message has been presented in its entirety, providing a historical "trail" of deliberations along with the Adopted Budget Transmittal Letter.



October, 2013

**HONORABLE MAYOR MARTINEZ,  
COUNCIL MEMBERS AND CITIZENS OF CORPUS CHRISTI:**

I am pleased to present the Fiscal Year 2013-2014 Adopted Annual Operating Budget. This budget is the result of City Council and Staff efforts, reflecting the expressed priorities of the City Council. After City Council discussion and public input, the final budget document was adopted on July 30, 2013.

Ronald L. Olson  
CITY MANAGER

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The City Council was formally presented with the Proposed Budget on May 31, 2013. Subsequently, multiple presentations covering various departments, funds and issues and a requisite public hearing were held. As a result of Council discussions, several adjustments were incorporated. These adjustments are detailed in the Amendments to the FY 2013-2014 Proposed Budget which follows this Transmittal Letter, and has been incorporated into the various summaries and detailed schedules within the budget document.

**Revenue Adjustments**

Proposed revenues in the General Fund were increased by \$1,169,978 due to increased property taxes (\$944,578), increased reimbursement from the Hotel Occupancy Tax Fund for beach maintenance (\$180,400) and a small increase in Emergency Call revenue (\$45,000). The substantial increase in property taxes was due to the certified tax roll, received in late July being considerably higher than preliminary tax roll received in late April. Hotel Occupancy Tax Fund revenue was increased by \$263,169. Street Fund revenues were increased by \$5,772,260 due to Council decision to implement a Street Maintenance Fee (\$5,702,452) and an increase in the General Fund transfer to the Street Fund (\$69,808). General Obligation (G.O.) Debt Service Fund revenues increased by \$393,922 as a result of Council decision to transfer an increased amount from the General Fund. Golf Fund revenues were reduced by \$136,145 to properly reflect a lease purchase with the private operator of the golf courses. Fire Health Plan Fund revenues were decreased by \$473,789 as a result of eliminating the increase for the Fire health plan (from 7% to no increase). Total revenues for all Funds increased from \$765,994,869 to \$772,984,264.

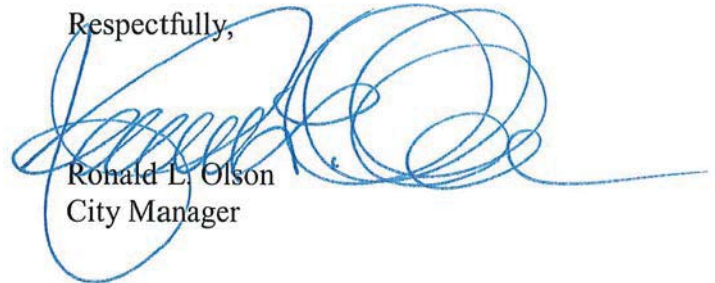
**Expenditure Adjustments**

Proposed General Fund expenditures were increased by \$1,169,978 due to several changes: 1) Increased beach maintenance (\$323,380), 2) An appropriation for the Military Task Force (\$75,000), 3) Animal Control budget increase (\$107,225), 4) Increase in contribution to the Texas Municipal Retirement System (\$393,922), 5) Increase in transfer to the G.O. Debt Fund to reduce Street Bond debt (\$393,922), 6) An increase in General Fund Reserve Appropriations (\$78,629), 7) An increase in the Transfer to the Street Fund (\$61,408), 8) An increase for a position in the Fire Dept., which was previously grant funded (45,000) and 9) A reduction in expenditures due to the elimination of a Fire Health plan increase (\$308,508). Expenditures in the Hotel

Occupancy Tax Fund increased by \$180,400 to fund increased Gulf of Mexico beach maintenance. Street Fund expenditures increased by \$5,772,260 for increased street maintenance mainly funded by the approval of a Street Maintenance Fee. Business and Job Development Fund expenditures increased by \$46,027 to fund an intern program for small business development. G.O. Debt Fund expenditures increased by \$393,922 to help reduce street debt. Lastly, Golf Capital Reserve Fund expenditures increased by \$45,000 to fund golf course improvements. Total expenditures for all Funds increased from \$763,824,318 to \$771,431,905.

The Staff appreciates the time and effort the City Council has committed to the adoption of the FY 2013-2014. Annual Budget. I also want to thank the Office of Management and Budget and other City department staff for their fiscal responsibility, teamwork, and cooperation, all of which made this year's budget process a success.

Respectfully,

A handwritten signature in blue ink, appearing to read "Ronald L. Olson", is written over the typed name. The signature is highly stylized and cursive, with a long horizontal flourish extending to the right.

Ronald L. Olson  
City Manager

**Attachment A - Schedule of Adjustments**

City of Corpus Christi  
 Amendments to the FY 2013-2014 Proposed Budget

<b>TOTAL PROPOSED REVENUES</b>	<b>765,994,869</b>
<b>TOTAL PROPOSED EXPENDITURES</b>	<b>763,824,318</b>

<b>General Fund - 1020</b>	
<b>Proposed Revenues</b>	211,658,913
<i>Adjustments:</i>	
Increase revenue for HOT reimbursement for Gulf Beach maintenance	180,400
Increase Emergency Call Revenue	45,000
Increased Property taxes	944,578
Total Adjusted Revenues	<u>212,828,891</u>
<b>Proposed Expenditures</b>	\$ 211,658,913
<i>Adjustments:</i>	
Reduce for elimination of Fire Health Insurance increase	(308,508)
Increase Park & Rec appropriations for bay beaches maintenance	142,980
Increase Park & Rec appropriations for gulf beach maintenance	180,400
Increase for Military Task Force	75,000
Increase Reserve Appropriation	78,629
Increase transfer to Street Fund due to revenue increase	9,540
Increase Fire Dept for position (formerly grant funded)	45,000
Increase transfer to Street Fund due to elimination of Council Member's Loeb's and McIntyres' car allowances	8,400
Eliminate Council Members Loeb's and McIntyre's car allowances	(8,400)
Increase transfer to Street Fund for increase in Emergency Call revenue	2,359
Increased Animal Control expenditures	107,225
Transfer to GO debt to help with Street Bonds	393,922
Increased TMRS contribution	393,922
Increase transfer to Street Fund due to Property tax revenue increase	49,509
Total Adjusted Expenditures	<u>\$ 212,828,891</u>

<b>Hotel Occupancy Tax Fund - 1030</b>	
<b>Proposed Revenues</b>	13,572,468
<i>Adjustments:</i>	
Increase revenue for updated revenue projection	263,169
Total Adjusted Revenues	<u>\$ 13,835,637</u>
<b>Proposed Expenditures</b>	\$ 15,445,293
<i>Adjustments:</i>	
Increase for Gulf Beach maintenance	180,400
Total Adjusted Expenditures	<u>\$ 15,625,693</u>



<b>Street Fund - 1041</b>	
<b>Proposed Revenues</b>	17,106,010
<i>Adjustments:</i>	
Increase in General Fund Transfer to Street Fund	59,049
Increase in General Fund Transfer to Street Fund due to the elimination of Council Members Loeb's and McIntyre's car allowances	8,400
Increase in General Fund Transfer for increase Emergency Call revenue	2,359
Increase revenue for Street Maintenance Fee	5,702,452
Total Adjusted Revenues	<u>\$ 22,878,270</u>
<b>Proposed Expenditures</b>	\$ 17,033,592
<i>Adjustments:</i>	
Increase for Street Maintenance	5,772,260
Total Adjusted Expenditures	<u>\$ 22,805,852</u>

<b>Business &amp; Job Development Fund - 1140</b>	
<b>Proposed Expenditures</b>	\$ 3,954,847
<i>Adjustments:</i>	
Increase Small Business Development for Intern program	46,027
Total Adjusted Expenditures	<u>\$ 4,000,874</u>

<b>General Obligation Debt Service Fund - 2010</b>	
<b>Proposed Revenues</b>	36,658,795
<i>Adjustments:</i>	
Increase revenue for transfer from General Fund	393,922
Total Adjusted Revenues	<u>37,052,717</u>
<b>Proposed Expenditures</b>	38,750,999
<i>Adjustments:</i>	
Increase expenditures for buy-down of Street debt	393,922
Total Adjusted Expenditures	<u>39,144,921</u>

<b>Golf Fund - 4690</b>	
<b>Proposed Revenues</b>	309,085
<i>Adjustments:</i>	
Reduce revenues due to lease purchase completion	(136,145)
Total Adjusted Revenues	<u>172,940</u>

<b>Golf Capital Reserve Fund - 4691</b>	
<b>Proposed Expenditures</b>	80,000
<i>Adjustments:</i>	
Increase expenditures for Golf Course improvements	45,000
Total Adjusted Expenditures	<u>125,000</u>

<b>Fire Health Plan Fund - 5608</b>	
<b>Proposed Revenues</b>	\$ 7,481,818
<i>Adjustments:</i>	
Eliminate increase for Fire health plan - 7% to 0%	(473,789)
Total Adjusted Revenues	<u>\$ 7,008,029</u>

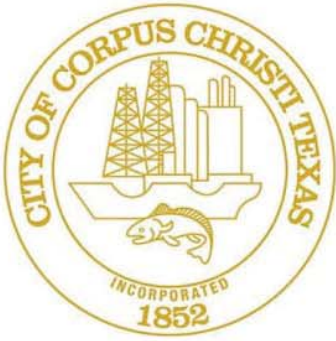
**TOTAL AMENDED PROPOSED REVENUES** **772,984,264**

**TOTAL AMENDED PROPOSED EXPENDITURES** **771,431,905**

# City Manager's Message

## **Manager's Message**

The Manager's Message is submitted as part of the Proposed Budget. After adoption, the Approved Budget Transmittal Letter will be added to this section of the document, and will itemize any changes to the Proposed Budget as approved by the City Council.



May 31, 2013

Honorable Mayor and City Council Members:

Ronald L. Olson  
CITY MANAGER

Attached for your review and consideration is the proposed Fiscal Year 2014 Operating Budget. The budget reflects a total appropriation of \$763,824,318 and was prepared to provide for the delivery of services to the citizens of Corpus Christi that is based on revenue available.

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The document also provides the City Council and citizens of Corpus Christi an opportunity to evaluate the budget for four additional years. This information is included for all major funds and reflects projections and assumptions for Fiscal Years 2015, 2016, 2017 and 2018. This has been done so we can evaluate the impact decisions we make today will have on the outcomes we achieve in the years to come.

The proposed budget was prepared using a zero based budget type of process. Department heads created decision packages for their areas and an Executive Team consisting of the City Manager and the Assistant City Managers approved or disapproved the packages based on priorities and available resources. The decision packages have been included in this document.

Provided below is a brief overview of some highlights of the major funds included in the Fiscal Year 2014 operating budget:

### **General Fund**

1. Ad Valorem tax revenue in the General Fund is based on adoption of the current operations and maintenance portion of the tax rate. A net property value increase of 5% which includes new growth from properties not on the tax roll last year and increases in existing property values are expected to bring an additional \$2,653,849 to the General Fund.
2. Sales tax revenue for the first eight months of the year is up 9.6% over the prior year. We anticipate sales tax revenue will continue to be strong and have budgeted a 5% increase over the current year estimate. This amounts to an additional \$4,638,501.
3. The FY 2014 Budget includes a 4% contractual increase for Police sworn personnel, 2% increase for Fire sworn personnel and a 2% increase for general employees. The estimated cost of these personnel increases is \$2,720,000. In addition, \$548,000 was placed into the budget to resolve salary inequity issues.

4. The General Fund reflects a transfer of \$11,093,806 to the Street Department for Street Maintenance. This equates to 5.2414% of General Fund revenue as approved by City Council Resolution. An additional \$1,958,407 General Fund transfer to the Street department is proposed in the FY 2014 Budget. The Street Department was pulled out of the General Fund in Fiscal 2013 to provide a clear understanding of street finances.
5. The proposed Fiscal Year 2014 Budget reflects a positive financial position, in that total resources exceed expenditures. The Budget complies with City charter requirements and has been prepared to insure programs are sustainable over the next 5 years.
6. Although the budget is sustainable over a five year period, it is important that continuous improvement is achieved through sound management practices. Also, we intend to continue implementation of a managed competition program to insure our services are better, less expensive, more customer friendly and delivered more efficiently than any potential competitor.

### **Enterprise Funds**

1. The Enterprise Fund budgets (most importantly Water, Storm Water, Gas and Waste Water) were prepared to meet commitments made under the Capital Improvement Program to our bond holders and regulatory agencies.
2. Essential operating costs were maintained and where possible, operating costs were reduced to keep rate increases to a minimum.
3. Capital debt financing and inclusion of Storm Water costs in the Water Fund continue to place pressure on our utility rates.
4. \$473,745 in Water capital reserve funds, \$7,929,533 in Waste Water capital reserve funds, \$2,511,106 in Storm Water capital reserve funds and \$1,350,000 in Gas capital reserve funds will be used to fund capital projects in FY 2014.
5. Proposed utility rate increases are:
  - a. Gas Fund – 2.5%
  - b. Waste Water Fund – 8.67%
  - c. Water Fund – 6.9% Residential (7,000 gallons)  
 8.3% Commercial (50,000 gallons)  
 9.1% Inside City Limit Large Volume (25M gallons)  
 5.0% Outside City Limit Large Volume (100M gallons)
6. Other Enterprise Funds such as Marina, Golf and Airport maintain funding requirements to provide services and with the exception of the Golf Fund, each maintains adequate reserves. It is anticipated that the fund balance of the Golf Fund will continue to improve under the new management structure.

### **Special Revenue Funds**

1. Each Special Revenue Fund maintains funding commitments and sustains adequate reserves.

**Debt Service Funds**

1. The General obligation Debt Service Fund is programmed to increase by \$.01824 per \$100 of valuation – from \$.190218 to \$.208458. This increase was approved by the voters upon approval of the Bond 2012 propositions.

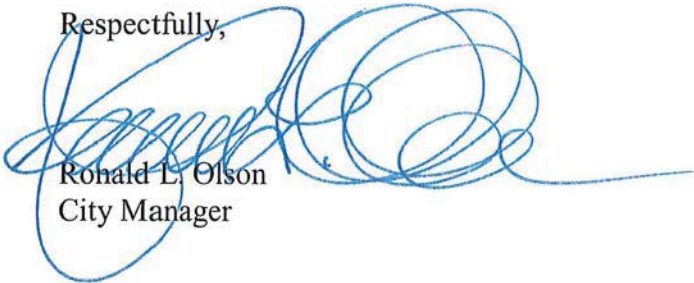
**Internal Service Funds**

1. Internal Service Fund departments were required to follow the same zero based type budgeting process as other departments. Many of these departments are analyzing longer term issues which may result in future savings. The Stores Fund continues to study the virtual warehouse concept and capital project material purchasing. Facility Maintenance will begin implementation of a plan developed by the continuous improvement team. Municipal Information Systems department is preparing for the replacement of financial, human resources and court software. The health insurance area is developing more wellness programs to decrease costs.

In conclusion, this proposed Fiscal Year 2014 budget offers the citizens of Corpus Christi a sound financial plan that addresses many of the issues our community is facing. It also provides a multi-year funding plan to manage our costs in an improving economy and insures essential services continue to be delivered. Much progress has been made in the past year and we are excited about the opportunities which lie ahead of us. We are committed to becoming a benchmark city in the State of Texas.

We look forward toward presenting the proposed Fiscal Year 2014 Budget to the City Council and citizens of Corpus Christi and working to improve our city through well planned financial management.

Respectfully,



Ronald L. Olson  
City Manager

## HIGHLIGHTS

### Introduction

Fiscal Year 2013-14 total revenues are \$772,984,264. This is an increase of \$49.9 million, or 6.9% over the 2012-13 original Adopted Budget. A detailed narrative is included in each of the fund overviews.

Fiscal Year 2013-14 total expenditures are \$771,431,905. This is an increase of \$41 million or 5.6% over the FY 2012-13 original Adopted Budget.

### 2014 BUDGET DEVELOPMENT

Guiding Fiscal Principals – While compiling the FY 2013-14 Budget the Management Team of the City kept the following principals in mind:

- 1) Persist in Fiscal Control by:
  - a) Putting first things first;
  - b) Living within our means
- 2) Execute on Core Mission
- 3) Treat all employees fairly
- 4) Maintain long-term sustainability
- 5) Achieve continuous improvement

Budget Process – The City Council directed staff to use a Zero Based Budgeting type of process. Each department was given a target amount based on available resources. Some departments were asked to prepared reduction decision packages. Other departments were asked to prepare decision packages that enhanced their services. All departments were required to present their budgets to the Executive Team (City Manager and Assistant City Managers), listing their mission, mission elements, pinnacle issues, accomplishments, goals, revenue and expenditure data and decision packages. The Executive Team made decisions on department budgets using Council goals and City staff priorities. Overall the FY 2013-14 General Fund budget is programmed to increase by \$7,634,384 (3.7%) over the prior year original budget amount.

### Budget Issues

1. A major issue facing the City has been the lack of a mechanism for general employees, to move through pay ranges throughout their career. A new Compensation Plan has been developed and implemented in the FY 2013-14 Budget. The cost of this new plan for FY 2013-14 will be \$3M, of which \$1.36M is budgeted in the General Fund.
2. Another significant issue is the funding of the employee retirement system (all eligible employees except Fire sworn personnel are covered under the Texas Municipal Retirement System). The minimum funding rate for the City is 10.51% and the fully funded rate is 21.23%. For the past several years the City has been contributing 14.8%. During the budget process the City Council voted to increase the contribution for the General Fund by \$393,922. This increase had the effect of raising the retirement % to 15.46%. The total cost of this increase was \$742,000. More work lies ahead in dealing with this issue.
3. The Municipal Court was identified as a department in need of additional resources in order to achieve their mission. This budget includes 2 additional City Marshals, 2 additional Detention Center Officers and 1 Bail Bond Clerk. In addition, the Court is in the process of

replacing their software system. \$650K was budgeted for replacement of this software in FY 2012-13. An additional \$650K in funding was needed to complete project in FY 2013-14. Funding for this project will come from anticipated savings in the FY 2012-13 budget.

4. The support staff available to Assistant City Managers is not sufficient to deal with the many issues on the table. A decision was made to fund 2 Interns to help with the workload.
5. The Solid Waste Competitive Assessment review revealed several areas in the department which needed attention. Funding for Route Optimization software and lease purchasing of numerous pieces of equipment have been included in this budget at a cost of \$753K. These efforts and more initiatives, which will begin next FY are expected to start saving the General Fund considerable resources beginning in FY 2014-15. The savings amount anticipated in FY 2014-15 is \$1.488M.
6. Data from the Fire Department showed a significant increase in emergency call volume. A need was identified for additional ambulances. This budget includes resources deemed necessary to run two additional ambulances. In addition, the Fire Department received funding for ten alternative hire firefighters. The alternative hire program is a program to hire firefighters who have some of the necessary certifications, and are thus able to be put into the field much earlier than a firefighter who has to go through the full 14 month academy. This program is expected to yield some overtime savings. \$750K was budgeted for the 10 firefighters and \$120K in overtime savings is anticipated.
7. The area of contract management has been identified as an area of concern for several years. This budget includes funding for a new Contract Manager position. This position will be tasked with developing and implementing a plan for improved contract management.

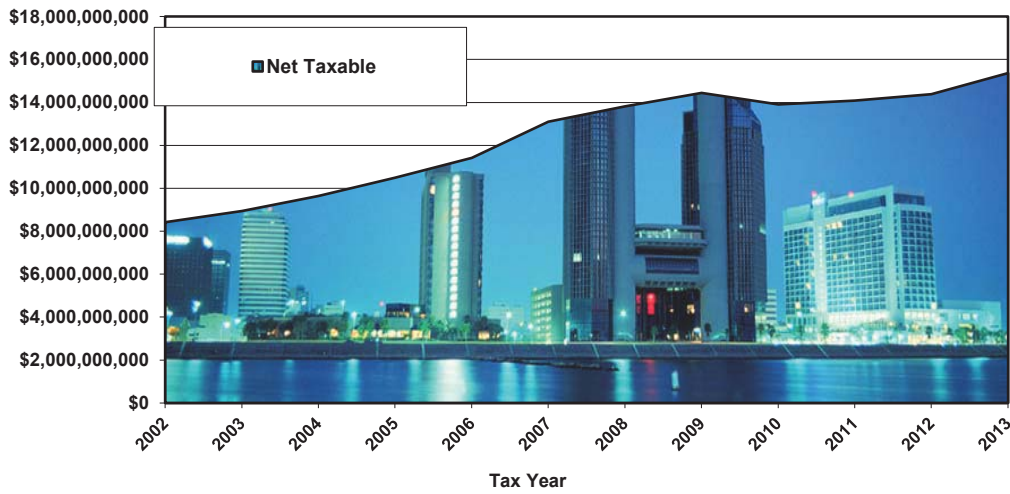
## **GENERAL FUND**

### **GENERAL FUND REVENUES**

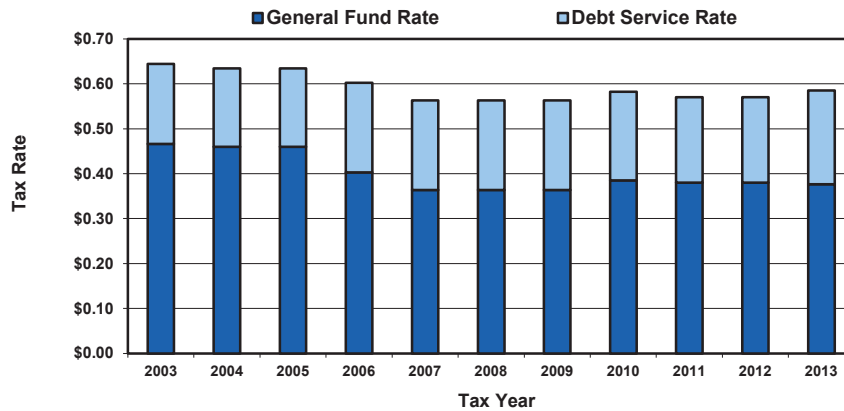
Ad Valorem (Property) Tax – Fiscal Year 2013-14 ad valorem tax revenue is a significant source of revenue for the General Fund (26.5% of total projected revenue). The certified roll submitted by the Nueces County Appraisal District assessed values as of January 1, 2013 were approximately 7.6% higher than previous year values. New improvements and property added to the appraisal roll in FY 2013-14 amounted to \$205M. The FY 2013-14 Adopted Budget reflects a tax rate of \$0.585264 - Maintenance and Operations (\$0.376806) and Debt Service (\$0.208458). The debt service rate was increased by \$.018 due to a voter approved Bond Package in November 2012. The maintenance and operations portion of the tax rate was decreased by \$.003533 so the City would not be over the roll back rate. The tax rate for General Fund Maintenance and Operation for FY 2013-14 will result in \$54.9M of ad valorem tax revenue for the General Fund compared to \$51.3M the previous year.



### LARGEST % INCREASE SINCE 2007

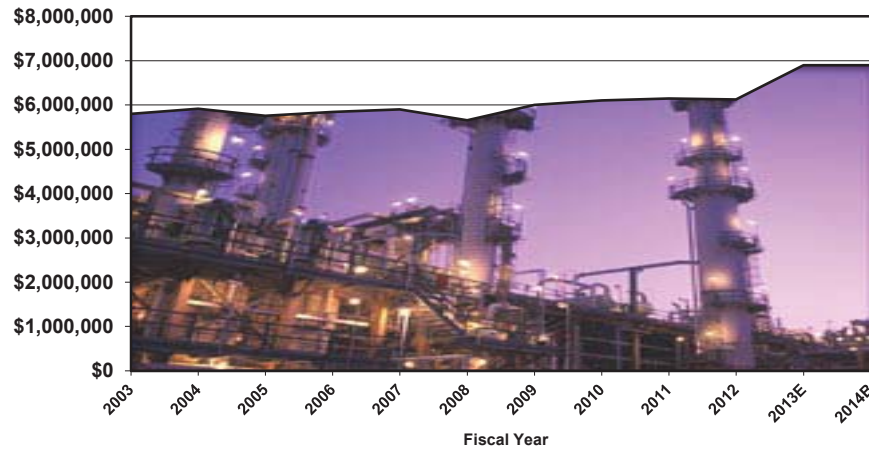


### TAX RATE REMAINS CONSTANT



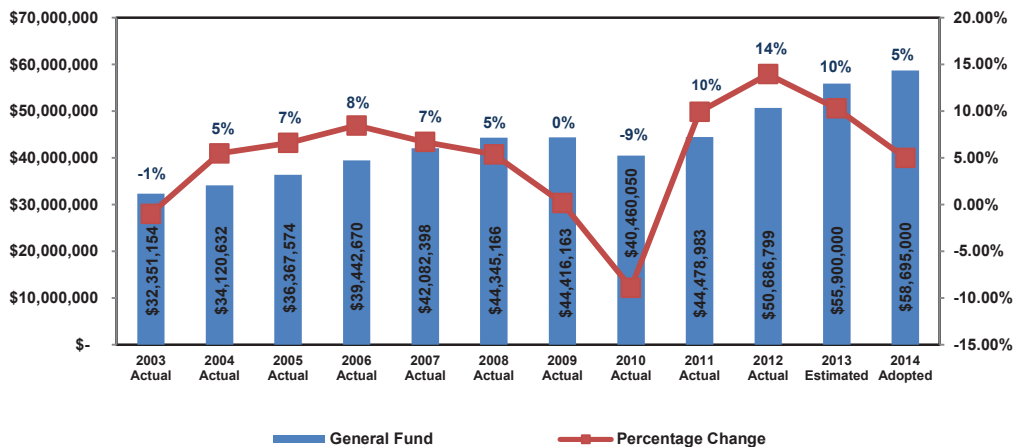
Industrial District Contract(s) – The City has entered into Industrial District agreements with industries located within the extraterritorial jurisdiction of the City. The Industrial District contracts are currently being negotiated. The current contracts became effective in January, 2005 and expire in December, 2014. The companies in the Industrial District agree to pay the City an amount in lieu of property taxes. Essentially, property improvements are billed at incremental levels up to 60% of taxable value and land is billed at 100% of taxable value. In FY 2013-14, projections are revenue will increase by 9.5% over the prior year budget.

### INDUSTRIAL DISTRICT REVENUE SHOWS INCREASE



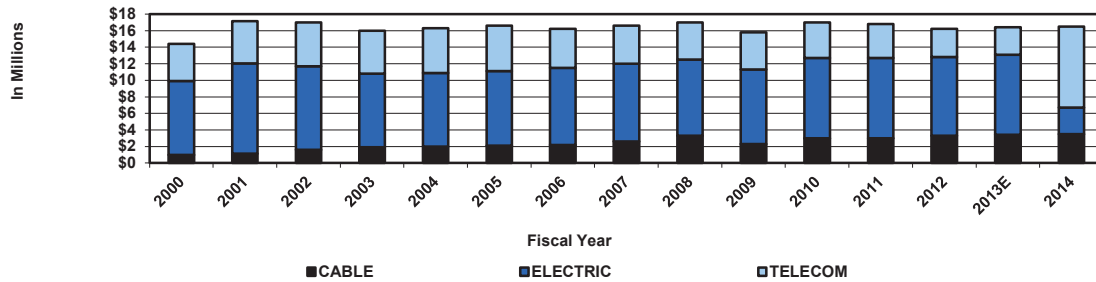
Sales Tax - FY 2013-14 receipts are anticipated to exceed prior year receipts by approximately \$2.8M which is equivalent to a 5% increase. Sales tax represents 27.6% of total General Fund revenues programmed in the FY 2013-14 budget. Sales tax revenue has increased by 14% in FY 2011-12 and 8.6% in FY 2012-13. Much of the economy continues to be driven by the Eagle Ford Shale oil & gas formation which is expected to spur growth for several more years.

### SALES TAX REVENUE CONTINUES HEALTHY INCREASES



Franchise Fees – The FY 2013-14 budget anticipates a slight upward trend in Cable TV and Electric franchise fees. Electric franchise fees are highly dependent upon the weather. The City continues to experience a decrease in the number of lines which generate revenue in the Telecommunication fee area. Projections are revenues will decrease by 11.8% from FY 2012-13 budgeted revenue for Telecommunication fees.

### FRANCHISE FEE REVENUE HAS REMAINED FLAT



Solid Waste Services – FY 2013-14 revenue reflects a slight increase of \$257,617 or 0.72% over FY 2012-13. There are no rate adjustments for Fiscal Year 2013-2014.

Other Permits and Licenses – A small decrease of \$36,759 from the prior year is anticipated in this area. Special Event permits were decreased by \$47,720 due to a decision not to put into effect some planned permit fees. Pet license revenue was also reduced. Beach Parking Permits make up 81% of the revenue in this area.

Municipal Court – Revenue in this area is expected to increase significantly by \$667,600 or 17.2% from the previous year. A large part of this increase is due to very conservative budgeting in the previous year. In addition, the Police department has focused on traffic safety which has resulted in more citations being issued.

Animal Care and Control Services – Revenue is budgeted to be essentially flat in FY 2013-14. There were minor changes in rates which were geared more toward changing behavior than increasing revenue.

Health Services – An increase of \$11,000, or .1%, is anticipated for FY 2013-14. Food Service Permits and Vital Statistic Fees comprise 93.7% of this revenue source. Both of these areas are budgeted at reduced levels.

Museum – Revenue in this area are flat. For the third year \$25,000 will be made available from the Hotel Occupancy Tax Fund for marketing out-of-town visitors. The City has partnered with a private company to operate Museum facilities. The initial agreement with the company is for two years.

Library – Library services revenue was reduced in the current budget by \$32,649 or 17%. The business model for libraries is changing as more and more reading materials are available electronically.

Recreation Services – A slight increase of almost \$70,000 or 2.2%, is anticipated for FY 2013-14. Latchkey revenue comprises 86.5% of the revenue in this category and is budgeted to increase by 2.2% over FY 2012-13. The Latchkey program is an after school program designed financially as a breakeven proposition. Any decrease in revenue is offset with a corresponding decrease in expenditures.

Administrative Charges – This category of revenue is derived from service charges and indirect cost recovery allowed by certain grants and are programmed in the FY 2013-14 budget to remain relatively flat.

Public Safety Services – Public Safety revenues are projected to increase in FY 2013-14 by approximately 2.4% or \$321,000. This increase is the result of several significant increases and decreases in various accounts. Police Towing and Storage Charges, Abandoned Auction Proceeds, 911 Wireless and Emergency Call revenue have increased. Parking Meter Collections and Civil Parking Citations have collectively decreased by \$632,128 as some changes in the parking program have not materialized as expected. Alarm System Permit revenues have been decreased by \$300,000, mostly due to unrealistic expectations as to the impact a new billing contractor would have on revenue.

Intergovernmental – A total of \$1,752,428 is projected for FY 2013-14, compared to \$2,873,463 for the prior year. Two revenues, Nueces County-Metrocom and RTA (Regional Transportation Authority)-Street Services Contribution, comprise the majority of the revenues in this area. Nueces County-Metrocom is the County payment for their share of 911 services based on an agreement that requires them to pay 22% of the cost of operating 911 services. The RTA provides public transportation services to the citizens of the Coastal Bend. The RTA is authorized to levy a ½ cent sales tax. The City receives a contribution from the RTA for street improvements. For FY 2013-14 this revenue has been moved to the Street Fund, which was separated from the General Fund last FY and is categorized as a Special Revenue Fund. This change resulted in a revenue loss of \$1,089,612 for the General Fund.

Interfund Charges –A total of \$3,454,680 of Interfund Charges are projected for General Fund FY 2013-14 compared to \$8,315,650 in FY 2012-13. This large decrease was due to a one time transfer from the General Liability and Workers' Compensation Funds in the amount of \$5,300,990. This transfer was a result of these two Internal Service Funds having fund balances in excess of requirements.

## **GENERAL FUND EXPENDITURES**

The following is a summary of the major funding categories included in the General Fund:

General Government – General Government includes funding for the Mayor and City Council, City Attorney, City Auditor, City Secretary, City Manager, Finance, Office of Management & Budget, Human Resources, Municipal Court and Museum. Expenditures in this area have increased by \$189,574 over the Adopted FY 2012-13 Budget. Some of the major changes in the budget include:

- 1) Municipal Court – Funding for 2 additional City Marshals, 1 Bail Bond Clerk, 2 additional Detention Officers, a new bond forfeiture program and moving the Juvenile Court to the main court building from an external location. (\$136,698)
- 2) Management and Budget – Funding for 1 Director of Management & Budget. (\$101,800)

In addition, the following items were approved for funding from savings achieved in FY 2012-13:

- 1) Remainder of funding needed to complete the replacement of the Court software (\$650,000)
- 2) Remodel of Court Detention Center (\$50,000)
- 3) Completion of Human Resources electronic records project (\$40,000), and
- 4) Funding for election to be held in November (\$200,000)

Fire Department – The Fire Department is authorized 414 uniform personnel. At the time of budget preparation, 371 of these positions were filled. The budget includes a 34 cadet fire academy which began in February 2013 and will be completed in April 2014. The department received a Federal Grant that will fund this academy class for 24 months. Funding was also provided for 10 firefighters to be hired through an alternative hiring program, which in essence will hire personnel with some certifications and shorten training time needed. The budget also includes a 2% pay increase for fire uniform personnel.

Police Department – The Police Department is authorized 449 sworn personnel positions. Of these positions, 395 are funded through the General Fund, 50 positions are funded through the Crime Control District, and 4 positions are grant funded. At the time of budget preparation, 15 sworn positions were vacant. Twenty three sworn positions are not funded in the current year budget – the 15 currently vacant and an additional 8 anticipated vacancies. A 25 trainee police academy is budgeted and scheduled to begin in August 2013. The budget includes funding for 35 police vehicles. FY 2013-14 is the fourth year of an approved five year collective bargaining agreement. A 4% increase for sworn personnel is budgeted as per the agreement.

Health Department – In addition to the \$2.6M the City contributes for Health services, Nueces County and the State of Texas contribute \$1.46M and \$6.47M respectively to help accomplish the mission of the Health department.

Library – The City operates six public libraries, two of these six are jointly operated with Corpus Christi Independent School District. No major changes in the Library level of service is included in the Adopted Budget.

Park and Recreation – The FY 2013-14 Parks and Recreation budget reflects only minor changes from the previous year. An additional employee was added to help with the beach parking permit program. In addition, \$20,000 in funding was added to better maintain the City's public art collection.

Solid Waste Services – A competitive review assessment was done on the Solid Waste department in FY 2012-13. The FY 2013-14 budget includes some of the recommendations of this study. The most significant changes in this budget will be the implementation of an equipment replacement program, which is funded for \$488,000 and the purchase of route optimization software for approximately \$265,000. The City is anticipating savings of almost \$1.5M in FY 2014-15 from this review.

Comprehensive Planning – No significant changes are budgeted for the Planning department.

Neighborhood Services/Community Development – No significant changes are budgeted for this department.

Engineering Services – Only the Street Lighting component of this group remains in the General Fund. All other areas including Traffic Engineering, Traffic Signals, Signs & Markings and the Residential Traffic Management program have been moved to the Street Fund. The Street Lighting budget includes \$2.9M for power costs and almost \$300K for repairs and maintenance to the lights.

Outside Agencies – The Outside Agency budget remains essentially flat with continued funding for the Downtown Management District, the Regional Economic Development Corporation,

Nueces County Mental Health Mental Retardation Center and the City's allocation for the Nueces County Appraisal District.

Other Activities – Several changes have occurred in this area resulting in an decrease of \$2.5M. Economic Development incentives have decreased by almost \$300K. The major agreements in this area are structured such that the City's incentive will continue to decrease over time. Transfer to debt service increased by \$394K as the Council decided to transfer an additional amount to the General Obligation Debt Service Fund to “pay down” existing debt. The Transfer to the Street Fund as reduced by \$186K; however, some revenues were moved from the General Fund to the Street Fund so Street Fund total revenues actually increased by \$3,867,476. Reserve for accrued pay has increased by \$150K. This reserve is mainly to fund sworn personnel accrued vacation and sick leave paid out at retirement. Reserve Appropriations decreased by \$2,023,585. In FY 2012-13 \$1.5M was set aside in the Reserve to resolve some pay equity issues and \$700K was in the reserve for Fire sworn personnel pay increases (the collective bargaining process was not complete at the time of budget preparation).

## UTILITY SYSTEM

### UTILITY RATES

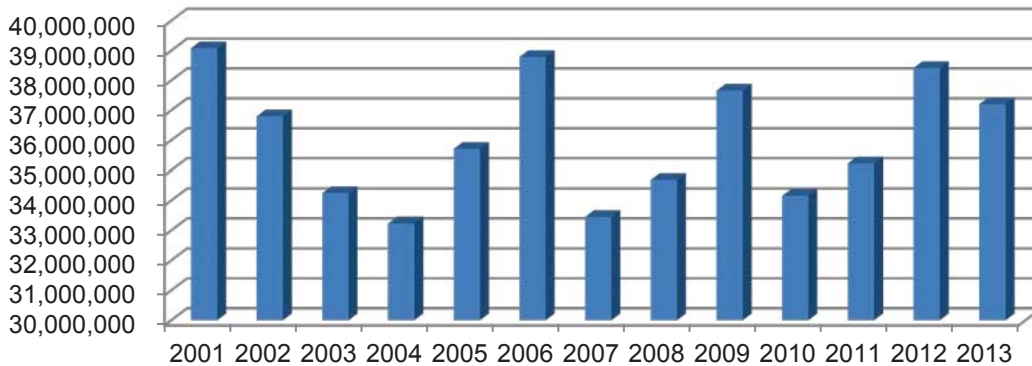
Average Water Residential rates are programmed in the FY 2013-14 budget to increase by 5.85%. Average Water Commercial rates are programmed to increase by 8.35%. The increase in Water rates was minimized by using \$2.5M of capital reserves in the Storm Water Fund. For FY 2013-14 the Storm Water Utility continues to be funded through the water rate structure. Gas rates are programmed to increase by 2.5% and Wastewater rates will increase by 8.67%. Using \$7.9M in Wastewater capital reserves slightly mitigated the increase in Wastewater rates. A sample water, gas and wastewater bill are provided below for comparative purposes:

	<u>FY12-13</u>	<u>FY13-14</u>
<b>WATER</b>		
Average Residential Water Customer per Month	\$ 36.62	\$ 39.14
Average Commercial Customer	\$310.00	\$335.82
<b>GAS</b>		
Average Gas Bill (cost of service only)	\$ 21.07	\$ 21.59
<b>WASTEWATER</b>		
Average Residential Bill	\$ 43.21	\$ 46.96

### UTILITY REVENUES

Water – Water operating revenue has increased significantly from last year (\$10.7M). Most of the increase is due to rate increases.

### Water Sales (In Thousands of Gallons)



Storm Water – Storm Water rates are imbedded in the Water Rate structure and the revenue necessary to cover expenditures is transferred from the Water Fund to the Storm Water Fund. The transfer from the Water Fund has increased by almost \$1.5M.

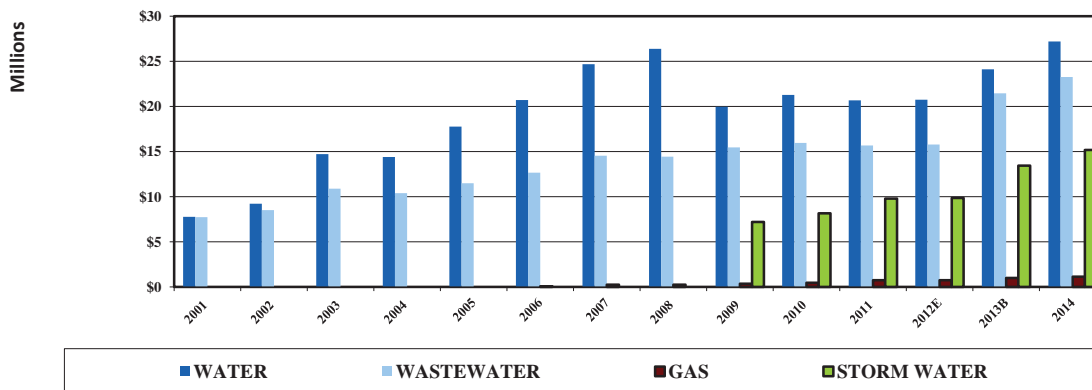
Wastewater – Wastewater revenues have increased from last year by almost \$6.8M. Residential Wastewater rates are calculated using a 3 month winter average of water consumption. This model is primarily used to remove the heavy irrigation months from the consumption volume used for Wastewater calculations.

Gas – After removing the Cost of Purchased Gas, revenue is expected to be relatively flat.

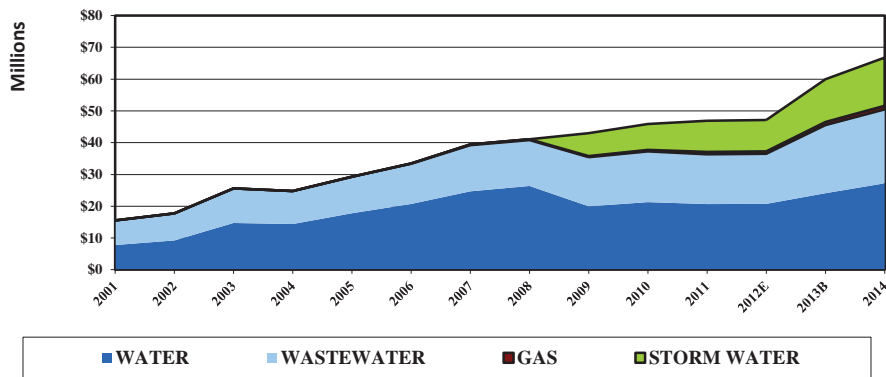
### UTILITY EXPENDITURES

Water - Total expenditures in the Water Fund are budgeted to increase by \$8M from the amounts budgeted in FY 2012-13. Increases were experienced in the following areas: 1) Transfer to the Storm Water Fund (to fund operations since Storm Water rates are imbedded in Water rates); 2) Equipment replacement; 3) Electrical power cost, and 4) Water treatment chemical costs

### UTILITY DEBT SERVICE (Revenue Bond & Refunding Debt Only)



Note: Storm Water was not split out of Water until FY 2009. The split distorts the increase in debt service experienced. Please see the following cumulative graph of debt service.



Note: Revenue Bond Debt Service has increased from \$5.5M in FY 2001 to a Budgeted \$50.8M in FY 2012, representing over a 3 fold increase or an average annual growth rate over 11% per year.

**Storm Water** - Storm Water expenditures increased by \$1M from the previous year. The increase is due primarily to a \$1.2M increase in debt service.

**Wastewater** - The Wastewater Fund expenditures are projected to decrease by \$1.2M over the prior year. The major changes are a decrease of \$3.1M in the Transfer to Capital Projects to cash fund major projects and an increase of \$2M in chemical costs to meet new regulatory requirements regarding effluent ammonia. In the future, more stringent permit requirements mandated by the Environmental Protection Agency (EPA) regarding the Sanitary Sewer Overflow Consent Decree by the Department of Justice is expected to come with a significant price tag.

**Gas** – The City purchases gas for resale on a long-term contract. The contract price is subsequently passed on to customers of the gas system. Excluding the cost of natural gas, expenditures have increased by \$2.4M. The major contributing factors to this increase are a \$1.35M transfer for gas capital improvement projects, seven additional employees and equipment to support enhanced maintenance of the gas distribution system and additional funding (\$150K) to support the Builder Incentive Program to ensure gas is made available in newly built homes.

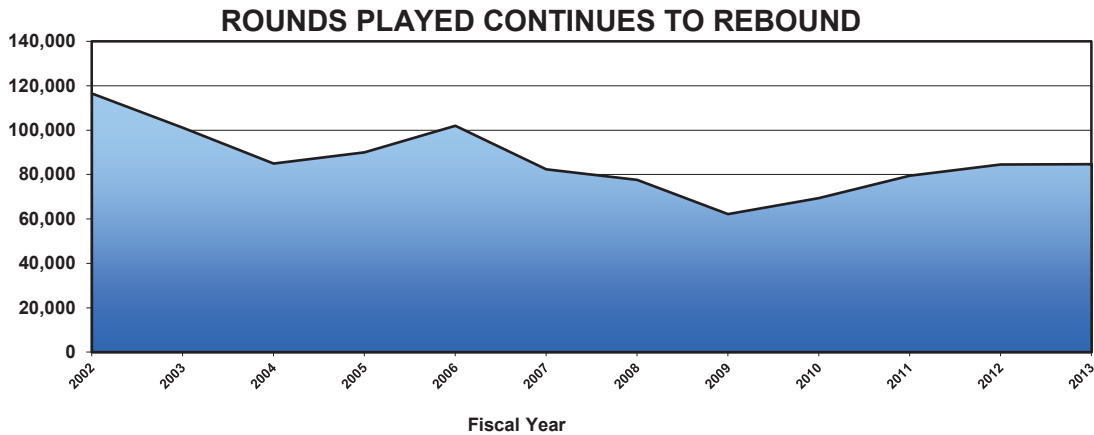
## OTHER ENTERPRISE FUNDS

**MARINA FUND** - Fund revenues are projected to be flat in FY 2013-14. No fee increases are projected and demand is not expected to increase for Slip Rentals.

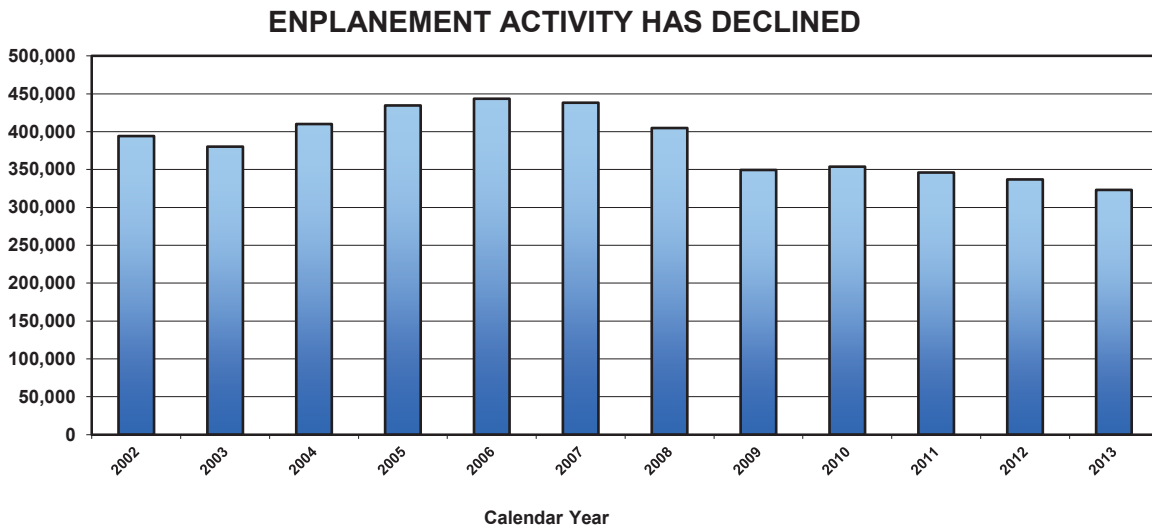
The FY 2013-14 Marina budget reflects continuation of current service levels with continued contributions to debt service as scheduled. Budgeted expenditures reflect an increase of \$90,000 which is largely for personnel pay increases.

**GOLF CENTERS FUND** – Both the Gabe Lozano and Oso golf courses have been contracted out to a third party as of February 1, 2011. The initial term of the lease is ten years with options to extend for an additional ten years, then an additional five years. The third party reimburses the City for some equipment leases and computer services. The City shares in 50% of profits from golf operations, but does participate in any losses the third party may suffer.





**AIRPORT FUND** - Airport Fund total revenues are projected to increase in FY 2013-14 by \$319,000 or 4.4% compared to prior year budgeted revenues. The modest revenue increase is the result of small contractual increases. Expenditures in FY 2013-14 are budgeted to increase by almost \$373,000 from prior year levels. The major reasons for the increase are: 1) Increase of \$174,000 in debt service costs and 2) Funding of personnel pay increases.



## DEBT SERVICE FUNDS

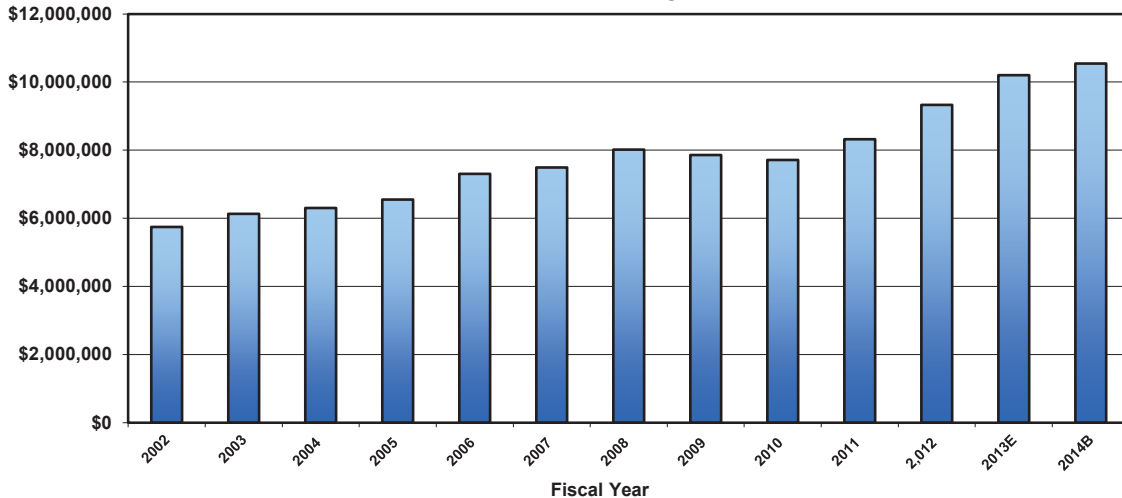
Debt Service Funds expenditures have increased by \$2M from the prior year.

Council adopted a debt service effective tax rate of \$0.208458 per \$100 valuation for tax-supported debt in FY 2014 (Tax Year 2013). This rate is \$.01824 higher than last year's rate and was approved by voters upon passage of several Bond Propositions last FY.

## SPECIAL REVENUE FUNDS

HOTEL OCCUPANCY TAX FUND (HOT) – Revenues were up 9.8% in FY 2013 and a increase of 5% is projected for FY 2014. These revenue increases allowed the City to increase Convention Center maintenance from \$2.3M to \$3.1M and to enhance Gulf beach maintenance by adding \$267K in funding.

**Hotel Tax Receipts Continue Strong Growth  
(7% Base Only)**



PUBLIC EDUCATION AND GOVERNMENT CABLE FUND – Created in FY 2012-13 to account for receipts and expenditures related to the Public, Education and Government Access channels. Funding source is from the State Cable Franchises issued by the Public Utility Commission of Texas. For FY 2013-14, revenues and expenditures are budgeted at \$600K.

MUNICIPAL COURT FUNDS – Three Funds were created last FY – Building Security Fund, Technology Fund and the Juvenile Case Manager Fund. Revenues are derived from fees added to certain convictions and expenditures are limited to specific items per State law.

STREET FUND – Street maintenance expenditures were broken out last FY from the General Fund to more clearly identify revenues and expenditures related to street maintenance. City leaders have identified street maintenance as a top budget priority. In July 2013 the City Council approved a Street Maintenance Fee to be added to customer utility bills. The City will begin charging the Street Maintenance Fee in January 2014. In FY 2013-14 this fee is expected to generate more than \$5.7M to be used specifically for increased city street maintenance.

REINVESTMENT ZONE NO. 2 FUND – This is a tax increment financing (TIF) district which is commonly referred to as the Packery Channel Fund. Revenues are generated from dedicated ad valorem taxes from the participating jurisdictions (the City, Nueces County, and the Nueces County Hospital District) on the properties located in the TIF zone. Revenue was increased by 3% for anticipated property value increases. Expenditures consist of \$1.24M in debt service and \$130K for patrol operations in the channel. \$3M of the fund balance is reserved for dredging, \$1.5M is reserved for a Bond reserve and \$1M is reserved for maintenance.

REINVESTMENT ZONE NO. 3 FUND – This TIF was created in FY 2008-09 and is commonly referred to as the Downtown TIF. The Downtown TIF was created to facilitate planning, design, construction of public improvements, development of new land uses and redevelopment or rehabilitation of existing land uses in the City's downtown area. A minimal expenditure of \$724 is budgeted for General Fund administrative support.

SALES AND USE TAX FUNDS - As authorized by State law, citizens of the City of Corpus Christi have adopted three dedicated 1/8th cent sales and use taxes for the following purposes: improvements to the City's existing seawall; construction of a new multi-purpose arena; and programming/incentives for business and job development. Accordingly, three separate funds exist to account for use of these revenues.

#### SEAWALL IMPROVEMENT FUND/ARENA FACILITY FUND:

Revenues for both of these funds are anticipated to increase by almost \$700K over prior year budgeted amounts. The increase equates to a 4.6% increase over current year estimates. Expenditures in these funds are primarily for debt service for voter approved bonds. Funds are also budgeted in the Arena Facility Fund as a transfer to the Visitors' Facilities Fund for defraying the cost of insurance coverage, facility management fees and other support costs. Expenditures in the Arena Facility Fund also include \$150K for Arena maintenance and repairs.

#### BUSINESS AND JOB DEVELOPMENT FUND:

Similar to the Seawall Improvement and Arena Facility Fund, revenues for the Business and Job Development Fund are likewise anticipated to increase by almost \$660K in FY 2013-14. Expenditures programmed from this fund for FY 2013-14 are for small business projects, debt service, insurance costs related to Whataburger Field, and affordable housing programs. Funding for major business projects will be appropriated throughout the year as opportunities arise.

DEVELOPMENT SERVICES FUND - This fund was created to specifically identify both revenues and expenses associated with the One Stop Center. As in prior years, this fund continues to receive a contribution from the General Fund. For FY 2013-14 the contribution is \$501,158. Operating revenue is projected to increase by almost \$475K mostly due to increased building activity. Expenditures have increased by \$318K mostly due to an additional 3 positions in the Fund – 2 were transferred from the Water Fund and an Economic Development Specialist has been added.

VISITORS FACILITIES FUND – Operations for the American Bank Center (Arena), Convention Center and the Heritage Park are budgeted in this Fund. A third party operates the Arena and Convention Center. The deficit in the Unreserved Fund Balance reached \$3.38M in FY 2007-08. A slow, steady recovery has occurred and projections are the Unreserved Fund Balance deficit will reflect a positive financial position at the end of FY 2013-14. The Fund receives a subsidy from the HOT Fund of \$3.2M for Convention Center operations and building and grounds maintenance of tourist area surrounding the Convention Center complex.

CRIME CONTROL & PREVENTION DISTRICT FUND - Adopted expenditures for this fund include the base program of 50 officers, four staff positions to support the Pawn Shop Detail, 6.6 staff positions to support the Juvenile Assessment Center, three staff positions to support Juvenile City Marshals and seven replacement vehicles. In addition, funding has been provided for ten Police Officer Trainee Interns who will be put into the Police Academy when the next academy starts. Revenues in the Fund come from a voter approved 1/8th cent sales and use tax.

## INTERNAL SERVICES FUNDS

The City's internal service funds support other City operations on a cost basis, with allocations back to customer departments for costs incurred. Below is a summary of budgets for major internal service funds.

**STORES FUND** - Warehouse operations, printing services, purchasing services and messenger services are accounted for in this fund. Warehouse operations house various supplies used by City departments. Supplies are marked up to cover personnel and other costs associated with running the warehouse. A small print shop is available to City departments for a variety of printing jobs. The Purchasing division consists of nine positions and serves as the purchasing agent for City operations.

**FLEET MAINTENANCE SERVICES FUND** – Fleet Maintenance maintains over 1,500 pieces of equipment, purchases equipment for many departments and purchases fuel for numerous city departments. A \$500K fuel reserve has been budgeted in the event fuel prices escalate.

**FACILITIES MAINTENANCE FUND** – This Fund was separated from the fleet maintenance area in FY 2012-13. This is an area that has been identified as being underfunded and a plan has been developed to address facility maintenance needs. Two additional personnel have been added this year, including a Director of Facilities. The plan is to finance \$2M in debt each year for facility repair and maintenance, beginning in FY 2014-15, for the next 16 years.

**MUNICIPAL INFORMATION SYSTEMS FUND (MIS)** - Expenditures have decreased by \$435K from the prior year. The decrease is due to \$3M being budgeted in the previous year for financial and human resource system replacement.

**ENGINEERING SERVICES FUND** – Revenues are budgeted more than \$1.1M in excess of the prior year due to voter approval of the 2012 bond issue and considerable work to be done for the utility funds. The Engineering department is reimbursed from bond proceeds for their work on the projects. Engineering expenditures have increased by more than \$700K.

## LIABILITY & EMPLOYEE BENEFITS FUNDS

The three health plans, Fire, Public Safety and Citicare, are split into three separate funds. A brief summary of each Health Fund is given below.

**Fire Health Plan** – No premium increase has been budgeted for active employees or retirees in this plan. Expenditures are based on actuarial projections. Projections are claims expenses will be more than \$1.2M less than the prior year.

**Public Safety Plan** – A 3% increase in premiums is budgeted for active employees and retirees in this plan. Expenditures are budgeted to increase by \$934K.

**Citicare Group Health Plan** – A 6% increase has been budgeted for active employees in the basic plan. Participants in the Citicare Premium plan had a 20% increase due to high claims experience. Retiree rates were increased by 8% as the City continues to move toward charging this group the true cost of the benefit as opposed to averaging the cost with current employees. Expenditures have been budgeted \$437K or 2.7% more than the previous year.

GENERAL LIABILITY FUND - Costs are budgeted based on actuarial estimates. \$1.52M of excess fund balance was transferred to the General Fund in FY 2012-13. Without the transfer, expenditures are essentially flat when compared to the prior year.

WORKERS' COMPENSATION FUND – Workers' Compensation claims have been budgeted essentially flat from the previous year. A \$1.4M transfer to the MIS Fund was budgeted in the prior year.

ECONOMIC CONDITIONS – The economy continues to show signs of strengthening – sales tax revenue was up 8.6% over the previous year. The unemployment rate in Corpus Christi, Texas for July 2013 was 6.3%, compared to a statewide rate of 6.4% and a national rate of 7.7%.

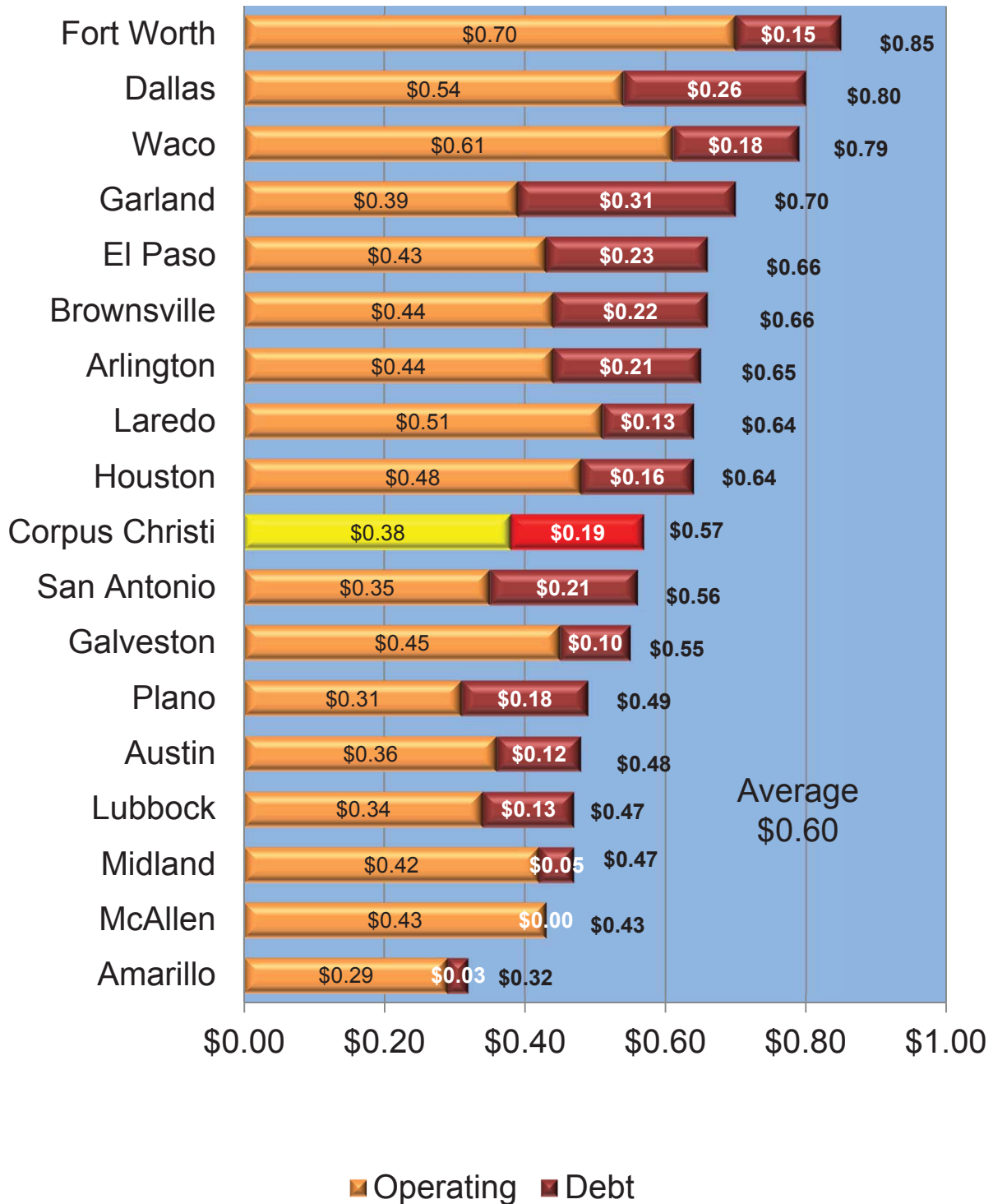
The number of non-farm jobs in the Corpus Christi MSA has been growing at a rate of 3.24% since 2011 and will continue to grow. The closeness of the Eagle Ford Shale oil and gas formation has given our citizens job opportunities. The University of Texas – San Antonio believes that the shale will continue for at least another ten years. The Texas Workforce Commission has estimated 25,500 new jobs have been created since the start-up of the Eagle Ford Shale. An additional 40,000 new job are projected over the next five years.

Because of this raw material coming into Corpus Christi, the economic boon will continue for Corpus Christi long after the wells have all been drilled. Three major foreign companies have announced plans to build factories here. TPCO America Corporation, a mainland Chinese company, has completed the first phase of a \$1 billion investment in a steel pipe manufacturing plant that will employ 800 people. Their site is outside of Gregory just north of Corpus Christi. This is the largest foreign direct investment by a Chinese company in the United States. M&G Resins is a plastic container manufacturer that is building two plants in the inner harbor of Port Corpus Christi. They will invest \$750 million and add 250 jobs. Voestalpine is a steel manufacturing company from Austria. They are planning a \$700 million plant with 150 new jobs.

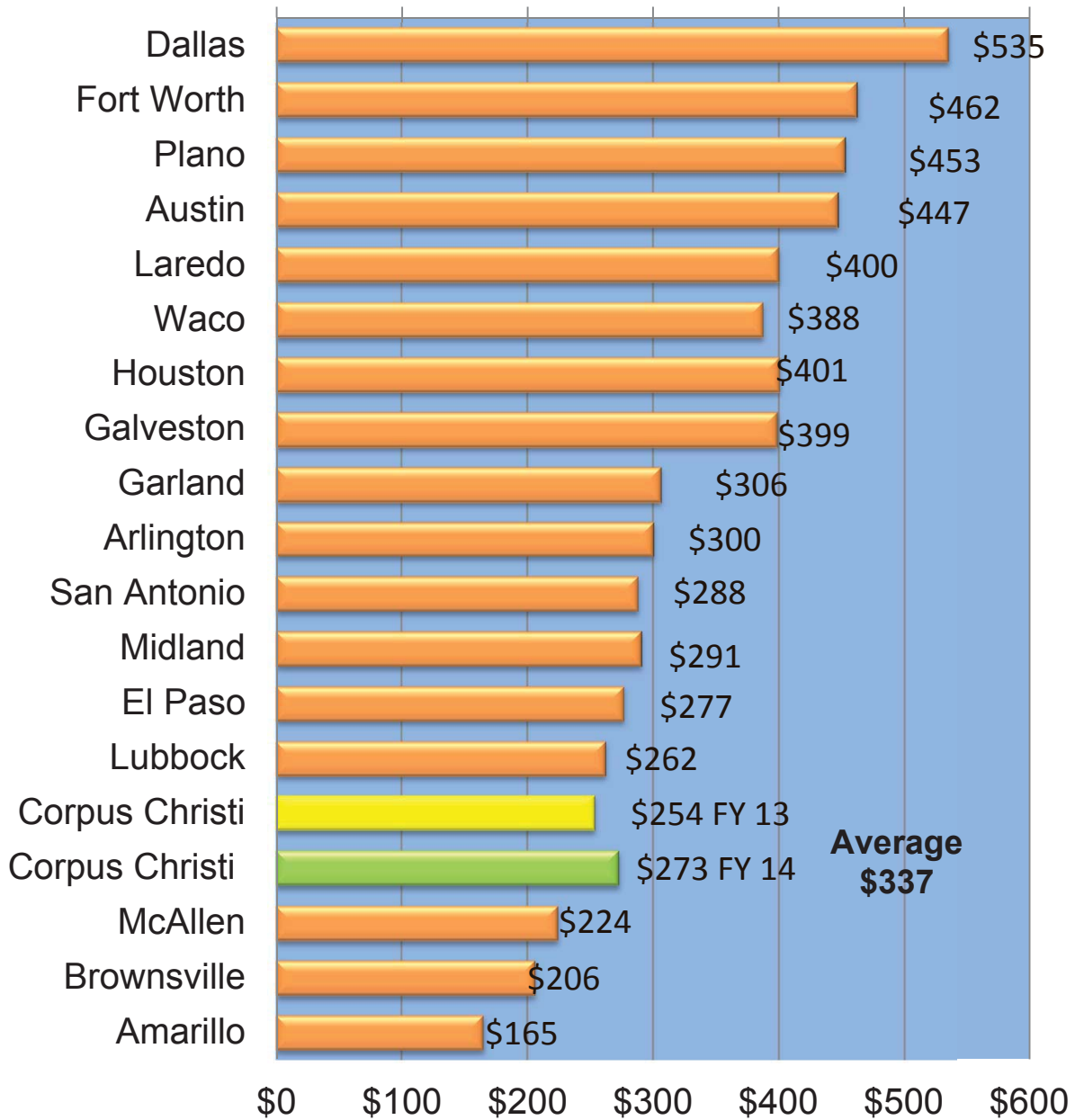
Listed below are statistics obtained from the Texas Workforce Commission showing labor statistics for the Corpus Christi Metropolitan Statistical Area as of August of each year.

<b>Corpus Christi MSA Employment and Unemployment Percentage 2009-2013</b>		
<b>Year (July)</b>	<b>Total Non-Agricultural Jobs</b>	<b>Unemployment percentage</b>
2009	175,300	7.8%
2010	176,700	8.4%
2011	182,300	8.4%
2012	188,200	7.0%
2013	190,400	6.3%

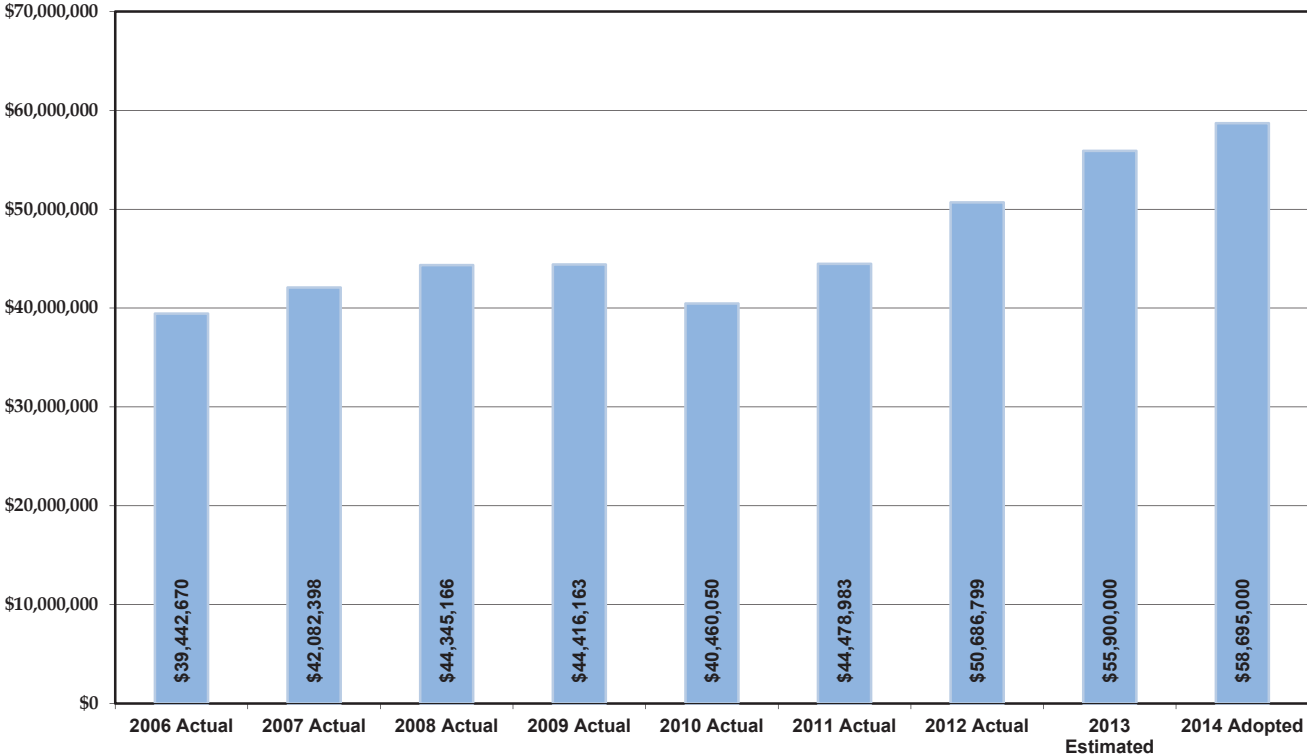
## FY 2013 AD VALOREM TAX RATE BELOW AVERAGE OF COMPARABLE TEXAS CITIES



## FY 2013 TAX LEVY PER CAPITA

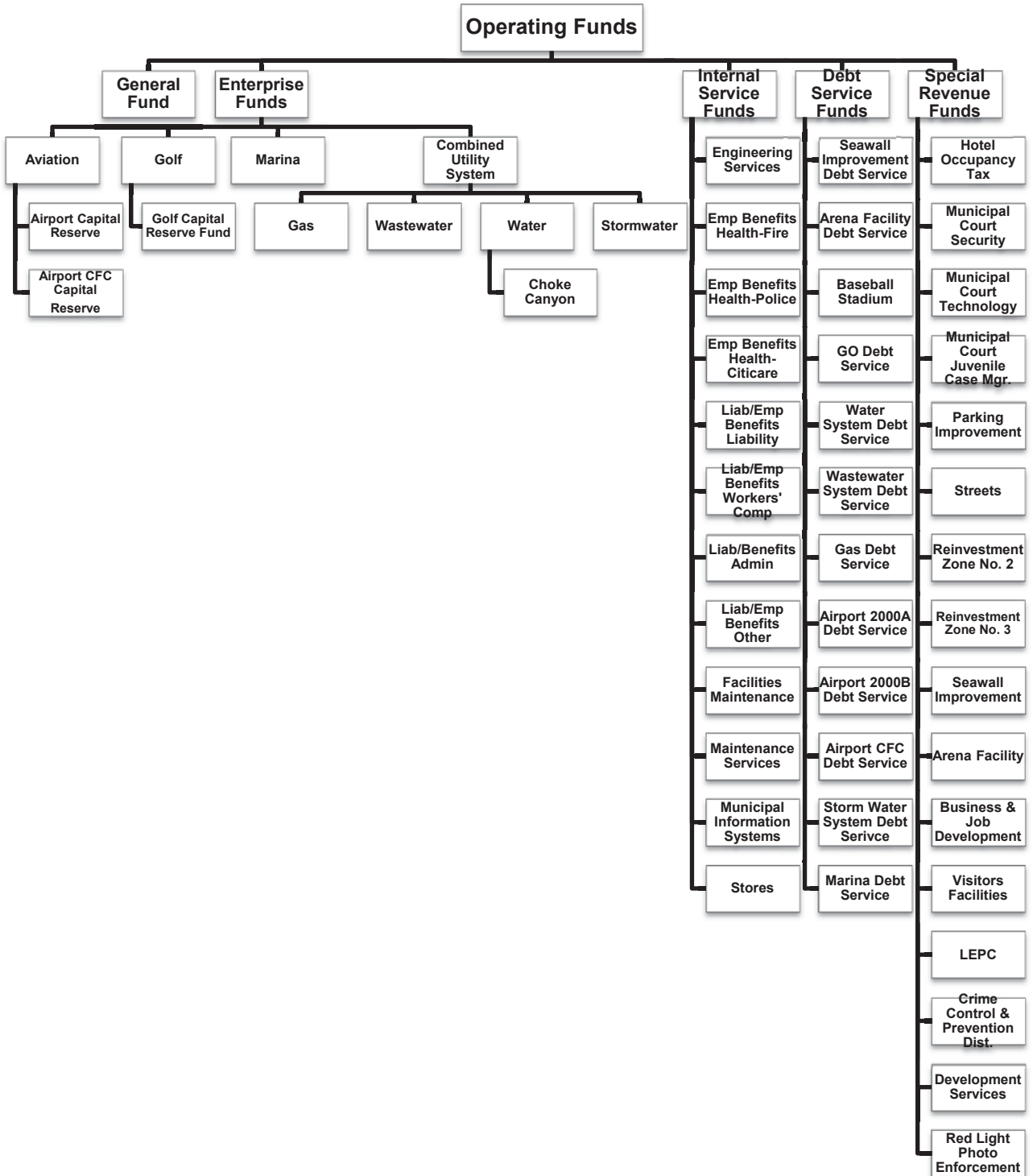


# SALES TAX COLLECTIONS EXPECTED TO CONTINUE STRONG GROWTH





# City of Corpus Christi Fund Structure



FUND	PURPOSE
<b>General Fund</b>	Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund. General revenues (i.e., property taxes, sales taxes, franchise taxes, Municipal Court fines, etc.) are budgeted and received in the General Fund for the support of most basic city services.
<b>Enterprise Funds</b>	
Aviation	Used to account for operations at the Corpus Christi International Airport. Revenue is generated from landing fees, airline space rental, user fees and dedicated revenue sources.
Golf	Used to account for operations at the Gabe Lozano, Sr. and the Oso Golf Centers. The courses are now operated by an independent contractor.
Marina	Used to account for operations at the Corpus Christi Marina. Revenue is generated from slip rentals and user fees.
Combined Utility System Water Wastewater Gas Stormwater	Used to account for the City's water system, waste water disposal system, gas system and storm water sewage and drainage system. Revenue is generated from user fees. The Stormwater Fund receives funding through a transfer from the Water Fund. Stormwater rates are imbedded in the Water Rate Structure.
<b>Internal Service Funds</b>	
Engineering Services	This fund provides complete engineering services to City departments. Revenue is generated from Capital Improvement Projects (CIP) in the Capital and Operating budgets for engineering services performed.
Fleet Maintenance	This fund provides fleet maintenance services to City departments. Revenue generated is from allocations from city departments.
Facilities Maintenance	This fund provides building maintenance services to City departments. Revenue generated is from allocations from city departments.
Municipal Information Systems	This fund is used to provide data processing services to city departments and further supports departments citywide through the automation of processes and the provision of wired and wireless data, voice and video communications. Revenue generated is from allocations from city departments.
Stores	This fund is used to maintain an inventory of commonly used materials and supplies and to provide printing services. The purchasing function is also imbedded in this fund. Revenue is generated from city warehouse sales, postage, printing and copy sales and allocations from city departments.

FUND	PURPOSE
Liability & Employee Benefits	These Funds are used to accumulate funds for the payment of liability and workers' compensation claims and various premiums for insurance coverage. The Funds also account for the employee health insurance plans offered by the City. These services are provided on a cost reimbursement basis. Employee, retiree, and City premium contributions are budgeted as revenues. The City costs associated with these funds are
<b>Debt Service Funds</b>	These Funds were established to account for funds needed to make principal and interest payments on outstanding bonds and other debt instruments when due. General obligation debt is secured by and payable from the receipts of an annual ad valorem tax levied, within legal limits, on taxable property within the City. Debt Service Funds also receive funding through transfers from other funds. Usually, the transfers come from Enterprise and Special Revenue Funds.
<b>Special Revenue Funds</b>	
Hotel Occupancy Tax	Used to account for revenues received from Hotel Occupancy Taxes and expenditures funded with these revenues. Revenue is generated from hotel occupancy taxes.
Public, Education & Government Cable	This fund is used to support the operations of the public, education, and access channels on cable television. Revenue generated is from cable company franchise fees.
Municipal Court Funds Municipal Court Security Municipal Court Technology Municipal Court Juvenile Case Mgr	These 3 funds were created to account for courts fees which can only be used for very specific expenditures. Revenue is generated from Municipal Court building security fees, technology fees, and juvenile case manager fees.
Parking Improvement	Fund established in FY 2012-13 to account for parking revenues and related expenditures. New agreement with Parking Advisory Board calls for split on parking revenues so improvements can be made to downtown area. Revenue is generated from parking meter collections.
Street	Established in FY 2012-13 to account for all activities related to funding of street maintenance and repairs. Revenue is currently generated from a transfer from the General Fund. A Street Maintenance Fee, to be charged to residents and businesses, is scheduled to begin in January 2014.
Red Light Photo Enforcement	Established to record revenue and expenditures related to red light camera violations. Revenue generated by through fines.
Reinvestment Zone #2	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #2 (commonly referred to as Packery Channel). Fund is used for development and improvement projects within the zone. Revenue is generated from property taxes, over a base amount, in the designated zone.
Reinvestment Zone #3	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #3. Fund will be used for downtown development and improvement projects within the zone. Revenue is generated from property taxes, over a base amount, in the designated zone.

FUND	PURPOSE
Seawall Arena Business & Job Development	These funds were created to account for voter approved capital improvement programs for the seawall, arena and the baseball stadium; for the promotion and development of new and expanded business enterprises; and for assisting qualified citizens with affordable housing. Revenue is generated from a 1/8th cent sales tax.
Development Services	Fund was established to account for revenues and expenditures associated with the permitting process for developers, builders and contractors. Revenue is generated by licences, permits and a transfer from the General Fund.
Visitors' Facilities	Used to account for revenues and expenditures related to the Convention Center, Arena and other tourist-related activities. Revenues are generated by fees, revenue from the arena and convention center and a transfer from the Hotel Occupancy Tax Fund.
Local Emergency Planning Comm.	Fund was established by inter-local agreement between Nueces County, City of Corpus Christi, Port of Corpus Christi Authority for the purposes of implementing the federally mandated plan and required training under the Community Right-To-Know Act. Revenue received is from contributions and donations.
Crime Control	This fund is a public non-profit corporation created under State law to provide funding of public safety programs. Fund revenues come from one-eight cent sales tax approved by voters.
<b>Capital Project Funds</b>	Funding for major capital improvement projects, regardless of funding source is presented in the Capital Improvement Plan (CIP). Primary funding sources for the CIP are: revenue bond proceeds (e.g., bonds supported by Combined Utility System fees, Airport revenue, Convention and Visitor Facilities revenue/hotel occupancy tax); operating funds or capital reserve funds (e.g. operating budget funds); contributions from state or federal agencies, private developers participating in City-sponsored projects; Grants such as CDBG; and Tax Increment Reinvestment Zones.

# City of Corpus Christi Organizational Chart

**City Auditor**  
Arlena Sones  
826-3659

**City Council**  
826-3105

**City Secretary**  
826-3105

**Municipal Court Judicial**  
Hon. Margie Flores  
886-2520

**Human Relations**  
Sylvia Wilson  
826-3196

**Asst to the City Manager**  
Esther Velazquez  
826-3093

**City Manager**  
Ronald L. Olson  
826-3220

**Legal**  
Carlos Valdez  
826-3360

**Risk Management**  
Donna James  
826-3739

**ACM Public Works & Utilities**  
Mark Van Vleck, Interim  
826-3235

**ACM Safety, Health & Neighborhoods**  
Susan Thorpe  
826-3232

**ACM General Government & Operations Support**  
Margie C. Rose  
826-3232

**ACM Business Support Services**  
Wes Pierson  
826-3082

**Utilities**

**Water**  
Gustavo Gonzalez  
857-1881

**Wastewater**  
Gustavo Gonzalez  
857-1800

**Gas**  
Debbie Marroquin  
885-6924

**Public Works**

**Storm Water & Streets**  
Valerie Gray  
857-1875

**Solid Waste Operations**  
Lawrence Mikolajczyk  
857-1972

**Pride/Clean City**  
Angela Gonzalez  
826-3673

**Engineering**  
Dan Biles  
826-3729

**Planning/Environmental Services**  
Pete Anaya  
826-3245

**Capital Projects**

**Police**  
Floyd Simpson  
886-2604

**Fire**  
Robert Rocha  
826-3932

**Neighborhood Improvement**  
Eddie Ortega  
826-3044

**Health**  
Annette Rodriquez  
851-7205

**Public Information**  
Kim Womack  
826-3210

**Human Enrichment**

**Animal Control**  
Heather Hedrick  
826-4630

**Community Development**  
Rudy Bentancourt  
826-3021

**Housing Grants**  
Hector Vallejo  
826-3027

**Code Enforcement**  
826-2489

**Parks & Recreation**  
Michael Morris  
826-3464

**Libraries**  
Laura Garcia  
826-7070

**Municipal Marina**  
Peter Davidson  
826-3980

**Finance**  
Constance Sanchez  
826-3227

**OMB - Budget**  
Eddie Houlihan  
826-3792

**OMB-Strategic Management**  
Saundra Thaxton  
826-3682

**Human Resources**  
Yasmine Chapman  
826-3315

**M.I.S.**  
Michael Armstrong  
826-3740

**Court Administration**  
Kimberly Jozwiak  
886-2515

**Buildings & Grounds**  
Jim Davis  
857-1909

**Fleet**  
Jim Davis  
857-1909

**Development Services**

**Permits**  
John Spaits, Interim  
826-3246

**Building Inspections**  
John Spaits, Interim  
826-3246

**Tourism**

**Museum**  
Carol Rehtmeyer  
826-4660

**CVB**

**American Bank Center**

**Intergovernmental Relations**  
Tom Tagliabue  
826-3850

**Economic Development**

**Airport**  
Fred Segundo  
289-0171

**Downtown**

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# Strategic Plan

Envision ☆ Believe ☆ Achieve



# CITY COUNCIL PRIORITIES

*February 2013*

## **Priority 1: Sustainability (i.e. Taking Care of Assets and Resources) Policies**

1. Streets Policy including street maintenance fee plan  
On July 9, 2013, City Council adopted a Street Preventative Maintenance Program (SPMP) and a Street Maintenance Fee (SMF) which will fund the SPMP. The SMF will begin billing in January 2014 with associated contracted preventative maintenance work beginning that same month. The SMF is expected to generate \$11.4M per year and has a 10 year sunset provision.
2. Building maintenance plan / life cycle analysis  
An assessment/inventory of City buildings was performed by the Office of Strategic Management and presented to the Council in April 2013. One of the recommendations was to create a new Department of City Facilities & Property. Funding of \$188K, for this department, is included in the FY 2013-14 Budget. Two positions were added (Director of Facilities and Senior Accountant) and one position was transferred from Fleet Maintenance to start this new area. Starting in FY 2014-15, the plan is to finance \$2M in debt each year for facility repairs and maintenance for the next 16 years.
3. Asset Management

## **Priority 2: Water Policy**

1. ROI of Mary Rhodes Pipeline Phase 2
2. Other sources of water (e.g. desal, brackish, water storage, effluent)
3. Long-term planning for conservation and reuse

## **Priority 3: Economic Development Policy**

1. Short-term / long-term workforce readiness and development including workforce succession planning
2. Inner city infill and reinvestment
3. More proactive approach in targeted areas (i.e. downtown for mixed residential)  
Plan is currently being developed and will be presented to the City Council in the December 2013/January 2014 timeframe. In addition, an Economic Development Specialist position was approved in the current budget and will be heavily involved in this area.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **OPERATING BUDGET**

The City's budget is prepared for fiscal year operations beginning August 1 and ending July 31.

The budget is a total resource management plan for annual operations. Budget preparation provides an opportunity for systematic review of each municipal activity and the services provided to the public.

Budgets for the General, Special Revenue and Debt Service Funds are adopted on a modified accrual basis. Budgeted amounts are as originally adopted or as amended by the City Council. See reader's guide section of this document for a more detailed discussion of the budget process.

Appropriations in the General, Special Revenue and Debt Service Funds lapse at year-end. Budgets are internally controlled on a departmental basis. An encumbrance system is employed to reserve appropriations which have been obligated through purchase orders or through other contractual documents. Open encumbrances are reported where applicable as reservations of fund balances at year-end.

Upon written recommendation by the City Manager, the City Council may at any time transfer the unencumbered balance of an appropriation made for the use of one department, division or purpose, to any other department, division or purpose.

### **BUDGET ADOPTION**

The budgeting process must comply with the City Charter and the public hearing requirements of Texas law.

1. The City's fiscal year will be set by ordinance, and will not be changed more often than every four years except by two-third vote of the Council.
2. At least sixty days prior to the beginning of the fiscal year, the City Manager will submit to the Council a budget proposal estimating City revenues and expenses for the next year.
3. Expenditures in the proposed budget will not exceed available fund balance.
4. The proposed budget will provide a complete financial plan for the ensuing fiscal year.
5. The City Council must hold a public hearing on the proposed budget. The City Council will set the hearing before any tax levies and no sooner than 15 days after the proposed budget is filed with the City Secretary.
6. The City Council will adopt a balanced budget prior to the beginning of the fiscal year. If it fails to adopt the budget by this date, the amounts appropriated for current fiscal year operation will be deemed adopted for the ensuing fiscal year on a month to month basis, with all items in it prorated accordingly, until such time as the Council adopts a budget for the ensuing fiscal year.
7. The City Council will appropriate monies as provided in the budget.
8. The approved budget will be filed with the City Secretary and County Clerk.



## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **BUDGET TRANSFERS**

The Adopted Budget includes approval of Inter-Departmental transfers (transfers between funds) through the various Internal Service Fund Department allocations; transfers for principal and interest debt service requirements; transfers for purchases of capital equipment; and for other Inter-Departmental support services.

Throughout the fiscal year, Intra-Fund Departmental budget transfers (transfers within the same fund) within the budget expenditure accounts are processed as necessary and approved by the Office of Management & Budget. Budgets are revised to reflect all transfers. Inter-Fund Departmental transfers are allowed only with approval from the City Council through official action on approval of a Motion or Ordinance.

### **BUDGET AMENDMENT PROCESS**

Once City Council adopts the budget ordinance, any change to the budget document requires City Council to adopt an ordinance amending the budget.

Budget Amendment Process:

1. City Manager identifies a need that requires changing the budget to increase or decrease appropriations from the expenditure level that City Council adopted in the budget ordinance.
2. Before Council approves a budget amendment, the Director of Finance, or designee, signs a Certification of funds, which certifies that funds are available in that fund.
3. The City Manager submits an ordinance amending the budget to City Council for consideration.
4. City Council considers adoption of an amendment to the budget ordinance to increase or decrease expenditures or revenues from the level originally adopted.
5. City Council approves budget amendment through adoption of amending ordinance.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **CAPITAL BUDGET**

The Capital Budget is adopted annually as part of a multi-year improvement program that serves as a financial and planning tool, matching needs with available resources. Annual review, an integral part of developing the capital improvement program, offers the opportunity to reevaluate priorities and restructure the program as conditions change. A key element in the process is the public's input to ensure that adopted priorities are clearly responsive to the needs of the community. The Capital Improvement Program runs in a three-year cycle, the first year of which is adopted as the annual Capital Budget. The Capital Budget may be amended by the City Council to address critical needs which may emerge during the year.

Developing the Capital Improvement Program and annual capital budget involves the following key steps:

1. Adoption of a Comprehensive Plan indicating desirable development patterns and multifaceted community-based objectives.
2. Needs assessment at the departmental level and internal prioritization by an executive committee.
3. Development of a Capital Improvement Program and annual Capital Budget based on public input, including review and adoption by the Planning Commission and other appropriate committees or boards.
4. City Council review and adoption of the Capital Improvement Program and annual Capital Budget.
5. Implementation and monitoring of the Capital Improvement Program following established priorities.

The Annual Fiscal Policies Resolution for preparation of the FY 2014 Budget continues on the following pages:

**RESOLUTION**

**AMENDING FINANCIAL POLICIES ADOPTED BY RESOLUTION  
029826 AND PROVIDING FINANCIAL POLICY DIRECTION ON  
PREPARATION OF THE ANNUAL BUDGETS.**

**WHEREAS**, the City of Corpus Christi has a commitment to citizens as expressed in its Mission Statement: "Provide exceptional service to enhance the quality of life"; and

**WHEREAS**, financial resources are budgeted to fulfill this commitment; and

**WHEREAS**, it has been the City's goal to rebuild the General Fund balance to acceptable levels, a goal which was expressly stated in past policies with targets for accomplishing that goal; and

**WHEREAS**, the City Council adopted a Financial Policy in January 1997 by Resolution No. 022828, reaffirmed the Financial Policy in June 1997 by Resolution No. 022965, modified the Financial Policy in July 1997 by Resolution No. 022992, adopted a new Financial Policy in May 1998 by Resolution No. 023319; reaffirmed the Financial Policy in May 1999 by Resolution No. 023657; reaffirmed the Financial Policy in May 2000 by Resolution No. 024044; reaffirmed the Financial Policy in May 2001 by Resolution No. 024455; reaffirmed the Financial Policy in May 2002 by Resolution No. 024863; reaffirmed the Financial Policy in April 2003 by Resolution No. 025280; reaffirmed the Financial Policy in April 2004 by Resolution No. 025737; reaffirmed the Financial Policy in May 2005 by Resolution 026265; reaffirmed the Financial Policy in January 2006 by Resolution 026605; amended the Financial Policy in April 2008 by Resolution 027683; amended the Financial Policy in May 2009 by Resolution 028176; amended the policy in May 2010 by Resolution 028609; amended the policy in July 2011 by Resolution 029128; amended the policy in May 2012 by Resolution 029521; and amended the policy in May 2013 by Resolution 029826.

**WHEREAS**, as a result of those policies, the City achieved its previous goal for the General Fund balance and desires now to articulate a new strategy to maintain a revised General fund balance and to utilize any surplus balance to provide for enhanced financial stability in future years, and also desires to establish similar goals for fund balances of the Internal Service Funds, Enterprise Funds, the Combined Utility Reserve Fund, and Debt Service Reserve Funds; and

**WHEREAS**, this policy provides an essential guide to direct financial planning and to maintain and strengthen the City's bond rating; and

**WHEREAS**, it has been the City's practice to reaffirm its financial policy or to adopt new or modified policy annually in conjunction with preparation of the budget.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF  
CORPUS CHRISTI, TEXAS:**

The Financial Polices adopted by Resolution 029826 are amended to read as follows:

029848

**INDEXED**

**Section 1. Development / Effective Date of Financial Policy.** This Financial Policy reaffirms and amends the financial policies adopted each year by the City Council since 1997. This Financial Policy is made part of the City Comprehensive Policy Manual. The City Manager is directed to prepare each annual proposed budget in accordance with this policy. The City Council is prepared to make expenditure reductions that may be necessary to comply with this policy. This Financial Policy remains in effect and applies to future annual budget preparation processes until amended by City Council resolution.

**Section 2. Current Revenues Equal / Exceed Current Expenditures.** Current General Fund operating revenues will equal or exceed current budgeted expenditures.

**Section 3. Committed General Fund Balance / Working Capital.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, adequate financial resources will be set aside in the General Fund committed fund balance. Accordingly it is the goal of the City Council to build and maintain a reserve in the General Fund committed fund balance which totals at least ten (10%) percent and up to 25% of total annual General Fund appropriations, exclusive of any one-time appropriations. At the end of the fiscal year, upon completion of the Comprehensive Annual Financial Report, the amount calculated to be at least 10% up to 25% of total annual General Fund appropriations will be Committed for Major Contingencies, and set up in a separate account. The City Manager shall report on the status of compliance with this twenty-five (25%) percent policy at least annually as part of the budget process. Uncommitted fund balance in excess of the ten percent policy requirement may be recommended for expenditure by the City Manager. Such expenditures shall be subject to the normal appropriations and expenditure approval process applicable to all other funds. Finally, it is noted that extraordinary situations may arise in which the timing of external actions out of the City's control may require the use of the committed funds. The City Manager shall note these situations to the City Council as soon as the information is known.

Amounts that can be used for specific purposes pursuant to constraints imposed by formal action of the City Council will be reported as committed fund balance. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. Committed fund balance will also incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

**Section 4. Other Committed Fund Balances.**

**4.1 Internal Service Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain a reserve in each Internal Service Fund of at least three percent (3%) of the annual Internal Service Fund appropriations, exclusive of any one-time appropriations.

This subsection only applies to the MIS Internal Service Fund; Stores Internal Service Fund; Engineering Services Internal Service Fund; and Maintenance Services Internal Service Fund.

**4.2 Group Health Plans.** It is a goal of the City to maintain a fund balance in the group health plans to (1) pay any associated administrative costs and claims run-out based upon the most recent actuarial study in the event the plan ceases or a change in the third party administrator is made; and to (2) cover any differences between revenues budgeted to cover projected claims expense for the fiscal year and the attachment point calculated at 110% of projected claims expense as a catastrophic reserve.

**4.3 General Liability Fund.** It is a goal of the City to maintain a fund balance in the General Liability Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; (2) to provide additional protection against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average incurred costs of claims experience over the prior five-year period; and (3) to protect against significant cost increases in the fiscal year for purchased insurance coverage premiums equaling 25% of the cost for purchased insurance over the prior year.

**4.4 Worker's Compensation Fund.** It is a goal of the City to maintain a fund balance in the Worker's Compensation Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; and (2) to protect against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average of incurred costs of claims experience over the prior five-year period.

**4.5 Enterprise Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain a reserve in each of the Enterprise Funds of at least twenty-five percent of the annual Enterprise Fund appropriations, exclusive of debt service and any one-time appropriations. This subsection only applies to Water, Wastewater, Gas, Stormwater, Airport, and Marina fund balances.

**4.6 Debt Service Reserve Fund.** The City will strive to maintain a debt service fund balance for bonds, certificates of obligation, tax notes, and other debt instruments of at least two percent (2%) of the annual debt service appropriation(s) for the fiscal year; provided, however, this requirement shall comply with the provision of Treasury Regulation 1.148-2(f) which limits the amount of reserve funds that may secure the payment of debt service on bonds.

**Section 5. Property Tax Rate for Operations and Maintenance.** Each proposed annual budget shall be prepared assuming that the City will be adopting a tax rate

necessary to be in compliance with Section 2 above. Full consideration will be given to achieving the "effective tax rate" for maintenance and operations when assessed property values decrease, and full consideration will be giving to maintaining the current tax rate when assessed properties values increase, as long as the tax rate does not exceed the "rollback" rate (which is the rate that allows the City to raise the same amount of maintenance and operation revenue raised in the prior year with an 8% increase.)

**Section 6. Funding Level from General Fund for Street Operations.** City Council approved Resolution #029634 on September 18, 2012 to declare its intent to establish a street user fee for implementation in Fiscal Year 2013-2014. Section 4 of this resolution expressed an intent to preserve the funding level of the Street Department at the percentage of the Street Fund's budget in Fiscal Year 2012-2013 relative to the General Fund. Excluding a decrease in General Fund revenues, the percentage of the Street Fund's budget relative to the General Fund will neither go below that of Fiscal Year 2012-2013 nor go below the dollar equivalent if General Fund revenues increase. That funding level equates to 5.24% of the General Fund revenue or \$10,818,730, whichever is greater.

**Section 7. Priority of City Services.** The City Council recognizes the need to provide public services which support the continued growth of the local economy and personal income growth to insure an adequate financial base for the future.

**Section 8. Operating Contingencies.** The City Manager is directed to budget at least \$200,000 per year as an operating contingency as part of General Fund expenditures in order to further insulate the General Fund unreserved fund balance from unforeseen circumstances. The City Manager is directed to budget similar operating contingencies as expenditures in enterprise, internal service, and special revenue funds of the City.

**Section 9. Multi-year Budget Model.** Whereas many of the City's fiscal goals require commitment and discipline beyond the one year considered within the City's fiscal year, the City will also consider adoption of business plans necessary for the accomplishment of City short term or long term goals. These business plans will be presented and recommended to the City Council in the proposed annual operating budget and shall be used for development of future budget recommendations as necessary to accomplish these goals. The City shall also maintain business plans and/or rate models for enterprise operations. Preparation of annual budget will include model for years two and three, with specific revenue and expenditure assumptions.

**Section 10. Cost Recovery.** The City may recover costs in the General Fund by charging other funds for administrative costs incurred to support their operations. The City shall attempt to pursue and maintain a diversified and stable revenue stream for the General Fund in order to shelter finances from short term fluctuations in any one revenue source. In order to meet the requirements outlined herein, every effort will be made to base rates on a cost of service model so costs incurred for certain services are paid by the population benefiting from such services.

**Section 11. Quarterly Financial Reporting and Monitoring.** The City Manager shall provide interim financial performance reports and updates to the City Council on a quarterly basis. These interim reports must include detailed year to date revenue and expenditure estimates, as well as explanations for major variances to budget. The format of the quarterly report must be relatively consistent with the adopted budget.

**Section 12. Use of Nonrecurring Revenue.** The City shall endeavor to use nonrecurring revenue to fund one-time expenditures. Nonrecurring revenue may include items such as sale of fixed assets, court settlements, or revenue collection windfalls.

**Section 13. Debt Management.** The City Manager shall adhere to the Debt Management Policy adopted by Resolution 028902 on December 14, 2010, and reaffirmed by Resolution 029321 on December 13, 2011.


**Section 14. Capital Improvement Plans/Funding.** The annual Capital Improvement Plan shall follow the same cycle as the Operating Budget. As part of the annual capital budget process, the City shall update its short and long range capital improvement plans. For the three-year short term plan, projects include any projected incremental operating costs for programmed facilities. The long range plan extends for an additional seven years, for a complete plan that includes ten years. Short-term plan projects must be fully funded, with corresponding resources identified. As part of a concerted effort to reduce debt levels and improve financial flexibility, the City shall pursue pay-as-you-go capital funding where possible.

**Section 15. Expenditures.** Within the limitation of public service needs, statutory requirements and contractual commitments expenditures included in the operating budget shall represent the most cost efficient method to deliver services to the citizens of Corpus Christi. Efforts to identify the most cost efficient method of service delivery shall continue during the fiscal year after the operating budget is adopted and may be implemented during the fiscal year as necessary and of benefit to the public."

**Section 16. Zero Based Budgeting type of process.** To prepare the City's operating budget, the City shall utilize a Zero Based Budgeting type of process. The staff shall be accountable for utilizing a Zero Based Budgeting type of process comprehensively for all department budgets.

**ATTEST:**

**THE CITY OF CORPUS CHRISTI**

  
 Armando Chapa  
 City Secretary

  
 Nelda Martinez  
 Mayor

Corpus Christi, Texas

11<sup>th</sup> of June, 2013

The above resolution was passed by the following vote:

- Nelda Martinez Aye
- Kelley Allen Aye
- Rudy Garza Aye
- Priscilla Leal Aye
- David Loeb Aye
- Chad Magill Aye
- Colleen McIntyre Aye
- Lillian Riojas Aye
- Mark Scott Aye

029848



**FISCAL POLICIES  
BUDGET ADMINISTRATION AND DEVELOPMENT**

**DEBT POLICY**

As permitted by the Constitution of the State of Texas, home rule cities of over 5,000 population shall have a total tax allowable of \$2.50 per \$100 valuation. However, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from a \$1.50 per \$100 valuation tax rate calculated at a 90% collection rate (unless City Charter provides less). On April 3, 1993, the citizens of Corpus Christi voted to amend the City Charter which contained a tax limitation of \$.68 per \$100 of assessed valuation for all purposes including debt service. The amended Charter, and Debt Management Policy, provides for the tax rate to increase up to the State limit for voter approved debt after April 4, 1993.

Assuming the maximum tax rate for debt service of \$1.50 on assessed valuation of \$15,566,510,538 for tax year 2013, at a 90% collection rate, would produce tax revenue of \$210,147,892. This revenue could service the debt on \$2,733,590,428 issued as 20-year serial bonds at 4.5% (with level debt service payments).

**Computation of Legal Debt Margin**

**Total Assessed Value** **\$ 15,566,510,538**

Debt Limit - Maximum serviceable permitted allocation  
of \$1.50 per \$100 of assessed value at 90% collection rate \$ 2,733,590,428

---

Amount of debt applicable to debt limit:

Total General Obligation Debt	\$ 450,060,000
Less: Amount available in Debt Service Fund	15,485,734
Amounts considered self-supporting	110,695,976

Total net deductions 126,181,710

Total amount of debt applicable to debt limit 323,878,290

**Legal Debt Margin** **\$ 2,409,712,138**

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**Additional Debt Information:**

**Debt Limits -**

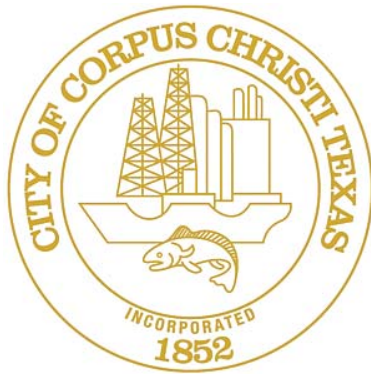
To allow financial flexibility and the ability to capitalize on opportunities, the City's debt policy does not specify debt limits. However, pursuant to the above calculations, the City's unused statutory legal debt margin is \$2,409,712,138.

**Credit Rating -**

The City's latest new General Obligation and Revenue Bond issues reflect a Moody's bond rating of Aa2 and Aa3, Standard & Poor's rating of AA- and A+ and a Fitch rating of AA and AA- respectively, without credit enhancement.

**Intent to Issue Additional Debt -**

In FY 2014, there is expected an additional: 1) \$1.1M in certificates of obligation for a match of a Marina grant; and 2) approximately \$7M in Public Property Finance Contractual Obligations for energy efficiency projects.





# About the City of Corpus Christi

Corpus Christi is a coastal city located on the Southeastern coast of Texas on the Gulf of Mexico approximately 150 miles north of the Mexican border. It is the eighth largest city in Texas and the sixtieth largest city in the United States. Corpus Christi also has the sixth largest port in tonnage in the nation.

## Form of Government

Since 1945 Corpus Christi has been governed by a Council-Manager form of government. In 1983, the city adopted single-member districts, which allowed voters in a particular area to elect someone from their district to represent them on the city council. Single-member districts provide equal representation among communities or groups with different interests. Five city council members are elected through single-member districts, while three others and the mayor are elected at-large. The City Manager, hired by the City Council, is responsible for the overall operations of the City. The Council members are elected every two years in November. The city also has over 40 boards and commissions providing a direct link between citizens and the city council and staff.

*Corpus Christi City Hall*



Date of Incorporation	1852
Charter:	
Original Charter	March 15, 1909
Revised	May 25, 1955
Revised	July 13, 1968
Revised	September 16, 1970
Revised	January 22, 1975
Revised	April 5, 1980
Revised	August 11, 1984
Revised	April 4, 1987
Revised	January 19, 1991

Revised  
Revised

April 3, 1993  
November 2, 2004

Form of Government:  
Council-Manager  
Fiscal Year Begins  
Number of City Employees

October 9, 1945  
August 1st  
3,091

## Geography

GEOGRAPHICAL LOCATION: 27°44'34"N 97°24'7"W  
Southeastern Coast of Texas on the Gulf of Mexico approximately  
150 miles north of the Mexican border.

AREA OF CITY: (In square miles)

Land	150.6
Water	<u>353.5</u>
	<u>504.1</u>



ELEVATION: Sea level to 85 feet

CLIMATE: Corpus Christi has a marine climate, enjoying similar temperatures to those of other Gulf Coast regions, but lower precipitation as it is located in a semiarid region. Average high temperatures in the summer months exceed 90 °F (32 °C) while average nighttime winter lows in January, the coldest month, are a little less than 50 °F (10 °C). The city's largest recorded snowstorm was 4.4 inches (11 cm) in December 2004. The city's record high temperature is 109 °F (43 °C), on September 5, 2000, while its record low is 11 °F (-12 °C). Corpus Christi has an average wind speed of 12MPH.

AVERAGE TOTAL ANNUAL RAINFALL: 14.32 inches for fiscal year ended July 31, 2013

## Community Profile

### *History*

In prehistoric times the area was inhabited by various tribes of the Karankawa Indian group, which migrated up and down the Coastal Bend region. The first European to visit the area is believed to be Alonzo Alvarez de Pineda in 1519. He discovered what is now known as Corpus Christi Bay. The discovery was made on the Feast Day of Corpus Christi (Latin for Body of Christ); a major feast day in the Catholic Church, and Alvarez named the water after the Holy Day. The city took its name from the bay later in the mid 1800's. The first settlement began as a frontier trading post in 1839. The trading post remained small until July 1845, when General Zachary Taylor arrived with troops, horses and equipment. In March 1846 the army marched south to the Rio Grande Valley for the beginning of the Mexican War.

In 1860 the Corpus Christi Ship Channel Company was formed with the goal of dredging the ship channel deeper.

In 1930 oil was discovered in the Saxet area of Corpus Christi. The ship channel was also deepened in 1930 from 25 to 30ft. This introduction of oil and gas to the local picture, along with the continued deepening of the port to its current depth of 45 feet, has helped make Corpus Christi a major petrochemical industrial center on the Gulf Coast.

Up until the mid 1980's, the oil, gas and agriculture industries were the mainstay of the economy. In the mid 1980's falling oil prices caused the city to look for ways to diversify its economic base. Today's economic base includes: agribusiness, Department of Defense, electronics, health services, petrochemicals, steel fabrication, retail and commercial trade and the teleservices industry.



*Alonzo Alvarez de Pineda Statute*



### *Culture*

Various sections of Corpus Christi maintain distinct senses of identity and community from the city proper, especially the Calallen and Flour Bluff areas, and, less prominently, Clarkwood and Annaville. These areas are sometimes mistakenly believed to be separate municipalities.

The Mexican-American culture is one of several prominent cultures in Corpus Christi. Tex-Mex culture permeates much of the city from its architecture and street names, to its food, music and art. Corpus Christi is also home to a number of cultural organizations both Hispanic and non-Hispanic.

### *Public Transportation*



The Regional Transit Authority (RTA) provides bus service to Corpus Christi and surrounding areas. An 11-member Board of Directors governs the RTA which was created in 1985 by the vote of the public to provide quality accessible and affordable transportation to the residents of Nueces and San Patricio Counties. The RTA's Service Area covers 838 square miles. The RTA also known as the "B" provides fixed route service, tourist, commuter, charter, public event, and van/car pool services. Additionally, the RTA offers Paratransit Bus Service called B-Line, which provides shared-ride public transportation for people whose disabilities prevent them from using fixed route bus services.

## *Education*

Six school districts provide primary and secondary education for area residents: Corpus Christi Independent School District (CCISD), Calallen ISD, Flour Bluff ISD, Tuloso-Midway ISD, West Oso ISD and London ISD. The Roman Catholic Diocese of Corpus Christi provides the primary and secondary education for Catholic schools. These school districts have over 57,000 students and over 3,300 instructors. The school districts have several special campuses that are able to meet the needs of a wide array of students. In addition, the City of Corpus Christi, in partnership with CCISD and, most recently, Calallen ISD and West Oso ISD, runs an after school program, Latchkey. The City also runs several summer and food programs. There are more than 51,000 children from newborn to age 17 with all parents in the household in the labor force.

The city is also home to two institutions of higher education – Del Mar College and Texas A&M University – Corpus Christi. Over 20,000 students are currently enrolled in these two institutions. Del Mar College is a two-year comprehensive community college founded in 1935. U.S. News and World Report ranked Texas A&M – Corpus Christi among the best universities in the nation, two years in a row. It is the top rated public regional university in Texas. The University recently opened the Harte Research Center for Gulf of Mexico studies. Corpus Christi has numerous vocational schools including Southern Careers Institute, Career Centers of Texas- Corpus Christi, and Vogue Cosmetology School.

## *Healthcare*

There are 3 major healthcare systems in Corpus Christi: Christus Spohn Health System, Corpus Christi Medical Center, and Driscoll Children's Hospital.

Christus Spohn Health System operates 3 hospitals, 3 family health centers, 1 mobile clinic, and 2 specialty centers (heart and cancer). Corpus Christi Medical Center operates 2 hospitals, 2 specialty centers (heart and women), and 1 emergency care center.

Driscoll Children's Hospital is a tertiary care regional referral center offering complex and comprehensive medical and surgical care for children. The hospital's medical staff is comprised of pediatric board-certified specialists in more than 30 medical and 10 surgical specialties. Working with the Medical Staff is over 1,500 employees including more than 450 nurses. More than 110,000 children are treated annually.

One of Texas' federal health clinics, the Amistad Community Health Center, is located Corpus Christi and has been providing medical services in April 2008.

## **Demographics & Economics**

### *Population*

<u>Year</u>	<u>City Population</u>
1950	108,053
1960	167,690
1970	204,525
1980	232,134
2000	277,454
2008	286,468
2010	305,215
2011	307,728
2012	312,065

As of 2011, the racial makeup of the city was 84.10% White, 4.40% African American, 0.30% Native American, 1.70% Asian, 0.02% Pacific Islander, 9.48% from other races, and 2.20% from two or more races. Hispanic or Latino of any race were 59.20% of the population.

There were 110,554 households out of which 48.0% had children under the age of 18 living with them, 63.1% were married couples living together, 29.1% had a female householder with no husband present, and 32.0% were non-families, 26.8% of all households were made up of individuals and 8.5% had someone living alone who was 65 years of age or older. The average household size was 2.72 and the average family size was 3.32.

The population was spread out with 29.2% under the age of 19, 7.6% from 20 to 24, 26.4% from 25 to 44, 25.3% from 45 to 64, and 11.5% who were 65 years of age or older. The median age was 34.3 years.

About 14.5% of families and 18.5% of the population were below the poverty line, including 32.5% of those under age 18 and 12.5% of that age 65 or over.

### *Income and Employment*

<b>Fiscal Year</b>	<b>Population</b>	<b>Median Household Income</b>	<b>Median Age</b>	<b>Labor Force</b>	<b>Unemployment Rate</b>
2000	277,454	36,414	33.2	130,437	7.19%
2010	305,215	41,845	34.8	150,017	6.00%
2012	312,065	38,609	34.6	161,457	6.60%

The median income of households in Corpus Christi city in 2011 was \$44,893. Eighty and eight-tenths percent of the households received earnings and 15.1 percent received retirement income other than Social Security. The number of households that received Social Security was 26.8 percent. The average income from Social Security was \$29,634. These income sources are not mutually exclusive; that is, some households received income from more than one source.

### *Educational Attainment for Population 25 and Over*

Total Population 25 years and over	276,834	
Less than 9th grade	26,022	9.4%
9th to 12th grade, no diploma	26,853	9.7%
High school graduate (includes equivalency)	78,620	28.4%
Some college, no degree	68,932	24.9%
Associate's degree	18,825	6.8%
Bachelor's degree	35,712	12.9%
Graduate or professional degree	21,870	7.9%

### *Top Employers*

Over 3,000 employees:

- Corpus Christi Army Depot - Military Helicopter Maintenance
- CHRISTUS Spohn Health System - Health Services
- Corpus Christi Independent School District – Education
- H.E.B. Grocery Company - Grocery Company
- City of Corpus Christi, Texas - Government

Over 1,000 employees:

- Corpus Christi Naval Air Station – Flight Training
- Bay, Ltd. – Heavy Fabrication
- Driscoll Children’s Hospital - Health Services
- Del Mar College - Higher Education
- Corpus Christi Medical Center - Health Services
- First Data Corporation - Teleservices

*Top 10 City of Corpus Christi Employers for 2012*

<b>Employer</b>	<b>Number of Employees</b>	<b>Rank</b>	<b>Percent of Total City Employment</b>
Corpus Christi Army Depot	5,800	1	3.26%
Christus Spohn Health System	5,400	2	3.03%
Corpus Christi Independent School District	5,178	3	2.91%
H.E.B. Grocery Company	5,000	4	2.81%
City of Corpus Christi, Texas	3,171	5	1.74%
Naval Air Station Corpus Christi	2,822	6	1.58%
Bay, Inc.	2,100	7	1.18%
Driscoll Children's Hospital	1,800	8	1.01%
Del Mar College	1,542	9	0.87%
Corpus Christi Medical Center	1,300	10	0.73%
<b>Total</b>			<b>19.11%</b>

*Occupations for Civilian Population 16 years and older*

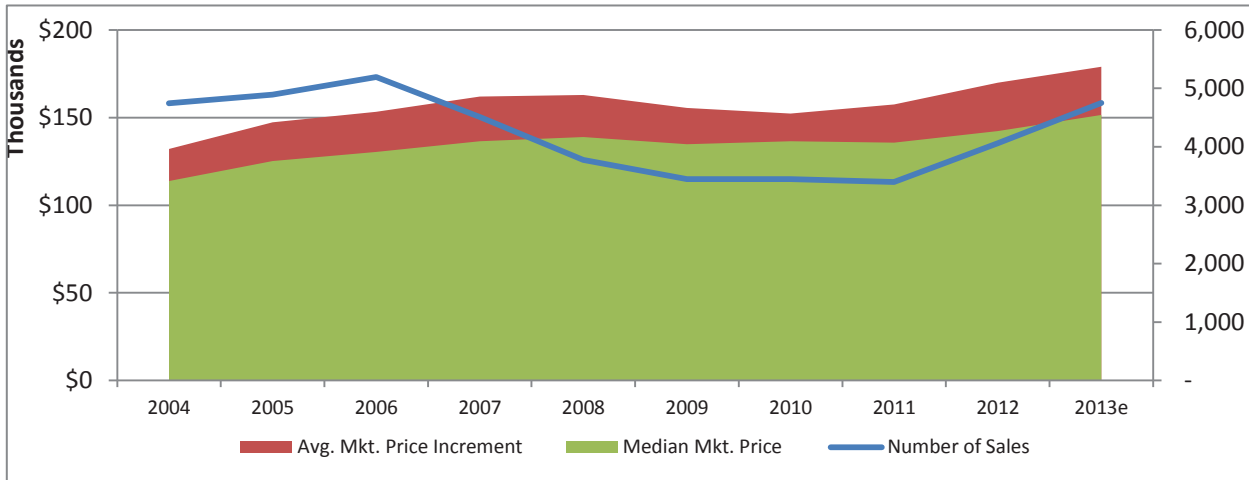
Management, professional, and related occupations	36,351	30.7%
Service occupations	20,447	17.3%
Sales and office occupations	33,305	28.2%
Farming, fishing, and forestry occupations	241	0.20%
Construction, extraction, maintenance occupations	14,428	12.2%
Production, transportation, and material moving occupations	13,535	11.4%
<b>Total</b>	<b>118,307</b>	<b>100.0%</b>



### Home Sales (Market Value)

Calendar Year	Sales	Average Price	Median Price
2001	3,517	107,600	89,100
2002	3,770	110,800	93,100
2003	4,198	120,700	101,400
2004	4,745	132,100	113,800
2005	4,894	147,300	125,200
2006	5,192	153,300	130,400
2007	4,510	162,000	136,500
2008	3,773	162,900	138,900
2009	3,444	155,500	134,800
2010	3,445	152,300	136,500
2011	3,396	157,500	135,000
2012	4,058	169,900	142,300
2013e	4,751	179,000	151,500

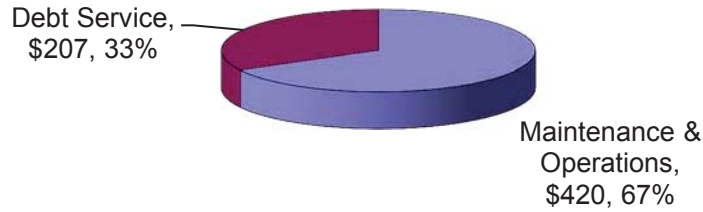
Source: Real Estate Center, Texas A&M University, College Station



Source: Real Estate Center, Texas A&M University, College Station

Note: The above graph reflects an average annual compound growth rate of over 4% for the Median Market Price and almost 4% for the Average Market Price since 2001. However, the number of Sales, albeit roughly a 1% compound decline since 2001, reflects a precipitous drop since 2006. The number of housing sales is approaching that not seen since 1999 and, given the ostensible correlation (from 2001 – 2006) between the number of housing sales - as compared to average and median prices - leads to speculation as to how long market values can remain at these levels. A graphical representation dating back to 1979 may be seen at <http://recenter.tamu.edu/data/hs/hs190.asp>.

**Tax Bill Components  
for Average Taxable Home Value of \$109,871 in 2013  
Tax Bill \$627**



*Property Tax Rate Components for Tax Year 2013*

Maintenance & Operations	0.376806
Debt Service	<u>0.208458</u>
	<i>0.585264</i>

	<u>Average Taxable Value</u>	<u>Tax Rate</u>	<u>Tax Bill</u>
Tax Bill for Average Home in FY2013 (Tax Year 2012):	\$109,871	/100*.570557	\$627
Tax Bill for Average Home in FY2014 (Tax Year 2013):	\$113,396	/100*.585264	\$664

Ad Valorem Taxes

Property tax is imposed on real and personal property situated in the City. However, there are a few exemptions granted by the City which include: a 10% or \$5,000 homestead exemption and, importantly, a property tax freeze for citizens 65 or older, or disabled, and their spouses, on homesteads owned thereby.

The 65 or older or disabled category assessed valuation totaled \$2,128,104,217 for Tax Year 2013 – equating to a potential levy equivalent of \$4,627,442.

## Principal Property Tax Payers for 2013

Name of Taxpayer	Assessed Valuation	Rank	Percentage Of Total Taxable Assessed Value
Barney M. Davis	\$248,607,730	1	1.600%
American Electric Power Texas Central Co.	122,149,530	2	0.786%
Corpus Christi Retail Venture LP	101,681,610	3	0.654%
H.E. Butt Grocery Company	80,884,737	4	0.521%
Markwest Javalina Pipeline Company	70,101,770	5	0.451%
Bay Area Healthcare	59,907,775	6	0.386%
Orion Drilling LP	47,417,760	7	0.305%
Wal-Mart Real Estate Business Trust	44,125,168	8	0.284%
Air Products, LLC	40,900,500	9	0.263%
Wal-Mart Real Estate Business Trust	39,781,234	10	0.256%
<b>Total</b>			<b>5.507%</b>

## Shipping

Corpus Christi offers a wide range of shipping options including rail, water, highway and air. The Corpus Christi Airport completed a major capital improvement project in Fiscal Year 2004. The Port of Corpus Christi is the sixth largest port in the United States and one of the top twenty worldwide. The Port recently completed a state-of-the-art 100,000 sq. ft. refrigerated distribution center on the Gulf of Mexico that will serve the many import and export markets of North America, Mexico, Central and South America, Europe and Africa. The Port is also making a concerted effort to attract cruise ships to South Texas. The Port expects to create an exciting waterfront experience that incorporates a cruise terminal, conference center, and other attractions such as restaurants, entertainment and retail activities. The Port has created a partnership with San Antonio to form the Corpus Christi and San Antonio Cruise Connection. This partnership provides cruise passengers the chance to take advantage of the #1(San Antonio) and the #2 (Corpus Christi) Texas visitor destinations that offers a unique pre/post cruise package. The cruise industry is one of the fastest growing areas in the tourism industry and Corpus Christi is positioning itself to take advantage of this opportunity.



### PORT OF CORPUS CHRISTI:

Tonnage handled through the Port calendar year 2012	78,806,188
Number of ships handled calendar year 2012	1,320
Number of barges handled calendar year 2012	4,762
Public Docks:	
Dry cargo	7
Bulk materials	2
Bulk liquid	<u>11</u>
Total	<u>20</u>

## Private Docks

Dry cargo -	Bay, Inc.	2 - Main Harbor
	Heldenfels	1 - Main Harbor
	Texas Docks & Rail (Trafigura)	2 - Main Harbor
	Texas Lehigh Cement	1 - Main Harbor
	Tor Minerals International Inc	1 - Rincon
	McDermott	1 - Harbor Island
	Gulf Marine Fabricators	1 - Ingleside
	Kiewit Offshore Services, Inc.	1 - Ingleside
	Helix Energy Solutions	1 - LaQuinta
	Signet Maritime	1 - Jewell Fulton
	Nu Star Logistics	1 - Main Harbor
Bulk Materials	ADM/Growmark	1 - Main Harbor
	Interstate Grain	1 - Main Harbor
	Sherwin Alumina	1 - La Quinta
	Vulcan Materials	1 - Main Harbor
Bulk Liquids -	Citgo	6 - Main Harbor
	Equistar	1 - Main Harbor
	Flint Hills	3 - Main Harbor
	Flint Hills	1 - Ingleside
	Valero	3 - Main Harbor
	Occidental Chemical	1 - La Quinta
	Koch Gathering	1 - Ingleside
	<u>Total</u>	<u>36</u>

## Tourism

Corpus Christi is one of the most popular vacation destinations in the State of Texas. Major tourist attractions in the area include:

- Museum of Science and History – The Corpus Christi Museum of Science and History collects and preserves natural and cultural history objects with emphasis on South Texas and its place in the world. It presents educational exhibits and programs to encourage learning related to its collections.
- USS Lexington – The USS Lexington Museum is a floating piece of our nation's history with exhibits chronicling its record of distinguished military service.
- Texas State Aquarium – The Texas State Aquarium is a view into life in the waters of our beautiful Gulf of Mexico.
- South Texas Institute for the Arts – The premier art museum in South Texas.
- Padre Island National Seashore – The City's main tourist attraction features miles of beautiful open beaches.
- The Asian Cultures Museum and Educational Center – The Asian Cultures Museum and Educational Center is one of five museums in the nation and the only one in Texas. The Museum provides educational programs, as well as an extensive collection of Asian arts and crafts.
- Whataburger Field - The home of the Corpus Christi Hooks. The Hooks are the minor league AA affiliate of the Houston Astros. Whataburger Field opened April 17, 2005 and has a capacity of over 7,000 with 19 luxury suites.



- American Bank Center - A multipurpose facility that is the home of the Texas A&M Corpus Christi Islander Men & Women's basketball teams and the Corpus Christi IceRays minor league hockey team. The facility has seating for over 8,000 people.

## *Municipal Information*

### Airport:

Number of airports	1
Number of acres	2,600
Length of main runways	7,508 & 6,080 feet
Scheduled airline arrivals and departures per year	19,689
Passengers enplaning and deplaning per year	890,800

### Fire Protection: (Including Emergency Medical System)

Number of Stations	17
Fire apparatus	30
Other motorized vehicles	88
Number of fire hydrants	10,451
Number of firemen	414
Number of employees - firemen and civilians	431
Employees per 1,000 population	1.36

### Libraries:

Number of libraries	6
Number of volumes	412,386
Circulation	709
Library cards in force	217,247
Number of in-house personal computer users	184,137

### Parks and Recreation:

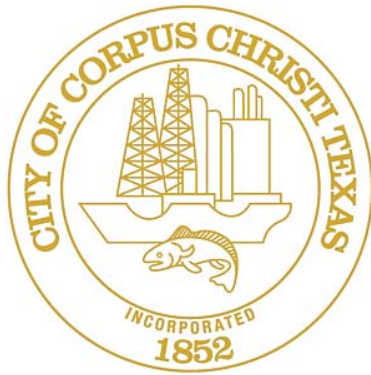
Number of parks	196
Park acreage developed	1,690
Park acreage undeveloped	389
Playgrounds	140
Municipal beaches	4
Marina slips	456
Municipal golf courses	2
Municipal golf links - acres	378
Swimming pools	9
Tennis courts	37
Baseball diamonds	5
Softball diamonds	4
Recreation centers	5
Senior centers	8
Gymnasiums	3
Covered Basketball Courts	5

### Police Protection:

Number of stations	5
Number of vehicles	244
Number of commissioned police officers	451
Number of employees - police officers and civilians	685.8

Officers per 1,000 population	1.50
School crossing guards	28
Area of responsibility - land area	150.48 sq. miles
Public Works:	
Paved streets	1,181 miles
Street lights	17,315
Municipal Gas System:	
Average daily consumption	8,033 MCF
Gas mains	1,402 miles
Gas connections	62,260 meters
Municipal Wastewater System:	
Sanitary sewer gravity lines & force main	1,286 miles
Sewer connections	84,338
Lift stations	100
Rated daily treatment capacity	44,700,000 gals.
Municipal Water System:	
Average daily gallons treated & raw water sold	104,316,132 gals.
Average daily consumption per capita	122 gals.
Water mains	1,654 miles
Water accounts	93,927
Storm water drainage ditches	501 miles

Sources: City of Corpus Christi Comprehensive Annual Financial Report  
 Corpus Christi Regional Economic Development Corporation  
 Real Estate Center at Texas A&M University Corpus Christi  
 Port of Corpus Christi  
 US Census Bureau  
 Texas Comptroller of Public Accounts  
 Nueces County



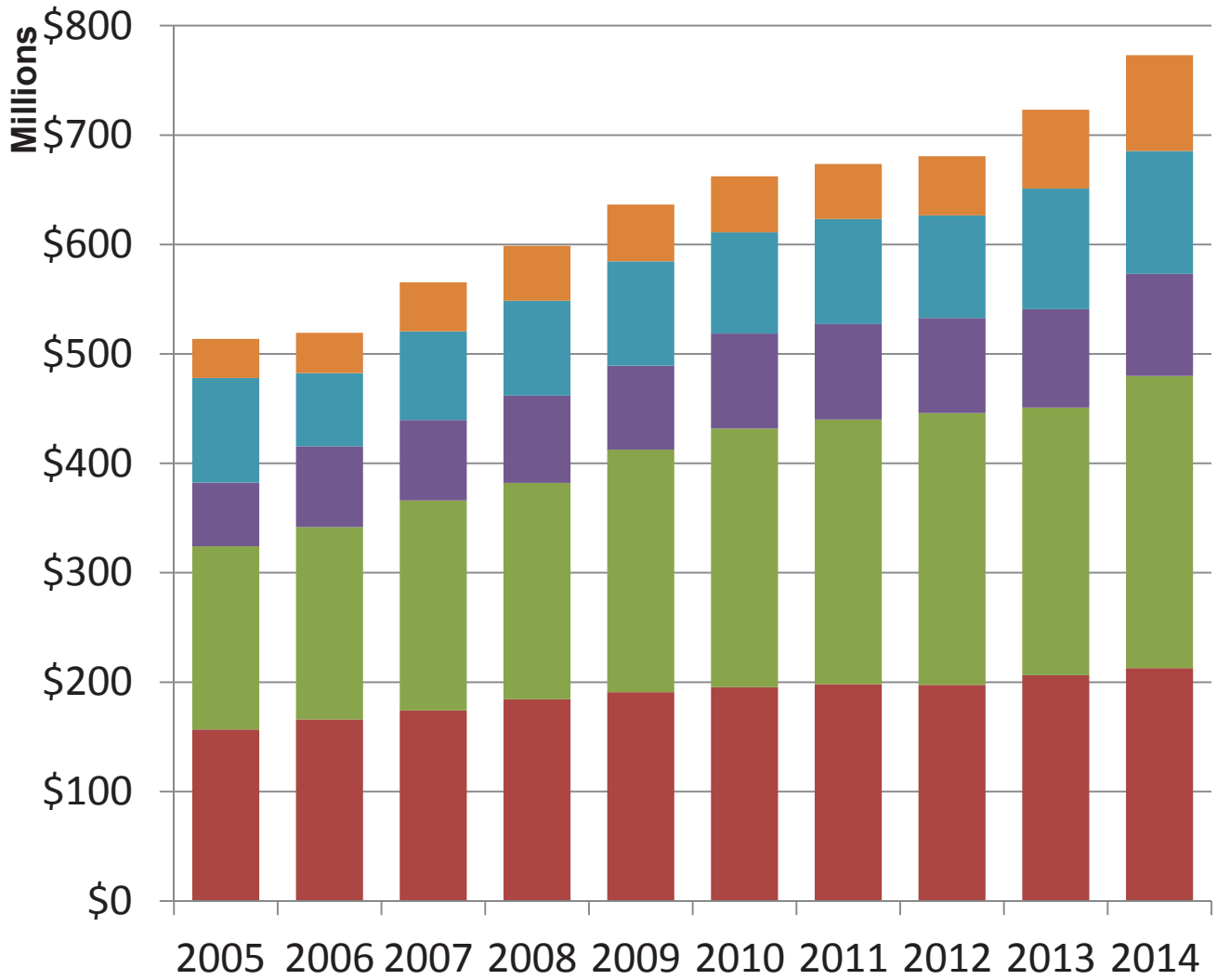
# Budget Summaries





# Budget Summaries

# SUMMARY OF REVENUES BY FUND

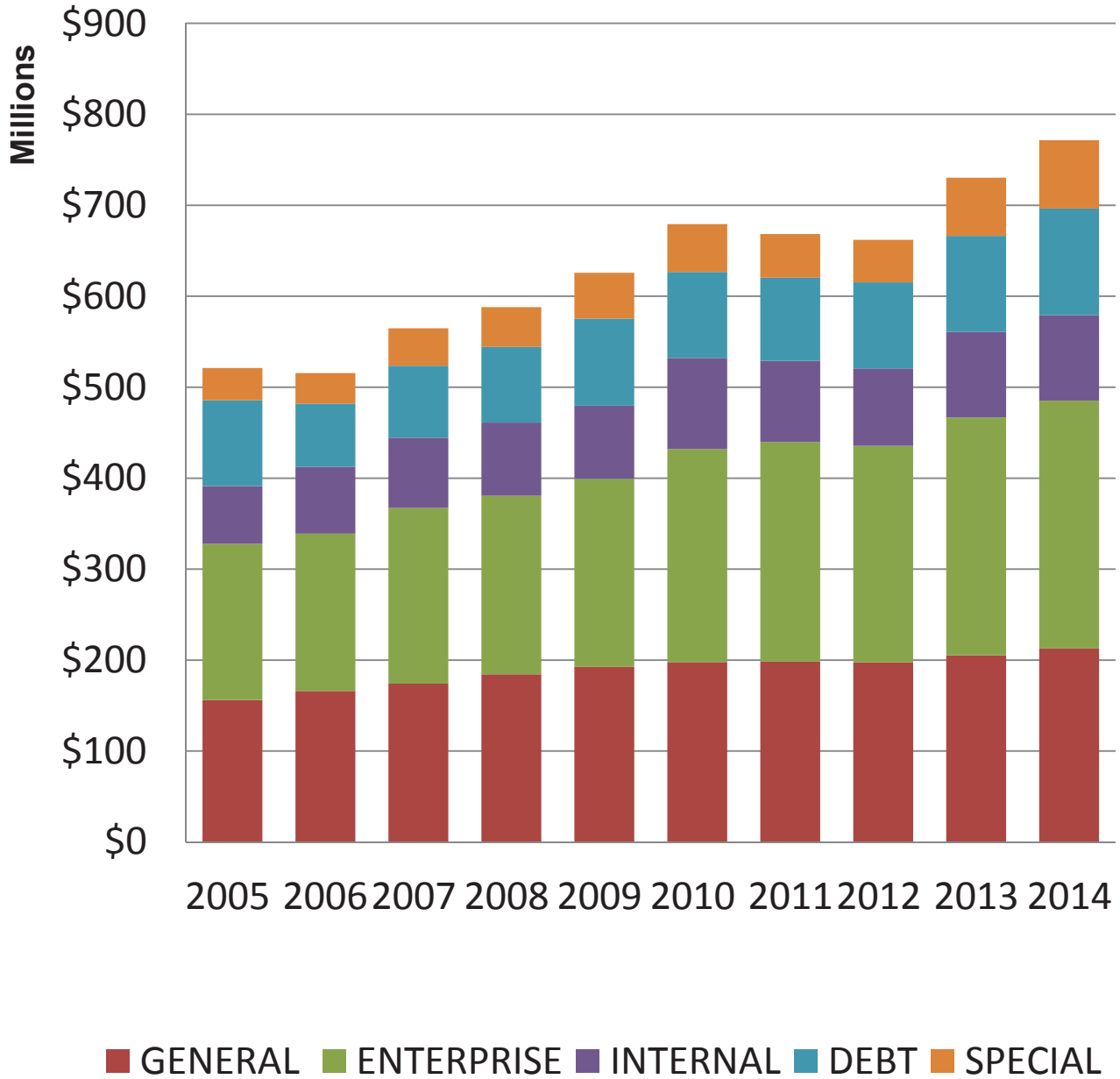


■ GENERAL ■ ENTERPRISE ■ INTERNAL ■ DEBT ■ SPECIAL

**SUMMARY OF REVENUES BY FUND**

<b>FUND</b>	<b>ACTUAL 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>GENERAL FUND (1020)</b>	203,670,048	210,275,010	213,387,729	212,828,891
<b>WATER FUND (4010)</b>	120,140,007	114,961,228	123,015,281	126,969,487
RAW WATER SUPPLY DEV (4041)	4,769,072	1,902,519	1,834,499	1,975,802
CHOKO CANYON FUND (4050)	116,612	81,307	62,268	62,400
GAS FUND (4130)	26,359,947	33,219,065	31,397,679	34,161,356
WASTEWATER FUND (4200)	59,946,901	58,648,664	59,087,171	65,046,701
STORM WATER FUND (4300)	23,923,213	26,105,654	26,121,686	27,503,551
AIRPORT FUND (4610)	7,428,379	7,698,174	7,637,568	7,612,754
AIRPORT CAPITAL RESERVE (4611)	65,000	70,000	17,500	0
AIRPORT CFC FUND (4632)	881,307	1,396,000	1,099,395	1,508,200
GOLF CENTER FUND (4690)	309,358	250,297	308,819	172,940
GOLF CAPITAL RESERVE FUND (4691)	129,175	137,232	133,050	141,033
MARINA FUND (4700)	1,839,294	2,005,561	2,002,506	1,941,863
<b>ENTERPRISE FUNDS</b>	<b>245,908,265</b>	<b>246,475,701</b>	<b>252,717,423</b>	<b>267,096,087</b>
<b>STORES FUND (5010)</b>	4,537,091	4,288,594	4,352,511	4,390,778
FLEET MAINT SVCS (5110)	21,214,986	19,905,136	19,939,046	21,206,240
FACILITIES MAINT SVC FD (5115)	0	3,790,589	3,792,710	3,765,328
MUNICIPAL INFO. SYSTEM (5210)	14,531,871	15,857,667	15,860,429	16,754,189
ENGINEERING SRVCS FUND (5310)	5,265,614	4,203,467	5,017,261	5,371,049
EMP BENE HLTH - FIRE (5608)	6,741,528	7,369,904	9,370,702	7,008,029
EMP BENE HLTH - POLICE (5609)	6,415,860	5,348,105	5,468,030	6,193,984
EMP BEN HLTH - CITICARE (5610)	15,713,409	17,013,394	16,046,221	16,119,494
LIAB/EMP BENEFIT - GEN LIAB (5611)	6,121,204	5,769,861	5,759,822	5,768,006
LIAB/EMP BENEFITS - WC (5612)	3,138,055	3,200,874	3,196,028	3,142,872
LIAB/EMPLOYEE BEN - ADM (5613)	1,386,086	1,386,204	1,386,133	1,405,824
OTHER EMPLOYEE BENEFITS (5614)	1,696,882	2,179,044	2,119,779	2,147,064
<b>INTERNAL SERVICE FUNDS</b>	<b>86,762,586</b>	<b>90,312,840</b>	<b>92,308,673</b>	<b>93,272,857</b>
<b>SEAWALL IMPROVEMENT DS (1121)</b>	3,384,172	35,001,861	35,101,577	2,900,731
ARENA FACILITY DS FUND (1131)	3,693,559	3,745,409	3,745,577	3,745,441
BASEBALL STADIUM DS FUND (1141)	2,286,980	2,286,953	2,287,903	2,290,554
DEBT SERVICE FUND (2010)	33,180,962	33,718,872	170,852,328	37,052,717
WATER SYSTEM REV DS FUND (4400)	21,135,304	26,071,238	25,881,837	23,960,862
WASTEWATER SYST REV DS (4410)	16,487,312	23,255,587	22,782,605	23,430,886
GAS FUND DEBT SVC (4420)	866,455	1,053,686	1,072,358	1,198,390
STORM WTR DEBT SRV FD (4430)	10,201,205	14,253,604	14,032,455	15,224,470
AIRPORT 2012A DEBT SRVC (4640)	1,100,449	1,072,320	727,925	957,969
AIRPORT 2012B DEBT SRVC (4641)	556,773	523,081	252,197	366,281
AIRPORT DEBT SERVICE (4642)	1,108	0	236,822	239,100
AIRPORT CFC DEBT SVC FD (4643)	483,777	486,525	486,525	487,275
MARINA DEBT SERVICE (4701)	330,131	333,206	333,206	331,006
<b>DEBT SERVICE</b>	<b>93,708,187</b>	<b>141,802,342</b>	<b>277,793,317</b>	<b>112,185,682</b>
<b>HOTEL OCCUPANCY TAX FD (1030)</b>	12,062,503	11,920,236	13,199,772	13,835,637
PUBLIC, ED, & GOVT CBL FD (1031)	0	0	390,177	600,000
MUNICIPAL CT SECURITY (1035)	174,898	80,619	80,767	94,212
MUNICIPAL CT TECHNOLOGY (1036)	261,717	106,736	106,963	173,851
MUNI CT JUVENILE CS MGR (1037)	366,905	111,835	112,134	110,082
PARKING IMPROVEMENT FD (1040)	0	145,532	59,706	62,500
STREETS FUND (1041)	0	14,930,962	14,938,774	22,878,270
REDLIGHT PHOTO ENFORCEM (1045)	1,893,447	1,994,913	1,906,109	1,932,588
REINVESTMENT ZONE NO.2 (1111)	2,400,449	3,102,446	2,612,000	2,687,774
REINVEST ZONE NO.3-DWNTWN (1112)	223,666	118,871	499,521	521,546
SEAWALL IMPROVEMENT FD (1120)	6,455,850	6,711,522	7,093,203	7,432,875
ARENA FACILITY FUND (1130)	6,379,781	6,696,964	7,025,307	7,365,231
BUSINESS/JOB DEVELOPMENT (1140)	6,368,813	6,698,399	7,017,327	7,357,251
DEVELOPMENT SERVICES FD (4670)	6,405,235	5,587,318	6,159,186	6,231,745
VISITORS FACILITIES FUND (4710)	8,394,922	9,878,545	9,807,519	8,817,835
LEPC FUND (6060)	93,303	94,692	99,017	97,460
C.C. CRIME CONTROL DIST (9010)	6,126,324	6,542,947	7,158,877	7,401,891
<b>SPECIAL REVENUES</b>	<b>57,607,814</b>	<b>74,722,537</b>	<b>78,266,358</b>	<b>87,600,748</b>
<b>TOTAL ALL-FUNDS REVENUES</b>	<b>687,656,901</b>	<b>763,588,430</b>	<b>914,473,500</b>	<b>772,984,264</b>

# SUMMARY OF EXPENDITURES BY FUND



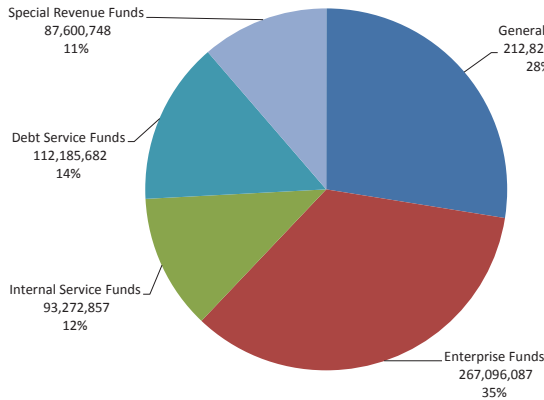
**SUMMARY OF EXPENDITURES BY FUND**

<b>FUND</b>	<b>ACTUAL 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>GENERAL FUND (1020)</b>	196,681,025	209,729,551	209,375,126	212,828,891
<b>WATER FUND (4010)</b>	110,924,222	118,592,184	119,790,031	123,318,888
<b>CHOKO CANYON FUND (4050)</b>	1,750,163	1,750,163	1,750,163	1,284,163
<b>GAS FUND (4130)</b>	27,947,856	32,863,162	31,552,079	36,414,332
<b>WASTEWATER FUND (4200)</b>	50,365,136	75,489,960	70,595,219	70,235,865
<b>STORM WATER FUND (4300)</b>	22,392,170	28,883,384	28,663,288	29,984,381
<b>AIRPORT FUND (4610)</b>	6,709,162	7,833,622	7,494,445	7,769,100
<b>AIRPORT CAPITAL RESERVE (4611)</b>	25,896	100,418	65,418	0
<b>AIRPORT CFC FUND (4632)</b>	851,825	2,069,549	1,468,038	1,496,025
<b>GOLF CENTER FUND (4690)</b>	135,154	100,384	100,660	15,708
<b>GOLF CAPITAL RESERVE FUND (4691)</b>	78,451	200,000	196,308	125,000
<b>MARINA FUND (4700)</b>	1,510,421	1,668,538	1,609,050	1,758,683
<b>ENTERPRISE FUNDS</b>	222,690,455	269,551,363	263,284,699	272,402,145
<b>STORES FUND (5010)</b>	4,285,753	4,295,080	4,360,373	4,497,985
<b>FLEET MAINT SVCS (5110)</b>	19,854,976	21,201,968	20,631,196	21,555,193
<b>FACILITIES MAINT SVC FD (5115)</b>	0	3,941,484	3,653,483	3,747,971
<b>MUNICIPAL INFO. SYSTEM (5210)</b>	14,342,826	17,709,846	17,522,731	16,770,006
<b>ENGINEERING SRVCS FUND (5310)</b>	4,802,640	5,031,056	4,942,638	5,657,115
<b>EMP BEN HLTH - FIRE (5608)</b>	5,843,550	7,356,798	7,648,229	6,176,674
<b>EMP BEN HLTH - POLICE (5609)</b>	6,182,808	5,444,010	5,467,200	6,378,434
<b>EMP BEN HEALTH - CITICARE (5610)</b>	14,573,070	16,072,440	15,099,119	16,509,875
<b>LIAB/EMP BENEFIT - GEN LIAB (5611)</b>	4,537,478	11,576,460	11,547,345	5,816,065
<b>LIAB/EMP BENEFITS - WC (5612)</b>	2,778,887	6,900,624	6,900,624	3,144,413
<b>LIAB/EMPLOYEE BEN - ADMIN (5613)</b>	1,301,515	1,496,640	1,399,795	1,498,858
<b>OTHER EMPLOYEE BENEFITS (5614)</b>	1,423,306	2,146,390	2,059,959	2,146,019
<b>INTERNAL SERVICE FUNDS</b>	79,926,809	103,172,795	101,232,692	93,898,608
<b>SEAWALL IMPROVEMENT DS (1121)</b>	3,383,952	37,034,549	35,154,896	2,900,419
<b>ARENA FACILITY DS FUND (1131)</b>	3,691,849	3,743,299	3,743,299	3,743,161
<b>BASEBALL STADIUM DS FUND (1141)</b>	2,286,413	2,285,900	2,285,900	2,288,550
<b>DEBT SERVICE FUND (2010)</b>	30,759,047	33,887,012	172,496,682	39,144,921
<b>WATER SYSTEM REV DS FUND (4400)</b>	20,063,371	24,101,055	21,767,659	27,215,662
<b>WASTEWATER SYSTEM REV DS (4410)</b>	16,511,618	21,437,407	20,359,372	23,256,570
<b>GAS FUND DEBT SVC (4420)</b>	762,654	982,162	971,595	1,144,729
<b>STORM WTR DEBT SRV FD (4430)</b>	9,888,664	13,448,393	13,306,003	15,165,047
<b>AIRPORT 2012A DEBT SRVC (4640)</b>	1,073,454	1,071,291	762,112	957,969
<b>AIRPORT 2012B DEBT SRVC (4641)</b>	546,770	522,650	237,277	366,281
<b>AIRPORT DEBT SERVICE (4642)</b>	1,108	0	129,043	239,100
<b>AIRPORT CFC DEBT SVC FD (4643)</b>	479,029	486,525	483,925	488,775
<b>MARINA DEBT SERVICE (4701)</b>	327,319	333,206	263,003	331,006
<b>DEBT SERVICE</b>	89,775,247	139,333,450	271,960,766	117,242,190
<b>HOTEL OCCUPANCY TAX FD (1030)</b>	10,732,964	14,043,347	13,886,147	15,625,693
<b>PUBLIC, ED, &amp; GOVT CBL FD (1031)</b>	0	308,137	135,000	600,000
<b>MUNICIPAL CT SECURITY (1035)</b>	52,902	98,150	98,150	94,000
<b>MUNICIPAL CT TECHNOLOGY (1036)</b>	112,157	228,545	226,750	193,017
<b>MUNI CT JUVENILE CS MGR (1037)</b>	115,303	132,059	132,059	117,270
<b>STREETS FUND (1041)</b>	0	14,930,964	14,922,321	22,805,852
<b>REDLIGHT PHOTO ENFORCEM (1045)</b>	1,716,518	1,889,634	1,710,895	1,778,829
<b>REINVESTMENT ZONE NO.2 (1111)</b>	3,858,771	2,214,490	2,207,538	1,405,941
<b>REINVEST ZONE NO. 3-DWNTWN (1112)</b>	0	0	0	724
<b>SEAWALL IMPROVEMENT FD (1120)</b>	3,558,463	7,750,313	7,750,313	2,915,419
<b>ARENA FACILITY FUND (1130)</b>	4,500,326	5,272,929	5,272,929	4,607,171
<b>BUSINESS/JOB DEVELOPMENT (1140)</b>	5,012,249	20,611,564	13,620,087	4,000,874
<b>DEVELOPMENT SERVICES FD (4670)</b>	5,986,679	5,694,152	5,290,337	5,950,164
<b>VISITORS FACILITIES FUND (4710)</b>	7,996,271	10,130,578	9,966,321	8,429,677
<b>LEPC FUND (6060)</b>	89,275	97,400	97,268	103,157
<b>C.C. CRIME CONTROL DIST (9010)</b>	5,313,327	6,165,088	6,072,517	6,432,282
<b>SPECIAL REVENUES</b>	49,045,203	89,567,349	81,388,634	75,060,071
<b>TOTAL ALL-FUNDS EXPENSES</b>	638,118,740	811,354,508	927,241,916	771,431,905

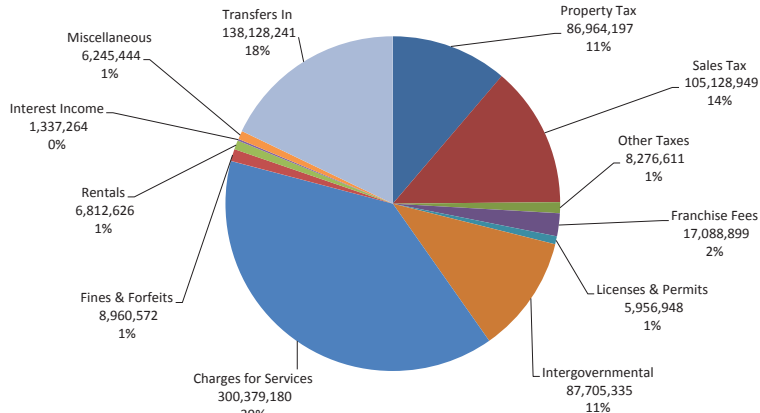
**FISCAL YEAR 2014 CONSOLIDATED SUMMARY**

	GENERAL FUND			ENTERPRISE FUNDS			INTERNAL SERVICE FUNDS		
	2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget
<b>REVENUES</b>									
Property Tax	51,835,903	52,767,249	56,380,673	-	-	-	-	-	-
Sales Tax	50,686,799	55,900,000	58,695,000	-	-	-	-	-	-
Other Taxes	7,441,181	8,205,531	8,276,611	-	-	-	-	-	-
Franchise Fees	16,622,312	16,933,700	17,088,899	-	-	-	-	-	-
Licenses and Permits	2,259,254	2,338,638	2,250,252	-	-	-	-	-	-
Intergovernmental	13,485,335	13,003,349	10,728,057	706,161	1,213,729	670,684	65,704,900	67,325,953	67,888,236
Charges for Services	49,276,697	47,760,771	48,167,256	207,854,058	213,380,823	229,016,395	15,509,916	16,344,739	17,387,521
Fines and Forfeits	4,755,901	5,123,633	4,865,486	1,848,208	1,831,299	1,834,434	-	-	-
Rentals	468,090	623,875	452,313	5,828,119	5,530,115	6,058,315	-	-	200,098
Interest Income	297,244	349,261	710,060	257,391	224,693	210,000	138,992	113,230	118,320
Sale of Bonds	-	-	-	-	-	-	-	-	-
Miscellaneous	5,805,703	5,080,733	5,109,999	377,163	466,020	318,545	936,600	34,339	36,000
Transfers In	735,629	5,300,990	104,285	29,037,165	30,070,744	28,987,714	4,472,178	8,490,412	7,642,682
<b>Total Revenues</b>	<b>203,670,048</b>	<b>213,387,729</b>	<b>212,828,891</b>	<b>245,908,265</b>	<b>252,717,423</b>	<b>267,096,087</b>	<b>86,762,586</b>	<b>92,308,673</b>	<b>93,272,857</b>
<b>EXPENDITURES</b>									
Personnel Services	120,650,220	123,039,328	125,598,545	35,159,718	36,295,491	39,992,795	14,956,502	16,843,191	17,462,516
Material Supplies	10,859,320	7,825,383	7,957,353	32,626,236	40,316,145	45,642,723	12,541,708	13,159,011	13,588,002
Contractual Services	30,524,243	29,397,267	28,806,047	32,801,631	39,020,700	37,795,986	46,618,734	52,369,343	51,193,668
Other Charges	2,472,118	2,588,128	3,854,052	6,674,713	2,154,678	2,384,960	341,902	133,518	149,119
Reserve Appropriation	-	2,466,488	4,802,368	-	594,184	909,995	-	950,000	3,046,964
Debt Service	1,010	-	-	13,895,567	13,676,801	13,674,676	-	-	-
Schools/Seminars/Training	202,904	291,418	307,360	219,642	284,108	291,328	40,441	57,668	45,659
Internal Service Allocations	21,519,885	20,351,119	21,324,132	13,438,714	14,444,729	14,668,068	2,239,500	2,220,672	2,118,325
Transfer Out	10,098,264	20,955,987	19,849,201	86,148,762	110,267,569	112,794,194	246,870	10,351,053	633,427
Capital Outlay	353,060	2,460,008	329,833	1,725,473	6,230,294	4,247,420	2,941,153	5,148,236	5,660,929
<b>Total Expenditures</b>	<b>196,681,025</b>	<b>209,375,126</b>	<b>212,828,891</b>	<b>222,690,455</b>	<b>263,284,699</b>	<b>272,402,145</b>	<b>79,926,809</b>	<b>101,232,692</b>	<b>93,898,608</b>
<b>FUND BALANCES</b>									
Fund Balance at Beginning of Year	29,822,389	36,811,412	40,824,016	92,735,055	115,952,865	105,385,589	52,158,054	58,993,831	50,069,811
Adjustment to Net Assets									
Fund Balance at End of Year	36,811,412	40,824,016	40,824,016	115,952,865	105,385,589	100,079,531	58,993,831	50,069,811	49,444,060

**Consolidated FY 2014 Revenues by Fund**



**Consolidated FY 2014 Revenues by Type**



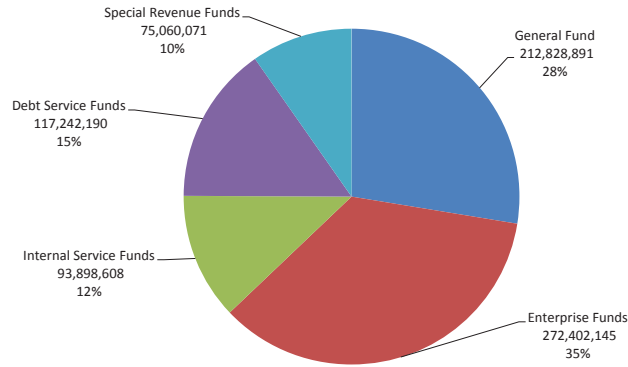
FISCAL YEAR 2014 CONSOLIDATED SUMMARY, CONTINUED

DEBT SERVICE FUNDS			SPECIAL REVENUE FUNDS			TOTAL		
2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget
25,939,709	27,014,465	30,583,524	-	-	-	77,775,612	79,781,714	86,964,197
-	-	-	39,806,772	44,340,876	46,433,949	90,493,571	100,240,876	105,128,949
-	-	-	-	-	-	7,441,181	8,205,531	8,276,611
-	-	-	-	-	-	16,622,312	16,933,700	17,088,899
-	-	-	3,694,105	3,641,978	3,706,696	5,953,359	5,980,616	5,956,948
626,545	369,082	324,552	3,883,076	3,887,459	8,093,805	84,406,018	85,799,572	87,705,335
-	-	-	5,465,422	6,047,467	5,808,008	278,106,093	283,533,800	300,379,180
-	-	-	2,207,267	2,201,432	2,260,652	8,811,376	9,156,365	8,960,572
-	-	-	27,395	96,006	101,900	6,323,604	6,249,996	6,812,626
603,470	440,662	138,036	200,979	149,984	160,848	1,498,076	1,277,830	1,337,264
-	169,963,711	-	-	-	-	-	169,963,711	-
-	-	-	147,530	556,331	780,900	7,266,995	6,137,423	6,245,444
66,538,463	80,005,396	81,139,569	2,175,268	17,344,825	20,253,990	102,958,703	141,212,366	138,128,241
93,708,187	277,793,317	112,185,682	57,607,814	78,266,358	87,600,748	687,656,899	914,473,500	772,984,264
-	-	-	13,344,667	14,296,815	15,905,693	184,111,107	190,474,825	198,959,549
-	-	-	553,232	6,935,963	8,093,137	56,580,495	68,236,502	75,281,215
89,603	63,350	76,550	12,748,465	26,075,043	24,090,068	122,782,677	146,925,704	141,962,319
-	-	-	2,138,727	4,076,796	4,412,470	11,627,460	8,953,119	10,800,601
-	-	-	-	213,954	305,928	-	4,224,626	9,065,255
89,684,535	101,571,473	117,165,640	1,218,775	1,183,737	1,241,787	104,799,887	116,432,011	132,082,103
-	-	-	54,695	46,625	72,486	517,681	679,819	716,833
-	-	-	1,663,392	6,581,107	5,866,285	38,861,492	43,597,626	43,976,810
1,108	170,325,943	-	16,997,053	21,329,768	14,167,216	113,492,059	333,230,319	147,444,038
-	-	-	326,196	648,827	905,000	5,345,882	14,487,365	11,143,182
89,775,247	271,960,766	117,242,190	49,045,203	81,388,634	75,060,071	638,118,740	927,241,917	771,431,905

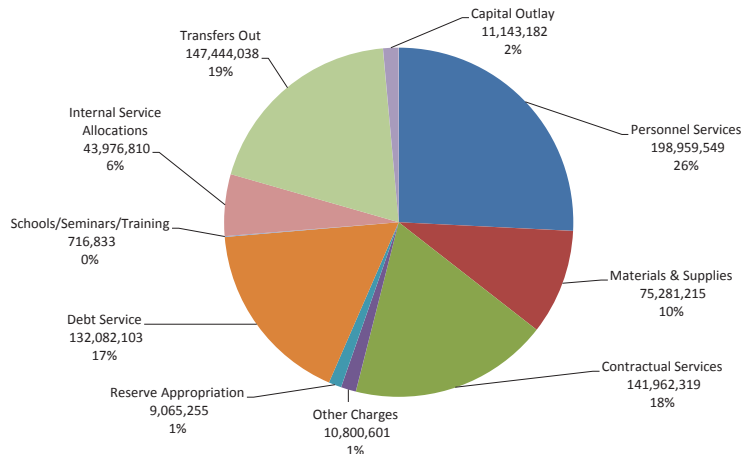
27,698,221	31,631,161	37,463,712	53,477,906	62,040,517	58,918,241	255,891,625	305,429,785	292,661,369
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31,631,161	37,463,712	32,407,204	62,040,517	58,918,241	71,458,918	305,429,783	292,661,369	294,213,729
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Consolidated FY 2014 Expenditures by Fund



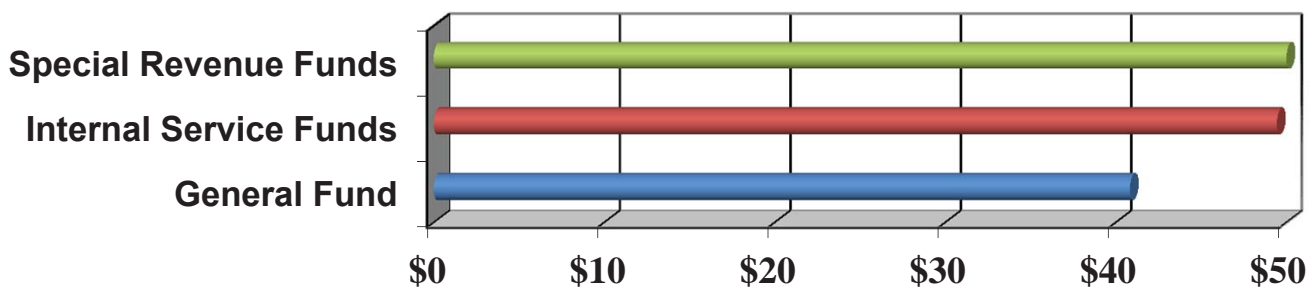
Consolidated FY 2014 Expenditures by Category





# PROJECTED FUND BALANCES (@ July 31, 2014)

## Non-Enterprise Funds

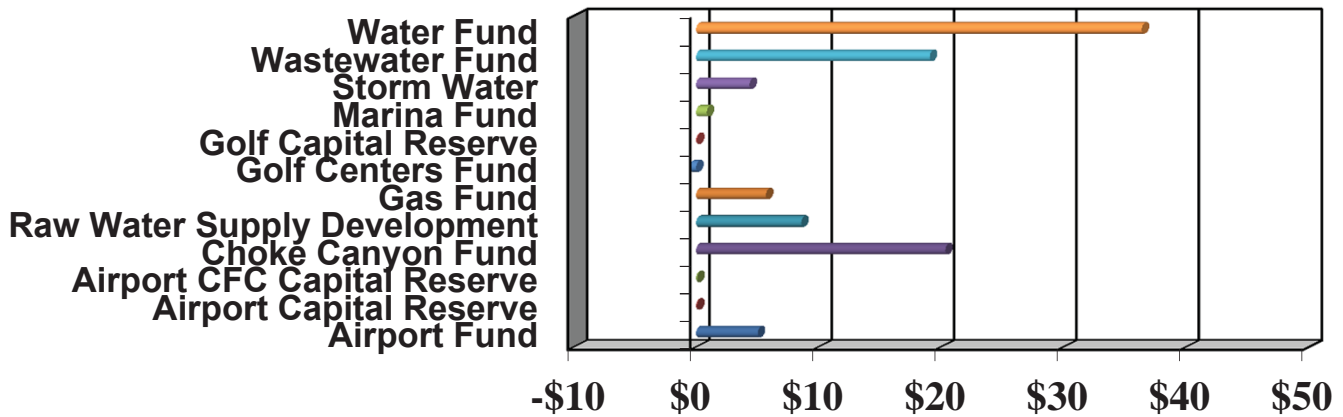


Millions

Note: The restricted nature of Special Revenue Funds has resulted in the accumulation of significant fund balances as noted above. The largest Special Revenue Fund balances (collectively at \$54.4M of the Special Revenue Fund balance total) is attributable mostly to the 1/8<sup>th</sup> of a cent sales tax associated with: Seawall Improvements (\$27.5M), Arena Facility (\$17.7M), and Business and Job Development (\$9.2M). These balances are not expected to change significantly in the near term.

Internal Service Fund Balances are driven mostly by the Risk reserves associated with Health and Workers' Compensation Insurance.

## Enterprise Funds



Millions

**PROJECTED FUND BALANCES**

FUND	PROJECTED FUND BALANCES @ 8/01/2013	BUDGET REVENUES	BUDGET EXPENDITURES	PROJECTED FUND BALANCES @ 7/31/2014
GENERAL FUND (1020)	40,824,016	212,828,891	212,828,891	40,824,016
WATER FUND (4010)	32,736,104	126,969,487	123,318,888	36,386,703
RAW WATER SUPPLY DEVEL (4041)	6,603,571	1,975,802	-	8,579,373
CHOKE CANYON FUND (4050)	21,568,809	62,400	1,284,163	20,347,046
GAS FUND (4130)	7,954,091	34,161,356	36,414,332	5,701,115
WASTEWATER FUND (4200)	24,254,945	65,046,701	70,235,865	19,065,781
STORM WATER FUND (4300)	6,841,750	27,503,551	29,984,381	4,360,920
AIRPORT FUND (4610)	5,187,227	7,612,754	7,769,100	5,030,881
AIRPORT CAP RESRV FUND (4611)	82,912	-	-	82,912
AIRPORT CFC FUND (4632)	86,327	1,508,200	1,496,025	98,502
GOLF CENTER FUND (4690)	(673,848)	172,940	15,708	(516,616)
GOLF CAPITAL RESERVE FUND (4691)	53,659	141,033	125,000	69,692
MARINA FUND (4700)	690,042	1,941,863	1,758,683	873,223
ENTERPRISE FUNDS	105,385,589	267,096,087	272,402,145	100,079,531
STORES FUND (5010)	753,741	4,390,778	4,497,985	646,535
FLEET MAINT SVCS (5110)	9,542,639	21,206,240	21,555,193	9,193,686
FACILITIES MAINT SVC (5115)	139,227	3,765,328	3,747,971	156,584
MUNICIPAL INFO. SYSTEM (5210)	681,582	16,754,189	16,770,006	665,764
ENGINEERING SRVCS FUND (5310)	1,240,375	5,371,049	5,657,115	954,309
EMP BEN HLTH - FIRE (5608)	3,559,235	7,008,029	6,176,674	4,390,590
EMP BEN HLTH - POLICE (5609)	7,897,908	6,193,984	6,378,434	7,713,458
EMP BEN HLTH - CITICARE (5610)	13,788,792	16,119,494	16,509,875	13,398,411
LIAB/EMP BENEFIT - GEN LIAB (5611)	6,678,998	5,768,006	5,816,065	6,630,939
LIAB/EMP BENEFITS - WC (5612)	4,860,277	3,142,872	3,144,413	4,858,736
LIAB/EMP BENEFITS - ADM (5613)	275,638	1,405,824	1,498,858	182,604
OTHER EMPLOYEE BENEFITS (5614)	651,398	2,147,064	2,146,019	652,444
INTERNAL SERVICE FUNDS	50,069,811	93,272,857	93,898,608	49,444,060
SEAWALL IMPROVEMENT DS (1121)	1,332,071	2,900,731	2,900,419	1,332,383
ARENA FACILITY DS FUND (1131)	2,193,898	3,745,441	3,743,161	2,196,178
BASEBALL STADIUM DS FUND(1141)	1,759,213	2,290,554	2,288,550	1,761,217
DEBT SERVICE FUND (2010)	15,214,467	37,052,717	39,144,921	13,122,263
WATER SYSTEM REV DS FUND (4400)	7,964,251	23,960,862	27,215,662	4,709,451
WASTEWATER SYSTEM REV DS (4410)	4,843,300	23,430,886	23,256,570	5,017,616
GAS FUND DEBT SVC (4420)	400,336	1,198,390	1,144,729	453,997
STORM WATER DEBT SERVICE FD (4430)	3,384,471	15,224,470	15,165,047	3,443,894
AIRPORT 2012A DEBT SRVC (4640)	32,051	957,969	957,969	32,051
AIRPORT 2012B DEBT SRVC (4641)	24,048	366,281	366,281	24,048
AIRPORT DEBT SERVICE (4642)	108,008	239,100	239,100	108,008
AIRPORT CFC DEBT SVC FD (4643)	128,798	487,275	488,775	127,298
MARINA DEBT SERVICE (4701)	78,800	331,006	331,006	78,800
DEBT SERVICE	37,463,712	112,185,682	117,242,190	32,407,204
HOTEL OCCUPANCY TAX FD (1030)	1,904,076	13,835,637	15,625,693	114,020
PUBLIC, ED, & GOVT CBL FD (1031)	255,177	600,000	600,000	255,177
MUNICIPAL CT SECURITY (1035)	104,659	94,212	94,000	104,871
MUNICIPAL CT TECHNOLOGY (1036)	29,773	173,851	193,017	10,607
MUNI CT JUVENILE CS MGR (1037)	231,677	110,082	117,270	224,489
PARKING IMPROVEMENT FD (1040)	59,706	62,500	-	122,206
STREETS FUND (1041)	16,454	22,878,270	22,805,852	88,871
REDLIGHT PHOTO ENFORCEM (1045)	400,993	1,932,588	1,778,829	554,752
REINVESTMENT ZONE NO.2 (1111)	5,013,647	2,687,774	1,405,941	6,295,479
REINVEST ZONE NO.3-DWNTWN (1112)	929,837	521,546	724	1,450,659
SEAWALL IMPROVEMENT FD (1120)	22,942,400	7,432,875	2,915,419	27,459,856
ARENA FACILITY FUND (1130)	14,924,423	7,365,231	4,607,171	17,682,483
BUSINESS/JOB DEVELOPMENT (1140)	5,842,306	7,357,251	4,000,874	9,198,683
DEVELOPMENT SERVICES FD (4670)	2,029,923	6,231,745	5,950,164	2,311,504
VISITORS FACILITIES FUND (4710)	320,339	8,817,835	8,429,677	708,497
LEPC FUND (6060)	35,817	97,460	103,157	30,120
C.C. CRIME CONTROL DIST (9010)	3,877,035	7,401,891	6,432,282	4,846,644
SPECIAL REVENUES	58,918,241	87,600,748	75,060,071	71,458,918
<b>TOTAL ALL-FUNDS</b>	<b>292,661,369</b>	<b>772,984,264</b>	<b>771,431,905</b>	<b>294,213,729</b>

## PROJECTED FUND BALANCE SUMMARY

General Fund – The City Council annually adopts a Resolution reaffirming the financial policies of the City including maintenance of the General Fund balance at an adequate level. Per the Resolution it is the goal of the City Council to maintain a reserve in the General Fund fund balance which totals at least 10% and up to 25% of total annual General Fund appropriations. Of the projected fund balance of \$40,824,016 it is expected that \$38,824,016 will be available to satisfy this requirement. The projected expenditures for FY 2014 are \$212,828,891; therefore, the reserve is currently at 18.24%.

Enterprise Funds – Per the Financial Policies of the City it is a Council goal to maintain a reserve of at least 25% of annual appropriations in these funds. This policy does not apply to the Golf Fund which is operated by a third party. All of the Enterprise Funds covered by this policy are in compliance. The Golf Fund had a negative fund balance of over \$1.5M when the two courses were taken over by a third party in FY 2010-11. The fund balance has steadily improved and the fund should be in a positive financial position by FY 16-17.

Debt Service Funds – The Debt Service Funds will continue to be in compliance with various reserve requirements and/or financial policies. Generally, little change is expected in most Debt Service Fund levels.

Internal Service Funds –Internal Service Funds are required to maintain a fund balance of at least 3% of annual appropriations. The policy applies to the Stores, MIS, Fleet Maintenance, Facility Maintenance and Engineering Funds. All of these funds are in compliance with the policy. The Group Health Plans (Fire, Public Safety and Citicare) are required to maintain fund balances to 1) pay any associated administrative costs and claims run-out based on the most recent actuarial study, and 2) cover any differences between revenues budgeted to cover projected claims expense for the FY and the attachment point calculated at 110% of projected claims expense. All Health Plans are in compliance with the policy. The General Liability Fund and the Workers' Compensation Fund also have requirements including 1) maintaining 25% of 5 year average claims costs, and 2) funding a portion of long-term liabilities determined by actuarial projections. Both Funds are in compliance with the policy.

Special Revenue Funds – The results of Arena and Convention Center operations are recorded in the Visitors' Facility Fund. The Fund also receives funding from the Hotel Occupancy Tax Fund to help cover Convention Center losses, Water Garden expenses and to cover maintenance expenses of cultural facilities in the Convention Center area. The Arena and Convention Center are managed by a third party contractor. The Contractor began managing the Convention Center in January 2004 and the Arena opened in November 2004. For the first time since FY 2003-04 the Visitors' Fund is expected to have a positive fund balance at the beginning of FY 2013-14.

All other Special Revenue Funds have positive, adequate fund balances.

## SUMMARY OF FULL-TIME EQUIVALENTS

FUND	DEPT	FY2011	FY2012	FY2013	FY2014			STAFFING CHANGES	
		FTE	FTE	FTE	FTE	PERMANENT FULL-TIME	TEMP/PT SEASONAL		
<b>GENERAL FUND</b>									
	Mayor	2	2	2	2	2		0	
	City Council	0	0	0	0	0		0	
	ACM - Safety, Health, & Neighborh	1	1	1	1	1		0	
	ACM - Gen Govt & Ops Support	1	1	1	1	1		0	
	City Attorney	25	23	21	21	21		0	
	City Manager	3	3	3	5	5		2	
	Clean City Initiatives	1	1	0	0	0		0	
	City Secretary	6	6	6	6	6		0	
	Comprehensive Planning	0	0	9	9	9		0	
	Neighborhood Services	19.90	19.90	21.90	21.90	21.90		0	
	Economic Development Office	0	0	0	0	0		0	
	Engineering	18	23	0	0	0		0	
	Finance	54	59	51	51	51		0	
	Office of Management & Budget	0	0	8	10	10		2	
	Fire	429	429	428	429	429		1	
	Health Services	66	61	33	34	34		1	
	Animal Care and Control Services	0	0	28	28	28		0	
	Human Relations	6	6	6	6	6		0	
	Human Resources	17	16	17	17	17		0	
	City Auditor	0	3	4	4	4		0	
	Intergovernmental Relations	1	1	1	1	1		0	
	Library Services	62.60	52.35	52.35	52.35	42	23	0	
	Municipal Court - Admin	42	59	57	62	62		5	
	Municipal Court - Judicial	30.90	8.72	8.90	8.90	8	6.18	0	
	Museum	21.70	17.40	18.40	0	0	0	-18.40	
	Parks & Recreation	263.23	256.71	249.52	252.52	151	21	286	3
	Police	635.50	633.92	601.24	605.68	584	104		4.44
	Public Information	4	2.60	2.60	2.60	2	1		0
	Solid Waste Services	177	140	150	150	150		0	
	Street Services	109	96	0	0	0		0	
	<b>Total</b>	<b>1995.83</b>	<b>1,921.60</b>	<b>1780.91</b>	<b>1780.95</b>	<b>1,645.90</b>	<b>155.18</b>	<b>286</b>	<b>0.04</b>

## SUMMARY OF FULL-TIME EQUIVALENTS

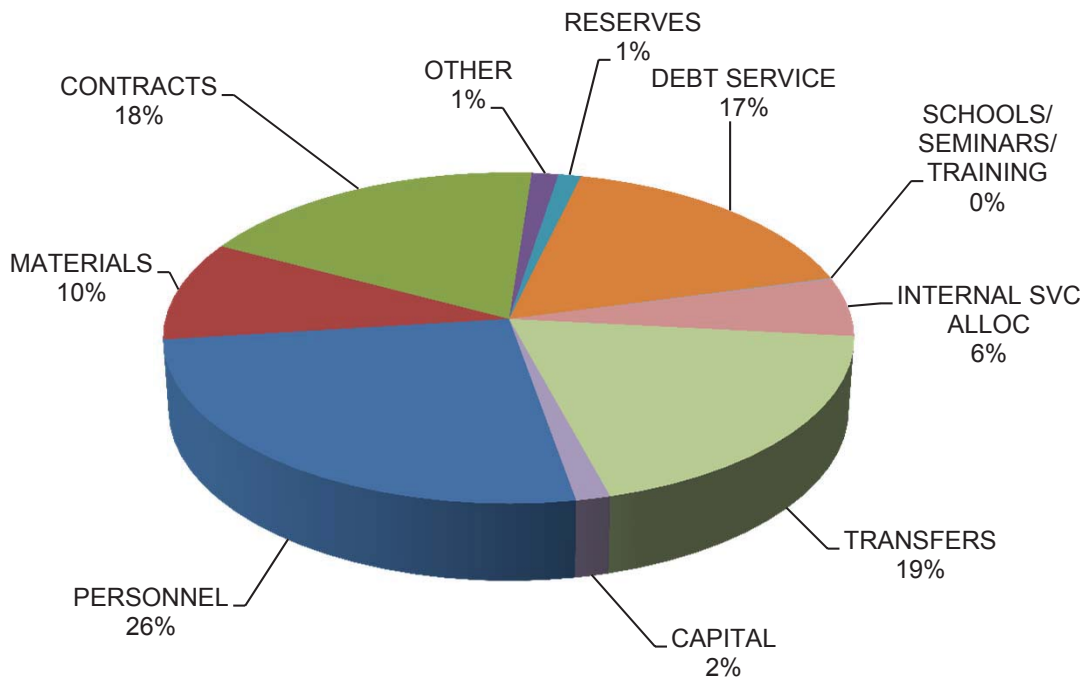
FUND	DEPT	FY2011	FY2012	FY2013	FY2014			STAFFING CHANGES	
		FTE	FTE	FTE	FTE	PERMANENT FULL-TIME	TEMP/PT SEASONAL		
<b>ENTERPRISE FUNDS</b>									
	Aviation	97.20	87	87	82	82	2	-5	
	Golf Centers	29.50	0	0	0	0		0	
	Marina	15	15	15	15	15		0	
	Gas	137	135	135	152	152		17	
	Storm Water	87	87	87	87	87		0	
	Wastewater	167	168	168	168	168		0	
	Water	167	161	165.40	193.40	191	2.40	28	
	ACM - Public Works	2	2	2	2	2		0	
	Utility Business Office	19	20	20	20	20		0	
	Utility Field Services	31	30	30	0	0		-30	
	Office of Environmental Programs	5	5	5	3	3		-2	
	<b>Total</b>	<b>756.70</b>	<b>710</b>	<b>714.40</b>	<b>722.40</b>	<b>720</b>	<b>4.40</b>	<b>8</b>	
<b>INTERNAL SERVICE FUNDS</b>									
	Engineering Services	61	58	58	59	59	0	1	
	Liability & Emp Benefits - Gen Liability	1	1	3	3	3		0	
	Liability & Emp Benefits - Admin	15	19	20	20	20		0	
	Maintenance Services	85	60	60	59	59		-1	
	Facilities Maintenance Services	0	17	17	20	20		3	
	Municipal Information System	98	94	93	93	93		0	
	Stores	21	20	20	20	20		0	
	<b>Total</b>	<b>281</b>	<b>269</b>	<b>271</b>	<b>274</b>	<b>274</b>	<b>0</b>	<b>3</b>	
<b>SPECIAL REVENUE FUNDS</b>									
	Street Services	0	0	119	126	126		7	
	Municipal Count - Case Manager Fund	0	0	3	3	3		0	
	Development Services	60	60	59	62	59	3	3	
	Visitors' Facilities Fund	10	10	11	11	11		0	
	Redlight Photo Enforcement	2	2	2	2	2		0	
	C.C. Crime Control District	65.60	64.60	63.60	66.60	66	1	3	
	Local Emerg Planning Committee	1	1	1	1	1		0	
	<b>Total</b>	<b>138.60</b>	<b>137.60</b>	<b>258.60</b>	<b>271.60</b>	<b>268</b>	<b>4</b>	<b>13</b>	
<b>OPERATING BUDGET FTE'S</b>		3172.13	3038.20	3024.91	3048.95	2907.90	163.58	286	24.04
<b>GRANT FTE'S</b>		140	140	111	114.97				3.97
<b>TOTAL FTE'S</b>		<b>3312.13</b>	<b>3178.20</b>	<b>3135.91</b>	<b>3163.92</b>	<b>2907.90</b>	<b>163.58</b>	<b>286</b>	<b>28.01</b>

## SUMMARY OF FULL-TIME EQUIVALENTS

### Changes in Staffing from Prior Year

FUND	DEPT	STAFFING CHANGES	DESCRIPTION
<b>GENERAL FUND</b>			
	City Manager	2	Added <u>2 Interns</u> to assist the City Manager and Assistant City Managers with daily processes and special projects.
	Office of Management & Budget	2	Added <u>1 Contracts Manager</u> to assist with overseeing city contracts. Added <u>1 Office of Management &amp; Budget Director</u> .
	Fire	1	Added <u>1 Senior Management Assistant</u> position which was previously grant funded.
	Health Services	1	Converted <u>-1 Public Health Manager</u> to <u>2 Medical Assistants</u> for the Nursing Health Service department.
	Municipal Court - Admin	5	Added <u>1 Bail Bond Clerk</u> dedicated to Bail Bonds, Bond Forfeitures and Refunds, <u>2 Deputy City Marshals</u> to create a second warrant service team to execute Class C warrants, and <u>2 Detention Center Officers</u> to allow for increased number of transports to Nueces County Jail, shortening arrested persons detention time, and reduce overtime.
	Museum	-18.40	A professional service management agreement was entered between the City of Corpus Christi and Corpus Christi Museum Joint Venture (CCMJV).
	Parks & Recreation	3	Added <u>3 Building and Grounds Custodians</u> for beach maintenance.
	Police	4.44	<u>1 Police Management Services Director</u> ; <u>1.92 School Cross Guards (city-wide)</u> to fill-in for absences; <u>0.96 School Cross Guards (Flour Bluff)</u> due increase in crossings; <u>1 Crime Scene Investigator</u> ; <u>1 Background Investigator</u> ; <u>-1.44 Field Service Techs.</u>
	<b>Total</b>	<b>0.04</b>	
<b>ENTERPRISE FUNDS</b>			
	Aviation	-5	Privatized Parking Operations.
	Gas	17	<u>10 Field Service Techs</u> transferred from Utility Field Services department; <u>1 Engineer's Assistant</u> and <u>6 Utilities Maintenance Tech</u> positions to support a newly mandated Distribution Integrity Management Program and the resulting replacement activities.
	Water	28	<u>20 Field Service Techs</u> transferred from Utility Field Services department, <u>10 UBO collection</u> positions converted from temporary, and <u>-2 Engineers</u> transferred to Development Services Fund.
	Utility Field Services	-30	Department dissolved and employees transferred to Gas Fund (-10) and Water Fund (-20).
	Office of Environmental Programs	-2	Reduced staff by <u>-1 Environmental Program Director</u> and <u>-1 Supervisor</u> .
	<b>Total</b>	<b>8</b>	
<b>INTERNAL SERVICE FUNDS</b>			
	Engineering Services	1	<u>1 Public Information Officer</u> to coordinate all public outreach efforts for City Engineering Projects.
	Maintenance Services	-1	<u>-1 Management Aide</u> transferred to Facilities Maintenance Services Fund.
	Facilities Maintenance Services	3	<u>1 Management Aide</u> transferred from Maintenance Services Fund, <u>1 Director</u> , and <u>1 Sr. Accountant</u> .
	<b>Total</b>	<b>3</b>	
<b>SPECIAL REVENUE FUNDS</b>			
	Street Services	7	A new department was created for a Street Preventative Maintenance Program resulting in 7 additional employees: <u>1 Superintendent</u> , <u>1 Sr. Management Assistant</u> , <u>1 Construction Inspector</u> , <u>1 Resolution Intake Officer</u> , and <u>3 Resolution Intake Specialists</u> .
	Development Services	3	<u>2 Engineers</u> transferred from the Water Fund and <u>1 Economic Development Specialist</u> .
	C.C. Crime Control District	3	<u>2 Crime Prev Advisors</u> and <u>1 VIPs Coordinator</u> .
	<b>Total</b>	<b>13</b>	
<b>OPERATING BUDGET FTE'S</b>		24.04	
<b>GRANT FTE'S</b>		3.97	
<b>TOTAL FTE'S</b>		<b>28.01</b>	

# ALL FUNDS EXPENDITURES BY CATEGORY



## ALL FUNDS EXPENDITURES SUMMARY BY CATEGORY

EXPENDITURE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Personnel Services	184,111,107	192,107,616	190,474,825	198,959,549
Materials and Supplies	56,580,495	70,021,037	68,236,502	75,281,215
Contractual Services	122,782,677	129,026,196	146,925,704	141,962,319
Other Charges	11,627,460	5,229,652	8,953,119	10,800,601
Reserve Appropriation	0	11,390,634	4,224,626	9,065,255
Debt Service	104,799,887	120,480,121	116,432,011	132,082,103
Schools/Seminars/Training	517,681	610,129	679,819	716,833
Internal Service Allocations	38,861,492	43,640,022	43,597,626	43,976,810
Transfers to Other Funds	113,492,059	231,067,546	333,230,319	147,444,038
Capital Outlay	5,345,882	7,781,556	14,487,365	11,143,182
<b>TOTAL</b>	<b>638,118,740</b>	<b>811,354,509</b>	<b>927,241,917</b>	<b>771,431,905</b>

## SUMMARY OF EXPENDITURES BY FUND

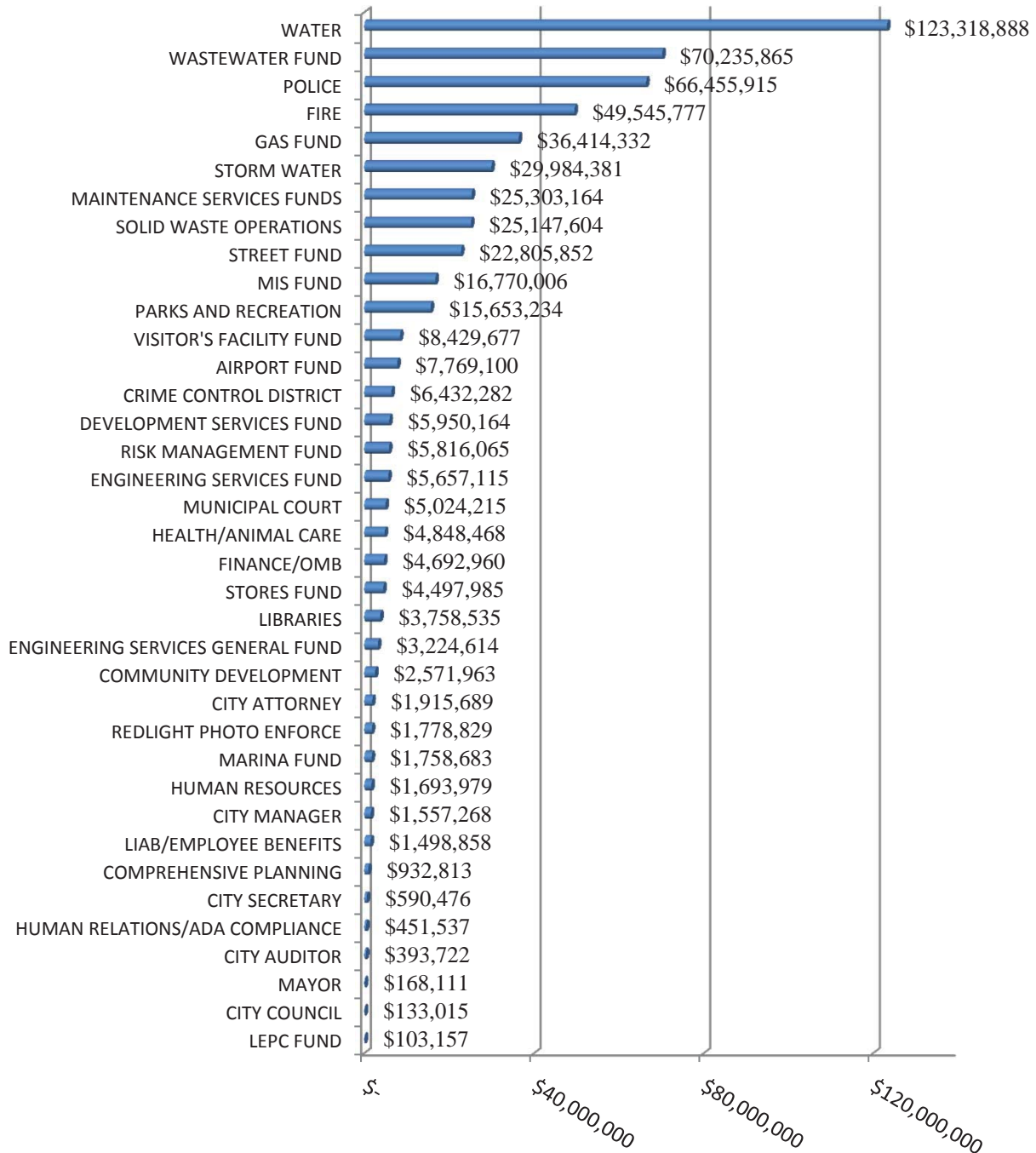
GENERAL FUND (1020)	196,681,025	209,729,551	209,375,126	212,828,891
HOTEL OCCUPANCY TAX FD (1030)	10,732,964	14,043,347	13,886,147	15,625,693
PUBLIC,ED & GOVT CBL FD (1031)	0	308,137	135,000	600,000
MUNICIPAL CT SECURITY (1035)	52,902	98,150	98,150	94,000
MUNICIPAL CT TECHNOLOGY (1036)	112,157	228,545	226,750	193,017
MUNI CT JUVENILE CS MGR (1037)	115,303	132,059	132,059	117,270
STREETS FUND (1041)	0	14,930,964	14,922,321	22,805,852
REDLIGHT PHOTO ENFORCEM (1045)	1,716,518	1,889,634	1,710,895	1,778,829
REINVESTMENT ZONE NO.2 (1111)	3,858,771	2,214,490	2,207,538	1,405,941
TIF NO. 3-DOWNTOWN TIF (1112)	0	0	0	724
SEAWALL IMPROVEMENT FD (1120)	3,558,463	7,750,313	7,750,313	2,915,419
SEAWALL IMPROVEMENT DS (1121)	3,383,952	37,034,549	35,154,896	2,900,419
ARENA FACILITY FUND (1130)	4,500,326	5,272,929	5,272,929	4,607,171
ARENA FACILITY DS FUND (1131)	3,691,849	3,743,299	3,743,299	3,743,161
BUSINESS/JOB DEVELOPMENT (1140)	5,012,249	20,611,564	13,620,087	4,000,874
BASEBALL STADIUM DS FD (1141)	2,286,413	2,285,900	2,285,900	2,288,550
DEBT SERVICE FUND (2010)	30,759,047	33,887,012	172,496,682	39,144,921
WATER FUND (4010)	110,924,222	118,592,184	119,790,031	123,318,888
CHOKE CANYON FUND (4050)	1,750,163	1,750,163	1,750,163	1,284,163
GAS FUND (4130)	27,947,856	32,863,162	31,552,079	36,414,332
WASTEWATER FUND (4200)	50,365,136	75,489,960	70,595,219	70,235,865
STORM WATER FUND (4300)	22,392,170	28,883,384	28,663,288	29,984,381
WATER SYSTEM REV DS FD (4400)	20,063,371	24,101,055	21,767,659	27,215,662
WASTEWATER SYST REV DS (4410)	16,511,618	21,437,407	20,359,372	23,256,570
GAS FUND DEBT SVC (4420)	762,654	982,162	971,595	1,144,729
STORM WATER DS FD (4430)	9,888,664	13,448,393	13,306,003	15,165,047
AIRPORT FUND (4610)	6,709,162	7,833,622	7,494,445	7,769,100
AIRPORT CAPITAL RESERVE (4611)	25,896	100,418	65,418	0
AIRPORT CFC FUND (4632)	851,825	2,069,549	1,468,038	1,496,025
AIRPORT 2012A DEBT SRVC (4640)	1,073,454	1,071,291	762,112	957,969
AIRPORT 2012B DEBT SRVC (4641)	546,770	522,650	237,277	366,281
AIRPORT DEBT SERVICE (4642)	1,108	0	129,043	239,100
AIRPORT CFC DEBT SVC FD (4643)	479,029	486,525	483,925	488,775

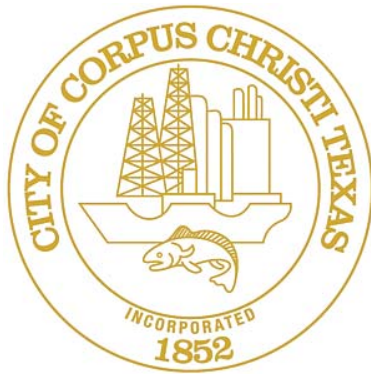


## ALL FUNDS EXPENDITURES SUMMARY BY CATEGORY

SUMMARY OF EXPENDITURES BY FUND	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
DEVELOPMENT SERVICES FD (4670)	5,986,679	5,694,152	5,290,337	5,950,164
GOLF CENTER FUND (4690)	135,154	100,384	100,660	15,708
GOLF CAPITAL RESERVE FD (4691)	78,451	200,000	196,308	125,000
MARINA FUND (4700)	1,510,421	1,668,538	1,609,050	1,758,683
MARINA DEBT SERVICE (4701)	327,319	333,206	263,003	331,006
VISITORS FACILITIES FD (4710)	7,996,271	10,130,578	9,966,321	8,429,677
STORES FUND (5010)	4,285,753	4,295,080	4,360,373	4,497,985
FLEET MAINT SVCS (5110)	19,854,976	21,201,968	20,631,196	21,555,192
FACILITIES MAINT SVC FD (5115)	0	3,941,484	3,653,483	3,747,971
MUNICIPAL INFO. SYSTEM (5210)	14,342,826	17,709,846	17,522,731	16,770,006
ENGINEERING SRVCS FUND (5310)	4,802,640	5,031,056	4,942,638	5,657,115
EMP BENE HLTH - FIRE (5608)	5,843,550	7,356,798	7,648,229	6,176,674
EMP BENE HLTH - POLICE (5609)	6,182,808	5,444,010	5,467,200	6,378,434
EMP BEN HLTH - CITICARE (5610)	14,573,070	16,072,440	15,099,119	16,509,875
LIAB/EMP BEN - GEN LIAB (5611)	4,537,478	11,576,460	11,547,345	5,816,065
LIAB/EMP BENEFITS - WC (5612)	2,778,887	6,900,624	6,900,624	3,144,413
LIAB/EMPL BEN - ADMIN (5613)	1,301,515	1,496,640	1,399,795	1,498,858
OTHER EMPLOYEE BENEFITS (5614)	1,423,306	2,146,390	2,059,959	2,146,019
LEPC FUND (6060)	89,275	97,400	97,268	103,157
C.C. CRIME CONTROL DIST (9010)	5,313,327	6,165,088	6,072,517	6,432,282
<b>TOTAL</b>	<b>638,118,740</b>	<b>811,354,508</b>	<b>927,241,916</b>	<b>771,431,905</b>

# FY 2013-14 ADOPTED BUDGET EXPENDITURES BY DEPARTMENT (Those which generally contain a full time equivalent)



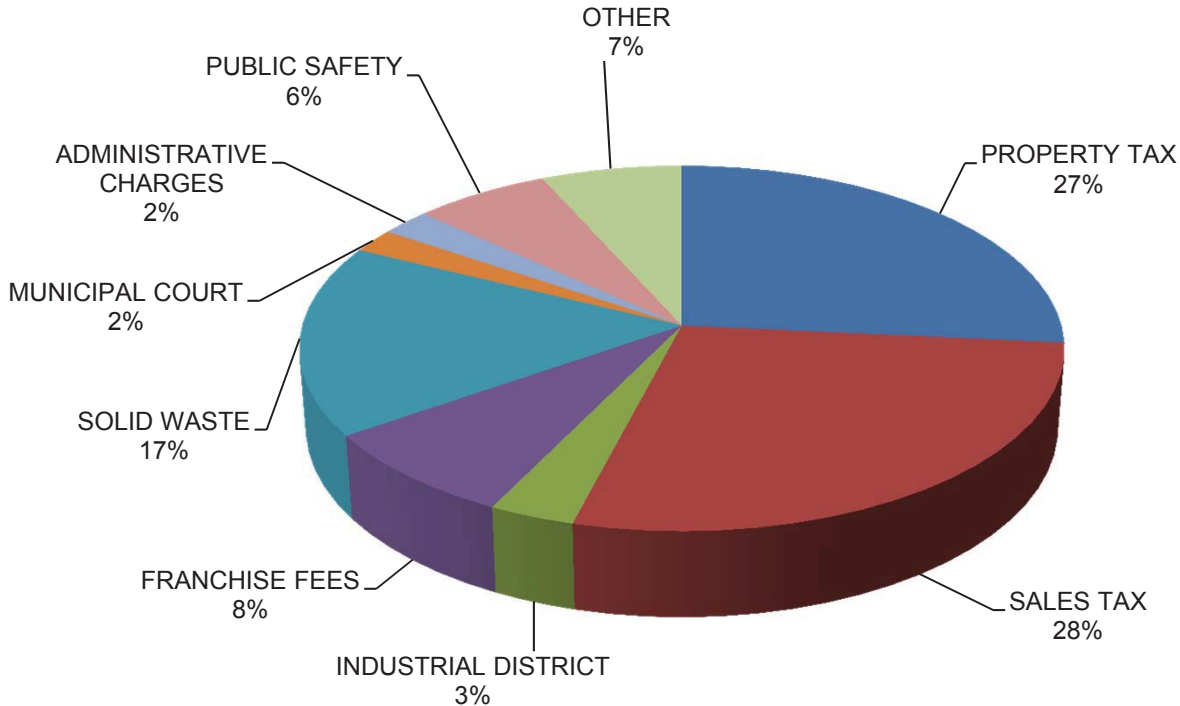


# General Fund



# General Fund

# GENERAL FUND REVENUES



## GENERAL FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Property Taxes	51,835,903	52,882,246	52,767,249	56,380,673
Other Taxes	58,230,216	61,665,143	64,105,531	66,971,611
Franchise Fees	16,622,312	17,290,424	16,933,700	17,088,899
Solid Waste Services	37,861,395	35,813,007	35,854,891	36,070,624
Other Permit License	859,474	889,941	936,047	803,182
Municipal Court Fees	4,350,049	3,872,600	4,865,941	4,540,200
General Government Services	50,176	47,602	48,002	57,740
Health Services	1,122,861	1,152,000	1,158,108	1,163,000
Animal Care Services	179,653	173,715	96,738	183,560
Museum Fees	323,598	347,231	348,031	348,031
Library Services	149,271	190,882	154,485	158,235
Recreation Services	3,050,325	3,197,841	3,193,925	3,267,657
Administrative Charges	4,055,885	5,033,274	5,033,274	5,040,235
Interest on Investments	297,244	458,425	349,261	710,060
Public Safety Services	13,247,127	13,476,607	13,698,625	13,797,672
Intergovernmental Services	2,549,399	2,873,463	2,893,530	1,752,428
Other Revenue	3,546,865	2,594,960	2,614,705	1,040,404
Interfund Contributions	5,338,295	8,315,650	8,335,687	3,454,680
Reimbursement Revenues	0	0	0	0
<b>TOTAL</b>	<b>203,670,048</b>	<b>210,275,010</b>	<b>213,387,729</b>	<b>212,828,891</b>

## SUMMARY OF EXPENDITURES BY ORGANIZATION

Mayor	135,425	156,581	153,779	168,111
City Council	90,738	131,568	129,468	133,015
Legal	2,435,951	2,350,508	2,220,753	2,380,799
City Auditor	257,998	332,870	312,755	393,722
City Manager	1,356,943	1,505,353	1,406,725	1,557,268
City Secretary	739,858	882,381	737,572	590,476
Finance	3,311,294	3,638,062	3,612,223	3,690,942
Office of Management & Budget	660,548	742,002	742,002	1,002,018
Human Resources	1,252,821	1,592,703	1,484,793	1,693,979
Municipal Court - Judicial	906,691	947,685	947,810	1,006,902
Municipal Court - Administration	3,364,467	4,469,946	4,463,716	4,017,313
Museums	1,481,107	1,538,223	1,529,001	1,480,510
Fire	44,861,544	47,336,958	47,375,409	49,545,777
Police	62,624,876	66,493,526	66,435,253	66,455,915
Health Services	2,339,814	2,628,241	2,579,206	2,615,102
Animal Care Services	1,960,498	2,052,142	2,065,662	2,233,366
Library Services	3,630,491	3,755,242	3,602,225	3,758,535
Parks & Recreation	14,379,231	15,368,092	15,276,650	15,653,234
Street Services	10,007,724	0	0	0
Solid Waste Services	24,661,351	23,044,868	23,031,868	25,147,604
Community Development	2,535,423	3,283,396	3,257,483	3,504,776
Engineering Services	5,402,302	3,425,375	3,425,962	3,224,614
Non-Departmental Services	8,283,932	24,053,830	24,584,811	22,574,911
<b>TOTAL</b>	<b>196,681,025</b>	<b>209,729,551</b>	<b>209,375,126</b>	<b>212,828,891</b>



**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	5,771,703		15,449,353	17,886,503
	<b>Reserved for Encumbrances</b>	2,109,284		1,693,956	0
	<b>Reserved for Commitments</b>	21,941,402		19,668,103	22,937,513
	<b>BEGINNING BALANCE</b>	29,822,389		36,811,412	40,824,016
	<b>General Property Taxes</b>				
300010	Advalorem taxes - current	50,419,245	51,282,246	51,282,246	54,880,673
300100	Advalorem taxes - delinquent	776,813	900,000	950,000	950,000
300200	Penalties & Interest on taxes	639,845	700,000	535,003	550,000
	<b>Total Property Taxes</b>	51,835,903	52,882,246	52,767,249	56,380,673
	<b>Other Taxes</b>				
300300	Industrial District - In-lieu	6,127,418	6,303,113	6,900,000	6,900,000
300350	Other payments in lieu of tax	102,236	0	0	0
300450	Sp Inventory Tax Escrow Refund	94,087	100,000	100,000	100,000
300600	City sales tax	50,686,799	54,056,499	55,900,000	58,695,000
300700	Liquor by the drink tax	898,428	915,228	915,228	978,555
300800	Bingo tax	297,862	273,031	273,031	280,784
300970	Housing Authority - lieu of ta	23,386	17,272	17,272	17,272
	<b>Total Other Taxes</b>	58,230,216	61,665,143	64,105,531	66,971,611
	<b>Franchise Fees</b>				
300900	Electric franchise - CPL	9,512,531	9,817,793	9,776,000	9,873,694
300910	Electric franchise-Nueces Coop	252,642	412,000	300,000	320,000
300920	Telecommunications fees	3,437,668	3,703,719	3,334,500	3,267,800
300940	CATV franchise	3,372,801	3,307,712	3,474,000	3,578,205
300960	Taxicab franchises	45,470	48,000	48,000	48,000
300980	AT&T ROW lease fee	1,200	1,200	1,200	1,200
	<b>Total Franchise Fees</b>	16,622,312	17,290,424	16,933,700	17,088,899
	<b>Solid Waste Services</b>				
300942	MSW SS Charge - BFI	2,608,347	1,894,513	1,914,513	1,914,513
300943	MSW SS Charge-CC Disposal	718,058	673,405	713,405	713,405
300944	MSW SS Chg-TrailrTrsh/SkidOKan	18,671	40,100	24,100	24,100
300945	MSW SS Charge-Captain Hook	4,395	7,983	6,383	6,383
300947	MSW SS Charges-Misc Vendors	212,674	157,493	157,493	157,493
300948	MSW SS Charge-Absolute Industr	219,591	236,623	225,423	225,423
300949	MSW SS Charges - Dawson	55,687	79,347	49,347	49,347
309250	Residential	15,993,289	15,800,000	15,821,210	15,916,137
309260	Commercial and industrial	1,796,798	1,760,000	1,760,000	1,770,560
309270	MSW Service Charge-util billgs	3,511,801	3,460,000	3,460,000	3,481,325
309300	Refuse disposal charges	1,754,366	1,754,336	1,754,336	1,754,336
309301	Refuse disposal charges-BFI	4,051,717	4,006,500	4,006,500	4,006,500
309302	Refuse disposal ch-CC Disposal	1,190,231	1,040,272	1,100,272	1,100,272
309303	Refuse disp-TrailrTrsh/SkidOKn	119,628	103,875	103,875	103,875
309304	Refuse disposal - Captain Hook	18,369	24,000	12,000	12,000
309306	Refuse disposal-Misc vendors	989,173	965,000	925,000	925,000
309308	Refuse disposal - Dawson	285,283	215,410	240,000	240,000
309309	Refuse Disposal-Absolute Waste	704,123	534,149	564,149	564,149
309320	Refuse collection permits	13,179	16,000	14,000	14,000
309330	Special debris pickup	377,260	325,000	205,000	265,000
309331	SW-Mulch	9,043	15,000	12,000	12,000
309338	SW-Brush-Misc Vendors	59,628	20,000	20,000	20,000
309340	Recycling	1,130,314	800,000	830,000	854,900
309341	Recycling collection fee	1,049,924	960,000	960,000	965,760
309342	Recycling bank svc charge	727,010	683,000	693,000	696,699
309343	Recycling bank incentive fee	242,843	241,000	241,000	242,446
309345	Recycling containers	(6)	0	(16)	0
309360	Unsecured load-Solid Waste	0	0	41,900	35,000
	<b>Total Solid Waste Services</b>	37,861,395	35,813,007	35,854,891	36,070,624

**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Other Permits &amp; Licenses</b>					
301310	Amusement licenses	17,854	15,664	15,664	18,735
301315	Pipeline-application fees	3,000	0	0	0
301316	Pipeline-license fees	42,664	38,164	38,164	38,164
301340	Auto wrecker permits	14,650	15,000	15,000	17,000
301345	Taxi Driver Permits	5,610	5,000	5,000	5,000
301600	Other business lic & permits	18,260	42,433	23,433	21,433
302090	Occupancy of public R-O-W	21,783	24,000	24,000	0
302200	Vacant Bldg Re-inspection Fee	200	600	0	0
302330	Street blockage permits	6,682	5,200	5,200	0
302340	Banner permits	575	610	610	0
302350	Special event permits	850	48,570	50,070	850
302360	Beach Parking Permits	624,883	625,000	680,000	650,000
309400	Pet licenses	85,233	65,000	65,000	36,000
309411	Adopt a Kennel fees	175	200	200	1,000
309415	Microchipping fees	12,580	2,000	10,956	12,500
309610	Ambulance permits	4,476	2,500	2,750	2,500
	<b>Total Permits &amp; Licenses</b>	<b>859,474</b>	<b>889,941</b>	<b>936,047</b>	<b>803,182</b>
<b>Municipal Court</b>					
329000	Moving vehicle fines	2,329,836	2,175,000	2,479,595	2,331,000
329010	Parking fines	200,506	50,000	235,508	194,000
329020	General fines	732,474	625,000	947,173	954,000
329030	Officers fees	136,835	115,500	153,257	141,000
329040	Uniform traffic act fines	55,898	38,500	77,279	69,000
329050	Warrant fees	145,279	154,000	152,663	138,000
329060	School crossing guard program	36,868	38,500	57,592	52,000
329070	Muni Court state fee discount	182,783	115,500	202,075	150,000
329071	Muni Ct Time Pay Fee-Court	16,957	9,600	15,782	11,000
329072	Muni Ct Time Pay Fee-City	67,828	38,500	63,128	46,000
329090	Failure to appear revenue	321,610	385,000	341,307	313,000
329095	Mun Ct-Juvenile Expungement Fe	450	0	840	0
329100	Animal control fines	3,670	11,000	2,737	2,200
329120	Teen court city fees	25	0	0	0
329150	Other court fines	114,392	115,500	130,989	135,000
329160	Municipal court misc revenue	4,637	1,000	6,015	4,000
	<b>Total Municipal Court</b>	<b>4,350,049</b>	<b>3,872,600</b>	<b>4,865,941</b>	<b>4,540,200</b>
<b>General Government Service</b>					
308310	Platting fees	0	0	0	0
308350	Attorney fees - demolition lie	43,089	44,386	44,386	55,170
308390	Sale of City publications	1,409	300	300	300
308440	Nonprofit registration fees	660	916	916	770
308450	Candidate filing fees	900	2,000	1,200	0
308460	Dog track admission fees	4,119	0	1,200	1,500
	<b>Total General Government Service</b>	<b>50,176</b>	<b>47,602</b>	<b>48,002</b>	<b>57,740</b>
<b>Health Services</b>					
306984	TB/PC Fees	0	0	108	0
309580	Swimming pool inspections	38,467	37,000	37,000	37,000
309590	Food service permits	615,120	600,000	605,000	610,000
309615	Vital records office sales	10,758	9,000	10,000	10,000
309620	Vital statistics fees	425,557	480,000	480,000	480,000
309621	Vital records retention fee	17,925	17,000	17,000	17,000
309625	Child Care Facilities Fees	15,035	9,000	9,000	9,000
	<b>Total Health Services</b>	<b>1,122,861</b>	<b>1,152,000</b>	<b>1,158,108</b>	<b>1,163,000</b>

**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Animal Care Services</b>					
307200	S/N Dog Spay	23,478	27,000	660	11,880
307201	S/N Cat Spay	8,615	16,000	2,243	4,200
307202	S/N Dog Neuter	12,970	20,000	900	8,100
307203	S/N Cat Neuter	3,020	6,200	803	1,200
307204	S/N Rabies	14,512	19,000	9,984	17,280
307205	S/N Parvo/Dist	12,162	17,000	8,387	17,280
307206	S/N FVRCP	4,006	7,600	3,011	1,920
307207	Adpt Dog Spay	495	500	0	0
307208	Adpt Cat Spay	175	150	0	0
307209	Adpt Dog Neuter	65	65	0	0
307210	Adpt Cat Neuter	40	50	0	0
307211	Adpt Rabies	205	200	0	0
307212	Adpt Parvo/Dist	104	100	0	0
307213	Adpt FVRCP	72	100	0	0
309413	Animal Control Adoption Fees	0	0	0	36,750
309416	Deceased Animal Pick-Up	0	0	0	250
309420	Animal pound fees & handling c	63,376	39,000	50,000	41,920
309430	Animal trap fees	178	0	0	0
309440	Shipping fees - lab	200	250	250	200
309465	S/N Kennel Cough (Bordetella)	0	0	0	1,920
309466	Bite Case Boarding Fees	0	0	0	20,160
309550	Pest Control Services	2,680	0	0	0
309560	Pest control - interfund servi	33,300	20,500	20,500	20,500
<b>Total Animal Care Services</b>		<b>179,653</b>	<b>173,715</b>	<b>96,738</b>	<b>183,560</b>
<b>Museum</b>					
303020	School Dist-museum ed prog	22,000	22,000	22,000	22,000
308471	Museum - admission fees	128,218	165,444	165,444	165,444
308480	Museum facilty rental & related	25,354	16,507	16,507	16,507
308491	Education group programs	705	991	991	991
308492	Parties and recitals	7,890	8,128	8,128	8,128
308493	Classes and workshops	1,125	0	800	800
308500	Museum - McGregor reprod fees	10,268	9,672	9,672	9,672
308550	Columbus Ships-Admissions	128,038	124,489	124,489	124,489
<b>Total Museum</b>		<b>323,598</b>	<b>347,231</b>	<b>348,031</b>	<b>348,031</b>
<b>Library Services</b>					
309700	Library fines	91,730	120,471	92,842	92,842
309715	Interlibrary Loan Fees	(23)	0	763	763
309720	Lost book charges	9,298	14,902	9,501	9,501
309740	Copy machine sales	31,781	37,375	28,031	31,781
309760	Other library revenue	15,667	18,134	19,082	19,082
309780	Library book sales	819	0	4,267	4,267
<b>Total Library Services</b>		<b>149,271</b>	<b>190,882</b>	<b>154,485</b>	<b>158,235</b>
<b>Recreation Services</b>					
<b>Pools:</b>					
310000	Swimming Pools	161,684	210,562	210,651	210,000
310150	Swimming instruction fees	109,996	101,249	101,157	102,000
<b>Subtotal</b>		<b>271,680</b>	<b>311,811</b>	<b>311,808</b>	<b>312,000</b>
<b>Tennis:</b>					
309800	HEB Tennis Center	20,192	33,599	20,250	25,199
309804	HEB Tennis Ctr pro shop sales	9,474	12,000	12,036	9,000
309900	Al Kruse Tennis Center	18,503	20,534	18,900	15,400
309904	Al Kruse Tennis Ctr pro shop	5,049	5,133	5,150	3,850
<b>Subtotal</b>		<b>53,219</b>	<b>71,266</b>	<b>56,336</b>	<b>53,449</b>

**GENERAL FUND (1020)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>Other Recreation Revenue:</b>					
306580	Class Instruction Fees	9,132	17,000	8,004	20,616
306594	Center Rentals	33,393	42,000	31,072	32,000
310300	Athletic events	126,388	126,600	128,430	138,460
310400	Athletic rentals	19,132	19,795	24,735	29,935
310410	Athletic instruction fees	58,116	36,478	37,877	42,864
310600	Recreation center rentals	7,726	6,680	6,705	6,825
310610	Recreation instruction fees	66,728	49,290	52,173	53,940
310800	Latchkey	2,318,653	2,457,422	2,484,372	2,511,082
310801	Latchkey instruction fees	350	0	0	0
311520	Heritage Park revenues	262	2,000	1,724	2,140
312010	Tourist district rentals	7,431	7,500	9,932	11,046
312020	Camping permit fees	58	2,500	2,550	2,550
312030	Other recreation revenue	49,506	26,000	20,445	22,750
343697	Buc Days / Bayfest	28,553	21,500	17,762	28,000
	<b>Subtotal</b>	<b>2,725,426</b>	<b>2,814,765</b>	<b>2,825,781</b>	<b>2,902,208</b>
	<b>Total Recreation Services</b>	<b>3,050,325</b>	<b>3,197,841</b>	<b>3,193,925</b>	<b>3,267,657</b>
<b>Adminstrative Charges</b>					
350000	Adm svc chg-Visitor Fac Fund	130,572	128,292	128,292	142,971
350020	Adm svc chg-Reinv Zone Fd	53,311	28,512	28,512	26,310
350030	Adm svc chg-Gas Division	468,576	670,380	670,380	572,418
350040	Adm svc chg-Wastewater Div	804,696	1,081,680	1,081,680	1,327,934
350050	Adm svc chg-Water Division	1,285,068	1,779,552	1,779,552	1,828,749
350060	Adm svc chg-Stormwater	461,148	619,944	619,944	537,776
350070	Adm svc chg-Airport Fd	235,812	288,096	288,096	254,649
350090	Adm svc chg-Golf Fd	0	0	0	4,943
350110	Adm svc chg-Marina Fd	53,124	86,826	86,826	50,995
350170	Admin svc charge-Devlp Svc Fd	392,064	253,992	253,992	197,490
350300	Indirect cost recovery-grants	171,514	96,000	96,000	96,000
	<b>Total Adminstrative Charges</b>	<b>4,055,885</b>	<b>5,033,274</b>	<b>5,033,274</b>	<b>5,040,235</b>
<b>Interest on Investments</b>					
340900	Interest on investments	167,096	125,000	158,565	158,532
340995	Net Inc/Dec in FV of Investmen	(3,102)	0	0	0
341000	Interest earned-other than inv	132,423	333,425	190,696	551,528
341020	Interest earned-interfund borr	658	0	0	0
341160	Interest on Interfund loans	169	0	0	0
	<b>Total Interest on Investments</b>	<b>297,244</b>	<b>458,425</b>	<b>349,261</b>	<b>710,060</b>
<b>Public Safety Services</b>					
303065	Kingsville Police Dept-CAD/RMS	15,000	15,000	15,000	0
304466	Sexual Assault Exam	86,111	112,000	128,436	130,000
304611	Drug test reimbursements	11,063	0	21,572	20,000
308700	Police towing & storage charge	1,141,693	950,000	1,267,551	1,200,000
308705	Vehicle impd cert mail recover	69,897	75,000	70,320	75,000
308710	Police accident reports	76,432	75,000	79,389	76,000
308715	Police Security Services	73,054	25,000	80,000	85,000
308720	Proceeds of auction - abandone	679,697	850,000	915,064	915,000
308725	DWI Video Taping	1,675	1,000	1,515	1,600
308730	Parking meter collections	215,882	582,128	238,825	275,000
308731	Civil parking citations	73,217	500,000	100,000	175,000
308740	Police open record requests	5,013	5,000	5,254	5,000
308750	Police subpoenas	1,893	500	1,215	1,500
308760	Fingerprinting fees	4,071	9,500	4,000	4,500
308765	Customs/FBI	118,366	194,000	194,000	165,000
308770	Alarm system permits and servi	452,460	800,000	494,495	500,000
308771	Metal recycling permits	3,500.00	0	0	0
308800	800 MHz radio - interdepart	339,132	342,072	342,072	350,000
308810	800 MHz radio - outside city	186,653	190,150	190,150	200,000
308850	911 Wireless Service Revenue	1,442,929	1,386,677	1,500,000	1,500,000
308851	911 Wireline Service Revenue	1,478,540	1,540,708	1,500,000	1,500,000
308860	C.A.D. calls	904	300	2,694	600

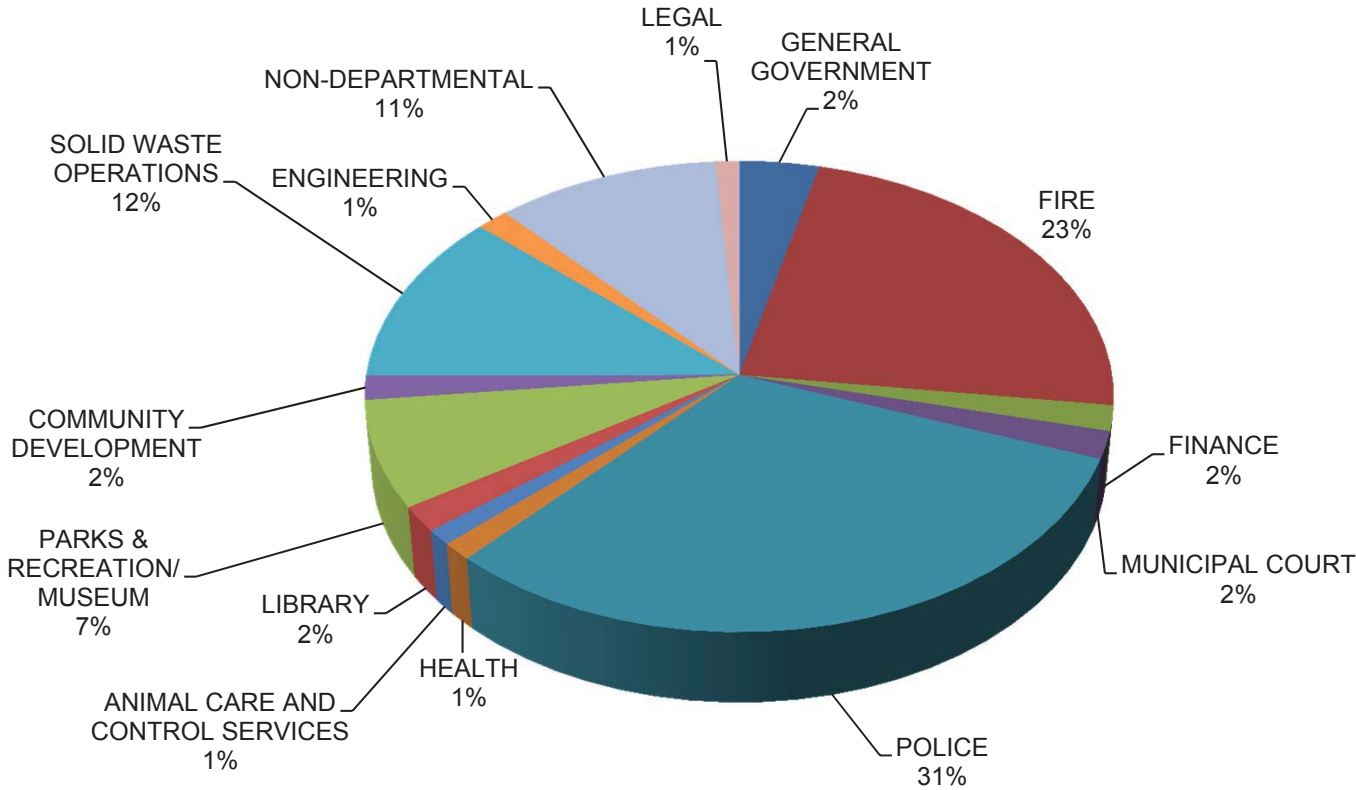
**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
308880	Restitution	4,947	0	735	0
308900	Fire prevention permits	264,801	225,000	225,000	225,000
308910	Hazmat response calls	22,090	5,000	1,000	1,000
308915	Safety Education Revenues	1,375	1,800	1,000	1,000
308920	Fire hydrant maintenance	327,472	327,472	327,472	327,472
308925	Honor Guard	500	500	0	0
308930	Fire service - outside city li	30,517	0	0	0
308935	Emerg Mgmt Alert Sys Fees	0	14,800	14,630	12,000
308950	Pipeline reporting administrat	44,325	45,000	45,000	45,000
321000	Emergency calls	6,056,790	5,200,000	5,900,000	5,995,000
321020	Nueces County OCL charges	0	3,000	20,776	0
327210	Radio system participation	3,095	0	0	0
329061	Schl Crssg Gd Pgm-Cvl Citation	14,035	0	11,460	12,000
	<b>Total Public Safety Services</b>	<b>13,247,127</b>	<b>13,476,607</b>	<b>13,698,625</b>	<b>13,797,672</b>
	<b>Intergovernmental</b>				
303010	St of Tex-expressway lighting	161,613	204,000	204,000	204,000
303022	Crossing Guards	7,670	27,670	30,000	30,000
303030	Nueces County - Health Admin	150,330	196,928	196,928	196,928
303035	Nueces County-Metrocom	1,080,509	1,067,649	1,067,649	1,100,000
303070	RTA-street services contributi	1,089,612	1,089,612	1,089,612	0
303510	GLO-beach cleaning	0	45,000	62,737	40,000
305710	EEOC contribution	26,450	57,400	57,400	60,000
305715	HUD Intrim Agreemnt Reim/Grnts	0	116,820	116,820	121,500
327300	Engineering svcs-other govts	122	0	0	0
327301	Engineering svcs-CIP projects	23,759	45,589	45,589	0
327302	Engineering svcs-interdept	9,334	22,794	22,794	0
	<b>Total Intergovernmental</b>	<b>2,549,399</b>	<b>2,873,463</b>	<b>2,893,530</b>	<b>1,752,428</b>
	<b>Other Revenues</b>				
303011	Port of CC-Bridge lighting	2,478	0	1,021	3,000
303080	RTA - bus advertising revenues	45,239	20,000	20,000	0
305700	FEMA-contrib to emergency mgt	0	70,000	70,000	70,000
308722	Proceeds of auction-online	11,760	18,000	12,691	14,000
309280	Recovery of charged off accoun	15,272	0	1,267	0
311950	Naming Rights Revenue	180,000	180,000	180,000	180,000
320360	Automated teller machines	1,100	1,200	1,200	1,200
320500	Parking lot	1,615	0	0	0
324220	Late fees on returned check pa	180	1,227	1,227	180
329200	Graffiti Control	2,287	0	0	0
340000	Contributions and donations	111,764	116,801	106,561	106,377
340008	Time Warner-Public Access Equi	3,500	3,500	3,500	3,500
343300	Recovery on damage claims	0	125,000	8,295	100,000
343400	Property rentals	162,782	200,098	296,098	81,000
343535	Convenience Fee	0	0	0	0
343550	Demolition liens and accounts	100,221	100,000	100,000	100,000
343560	Returned check revenue	30	2,486	0	0
343590	Sale of scrap/city property	278,405	92,922	92,922	90,000
343610	Adminstrative Processing Chrg	14,641	17,568	18,193	17,275
343630	Copy sales	4,776	6,500	6,500	4,300
343650	Purchase discounts	254,391	145,000	208,302	175,000
343660	Vending machines sales	3,875	4,572	4,572	4,572
343680	Forfeited plans deposits	14,442	3,000	3,000	0
343690	Subdivision street light parts	30,433	25,000	25,257	50,000
343700	Claim settlements	250,000	0	0	0
344000	Miscellaneous	39,035	51,587	43,598	40,000
344110	Speed humps	9,375	10,500	10,500	0
344120	Street division charges	902,941	679,000	659,288	0
344121	Street recovery fees	901,947	721,000	740,712	0
344320	Park and Recreation cost recov	204,375	0	0	0
	<b>Total Other Revenues</b>	<b>3,546,865</b>	<b>2,594,960</b>	<b>2,614,705</b>	<b>1,040,404</b>

**GENERAL FUND (1020)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Interfund Charges</b>					
344170	Traffic Engineering cost recov	7,476	6,000	0	0
344220	Cost Recovery - CIP	222,391	200,000	200,000	968,733
344270	Finance cost recovery - CIP	500,357	613,967	613,967	0
344290	Human Relations cost rcvry CIP	1,765	35,000	35,000	0
344400	Interdepartmental Services	3,861,300	2,156,192	2,182,230	2,378,161
350350	Indirect cost recovery-CCCIC	9,377	3,500	3,500	3,500
350400	Transf fr General Liab Fd	0	3,839,947	3,839,947	0
350415	Transf fr Workman's Comp	0	1,461,043	1,461,043	0
350420	Transf fr Maint Svc Fd-overchg	157,269	0	0	0
352400	Transfer fr Water Division	0	0	0	104,285
352520	Transfer from Other Funds	578,360	0	0	0
<b>Total Interfund Charges</b>		5,338,295	8,315,650	8,335,687	3,454,680
<b>Reimbursements</b>					
<b>Total Reimbursements</b>		0	0	0	0
<b>Total Revenues &amp; Interfund Charges</b>		203,670,048	210,275,010	213,387,729	212,828,891
<b>Total Funds Available</b>		233,492,437	210,275,010	250,199,141	253,652,906

# GENERAL FUND EXPENDITURES



**GENERAL FUND (1020)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>General Government</b>					
10001	<b>Mayor</b>	135,425	156,581	153,779	168,111
10010	<b>City Council</b>	90,738	131,568	129,468	133,015
<b>Legal</b>					
10500	City Attorney	2,022,915	1,912,968	1,787,194	1,915,689
11450	Human Relations	300,351	270,024	266,973	284,120
11451	Human Relations Fair Housing	58,258	75,617	75,145	86,584
11452	ADA Compliance	54,427	91,899	91,442	94,406
	<b>Legal</b>	<b>2,435,951</b>	<b>2,350,508</b>	<b>2,220,753</b>	<b>2,380,799</b>
10300	<b>City Auditor</b>	257,998	332,870	312,755	393,722
<b>City Manager</b>					
10100	City Manager's Office	515,039	515,186	474,692	557,154
10150	ACM Safety, Health & Neighborh	208,961	203,386	194,824	197,126
10250	Intergovernmental Relations	146,910	352,761	302,036	361,641
10260	ACM Gen'l Govt & Ops Support	191,771	195,506	195,506	203,952
10265	Clean City Initiatives	34,589	0	0	0
10270	Economic Development Office	303	0	0	0
11470	Public Information	259,370	238,514	239,667	237,395
	<b>City Manager</b>	<b>1,356,943</b>	<b>1,505,353</b>	<b>1,406,725</b>	<b>1,557,268</b>
10020	<b>City Secretary</b>	739,858	882,381	737,572	590,476
<b>Finance</b>					
10700	Director of Finance	255,157	355,524	355,524	379,538
10751	Accounting Operations	2,061,435	2,420,012	2,420,102	2,422,042
10830	Cash Management	235,855	222,770	223,040	293,046
10840	Central Cashiering	758,846	639,756	613,556	596,317
	<b>Finance</b>	<b>3,311,294</b>	<b>3,638,062</b>	<b>3,612,223</b>	<b>3,690,942</b>
<b>Office of Management &amp; Budget</b>					
11000	Management & Budget	513,475	575,615	575,615	825,794
11010	Capital Budgeting	147,074	166,387	166,387	176,224
	<b>Office of Management &amp; Budget</b>	<b>660,548</b>	<b>742,002</b>	<b>742,002</b>	<b>1,002,018</b>
<b>Human Resources</b>					
11400	Human Resources	1,063,576	1,334,785	1,239,090	1,276,876
11415	Training	189,245	257,918	245,703	417,104
	<b>Human Resources</b>	<b>1,252,821</b>	<b>1,592,703</b>	<b>1,484,793</b>	<b>1,693,979</b>
10400	Municipal Court - Judicial	906,691	947,685	947,810	1,006,902
<b>Municipal Court - Administration</b>					
10420	Detention Facility	1,094,978	1,198,776	1,198,820	1,303,139
10440	Municipal Court - Administration	1,837,772	2,801,313	2,795,876	2,147,180
10475	Muni-Ct City Marshals	421,717	469,857	469,019	566,994
13670	Volunteer Center	10,000	0	0	0
	<b>Municipal Court - Administration</b>	<b>3,364,467</b>	<b>4,469,946</b>	<b>4,463,716</b>	<b>4,017,313</b>
<b>Museums</b>					
13490	Corpus Christi Museum	1,341,112	1,400,361	1,391,139	1,342,336
13493	Columbus Ships	139,994	137,862	137,862	138,174
	<b>Museums</b>	<b>1,481,107</b>	<b>1,538,223</b>	<b>1,529,001</b>	<b>1,480,510</b>
<b>Total General Government</b>		<b>15,993,839</b>	<b>18,287,882</b>	<b>17,740,597</b>	<b>18,115,056</b>



**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Public Safety</b>					
<b>Fire</b>					
11950	Emergency Management	273,176	447,350	457,648	452,654
12000	Fire Administration	948,742	1,089,207	1,055,241	1,045,361
12010	Fire Stations	37,737,295	38,688,348	39,740,516	40,544,435
12015	Fire Safety Education	3,838	6,000	6,000	6,000
12020	Fire Prevention	1,525,567	1,610,622	1,581,587	1,595,048
12025	Honor Guard	193	4,150	4,150	4,000
12030	Fire Training	721,007	2,194,882	946,603	1,743,165
12040	Fire Communications	313,867	278,997	196,334	247,126
12050	Fire Apparatus & Shop	814,176	728,937	962,383	885,597
12080	Fire Support Services	734,065	773,393	741,845	1,111,495
35100	City Ambulance Operations	1,789,618	1,515,071	1,683,101	1,910,897
	<b>Fire</b>	<b>44,861,544</b>	<b>47,336,958</b>	<b>47,375,409</b>	<b>49,545,777</b>
<b>Police</b>					
11700	Police Administration	3,136,883	3,435,017	3,455,517	3,415,239
11720	Criminal Investigation	5,992,504	6,283,117	6,311,653	6,429,823
11730	Narcotics/Vice Investigations	3,248,757	3,390,001	3,286,957	3,386,979
11740	Uniform Division	35,370,035	36,516,795	36,800,075	37,440,688
11750	Central Information	1,358,846	1,514,547	1,461,001	1,530,652
11770	Vehicle Pound Operation	1,122,926	1,042,460	999,647	1,120,821
11780	Forensics Services Division	1,225,641	1,354,400	1,308,444	1,407,071
11790	Police Training	1,594,248	1,723,575	1,707,446	1,660,999
11800	MetroCom	4,641,086	4,916,587	4,872,901	5,047,262
11801	Police Computer Support	731,713	2,140,796	2,076,296	691,403
11802	9-1-1 Call Delivery Wireline	327,305	392,256	391,690	388,328
11803	9-1-1 Call Delivery Wireless	271,542	227,255	275,255	275,255
11830	Criminal Intelligence	1,088,662	1,038,767	1,096,136	1,126,163
11850	School Crossing Guards	321,877	207,941	206,469	210,478
11860	Parking Control	529,785	593,042	569,235	541,891
11870	Police Building Maint & Oper	1,288,664	1,354,881	1,254,440	1,421,170
11880	Beach Safety	159,209	151,150	151,150	151,964
11885	Police Special Events Overtime	151,315	146,940	146,940	147,731
60035	Transf-Police Grants Csh Match	63,877	64,000	64,000	62,000
	<b>Police</b>	<b>62,624,876</b>	<b>66,493,526</b>	<b>66,435,253</b>	<b>66,455,915</b>
	<b>Total Public Safety</b>	<b>107,486,419</b>	<b>113,830,484</b>	<b>113,810,661</b>	<b>116,001,693</b>
<b>Health Services</b>					
12600	Health Administration	794,835	861,208	852,004	842,307
12610	Health Office Building	404,076	343,771	350,053	356,443
12615	TB Clinic - Health Department	14,598	77,583	65,377	77,957
12630	Vital Statistics	124,836	145,522	145,269	140,658
12640	Environmental Health Inspect	379,113	428,634	418,428	426,665
12650	STD Clinic	109,040	122,068	123,111	114,453
12660	Immunization	140,515	140,628	141,928	149,182
12690	Nursing Health Svc	223,006	351,649	334,957	348,917
12700	Laboratory	149,795	157,178	148,078	158,521
	<b>Health Services</b>	<b>2,339,814</b>	<b>2,628,241</b>	<b>2,579,206</b>	<b>2,615,102</b>
<b>Animal Care Services</b>					
12670	Vector Control	149,091	0	0	0
12680	Animal Control	1,612,478	1,797,532	1,814,472	1,974,010
12681	Low Cost Spay Neuter Clinic	198,929	254,611	251,190	259,356
	<b>Animal Care Services</b>	<b>1,960,498</b>	<b>2,052,142</b>	<b>2,065,662</b>	<b>2,233,366</b>

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Library Services</b>					
12800	Central Library	1,751,415	1,744,691	1,744,705	1,744,896
12810	Anita & WT Neyland Public Libr	400,358	475,329	409,667	448,582
12820	Ben F McDonald Public Library	401,902	433,396	406,103	412,305
12830	Owen Hopkins Public Library	410,515	387,004	348,372	397,930
12840	Janet F. Harte Public Library	350,152	351,964	332,360	356,922
12850	Dr C P Garcia Public Library	316,150	362,859	361,019	397,901
	<b>Library Services</b>	3,630,491	3,755,242	3,602,225	3,758,535
<b>Parks &amp; Recreation</b>					
12070	Life Guarding/First Response	430,649	518,429	518,344	506,306
12480	Beach Maintenance/Safety	3,685	3,950	3,950	9,278
12900	Office of Director	718,074	758,435	718,116	881,872
12910	Park Operations	3,790,201	4,076,860	4,086,610	3,654,059
12915	Tourist District	992,066	1,071,804	1,071,804	1,211,762
12920	Park Construction	863,847	700,178	700,178	704,950
12921	Oso Bay Learning Center	0	97,592	97,592	97,882
12940	Beach Operations	1,039,450	1,169,877	1,176,614	1,362,064
12950	Beach Parking Permits	140,348	205,706	205,629	172,563
13005	Program Services Admin	458,264	467,266	466,208	478,649
13022	Oso Recreation Center	86,974	102,331	100,635	99,555
13023	Lindale Recreation Center	123,637	131,629	129,840	135,858
13025	Oak Park Recreation Center	23,895	23,500	23,442	23,500
13026	Joe Garza Recreation Center	53,737	53,781	54,225	61,309
13028	Coles Recreation Center	56,943	58,294	58,018	53,907
13030	Senior Community Services	1,144,808	1,182,377	1,162,998	1,264,519
13041	Athletics Operations	620,098	624,974	620,484	651,915
13105	Aquatics Programs	632,979	537,993	537,819	540,487
13111	Aquatics Instruction	76,750	140,271	140,254	140,271
13115	Aquatics Maint & Facilities	293,121	267,025	266,937	267,614
13127	Natatorium Pool	142,263	150,532	150,532	150,532
13210	HEB Tennis Centers Operations	163,438	196,267	186,295	202,603
13222	Al Kruse Tennis Ctr Operations	61,641	63,300	63,299	63,300
13405	Latchkey Operations	2,147,631	2,462,973	2,434,636	2,602,553
13700	Cultural Services	180,632	146,672	146,116	159,852
13825	Arts Subgranting	5,902	0	0	0
60031	Trans for Sr Community Service	128,200	156,076	156,076	156,076
	<b>Parks &amp; Recreation</b>	14,379,231	15,368,092	15,276,650	15,653,234
<b>Street Services</b>					
12400	Street Office & Yard	824,160	0	0	0
12410	Street Reconstruction	3,153,632	0	0	0
12420	Street Utility Cut Repairs	554,665	0	0	0
12430	Asphalt Maintenance	5,475,267	0	0	0
	<b>Street Services</b>	10,007,724	0	0	0
<b>SolidWst</b>					
12500	Solid Waste Administration	974,660	1,254,343	1,254,343	1,173,264
12504	JC Elliott Transfer Station	2,818,365	2,246,436	2,171,436	2,412,423
12506	Cefe Valenzuela Landfill Oper	7,268,853	6,411,157	6,436,157	7,604,879
12510	Refuse Collection	8,642,620	9,311,425	9,311,425	9,721,603
12511	Brush Collection	3,158,823	2,552,599	2,627,599	2,783,968
12520	Refuse Disposal	1,417,122	706,055	706,055	1,049,790
12530	Elliott Closure/Postclosur exp	136,944	307,228	269,228	137,200
13870	Graffiti Clean-up Project	243,964	255,624	255,624	264,478
	<b>SolidWst</b>	24,661,351	23,044,868	23,031,868	25,147,604

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Development Services</b>					
<b>Community Development</b>					
11455	Comprehensive Planning	0	881,668	881,668	932,813
11500	Neighborhood Services	1,631,475	1,910,397	1,884,485	2,070,805
60470	Transfer to Developmt Svcs Fund	903,948	491,331	491,331	501,158
<b>Community Development</b>		<u>2,535,423</u>	<u>3,283,396</u>	<u>3,257,483</u>	<u>3,504,776</u>
<b>Engineering Services</b>					
11155	Engineering Support Services	279,072	318,521	313,321	0
12300	Traffic Engineering	521,994	0	0	0
12310	Traffic Signals	971,072	0	167	0
12320	Signs & Markings	771,504	0	0	0
12330	Residential Traffic Manageme	26,429	25,000	25,000	0
12460	Street Lighting	2,818,356	3,081,854	3,087,474	3,184,614
12461	Harbor Bridge Lighting	13,874	0	0	40,000
<b>Engineering Services</b>		<u>5,402,302</u>	<u>3,425,375</u>	<u>3,425,962</u>	<u>3,224,614</u>
<b>Total Development Services</b>		<u>7,937,725</u>	<u>6,708,771</u>	<u>6,683,445</u>	<u>6,729,390</u>
<b>Non-Departmental Expenditures</b>					
<b>Outside Agencies</b>					
10860	NCAD/NC-Administrative	1,496,249	1,250,000	1,250,000	1,250,000
12720	Mental Health	54,000	54,000	54,000	54,000
13850	CCISD Contract	6,525	50,000	50,000	50,000
14660	Major Memberships	80,615	69,360	69,360	100,000
14690	Downtown Management District	127,000	127,242	127,242	150,000
14700	Economic Development	251,040	247,464	247,464	247,331
<b>Outside Agencies</b>		<u>2,015,429</u>	<u>1,798,066</u>	<u>1,798,066</u>	<u>1,851,331</u>
<b>Other Activities</b>					
13620	Coliseum	41,392	5,978	0	0
14715	Schatzel St Parking Lot	2,619	0	0	0
15100	Economic Developmnt Incentives	2,031,352	1,928,583	1,928,583	1,700,000
50010	Uncollectible accounts	740,353	325,000	325,000	325,000
60000	Operating Transfers Out	489,179	14,930,963	14,930,962	0
60040	Transfer to Streets Fund	0	0	0	13,122,021
60130	Transfer to Debt Service	0	240,838	240,838	634,922
60220	Transfer to Public H&S CIP Fd	500,000	0	0	0
60250	Transfer to Street CIP Fund	950,000	553,840	553,840	0
60400	Transfer to Visitor Facilities	180,000	180,000	180,000	180,000
60410	Transfer to Stores Fd	295,452	322,404	322,404	319,308
60420	Transfer to Maint Services Fd	1,038,156	1,038,156	1,758,631	1,038,156
60430	Transfer to MIS Fund	0	80,000	80,000	0
80003	Reserve Appropriations-Gen Fd	0	2,650,001	2,466,488	1,404,173
80005	Reserve for Accrued Pay	0	0	0	2,000,000
<b>Other Activities</b>		<u>6,268,503</u>	<u>22,255,764</u>	<u>22,786,745</u>	<u>20,723,580</u>
<b>Total Non-Departmental Expenditures</b>		<u>8,283,932</u>	<u>24,053,830</u>	<u>24,584,811</u>	<u>22,574,911</u>
<b>TOTAL GENERAL FUND</b>		<u>196,681,025</u>	<u>209,729,551</u>	<u>209,375,126</u>	<u>212,828,891</u>
<b>RESERVED FOR ENCUMBRANCES</b>		1,693,956		0	0
<b>RESERVED FOR COMMITMENTS</b>		19,668,103		22,937,513	23,282,889
<b>UNRESERVED</b>		<u>15,449,353</u>		<u>17,886,503</u>	<u>17,541,127</u>
<b>CLOSING BALANCE</b>		<u>36,811,412</u>		<u>40,824,016</u>	<u>40,824,016</u>

## MAYOR DEPARTMENT SUMMARY

### Mission

The mission of the Mayor's Office is to provide excellent service to the Mayor, citizens and city staff; working in tandem for the best outcome for all.

### Goals

1. Provide improved excellence in service to all citizens.
2. Work positively & effectively with all City departments.
3. Promote the City of Corpus Christi and its mission throughout the state of Texas and at our Nation's Capitol.
4. Promote community and economic development.

### Highlights

1. Average of 96.5 appointments/commitments per month.
2. Process an average of 51 Mayoral requests for appearance forms per month.
3. Assist 360 citizens per month with comments and concerns (via phone and in person).
4. Member of State and Regional Boards: Texas Municipal League, Alliance for Interstate I-69, Gulf Coast Strategic Highway Alliance, Girl Scouts of America South Texas Region, Foster Angels of South Texas.
5. Member of National Committees: United States Conference of Mayors Women Mayor's Committee, United States Conference of Mayors Water Council Committee, National League of Cities.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Miscellaneous	0	0	0	0
General Resources	135,425	156,581	153,779	168,111
<b>TOTAL</b>	<b>135,425</b>	<b>156,581</b>	<b>153,779</b>	<b>168,111</b>
<b>Expenditures:</b>				
Personnel Services	96,503	107,537	107,408	117,597
Material Supplies	1,471	1,165	1,313	975
Contractual Services	2,911	6,219	3,487	4,395
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	3,737	8,588	8,500	15,000
Internal Service Allocations	30,804	33,072	33,072	30,144
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>135,425</b>	<b>156,581</b>	<b>153,779</b>	<b>168,111</b>
<b>Full Time Equivalents:</b>	2	2		2

## CITY COUNCIL DEPARTMENT SUMMARY

### Mission

The City Council shall provide local legislation; determine policies; adopt the City Budget, and oversee the City Manager and his responsibilities to execute the laws and administer the government of the City.

### Goals

1. Pass a policy addressing a Comprehensive Economic Development Plan.
2. Direct staff to oversee Utilities Master Plans/Upgrades.
3. Approve a Comprehensive Street Improvement Plan.

### Highlights

1. Established goals at the retreat.
2. Progress on actionable plan for streets - Passage of street maintenance fee.
3. Strong focus on economic development progress including Schlitterbahn, Destination Bayfront, and Bond 2008.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	90,738	131,568	129,468	133,015
<b>TOTAL</b>	<b>90,738</b>	<b>131,568</b>	<b>129,468</b>	<b>133,015</b>
<b>Expenditures:</b>				
Personnel Services	76,312	95,719	93,619	92,002
Material Supplies	0	0	0	0
Contractual Services	10,082	29,085	29,085	29,085
Other Charges	0	2,000	2,000	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Service Allocations	4,344	4,764	4,764	11,928
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>90,738</b>	<b>131,568</b>	<b>129,468</b>	<b>133,015</b>
<b>Full Time Equivalents:</b>	0	0		0

## CITY ATTORNEY DEPARTMENT SUMMARY

### Mission

The mission of the City Attorney's Office is to provide legal services for the City of Corpus Christi.

### Highlights

1. Reduced the number of lawsuits filed against the City from 25 in FY 2011-2012 to 10 in FY 2012-2013. This decrease is due to a high-performing, internal litigation team zealously defending lawsuits against the City.
2. Decreased total amounts of settlements paid out from \$568,150 in FY2012 to \$215,922 in FY2013 by "triaging" lawsuits as they come in, not paying settlements when the City has no liability, and only paying what is actually owed.
3. By implementing an aggressive collection philosophy and process, the City Attorney's office has collected more than \$400,000 since September 2012, for various departments in the City by aggressively collecting unpaid or underpaid HOT, utilities, industrial district fees, bonds, etc.
4. Became the vanguard law department in the state of Texas. Officials from governmental entities all over the USA have contacted us to follow our lead on ordinances (K2 and smoking paraphernalia, towing, graffiti), graffiti lawsuit, coliseum lawsuit, CCPD consent decree, street user fee ordinance, etc.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Copy sales	4,668	6,500	6,500	4,300
Interdepartmental Services	96,809	0	0	0
General Resources	1,921,437	1,906,468	1,780,694	1,911,389
<b>TOTAL</b>	<b>2,022,915</b>	<b>1,912,968</b>	<b>1,787,194</b>	<b>1,915,689</b>
<b>Expenditures:</b>				
Personnel Services	1,562,560	1,459,215	1,346,690	1,515,609
Material Supplies	39,955	37,536	37,536	38,636
Contractual Services	114,583	88,644	90,310	44,124
Other Charges	192	0	2	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	13,401	33,250	18,332	25,000
Internal Service Allocations	292,224	294,324	294,324	292,320
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>2,022,915</b>	<b>1,912,968</b>	<b>1,787,194</b>	<b>1,915,689</b>
<b>Full Time Equivalents:</b>	<b>23</b>	<b>21</b>		<b>21</b>

## CITY ATTORNEY DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# Preventable vehicle accidents	111	116	158	134
# Workers Compensation claims	580	718	750	845
Worker compensation claims paid	\$644,212	\$937,482	\$1,130,178	\$1,045,307
# Cases tried in Municipal Court	8,400	8,640	7,800	7,800
# Open records requests	1,572	1,560	1,540	1,540
# cases filed against the City	10	25	23	27
# cases where outside counsel was retained	7	6	8	14

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Provide ongoing advice to City officials</b>	To ensure clients receive high quality legal services	% responses to legal requests for documents received within 2 days	97.63	97.78	=100.00
<b>Prepare and review legal documents</b>	To identify and react to any potential adversity or risk to the City	% deadlines met to prepare and review legal documents	98.21	98.62	=100.00
<b>Process public information requests and appeals to Attorney General</b>	To provide our customers with timely, courteous and comprehensive request service	% of public records requests made available < 6 days	100.00	100.00	>= 95.00
<b>Prosecute persons accused of violating state laws and city ordinances</b>	Represent the State of Texas and present a legally sound case against individuals suspected of breaking the law	% increase in conviction rate of misdemeanor crimes	16.80	0.83	>= 5.00
	Represent the State of Texas and present a legally sound case against individuals suspected of breaking the law	Conviction rate on all cases tried in municipal court	86.11	85.71	>= 75.00
<b>Process claims against the City</b>	Keep liability claims to a minimum	% reduction in the number of preventable vehicle accidents	26.11	4.31	>= 5.00
	Minimize workers' compensation claims and costs	% reduction in the number of work related injuries	3.27	18.31	>= 7.00
	Protect the City's assets from catastrophic losses	% reduction in the total paid for lawsuits	25.30	52.35	>= 5.00
<b>Represent the City and City officials in lawsuits</b>	Reduce the costs of defending lawsuits filed against the City	% reduction in the frequency of retaining outside legal counsel for litigation	25.00	(16.67)	>= 2.00
<b>Conduct and enforce a program of non-discrimination within the City</b>	Assist with the ADA master plan team to increase awareness	% of Fair Housing cases closed within 100 days	67.86	45.71	>= 55.00
	Develop quarterly goals on case closures and promote conciliation/mediation process	EEOC Cases closed within 180 days	76.09	78.33	>= 75.00

# HUMAN RELATIONS DEPARTMENT SUMMARY

## Mission

With a goal of “Fostering Diverse and Equitable Environments With Respect and Professionalism”, the Human Relations Division will conduct and enforce a positive program of non-discrimination in Employment, Fair Housing, Public Accommodation, and Compliance with the Americans with Disabilities Act (ADA) within the City of Corpus Christi.

## Highlights

1. Due to a successful 2012 April Fair Housing campaign and thirty-eight outreach events conducted throughout the community, 5% of current 2013 cases were derived from the outreach training. TV and radio PSAs were conducted in English and Spanish and included information from Neighborhood Services HOME program and CDBG programs.
2. Able to meet EEOC contract of resolving fifty-five (55) employment discrimination cases and fifty (50) intakes deferred to the San Antonio district office. The majority of the cases were investigated by one (1) EEOC compliance officer due to unforeseen leave of the second compliance officer.
3. The Human Relations team of 6.75 FTEs (*0.75 FTE is grant funded*), exemplified true meaning of teamwork. In spite of unforeseen leaves of absences, the team pulled together and agreed to be cross trained to meet EEOC and HUD production requirements.
4. Continuity of networking partnerships with community advocacy groups such as Employment Alliance for People with Disabilities, LULAC, NAACP, Center for Independent Living, RTA's Committee on Accessible Transportation, and various state and community agency programs.
5. Facilitated the first annual retreat for the Human Relations Commission, the Committee For People With Disabilities, and the RTA Committee for Accessible Transportation. The three entities are combining their efforts to enhance community awareness on inclusion and equality of all people with or without disabilities.
6. Division's ADA Coordinator received an Exceptional Contributions award from Texas Rehabilitation Action Network for promoting disability awareness.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
EEOC contribution	26,450	57,400	57,400	60,000
HUD Intrim Agreemnt Reim/Grnts	0	116,820	116,820	121,500
Contributions and donations	900	0	0	0
Human Relations cost rcvry CIP	1,765	35,000	35,000	0
General Resources	383,921	228,320	224,339	283,610
<b>TOTAL</b>	<b>413,036</b>	<b>437,540</b>	<b>433,559</b>	<b>465,110</b>
<b>Expenditures:</b>				
Personnel Services	271,789	290,810	289,330	306,883
Material Supplies	3,392	3,268	3,268	3,582
Contractual Services	30,265	55,774	53,274	53,649
Other Charges	30,000	0	0	0
Schools/Seminars/Training	4,894	7,900	7,900	8,500
Internal Service Allocations	72,696	79,788	79,788	92,496
<b>TOTAL</b>	<b>413,036</b>	<b>437,540</b>	<b>433,559</b>	<b>465,110</b>
<b>Full Time Equivalents:</b>	<b>6</b>	<b>6</b>		<b>6</b>

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Conduct and enforce a program of non-discrimination within the City.</b>	Assist with the ADA master plan team to increase awareness	% of Fair Housing cases closed within 100 days	67.86	45.71	>=55.00
	Develop quarterly goals on case closures and promote conciliation/mediation process	EEOC Cases closed within 180 days	76.09	78.33	>=75.00



## CITY AUDITOR DEPARTMENT SUMMARY

### Mission

The City Auditor's Office seeks to assist City Council and citizens in ensuring that our local government is accountable, transparent, and cost effective.

### Goals

1. Conduct audit projects within budgeted time frame.
2. Obtain management concurrence with audit recommendations.
3. Provide consultation services to department management.

### Mission Elements

1. Risk assessment of City functions.
2. Audit programs designed to address areas of highest risk.
3. Evaluations of internal controls.
4. Investigations of allegations of fraud, waste, or abuse.
5. Professional development of audit staff.

### Highlights

1. Completed three audit projects, one special assignment, and multiple cash counts.
2. Provided 27 audit recommendations, all of which were accepted by management.
3. Conducted fraud awareness education during new employee orientation and department safety meetings.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	257,998	332,870	312,755	393,722
<b>TOTAL</b>	<b>257,998</b>	<b>332,870</b>	<b>312,755</b>	<b>393,722</b>
<b>Expenditures:</b>				
Personnel Services	202,729	229,012	208,897	309,831
Material Supplies	30,666	29,000	29,000	3,846
Contractual Services	16,720	46,550	46,550	14,550
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	1,441	13,000	13,000	6,000
Internal Service Allocations	0	13,308	13,308	59,496
Transfer Out	0	0	0	0
Capital Outlay	6,442	2,000	2,000	0
<b>TOTAL</b>	<b>257,998</b>	<b>332,870</b>	<b>312,755</b>	<b>393,722</b>
<b>Full Time Equivalents:</b>	3	4		4

## CITY MANAGER DEPARTMENT SUMMARY

**Note: Includes Public Information budget.**

### Mission

The City Manager's Office provides effective leadership of city administration, advice to the City Council on policy matters, manages city operations, and promotes positive external relationships with the community.

### Goals

1. Reaffirm the ethical foundation of the organization.
2. Institutionalize a sound and effective management process.
3. Set realistic expectations regarding services, and continuously improve organizational performance until Corpus Christi becomes the preeminent benchmark among Texas cities.
4. Make the financial capacity of the City sustainable.
5. Assure that appointed City leadership is capable and strong.

### Mission Elements

1. To coordinate the preparation and distribution of weekly City Council agenda and related materials to the City Council, staff and public.
2. To coordinate City Council requests for information and support services.
3. To assist citizens with the resolution of complaints and requests for services by coordinating with the appropriate department.
4. To manage the effective delivery of services to citizens.
5. To review and direct the operation of all municipal activities and services through the assistance of the Executive Team.

### Highlights

1. FY 2013 Department Business Plans were created, focusing on refining measures and tying plans to goal statements. Refined use of "QuickBase" to monitor plans.
2. City Performance Report (CPR) system was developed, linking goals on Business Plans.
3. Key staff was hired, including ACM of Safety, Health and Neighborhoods, Development Services Director, and Municipal Court
4. Competitive assessment of Solid Waste Services deemed this service to be competitive. Action plan was developed to further improve the department.
5. Citywide Facility and Property Services improvement report and plan were created; established the City's first comprehensive database of all City property and facilities; and generated specific recommendations for optimal organization and management.
6. Performed a 360 degree assessment of Development services with business leaders, peers and staff.
7. Plan for a street maintenance fee was advanced and developed, and an interactive city webpage was created to promote public awareness about the plan.
8. Bond 2012 was approved by the voters and implementation is underway.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
<b>General Resources</b>	1,356,943	1,505,353	1,406,725	1,557,268
<b>TOTAL</b>	1,356,943	1,505,353	1,406,725	1,557,268
<b>Expenditures:</b>				
<b>Personnel Services</b>	996,647	1,031,829	1,010,099	1,119,623
<b>Material Supplies</b>	31,905	12,518	19,633	16,557
<b>Contractual Services</b>	171,983	273,268	248,630	246,943
<b>Other Charges</b>	35	0	0	0
<b>Reserve Appropriations</b>	0	0	0	0
<b>Debt Services</b>	0	0	0	0
<b>Schools/Seminars/Training</b>	19,188	61,931	43,482	44,160
<b>Internal Service Allocations</b>	137,184	125,808	84,882	129,984
<b>Transfer Out</b>	0	0	0	0
<b>Capital Outlay</b>	0	0	0	0
<b>TOTAL</b>	1,356,943	1,505,353	1,406,725	1,557,268
<b>Full Time Equivalents:</b>	8.60	8.60		10.60

## PUBLIC INFORMATION DEPARTMENT SUMMARY

*Note: During FY2013, Public Education and Government Cable Fund #1031 was setup as a Special Revenues Fund.*

### Mission

The mission of the Public Communication Department is to keep the public and employees informed about City programs, policies, events and incidents.

### Highlights

1. City County Communications & Marketing Association (national association) 1<sup>st</sup> place – Citizen Engagement.
2. Increased video programming by over 50% with the addition of 4 new in-house produced programs.
3. Successfully launched new multi-media newsletter integrating video and web.
4. Continue to support key departmental projects despite reduced staffing levels.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	259,370	238,514	374,667	237,395
<b>TOTAL</b>	259,370	238,514	374,667	237,395
<b>Expenditures:</b>				
Personnel Services	166,585	168,688	168,295	179,353
Material Supplies	20,458	8,509	149,416	10,812
Contractual Services	19,373	19,848	15,487	14,318
Schools/Seminars/Training	766	3,789	3,789	2,000
Internal Service Allocations	52,188	37,680	37,680	30,912
<b>TOTAL</b>	259,370	238,514	374,667	237,395
<b>Full Time Equivalents:</b>	2.60	2.60		2.60

## PUBLIC INFORMATION DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# Original video productions	56	50	45	N/A
# New programs on municipal TV channel	66	62	59	N/A

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Disseminate information to the public</b>	Deliver information to the public	% increase in new programming on municipal television channel (Annual)	N/A	53.00	>= 25.00
	Deliver information to the public	% of 24/7 rebroadcast of PEG channels (Annual)	N/A	99.00	>= 95.00
	Deliver information to the public	% of city council meetings broadcast live and replayed (Annual)	100.00	100.00	>= 100.00
	Deliver information to the public	% of news releases resulting in media coverage (Annual)	96.97	96.50	>= 95.00
<b>Disseminate information to City employees</b>	Deliver information to employees	% of citywide email distributions within 24 hours of request (Annual)	N/A	99.00	>= 95.00
<b>Coordinate the public information work of departments</b>	Assist departments with communication resources	% of short-term requests for assistance completed within 72 hours (Annual)	N/A	95.25	>= 95.00
<b>Train City employees in media relations</b>	To increase competency levels of employees making media appearances	# of employee media training classes held annually (Annual)	N/A	5.00	>= 5.00
<b>Serve as the City liaison to the media</b>	Provide news media with a centralized contact for information	% of information provided to news media within 1 hour of initial contact (Annual)	N/A	98.00	>= 95.00

# CITY SECRETARY DEPARTMENT SUMMARY

## Mission

Provide staff support to the City Council; preserve and provide public access to City's official records; act as Parliamentarian for all meetings of the Council and their corporations; coordinate municipal elections; and facilitate the legislative process.

## Goals

1. Successfully conduct City Council Elections.
2. Orient newly elected council members.
3. Coordinate council retreats.
4. Review and recommend improvements to the City's Record Management Program.

## Highlights

1. Successful conduct of November 2012 Elections and installation/orientation of Council Members.
2. Completion of Board Orientation Manual for Board Liaisons.
3. Transition of Council Member Agenda Packets to electronic agenda.
4. Expansion of board and commission recruitment efforts.
5. Back-scanning of Historical Records (Minutes – 23 yrs.; Motions – 5 yrs.; Ordinances – 44 yrs.; Contracts – 6 yrs.).

## Years of Imaged Records

Minutes: 1983 – Current

Motions: 1982 – Current

Ordinances: 1944 – Current

Contracts: 1984 – Current

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Sale of City publications	1,409	300	300	300
Candidate filing fees	900	2,000	2,000	0
Miscellaneous	3,489	0	0	0
General Resources	734,060	880,081	735,272	590,176
<b>TOTAL</b>	<b>739,858</b>	<b>882,381</b>	<b>737,572</b>	<b>590,476</b>
<b>Expenditures:</b>				
Personnel Services	422,268	398,732	406,187	446,108
Material Supplies	14,879	10,000	10,913	10,895
Contractual Services	199,727	369,577	216,400	20,870
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	2,903	5,000	5,000	5,000
Internal Service Allocations	100,080	99,072	99,072	107,604
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>739,858</b>	<b>882,381</b>	<b>737,572</b>	<b>590,476</b>
<b>Full Time Equivalents:</b>	<b>6</b>	<b>6</b>		<b>6</b>

## FINANCE DEPARTMENT SUMMARY

### Mission

The mission of Financial Services is to support City departments in meeting their finance, accounting, and procurement requirements and to support the organization in maintaining the fiscal integrity of the City.

### Highlights

1. Completed the Comprehensive Annual Financial Report for FY 2012 by the January 31st deadline.
2. Received the GFOA Certificate of Achievement for Excellence in Reporting for the Comprehensive Annual Financial Report for the 29th consecutive year.
3. Received the gold designation in the Texas Comptroller Leadership Circle program for financial transparency for the third year in a row.
4. Initiated a new "junior lien" program for the Utility System revenue bonds whereby the City was able to "modernize" its covenants applicable to this debt while at the same time realizing (i) debt service savings by "subordinating" certain of its senior lien Utility System bonds and (ii) lower borrowing costs for new money issues, by not requiring the need to fund a debt service reserve from either a surety policy, from cash on hand, or through the issuance of additional amount of bonds.
5. Refinanced 18 series of bonds for a total net present value savings of over \$46,000,000.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	3,311,294	3,638,062	3,612,223	3,690,942
<b>TOTAL</b>	<b>3,311,294</b>	<b>3,638,062</b>	<b>3,612,223</b>	<b>3,690,942</b>
<b>Expenditures:</b>				
Personnel Services	2,139,778	2,402,085	2,365,640	2,502,740
Material Supplies	25,215	21,100	21,343	23,692
Contractual Services	286,884	386,901	383,650	314,391
Other Charges	139,742	12,600	33,148	13,920
Schools/Seminars/Training	5,843	4,800	2,499	4,060
Internal Service Allocations	713,832	810,576	810,666	832,140
Capital Outlay	0	0	(4,723)	0
<b>TOTAL</b>	<b>3,311,294</b>	<b>3,638,062</b>	<b>3,612,223</b>	<b>3,690,942</b>
<b>Full Time Equivalents:</b>	51	51		51

## FINANCE DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
GO Bond rating - S&P	AA-	AA-	AA-	AA-
Revenue bond rating - S&P	A+	A+	A+	A+
Property Tax Rate (per \$100 valuation)	\$0.570557	\$0.570557	\$0.582269	\$0.563846
GFOA Certificate in Excellence?		Yes	Yes	Yes
Completion of CAFR by January 1st with clean opinion	Yes	Yes	Yes	Yes

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Maintain financial records for receipts, disbursements, and inventories</b>	Accurately and timely pay vendor invoices remitted by departments to Accounts Payable	% of invoices paid in less than 10 days of data entry by Accounts Payable	98.97	99.38	>= 98.00
<b>Produce financial reports</b>	Complete the Comprehensive Annual Financial Report by January 31 of every year	Completion of CAFR by January 31st with clean option	100.00	100.00	>= 100.00
<b>Provide contract services for utility billing and collections</b>	Accurately bill citizens on a timely basis for all utility account balances due to the City of Corpus Christi	% of bills produced and mailed within 5 days of billing date	98.50	99.44	>= 90.00
<b>Administer centralized treasure for debt, cash, and investment management</b>	Structure the issuance of debt to meet the City's capital improvement needs	% of debt service payments paid correctly on or before the due date	100.00	100.00	>= 100.00

# MANAGEMENT AND BUDGET DEPARTMENT SUMMARY

## Mission

### BUDGET

Assist City departments in the creation of an annual budget and to ensure compliance with adopted budgets.

### STRATEGIC MANAGEMENT

Assist City departments in achieving continuous improvement and efficient operations.

## Highlights

### BUDGET

1. Received GFOA award for FY 2013 Budget document.
2. Successfully completed FY 2013 Budget in a timely manner with no extensions.
3. Successfully loaded budgets for revenue bond funded projects.

### STRATEGIC MANAGEMENT

1. Published FY 13 City Business Plans focusing on refining measures & improving plans by tying to better goal statements.
2. Continued refinement of system to monitor Business Plans "Quick Base", including citywide training & user manual.
3. Created City Performance Report system linking goals on Business Plans (leveraging BSC system).
4. Coordinate Development Services benchmarking & satisfaction survey.
5. Competitive Assessment & Cost of Services study of Solid Waste nearing completion.
6. Developed report & plan on City-Wide Facility & Property Services Improvement Plan. Objectives included:
  - a. Specific recommendations on how the City should be organized to effectively & efficiently maintain & manage property & facility;
  - b. Establishing the City's first comprehensive database of all City property & facilities.
7. Conducted three follow-ups Internal Auditor's reviews: Museum, Payroll, & Environmental Health.
8. Coordinated City's BoldFuture effort resulting in Final Benchmark Report.
9. Coordinated employee assessments with Bartell & Bartell.
10. Performed 360 degree assessment on Development Services with business leaders, peers, and staff.
11. Conducted numerous Continuous Improvement reviews.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	660,548	742,002	742,002	1,002,018
<b>TOTAL</b>	660,548	742,002	742,002	1,002,018
<b>Expenditures:</b>				
Personnel Services	535,718	605,801	605,801	835,515
Material Supplies	6,184	5,900	5,900	4,500
Contractual Services	22,964	30,460	30,460	29,680
Other Charges	199	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Service Allocations	95,484	99,840	99,840	132,324
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	660,548	742,002	742,002	1,002,018
<b>Full Time Equivalents:</b>	8	8		10



## MANAGEMENT AND BUDGET DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
GFOA Distinguished Budget Award?	Yes	Yes	Yes	Yes
Total City expenditures per Management & Budget employee	\$122 M	\$124 M	\$109 M	\$110 M
Property tax revenues collected	\$79.9 M	\$77.8 M	\$77.2 M	\$78.4 M
Difference between property taxes collected and budgeted	\$0.85 M	-\$0.58 M	-\$1.26 M	\$1.49 M

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>BUDGET</b>					
<b>Prepare annual budget, financial forecasts, and quarterly financial updates</b>	Complete annual budget and deliver to City Council	Receive GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes
<b>Establish budget related policies</b>	Annually review and update City Financial policies	% of Financial Policies updated before May 31st	100%	100%	100%
<b>Monitor fiscal and performance compliance</b>	Maximize City resources and ascertain alignment with Council goals	Difference between sales tax revenue collected and sales tax revenue budgeted	7,889,388	1,668,254	<=2,642,772
	Maximize City resources and ascertain alignment with Council goals	Percentage variance between budgeted property tax revenues and actual property tax revenues (annual)	-1.04%	0.21%	<= 1.00%
	Maximize City resources and ascertain alignment with Council goals	Percentage variance between sales tax revenues collected and sales tax revenues budgeted	11.62%	2.36%	<= 3.00%
	Maximize City resources and ascertain alignment with Council goals	Sales Tax revenue collected	75,807,495	82,395,436	88,092,416
	Prepare quarterly financial updates	Percentage of Funds within approved appropriations.	96%	TBD	100%

## MANAGEMENT AND BUDGET DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# of competitive assessments completed	1	2	0	0
# of department reviews completed	1	1	0	0
# Internal Audit follow-ups completed	16	2	0	0

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>STRATEGIC MANAGEMENT - <i>Established during FY 11-12</i></b>					
<b>Assist departments evaluate and implement applicable recommendations from the Internal Auditor</b>	Follow-up on findings and recommendations identified by the Internal Auditor	% of Internal Auditor's reports followed-up (Annual)	N/A	100.00	>= 100.00
<b>Conduct reviews of City departments and functions to help guide improvement efforts</b>	Conduct at least one systematic review of City departments or programs each year and follow-up on previously issued reports	# of systematic reviews of Departments or programs completed (Annual)	N/A	1.00	>= 1.00
<b>Coordinate annual Business Plans and monitor execution</b>	Have an approved business plan for each City Department	% of Departmental Business Plans recorded in the Business Plan Monitoring System (Annual)	N/A	100.00	>= 100.00
<b>Manage the City Performance Report (CPR), assist departments, establish performance measures and monitor results</b>	Maintain a web-based system displaying valid performance measures for all departments, showing the associated mission elements, goals, specific standards of performance and actual results	% of Departments with a City Performance Report (CPR) web page (Annual)	N/A	100.00	>= 100.00
<b>Establish departmental competitive assessment reviews and/or managed competition</b>	Either coordinate the assessment of at least one City Department or major function to assess whether the department is "competitive" or coordinate a managed competition process	# of competitive assessments or managed competitions completed (Annual)	N/A	1.00	>= 1.00
<b>Conduct bi-annual citizen surveys</b>	Maintain a valid bi-annual citizen survey process and use results as input into the annual budgeting process	N/A	-	-	-
<b>Serve as "internal consultant" to City Departments and the City Manager's Office and coordinate cross-functional strategic improvement initiatives</b>	Facilitate coordination of council and executive goals	N/A	-	-	-
	Improve the efficiency and effectiveness of City operations	N/A	-	-	-
	Lead cross-functional strategic initiatives	# of cross-functional strategic initiatives led (Annual)	N/A	1.00	>= 1.00

# HUMAN RESOURCES DEPARTMENT SUMMARY

## Mission

To support City departments in meeting their workforce requirements.

## Highlights

1. Continuation of the electronic archiving project.
2. Established and managed Executive Leadership Development Program with monthly sessions on business leadership competencies.
3. Initiated strategy to encourage and assist employees in obtaining HS diploma/GED.
4. Developed and implemented enhanced performance appraisal process.
5. Started CDL training program to address the City's growing need for Equipment Operators.
6. Revamped City's employee recognition program to encourage and recognize superior performance and contributions.
7. Streamlined the internal investigation process.
8. Developed and recommended a market-based compensation plan.
9. Planned and conducted first annual City Job Fair in partnership with the Workforce Solutions of the Coastal Bend.
10. Implemented the In-House Temporary Worker Pilot Program within the Utilities Departments.
11. Conducted dependent audit, removed ineligible participants from healthcare plan resulting in an annual cost avoidance of \$1,104,000.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	1,252,821	1,592,703	1,484,793	1,693,979
<b>TOTAL</b>	<b>1,252,821</b>	<b>1,574,279</b>	<b>1,484,793</b>	<b>1,693,979</b>
<b>Expenditures:</b>				
Personnel Services	774,631	971,354	965,890	1,018,760
Material Supplies	23,789	19,125	20,031	18,800
Contractual Services	231,790	382,757	383,499	391,872
Other Charges	2,591	1,000	1,000	1,000
Schools/Seminars/Training	2,929	6,031	4,000	4,000
Internal Service Allocations	217,092	212,436	110,373	259,548
<b>TOTAL</b>	<b>1,252,821</b>	<b>1,592,703</b>	<b>1,484,793</b>	<b>1,693,979</b>
<b>Full Time Equivalents:</b>	16	17		17

## HUMAN RESOURCES DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Ratio of City positions to HR staff	0.71%	0.65%	0.65%	0.59%
HR Department expenditures	\$1,390,034	\$1,252,821	\$1,225,916	\$1,321,437
# Employee investigations	86	44	46	30
City-wide employee turnover rate	14.57%	14.62%	12.28%	9.71%
# new hires	867	792	742	717
# applications processed	28,703	29,437	29,945	22,936

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Develop and manage recruitment, testing and selection processes</b>	Timely provide departments with certified applicants lists for recruitments	Average number of business days from closing on job announcement to certification	0.83	-4.46	<= 7.00
<b>Develop and manage the compensation and classification system</b>	Compensate knowledge, skills and abilities in order to attract and retain a qualified, engaged workforce	City-wide voluntary turnover rate (excluding retirements)	12.23	10.65	<= 10.00
<b>Develop and manage health and benefits programs</b>	Maintain Wellness Self-Care Programs to improve the quality of life for our City employees	Number of wellness session contact hours	355.00	343.50	>= 350.00
<b>Develop and manage organizational development and training programs</b>	Implement leadership training programs	Maintain a minimum of 55% attendance rate at leadership training sessions	N/A	78.85	>= 55.00
<b>Develop and manage performance management evaluation systems</b>	Ensure all employees receive annual performance evaluations	% of City employees receiving annual performance evaluations (annual)	59.53	80.00	>= 75.00
<b>Develop and manage employee recognition programs</b>	Improve employee recognition program	Number of Employee Recognition Committee meetings	N/A	10.00	>= 6.00
<b>Develop and manage programs and policies to ensure compliance with federal, state, and local laws, regulations, ordinances, and policies</b>	Develop and implement processes to ensure compliance with laws, regulations, ordinances, and policies	% of investigations initiated within 5 business days of HR receipt of complaint	42.86	90.00	>= 90.00
<b>Provide services to support equal employment opportunities and diversity in the workplace</b>	Enhance the City's diversity and equal employment opportunities	% of EEOC complaints resulting in "no finding"	N/A	100.00	>= 80.00

## MUNICIPAL COURT-JUDICIAL DEPARTMENT SUMMARY

### Mission

To provide the citizens of Corpus Christi with a fair and impartial Court of Law in the adjudication of Class C misdemeanor cases.

### Goals

1. Implementing new software system and engaging the judges in the process.
2. Implementing a bond forfeiture process.
3. Establish an appropriate separation between the Police Department and the Court, eliminating ethical concerns.
4. Improve communication with partnering departments on future initiatives.
5. Complete Court Building Improvements.

### Mission Elements

1. Adjudicate cases in Municipal Court including setting dockets, assessing fines and issuing warrants.
2. Manage magistrations at the Municipal Jail/Detention Center.

### Highlights

1. Revised all court standing orders.
2. Established an evaluation and review process with the Judicial Committee, thereby implementing accountability for the judges.
3. Increased all traffic fines to appropriate levels.
4. Established a cooperative partnership with Court Administration.
5. Established a process for scheduled arraignments in Courtroom A, improving court schedule and customer service.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
<b>General Resources</b>	906,691	947,685	947,810	1,006,902
<b>TOTAL</b>	906,691	947,685	947,810	1,006,902
<b>Expenditures:</b>				
<b>Personnel Services</b>	803,489	844,857	845,076	897,872
<b>Material Supplies</b>	5,301	7,636	7,556	7,400
<b>Contractual Services</b>	15,608	14,853	14,838	14,510
<b>Schools/Seminars/Training</b>	4,425	6,000	6,000	6,000
<b>Internal Service Allocations</b>	77,868	74,340	74,340	81,120
<b>TOTAL</b>	906,691	947,685	947,810	1,006,902
<b>Full Time Equivalents:</b>	8.72	8.90		8.90

# MUNICIPAL COURT-ADMINISTRATION DEPARTMENT SUMMARY

## Mission

The mission of Municipal Court Administration is to deliver administrative and safety services in support of the judiciary.

## Highlights

### 1. Continuous Improvement of Functions of the Municipal Court

- A consulting firm has been hired to assist with the Court's search for Case Management Software (CMS).
- A "Needs Assessment" evaluation is currently being performed by the consulting firm.
- The method for procurement of Case Management Software has been determined. A multi-criteria RFP will be utilized as opposed to a single-criteria (cost only) RFP method.
- Identified (with assistance from MIS) ALL cases with outstanding Bail Bond funds applied, and, cases with outstanding refund amounts to be returned, completing the first step in addressing long-overdue reconciliation of those accounts.

### 2. Increase Timely Resolution of Pending Cases

- The City Detention Center has been removed from the oversight of the City Marshals, allowing for more effective use of the Marshals unit. The separation of duties is complete.
- A security company has been employed to provide commissioned security guards to act as Bailiffs for the Courts, and security for the Court building, allowing for more effective use of the City Marshals.
- Execution of outstanding warrants by the City Marshals has been effectuated. Approximately 3333 warrants have been served by the Marshals Division from August 1, 2012 through March 15, 2013, equaling \$434,036.19 being processed through the Court.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Moving vehicle fines	2,329,836	2,175,000	2,479,595	2,331,000
Parking fines	200,506	50,000	235,508	194,000
General fines	732,474	625,000	947,173	954,000
Officers fees	136,835	115,500	153,257	141,000
Uniform traffic act fines	55,898	38,500	77,279	69,000
Warrant fees	145,279	154,000	152,663	138,000
School crossing guard program	36,868	38,500	57,592	52,000
Muni Court state fee discount	182,783	115,500	202,075	150,000
Muni Ct Time Pay Fee-Court	16,957	9,600	15,782	11,000
Muni Ct Time Pay Fee-City	67,828	38,500	63,128	46,000
Failure to appear revenue	321,610	385,000	341,307	313,000
Mun Ct-Juvenile Expungement Fe	450	0	840	0
Animal control fines	3,670	11,000	2,737	2,200
Teen court city fees	25	0	0	0
Other court fines	114,392	115,500	130,989	135,000
Municipal court misc revenue	4,637	1,000	6,015	4,000
General Resources	(985,582)	597,346	(402,225)	(522,887)
<b>TOTAL</b>	<b>3,364,467</b>	<b>4,469,946</b>	<b>4,463,716</b>	<b>4,017,313</b>
<b>Expenditures:</b>				
Personnel Services	2,287,545	2,445,980	2,423,508	2,646,573
Material Supplies	40,502	59,872	55,552	58,900
Contractual Services	196,436	370,993	380,361	240,573
Other Charges	15,114	450	11,644	950
Schools/Seminars/Training	3,926	8,020	8,020	8,000
Internal Service Allocations	820,944	934,631	934,631	1,012,968
Transfer Out	0	0	0	49,349
Capital Outlay	0	650,000	650,000	0
<b>TOTAL</b>	<b>3,364,467</b>	<b>4,469,946</b>	<b>4,463,716</b>	<b>4,017,313</b>
<b>Full Time Equivalents:</b>	<b>59</b>	<b>57</b>		<b>62</b>

# MUNICIPAL COURT-ADMINISTRATION DEPARTMENT SUMMARY

## Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Total expenditures	\$3.7 M	\$3.6 M	\$4.1 M	\$4.2 M
# Warrants issued	3,003	4,091	4,471	4,269
% warrants cleared	24.7%	28.3%	36.7%	45.7%
# Cases docketed	122,072	98,682	no data	no data
# Trials scheduled	8,248	7,583	8,004	8,098
# Violations filed	65,636	59,893	64,829	86,009
# Persons processed into CDC	15,334	14,520	13,803	14,736
# Warrants served	5,501	5,013	5,783	6,379
# Juvenile cases assigned for case management services	189	no data	no data	no data

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Manage the administration of the municipal court including dockets, records, fine collections, service of warrants, court room safety</b>	Continuously improve function and process efficiency throughout the Municipal Court	# of cases pending final resolution	N/A	463,227	TBD
	Continuously improve function and process efficiency throughout the Municipal Court	# of citizens entering the Municipal Court for assistance	N/A	166,596	TBD
	Continuously improve function and process efficiency throughout the Municipal Court	# of collection calls made to increase enforcement	N/A	7,178	TBD
	Continuously improve function and process efficiency throughout the Municipal Court	# of collection interviews collected	N/A	2,656	TBD
	Continuously improve function and process efficiency throughout the Municipal Court	# of new cases filed or added	N/A	108,336	TBD
	Continuously improve function and process efficiency throughout the Municipal Court	# of pieces of incoming mail processed	N/A	15,217	TBD
	Continuously improve function and process efficiency throughout the Municipal Court	Total court costs, fines and fees collected	N/A	8,213,170	TBD
	Improve the resolution rate and increase the collection rate for fines, court costs and fees	# of new warrants issued for execution	N/A	4,227	TBD
	Improve the resolution rate and increase the collection rate for fines, court costs and fees	Total # of outstanding warrants	N/A	18,062	TBD
	Improve the resolution rate and increase the collection rate for fines, court costs and fees	Total # of warrants executed	N/A	5,501	TBD

## MUNICIPAL COURT-ADMINISTRATION DEPARTMENT SUMMARY

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Manage the municipal jail/detention center</b>	Transfer persons charged with felony or Class A or B misdemeanors to the Nueces County Jail in a safe and timely manner	# of persons transferred to the Nueces County Jail	N/A	10,475	TBD
	Transfer persons charged with felony or Class A or B misdemeanors to the Nueces County Jail in a safe and timely manner	# of safety or security related incidents reported	N/A	7	TBD
	Transfer persons charged with felony or Class A or B misdemeanors to the Nueces County Jail in a safe and timely manner	Total # of persons processed into the City Detention Center	N/A	15,334	TBD
<b>Provide case management for juveniles</b>	Manage juvenile cases as directed by the judge assigne to preside over the juvenile dockets within the specified time frame set by the judge	# of juvenile cases assigned to case management	N/A	189	TBD
	Manage juvenile cases as directed by the judge assigne to preside over the juvenile dockets within the specified time frame set by the judge	# of Juvenile cases filed in the Municipal Court	N/A	2,089	TBD
	Manage juvenile cases as directed by the judge assigne to preside over the juvenile dockets within the specified time frame set by the judge	# of juvenile cases successfully resolved following case management	N/A	91	TBD



## FIRE DEPARTMENT SUMMARY

### Mission

Respond to Fire, Medical and Other emergency events that threaten life or property.

### Highlights

1. Hired 34 Firefighter Cadets set to graduate in April 2014 (received SAFER Grant).
2. Completed implementation of Performance Measure Program.
3. Initiated training for City employees assigned to EOC during an emergency.
4. Purchased a modern Emergency Notification system.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
FEMA-contrib to emergency mgt	0	70,000	70,000	70,000
Classes and workshops	0	0	800	0
Fire prevention permits	264,801	225,000	225,000	225,000
Hazmat response calls	22,090	5,000	1,000	1,000
Safety Education Revenues	1,375	1,800	1,000	1,000
Fire hydrant maintenance	327,472	327,472	327,472	327,472
Honor Guard	500	500	-	0
Fire service - outside city li	30,517	0	-	0
Emerg Mgmt Alert Sys Fees	0	14,800	14,630	12,000
Pipeline reporting administrat	44,325	45,000	45,000	45,000
Ambulance permits	4,476	2,500	2,750	2,500
Emergency calls	6,056,790	5,200,000	5,900,000	5,995,000
Nueces County OCL charges	0	3,000	20,776	0
Contributions and donations	(3,144)	0	-	0
Recovery on damage claims	0	0	325	0
Purchase discounts	3,046	0	2,571	0
Miscellaneous	16,308	0	-	0
General Resources	38,092,989	41,441,886	40,764,086	42,866,805
<b>TOTAL</b>	<b>44,861,544</b>	<b>47,336,958</b>	<b>47,375,409</b>	<b>49,545,777</b>
<b>Expenditures:</b>				
Personnel Services	34,269,126	34,838,522	34,427,072	36,268,785
Material Supplies	1,498,245	1,416,292	1,809,472	2,208,842
Contractual Services	2,911,868	2,943,897	2,992,008	3,083,123
Other Charges	199,411	258,619	269,459	619,319
Reserve Appropriations	0	0	-	0
Debt Services	0	0	-	0
Schools/Seminars/Training	13,440	19,800	17,569	16,800
Internal Service Allocations	5,958,696	7,859,828	7,859,828	7,348,908
Transfer Out	0	0	-	0
Capital Outlay	10,758	0	-	0
<b>TOTAL</b>	<b>44,861,544</b>	<b>47,336,958</b>	<b>47,375,409</b>	<b>49,545,777</b>
<b>Full Time Equivalents:</b>	<b>429</b>	<b>428</b>		<b>429</b>

# FIRE DEPARTMENT SUMMARY

## Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Avg response time 1st arriving unit	5:24 (CY 12)	5:22 (CY 11)	5:20 (CY 10)	5:25 (CY 09)
# Calls for service	43,992 (CY12)	40,404 (CY11)	37,974 (CY10)	33,189 (CY09)
# Medical calls for service	34,286 (CY12)	31,327 (CY11)	29,291 (CY10)	24,996 (CY09)
# Non-structure fire calls	665 (CY12)	961 (CY11)	749 (CY10)	824 (CY09)
# Structure fire calls (working fires)	289 (CY12)	348 (CY11)	300 (CY10)	262 (CY09)
Fire dollar loss	\$12.9 M (CY12)	\$7.8 M (CY11)	\$4.8M (CY10)	\$5.6M (CY09)
# Civilian fatalities	3 (CY12)	2 (CY11)	1 (CY10)	4 (CY09)
# Civilian injuries	20 (CY12)	7 (CY11)	14 (CY10)	28 (CY09)

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Respond to fire suppression calls</b>	Respond to all fire calls in a timely manner	Average response time of first arriving unit after dispatch to structure fire calls	4.14 Minutes	4.14 Minutes	≤ 5.00 Minutes
	Respond to all fire calls in a timely manner	% of structure fire calls for which a minimum of 15 firefighters were dispatched	100%	100%	Measure Removed in FY14
<b>Respond to emergency medical service calls</b>	Timely response to all calls	Average response time of ambulance crew on scene after dispatch of medical calls	4.76 Minutes	4.97 Minutes	≤ 8.00 Minutes
	Timely response to all calls	Average response time of first fire unit after dispatch of medical calls	4.70 Minutes	4.82 Minutes	≤ 5.00 Minutes
<b>Conduct fire prevention activities</b>	Provide Fire Safety Education to the at-risk population	Number of citizens in attendance at fire safety	8,467	7,201	≥ 9,500
<b>Conduct fire and arson investigations</b>	Investigate all structure fires that occur in Corpus Christi	Percentage of structure fires investigated	New Measure in FY14	New Measure in FY14	≥ 100%
<b>Enforce fire codes</b>	Provide a safe and fire free community	% of fire alarm and sprinkler plans reviewed within 7 working days of submission	100%	100%	≥ 95%
	Provide a safe and fire free community	% of fire code violations receiving follow-up within 30 days	New Measure in FY14	New Measure in FY14	≥ 95%
<b>Manage emergency operations, including</b>	Develop & maintain Emergency Management plans	Update City Departments' Emergency Operation Plans on an annual basis prior to Hurricane Season (Annual Measure)	New Measure in FY14	New Measure in FY14	100%
<b>Respond to special services such as HAZMAT, technical rescue, and water rescue</b>	Respond to all special services calls with team members trained in hazardous materials response and technical rescue	% of Rescue and HazMat team members trained to departmental and national standards	No Data	No Data	≥ 90%

## POLICE DEPARTMENT SUMMARY

### Mission

The mission of the Corpus Christi Police Department is to work to reduce crime, the fear of crime, and enhance public safety.

### Highlights

1. Police academy includes a record number of females in class for second year in a row. 12 of 30 cadets. Trainee intern program proving to retain good applicants. 11 females graduated academy in August.
2. In-car video camera project fully implemented.
3. Reached agreement with Department of Justice (DOJ) regarding hiring practices.
4. Purchased 6 motorcycles to establish an in-house program.
5. Exchanged police handguns from Glock to Smith & Wesson.
6. Implemented Kronos timekeeping system for all sworn personnel.
7. Implemented automated ticket writers to Traffic officers, began the Aggressive Driving campaign.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Taxicab franchises	45,470	48,000	48,000	48,000
Auto wrecker permits	14,650	15,000	15,000	17,000
Taxi Driver Permits	5,610	5,000	5,000	5,000
Other business lic & permits	16,000	20,000	20,000	20,000
Crossing Guards	7,670	7,670	30,000	30,000
Nueces County-Metrocom	1,080,509	1,067,649	1,067,649	1,100,000
Kingsville Police Dept-CAD/RMS	15,000	15,000	15,000	0
Sexual Assault Exam	86,111	112,000	128,436	130,000
Drug test reimbursements	11,063	0	21,572	20,000
Police towing & storage charge	1,141,693	950,000	1,267,551	1,200,000
Vehicle impd cert mail recover	69,897	75,000	70,320	75,000
Police accident reports	76,432	75,000	79,389	76,000
Police Security Services	73,054	25,000	80,000	85,000
Proceeds of auction - abandon	679,697	850,000	915,064	915,000
Proceeds of auction-online	11,760	18,000	12,691	14,000
DWI Video Taping	1,675	1,000	1,515	1,600
Parking meter collections	215,882	727,660	298,531	337,500
Civil parking citations	73,217	500,000	100,000	175,000
Police open record requests	5,013	5,000	5,254	5,000
Police subpoenas	1,893	500	1,215	1,500
Fingerprinting fees	4,071	9,500	4,000	4,500
Customs/FBI	118,366	194,000	194,000	165,000
Alarm system permits and servi	452,460	800,000	494,495	500,000
800 MHz radio - interdepart	339,132	342,072	342,072	350,000
800 MHz radio - outside city	186,653	190,150	190,150	200,000
911 Wireless Service Revenue	1,442,929	1,386,677	1,500,000	1,500,000
911 Wireline Service Revenue	1,478,540	1,540,708	1,500,000	1,500,000
C.A.D. calls	904	300	2,694	600
Restitution	3,455	0	735	0
Radio system participation	3,095	0	0	0
Schl Crssg Gd Pgm-Cvl Citation	14,035	0	11,460	12,000
Contributions and donations	1,700	0	1,700	0
Property rentals	0	36,000	36,000	21,000
Sale of scrap/city property	34,802	0	0	0
Purchase discounts	7,189	0	5,869	0
Buc Days / Bayfest	21,954	17,000	22,000	25,000
Miscellaneous	550	0	1,500	0
Interdepartmental Services	807,758	446,626	446,626	441,159
General Resources	54,074,989	57,013,013	57,499,763	57,481,056
<b>TOTAL</b>	<b>62,624,876</b>	<b>66,493,526</b>	<b>66,435,253</b>	<b>66,455,915</b>

## POLICE DEPARTMENT SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	42,908,089	45,530,734	45,342,683	46,044,952
Material Supplies	1,372,786	1,323,128	1,452,525	1,369,954
Contractual Services	4,161,403	4,363,994	4,373,448	4,390,865
Other Charges	7,032	0	998	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	81,907	104,884	94,813	90,934
Internal Service Allocations	12,630,070	12,712,080	12,712,080	13,587,504
Transfer Out	1,263,877	973,706	973,706	971,706
Capital Outlay	199,711	1,485,000	1,485,000	0
<b>TOTAL</b>	<b>62,624,876</b>	<b>66,493,526</b>	<b>66,435,253</b>	<b>66,455,915</b>
 Full Time Equivalents:	 633.9	 601.2		 605.7

## POLICE DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# Traffic citations issued	48,226	39,145	41,216	51,082
UCR Part One property crimes	14,292	14,245	15,717	15,261
UCR Part One violent crimes	1,986	2,018	2,039	2,266
DWI arrests	1,118	916	952	937
# Calls received in 9-1-1 call center	402,239	435,561	435,658	463,254
% of emergency call responses under 8 min and 22 seconds	93.48%	93.88%	93.94%	94.20%
# Arrests (adult & juvenile)	18,268	17,895	17,420	18,584
UCR Part One crime clearance rate	26.1%	30%	26%	24%
Traffic deaths	28	30	27	22

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Respond to calls for law enforcement services</b>	Prompt response to Priority 1 (emergency) calls	% of emergency call responses < 8 min 22 sec	93.9%	93.5%	90%
	Prompt response to Priority 1 (emergency) calls	% of emergency calls that Metrocom dispatches < 70 sec	91.6%	86.4%	90%
<b>Investigate crime</b>	Clearance of UCR Part One Crimes	Overall UCR Part One Crimes clearance rate	30.0%	26.1%	20%
	Use crime analysis to reduce crime	Monthly crime rate per capita	0.46	0.46	< 72
<b>Conduct crime</b>	Allow citizens the access and input into what quality of life issues affect them	Number of Neighbors on Watch groups	55	58	75
<b>Conduct patrol activities</b>	Improve proactive time for patrol	Average minutes per hour spent on proactive patrol	15	15	30
<b>Enforce traffic laws</b>	Improve traffic safety by reducing traffic deaths and injuries	Number of alcohol involved deaths	10	20	19
	Improve traffic safety by reducing traffic deaths and injuries	Number of DWI arrests	916	1,118	1,175
<b>Work with the community and other law enforcement entities to reduce crime</b>	Increase the partnership with the community	N/A	-	-	-

## HEALTH SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Health District is to assess and promote health in the community and link citizens to resources.

### Highlights

1. CCNCPHD Laboratory first to be recognized nationally for completing StarLims project to enable direct result reporting of disease causing agents from the local laboratory information system to the Centers for Disease Control and Prevention.
2. STD/HIV program recognized by DSHS for exceeding State program expectations by 10 – 15 percent from January – December 2012.
3. Public Health Emergency Preparedness Program Manager, Linda Simmons, R.N., B.S.N., was one of the authors in a nationally recognized published article in the Medical Journal on a case of congenital varicella.
4. Started two major programs in 2012, Nurse Family Partnership (NFP) and Texas Healthy Babies. Both programs are centered on promoting healthier child-parent development outcomes.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Nueces County - Health Admin	150,330	196,928	196,928	196,928
TB/PC Fees	0	0	108	0
Swimming pool inspections	38,467	37,000	37,000	37,000
Food service permits	615,120	600,000	605,000	610,000
Vital records office sales	10,758	9,000	10,000	10,000
Vital statistics fees	425,557	480,000	480,000	480,000
Vital records retention fee	17,925	17,000	17,000	17,000
Child Care Facilities Fees	15,035	9,000	9,000	9,000
Sale of scrap/city property	3,066	0	0	0
Purchase discounts	3,189	0	2,601	0
Miscellaneous	300	0	0	0
General Resources	1,060,069	1,279,313	1,221,569	1,255,174
<b>TOTAL</b>	2,339,814	2,628,241	2,579,206	2,615,102
<b>Expenditures:</b>				
Personnel Services	1,463,552	1,681,531	1,610,939	1,717,739
Material Supplies	78,542	85,972	94,406	80,908
Contractual Services	286,365	261,722	268,045	266,805
Other Charges	7,537	5,958	6,325	5,050
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	3,659	4,638	9,500	7,600
Internal Service Allocations	500,158	588,420	589,991	537,000
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	2,339,814	2,628,241	2,579,206	2,615,102
<b>Full Time Equivalents:</b>	33	33		34

## HEALTH SERVICES DEPARTMENT SUMMARY

### Baseline Information *(Includes City and County)*

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Total expenditures-City	\$2.6 M	\$2.3 M	\$2.6 M	\$3.0 M
Total expenditures-County	\$1.0 M	\$1.0 M	\$1.0 M	\$1.4 M
Full-time employees	115	106	112	112
# Birth & death certificates issued	23,474	27,053	33,315	36,278
# Immunizations provided	13,285	13,272	16,723	42,283
#STD & HIV patients served	3,418	3,738	4,000	3,194
# Tuberculosis screenings	32,210	20,214	15,024	12,250
Avg food service score	94%	95%	95%	92%
# food service establishments	2,056	2,314	2,292	2,296
# new food establishments permitted	251	287	273	321

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Enforce health and safety code compliance</b>	To ensure food establishments are in compliance with TFER & City Ordinances	Number of routine inspections for fixed food establishments	4,944.00	1,959.00	>= 1800.00
	To ensure food establishments are in compliance with TFER & City Ordinances	Percentage of restaurant sanitation complaints responded to in less than 1 business day	79.55	67.29	>= 95.00
<b>Provide and manage medical clinics</b>	To ensure family planning, breast and/or cervical screenings, and diagnostic screenings are made available to eligible low income women of Nueces County	Number of patient visits scheduled to WHS	1,841.00	2,044.00	>= 2000.00
<b>Provide immunizations, disease prevention and health surveillance</b>	To operate an immunization program for children, adolescents and adults with an emphasis on accelerating intervention to improve immunization coverage	Education encounters through out-reach clinics and health fairs	49.00	67.00	>= 50.00
	To operate an immunization program for children, adolescents and adults with an emphasis on accelerating intervention to improve immunization coverage	Number of client visits for adults ages 19 and over	4,752.00	3,666.00	>= 3500.00
<b>Provide immunizations, disease prevention and health surveillance (continued)</b>	To operate an immunization program for children, adolescents and adults with an emphasis on accelerating intervention to improve immunization coverage	Number of client visits for children 0-18 years of age	3,506.00	3,207.00	>= 3000.00

## HEALTH SERVICES DEPARTMENT SUMMARY

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Deliver services for family planning, women, and children</b>	To make WIC services available to all potential WIC eligible families in Nueces County	Percentage of born to WIC infants breastfed at certification	863.10	871.79	>= 70.00
	To make WIC services available to all potential WIC eligible families in Nueces County	Percentage of families receiving nutrition education/counseling services at the time of EBT issuance	1,192.20	1,172.10	>= 95.00
<b>Deliver environmental health services</b>	Plan for and develop plans to respond to disease outbreaks and natural disasters	Number of emergency bioterrorism drills conducted	11.00	8.00	>= 6.00
<b>Conduct health education</b>	Provide Health Education services to residents	Number of health promotions and education encounters in the area of chronic disease prevention	12,658.00	10,332.00	>= 6000.00
<b>Provide laboratory services</b>	To mitigate disease by expeditiously detecting and identifying possible pathogens while maintaining compliance with regulatory agencies	Number of analytical tests on clinical and environmental samples	26,705.00	26,497.00	>= 24000.00



## ANIMAL CARE SERVICES DEPARTMENT SUMMARY

### Mission

To reduce the stray animal population by promoting responsible pet ownership, pet adoption and the caring treatment of all animals. To enhance public safety and reduce the threat of disease through vector control and by conducting fair enforcement of all laws and ordinances.

### Highlights

1. Increased Adoptions: 287% FY2012 to FY 2013.
2. Improved care for shelter animal: food, humane housing, medical care, etc.
3. Improved staff: backgrounds, training, General Rules Manual, SOPs, uniforms, etc.
4. Improved facilities: cleaning, painting, signage, customer service.
5. Improved efficiency: deceased animal pickup, moved side gate, temp staff in kennels, more Animal Control Officers in the field.
6. Purchased 8 new truck shells, 4 stainless steel cat cages, and 50 portable dog cages.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
S/N Dog Spay	23,478	27,000	660	11,880
S/N Cat Spay	8,615	16,000	2,243	4,200
S/N Dog Neuter	12,970	20,000	900	8,100
S/N Cat Neuter	3,020	6,200	803	1,200
S/N Rabies	14,512	19,000	9,984	17,280
S/N Parvo/Dist	12,162	17,000	8,387	17,280
S/N FVRCP	4,006	7,600	3,011	1,920
Adpt Dog Spay	495	500	0	0
Adpt Cat Spay	175	150	0	0
Adpt Dog Neuter	65	65	0	0
Adpt Cat Neuter	40	50	0	0
Adpt Rabies	205	200	0	0
Adpt Parvo/Dist	104	100	0	0
Adpt FVRCP	72	100	0	0
S/N Kennel Cough (Bordetella)	0	0	0	1,920
Miscellaneous	445	0	0	0
Other business lic & permits	0	21,000	2,000	0
Special event permits	850	1,500	1,500	850
Classes and workshops	1,125	0	0	800
Restitution	637	0	0	0
Pet licenses	85,233	65,000	65,000	36,000
Adopt a Kennel fees	175	200	200	1,000
Animal Control Adoption Fees	0	0	0	36,750
Microchipping fees	12,580	2,000	10,956	12,500
Deceased Animal Pick-Up	0	0	0	250
Animal pound fees & handling c	63,376	39,000	50,000	41,920
Animal trap fees	178	0	0	0
Shipping fees - lab	200	250	250	200
Bite Case Boarding Fees	0	0	0	20,160
Pest Control Services	2,680	0	0	0
Pest control - interfund servi	33,300	20,500	20,500	20,500
Contributions and donations	719	0	142	500
Purchase discounts	1,177	0	959	0
Miscellaneous	8,353	0	1,945	0
General Resources	1,785,896	1,902,692	1,912,210	2,061,936
<b>TOTAL</b>	<b>1,960,498</b>	<b>2,052,142</b>	<b>2,065,662</b>	<b>2,233,366</b>

## ANIMAL CARE SERVICES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	1,100,945	1,098,861	1,109,321	1,182,737
Material Supplies	231,476	355,773	358,613	199,457
Contractual Services	80,284	73,339	81,749	184,176
Other Charges	1,887	1,620	1,447	1,620
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	2,030	10,318	2,468	3,000
Internal Service Allocations	543,876	512,232	512,064	662,376
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>1,960,498</b>	<b>2,052,142</b>	<b>2,065,662</b>	<b>2,233,366</b>
 <b>Full Time Equivalents:</b>	 27	 28		 28

## ANIMAL CARE SERVICES DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# citizen calls for service	21,865	27,059	24,991	27,404
# dogs/cats picked up by ACOs	3,316	5,789	5,049	4,588
# trapped animals reported for pick-up	4,922	4,747	6,736	6,283
# dog licenses issued	9,030	7,704	11,455	17,101
# animals sterilized		1,452	1,621	1,424
# animals sheltered	6,621	11,341	11,576	10,299
% impounded animals redeemed or adopted	23%	20%	15%	15%
Locations identified with positive West Nile virus	7	5	2	0

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Administer animal code compliance</b>	Build a high performance work force enforcing municipal codes relating to animal ownership through education and citations	Number of citations issued	561	1,321	1,335
	Build a high performance work force enforcing municipal codes relating to animal ownership through education and citations	Number of dog licenses issued	7,738	8,726	7,362
<b>Pick up stray animals</b>	Perform timely, courteous, and professional responses to service requests	% stray dog complaints responded to within 24 hours	52.31	46.16	>= 80.00
<b>Care for in-custody animals</b>	Assure all animals housed within the shelter receive the highest level of care	Number of live releases of animals within shelter	1,653	2,832	2,850
<b>Promote pet adoption and pet ownership</b>	Raise public awareness of adoption program	Number of animals adopted	445	1,591	>= 700.00
<b>Control stray animal populations</b>	Decrease total stray population through animal sterilizations and ordinance education	% responses to trapped animals within 24 hours	82.45	80.70	>= 85.00
	Decrease total stray population through animal sterilizations and ordinance education	Number of animals sterilized	1,496	1,394	1,650
<b>Reduce vector borne diseases</b>	Reduce number of pest and vector mosquitoes through effective surveillance, spraying and education	Number of positive tests of West Nile virus	8	20	0

## LIBRARY SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Library is to improve literacy, enhance knowledge, and create a sense of community by making useful information easily accessible to the public.

### Highlights

1. Completion of Bond 2008 Greenwood renovation project. Library reopened as the Ben F. McDonald Public Library with the Velia and Joe De Leon Children's area.
2. La Musica Del Sur de Tejas\Music of South Texas Gallery at the McDonald Library was developed with private and grant funds.
3. Renaming of the Northwest Library to the Owen R. Hopkins Public Library. Received private funding for new and unique signage.
4. Introduction of new digital magazines.
5. Increased community partnerships, creating opportunities for publicizing library services.
6. Expanded children and young adult\adult programming, increasing visitors as well as circulation.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Library fines	91,730	120,471	92,842	92,842
Interlibrary Loan Fees	(23)	0	763	763
Lost book charges	9,298	14,902	9,501	9,501
Copy machine sales	31,781	37,375	28,031	31,781
Other library revenue	15,667	18,134	19,082	19,082
Library book sales	819	0	4,267	4,267
Contributions and donations	27,507	31,173	20,273	21,949
Purchase discounts	5,495	0	4,482	0
General Resources	3,448,218	3,533,187	3,422,985	3,578,351
<b>TOTAL</b>	<b>3,630,491</b>	<b>3,755,242</b>	<b>3,602,225</b>	<b>3,758,535</b>
<b>Expenditures:</b>				
Personnel Services	1,800,408	1,857,919	1,716,014	1,871,565
Material Supplies	546,393	555,663	554,777	565,690
Contractual Services	473,661	490,499	479,056	481,718
Other Charges	3,421	2,481	3,698	2,778
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	1,881	1,900	1,900	3,000
Internal Service Allocations	785,244	846,780	846,780	833,784
Transfer Out	0	0	0	0
Capital Outlay	19,483	0	0	0
<b>TOTAL</b>	<b>3,630,491</b>	<b>3,755,242</b>	<b>3,602,225</b>	<b>3,758,535</b>
<b>Full Time Equivalents:</b>	<b>52.35</b>	<b>52.35</b>		<b>52.35</b>

## LIBRARY SERVICES DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Circulation per capita	2.60	2.54	4.09	4.47
New library cards issued	14,225	11,636	16,012	19,346
Annual collection turnover rate	2.19	2.80	3.05	3.07
Library web-site page views	12.9 M	9.7 M	5.1 M	10.1 M
Annual operating cost per capita	\$12.15	\$12.06	\$12.38	\$13.76
Annual library visits per capita	2.59	2.30	2.92	3.26

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Provide reading and research material for pleasure and learning</b>	Continually update collections to meet the evolving needs of the community	Number of new acquisitions	18,497.00	29,881.00	>= 24000.00
	Maintain local history collections	Number of Local History items archived in Special Collections	0.00	2,533.00	>= 2000.00
	Maintain local history collections	Number of Local History items digitized in Special Collections	0.00	238.00	>= 1000.00
<b>Be a community partner to raise the level of literacy</b>	Develop and build community partnerships	Number of partnership events	0.00	53.00	>= 10.00
<b>Create library programs</b>	Library will offer programs and services for all age levels	Number of adults/YA attending programs	5,135.00	4,748.00	>= 5000.00
	Library will offer programs and services for all age levels	Number of adults/YA programs or events created	181.00	538.00	>= 180.00
	Library will offer programs and services for all age levels	Number of children attending programs	29,051.00	47,377.00	= 29000.00
	Library will offer programs and services for all age levels	Number of childrens programs or events created	1,002.00	1,439.00	>= 1000.00
<b>Encourage people to read</b>	Increase utilization of library resources	Number of Circulated Materials	756,839.00	763,124.00	= 750000.00
	Increase utilization of library resources	Number of electronic materials circulated	20,364.00	38,353.00	= 25000.00
	Increase utilization of library resources	Number of in-house PC users	184,131.00	217,290.00	= 184137.00
	Increase utilization of library resources	Number of materials used in-house	112,431.00	193,984.00	= 112000.00
	Increase utilization of library resources	Number of Visitors	721,430.00	789,205.00	= 710000.00
	Increase utilization of library resources	Number of web site page views	9,659,016.00	12,952,972.00	1000000.00
	Increase utilization of library resources	Number of web site visits	1,067,026.00	886,264.00	= 100000.00

## PARKS AND RECREATION DEPARTMENT SUMMARY

### Mission

The mission of the Parks & Recreation Department is to manage the parks system; and to offer recreation, social and cultural activities to residents.

### Highlights

1. 2012 & 2013 TAAF Summer Games of Texas.
2. Adoption of Parks and Recreation Master Plan.
3. Texas Recreation and Park Society (TRAPS) recognition - 3 statewide awards.
4. Established tree planting and maintenance ordinance.

CLASSIFICATION	ACTUALS 2011-2012	ACTUALS 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Beach Parking Permits	624,883	708,814	680,000	650,000
GLO-beach cleaning	0	62,737	62,737	40,000
Class Instruction Fees	9,132	5,127	8,004	20,616
Center Rentals	33,393	31,352	31,072	32,000
Restitution	855	0	0	0
HEB Tennis Center	20,192	10,523	20,250	25,199
HEB Tennis Ctr pro shop sales	9,474	3,919	12,036	9,000
Al Kruse Tennis Center	18,503	12,388	18,900	15,400
Al Kruse Tennis Ctr pro shop	5,049	3,132	5,150	3,850
Swimming Pools	161,684	85,514	210,651	210,000
Swimming instruction fees	109,996	30,842	101,157	102,000
Athletic events	126,388	94,073	128,430	138,460
Athletic rentals	19,132	21,437	24,735	29,935
Athletic instruction fees	58,116	28,640	37,877	42,864
Recreation center rentals	3,940	2,140	6,705	6,825
Recreation instruction fees	66,728	50,292	52,173	53,940
Latchkey	2,318,653	1,697,748	2,484,372	2,511,082
Latchkey instruction fees	350	0	0	0
Heritage Park revenues	262	1,581	1,724	2,140
Tourist district rentals	7,431	7,842	9,932	11,046
Camping permit fees	58	4,478	2,550	2,550
Other recreation revenue	49,506	32,772	20,445	22,750
Contributions and donations	6,864	3,563	519	0
Sale of scrap/city property	66,378	300	300	0
Purchase discounts	6,610	5,843	4,442	0
Buc Days / Bayfest	3,099	0	4,500	3,000
Park and Recreation cost recov	204,375	0	0	0
Interdepartmental Services	384,332	316,273	380,320	384,282
<b>TOTAL</b>	<b>4,315,383</b>	<b>3,221,330</b>	<b>4,308,981</b>	<b>4,316,939</b>
<b>Expenditures:</b>				
Personnel Services	7,275,192	5,300,997	7,458,011	7,833,452
Material Supplies	1,194,438	711,523	1,294,542	1,260,639
Contractual Services	2,009,031	1,519,765	2,345,432	2,363,012
Other Charges	3,615	2,144	974	3,600
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	11,562	22,302	17,660	17,026
Internal Service Allocations	3,640,528	3,130,501	3,756,024	3,579,216
Transfer Out	128,200	156,076	156,076	156,076
Capital Outlay	116,666	255,444	247,931	268,833
<b>TOTAL</b>	<b>14,379,231</b>	<b>11,098,752</b>	<b>15,276,650</b>	<b>15,481,854</b>
<b>Full Time Equivalents:</b>	<b>263.23</b>	<b>249.52</b>		<b>251.52</b>

# PARKS AND RECREATION DEPARTMENT SUMMARY

## Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# parks adopted	40	40	33	33
# beach parking permits sold (CY)	137,004	119,759	116,343	125,969
Park and recreation cost per capita	\$54.95	\$44.36	\$55.18	\$62.02
Revenue per round of golf	\$32.61	\$34.07	\$27.07	\$24.31
Cost recovery (% excluding grants)	24.4%	35.3%	32.0%	34.1%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Manage and maintain parks, beaches, open spaces and recreational facilities</b>	Develop a more efficient and effective Park Maintenance process	Maintenance expenditures per acre of park	3,777.39	3,419	N/A
	Develop a more efficient and effective Park Maintenance process	Number of parks adopted	480	480	>=40
	Improved Gulf Beach Maintenance and Operations	Cost per mile beach maintenance	N/A	N/A	N/A
<b>Provide recreational, social and cultural programs and activities</b>	Enhance the quality and participation in recreational opportunities in youth recreation programs	# Youth registered in afterschool programs at Recreation Centers	1,157	1,164	>=1150
	Enhance the quality and participation in recreational opportunities in youth recreation programs	# youth registered in summer programs at Recreational Centers	873	1,715	>=960
	Increase revenue generated by Athletic programs	# athletic facility rentals	277	302	>=230
	Increase the cost recovery percentage in Aquatics Facilities and Programs	Cost recovery rate - aquatics	39.95	17.59	>=33
	Innovatively respond to the changing trends of Senior Center programming	# meals served to seniors	TBD	TBD	TBD
	Innovatively respond to the changing trends of Senior Center programming	Attendance at Senior Centers	TBD	TBD	TBD
	Innovatively respond to the changing trends of Senior Center programming	Customer satisfaction with Senior Community Services programs	TBD	TBD	TBD
	Provide Latchkey program services	# Youth registered for Latchkey afterschool program	2,375	2,905	>=2,650
	Provide Latchkey program services	# Youth registered for Latchkey summer program	873	1,158	>=952
	Provide Latchkey program services	Customer satisfaction with Latchkey program	98.4	98.49	>=80

## SOLID WASTE OPERATIONS DEPARTMENT SUMMARY

### Mission

The mission of the Solid Waste Operations Department is to collect and dispose of solid waste.

### Highlights

1. Brush Collection – Brush crews have stayed up to date with collection schedule, mainly due to drought conditions.
2. Recycling - In the second year of the new recycling program, we're on track to collect over 14,000 tons, more than 4 times the 2010 totals.
3. Completed competitive assessment and developed roadmap to improved operations.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
MSW SS Charge - BFI	2,608,347	1,894,513	1,914,513	1,914,513
MSW SS Charge-CC Disposal	718,058	673,405	713,405	713,405
MSW SS Chg-TrailrTrsh/SkidOKan	18,671	40,100	24,100	24,100
MSW SS Charge-Captain Hook	4,395	7,983	6,383	6,383
MSW SS Charges-Misc Vendors	212,674	157,493	157,493	157,493
MSW SS Charge-Absolute Industr	219,591	236,623	225,423	225,423
MSW SS Charges - Dawson	55,687	79,347	49,347	49,347
Residential	15,993,289	15,800,000	15,821,210	15,916,137
Commercial and industrial	1,796,798	1,760,000	1,760,000	1,770,560
MSW Service Charge-util billgs	3,511,801	3,460,000	3,460,000	3,481,325
Refuse disposal charges	1,754,366	1,754,336	1,754,336	1,754,336
Refuse disposal charges-BFI	4,051,717	4,006,500	4,006,500	4,006,500
Refuse disposal ch-CC Disposal	1,190,231	1,040,272	1,100,272	1,100,272
Refuse disp-TrailrTrsh/SkidOKn	119,628	103,875	103,875	103,875
Refuse disposal - Captain Hook	18,369	24,000	12,000	12,000
Refuse disposal-Misc vendors	989,173	965,000	925,000	925,000
Refuse disposal - Dawson	285,283	215,410	240,000	240,000
Refuse Disposal-Absolute Waste	704,123	534,149	564,149	564,149
Refuse collection permits	13,179	16,000	14,000	14,000
Special debris pickup	377,260	325,000	205,000	265,000
SW-Mulch	9,043	15,000	12,000	12,000
SW-Brush-Misc Vendors	59,628	20,000	20,000	20,000
Recycling	1,130,314	800,000	830,000	854,900
Recycling collection fee	1,049,924	960,000	960,000	965,760
Recycling bank svc charge	727,010	683,000	693,000	696,699
Recycling bank incentive fee	242,843	241,000	241,000	242,446
Recycling containers	(6)	0	(16)	0
Unsecured load-Solid Waste	0	0	41,900	35,000
General Resources	(13,200,044)	(12,768,139)	(12,823,023)	(10,923,020)
<b>TOTAL</b>	<b>24,661,351</b>	<b>23,044,868</b>	<b>23,031,868</b>	<b>25,147,604</b>
<b>Expenditures:</b>				
Personnel Services	6,272,464	6,455,966	6,442,966	6,725,890
Material Supplies	2,014,997	1,961,546	1,961,546	2,015,087
Contractual Services	10,032,388	10,629,228	10,634,228	10,541,654
Other Charges	25,580	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	13,549	8,000	3,000	3,000
Internal Service Allocations	2,413,212	2,388,024	2,388,024	2,666,160
Transfer Out	3,889,160	1,595,805	1,595,805	3,195,813
Capital Outlay	0	6,300	6,300	0
<b>TOTAL</b>	<b>24,661,351</b>	<b>23,044,868</b>	<b>23,031,868</b>	<b>25,147,604</b>
<b>Full Time Equivalents:</b>	<b>140</b>	<b>150</b>		<b>150</b>



## SOLID WASTE OPERATIONS DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# residential customers	82,900	82,928	81,897	81,708
Monthly residential service charge	\$18.84	\$18.84	\$18.84	\$16.91
# collection complaints	8,408	5,905	7,024	4,455
Tons of solid waste collected	90,295	90,429	95,328	112,851
Recycling net tons	11,235	12,387	7,468	2,963
% households participating in recycling	65%	66%	59%	16%
Waste diversion rate	25%	29%	22%	15%
# graffiti sites cleaned	3,603	3,955	3,950	3,668

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Collect brush and bulky waste on schedule</b>	Collect brush and bulky waste materials on schedule	% brush and bulky routes collected on schedule	100.00	99.57	100.00
	Collect brush and bulky waste materials on schedule	% of complaints of heavy brush collection missed resolved < 50 hrs	97.91	96.40	>= 98.00
<b>Efficiently collect garbage and recycling materials</b>	Collect garbage and recycling materials on schedule	% garbage and recycling routes collected on schedule	100.00	100.00	100.00
	Collect garbage and recycling materials on schedule	% of complaints of garbage collection missed resolved in < 30hrs	98.26	94.45	>= 98.00
	Collect garbage and recycling materials on schedule	% routes collected within a 7-8 hr period	N/A	29.79	>= 95.00
<b>Manage disposal, transfer station, and landfill facilities</b>	Divert (from Cefe Landfill) 90% of clean brush from mixed loads of brush and bulky items	% diversion of clean brush from mixed loads of brush and bulky items	N/A	94.25	>= 90.00
	Increase the proportion of materials delivered by the City to the transfer station rather than the landfill	% increase garbage delivered to transfer station by Solid Waste collection fleet	33.47	49.87	>= 25.00
<b>Conduct recycling, litter abatement and litter reduction programs</b>	Reduce plastic bag litter	% of plastic bags to total litter	9.30	9.10	>=10.00
<b>Plan and develop expansion of solid waste enterprise</b>	Increase diversion of waste from landfill	Percent diversion of waste from landfill	26.14	23.38	>= 5.00

# COMPREHENSIVE PLANNING DEPARTMENT SUMMARY

## Mission

The Mission of the Comprehensive Planning Department is to promote a livable and vibrant community for the citizens of Corpus Christi through strategic and progressive comprehensive planning.

## Goals

1. Provide training designed to improve the effectiveness of planning commission members.
2. Further City efforts in sustainability planning, incorporating the ICSP and other initiatives.
3. Ensure updates to each element of the Comprehensive Plan at least every 5 years.
4. Employ technology to track implementation of plan elements.
5. To ensure compliance with Federal, State and local environmental regulations.
6. Coordinated & timely responses to community environmental concerns.

## Mission Elements

1. Support the Planning Commission.
2. Create and update necessary land use plans and codes.
3. Implement the City' comprehensive plans, master plans, land use, specialty plans, and codes.
4. Provide environmental and regulatory support to City departments.
5. Promote environmental stewardship.

## Highlights

1. Adoption of summary document for implementation matrix.
2. Adoption of the city's Mobility Plan.
3. Restructure of an updated comprehensive planning framework.
4. Restructuring of consolidated Area Development Plan planning areas.
5. Restructure of the implementation of comprehensive strategic Area Development Plan planning process.
6. Integration of all city transportation plans.
7. Development of systemic approach to mobility planning; Plan Design, operate and maintain.
8. In the process of adoption of the Annexation Plan.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Transfer fr Water Division	0	0	0	104,285
General Resources	783,648	881,668	881,668	828,528
<b>TOTAL</b>	783,648	881,668	881,668	932,813
<b>Expenditures:</b>				
Personnel Services	440,981	753,369	739,169	759,847
Material Supplies	15,005	12,250	12,306	11,250
Contractual Services	46,312	17,778	23,678	34,508
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	4,918	20,000	15,745	21,500
Internal Service Allocations	276,432	78,271	78,271	105,708
Transfer Out	0	0	0	0
Capital Outlay	0	0	12,500	0
<b>TOTAL</b>	783,648	881,668	881,668	932,813
<b>Full Time Equivalents:</b>	9	9		9

# NEIGHBORHOOD SERVICES DEPARTMENT SUMMARY

## Mission

Strengthen Neighborhoods.

## Highlights

1. Utilize new case management software (WebQA) to improve efficiency in data entry and increase productivity of field inspections by reducing down time spent in the office documenting and processing code violations.
2. Continue citation driven process to significantly reduce time frame to achieve case resolution by introducing electronic ticket writing devices (Brazos Technologies).
3. Enforcement of Stage 2 Drought Plan – Water Restrictions Ordinance.
4. New Process for Consolidated Annual Action Plan.
5. 2013-2018 Consolidated Plan.
6. Contributed \$1,000,000 in federal and Type A funds to the community.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Vacant Bldg Re-inspection Fee	200	0	0	0
Demolition liens and accounts	100,221	0	100,000	100,000
General Resources	1,531,054	1,910,397	1,784,485	1,970,805
<b>TOTAL</b>	1,631,475	1,910,397	1,884,485	2,070,805
<b>Expenditures:</b>				
Personnel Services	809,556	934,782	914,782	949,119
Material Supplies	61,281	62,342	61,442	62,342
Contractual Services	255,774	302,541	294,961	294,961
Other Charges	0	675	675	675
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	11,272	10,196	10,196	18,779
Internal Service Allocations	493,592	538,860	541,428	683,928
Transfer Out	0	0	0	0
Capital Outlay	0	61,000	61,000	61,000
<b>TOTAL</b>	1,631,475	1,910,397	1,884,485	2,070,805
<b>Full Time Equivalents:</b>	19.9	21.9		21.9

## NEIGHBORHOOD SERVICES DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Federal grants received	\$3.9 M	\$4.8 M	\$5.6 M	\$7.6 M
# Junked vehicles investigated	969	1,061	1,203	1,335
# tall weed violations	5,089	3,015	4,188	5,340
# substandard structures demolished	100	156	266	238
% of code cases brought into non-judicial compliance	24%	39%	no data	no data
# citations issued	636	309	148	61
# homebuyer assistance loans processed	34	44	43	102
# property condition surveys completed	1,269	0	0	0
Total # code compliance cases investigated	16,370	13,705	11,458	14,511
# illegal signs removed	2,154	no data	no data	no data

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Administer and enforce housing, zoning, nuisance codes, etc.</b>	Compliance	% change in calls for service that are brought into voluntary compliance	N/A	32%	>= 10
	Compliance	# of calls for service that are brought into voluntary	N/A	3814	<=18
	Compliance	% change in average response time to investigate calls for service	N/A	1.5%	<= -10
	Compliance	Average response time to investigate calls for service	N/A	18	<=18
	Compliance	Average number of days to resolve	N/A	307	<= 30
<b>Abate nuisances</b>	Eliminate blighted conditions throughout the City of Corpus Christi	# sub-standard structures demolished	N/A	100	>+10%
	Eliminate blighted conditions throughout the City of Corpus Christi	Number of citations issued	N/A	N/A	N/A
	Eliminate blighted conditions throughout the City of Corpus Christi	Number of work orders for abatement that	N/A	2085	+10%
<b>Administer neighborhood and housing related grants</b>	Ensure that Federal funds are administered in an efficient and effective manner to comply with Federal	% of Federal funds in compliance	N/A	100%	100%
<b>Revitalize and stabilize neighborhoods</b>	Provide funding assistance to homebuyers and potential homebuyers to purchase an affordable home	# of deferred forgivable loans provided	N/A	73	>+20
	Provide funding assistance to homeowners to rehabilitate or reconstruct their home	# of homeowners provided rehabilitation loans, demo/replacement loans or emergency repair	N/A	21	>=15
<b>Educate the community to support the mission of Neighborhood Services</b>	Utilize available media to inform citizen of activities and services provided by Neighborhood Services	N/A	-	-	-

## NON-DEPARTMENTAL SERVICES DEPARTMENT SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
General Resources	8,283,932	24,053,830	24,584,811	22,574,911
<b>TOTAL</b>	8,283,932	24,053,830	24,584,811	22,574,911
<b>Expenditures:</b>				
Personnel Services	0	0	0	2,000,000
Contractual Services	2,058,429	1,804,044	1,798,066	1,851,331
Other Charges	2,772,716	2,253,583	2,253,583	2,025,000
Reserve Appropriations	0	2,650,001	2,466,488	1,404,173
Internal Service Allocations	295,452	322,404	322,404	319,308
Transfer Out	3,157,335	17,023,797	17,744,270	14,975,099
<b>TOTAL</b>	8,283,932	24,053,830	24,584,811	22,574,911

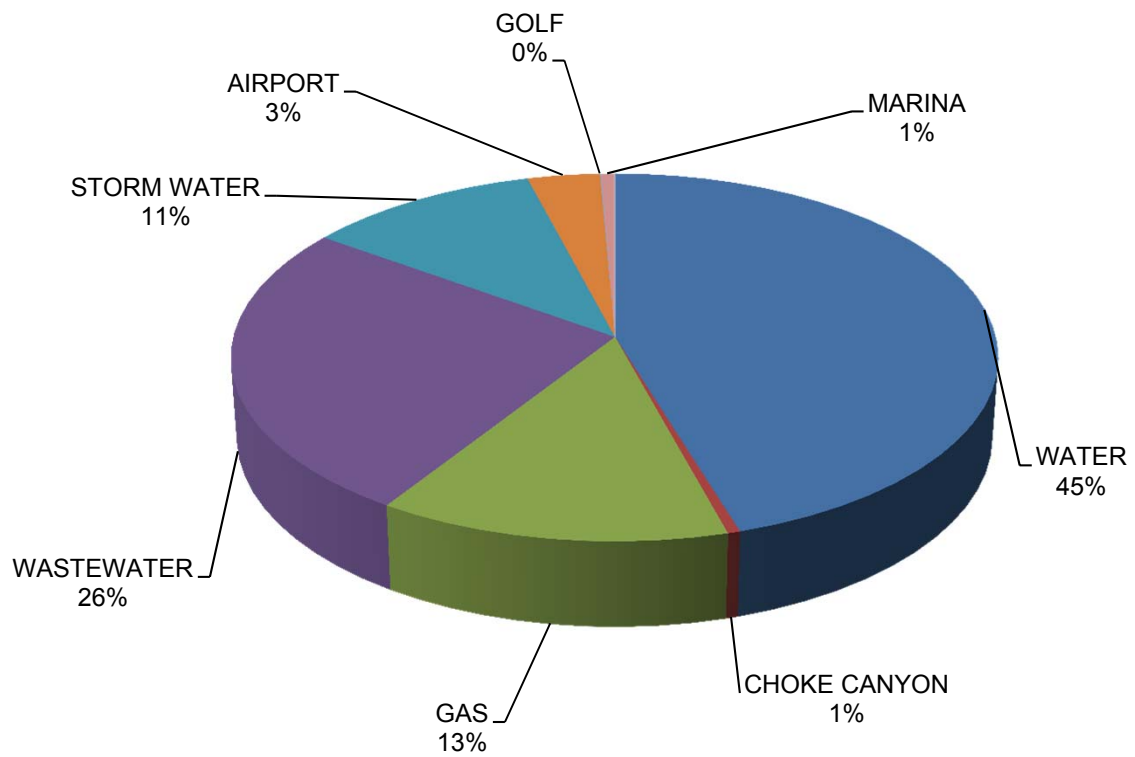
# Enterprise Funds



# Enterprise Funds



# ENTERPRISE FUNDS EXPENDITURES



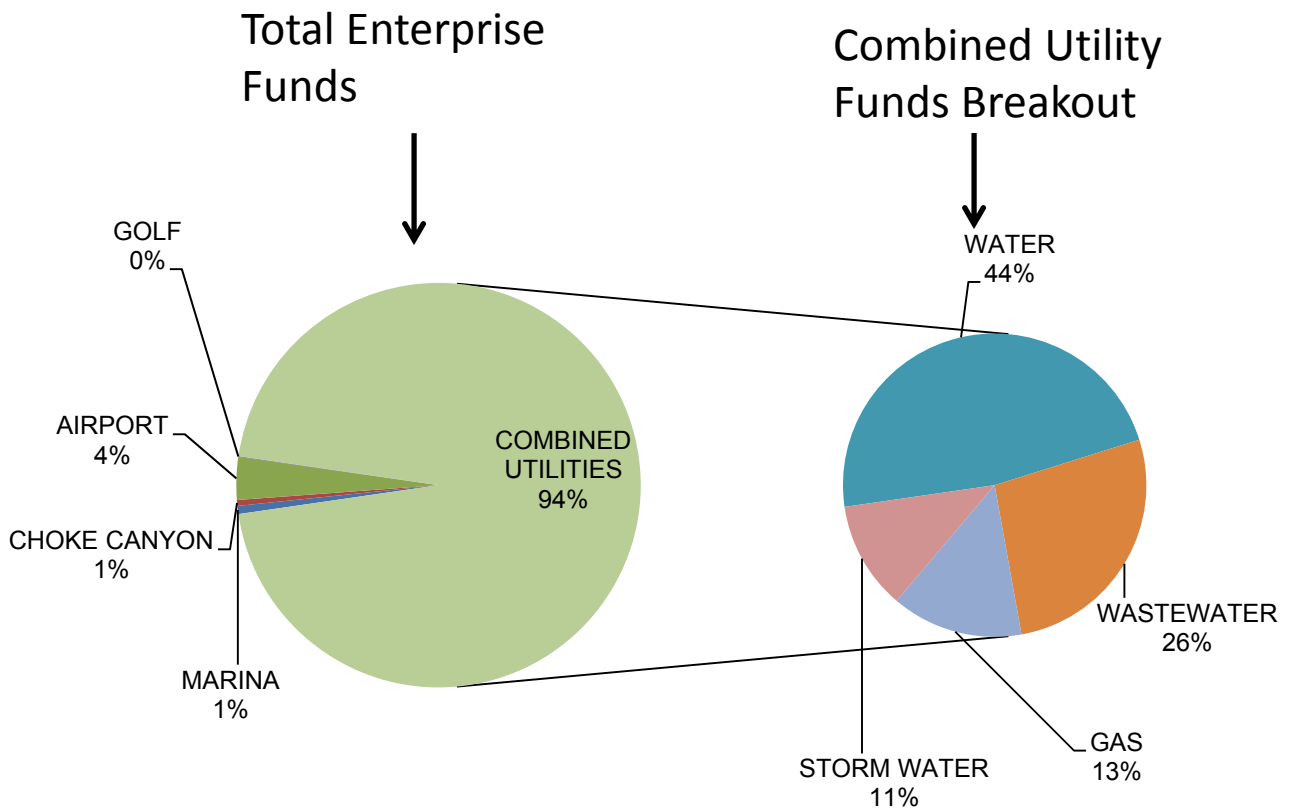
## ENTERPRISE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Raw Water	35,358,283	29,813,254	32,840,154	33,125,894
Cost of Services - ICL	133,275,231	133,234,208	137,047,325	147,782,347
Cost of Services - OCL	19,899,076	18,476,803	18,724,079	19,737,472
Purchased gas adjustment	11,180,872	16,606,163	15,237,114	18,004,458
Airfield	1,235,689	1,180,263	1,146,177	1,237,882
Gas and oil sales	0	591,000	274,250	658,200
Customer Facility Charges	881,140	805,000	825,000	850,000
Terminal Building and Area	3,764,192	3,692,974	3,759,296	3,862,504
Parking Lot	1,848,941	1,838,438	1,764,803	1,770,000
Commercial Airport	426,868	424,800	439,711	524,000
Rent - commercial non-aviation	119,139	124,224	109,487	171,580
Green Fees	129,175	137,232	133,050	141,033
Bayfront revenues	1,694,702	1,790,442	1,789,141	1,786,904
Meter charges	80,239	23,125	195,500	95,439
Tap Fees	581,037	465,800	710,655	897,000
Service connections	166,910	243,000	215,607	185,555
Disconnect fees	1,050,834	1,050,000	1,050,001	1,210,500
Oil well drilling fees	129,400	130,900	130,900	119,900
Tampering fees	69,630	126,600	95,351	125,760
Lab charges	349,255	305,812	308,290	350,000
Wastewater surcharge	1,142,986	1,100,000	1,255,000	1,250,000
Property rentals	553,096	487,843	500,245	513,600
Late fees on delinquent accts	1,830,953	1,800,000	1,814,407	1,817,593
Other revenue	780,326	657,104	745,551	691,523
Miscellaneous	377,163	235,313	466,020	318,545
Interest earned	257,391	227,312	224,693	210,000
Environmental Progs Cost Recov	403,680	463,764	463,764	331,008
ACM for Public Works Cost Reco	156,264	119,964	119,964	168,048
Interdepartmental Services	128,628	261,144	261,144	171,628
Transfer from other funds	27,758,619	29,863,219	29,858,744	28,787,714
Contribution from Federal Gov	278,546	200,000	212,000	200,000
<b>TOTAL</b>	<b>245,908,265</b>	<b>246,475,701</b>	<b>252,717,423</b>	<b>267,096,087</b>

## SUMMARY OF EXPENDITURES BY FUND

WATER FUND (4010)	110,924,222	118,592,184	119,790,031	123,318,888
CHOKE CANYON FUND (4050)	1,750,163	1,750,163	1,750,163	1,284,163
GAS FUND (4130)	27,947,856	32,863,162	31,552,079	36,414,332
WASTEWATER FUND (4200)	50,365,136	75,489,960	70,595,219	70,235,865
STORM WATER FUND (4300)	22,392,170	28,883,384	28,663,288	29,984,381
AIRPORT FUND (4610)	6,709,162	7,833,622	7,494,445	7,769,100
AIRPORT CAPITAL RESERVE (4611)	25,896	100,418	65,418	0
AIRPORT CFC FUND (4632)	851,825	2,069,549	1,468,038	1,496,025
GOLF CENTER FUND (4690)	135,154	100,384	100,660	15,708
GOLF CAPITAL RESERVE FUND (4691)	78,451	200,000	196,308	125,000
MARINA FUND (4700)	1,510,421	1,668,538	1,609,050	1,758,683
<b>TOTAL</b>	<b>222,690,455</b>	<b>269,551,363</b>	<b>263,284,699</b>	<b>272,402,145</b>

# COMBINED UTILITY FUNDS EXPENDITURES “Exploded View”



**Note: “Combined Utilities” is a rollup category within the Enterprise Funds and represents the total of the Water, Wastewater, Gas, and Storm Water Funds.**

## COMBINED UTILITY FUND SUMMARY

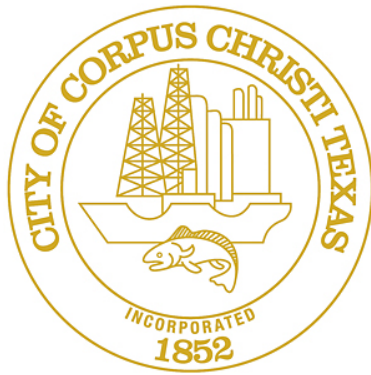
REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Oil well drilling fees	129,400	130,900	130,900	119,900
TX Blackout Prevention Pgm	51,489	45,000	55,446	45,000
Classes and workshops	195	0	0	0
ICL - Residential	42,748,430	45,174,850	45,581,540	49,511,362
ICL - Commercial and other	47,693,191	47,875,377	49,272,383	52,812,442
ICL - large volume users	2,706,456	1,547,197	2,966,142	2,152,355
OCL - Commercial and other	3,343,293	2,954,686	3,167,811	3,623,112
GC - Irrigation	221,028	187,069	207,997	216,238
Purchased gas adjustment	11,180,872	16,606,163	15,237,114	18,004,458
City use	101,978	59,595	96,414	17,601
Service connections	166,910	243,000	215,607	185,555
Disconnect fees	1,050,834	1,050,000	1,050,001	1,210,500
Late fees on delinquent accts	1,830,954	1,800,000	1,814,407	1,817,593
Late fees on returned check pa	9,811	12,300	11,787	11,531
Utility relocation charge	49,185	21,000	21,000	48,926
Tampering fees	69,630	126,600	95,351	125,760
Meter charges	80,239	23,125	195,500	95,439
Tap Fees	581,037	465,800	710,655	897,000
Recovery of Pipeline Fees	42,090	36,000	35,984	47,000
Fire hydrant charges	5,344	18,000	15,899	18,000
Lab charges-other	56,776	54,560	59,731	80,000
Lab charges-interdepartment	292,479	251,252	248,559	270,000
Appliance & parts sales	26,896	18,840	18,866	6,600
Appliance service calls	4,612	5,820	5,820	6,600
ICL - Single family residential	39,597,341	38,136,784	38,707,860	42,806,188
ICL - Multi-family residential	529,813	500,000	519,400	500,000
Wastewater hauling fees	49,146	30,000	89,300	68,740
Pretreatment lab fees	16,255	20,000	38,000	42,800
Wastewater surcharge	1,142,986	1,100,000	1,255,000	1,250,000
OCL - Residential	0	26,091	36,762	32,894
OCL - Large volume users	14,289,851	13,219,969	14,346,808	14,532,594
Raw water - Contract customers	10,690,842	9,089,068	11,358,154	11,521,115
Raw water - Ratepayer	19,888,379	18,821,667	19,636,583	19,628,977
Raw water - City Use	9,990	0	10,919	0
Raw water supply developmt chg	0	0	0	0
OCL Wholesale	1,328,183	1,442,324	368,455	621,144
OCL Network	937,749	833,733	804,243	927,728
Compressed natural gas	7,998	37,117	37,117	120,073
Interest on investments	132,508	69,530	158,940	132,000
Net Inc/Dec in FV of Investmen	11,640	0	(11,540)	0
Interest earned-interfund borr	164	0	0	0
Interest earned - NRA bonds	77	0	0	0
Recovery on damage claims	6,560	50,000	4,559	53,000
Property rentals	38,659	41,653	41,653	43,600
Property rental-raw water	360,368	300,000	298,592	300,000
Oil and gas leases	21,163	11,863	11,863	12,812
Tax Credits	9,134	0	0	0
Sale of scrap/city property	79,303	78,960	43,000	56,060
Purchase discounts	171,970	18,000	150,998	18,000
Buc Days / Bayfest	1,897	0	0	0
Contribution to aid constructi	1,218	0	87,519	75,000
Environmental Progs Cost Recov	403,680	463,764	463,764	331,008

## COMBINED UTILITY FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
ACM for Public Works Cost Reco	156,264	119,964	119,964	168,048
Interdepartmental Services	128,628	261,144	261,144	128,628
Transf fr General Liab Fd	0	1,184,437	1,184,437	0
Transf fr Workman's Comp	0	446,694	446,694	0
Transfer from Gas Division	2,000,000	0	0	0
Transfer fr Water Division	23,886,465	25,974,552	25,974,552	27,503,551
Transfr fr Choke Canyon Fd	1,750,163	1,750,163	1,750,163	1,284,163
Contribution from Federal Gov	278,546	200,000	212,000	200,000
<b>TOTAL</b>	<b>230,370,068</b>	<b>232,934,611</b>	<b>239,621,817</b>	<b>253,681,095</b>

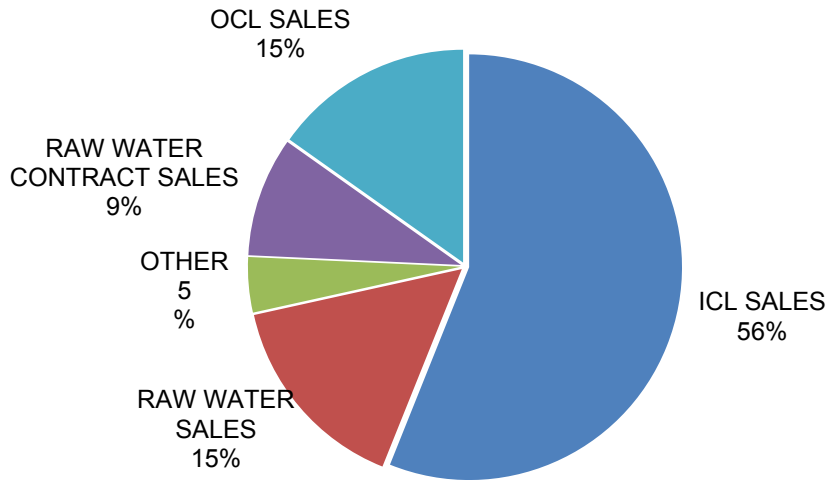
### SUMMARY OF EXPENDITURES BY FUND

WATER FUND (4010)	110,924,222	118,592,184	119,790,031	123,318,888
GAS FUND (4130)	27,947,856	32,863,162	31,552,079	36,414,332
WASTEWATER FUND (4200)	50,365,136	75,489,960	70,595,219	70,235,865
STORM WATER FUND (4300)	22,392,170	28,883,384	28,663,288	29,984,381
<b>TOTAL</b>	<b>211,629,384</b>	<b>28,883,384</b>	<b>250,600,617</b>	<b>259,953,466</b>

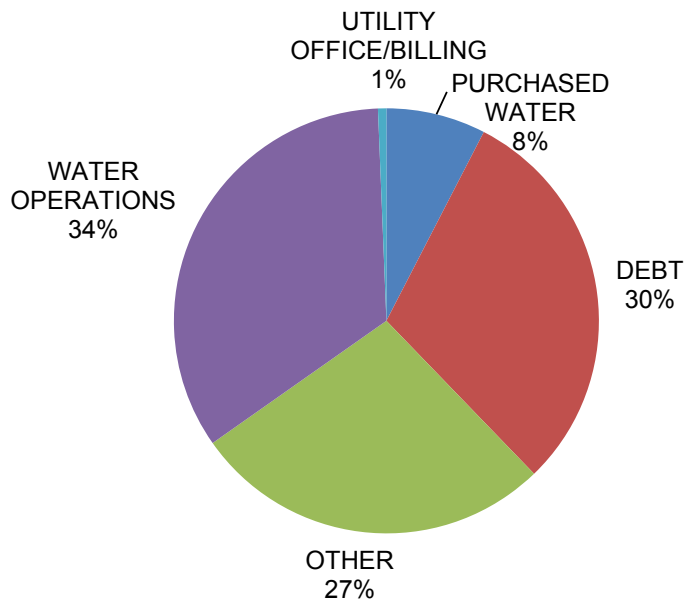


# WATER FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



# WATER FUND SUMMARY

## Mission

To deliver reliable, safe potable and raw water to customers.

## Highlights

1. Transitioned Utility Field Office from Utility Business Office to Water Department - Meter Readers and Collectors.
2. Revised Drought Contingency Plan and Conservation Plan.
3. Approximately 18,000 work orders will be completed by 83 full time employees and 30 temporary employees.
4. Initiated major improvements to O. N. Stevens Plan for reliability and redundancy.
5. TCEQ approved Alternate Capacity Requirement which will save \$40 million in capital costs for elevated storage tanks.

CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
TX Blackout Prevention Pgm	51,489	45,000	55,446	45,000
ICL - Residential	33,983,496	35,502,781	36,290,978	40,037,228
ICL - Commercial and other	26,035,334	25,919,860	28,121,757	29,212,796
ICL - large volume users	2,251,545	1,055,301	2,545,417	1,733,957
OCL - Commercial and other	2,917,617	2,580,173	2,617,341	3,168,467
GC - Irrigation	221,028	187,069	207,997	216,238
City use	76,048	0	81,969	0
Service connections	102,621	150,053	122,660	114,017
Disconnect fees	648,179	648,377	648,378	743,812
Late fees on delinquent accts	743,842	696,987	696,987	765,512
Late fees on returned check pa	3,867	4,763	4,763	4,604
Tampering fees	59,160	114,600	83,351	114,600
Meter charges	79,999	23,000	195,485	94,485
Tap Fees	334,880	325,000	440,896	642,500
Fire hydrant charges	5,344	18,000	15,899	18,000
Lab charges-other	56,776	54,560	59,731	80,000
Lab charges-interdepartment	292,479	251,252	248,559	270,000
OCL - Residential	0	26,091	36,762	32,894
OCL - Large volume users	14,289,851	13,219,969	14,346,808	14,532,594
Raw water - Contract customers	10,690,842	9,089,068	11,358,154	11,521,115
Raw water - Ratepayer	19,888,379	18,821,667	19,636,583	19,628,977
Raw water - City Use	9,990	0	10,919	0
Raw water supply developmt chg	0	0	0	0
OCL Wholesale	1,328,183	1,442,324	368,455	621,144
OCL Network	937,749	833,733	804,243	927,728
Interest on investments	52,779	34,355	80,003	84,000
Net Inc/Dec in FV of Investmen	9,725	0	(9,725)	0
Interest earned-interfund borr	164	0	0	0
Interest earned - NRA bonds	77	0	0	0
Recovery on damage claims	6,130	0	4,559	3,000
Property rentals	21,723	23,600	23,600	23,600
Property rental-raw water	360,368	300,000	298,592	300,000
Sale of scrap/city property	15,318	75,000	25,000	50,000
Purchase discounts	76,371	0	63,070	0
Environmental Progs Cost Recov	403,680	463,764	463,764	331,008
ACM for Public Works Cost Reco	156,264	119,964	119,964	168,048
Interdepartmental Services	0	132,516	132,516	0
Proceeds of sale of bonds	0	0	0	0
Transf fr General Liab Fd	0	688,930	688,930	0



## WATER FUND SUMMARY

CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Transf fr Workman's Comp	0	163,308	163,308	0
Transfer from Gas Division	2,000,000	0	0	0
Transfr fr Choke Canyon Fd	1,750,163	1,750,163	1,750,163	1,284,163
Contribution from Federal Gov	278,546	200,000	212,000	200,000
<b>TOTAL</b>	<b>120,140,007</b>	<b>114,961,228</b>	<b>123,015,281</b>	<b>126,969,487</b>
<b>Expenditures:</b>				
Personnel Services	12,264,270	12,784,387	13,533,906	13,754,251
Materials Supplies	16,695,019	17,918,695	17,948,696	18,294,097
Contractual Services	12,957,090	11,659,516	13,048,460	13,500,185
Other Charges	929,885	900,084	902,904	1,133,444
Reserve Appropriations	0	250,000	470,239	251,124
Debt Service	13,750,595	13,676,801	13,676,801	13,674,676
Schools/Seminars/Training	31,770	19,500	72,317	44,000
Internal Services Allocations	5,556,756	5,545,028	5,513,276	5,804,388
Transfer Out	48,179,158	54,511,418	54,351,488	55,719,293
Capital Outlay	559,678	1,474,500	3,124,799	3,129,320
Reimbursed Expenditures	0	(147,744)	(2,852,855)	(1,985,891)
<b>TOTAL</b>	<b>110,924,222</b>	<b>118,592,184</b>	<b>119,790,031</b>	<b>123,318,888</b>
 Full Time Equivalent:	 218	 222.4		 218.4

## WATER FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Avg # residential customers	80,150	80,013	79,574	79,237
Residential gallons per capita per day	75	80	80	77
Monthly water bill (7,000 gal ICL residential)	\$36.62	\$34.54	\$32.71	\$29.91
Treatment operating costs per 1,000 gal	\$0.56	\$0.50	\$0.44	\$0.46
Distribution operating costs per 1,000 gal	\$0.96	\$0.93	\$1.02	\$1.03

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Manage raw water supply and storage</b>	To ensure an adequate supply of water	Safe yield delivered (annual %)	62%	N/A	>=75%
<b>Treat water</b>	To improve redundancy and process controls at the O.N. Stevens Water Treatment Plant and Pump Stations	Availability of all service pumps	N/A	N/A	>=90%
<b>Distribute water</b>	Timely and efficient resolution of all work needed to resolve customer-reported problems	% of main breaks with water service restored < 24 hours	80.26%	72.48%	>=90%
	Timely response to customer-reported problems	% Response to water quality calls < 2 hours	89.85%	83.84%	>=90%
	Timely response to customer-reported problems	% Responses to main breaks < 1 hour	65.78%	56.94%	>=90%
	Timely response to customer-reported problems	% Responses to reports of no water < 1 hour	71.38%	58.00%	>=90%
<b>Provide water quality monitoring services</b>	Improve the efficiency and quality of data used to monitor water quality	% Samples exceeding holding time requirements	N/A	N/A	=0

## WATER FUND SUMMARY

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Plan and develop expansion of the water utility</b>	Maintain water quality and pressure requirements	% Change in number of complaints of water quality	-22.75%	-41.88%	<=-1
	Maintain water quality and pressure requirements	Number of complaints of water quality	394	229	N/A
	Maintain water quality and pressure requirements	% Change in number of complaints of low water pressure	-4.78%	-10.73%	<=-1
	Maintain water quality and pressure requirements	Number of complaints of low water pressure	438	391	N/A
<b>Conduct water education and promote conservation</b>	To reduce total water consumption per capita by 1% annually	% Change in residential and multi-family gallons per capita per day (annual)	0.00%	-1.38%	<=-1
	To reduce total water consumption per capita by 1% annually	Residential and multi-family water consumption per capita per day (annual)	80.00	78.90	N/A

**WATER FUND (4010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	13,568,468		22,909,242	8,769,042
	<b>Reserved for Encumbrances</b>	2,910,337		2,785,347	0
	<b>Reserved for Contingencies</b>			0	20,150,796
	<b>Reserved for Commitments</b>	3,816,265		3,816,265	3,816,265
	<b>BEGINNING BALANCE</b>	<u>20,295,070</u>	<u>0</u>	<u>29,510,854</u>	<u>32,736,104</u>
 <b>OPERATING REVENUE</b>					
<b>Sale of Water:</b>					
<b>Raw Water</b>					
324830	Raw water - Ratepayer	19,888,379	18,821,667	19,636,583	19,628,977
324840	Raw water - City Use	9,990	0	10,919	0
324845	Raw water supply developmt chg	0	0	0	0
	<b>Total Raw Water</b>	<u>19,898,369</u>	<u>18,821,667</u>	<u>19,647,502</u>	<u>19,628,977</u>
 <b>Cost of Services-ICL</b>					
324000	ICL - Residential	33,983,496	35,502,781	36,290,978	40,037,228
324050	ICL - Commercial and other	26,035,334	25,919,860	28,121,757	29,212,796
324100	ICL - large volume users	2,251,545	1,055,301	2,545,417	1,733,957
324155	GC - Irrigation	221,028	187,069	207,997	216,238
324170	City use	76,048	0	81,969	0
	<b>Total Cost of Services-ICL</b>	<u>62,567,452</u>	<u>62,665,011</u>	<u>67,248,118</u>	<u>71,200,219</u>
 <b>Cost of Services-OCL</b>					
324150	OCL - Commercial and other	2,917,617	2,580,173	2,617,341	3,168,467
324800	OCL - Residential	0	26,091	36,762	32,894
324810	OCL - Large volume users	14,289,851	13,219,969	14,346,808	14,532,594
324851	OCL Wholesale	1,328,183	1,442,324	368,455	621,144
324852	OCL Network	937,749	833,733	804,243	927,728
	<b>Total Cost of Services-OCL</b>	<u>19,473,400</u>	<u>18,102,290</u>	<u>18,173,609</u>	<u>19,282,827</u>
	<b>Total Sale of Water</b>	<u>101,939,221</u>	<u>99,588,968</u>	<u>105,069,229</u>	<u>110,112,023</u>
 <b>Other Operating Revenue</b>					
324820	Raw water - Contract customers	10,690,842	9,089,068	11,358,154	11,521,115
	<b>Total Other Operating Revenue</b>	<u>10,690,842</u>	<u>9,089,068</u>	<u>11,358,154</u>	<u>11,521,115</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>112,630,063</u>	<u>108,678,036</u>	<u>116,427,383</u>	<u>121,633,138</u>
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	52,779	34,355	80,003	84,000
340995	Net Inc/Dec in FV of Investmen	9,725	0	(9,725)	0
341020	Interest earned-interfund borr	164	0	0	0

**WATER FUND (4010)  
REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
341090	Interest earned - NRA bonds	77	0	0	0
	<b>Total Interest Income</b>	62,744	34,355	70,278	84,000
	<b>Other Revenue</b>				
305725	TX Blackout Prevention Pgm	51,489	45,000	55,446	45,000
324200	Service connections	102,621	150,053	122,660	114,017
324205	Disconnect fees	648,179	648,377	648,378	743,812
324210	Late fees on delinquent accts	743,842	696,987	696,987	765,512
324220	Late fees on returned check pa	3,867	4,763	4,763	4,604
324250	Tampering fees	59,160	114,600	83,351	114,600
324270	Meter charges	79,999	23,000	195,485	94,485
324271	Tap Fees	334,880	325,000	440,896	642,500
324280	Fire hydrant charges	5,344	18,000	15,899	18,000
324300	Lab charges-other	56,776	54,560	59,731	80,000
324310	Lab charges-interdepartment	292,479	251,252	248,559	270,000
343300	Recovery on damage claims	6,130	0	4,559	3,000
343400	Property rentals	21,723	23,600	23,600	23,600
343401	Property rental-raw water	360,368	300,000	298,592	300,000
343590	Sale of scrap/city property	15,318	75,000	25,000	50,000
343650	Purchase discounts	76,371	0	63,070	0
344130	Environmental Progs Cost Recovery	403,680	463,764	463,764	331,008
344131	ACM for Public Works Cost Recovery	156,264	119,964	119,964	168,048
344400	Interdepartmental Services	0	132,516	132,516	0
	<b>Total Other Revenue</b>	3,418,491	3,446,436	3,703,219	3,768,186
	<b>TOTAL NON-OPERATING REVENUE</b>	3,481,235	3,480,791	3,773,497	3,852,186
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf fr General Liab Fd	0	688,930	688,930	0
350415	Transf fr Workman's Comp	0	163,308	163,308	0
352380	Transfer from Gas Division	2,000,000	0	0	0
352406	Transf fr Choke Canyon Fd	1,750,163	1,750,163	1,750,163	1,284,163
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	3,750,163	2,602,401	2,602,401	1,284,163
370003	Contribution from Federal Gov	278,546	200,000	212,000	200,000
	<b>TOTAL WATER REIMBURSEMENTS CONTRIB</b>	278,546	200,000	212,000	200,000
	<b>TOTAL INTERFUND AND WATER REIMB</b>	4,028,709	2,802,401	2,814,401	1,484,163
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	120,140,007	114,961,228	123,015,281	126,969,487
	<b>TOTAL FUNDS AVAILABLE</b>	140,435,076	114,961,228	152,526,135	159,705,591

**WATER FUND (4010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
<b>Water Division</b>					
30000	Water administration	4,806,685	3,701,459	3,519,341	3,518,444
30001	Water Geographic Info Systems	504,345	781,502	535,515	478,263
30005	Water Utility Support Svc Grp	210,102	95,292	118,435	137,528
30020	Public Education & Communicati	387,252	413,560	436,188	627,648
30200	Wesley Seale Dam	1,169,798	1,585,216	1,582,826	1,715,336
30205	Sunrise Beach	234,608	394,757	401,633	485,922
30210	Choke Canyon Dam	846,887	982,213	852,960	912,234
30220	Environmental Studies	624,297	544,541	544,519	340,000
30230	Water Supply Development	162,723	234,762	171,570	172,412
30240	Nueces River Authority	146,993	418,530	418,530	193,000
30250	Lake Texana Pipeline	438,625	1,009,274	1,007,793	1,127,401
30270	Supplemental Water Sources - w	0	10,329	10,000	0
30280	Rincon Bayou Pump Station	53,176	141,000	139,174	253,890
30281	Stevens RW Diversions	855,535	610,000	609,000	965,500
30283	Source Water Protection	59,189	268,930	268,930	30,500
31010	Stevens Filter Plant	13,480,468	14,758,732	16,081,292	15,839,230
31500	Water Pumping Plants	21,918	0	0	0
31501	Water Quality	705,278	1,072,830	1,160,529	1,179,285
31505	Maintenance of water lines	123,306	1,520	0	0
31510	Maintenance of water meters	21,376	336	0	2,154,513
31520	Treated Water Delivery System	10,173,028	9,906,498	10,636,684	10,324,619
31700	Water Utilities Lab	949,789	1,122,543	791,045	1,085,749
80020	Reserve Appropriations-Water	0	470,239	470,239	530,266
<b>Total Departmental Expenditures</b>		<b>35,975,379</b>	<b>38,524,063</b>	<b>39,756,203</b>	<b>42,071,741</b>
<b>Non-Departmental Expenditures</b>					
10200	ACM Public Works, Util & Trans	265,455	258,859	258,859	271,302
14703	Economic Dev-Util Syst(Water)	150,625	163,788	156,640	173,753
30010	Utility Office Cost	1,037,750	666,357	668,938	785,518
30015	Utility Field Operations Cost	661,774	188,012	461,591	0
30030	Environmental Services	339,965	639,555	496,180	497,616
30260	Water purchased - LNRA	9,545,682	9,201,648	9,201,648	9,343,587
50010	Uncollectible accounts	1,011,338	754,584	754,584	878,188
55015	Other Financing Charges	79,854	0	0	0
55070	Lake Texana Pipeline debt	7,937,351	7,944,713	7,944,713	7,945,863
55080	LNRA pump station debt	744,728	744,025	744,025	741,150
55090	Bureau of Reclamation debt	4,995,163	4,995,163	4,995,163	4,995,163
60000	Operating Transfers Out	1,462,347	0	0	0
60010	Transfer to General Fund	1,285,068	1,779,552	1,779,552	1,828,749
60241	Transfer to Storm Water Fund	23,886,465	25,974,552	25,974,552	27,503,551
60270	Transfer to Debt Svc Reserve	540,544	896,701	727,543	709,200

**WATER FUND (4010)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
60290	Transfer to Water CIP Fund	0	0	0	473,745
60340	Transfer to Util Sys Debt Fund	20,508,295	24,766,173	24,775,402	22,855,134
60420	Transfer to Maint Services Fd	496,440	1,094,440	1,094,440	1,531,696
60430	Transfer to MIS	0	0	0	712,933
	<b>Total Non-Departmental Expenditures</b>	<u>74,948,843</u>	<u>80,068,121</u>	<u>80,033,828</u>	<u>81,247,147</u>
	<b>Total Water Department Fund</b>	<u>110,924,222</u>	<u>118,592,184</u>	<u>119,790,031</u>	<u>123,318,888</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	2,785,347		0	
	<b>RESERVED FOR COMMITMENTS</b>	3,816,265		3,816,265	3,816,265
	<b>RESERVED FOR CONTINGENCIES</b>	0		20,150,796	21,221,425
	<b>UNRESERVED</b>	<u>22,909,242</u>		<u>8,769,042</u>	<u>11,349,013</u>
	<b>CLOSING BALANCE</b>	<u>29,510,854</u>		<u>32,736,104</u>	<u>36,386,703</u>

**RAW WATER SUPPLY DEVELOPMENT FUND (4041)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		4,769,072	6,603,571
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	0	0	4,769,072	6,603,571
	<b>OPERATING REVENUE</b>				
	<b>Raw Water</b>				
324845	Raw water supply developmt chg	3,306,725	1,902,519	1,834,499	1,975,802
	<b>TOTAL OPERATING REVENUE</b>	3,306,725	1,902,519	1,834,499	1,975,802
	<b>NON-OPERATING REVENUE</b>				
352400	Transfer fr Water Division	1,462,347	0	0	0
	<b>TOTAL REVENUE</b>	4,769,072	1,902,519	1,834,499	1,975,802
	<b>TOTAL FUNDS AVAILABLE</b>	4,769,072	1,902,519	6,603,571	8,579,373



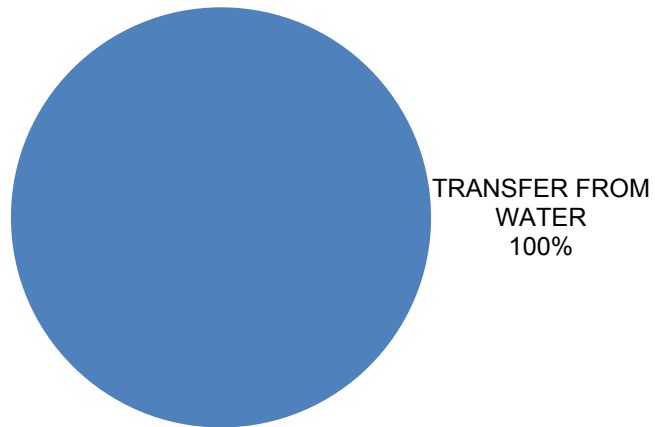
**RAW WATER SUPPLY DEVELOPMENT FUND (4041)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Departmental Expenditures	0	0	0	0
	Total Departmental Expenditures	0	0	0	0
	Non-Departmental Expenditures	0	0	0	0
	Total Non-Departmental Expenditures	0	0	0	0
	<b>TOTAL RAW WATER SUPPLY FUND (4041)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	4,769,072		6,603,571	8,579,373
	<b>CLOSING BALANCE</b>	<b>4,769,072</b>	<b>0</b>	<b>6,603,571</b>	<b>8,579,373</b>

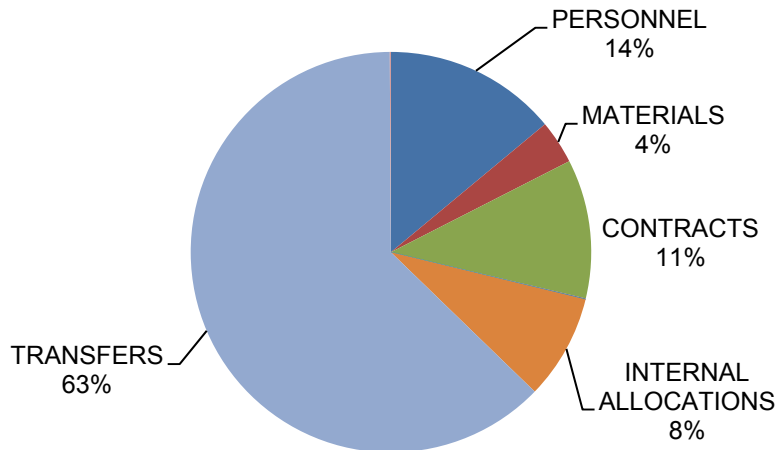


# STORM WATER FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## STORM WATER FUND SUMMARY

### Mission

To collect and convey storm water, protect life and property from storm flooding, and protect water quality.

### Highlights

1. Filed City's TCEQ-issued TPDES MS4 Permit Renewal Application on February 12 , 2013.
2. Maintained level of service in spite of \$1M (\$700K Operation and Maintenance and \$350K Capital) operational budget reduction in Fiscal Year 2012-2013.
3. Actively participated in TCEQ's Implementation Plan (I-Plan) development stakeholder meetings for Cole and Ropes Park (CARP).
4. Replaced last three engines at Power Street Storm Water Pump Station, completing replacement of 1948 vintage engines.
5. Performed comprehensive condition assessment and preventative maintenance on five submersible pumps at Kinney Street Storm Water Pump Station.
6. Reduced truck and equipment rental costs by 40+% through aggressive resource leveling managerial effort.
7. Implemented year-round pet waste pollution prevention campaign in order to minimize introduction of bacteria in storm water runoff.
8. Conducted citizen survey regarding storm water pollution prevention behavior patterns (4th Quarter 2013) to assist in educational program development.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Interest on investments	17,958	0	17,497	0
Net Inc/Dec in FV of Investmen	1,815	0	(1,815)	0
Recovery on damage claims	430	0	0	0
Sale of scrap/city property	14,219	0	0	0
Purchase discounts	429	0	350	0
Buc Days / Bayfest	1,897	0	0	0
Proceeds of sale of bonds	0	0	0	0
Transf fr General Liab Fd	0	71,186	71,186	0
Transf fr Workman's Comp	0	59,916	59,916	0
Transfer fr Water Division	23,886,465	25,974,552	25,974,552	27,503,551
<b>TOTAL</b>	<b>23,923,213</b>	<b>26,105,654</b>	<b>26,121,686</b>	<b>27,503,551</b>
<b>Expenditures:</b>				
Personnel Services	3,482,940	3,423,876	3,541,334	4,187,854
Materials Supplies	928,023	806,829	738,173	1,056,945
Contractual Services	3,391,754	3,745,766	3,535,924	3,365,707
Other Charges	246	0	0	0
Reserve Appropriations	0	36,208	0	0
Debt Service	53,270	0	0	0
Schools/Seminars/Training	8,071	17,288	13,880	20,878
Internal Services Allocations	2,478,264	2,416,832	2,416,832	2,537,190
Transfer Out	11,528,388	18,168,985	18,168,985	18,785,807
Capital Outlay	521,213	267,600	248,160	30,000
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>22,392,170</b>	<b>28,883,384</b>	<b>28,663,288</b>	<b>29,984,381</b>
<b>Full Time Equivalents:</b>	<b>87</b>	<b>87</b>		<b>87</b>

## STORM WATER FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# inlets cleaned	7,366	7,600	6,569	5,987
Linear feet curb and gutter replaced	7,282	12,449	12,472	5,529
Acres of street ROW mowed by City staff	3,076	2,323	2,720	3,987
Acres of drainage ROW mowed by City staff	2,197	2,428	2,482	3,987
# industrial/commercial inspections	93	140	122	122

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Administer the City's Municipal Separate Storm Sewer System (MS4) permit to ensure regulatory compliance</b>	Minimize the introduction of pollutants into the MS4	# Industrial & High Risk Inspections	140	93	140
	Minimize the introduction of pollutants into the MS4	# Pollution prevention educational presentations	37	21	40
<b>Maintain drainage infrastructure system including surface drainage, pipes, and pump stations</b>	Operate and maintain drainage infrastructure and facilities to minimize flooding	# Inlets cleaned	7,600	7,366	5,000
	Operate and maintain drainage infrastructure and facilities to minimize flooding	Acres drainage ROW mowed by city staff	2,428	2,197	2,500
	Operate and maintain drainage infrastructure and facilities to minimize flooding	Acres of street ROW mowed by city staff	2,323	3,076	3,000
	Operate and maintain drainage infrastructure and facilities to minimize flooding	Linear ft curb & gutter replaced	12,449	7,282	16,000
	Operate and maintain drainage infrastructure and facilities to minimize flooding	Linear ft drainage pipeline cleaned	219,154	228,671	130,000
<b>Plan and develop expansion of the storm water utility</b>		-	-	-	-

**STORM WATER FUND (4300)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	7,203,679		9,383,352	3,918,856
	<b>Reserved for Encumbrances</b>	648,630		0	0
	<b>Reserved for Contingencies</b>	0		0	2,922,894
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>7,852,309</u>	0	9,383,352	6,841,750
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	17,958	0	17,497	0
340995	Net Inc/Dec in FV of Investment	1,815	0	(1,815)	0
	<b>Total Interest Income</b>	<u>19,773</u>	0	15,682	0
	<b>Other Revenue</b>				
343300	Recovery on damage claims	430	0	0	0
343590	Sale of scrap/city property	14,219	0	0	0
343650	Purchase discounts	429	0	350	0
343697	Buc Days / Bayfest	1,897	0	0	0
	<b>Total Other Revenue</b>	<u>16,975</u>	0	350	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>36,748</u>	0	16,032	0
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer fr General Liab	0	71,186	71,186	0
350415	Transfer fr Workman's Comp	0	59,916	59,916	0
352400	Transfer fr Water Division	23,886,465	25,974,552	25,974,552	27,503,551
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>23,886,465</u>	26,105,654	26,105,654	27,503,551
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>23,923,213</u>	26,105,654	26,121,686	27,503,551
	<b>TOTAL FUNDS AVAILABLE</b>	<u>31,775,522</u>	26,105,654	35,505,038	34,345,301

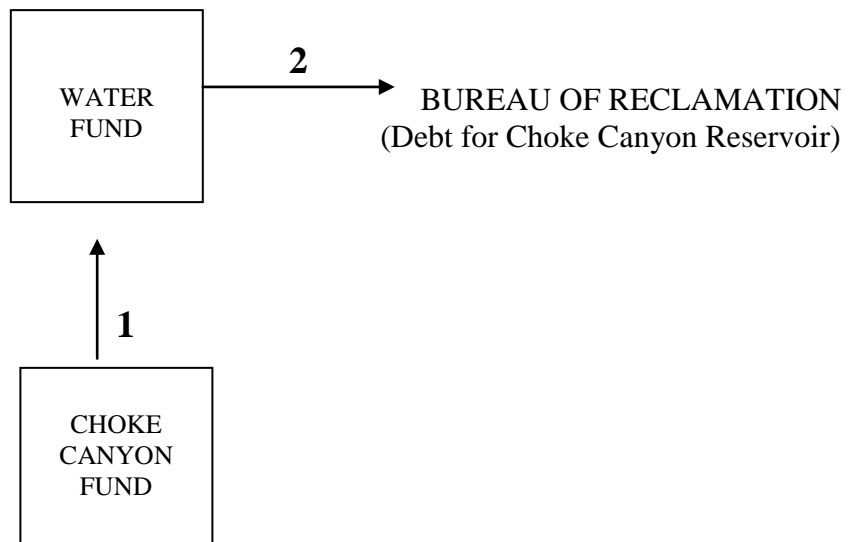
**STORM WATER FUND (4300)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
32000	Storm Water administration	1,879,810	1,835,163	1,798,623	1,627,812
32002	City Temporary Empls - St Wtr	0	0	0	104,686
32010	Storm Water Maint & Operations	6,897,236	6,761,810	6,208,276	7,042,716
32020	Storm Water Environ Svc	430,724	485,092	456,185	493,604
32030	Storm Water Education Svc	482,680	568,477	557,676	537,548
32040	Storm Water Pump Stations	461,238	814,178	784,598	535,897
80015	Reserve Approp - Storm Water	0	176,635	0	88,888
<b>Total Departmental Expenditures</b>		10,151,689	10,641,355	9,805,359	10,431,151
<b>Non-Departmental Expenditures</b>					
14704	Economic Dev-Util Syst(St Wtr)	46,127	46,344	42,300	46,104
30010	Utility Office Cost	580,296	646,644	646,644	721,314
50010	Uncollectible Accounts	2,949	0	0	0
55015	Other Financing Charges	53,270	0	0	0
55020	Amortization Exp-bond costs	0	0	0	0
55030	Amortization Exp-bond costs	0	0	0	0
55060	Loss on Bond Refunding	29,450	0	0	0
60010	Transfer to General Fund	461,148	0	619,944	537,776
60130	Transfer to Debt Service	2,874	0	0	0
60240	Transfer to Storm Water CIP	0	3,000,000	3,000,000	2,511,106
60270	Transfer to Debt Svc Reserve	264,452	611,858	611,858	385,823
60340	Transfer to Util Sys Debt Fund	9,868,583	13,359,855	13,359,855	14,580,741
60420	Transfer to Maint Services Fd	931,331	577,328	577,328	591,214
60430	Transfer to MIS Fund	0	0	0	179,152
<b>Total Non-Departmental Expenditures</b>		12,240,481	18,242,029	18,857,929	19,553,230
<b>TOTAL STORM WATER FUND (4300)</b>		22,392,170	28,883,384	28,663,288	29,984,381
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>RESERVED FOR CONTIGENCIES</b>		0		2,922,894	3,081,890
<b>UNRESERVED</b>		9,383,352		3,918,856	1,279,031
<b>CLOSING BALANCE</b>		9,383,352		6,841,750	4,360,920

**PAYMENT TO BUREAU OF RECLAMATION  
FOR  
CHOKE CANYON FUND DEBT**

The Choke Canyon Fund was established in 1986 with an initial contribution from the City of Three Rivers of \$1,750,000. This contribution was earmarked for maintenance on the Choke Canyon Dam.

In 1987, an annuity was established by Council to level the payment from the Water Fund for the Choke Canyon Debt. The annuity maintains the level of payments in the Water Fund at an annual amount of \$3,245,000. Beginning in 1987 through fiscal year 1992-93, the actual amount paid to the U.S. Bureau of Reclamation for the Choke Canyon Debt was less than the \$3,245,000 scheduled in the Water Fund. The monies in excess of the required payment during this time period were deposited to the Choke Canyon Fund and reserved for future payments to the U.S. Bureau of Reclamation. Now that the required payment for the Choke Canyon Debt exceeds the \$3,245,000, the additional amount is paid from the accumulation of contributions.





## Payment of Choke Canyon Debt

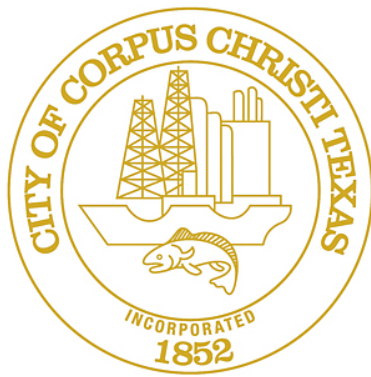
<b>FY</b>	<b>Choke Canyon Reservoir Debt Pymt.</b>	<b>Water Fund Contribution</b>	<b>Choke Canyon Rsrv. Contribution</b>	<b>Choke Canyon Rsrv. Fund Balance</b>	
				\$ 17,140,766	@7.31.13
2014	4,995,163	3,711,000	1,284,163	16,028,011	
2015	4,995,163	3,721,000	1,274,163	14,914,128	
2016	4,995,163	3,731,000	1,264,163	13,799,106	
2017	4,995,163	3,741,000	1,254,163	12,682,934	
2018	4,995,163	3,751,000	1,244,163	11,565,600	
2019	4,995,163	3,761,000	1,234,163	10,447,093	
2020	4,995,163	3,771,000	1,224,163	9,327,401	
2021	4,995,163	3,781,000	1,214,163	8,206,512	
2022	4,995,163	3,791,000	1,204,163	7,084,414	
2023	4,995,163	3,801,000	1,194,163	5,961,095	
2024	4,995,163	3,811,000	1,184,163	4,836,543	
2025	4,995,163	3,821,000	1,174,163	3,710,745	
2026	4,995,163	3,831,000	1,164,163	2,583,689	
2027	4,995,163	3,851,000	1,144,163	1,465,363	
2028	4,995,163	3,861,000	1,134,163	345,854	
2029	4,208,976	3,873,837	349,313	-	
2030	827,934	827,934	-	-	
2031	827,934	827,934	-	-	
2032	827,934	827,934	-	-	
2033	827,934	827,934	-	-	
2034	827,934	827,934	-	-	
2035	827,934	827,934	-	-	
2036	827,934	827,934	-	-	
2037	827,934	827,934	-	-	
2038	827,934	827,934	-	-	
2039	827,934	827,934	-	-	
2040	827,934	827,934	-	-	
2041	827,934	827,934	-	-	
2042	827,934	827,934	-	-	
2043	827,934	827,934	-	-	
2044	612,475	612,475	-	-	

**CHOKE CANYON FUND (4050)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	24,890,255		23,256,704	21,568,809
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>24,890,255</u>	<u>0</u>	<u>23,256,704</u>	<u>21,568,809</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	80,701	66,307	62,268	62,400
340995	Net Inc/Dec in FV of Investmen	19,416	0	0	0
	<b>Total Interest Income</b>	<u>100,117</u>	<u>66,307</u>	<u>62,268</u>	<u>62,400</u>
	<b>Other Revenue</b>				
340110	Contribution from Three Rivers	16,495	15,000	0	0
	<b>Total Other Revenue</b>	<u>16,495</u>	<u>15,000</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>116,612</u>	<u>81,307</u>	<u>62,268</u>	<u>62,400</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>116,612</u>	<u>81,307</u>	<u>62,268</u>	<u>62,400</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>25,006,867</u>	<u>81,307</u>	<u>23,318,972</u>	<u>21,631,209</u>

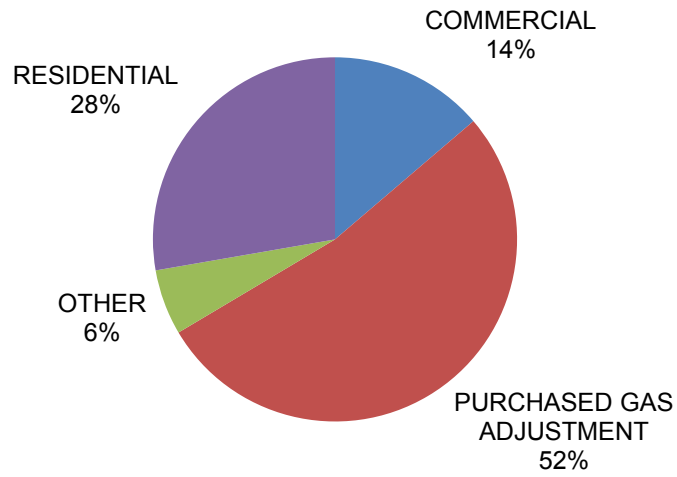
**CHOKE CANYON FUND (4050)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
	<b>Total Departmental Expenditures</b>	0	0	0	0
	<b>Non-Departmental Expenditures</b>				
60260	Transfer to Water Fund	1,750,163	1,750,163	1,750,163	1,284,163
	<b>Total Non-Departmental Expenditures</b>	1,750,163	1,750,163	1,750,163	1,284,163
	<b>TOTAL CHOKE CANYON FUND (4050)</b>	<u>1,750,163</u>	<u>1,750,163</u>	<u>1,750,163</u>	<u>1,284,163</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>23,256,704</u>		<u>21,568,809</u>	<u>20,347,046</u>
	<b>CLOSING BALANCE</b>	<u>23,256,704</u>	0	<u>21,568,809</u>	<u>20,347,046</u>

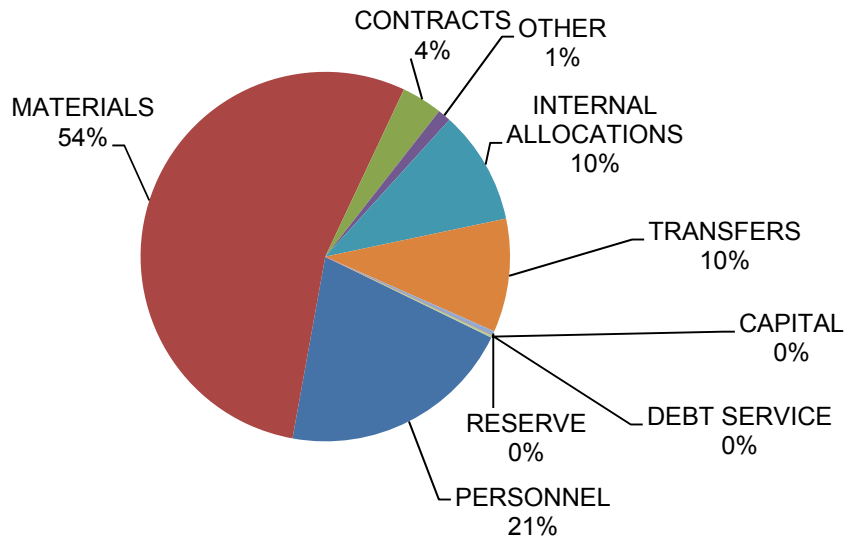


# GAS FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## GAS FUND SUMMARY

### Mission

To deliver natural gas to customers.

### Highlights

1. Distribution and Integrity Management Program received a perfect score on TRRC audit.
2. Marketing program continues to be successful with residential taps trending upwards. 138 in 2009; 332 in 2010; 320 in 2011; 590 in 2012; 609 in 2013 and est. 400 in 2014. There are currently 78 Builders committed to using natural gas.
3. CNG program is successful and increased interest from fleet managers is expected to increase customers in the public and private sectors. Private natural gas vehicles = 37 in 2011; 62 in 2012; 112 in 2013 - City natural gas vehicles = 10 in 2011; 41 in 2012; 57 in 2013.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Oil well drilling fees	129,400	130,900	130,900	119,900
Classes and workshops	195	0	0	0
ICL - Residential	8,764,934	9,672,069	9,290,562	9,474,134
ICL - Commercial and other	4,399,929	4,721,011	4,618,713	4,600,435
ICL - large volume users	454,911	491,896	420,726	418,398
OCL - Commercial and other	88,004	90,331	91,302	98,634
Purchased gas adjustment	11,180,872	16,606,163	15,237,114	18,004,458
City use	2,002	3,295	2,745	2,601
Service connections	64,289	92,947	92,947	71,538
Disconnect fees	402,655	401,623	401,623	466,688
Late fees on delinquent accts	472,062	370,082	370,082	319,150
Late fees on returned check pa	2,581	2,529	2,529	1,919
Utility relocation charge	49,185	21,000	21,000	48,926
Tampering fees	10,470	12,000	12,000	11,160
Meter charges	240	125	15	954
Tap Fees	59,384	40,800	69,759	64,500
Recovery of Pipeline Fees	42,090	36,000	35,984	47,000
Appliance & parts sales	26,896	18,840	18,866	6,600
Appliance service calls	4,612	5,820	5,820	6,600
Compressed natural gas	7,998	37,117	37,117	120,073
Interest on investments	7,683	0	16,032	0
Net Inc/Dec in FV of Investmen	100	0	0	0
Recovery on damage claims	0	50,000	0	50,000
Oil and gas leases	11	0	0	0
Tax Credits	9,134	0	0	0
Sale of scrap/city property	32,759	3,960	18,000	6,060
Purchase discounts	18,922	18,000	24,375	18,000
Contribution to aid constructi	0	0	86,910	75,000
Interdepartmental Services	128,628	128,628	128,628	128,628
Transf fr General Liab Fd	0	163,876	163,876	0
Transf fr Workman's Comp	0	100,053	100,053	0
<b>Total</b>	<b>26,359,947</b>	<b>33,219,065</b>	<b>31,397,679</b>	<b>34,161,356</b>

## GAS FUND SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	6,630,404	6,512,925	6,441,717	7,507,436
Materials Supplies	12,013,960	18,149,691	16,996,545	19,722,623
Contractual Services	1,271,554	1,417,694	1,335,076	1,298,788
Other Charges	395,933	414,165	414,945	386,876
Reserve Appropriations	0	161,650	0	149,807
Debt Service	1,114	1,820	0	0
Schools/Seminars/Training	20,814	31,050	31,050	34,250
Internal Services Allocations	3,667,702	3,727,907	3,727,907	3,632,297
Transfer Out	3,860,559	2,188,728	2,210,159	3,615,165
Capital Outlay	85,815	257,532	394,680	67,090
Reimbursements	0	0	0	0
<b>Total</b>	27,947,856	32,863,162	31,552,079	36,414,332
 <b>Full Time Equivalents:</b>	 135	 135		 152

## GAS FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# Citizen calls for service	16,806	11,566	13,099	15,498
Total volume (BCF) sold	3,115	3,048	3,306	3,657
Monthly minimum service charge ICL	\$10.47	\$10.47	\$10.47	\$10.47
# new residential gas taps	665	531	482	332
# of 811 line locates completed	19,667	18,268	16,560	14,851
# separate districts	5	5	5	5

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Plan for and secure gas</b>	Interconnection of the gas distribution	Reduction in number of separate gas districts (there were 5 separate districts in FY 12-13)	5.00	0.00	≥ 1.00
<b>Manage the gas distribution</b>	Ensure delivery of natural gas is done in accordance with the rules and regulations	% responses to gas leak reports < 40 min	95.77%	97.54%	≥ 98.00%
	Ensure delivery of natural gas is done in accordance with the rules and regulations	% responses to gas odor reports < 40 min	97.96%	96.98%	≥ 98.00%
	Ensure delivery of natural gas is done in accordance with the rules and regulations	% responses to gas pressure problem reports < 40 min	98.18%	96.67%	≥ 98.00%
	Ensure delivery of natural gas is done in accordance with the rules and regulations	% responses to requests to turn on customer service < 24 hrs	97.26%	97.72%	≥ 95.00%
	Ensure delivery of natural gas is done in accordance with the rules and regulations	Texas Municipal League performance rating	97.00%	95.00%	≥ 90.00%
	Ensure financial stability	Loss and unaccounted gas percentage	3.11%	1.35%	≤ 5.00%
	Maintain properly trained staff	% of operator qualification compliant	100%	100%	100%
<b>Plan and develop expansion of the gas utility</b>	Maintain adequate gas supply to existing and future end users	Linear feet of gas mains and service lines installed or replaced	62,133.00	88,438.00	≥ 40,000.00
	Promote gas load development	Number of new gas taps installed	531.00	609.00	≥ 400
<b>Review and approve</b>	Facilitate developers or builders initiative	% of new residential subdivisions piped	100%	100%	≥ 95.00%



**GAS FUND (4130)  
REVENUE DETAIL**

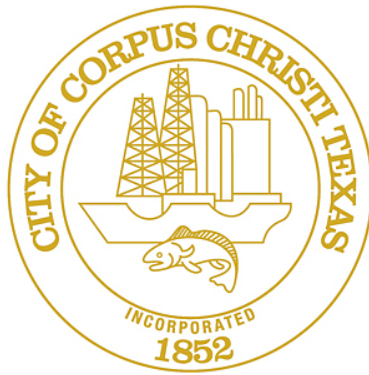
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	9,338,642		7,803,062	3,904,490
	<b>Reserved for Encumbrances</b>	348,083		305,429	0
	<b>Reserved for Commitments</b>	9,675		0	4,049,601
	<b>BEGINNING BALANCE</b>	9,696,400	0	8,108,491	7,954,091
 <b>OPERATING REVENUE</b>					
<b>Sale of City Gas</b>					
324000	ICL - Residential	8,764,934	9,672,069	9,290,562	9,474,134
324050	ICL - Commercial and other	4,399,929	4,721,011	4,618,713	4,600,435
324100	ICL - large volume users	454,911	491,896	420,726	418,398
324150	OCL - Commercial and other	88,004	90,331	91,302	98,634
324170	City use	2,002	3,295	2,745	2,601
324891	Compressed natural gas	7,998	37,117	37,117	120,073
	<b>Total Sale of City Gas</b>	13,717,778	15,015,719	14,461,166	14,714,275
 <b>Gas Appliances &amp; Services</b>					
324200	Service connections	64,289	92,947	92,947	71,538
324400	Appliance & parts sales	26,896	18,840	18,866	6,600
324410	Appliance service calls	4,612	5,820	5,820	6,600
	<b>Total Gas Appliances &amp; Services</b>	95,797	117,607	117,633	84,738
 <b>Purchased Gas Adjustments</b>					
324160	Purchased gas adjustment	11,180,872	16,606,163	15,237,114	18,004,458
	<b>Total Purchased Gas Adjustments</b>	11,180,872	16,606,163	15,237,114	18,004,458
	<b>TOTAL OPERATING REVENUE</b>	24,994,447	31,739,489	29,815,914	32,803,471
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	7,683	0	16,032	0
340995	Net Inc/Dec in FV of Investmen	100	0	0	0
	<b>Total Interest Income</b>	7,783	0	16,032	0
 <b>Other Revenue</b>					
302060	Oil well drilling fees	129,400	130,900	130,900	119,900
308493	Classes and workshops	195	0	0	0
324205	Disconnect fees	402,655	401,623	401,623	466,688
324210	Late fees on delinquent accts	472,062	370,082	370,082	319,150
324220	Late fees on returned check pa	2,581	2,529	2,529	1,919
324240	Utility relocation charge	49,185	21,000	21,000	48,926
324250	Tampering fees	10,470	12,000	12,000	11,160
324270	Meter charges	240	125	15	954

**GAS FUND (4130)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
324271	Tap Fees	59,384	40,800	69,759	64,500
324275	Recovery of Pipeline Fees	42,090	36,000	35,984	47,000
343300	Recovery on damage claims	0	50,000	0	50,000
343500	Oil and gas leases	11	0	0	0
343569	Tax Credits	9,134	0	0	0
343590	Sale of scrap/city property	32,759	3,960	18,000	6,060
343650	Purchase discounts	18,922	18,000	24,375	18,000
343710	Contribution to aid constructi	0	0	86,910	75,000
344400	Interdepartmental Services	128,628	128,628	128,628	128,628
	<b>Total Other Revenue</b>	<u>1,357,717</u>	<u>1,215,647</u>	<u>1,301,805</u>	<u>1,357,885</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,365,500</u>	<u>1,215,647</u>	<u>1,317,837</u>	<u>1,357,885</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer from General Liability Fd	0	163,876	163,876	0
350415	Transfer from Workers' Compensation Fd	0	100,053	100,053	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>263,929</u>	<u>263,929</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>26,359,947</u>	<u>33,219,065</u>	<u>31,397,679</u>	<u>34,161,356</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>36,056,347</u></u>	<u><u>33,219,065</u></u>	<u><u>39,506,171</u></u>	<u><u>42,115,447</u></u>

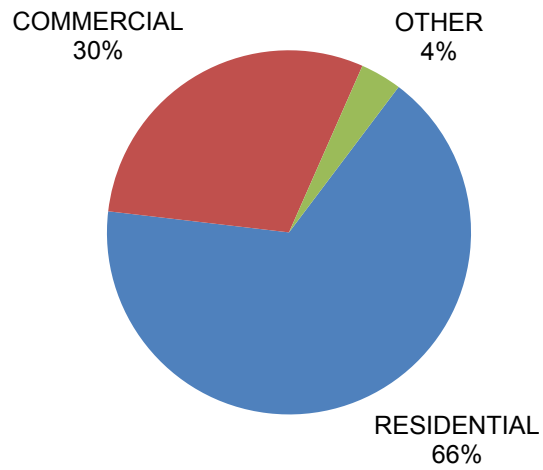
**GAS FUND (4130)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
34000	Gas administration	2,642,913	2,659,325	2,863,587	2,590,223
34100	Natural Gas Purchased	10,161,923	16,407,703	15,162,738	17,871,458
34105	Compressed natural gas	79,582	187,967	135,956	132,886
34110	Gas Maintenance and Operations	3,108,754	2,911,386	2,911,386	3,525,195
34120	Gas pressure & measurement	1,104,663	1,107,801	1,107,801	1,194,244
34130	Gas construction	4,780,576	4,719,507	4,759,464	5,180,380
34160	Gas Load Development	463,775	517,266	517,266	667,648
34190	Gas-Engineering Design	315,489	355,677	355,677	354,165
80025	Reserve Appropriations-Gas	0	277,937	0	205,365
	<b>Total Departmental Expenditures</b>	<u>22,657,677</u>	<u>29,144,570</u>	<u>27,813,876</u>	<u>31,721,564</u>
<b>Non-Departmental Expenditures</b>					
12220	Oil and Gas Well Division	161,087	213,065	213,065	210,526
14701	Economic Dev-Util Syst(Gas)	75,204	62,124	62,124	48,416
30010	Utility Office Cost	379,203	395,904	395,904	443,885
30015	Utility Field Operations Cost	434,590	417,636	417,636	0
34170	Operation Heat Help	0	750	750	750
34180	CGS - Gas Appliances	11,790	37,900	37,900	7,900
50010	Uncollectible accounts	366,633	400,665	400,665	366,126
55015	Other Financing Charges	1,114	1,820	0	0
60010	Transfer to General Fund	468,576	670,380	670,380	572,418
60260	Transfer to Water Fund	2,000,000	0	0	0
60270	Transfer to Debt Svc Reserve	42,199	43,216	64,642	53,421
60340	Transfer to Util Sys Debt Fund	824,115	949,468	949,468	1,089,315
60420	Transfer to Maint Services Fd	525,669	525,664	525,669	348,644
60430	Transfer to MIS Fund	0	0	0	201,367
	<b>Total Non-Departmental Expenditures</b>	<u>5,290,179</u>	<u>3,718,592</u>	<u>3,738,204</u>	<u>3,342,768</u>
<b>Transfers to CIP</b>					
60295	Transfer to Gas CIP Fund	0	0	0	1,350,000
	<b>Total Transfers to CIP</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,350,000</u>
<b>TOTAL GAS FUND (4130)</b>		<u><u>27,947,856</u></u>	<u><u>32,863,162</u></u>	<u><u>31,552,079</u></u>	<u><u>36,414,332</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		305,429		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		4,049,601	3,962,193
<b>UNRESERVED</b>		7,803,062		3,904,490	1,738,923
<b>CLOSING BALANCE</b>		<u><u>8,108,491</u></u>	<u><u>0</u></u>	<u><u>7,954,091</u></u>	<u><u>5,701,115</u></u>

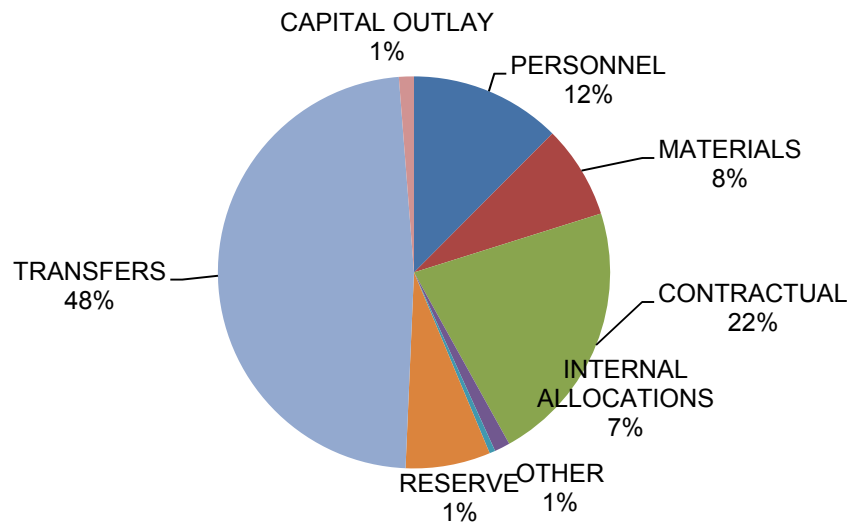


# WASTEWATER FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## WASTEWATER FUND SUMMARY

### Mission

To collect, treat, and dispose of wastewater.

### Highlights

1. New Broadway Wastewater Treatment Plant Phase I completion in 2013.
2. Improvements to Wastewater Treatment Plant's process equipment.
3. Completed Streamlining of Industrial Pretreatment Program.
4. Continued reduction of sanitary sewer overflows (SSOs) for Collections System.
5. Large diameter cleaning of Collection System (\$2M).
6. Completion of Rehabilitation Projects at Everhart and Staples and Section # 4 Lift Station.
7. Developed Standard Operating Procedures for more stringent sampling techniques for enterococci for all six Wastewater Treatment Plants.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
ICL - Commercial and other	17,257,928	17,234,506	16,531,912	18,999,211
OCL - Commercial and other	337,672	284,182	459,168	356,011
City use	23,928	56,300	11,700	15,000
Late fees on delinquent accts	615,049	732,931	747,338	732,931
Late fees on returned check pa	3,363	5,008	4,495	5,008
Tap Fees	186,773	100,000	200,000	190,000
ICL - Single family residentia	39,597,341	38,136,784	38,707,860	42,806,188
ICL - Multi-family residential	529,813	500,000	519,400	500,000
Wastewater hauling fees	49,146	30,000	89,300	68,740
Pretreatment lab fees	16,255	20,000	38,000	42,800
Wastewater surcharge	1,142,986	1,100,000	1,255,000	1,250,000
Interest on investments	54,088	35,175	45,408	48,000
Property rentals	16,936	18,053	18,053	20,000
Oil and gas leases	21,152	11,863	11,863	12,812
Sale of scrap/city property	17,007	0	0	0
Purchase discounts	76,247	0	63,203	0
Contribution to aid construction	1,218	0	609	0
Proceeds of sale of bonds	0	0	0	0
Transf fr General Liab Fd	0	260,445	260,445	0
Transf fr Workman's Comp	0	123,417	123,417	0
<b>TOTAL</b>	<b>59,946,901</b>	<b>58,648,664</b>	<b>59,087,171</b>	<b>65,046,701</b>
<b>Expenditures:</b>				
Personnel Services	8,695,374	8,608,491	8,535,588	8,758,652
Materials Supplies	3,458,356	3,683,694	3,445,406	5,389,810
Contractual Services	10,620,188	17,648,381	15,525,620	15,297,449
Other Charges	856,522	793,498	793,498	857,340
Reserve Appropriations	0	2,015,236	0	334,064
Debt Service	90,587	0	0	0
Schools/Seminars/Training	35,694	50,000	45,000	50,000
Internal Services Allocations	4,229,230	5,129,726	5,131,274	4,909,907
Transfer Out	21,754,814	35,833,882	35,393,932	33,772,643
Capital Outlay	624,370	1,727,052	1,724,902	866,000
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>50,365,136</b>	<b>75,489,960</b>	<b>70,595,219</b>	<b>70,235,864</b>
<b>Full Time Equivalents:</b>	<b>168</b>	<b>168</b>		<b>168</b>

## WASTEWATER FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Monthly minimum charge ICL residential)	\$25.96	\$23.89	\$20.76	\$19.87
4 hr response to work orders	96%	96%	88%	80%
Total Million Gallons treated daily (MGD)	25.6	25.8	28.2	29.7
Linear ft mains cleaned or cleared	1,230,024	908,613	no data	no data
# Citizens calls for service	12,109	14,844	11,251	11,224

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Manage the wastewater collection system including lift stations</b>	Deliver wastewater collection service to customers	% initial responses to customer reported backup < 4 hrs	95.61	95.74	>=80
	Deliver wastewater collection service to customers	Linear feet of mains cleaned	1,034,551	1,263,199	>=780,000
	Deliver wastewater collection service to customers	Percent of Customers for which wastewater service was provided with no service interruptions during the previous 12 months	91.90	91.70	>=90
	Deliver wastewater collection service to customers	Percent of Lift Stations failure not caused by power outage	N/A	N/A	<=10
<b>Treat wastewater</b>	Operate and upgrade wastewater treatment plant facilities as needed to meet regulatory requirements	% of water quality samples taken at plants meeting TCEQ standards	99.68	99.87	=100
<b>Disposal of bio-solids and manage effluent</b>	To properly dispose of bio-solids in accordance with state and federal regulatory requirements	% of plants with no permit violations on TCEQ/EPA annual sludge report	100	N/A	=100
<b>Plan and develop expansion of the wastewater utility</b>	Wastewater collection system improvements		N/A	N/A	N/A
<b>Review and approve development plans</b>	Review plans and specifications submitted from various departments in a timely manner for both constructability and TCEQ permit compliance		N/A	N/A	N/A

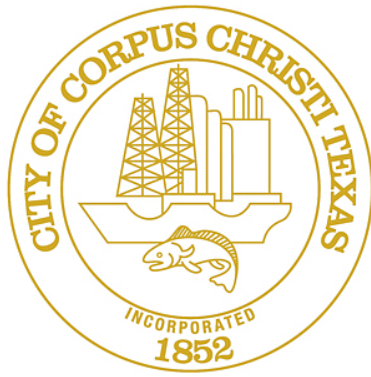
**WASTEWATER FUND (4200)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	25,180,756		31,390,849	14,464,518
	<b>Reserved for Encumbrances</b>	585,472		3,916,477	0
	<b>Reserved for Contingencies</b>			0	9,334,760
	<b>Reserved for Commitments</b>	415,000		455,667	455,667
	<b>BEGINNING BALANCE</b>	26,181,228	0	35,762,993	24,254,945
	<b>OPERATING REVENUE</b>				
	<b>Wastewater Service Charges</b>				
324050	ICL - Commercial and other	17,257,928	17,234,506	16,531,912	18,999,211
324150	OCL - Commercial and other	337,672	284,182	459,168	356,011
324170	City use	23,928	56,300	11,700	15,000
324271	Tap Fees	186,773	100,000	200,000	190,000
324600	ICL - Single family residentia	39,597,341	38,136,784	38,707,860	42,806,188
324650	ICL - Multi-family residential	529,813	500,000	519,400	500,000
324680	Wastewater hauling fees	49,146	30,000	89,300	68,740
324690	Pretreatment lab fees	16,255	20,000	38,000	42,800
324700	Wastewater surcharge	1,142,986	1,100,000	1,255,000	1,250,000
	<b>TOTAL OPERATING REVENUE</b>	59,141,841	57,461,772	57,812,340	64,227,950
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	54,088	35,175	45,408	48,000
	<b>Total Interest Income</b>	54,088	35,175	45,408	48,000
	<b>Other Revenue</b>				
324210	Late fees on delinquent accts	615,049	732,931	747,338	732,931
324220	Late fees on returned check pa	3,363	5,008	4,495	5,008
343400	Property rentals	16,936	18,053	18,053	20,000
343500	Oil and gas leases	21,152	11,863	11,863	12,812
343590	Sale of scrap/city property	17,007	0	0	0
343650	Purchase discounts	76,247	0	63,203	0
343710	Contribution to aid constructi	1,218	0	609	0
	<b>Total Other Revenue</b>	750,972	767,855	845,561	770,751
	<b>TOTAL NON-OPERATING REVENUE</b>	805,060	803,030	890,969	818,751
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer fr General Liab Fd	0	260,445	260,445	0
350415	Transfer fr Workman's Comp	0	123,417	123,417	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	383,862	383,862	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	59,946,901	58,648,664	59,087,171	65,046,701
	<b>TOTAL FUNDS AVAILABLE</b>	86,128,129	58,648,664	94,850,164	89,301,646



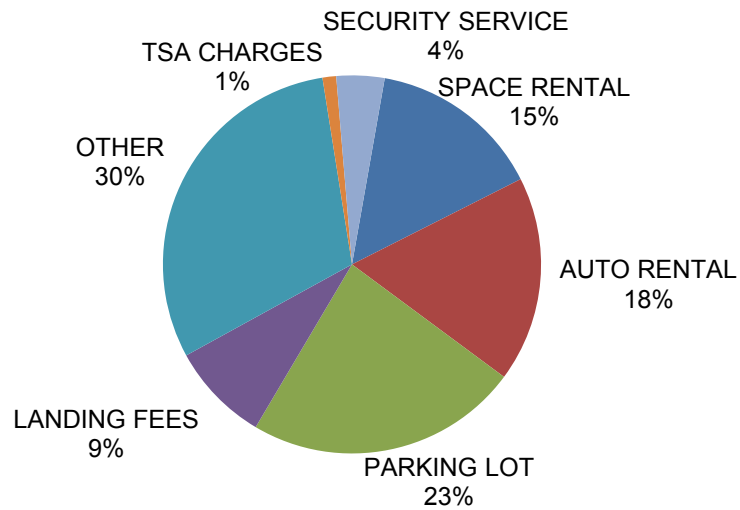
**WASTEWATER FUND (4200)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
33000	Wastewater Administration	4,393,036	4,949,035	5,280,658	5,049,302
33002	City Temporary Empls -WW	0	0	0	10,000
33100	Broadway Wastewater Plant	2,012,053	2,217,512	2,006,581	2,373,215
33110	Oso Wastewater Plant	4,994,383	5,243,885	5,373,009	7,204,272
33120	Greenwood Wastewater Plant	2,591,971	3,032,596	2,954,713	2,628,469
33130	Allison Wastewater Plant	1,606,129	1,968,945	1,786,977	1,882,114
33140	Laguna Madre Wastewater Plant	975,383	1,162,880	1,101,541	1,175,016
33150	Whitecap Wastewater Plant	644,377	877,691	862,655	929,460
33210	Lift Station Operation & Maint	1,707,604	2,895,729	2,714,947	2,572,713
33300	Wastewater Pretreatment	290,124	421,467	447,955	548,856
33400	Wastewater Collection System	6,443,048	11,794,720	9,730,120	9,125,052
33500	Wastewater Elect & Instru Supp	686,484	841,935	793,422	851,285
80030	Reserve Appropriations -WWater	0	2,100,976	0	457,409
<b>Total Departmental Expenditures</b>		<b>26,344,593</b>	<b>37,507,372</b>	<b>33,052,578</b>	<b>34,807,163</b>
<b>Non-Departmental Expenditures</b>					
14702	Economic Dev-Util Syst(WW)	107,004	110,280	110,280	114,396
30010	Utility Office Cost	578,336	605,844	605,844	684,323
30015	Utility Field Operations Cost	632,461	639,084	639,084	0
50010	Uncollectible accounts	857,340	793,498	793,498	857,340
55015	Other Financing Charges	90,587	0	0	0
60010	Transfer to General Fund	804,696	1,081,680	1,081,680	1,327,934
60270	Transfer to Debt Svc Reserve	568,881	1,131,274	767,604	801,316
60340	Transfer to Util Sys Debt Fund	15,768,161	21,564,852	21,488,575	22,081,652
60420	Transfer to Maint Services Fd	245,076	1,056,076	1,056,076	1,190,784
60430	Transfer to MIS Fund	0	0	0	441,424
<b>Total Non-Departmental Expenditures</b>		<b>19,652,543</b>	<b>26,982,588</b>	<b>26,542,641</b>	<b>27,499,169</b>
<b>CIP Expenditures</b>					
60320	Transfer to Wastewater CIP	4,368,000	11,000,000	11,000,000	7,929,533
<b>Total CIP Expenditures</b>		<b>4,368,000</b>	<b>11,000,000</b>	<b>11,000,000</b>	<b>7,929,533</b>
<b>TOTAL WASTEWATER FUND (4200)</b>		<b>50,365,136</b>	<b>75,489,960</b>	<b>70,595,219</b>	<b>70,235,865</b>
<b>RESERVED FOR ENCUMBRANCES</b>		3,916,477		0	0
<b>RESERVED FOR COMMITMENTS</b>		455,667		455,667	0
<b>RESERVED FOR CONTINGENCIES</b>		0		9,334,760	9,745,485
<b>UNRESERVED</b>		31,390,849		14,464,518	9,320,296
<b>CLOSING BALANCE</b>		<b>35,762,993</b>	<b>0</b>	<b>24,254,945</b>	<b>19,065,781</b>

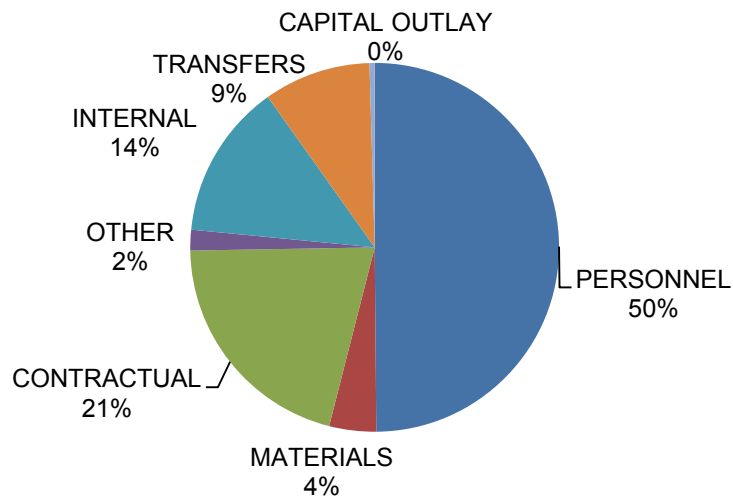


# AIRPORT FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## AIRPORT FUND SUMMARY

### Mission

The mission of the Airport is to provide access to air transportation and aeronautical services.

### Highlights

1. Maintain all city-owned facilities on airport property.
2. Manage all airport operations.
3. Manage all leased property within airport perimeter.
4. Plan and develop expansion of the airport.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Landing fees	635,307	651,600	631,999	644,004
Airline space rental	1,075,022	1,094,976	1,092,031	1,118,988
Apron charges	302,861	300,000	314,878	318,996
Fuel flowage fees	71,914	80,400	84,582	85,000
Cargo Facility Rental	20,046	20,340	20,351	20,652
Federal Inspection Services	938	0	0	0
Resale - Electric Power - Term	71,179	84,000	81,432	75,000
Fixed based operator revenue c	124,007	124,800	124,835	205,004
Security service	304,418	308,460	303,901	312,000
Airline Janitorial Services	38,604	39,300	38,604	38,604
Tenant Maintenance Services	3,820	1,200	880	3,600
Agricultural leases	66,834	50,000	83,414	83,414
Rent - commercial non-aviation	119,139	124,224	109,487	171,580
Gift shop concession	110,000	110,004	110,003	110,000
Auto rental concession	1,332,407	1,272,000	1,311,802	1,332,400
Restaurant concession	87,096	85,200	87,284	87,600
Automated teller machines	12,000	12,000	12,000	12,000
Advertising space concession	41,793	43,464	49,150	40,964
Airport Badging Fees	27,400	24,000	44,855	30,000
TSA-Check Point Fees	111,015	122,466	108,112	87,600
Terminal Space Rental-other	489,814	492,396	490,525	540,668
Parking lot	1,169,296	1,183,237	1,136,002	1,130,000
Parking fines-Airport	105	100	75	120
Premium Covered Parking	679,646	655,201	628,802	640,000
Rent-a-car parking	59,760	59,760	58,621	59,760
Rent-a-car Security Fee	251,185	216,000	239,560	250,000
Trash hauling - caterer	4,955	4,908	1,668	4,000
Ground transportation	34,863	30,000	31,708	30,000
Other revenue	13,174	1,200	988	41,200
Interest on investments	13,114	8,246	14,879	15,600
Net Inc/Dec in FV of Investmen	(456)	0	0	0
Recovery on damage claims	0	1,000	0	0
Oil and gas leases	111,466	54,000	10,070	80,000
Oil & gas leases-interdept	3,604	3,600	0	0
Sale of scrap/city property	2,047	1,000	329	1,000
A/R-Finance Charge	1,058	0	0	0
Purchase discounts	13,055	0	10,649	0
Interdepartmental Services	0	0	0	43,000
Proceeds of sale of bonds	0	0	0	0
Transf fr General Liab Fd	0	267,214	267,214	0
Transf fr Workman's Comp	0	71,461	71,461	0
Transfer fr-Airport Cap Res Fd	25,896	100,417	65,418	0
<b>TOTAL</b>	<b>7,428,379</b>	<b>7,698,174</b>	<b>7,637,568</b>	<b>7,612,754</b>

## AIRPORT FUND SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	3,564,372	3,921,623	3,866,322	3,873,440
Materials Supplies	285,173	340,612	337,661	319,598
Contractual Services	1,231,947	1,332,425	1,319,474	1,612,151
Other Charges	15,586	36,000	36,000	0
Reserve Appropriations	0	11,784	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	123,644	52,200	121,061	141,200
Internal Services Allocations	986,520	1,063,944	1,063,944	1,058,916
Transfer Out	501,920	914,600	714,584	728,795
Capital Outlay	0	160,435	35,400	35,000
Reimbursements	0	0	0	0
<b>TOTAL</b>	6,709,162	7,833,622	7,494,445	7,769,100
 Full Time Equivalents:	 87	 87		 82

## AIRPORT FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Airline cost per enplanement	\$6.98	\$6.89	\$6.58	\$6.39
Total Passenger Enplanement	323,046	336,372	346,042	353,723
Cargo (lbs)	478,166	588,719	665,528	668,169
Total # all aircraft arrivals and departures	76,943	93,025	101,445	98,885
Rental car transaction days	255,930	252,306	230,671	215,126

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Maintain all city owned facilities on airport</b>	Cost effectively maintain all pavement surfaces on the airport	Percentage (%) of pavement surface above PCI index of 60	90.30%	88.80%	≥ 60%
	Cost effectively maintain all pavement surfaces on the airport	Percentage (%) of pavement surface landside above PCI index of 50	60%	60%	≥ 50%
	To cost effectively maintain City owned facilities	Percentage (%) of maintenance costs spent on proactive maintenance	79.57%	67.73%	≥ 50%
<b>Manage all airport operations</b>	Provide a safe and secure airfield environment in order to conduct air carrier, military, general aviation, and air cargo operations	Percentage (%) of airfield inspection discrepancies vs. total inspection points	5.23%	3.88%	≥ 5%
<b>Manage all leased property within the</b>	Ensure compliance with local, state and federal requirements for leasing and tenancy of property and facilities on the airport	Percentage (%) of leasable buildings	96.70%	96.70%	≥ 75%
	Ensure compliance with local, state and federal requirements for leasing and tenancy of property and facilities on the airport	Percentage (%) of developed land	87%	87%	≥ 75%
<b>Plan and develop expansion of the airport</b>	Implementation of approved Airport Capital Improvement Program	Percentage (%) of projects initiated	80%	87%	100%

**AIRPORT FUND (4610)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	4,306,276		5,021,055	3,338,181
	<b>Reserved for Encumbrances</b>	18,609		23,049	0
	<b>Reserved for Commitments</b>	0		0	1,849,046
	<b>BEGINNING BALANCE</b>	4,324,886	0	5,044,104	5,187,227
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
320000	Landing fees	635,307	651,600	631,999	644,004
320030	Fuel flowage fees	71,914	80,400	84,582	85,000
320040	Cargo Facility Rental	20,046	20,340	20,351	20,652
320130	Security service	304,418	308,460	303,901	312,000
320200	Agricultural leases	66,834	50,000	83,414	83,414
343500	Oil and gas leases	111,466	54,000	10,070	80,000
343501	Oil & gas leases-interdept	3,604	3,600	0	0
	<b>Total Airfield</b>	1,213,589	1,168,400	1,134,317	1,225,070
	<b>Terminal Building &amp; Area</b>				
320010	Airline space rental	1,075,022	1,094,976	1,092,031	1,118,988
320100	Resale - Electric Power - Term	71,179	84,000	81,432	75,000
320135	Airline Janitorial Services	38,604	39,300	38,604	38,604
320300	Gift shop concession	110,000	110,004	110,003	110,000
320310	Auto rental concession	1,332,407	1,272,000	1,311,802	1,332,400
320340	Restaurant concession	87,096	85,200	87,284	87,600
320360	Automated teller machines	12,000	12,000	12,000	12,000
320390	Advertising space concession	41,793	43,464	49,150	40,964
320420	Airport Badging Fees	27,400	24,000	44,855	30,000
320450	TSA-Check Point Fees	111,015	122,466	108,112	87,600
320460	Terminal Space Rental-other	489,814	492,396	490,525	540,668
320510	Parking fines-Airport	105	100	75	120
320560	Rent-a-car parking	59,760	59,760	58,621	59,760
320570	Rent-a-car Security Fee	251,185	216,000	239,560	250,000
320610	Trash hauling - caterer	4,955	4,908	1,668	4,000
320650	Ground transportation	34,863	30,000	31,708	30,000
320710	Other revenue	13,174	1,200	988	41,200
	<b>Total Terminal Building &amp; Area</b>	3,760,372	3,691,774	3,758,418	3,858,904
	<b>Parking Lot</b>				
320500	Parking lot	1,169,296	1,183,237	1,136,002	1,130,000
320520	Premium Covered Parking	679,646	655,201	628,802	640,000
	<b>Total Parking Lot</b>	1,848,941	1,838,438	1,764,804	1,770,000
	<b>Control Tower</b>				
	<b>Total Control Tower</b>	0	0	0	0

**AIRPORT FUND (4610)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Commercial Airport</b>					
320020	Apron charges	302,861	300,000	314,878	318,996
320120	Fixed based operator revenue c	124,007	124,800	124,835	205,004
	<b>Total Commercial Airport</b>	<u>426,868</u>	<u>424,800</u>	<u>439,712</u>	<u>524,000</u>
<b>Commercial Non-Airport</b>					
320230	Rent - commercial non-aviation	119,139	124,224	109,487	171,580
	<b>Total Commercial Non-Airport</b>	<u>119,139</u>	<u>124,224</u>	<u>109,487</u>	<u>171,580</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>7,368,908</u>	<u>7,247,636</u>	<u>7,206,738</u>	<u>7,549,554</u>
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	13,114	8,246	14,879	15,600
340995	Net Inc/Dec in FV of Investmen	(456)	0	0	0
	<b>Total Interest Income</b>	<u>12,658</u>	<u>8,246</u>	<u>14,879</u>	<u>15,600</u>
<b>Other Revenue</b>					
320050	Federal Inspection Services	938	0	0	0
320136	Tenant Maintenance Services	3,820	1,200	880	3,600
343300	Recovery on damage claims	0	1,000	0	0
343590	Sale of scrap/city property	2,047	1,000	329	1,000
343600	A/R-Finance Charge	1,058	0	0	0
343650	Purchase discounts	13,055	0	10,649	0
	<b>Total Other Revenue</b>	<u>20,917</u>	<u>3,200</u>	<u>11,859</u>	<u>4,600</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>33,575</u>	<u>11,446</u>	<u>26,738</u>	<u>20,200</u>
<b>INTERFUND CONTRIBUTIONS</b>					
344400	Interdepartmental Services	0	0	0	43,000
350400	Transfer fr-General Liab Fd	0	267,214	267,214	0
350415	Transfer fr-Workers' Comp Fd	0	71,461	71,461	0
352182	Transfer fr-Airport Cap Res Fd	25,896	100,417	65,418	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>25,896</u>	<u>439,092</u>	<u>404,093</u>	<u>43,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>7,428,379</u>	<u>7,698,174</u>	<u>7,637,568</u>	<u>7,612,754</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>11,753,265</u>	<u>7,698,174</u>	<u>12,681,672</u>	<u>12,799,981</u>



**AIRPORT FUND (4610)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
35000	Airport Administration	1,170,765	1,118,944	1,186,476	1,215,049
35005	Airfield	294,603	220,489	212,755	180,567
35010	Airport Facilities	359,569	385,541	383,300	358,628
35020	Airport custodial maint	462,423	450,638	468,998	497,688
35030	Airport Parking/Transportation	382,657	408,941	405,836	498,850
35040	Airport bldg maintenance	1,385,553	1,460,526	1,422,450	1,343,415
35050	Airport Public Safety	1,544,091	1,870,207	1,854,467	1,910,149
35055	Airport - Operations	607,580	914,312	845,579	891,600
80035	Reserve Approp - Airport	0	121,922	0	144,360
	<b>Total Departmental Expenditures</b>	<u>6,207,242</u>	<u>6,951,519</u>	<u>6,779,862</u>	<u>7,040,305</u>
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	235,812	288,096	288,096	254,649
60130	Transfer to Debt Service	0	50,036	50,036	49,651
60353	Trans to Airport Capi Resrv Fd	65,000	70,000	17,500	0
60357	Tran-Airport 2012-A Debt Sv Fd	100,000	125,000	74,462	134,116
60359	Tran-Airport 2012-B Debt Sv Fd	100,000	125,000	74,462	51,279
60365	Transfer to Airport CO Debt Fd	1,108	223,970	210,027	239,100
	<b>Total Non-Departmental Expenditures</b>	<u>501,920</u>	<u>882,102</u>	<u>714,583</u>	<u>728,795</u>
	<b>TOTAL AIRPORT FUND (4610)</b>	<u><u>6,709,162</u></u>	<u><u>7,833,622</u></u>	<u><u>7,494,445</u></u>	<u><u>7,769,100</u></u>
	<b>RESERVED FOR ENCUMBRANCES</b>	23,049		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		1,849,046	1,942,275
	<b>UNRESERVED</b>	<u>5,021,055</u>		<u>3,338,181</u>	<u>3,088,605</u>
	<b>CLOSING BALANCE</b>	<u><u>5,044,104</u></u>	<u><u>0</u></u>	<u><u>5,187,227</u></u>	<u><u>5,030,881</u></u>

**AIRPORT CAP RESERVE FUND (4611)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	(223,686)		65,417	82,917
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	250,000		0	0
	<b>BEGINNING BALANCE</b>	<u>26,314</u>	<u>0</u>	<u>65,417</u>	<u>82,917</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352420	Transfer from Airport Fd	65,000	70,000	17,500	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>65,000</u>	<u>70,000</u>	<u>17,500</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>65,000</u>	<u>70,000</u>	<u>17,500</u>	<u>0</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>91,314</u></u>	<u><u>70,000</u></u>	<u><u>82,917</u></u>	<u><u>82,917</u></u>

**AIRPORT CAP RESERVE FUND (4611)  
EXPENDITURE DETAIL BY ORGANIZATION**

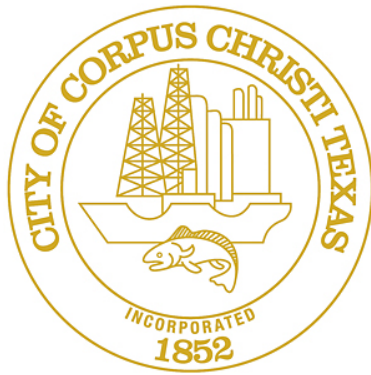
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
60362	Tran to Airport-Capital Purch	25,896	100,418	65,418	0
	<b>Total Non-Departmental Expenditures</b>	25,896	100,418	65,418	0
<b>TOTAL AIRPORT CAP RESERVE FUND (4611)</b>		<u>25,896</u>	<u>100,418</u>	<u>65,418</u>	<u>0</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		<u>65,417</u>		<u>82,917</u>	<u>82,917</u>
<b>CLOSING BALANCE</b>		<u>65,417</u>	<u>0</u>	<u>82,917</u>	<u>82,917</u>

**AIRPORT CFC FUND (4632)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	425,488		454,970	86,327
	<b>BEGINNING BALANCE</b>	425,488	0	454,970	86,327
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
326040	Gas and Oil Sales	0	591,000	274,250	658,200
342500	Customer Facility Charges	881,140	805,000	825,000	850,000
	<b>Total Airfield</b>	881,140	1,396,000	1,099,250	1,508,200
	<b>TOTAL OPERATING REVENUE</b>	881,140	1,396,000	1,099,250	1,508,200
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	167	0	145	0
	<b>Total Interest Income</b>	167	0	145	0
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	167	0	145	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	881,307	1,396,000	1,099,395	1,508,200
	<b>TOTAL FUNDS AVAILABLE</b>	1,306,795	1,396,000	1,554,365	1,594,527

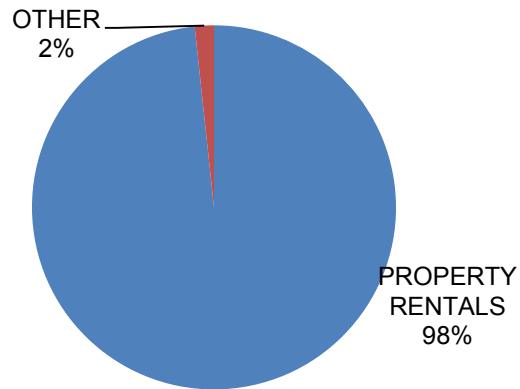
**AIRPORT CFC FUND (4632)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
35065	Apt Quick Turnaround Facility	368,150	1,583,024	981,513	1,008,750
	<b>Total Departmental Expenditures</b>	368,150	1,583,024	981,513	1,008,750
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	483,675	486,525	486,525	487,275
	<b>Total Non-Departmental Expenditures</b>	483,675	486,525	486,525	487,275
<b>TOTAL AIRPORT CFC FUND (4632)</b>		<u>851,825</u>	<u>2,069,549</u>	<u>1,468,038</u>	<u>1,496,025</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		454,970		86,327	98,502
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		<u>454,970</u>	<u>0</u>	<u>86,327</u>	<u>98,502</u>

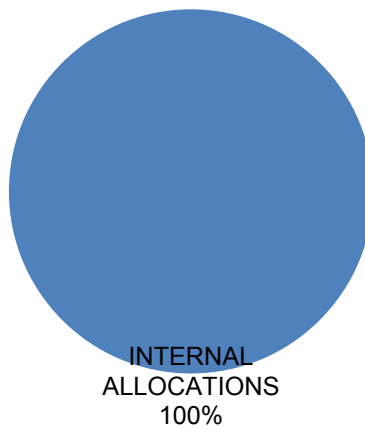


# GOLF FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## GOLF DEPARTMENT SUMMARY

### Mission

The mission of the Parks & Recreation Department is to manage the parks system; and to offer recreation, social and cultural activities to residents.

### Highlights

1. Improved irrigation and turf management.
2. Increase in total rounds.
3. Increase in total revenue and revenue per round.
4. Increased customer satisfaction (87%).

CLASSIFICATION	ACTUALS 2011-2012	ACTUALS 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Gabe Lozano miscellaneous reve	63,225	42,500	65,122	1,260
Oso miscellaneous revenue	64,165	44,000	66,090	1,680
Property rentals	154,069	146,190	160,000	170,000
Purchase discounts	1,630	0	0	0
Transf from Gen Liability	0	12,465	12,465	0
Transf fr Workers Comp	0	5,142	5,142	0
Transf fr Maint Svc Fd-overchg	26,268	0	0	0
<b>TOTAL</b>	<b>309,357</b>	<b>250,297</b>	<b>308,819</b>	<b>172,940</b>
<b>Expenditures:</b>				
Personnel Services	0	0	0	0
Material Supplies	0	0	(102)	0
Contractual Services	123,096	86,500	86,878	0
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Service Allocations	11,736	13,884	13,884	15,708
Transfer Out	322	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>135,154</b>	<b>100,384</b>	<b>100,660</b>	<b>15,708</b>

Full Time Equivalents: - - -

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
Provide recreational, social and cultural programs and activities	Improve the quality of experience at golf courses and thereby add play and revenue	# rounds of golf	84,442	83,672	>=85,000



**GOLF CENTERS FUND (4690)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	(1,722,120)		(1,577,801)	(1,369,642)
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	665,910		695,794	695,794
	<b>BEGINNING BALANCE</b>	(1,056,210)		(882,007)	(673,848)
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
322400	Gabe Lozano miscellaneous reve	63,225	42,500	65,122	1,260
322410	Oso miscellaneous revenue	64,165	44,000	66,090	1,680
343400	Property rentals	154,069	146,190	160,000	170,000
343650	Purchase discounts	1,630	0	0	0
	<b>Total Other Revenue</b>	283,089	232,690	291,212	172,940
	<b>TOTAL NON-OPERATING REVENUE</b>	283,089	232,690	291,212	172,940
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf from Gen Liability	0	12,465	12,465	0
350410	Transf fr Workers Comp	0	5,142	5,142	0
350420	Transf fr Maint Svc Fd-overchg	26,268	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	26,268	17,607	17,607	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	309,357	250,297	308,819	172,940
	<b>TOTAL FUNDS AVAILABLE</b>	(746,853)	250,297	(573,188)	(500,908)

**GOLF CENTER FUND (4690)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	ORIGINAL 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
35200	Gabe Lozano Golf Course Maint	66,899	52,604	52,892	12,768
35205	Gabe Lozano Golf Crse Pro Shop	1,014	1,116	1,206	0
35210	Oso Golf Course Maintenance	65,431	45,152	45,050	1,260
35215	Oso Golf Course Pro Shop	1,488	1,512	1,512	1,680
	<b>Total Departmental Expenditures</b>	134,832	100,384	100,660	15,708
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	322	0	0	0
	<b>Total Non-Departmental Expenditures</b>	322	0	0	0
<b>TOTAL GOLF CENTER FUND (4690)</b>		135,154	100,384	100,660	15,708
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		695,794		695,794	695,794
<b>UNRESERVED</b>		(1,577,801)		(1,369,642)	(1,212,410)
<b>CLOSING BALANCE</b>		(882,007)		(673,848)	(516,616)

**GOLF CAPITAL RESERVE FUND (4691)  
REVENUE DETAIL**

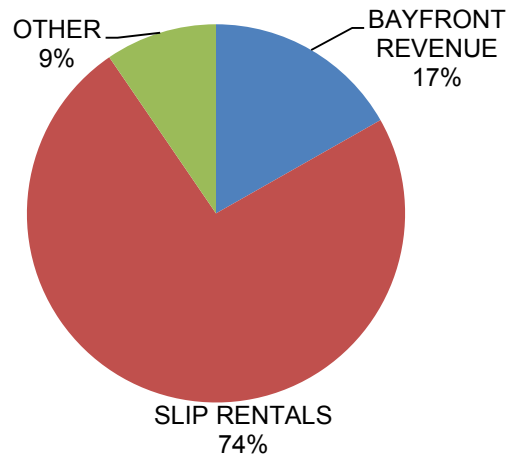
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		116,917	53,659
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	66,193		0	0
	<b>BEGINNING BALANCE</b>	66,193		116,917	53,659
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
322101	Gabe Lozano Green Fee Surchg	59,590	62,238	61,377	65,060
322121	Oso Green Fee Surchage	69,586	74,994	71,673	75,973
	<b>Total Other Revenue</b>	129,175	137,232	133,050	141,033
	<b>TOTAL NON-OPERATING REVENUE</b>	129,175	137,232	133,050	141,033
	<b>TOTAL REVENUE</b>	129,175	137,232	133,050	141,033
	<b>TOTAL FUNDS AVAILABLE</b>	195,368	137,232	249,967	194,692

**GOLF CAPITAL RESERVE FUND (4691)  
EXPENDITURE DETAIL BY ORGANIZATION**

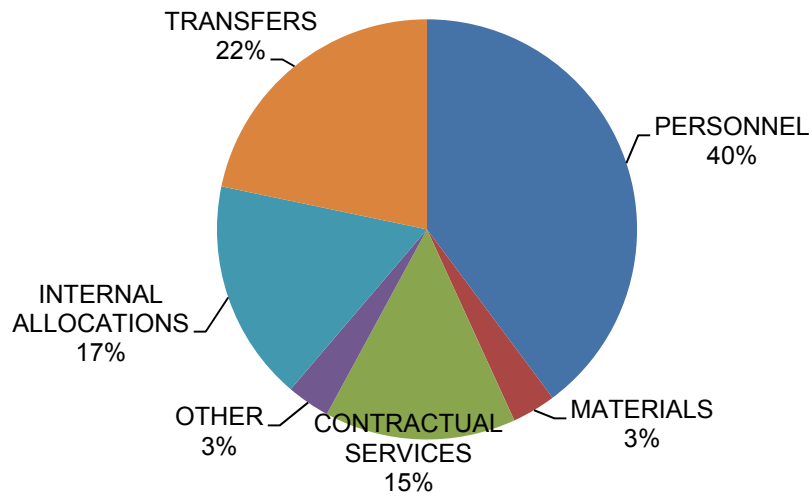
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
35200	Gabe Lozano Golf Course Maint	54,643	43,232	40,306	0
35210	Oso Golf Course Maintenance	23,808	32,824	32,057	0
80045	Reserve Approp - Golf	0	123,945	123,945	125,000
	<b>Total Departmental Expenditures</b>	<u>78,451</u>	<u>200,000</u>	<u>196,308</u>	<u>125,000</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL GOLF CAPITAL RESERVE FUND</b>		<u>78,451</u>	<u>200,000</u>	<u>196,308</u>	<u>125,000</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		<u>116,917</u>		<u>53,659</u>	<u>69,692</u>
<b>CLOSING BALANCE</b>		<u>116,917</u>		<u>53,659</u>	<u>69,692</u>

# MARINA FUND REVENUES VS EXPENDITURES

## REVENUES



## EXPENDITURES



## MARINA FUND SUMMARY

### Mission

The mission of Marina is to provide a safe and inviting recreational and commercial venue for the boating public including visitors.

### Highlights

1. Manage and maintain marina infrastructure and equipment.
2. Provide safe and secure dockage.
3. Provide modern, clean, and serviceable amenities.
4. Provide response to water emergencies, including search and rescue.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Bayfront revenues	257,823	325,762	325,761	326,000
Slip rentals	1,409,835	1,428,000	1,428,000	1,430,604
Live Aboard Fees	13,725	14,850	12,527	11,438
Transient slip rentals	49,583	61,950	61,950	62,000
Resale of electricity	25,644	35,000	33,580	28,500
Raw seafood sales permits	1,400	1,680	1,800	1,800
Boat haul outs	32,828	28,875	28,875	28,875
Work area overages	9,846	9,345	9,345	9,345
Boater special services	6,025	4,800	4,800	4,300
Forfeited deposits - admin charge	7,294	5,040	5,040	5,245
Penalties, interest and late c	10,035	12,726	12,726	13,000
Interest on investments	0	205	0	0
Returned check revenue	150	30	65	65
Sale of scrap/city property	2,450	1,000	0	1,000
Purchase discounts	2,132	0	1,739	0
Sales Discounts	(39,202)	0	0	0
Miscellaneous	44,900	12,600	12,600	19,691
Transf fr General Liab Fd	0	52,617	52,617	0
Transf fr Workman's Comp	0	11,081	11,081	0
Transf fr Maint Svc Fd-overchg	4,827	0	0	0
<b>TOTAL</b>	<b>1,839,294</b>	<b>2,005,561</b>	<b>2,002,506</b>	<b>1,941,863</b>
<b>Expenditures:</b>				
Personnel Services	578,354	640,012	583,955	699,898
Materials Supplies	57,756	63,400	59,341	59,450
Contractual Services	203,535	244,926	254,030	259,226
Other Charges	12,888	7,300	7,332	7,300
Reserve Appropriations	0	7,308	0	50,000
Debt Service	0	0	0	0
Schools/Seminars/Training	196	2,000	800	1,000
Internal Services Allocations	270,684	283,560	283,560	299,808
Transfer Out	383,255	420,032	420,032	382,001
Capital Outlay	3,753	0	0	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>1,510,421</b>	<b>1,668,538</b>	<b>1,609,050</b>	<b>1,758,683</b>
<b>Full Time Equivalents:</b>	<b>15</b>	<b>15</b>		<b>15</b>

## MARINA FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Avg % boat slips leased	76%	78%	77%	75%
# Boats visiting Marina	207	225	275	300
# Search and rescue missions	58	52	43	91
# Boat haul outs	185	189	183	174
# Public events held in Marina	15	15	6	4

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Provide safe and secure dockage</b>	Replace worn and damaged infrastructure as needed	N/A	-	-	-
<b>Provide modern, clean and serviceable amenities</b>	Lease boat slips	% of boat slips leased	78%	76%	80%
		Revenues from slip rentals	\$1,409,835	\$1,428,000	\$1,430,604
<b>Provide response to water emergencies, including search and rescue</b>	Ensure all rescue equipment is ready and operational to provide services as needed	# of boat haul outs	189	185	185
		# of search and rescue missions	52	58	50

**MARINA FUND (4700)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	(32,288)		296,586	272,907
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	417,135
	<b>BEGINNING BALANCE</b>	(32,288)	0	296,586	690,042
	<b>OPERATING REVENUE</b>				
323000	Bayfront revenues	257,823	325,762	325,761	326,000
323010	Slip rentals	1,409,835	1,428,000	1,428,000	1,430,604
323030	Resale of electricity	25,644	35,000	33,580	28,500
323050	Raw seafood sales permits	1,400	1,680	1,800	1,800
	<b>TOTAL OPERATING REVENUE</b>	1,694,702	1,790,442	1,789,141	1,786,904
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
323120	Penalties, interest and late c	10,035	12,726	12,726	13,000
340900	Interest on investments	0	205	0	0
	<b>Total Interest Income</b>	10,035	12,931	12,726	13,000
	<b>Other Revenue</b>				
323015	Live Aboard Fees	13,725	14,850	12,527	11,438
323020	Transient slip rentals	49,583	61,950	61,950	62,000
323060	Boat haul outs	32,828	28,875	28,875	28,875
323070	Work area overages	9,846	9,345	9,345	9,345
323100	Boater special services	6,025	4,800	4,800	4,300
323110	Forfeited deposit - admin charg	7,294	5,040	5,040	5,245
343560	Returned check revenue	150	30	65	65
343590	Sale of scrap/city property	2,450	1,000	0	1,000
343650	Purchase discounts	2,132	0	1,739	0
343655	Sales Discounts	(39,202)	0	0	0
344000	Miscellaneous	44,900	12,600	12,600	19,691
	<b>Total Other Revenue</b>	129,730	138,490	136,941	141,959
	<b>TOTAL NON-OPERATING REVENUE</b>	139,765	151,421	149,667	154,959
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer from General Liability Fund	0	52,617	52,617	0
350415	Transfer from Workers' Comp Fund	0	11,081	11,081	0
350420	Transfer from Maint Svc Fund-overchg	4,827	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	4,827	63,698	63,698	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,839,294	2,005,561	2,002,506	1,941,863
	<b>TOTAL FUNDS AVAILABLE</b>	1,807,006	2,005,561	2,299,092	2,631,905



**MARINA FUND (4700)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

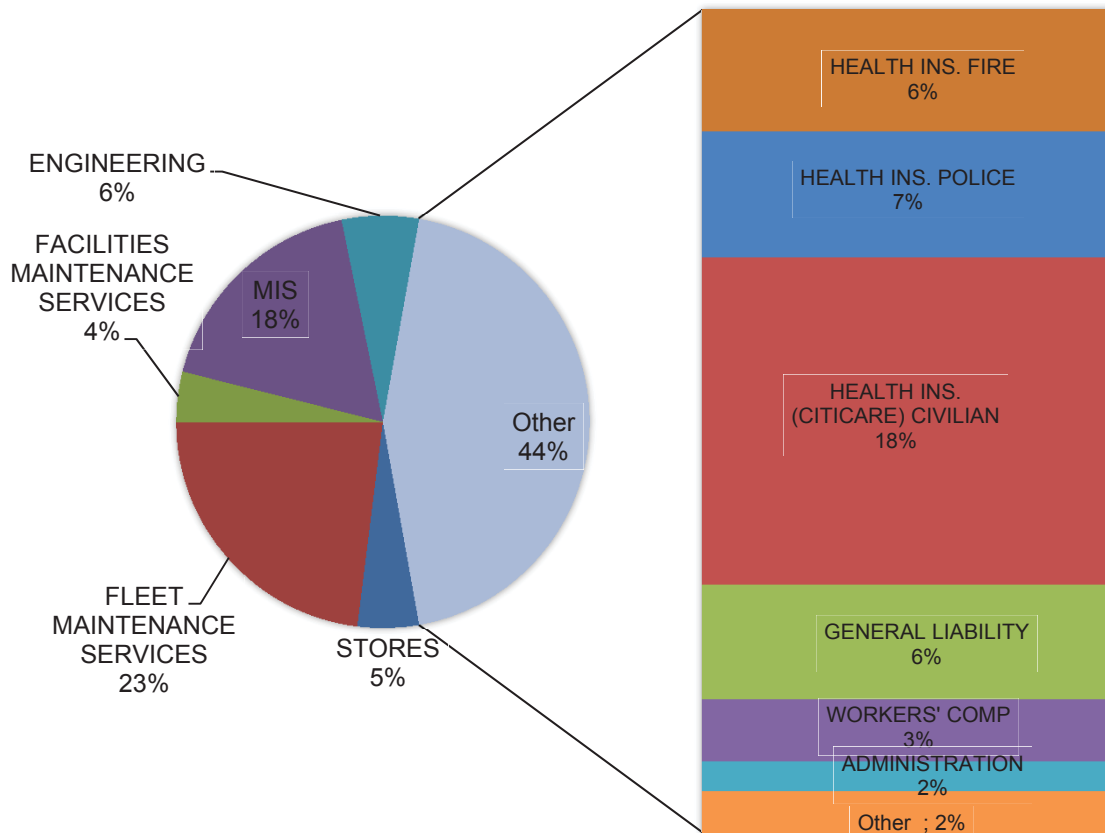
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
35300	Marina Operations	1,127,165	1,227,904	1,189,018	1,296,013
80050	Reserve Approp - Marina	0	20,602	0	80,668
	<b>Total Departmental Expenditures</b>	<u>1,127,165</u>	<u>1,248,506</u>	<u>1,189,018</u>	<u>1,376,681</u>
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	53,124	86,826	86,826	50,995
60130	Transfer to Debt Service	330,131	333,206	333,206	331,006
	<b>Total Non-Departmental Expenditures</b>	<u>383,255</u>	<u>420,032</u>	<u>420,032</u>	<u>382,001</u>
<b>TOTAL MARINA FUND (4700)</b>		<u>1,510,421</u>	<u>1,668,538</u>	<u>1,609,050</u>	<u>1,758,683</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR CONTENGENCIES</b>		0		417,135	439,671
<b>UNRESERVED</b>		<u>296,586</u>		<u>272,907</u>	<u>433,552</u>
<b>CLOSING BALANCE</b>		<u>296,586</u>	0	690,042	873,223

# Internal Service Funds



# Internal Service Funds

# INTERNAL SERVICE FUNDS EXPENDITURES



## INTERNAL SERVICE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Store Sales	4,532,595	4,247,474	4,311,702	4,390,578
Maintenance Services Operating Revenues	13,146,130	14,480,315	14,470,990	15,413,643
Facilities Maintenance Srvs	2,982,093	2,858,196	2,860,885	3,747,328
Charges to Other Funds	24,663,647	24,377,208	24,377,207	25,333,464
Engineering Services	4,605,233	3,700,735	4,405,735	5,166,511
Engineering Allocations	654,624	501,761	501,761	0
Employee contribution - Citicare	3,151,622	3,246,086	3,286,471	3,197,207
Employee contrib-Citicare Premium	941,315	1,530,904	834,154	1,168,662
City contribution - Life	94,912	44,793	44,793	44,760
Retiree contribution - Life	21	14	14	14
City contribution - Citicare	6,860,388	7,822,610	7,834,934	8,162,004
City contribution - Premium	2,001,701	1,893,155	1,898,467	1,153,944
City Contribution - Other Emp Benefits	716,030	855,000	855,000	825,360
Retiree contribution - Citicare	752,536	910,260	854,542	873,088
Retiree Contribution - Premium	115,911	152,227	88,167	106,115
Council contribution - Citicare	3,968	4,260	953	760
Council Contribution - Premium	0	0	3,103	8,988
COBRA Contributions	41,067	65,009	34,650	65,659
Stop Loss Reimbursements	3,162,452	1,481,358	3,071,106	1,468,600
Employee contribution-Citicare Fire	2,189,313	2,767,455	1,587,275	1,519,483
City contribution-Citicare Fire	2,908,644	3,399,130	4,899,131	4,407,336
Retiree contribution-Citicare Fire	853,926	968,748	787,135	841,452
Employee contribution-Public Safety	1,263,843	1,015,552	1,354,799	1,419,860
City contribution-Public Safety	3,695,688	3,552,667	3,443,667	3,849,312
Retiree contribution-Public Safety	492,427	471,039	518,256	589,341
Grants Contributions	384,455	417,666	349,490	452,181
City contribution - Disability	136,788	129,164	129,164	129,168
Dental Contributions	737,468	740,248	682,998	737,088
Transfers fr Hlth Fds-Wellness Clinic	0	345,533	345,533	400,008
TX State Aquarium contribution	135,523	133,586	133,586	153,650
Interest on investments	138,992	113,511	117,014	118,320
Miscellaneous - All Funds	936,600	485,411	598,229	286,298
Transfers for Capital Outlay	2,565,000	3,329,706	3,329,706	3,663,626
Transfers for Capital Replacement	1,897,671	1,871,664	1,897,664	2,044,171
Transfers from Other Funds	0	2,400,393	2,400,393	1,534,877
<b>TOTAL</b>	<b>86,762,586</b>	<b>90,312,840</b>	<b>92,308,673</b>	<b>93,272,857</b>

### SUMMARY OF EXPENDITURES BY FUND

STORES FUND (5010)	4,285,753	4,295,080	4,360,373	4,497,985
FLEET MAINT SVCS (5110)	19,854,976	21,201,968	20,631,196	21,555,193
FACILITIES MAINT SVC FD (5115)	0	3,941,484	3,653,483	3,747,971
MUNICIPAL INFO. SYSTEM (5210)	14,342,826	17,709,846	17,522,731	16,770,006
ENGINEERING SRVCS FUND (5310)	4,802,640	5,031,056	4,942,638	5,657,115
EMP BENE HLTH - FIRE (5608)	5,843,550	7,356,798	7,648,229	6,176,674
EMP BENE HLTH - POLICE (5609)	6,182,808	5,444,010	5,467,200	6,378,434
EMP BENE HEALTH - CITICARE (5610)	14,573,070	16,072,440	15,099,119	16,509,875
LIAB/EMP BENEFIT - GEN LIAB (5611)	4,537,478	11,576,460	11,547,345	5,816,065
LIAB/EMP BENEFITS - WC (5612)	2,778,887	6,900,624	6,900,624	3,144,413
LIAB/EMPLOYEE BENEFITS - (5613)	1,301,515	1,496,640	1,399,795	1,498,858
OTHER EMPLOYEE BENEFITS (5614)	1,423,306	2,146,390	2,059,959	2,146,019
<b>TOTAL</b>	<b>79,926,809</b>	<b>103,172,795</b>	<b>101,232,692</b>	<b>93,898,608</b>

## STORES FUND SUMMARY

### Mission

Timely support of departments in meeting their large and small dollar procurement requirements; printing and reproduction needs; internal and external mail distribution & postage requirements; and accessibility to standardized products.

### Highlights

1. Implementation of intradepartmental workflow.
2. Initiation of the modernization of the warehouse model of service.
3. Implementation of internal audit recommendations.
4. Updated all Procurement Policies and Procedures.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Warehouse sales	3,290,553	2,915,050	2,988,287	3,105,807
Printing sales	157,678	166,275	174,849	153,794
Postage sales	182,733	228,423	203,371	203,371
Central copy sales	142,067	139,822	147,290	151,314
Purchasing/Messenger Svc Alloc	759,564	797,904	797,904	776,292
Sale of scrap/city property	290	520	210	200
Transf fr General Liab Fd	0	25,078	25,078	0
Transf fr Workman's Comp	0	15,522	15,522	0
Transf fr Maint Svc Fd-overchg	4,206	0	0	0
<b>TOTAL</b>	<b>4,537,091</b>	<b>4,288,594</b>	<b>4,352,511</b>	<b>4,390,778</b>
<b>Expenditures:</b>				
Personnel Services	865,653	948,222	912,308	998,600
Materials Supplies	2,988,510	2,866,309	2,905,424	3,014,511
Contractual Services	166,335	184,551	249,264	192,579
Other Charges	163	0	0	0
Reserve Appropriations	0	2,568	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	2,220	4,987	4,934	2,987
Internal Services Allocations	262,872	288,444	288,444	289,308
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>4,285,753</b>	<b>4,295,080</b>	<b>4,360,373</b>	<b>4,497,985</b>
<b>Full Time Equivalents:</b>	<b>20</b>	<b>20</b>		<b>20</b>

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Purchasing – procurement of supplies and services</b>	Ensure commodities and service are procured and available for departmental release	Supply/Service agreements are re-procured/extended prior to expiration and reviewed monthly	New Measure	New Measure	> 90%

**STORES FUND (5010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	510,265		761,603	624,918
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	128,823
	<b>BEGINNING BALANCE</b>	<u>510,265</u>	<u>0</u>	<u>761,603</u>	<u>753,741</u>
	<b>OPERATING REVENUE</b>				
	<b>Warehouse Sales</b>				
325000	Warehouse sales	3,290,553	2,915,050	2,988,287	3,105,807
	<b>Total Warehouse Sales</b>	<u>3,290,553</u>	<u>2,915,050</u>	<u>2,988,287</u>	<u>3,105,807</u>
	<b>Printing Sales</b>				
325010	Printing sales	157,678	166,275	174,849	153,794
	<b>Total Printing Sales</b>	<u>157,678</u>	<u>166,275</u>	<u>174,849</u>	<u>153,794</u>
	<b>Postage Sales</b>				
325020	Postage sales	182,733	228,423	203,371	203,371
	<b>Total Postage Sales</b>	<u>182,733</u>	<u>228,423</u>	<u>203,371</u>	<u>203,371</u>
	<b>Central Copy Sale</b>				
325030	Central copy sales	142,067	139,822	147,290	151,314
	<b>Total Central Copy Sale</b>	<u>142,067</u>	<u>139,822</u>	<u>147,290</u>	<u>151,314</u>
	<b>Purchasing &amp; Messenger Services</b>				
326200	Purchasing/Messenger Svc Alloc	759,564	797,904	797,904	776,292
	<b>Total Purchasing &amp; Messenger Services</b>	<u>759,564</u>	<u>797,904</u>	<u>797,904</u>	<u>776,292</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>4,532,595</u>	<u>4,247,474</u>	<u>4,311,701</u>	<u>4,390,578</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
343590	Sale of scrap/city property	290	520	210	200
	<b>Total Other Revenue</b>	<u>290</u>	<u>520</u>	<u>210</u>	<u>200</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>290</u>	<u>520</u>	<u>210</u>	<u>200</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer from General Liab Fd	0	25,078	25,078	0
350415	Transfer from Workers' Comp Fd	0	15,522	15,522	0
350420	Transfer from Maint Svc Fd-overchg	4,206	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>4,206</u>	<u>40,600</u>	<u>40,600</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>4,537,091</u>	<u>4,288,594</u>	<u>4,352,511</u>	<u>4,390,778</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>5,047,356</u>	<u>4,288,594</u>	<u>5,114,115</u>	<u>5,144,519</u>



**STORES FUND (5010)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
10900	Purchasing	633,557	686,899	676,909	707,664
10920	Messenger Service	85,302	88,558	90,145	88,351
40000	Warehouse Stores	3,092,594	2,967,886	3,075,272	3,144,147
40010	Print Shop	298,927	306,061	305,359	310,281
40020	Postage Service	175,210	222,434	212,688	212,687
80060	Reserve Approp - Stores Fd	0	23,243	0	34,853
	<b>Total Departmental Expenditures</b>	<u>4,285,590</u>	<u>4,295,080</u>	<u>4,360,373</u>	<u>4,497,985</u>
<b>Non-Departmental Expenditures</b>					
55010	Interest	163	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>163</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL STORES FUND (5010)</b>		<u><u>4,285,753</u></u>	<u><u>4,295,080</u></u>	<u><u>4,360,373</u></u>	<u><u>4,497,985</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		128,823	134,940
<b>UNRESERVED</b>		<u>761,603</u>		<u>624,918</u>	<u>511,595</u>
<b>CLOSING BALANCE</b>		<u><u>761,603</u></u>	<u><u>0</u></u>	<u><u>753,741</u></u>	<u><u>646,535</u></u>

## FLEET MAINTENANCE FUND SUMMARY

### Mission

The mission of General Services is to assist City Departments in meeting their fleet, buildings, and grounds requirements.

### Highlights

1. Successfully converted 14 City trucks and 2 vans to compressed natural gas fuel systems.
2. Worked with City Departments with using the Lease Purchase program in lieu of out right purchases for replacing their fleet.
3. Fleet's Service Station refurbishment was completed at a cost of \$200,000.
4. Maintained a readiness level at nearly 100% on a fleet that has a large number of units past their service life.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Resale of electricity	12,959	0	0	0
Vehicle Pool allocations	1,717,284	1,690,608	1,690,608	1,690,608
Fleet repair fees	6,431,993	6,817,188	6,817,188	7,752,516
Repair fees - non fleet	4,435	5,000	5,000	5,000
Gas and oil sales	4,970,119	5,950,519	5,950,519	5,950,519
Direct part sales	9,339	5,000	5,000	5,000
Building maintenance allocatio	2,973,936	0	0	0
Building maintenance	3,864	0	0	0
Electrical maintenance	2,738	0	0	0
A/C maintenance	1,556	0	0	0
Interest on investments	18,040	11,578	19,488	19,800
Net Inc/Dec in FV of Investmen	(106)	0	0	0
Net gain on sale of assets	475,141	0	0	0
Recovery on damage claims	101,760	25,000	25,000	25,000
Clean energy credits	395	0	0	0
Sale of scrap/city property	18,360	50,000	50,000	50,000
Purchase discounts	10,503	0	0	0
Transf fr General Liab Fd	0	86,084	86,084	0
Transf fr Workman's Comp	0	62,789	62,789	0
Trnsfr cap o/I-Gen Fd	1,200,000	909,706	909,706	909,706
Trnsfr cap o/I-Gas	367,000	367,000	367,000	190,000
Trnsfr cap o/I-Wastewater	0	811,000	811,000	910,100
Trnsfr cap o/I-Water	240,000	838,000	838,000	1,250,820
Trnsfr cap o/I-Stormwater	758,000	404,000	404,000	403,000
Trnsfr cap replacement-Dev Svc	26,000	0	26,000	50,000
Trnsfr cap replacement-Water	256,440	256,440	256,440	280,881
Trnsfr cap replacement-Strmwtr	173,331	173,328	173,328	188,214
Trnsfr cap replacement-Wstewtr	245,076	245,076	245,076	280,684
Trnsfr cap replacement-Gas	158,669	158,664	158,664	158,664
Trnsfr cap replacement-Streets	0	0	0	47,572
Trnsfr cap replacmnt-GeneralFd	1,038,156	1,038,156	1,038,156	1,038,156
<b>TOTAL</b>	<b>21,214,987</b>	<b>19,905,136</b>	<b>19,939,046</b>	<b>21,206,240</b>

## FLEET MAINTENANCE FUND SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	3,418,778	3,131,578	3,237,992	3,122,555
Materials Supplies	8,645,925	9,403,875	9,426,268	9,229,603
Contractual Services	3,595,264	1,463,594	1,336,016	1,957,866
Other Charges	525	0	0	0
Reserve Appropriations	0	507,728	950,000	956,298
Debt Service	0	0	0	0
Schools/Seminars/Training	250	15,500	15,500	13,812
Internal Services Allocations	1,018,056	708,670	716,398	758,388
Transfer Out	246,870	920,393	920,393	0
Capital Outlay	2,929,308	5,050,629	4,028,629	5,516,671
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>19,854,976</b>	<b>21,201,968</b>	<b>20,631,196</b>	<b>21,555,193</b>
 <b>Full Time Equivalents:</b>	 60	 60		 59

## FLEET MAINTENANCE FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# vehicles/rolling stock in fleet to maintain	1,686	1,815	1,954	1,905
Avg of direct labor hrs as % of available hrs	81.0%	80.4%	85.3%	85.0%
% of maintenance & repair costs outsourced	17.7%	27.3%	20.0%	25.4%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Manage Fleet inventories</b>	Minimize growth of fleet inventory	% growth in total City fleet	1	1	<=1
<b>Maintain the Fleet</b>	Provide repair services that align with departmental requirements	Availability of required marked police vehicles	148.93	146.49	>=100
	Provide repair services that align with departmental requirements	Availability of required solid waste side loading refuse trucks	119.89	104.34	>=100
	Provide repair services that align with departmental requirements	Availability of required Storm Water mowers	84.31	93.56	>=100
<b>Manage Fleet records and produce reports</b>	Keep records so that we can complete research on units that are problematic and distribute reports to departments so that they can research unit reliability and costs to determine if replacement is necessary		N/A	N/A	N/A

**FLEET MAINTENANCE SERVICE FUND (5110)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	2,226,736		1,320,104	558,435
	<b>Reserved for Encumbrances</b>	6,648,043		0	0
	<b>Reserved for Commitments</b>	0		8,914,686	8,984,204
	<b>BEGINNING BALANCE</b>	<u>8,874,779</u>		<u>10,234,789</u>	<u>9,542,639</u>
	<b>OPERATING REVENUE</b>				
	<b>Fleet Management</b>				
326000	Vehicle Pool allocations	1,717,284	1,690,608	1,690,608	1,690,608
326010	Fleet repair fees	6,431,993	6,817,188	6,817,188	7,752,516
326020	Repair fees - non fleet	4,435	5,000	5,000	5,000
326040	Gas and oil sales	4,970,119	5,950,519	5,950,519	5,950,519
326050	Direct part sales	9,339	5,000	5,000	5,000
343590	Sale of scrap/city property	18,360	50,000	50,000	50,000
	<b>Total Fleet Management</b>	<u>13,151,530</u>	<u>14,518,315</u>	<u>14,518,315</u>	<u>15,453,643</u>
	<b>Building Maintenance</b>				
326070	Building maintenance allocation	2,973,936	0	0	0
326080	Building maintenance	3,864	0	0	0
326090	Electrical maintenance	2,738	0	0	0
326100	A/C maintenance	1,556	0	0	0
	<b>Total Building Maintenance</b>	<u>2,982,094</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>16,133,624</u>	<u>14,518,315</u>	<u>14,518,315</u>	<u>15,453,643</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	18,040	11,578	19,488	19,800
340995	Net Inc/Dec in FV of Investmen	(106)	0	0	0
	<b>Total Interest Income</b>	<u>17,934</u>	<u>11,578</u>	<u>19,488</u>	<u>19,800</u>
	<b>Other Revenue</b>				
323030	Resale of electricity	12,959	0	0	0
343200	Net gain on sale of assets	475,141	0	0	0
343300	Recovery on damage claims	101,760	25,000	25,000	25,000
343571	Clean energy credits	395	0	0	0
343650	Purchase discounts	10,503	0	0	0
	<b>Total Other Revenue</b>	<u>600,756</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>618,691</u>	<u>36,578</u>	<u>44,488</u>	<u>44,800</u>

**FLEET MAINTENANCE SERVICE FUND (5110)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>INTERFUND CONTRIBUTIONS</b>					
350400	Trnsfr fr General Liab Fd	0	86,084	86,084	0
350415	Trnsfr fr Workers' Comp Fd	0	62,789	62,789	0
350500	Trnsfr cap o/l-Gen Fd	1,200,000	909,706	909,706	909,706
350520	Trnsfr cap o/l-Gas	367,000	367,000	367,000	190,000
350530	Trnsfr cap o/l-Wastewater	0	811,000	811,000	910,100
350540	Trnsfr cap o/l-Water	240,000	838,000	838,000	1,250,820
350550	Trnsfr cap o/l-Stormwater	758,000	404,000	404,000	403,000
350700	Trnsfr cap replacement-Dev Svc	26,000	0	26,000	50,000
350710	Trnsfr cap replacement-Water	256,440	256,440	256,440	280,881
350720	Trnsfr cap replacement-Strmwtr	173,331	173,328	173,328	188,214
350730	Trnsfr cap replacement-Wstewtr	245,076	245,076	245,076	280,684
350740	Trnsfr cap replacement-Gas	158,669	158,664	158,664	158,664
350745	Trnsfr cap replacement-Street Fd	0	0	0	47,572
350750	Trnsfr cap replacmnt-General Fd	1,038,156	1,038,156	1,038,156	1,038,156
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>4,462,672</u>	<u>5,350,243</u>	<u>5,376,243</u>	<u>5,707,797</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>21,214,986</u>	<u>19,905,136</u>	<u>19,939,046</u>	<u>21,206,240</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>30,089,765</u></u>	<u><u>19,905,136</u></u>	<u><u>30,173,835</u></u>	<u><u>30,748,879</u></u>

**FLEET MAINTENANCE SERVICE FUND (5110)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>Departmental Expenditures</b>					
40050	Director of General Services	244,747	324,950	325,284	471,700
40100	Mechanical repairs	1,850,762	1,960,845	1,962,836	1,809,907
40110	Centralized fleet	143,199	149,051	149,258	151,269
40120	Equipment Purchases - Fleet	2,844,740	4,871,954	4,871,954	5,514,171
40130	Network system maintenance	69,706	99,765	99,897	110,817
40140	Service station	5,333,047	6,833,769	6,844,978	6,636,903
40170	Fleet Operations	2,007,579	1,501,923	1,501,204	2,012,912
40180	Parts Room Operation	3,089,174	2,747,129	2,747,392	3,057,033
40200	Police/Heavy Equipment Pool	1,287,787	1,207,045	1,208,000	1,199,426
40300	Facility Management & Maint	1,067,337	0	0	0
40305	Facility Maint.-Dev Center/EOC	550,977	0	0	0
40310	Facility maintenance - City Ha	1,119,051	0	0	0
80065	Reserve Approp - Maint Serv Fd	0	585,143	0	591,055
	<b>Total Departmental Expenditures</b>	<b>19,608,106</b>	<b>20,281,575</b>	<b>19,710,803</b>	<b>21,555,193</b>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	5,300	920,393	920,393	0
60010	Transfer to General Fund	157,269	0	0	0
60300	Transfer to Gas Fund	49,000	0	0	0
60380	Transfer to Golf Fund	26,268	0	0	0
60390	Transfer to Marina Fund	4,827	0	0	0
60410	Transfer to Stores Fd	4,206	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<b>246,870</b>	<b>920,393</b>	<b>920,393</b>	<b>0</b>
<b>TOTAL</b>		<b>19,854,976</b>	<b>21,201,968</b>	<b>20,631,196</b>	<b>21,555,193</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>8,914,686</b>		<b>8,984,204</b>	<b>9,074,148</b>
<b>UNRESERVED</b>		<b>1,320,104</b>		<b>558,435</b>	<b>119,538</b>
<b>CLOSING BALANCE</b>		<b>10,234,789</b>		<b>9,542,639</b>	<b>9,193,686</b>

## FACILITIES MAINTENANCE FUND SUMMARY

### Mission

To assist City Departments in meeting their buildings and grounds requirements.

### Highlights

1. Worked to insure funding is available to address city building maintenance needs through Bond 2016.
2. Implemented and completed short and long term projects such as HVAC and public area renovations.
3. Participated in a comprehensive study which addressed buildings and properties inventory under the supervision of the Office of Strategic Management.
4. Began coordinating with all departments identifying responsible parties - Facilities, Departments, and Leases.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Resale of electricity	0	12,000	2,675	10,000
Building maintenance allocation	0	2,858,196	2,858,196	3,740,028
Building maintenance	0	0	1,170	3,800
Electrical maintenance	0	0	1,519	2,000
A/C maintenance	0	0	0	1,500
Clean energy credits	0	0	195	0
Purchase discounts	0	0	8,562	8,000
Transfer from Maint Svcs Fd	0	920,393	920,393	0
<b>TOTAL</b>	<b>0</b>	<b>3,790,589</b>	<b>3,792,710</b>	<b>3,765,328</b>
<b>Expenditures:</b>				
Personnel Services	0	867,227	752,687	1,063,717
Materials Supplies	0	644,281	114,554	156,050
Contractual Services	0	2,182,663	2,199,821	1,881,925
Other Charges	0	6,600	6,600	6,100
Reserve Appropriations	0	(339,109)	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	0	0	0	7,390
Internal Services Allocations	0	249,984	249,984	303,612
Transfer Out	0	235,231	235,231	233,419
Capital Outlay	0	94,607	94,607	95,758
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>3,941,484</b>	<b>3,653,483</b>	<b>3,747,971</b>
<b>Full Time Equivalents:</b>	<b>0</b>	<b>17</b>		<b>20</b>



## FACILITIES MAINTENANCE FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# work orders compled	2830	3201	3818	3963

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Maintain and manage the operation of the City's buildings</b>	Efficiently and effectively maintain City facilities	% of one time response to work orders	93%	94%	90%
		% of expenditures spent to date	N/A	N/A	N/A
		% ratio actual workload to budgeted labor	63%	77%	80%

**FACILITIES MAINTENANCE FUND (5115)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		0	29,623
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Contingencies</b>			0	109,604
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	0	0	0	139,227
<b>OPERATING REVENUE</b>					
<b>Building Maintenance</b>					
326070	Building maintenance allocation	0	2,858,196	2,858,196	3,740,028
326080	Building maintenance	0	0	1,170	3,800
326090	Electrical maintenance	0	0	1,519	2,000
326100	A/C maintenance	0	0	0	1,500
	<b>Total Building Maintenance</b>	0	2,858,196	2,860,885	3,747,328
	<b>TOTAL OPERATING REVENUE</b>	0	2,858,196	2,860,885	3,747,328
<b>NON-OPERATING REVENUE</b>					
<b>Other Revenue</b>					
323030	Resale of electricity	0	12,000	2,675	10,000
343571	Clean energy credits	0	0	195	0
343650	Purchase discounts	0	0	8,562	8,000
	<b>Total Other Revenue</b>	0	12,000	11,432	18,000
	<b>TOTAL NON-OPERATING REVENUE</b>	0	12,000	11,432	18,000
<b>INTERFUND CONTRIBUTIONS</b>					
352470	Transfer from Maint Svcs Fd	0	920,393	920,393	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	920,393	920,393	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	0	3,790,589	3,792,710	3,765,328
	<b>TOTAL FUNDS AVAILABLE</b>	0	3,790,589	3,792,710	3,904,555

**FACILITIES MAINTENANCE SERVICES (5115)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40300	Facility Management & Maint	0	1,411,308	1,411,308	1,595,325
40305	Facility Maint.-Dev Center/EOC	0	665,314	665,314	619,300
40310	Facility maintenance - City Hall	0	1,416,972	1,341,631	1,211,361
80000	Reserve Appropriation	0	212,659	0	88,566
	<b>Total Departmental Expenditures</b>	<b>0</b>	<b>3,706,253</b>	<b>3,418,252</b>	<b>3,514,552</b>
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	0	235,231	235,231	233,419
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>235,231</b>	<b>235,231</b>	<b>233,419</b>
	<b>TOTAL Facilities Maintenance Svcs Fd</b>	<b>0</b>	<b>3,941,484</b>	<b>3,653,483</b>	<b>3,747,971</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR CONTINGENCIES</b>			<b>109,604</b>	<b>112,439</b>
	<b>UNRESERVED</b>	<b>0</b>		<b>29,623</b>	<b>44,145</b>
	<b>CLOSING BALANCE</b>	<b>0</b>		<b>139,227</b>	<b>156,584</b>

## MUNICIPAL INFORMATION SYSTEM FUND SUMMARY

### Mission

To assist city departments in meeting their computer and technology requirements.

### Highlights

1. Business Process Monitor technical development.
2. Enterprise Resource Planning (ERP) system needs assessment.
3. Strategic Plan development.
4. Telecomm and network improvements.

CLASSIFICATION	ACTUALS	BUDGET	ESTIMATED	ADOPTED
<b>Revenues:</b>				
Charges to Airport Fund	119,724	131,496	131,496	141,120
Charges to Liab & Benefits Fd	33,492	39,516	39,516	45,204
Charges to General Fund	7,598,280	8,023,992	8,023,992	8,111,772
Charges to Golf Ctrs Fund	3,840	5,892	5,892	6,840
Charges to Visitor Fac Fund	300,684	262,296	262,296	286,320
Charges to Redlight Photo Enf	5,364	7,980	7,980	10,056
Charges to Street Maint Fd	0	0	0	316,104
Charges to LEPC	1,116	948	948	4,656
Charges to Muni Ct Jv Cs Mgr F	0	0	0	2,124
Charges to Marina Fd	27,252	25,248	25,248	28,764
Charges to Fleet Maint Fd	221,868	169,920	169,920	104,484
Charges to Facility Maint Fd	0	0	0	241,332
Charges to Eng Services Fd	209,880	281,856	281,856	269,916
Charges to Stores Fund	35,124	41,172	41,172	48,384
Charges to Gas Division	1,119,444	1,010,652	1,010,652	1,162,860
Charges to Wastewater Div	1,401,840	1,264,188	1,264,188	1,483,332
Charges to Water Division	1,856,100	1,729,224	1,729,224	1,910,148
Charges to Storm Water Div	754,896	599,868	599,868	656,268
Charges to Develpmnt Svcs Fund	518,352	556,272	556,272	380,628
Interest on investments	7,506	6,729	8,760	9,000
Net Inc/Dec in FV of Investmen	377	0	0	0
Convenience Fee	287,189	0	349	0
Sale of scrap/city property	2,200	0	0	0
Purchase discounts	26,258	0	381	0
Miscellaneous	1,086	0	0	0
Transf fr General Liab Fd	0	146,171	146,171	0
Transf fr Workman's Comp	0	74,247	74,247	0
Transfer from Gas Division	0	0	0	201,367
Transfer fr Wastewater Div	0	0	0	441,424
Transfer fr Water Division	0	0	0	712,933
Transfer fr Storm Water Div	0	0	0	179,152
Transfer from Other Funds	0	1,480,000	1,480,000	0
<b>TOTAL</b>	<b>14,531,871</b>	<b>15,857,667</b>	<b>15,860,429</b>	<b>16,754,189</b>
<b>Expenditures:</b>				
Personnel Services	5,824,820	6,065,144	5,920,221	6,156,033
Materials Supplies	665,033	415,262	434,829	420,176
Contractual Services	6,267,891	8,549,954	9,772,524	7,160,399
Other Charges	335,711	134,568	126,068	142,069
Reserve Appropriations	0	1,234,020	0	1,517,117
Debt Service	0	0	0	0
Schools/Seminars/Training	31,550	34,200	16,609	0
Internal Services Allocations	1,205,976	1,227,480	1,227,480	1,325,712
Transfer Out	0	0	0	0
Capital Outlay	11,845	49,218	25,000	48,500
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>14,342,826</b>	<b>17,709,846</b>	<b>17,522,731</b>	<b>16,770,006</b>
<b>Full Time Equivalent:</b>	<b>94</b>	<b>93</b>		<b>93</b>

# MUNICIPAL INFORMATION SYSTEM FUND SUMMARY

## Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
MIS total expenditures/City staff	\$4,983	\$4,930	\$4,958	\$5,057
MIS total expenditures per citizen	\$46.24	\$46.90	\$50.05	\$53.29
# Help Desk requests received	19,883	16,216	13,305	13,992
# Citizen calls received by 1-Call Center	454,539	415,549	440,000	405,592
# visits to City's web site (cctexas.com)	110 M	101 M	111 M	120 M
Staff retention rate	90.0%	92.0%	88.1%	93.0%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Provide and support technology infrastructure</b>	Improve use of WiFi network	% of successful DCU reads	N/A	1.00%	≥ 95%
	Increase use of WiFi network	# of WiFi Users (Government & Public)	N/A	31.471	> 1,200 Users
	Provide reliable, secure and effective networks	Availability of core network equipment	1	93	≥ 95%
<b>Provide software applications support</b>	Upgrade applications and databases as required	% of users running end of life applications (version being used is either no longer or will lose support within the next six months)	N/A	7	≤ 5%
<b>Manage the Help Desk</b>	Maintain and improve support for desktop technology	Average call wait time (seconds)	N/A	1	≤ 90 sec
	Maintain and improve support for desktop technology	Percentage of issues resolved at time of initial contact	62%	71%	≥ 50%
<b>Manage the City's Call Center</b>	Manage and improve multi-channel citizen-facing communications	Percentage increase in transactions moved to on-line or mobile channels	N/A	N/A	≥ 10%
	Process customer calls efficiently	% of handled calls	95%	93%	≥ 95%
	Respond to customer calls in a timely manner	Average call wait time (seconds)	54	63	≤ 90 sec
<b>Provide IT standards, infrastructure security, and disaster recovery</b>	Improve MIS operations	Percentage of successful changes made to systems	N/A	99%	≥ 95%
	Improve the City's security posture	Average patch latency (days)	831	737	≤ 30 days

**MUNICIPAL INFORMATION SYSTEM FUND (5210)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	1,581,798		2,343,884	255,435
	<b>Reserved for Encumbrances</b>	573,041		0	0
	<b>Reserved for Commitments</b>	0		0	426,147
	<b>BEGINNING BALANCE</b>	2,154,839	0	2,343,884	681,582
	<b>OPERATING REVENUE</b>				
	<b>Charges for Services</b>				
327000	Charges to Airport Fund	119,724	131,496	131,496	141,120
327015	Charges to Liab & Benefits Fd	33,492	39,516	39,516	45,204
327030	Charges to General Fund	7,598,280	8,023,992	8,023,992	8,111,772
327040	Charges to Golf Ctrs Fund	3,840	5,892	5,892	6,840
327050	Charges to Visitor Fac Fund	300,684	262,296	262,296	286,320
327055	Charges to Redlight Photo Enf	5,364	7,980	7,980	10,056
327056	Charges to Street Maint Fd	0	0	0	316,104
327060	Charges to LEPC	1,116	948	948	4,656
327061	Charges to Muni Ct Jv Cs Mgr F	0	0	0	2,124
327070	Charges to Marina Fd	27,252	25,248	25,248	28,764
327080	Charges to Fleet Maint Fd	221,868	169,920	169,920	104,484
327081	Charges to Facility Maint Fd	0	0	0	241,332
327085	Charges to Eng Services Fd	209,880	281,856	281,856	269,916
327100	Charges to Stores Fund	35,124	41,172	41,172	48,384
327110	Charges to Gas Division	1,119,444	1,010,652	1,010,652	1,162,860
327120	Charges to Wastewater Div	1,401,840	1,264,188	1,264,188	1,483,332
327130	Charges to Water Division	1,856,100	1,729,224	1,729,224	1,910,148
327131	Charges to Storm Water Div	754,896	599,868	599,868	656,268
327140	Charges to Develpmnt Svcs Fund	518,352	556,272	556,272	380,628
	<b>Total Charges for Services</b>	14,207,256	14,150,520	14,150,520	15,210,312
	<b>TOTAL OPERATING REVENUE</b>	14,207,256	14,150,520	14,150,520	15,210,312
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	7,506	6,729	8,760	9,000
340995	Net Inc/Dec in FV of Investmen	377	0	0	0
	<b>Total Interest Income</b>	7,883	6,729	8,760	9,000
	<b>Other Revenue</b>				
343535	Convenience Fee	287,189	0	349	0
343590	Sale of scrap/city property	2,200	0	0	0
343650	Purchase discounts	26,258	0	381	0
344000	Miscellaneous	1,086	0	0	0
	<b>Total Other Revenue</b>	316,732	0	731	0
	<b>TOTAL NON-OPERATING REVENUE</b>	324,615	6,729	9,491	9,000

**MUNICIPAL INFORMATION SYSTEM FUND (5210)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>INTERFUND CONTRIBUTIONS</b>					
350400	Transfer from General Liab Fd	0	146,171	146,171	0
350415	Transfer from Workers' Comp Fd	0	74,247	74,247	0
352380	Transfer from Gas Fd	0	0	0	201,367
352390	Transfer from Waste Water Fd	0	0	0	441,424
352400	Transfer from Water Fd	0	0	0	712,933
352401	Transfer from Storm Water Fd	0	0	0	179,152
352520	Transfer from Other Funds	0	1,480,000	1,480,000	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>1,700,418</u>	<u>1,700,418</u>	<u>1,534,877</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>14,531,871</u>	<u>15,857,667</u>	<u>15,860,429</u>	<u>16,754,189</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>16,686,710</u>	<u>15,857,667</u>	<u>18,204,313</u>	<u>17,435,770</u>

**MUNICIPAL INFORMATION SYSTEM FUND (5210)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
11475	E-Government Services	1,441,036	1,348,482	1,348,482	1,497,199
40400	MIS Administration	786,374	792,436	792,449	1,150,395
40420	MIS Customer Services	2,415,365	2,729,025	2,729,025	2,796,103
40430	Wi / Fi - Auto Meter Reading	1,280,952	1,149,579	1,099,579	1,144,781
40450	MIS telephone services	253,708	221,648	221,648	0
40470	MIS operations	4,164,038	4,137,423	7,094,923	4,393,844
40480	Connectivity/Hardware Infrastr	1,532,794	1,652,338	1,632,338	1,780,398
40495	MIS-Application Supt-Police/MC	2,468,559	2,611,788	2,604,288	2,450,815
80070	Reserve Approp - MIS Fund	0	3,067,128	0	1,556,471
	<b>Total Departmental Expenditures</b>	<u>14,342,826</u>	<u>17,709,846</u>	<u>17,522,731</u>	<u>16,770,006</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL MUNICIPAL INFO SYSTEM FUND (5210)</b>		<u>14,342,826</u>	<u>17,709,846</u>	<u>17,522,731</u>	<u>16,770,006</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		426,147	457,080
<b>UNRESERVED</b>		<u>2,343,884</u>		<u>255,435</u>	<u>208,684</u>
<b>CLOSING BALANCE</b>		<u>2,343,884</u>	<u>0</u>	<u>681,582</u>	<u>665,764</u>



## ENGINEERING FUND SUMMARY

### Mission

The mission of the Engineering Services Department is to assist City departments in support of new projects and maintenance of existing infrastructure.

### Highlights

1. Bond 2012.
2. Initiated design on 100% of Bond 12 Street projects.
3. Refocused Engineering into a client service organization.
4. Executed 90% of Capital Budget within budget year.
5. Maintained the change order value as less than 3% of all projects under contract.
6. Over 90% of Capital Projects are classified as on time and within budget on each month's Project Status Report.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Engineering svcs-other govts	84,694	0	10,382	0
Engineering svcs-CIP projects	3,242,574	3,100,735	3,577,351	3,510,604
Engineering svcs-interdept	1,275,565	600,000	817,401	1,655,907
Engineering svcs-miscellaneous	2,400	0	600	0
Eng alloc - Development Serv	0	16,087	16,087	0
Eng alloc-General Fund	279,072	280,063	280,063	0
Eng alloc-Gas Division	11,784	815	815	0
Eng alloc-Wastewater Division	178,116	90,182	90,182	0
Eng alloc-Water Division	86,508	59,792	59,792	0
Eng Alloc-Storm Water Division	99,144	47,372	47,372	0
Eng alloc-Maint Svcs Fund	0	7,450	7,450	0
Interest on investments	210	971	2,340	1,440
Property rentals	0	0	0	200,098
Purchase discounts	246	0	201	0
Forfeited plans deposits	0	0	0	3,000
Transf fr General Liab Fd	0	0	61,048	0
Transf fr Workman's Comp	0	0	46,177	0
Transf fr Maint Svc Fd-overchg	5,300	0	0	0
Revenue	5,265,614	4,203,467	5,017,262	5,371,049
<b>TOTAL</b>	<b>5,265,614</b>	<b>4,203,467</b>	<b>5,017,262</b>	<b>5,371,049</b>
<b>Expenditures:</b>				
Personnel Services	3,429,272	3,665,075	3,594,130	3,665,061
Materials Supplies	107,429	98,876	104,766	97,884
Contractual Services	380,147	291,594	279,569	322,858
Other Charges	785	850	850	850
Reserve Appropriations	0	7,464	0	578,673
Debt Service	0	0	0	0
Schools/Seminars/Training	3,619	4,065	0	0
Internal Services Allocations	881,388	963,132	963,122	991,788
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>4,802,640</b>	<b>5,031,056</b>	<b>4,942,438</b>	<b>5,657,115</b>
<b>Full Time Equivalents:</b>	<b>58</b>	<b>58</b>		<b>59</b>

## ENGINEERING FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
# Capital Improvement Projects managed	154	169	195	209
# Capital improvement projects completed	35	32	26	26
Construction value of projects managed	\$230.5 M	\$213.1 M	\$170.1 M	\$138.9 M
Consultant project management costs as % of project costs	0 %	3.30%	3.21%	2.88%
# traffic signals	246	242	241	240
# traffic signal complaints or reported problems	3,414	2,964	3,084	3,153
# vision obstruction complaints	146	134	137	184

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Plan, develop, design, and manage projects to completion</b>	Execute Bond projects according to schedule	% of bond projects on schedule	78.40%	92.00%	93.06%
	Execute City's annual capital budget on schedule and within budget	% of bond projects within budget	87.75%	97.31%	97.22%
	Execute City's annual capital budget on schedule and within budget	% of capital projects on schedule & within budget	91.67%	94.87%	98.23%
	Minimize the cost of change orders	Change order value as % of the value of all projects under contract	98.66%	98.26%	3.10%
<b>Provide technical support services to all other City departments</b>	Provide to clients relevant, sustainable and consistent engineering standards and design documents	N/A	-	-	-

**ENGINEERING SERVICES FUND (5310)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	600,798		1,082,026	1,069,344
	<b>Reserved for Encumbrances</b>	101,639		0	22,758
	<b>Reserved for Commitments</b>	0		83,525	148,273
	<b>BEGINNING BALANCE</b>	<u>702,437</u>	<u>0</u>	<u>1,165,551</u>	<u>1,240,375</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	210	971	2,340	1,440
	<b>Total Interest Income</b>	<u>210</u>	<u>971</u>	<u>2,340</u>	<u>1,440</u>
	<b>Other Revenue</b>				
343400	Property rentals	0	0	0	200,098
343650	Purchase discounts	246	0	201	0
343680	Forfeited plans deposits	0	0	0	3,000
	<b>Total Other Revenue</b>	<u>246</u>	<u>0</u>	<u>201</u>	<u>203,098</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>456</u>	<u>971</u>	<u>2,541</u>	<u>204,538</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
327300	Engineering svcs-other govts	84,694	0	10,382	0
327301	Engineering svcs-CIP projects	3,242,574	3,100,735	3,577,351	3,510,604
327302	Engineering svcs-interdept	1,275,565	600,000	817,401	1,655,907
327303	Engineering svcs-miscellaneous	2,400	0	600	0
327350	Eng alloc - Development Serv	0	16,087	16,087	0
327400	Eng alloc-General Fund	279,072	280,063	280,063	0
327410	Eng alloc-Gas Division	11,784	815	815	0
327411	Eng alloc-Wastewater Division	178,116	90,182	90,182	0
327412	Eng alloc-Water Division	86,508	59,792	59,792	0
327413	Eng Alloc-Storm Water Division	99,144	47,372	47,372	0
327435	Eng alloc-Maint Svcs Fund	0	7,450	7,450	0
327445	Eng alloc-MIS Fund	0	0	0	0
350400	Transf fr General Liability Fd	0	0	61,048	0
350415	Transf fr Workers' Comp Fd	0	0	46,177	0
350420	Transf fr Maint Svc Fd-overchg	5,300	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>5,265,157</u>	<u>4,202,496</u>	<u>5,014,720</u>	<u>5,166,511</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>5,265,614</u>	<u>4,203,467</u>	<u>5,017,261</u>	<u>5,371,049</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>5,968,051</u>	<u>4,203,467</u>	<u>6,182,812</u>	<u>6,611,424</u>

**ENGINEERING SERVICES FUND (5310)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>Departmental Expenditures</b>					
11150	Dir of Engineering Services	1,657,868	1,739,425	1,766,557	1,890,379
11160	Major Projects Activity	1,216,568	1,136,026	1,168,652	1,232,983
11180	Survey	408,828	413,039	405,636	429,543
11190	Construction Inspection	1,253,383	1,301,159	1,322,156	1,388,979
11210	Property and Land Acquisitio	265,994	274,315	279,437	283,326
80100	Reserve Approp - Engineering	0	167,091	0	431,904
	<b>Total Departmental Expenditures</b>	<b>4,802,640</b>	<b>5,031,056</b>	<b>4,942,438</b>	<b>5,657,115</b>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ENGINEERING SERVICES FUND (5310)</b>		<b>4,802,640</b>	<b>5,031,056</b>	<b>4,942,438</b>	<b>5,657,115</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>22,758</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>83,525</b>		<b>148,273</b>	<b>169,713</b>
<b>UNRESERVED</b>		<b>1,082,026</b>		<b>1,069,344</b>	<b>784,595</b>
<b>CLOSING BALANCE</b>		<b>1,165,551</b>	<b>0</b>	<b>1,240,375</b>	<b>954,308</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	(315,262)		499,433	2,502,543
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	1,254,045		1,337,328	1,056,692
	<b>BEGINNING BALANCE</b>	938,783	0	1,836,761	3,559,235
	<b>EMPLOYEE BENEFITS DIVISION</b>				
	<b>OPERATING REVENUE</b>				
	<b>Employee Contribution - Medical</b>				
328300	Employee contrib-Citicare Fire	2,189,313	2,767,455	1,587,275	1,519,483
	<b>Total Employee Contribution - Medical</b>	2,189,313	2,767,455	1,587,275	1,519,483
	<b>Retirees' Contribution - Medical</b>				
328320	Retiree contrib -Citicare Fire	853,926	968,748	787,135	841,452
	<b>Total Retirees' Contribution - Medical</b>	853,926	968,748	787,135	841,452
	<b>Grant's Contribution - Medical</b>				
328340	Grants Contrib-Citicare Fire	429	0	0	0
	<b>Total Grant's Contribution - Medical</b>	429	0	0	0
	<b>Other Operating Revenues</b>				
328292	Stop loss reimbs - Fire	785,087	234,358	2,091,989	234,358
	<b>Total Other Operating Revenues</b>	785,087	234,358	2,091,989	234,358
	<b>TOTAL OPERATING REVENUE</b>	3,828,756	3,970,561	4,466,399	2,595,293
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	3,646	213	5,172	5,400
340995	Net Inc/Dec in FV of Investmen	483	0	0	0
	<b>Total Interest Income</b>	4,129	213	5,172	5,400
	<b>TOTAL NON-OPERATING REVENUE</b>	4,129	213	5,172	5,400
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>City Contribution - Medical</b>				
328310	City contributn -Citicare Fire	2,908,644	3,399,130	4,899,131	4,407,336
	<b>Total City Contribution - Medical</b>	2,908,644	3,399,130	4,899,131	4,407,336
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	2,908,644	3,399,130	4,899,131	4,407,336
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,741,528	7,369,904	9,370,702	7,008,029
	<b>TOTAL FUNDS AVAILABLE</b>	7,680,311	7,369,904	11,207,463	10,567,264

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)  
FIRE HEALTH PLAN  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40602	Citicare - Fire	5,843,550	7,356,798	7,648,229	6,122,206
	<b>Total Departmental Expenditures</b>	5,843,550	7,356,798	7,648,229	6,122,206
<b>Non-Departmental Expenditures</b>					
60445	Transfer to Other Employee Benefits Fd	0	0	0	54,468
	<b>Total Non-Departmental Expenditures</b>	0	0	0	54,468
<b>TOTAL LIAB/EMPL BENEFITS - FIRE FUND (5608)</b>		<u>5,843,550</u>	<u>7,356,798</u>	<u>7,648,229</u>	<u>6,176,674</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,337,328		1,056,692	1,056,692
<b>UNRESERVED</b>		499,433		2,502,543	3,333,898
<b>CLOSING BALANCE</b>		<u>1,836,761</u>	<u>0</u>	<u>3,559,235</u>	<u>4,390,590</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**PUBLIC SAFETY HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	6,842,035		6,742,425	6,883,391
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	821,991		1,154,653	1,014,517
	<b>BEGINNING BALANCE</b>	<u>7,664,026</u>	0	<u>7,897,078</u>	<u>7,897,908</u>
	<b>EMPLOYEE BENEFITS DIVISION</b>				
	<b>OPERATING REVENUE</b>				
	<b>Employee Contribution - Medical</b>				
328400	Employee contrib-Public Safety	1,263,843	1,015,552	1,354,799	1,419,860
	<b>Total Employee Contribution - Medical</b>	<u>1,263,843</u>	<u>1,015,552</u>	<u>1,354,799</u>	<u>1,419,860</u>
	<b>Retirees' Contribution - Medical</b>				
328420	Retiree contrib-Public Safety	492,427	471,039	518,256	589,341
	<b>Total Retirees' Contribution - Medical</b>	<u>492,427</u>	<u>471,039</u>	<u>518,256</u>	<u>589,341</u>
	<b>Cobra Contribution - Medical</b>				
328430	COBRA - Public Safety	1,272	23,221	6,153	20,832
	<b>Total Cobra Contribution - Medical</b>	<u>1,272</u>	<u>23,221</u>	<u>6,153</u>	<u>20,832</u>
	<b>Other Operating Revenues</b>				
328293	Stop loss reimb - Public Safe	924,096	278,515	62,420	250,000
	<b>Total Other Operating Revenues</b>	<u>924,096</u>	<u>278,515</u>	<u>62,420</u>	<u>250,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>2,681,638</u>	<u>1,788,328</u>	<u>1,941,628</u>	<u>2,280,033</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	26,060	1,428	22,465	24,000
340995	Net Inc/Dec in FV of Investmen	(1,665)	0	0	0
	<b>Total Interest Income</b>	<u>24,395</u>	<u>1,428</u>	<u>22,465</u>	<u>24,000</u>
	<b>Other Revenue</b>				
328297	RDS rebates-Public Safety	0	0	49,361	0
	<b>Total Other Revenue</b>	<u>0</u>	<u>0</u>	<u>49,361</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>24,395</u>	<u>1,428</u>	<u>71,826</u>	<u>24,000</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)  
PUBLIC SAFETY HEALTH PLAN  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328410	City contribtion-Public Safety	3,695,688	3,552,667	3,443,667	3,849,312
	<b>Total City Contribution - Medical</b>	<u>3,695,688</u>	<u>3,552,667</u>	<u>3,443,667</u>	<u>3,849,312</u>
<b>Grants Contribution - Medical</b>					
328440	Grants contrib-Public Safety	14,139	5,683	10,909	40,639
	<b>Total Grants Contribution - Medical</b>	<u>14,139</u>	<u>5,683</u>	<u>10,909</u>	<u>40,639</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,709,827</u>	<u>3,558,350</u>	<u>3,454,576</u>	<u>3,889,951</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>6,415,860</u>	<u>5,348,105</u>	<u>5,468,030</u>	<u>6,193,984</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>14,079,886</u></u>	<u><u>5,348,105</u></u>	<u><u>13,365,108</u></u>	<u><u>14,091,892</u></u>



**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**PUBLIC SAFETY HEALTH PLAN**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40603	Citicare - Public Safety	6,182,808	3,756,352	5,380,645	6,289,638
40605	Public Safety CDHP	0	1,609,865	8,762	11,000
	<b>Total Departmental Expenditures</b>	<u>6,182,808</u>	<u>5,366,216</u>	<u>5,389,407</u>	<u>6,300,638</u>
<b>Non-Departmental Expenditures</b>					
60445	Trans to Other Empl Benefits F	0	77,793	77,793	77,796
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>77,793</u>	<u>77,793</u>	<u>77,796</u>
<b>TOTAL LIAB/EMPL BENEFITS - POLICE FUND (5609)</b>		<u>6,182,808</u>	<u>5,444,010</u>	<u>5,467,200</u>	<u>6,378,434</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,154,653		1,014,517	1,014,517
<b>UNRESERVED</b>		<u>6,742,425</u>		<u>6,883,391</u>	<u>6,698,941</u>
<b>CLOSING BALANCE</b>		<u>7,897,078</u>	<u>0</u>	<u>7,897,908</u>	<u>7,713,458</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	8,739,582		9,003,126	10,870,174
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	2,961,769		3,838,564	2,918,618
	<b>BEGINNING BALANCE</b>	<u>11,701,351</u>	0	<u>12,841,690</u>	<u>13,788,792</u>
	<b>EMPLOYEE BENEFITS DIVISION</b>				
	<b>OPERATING REVENUE</b>				
	<b>Employee Contribution - Medical</b>				
328000	Employee contribution - Citica	3,151,622	3,246,086	3,286,471	3,197,207
328001	Employee Contribution-Premium	941,315	1,530,904	834,154	1,168,662
	<b>Total Employee Contribution - Medical</b>	<u>4,092,937</u>	<u>4,776,991</u>	<u>4,120,625</u>	<u>4,365,869</u>
	<b>Retirees' Contribution - Medical</b>				
328230	Retiree contribution - Citicar	752,536	910,260	854,542	873,088
328231	Retiree Contribution - Premium	115,911	152,227	88,167	106,115
	<b>Total Retirees' Contribution - Medical</b>	<u>868,447</u>	<u>1,062,488</u>	<u>942,709</u>	<u>979,203</u>
	<b>Cobra Contribution - Medical</b>				
328260	Cobra Contribution - Citicare	19,569	11,066	24,724	41,596
328261	Cobra Contribution - Premium	15,584	27,580	0	0
	<b>Total Cobra Contribution - Medical</b>	<u>35,152</u>	<u>38,646</u>	<u>24,724</u>	<u>41,596</u>
	<b>Council Contribution - Medical</b>				
328240	Council contribution - Citicar	3,968	4,260	953	760
328241	Council contribution - Premium	0	0	3,103	8,988
	<b>Total Council Contribution - Medical</b>	<u>3,968</u>	<u>4,260</u>	<u>4,056</u>	<u>9,748</u>
	<b>Other Operating Revenues</b>				
328290	Stop loss reimbs - Citicare	1,431,587	484,242	546,723	500,000
328294	Stop Loss Reimbrsments-Premium	21,682	484,242	320,614	484,242
	<b>Total Other Operating Revenues</b>	<u>1,453,269</u>	<u>968,485</u>	<u>867,336</u>	<u>984,242</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>6,453,774</u>	<u>6,850,869</u>	<u>5,959,450</u>	<u>6,380,659</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	36,188	41,433	18,083	18,000
340995	Net Inc/Dec in FV of Investmen	(2,389)	0	0	0
	<b>Total Interest Income</b>	<u>33,799</u>	<u>41,433</u>	<u>18,083</u>	<u>18,000</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)  
GROUP HEALTH  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	33,799	41,433	18,083	18,000
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>City Contribution - Medical</b>				
328210	City contribution - Citicare	6,860,388	7,822,610	7,834,934	8,162,004
328211	City contribution - Premium	2,001,701	1,893,155	1,898,467	1,153,944
	<b>Total City Contribution - Medical</b>	8,862,089	9,715,765	9,733,400	9,315,948
	<b>Grants Contribution - Medical</b>				
328220	Grants contribution - Citicare	337,978	380,399	316,272	382,602
328221	Grants contribution - Premium	25,769	24,929	19,016	22,285
	<b>Total Grants Contribution - Medical</b>	363,747	405,328	335,288	404,887
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	9,225,836	10,121,093	10,068,688	9,720,835
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	15,713,409	17,013,394	16,046,221	16,119,494
	<b>TOTAL FUNDS AVAILABLE</b>	27,414,760	17,013,394	28,887,911	29,908,286

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40600	Citicare	11,768,190	11,390,773	11,032,895	12,651,414
40601	Citicare Alternate Choice	3,943	0	0	0
40604	Citicare Premium	2,800,937	4,413,928	3,798,484	3,590,717
	<b>Total Departmental Expenditures</b>	<u>14,573,070</u>	<u>15,804,700</u>	<u>14,831,379</u>	<u>16,242,131</u>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	0	0	0	0
60445	Trans to Other Empl Benefits F	0	267,740	267,740	267,744
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>267,740</u>	<u>267,740</u>	<u>267,744</u>
<b>TOTAL LIAB/EMPL BENEFITS - GROUP FUND (5610)</b>		<u>14,573,070</u>	<u>16,072,440</u>	<u>15,099,119</u>	<u>16,509,875</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		3,838,564		2,918,618	2,918,618
<b>UNRESERVED</b>		9,003,126		10,870,174	10,479,793
<b>CLOSING BALANCE</b>		<u>12,841,690</u>	<u>0</u>	<u>13,788,792</u>	<u>13,398,411</u>

## LIABILITY & EMPLOYEE BENEFITS GENERAL LIABILITY FUND SUMMARY

### Mission

Successfully manage the claims and insurance program, limit liability and provide the safest work environment for employees.

### Highlights

1. Decreased the cost of legal expenses by 55%.
2. Reduced the number of employee injuries to a record six year low.
3. Implemented a repetitive injury intervention program.
4. Improved the compliance of Defensive Driver certification of City drivers by 89%.
5. Provided funding for police in-car video equipment.
6. Provided funding for the replacement of PeopleSoft – the Enterprise Resource Planning (ERP) system.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Charges to Airport Fund	334,800	322,056	322,056	345,996
Chrgs to Crime Ctrl&Prev Dist	83,256	66,864	66,864	59,412
Charges to General Fund	3,221,316	3,082,020	3,082,020	2,799,840
Charges to Golf Ctrs Fund	7,896	7,980	7,980	8,868
Charges to Visitor Fac Fund	42,468	39,480	39,480	45,132
Charges to Redlight Photo Enf	2,316	2,064	2,064	1,860
Charges to Street Maint Fd	0	0	0	102,324
Charges to LEPC	1,164	1,032	1,032	936
Charges to Muni Ct Jv Cs Mgr F	0	0	0	2,796
Charges to Marina Fd	120,636	118,248	118,248	128,808
Charges to Fleet Maint Fd	116,532	100,236	100,236	78,768
Charges to Facility Maint Fd	0	0	0	15,924
Charges to Eng Services Fd	82,548	72,000	72,000	66,336
Charges to MIS Fund	265,596	251,124	251,124	258,636
Charges to Stores Fund	34,380	30,864	30,864	29,940
Charges to Gas Division	225,684	207,996	207,996	196,248
Charges to Wastewater Div	425,988	401,592	401,592	493,128
Charges to Water Division	802,836	756,948	756,948	799,692
Charges to Storm Water Div	107,412	96,516	96,516	89,172
Charges to Developmnt Svcs Fund	82,608	52,656	52,656	73,740
TX State Aquarium contribution	135,523	133,586	133,586	153,650
Interest on investments	24,813	26,599	17,317	16,800
Net Inc/Dec in FV of Investment	757	0	(757)	0
Recovery on damage claims	2,675	0	0	0
<b>TOTAL</b>	<b>6,121,204</b>	<b>5,769,861</b>	<b>5,759,822</b>	<b>5,768,006</b>
<b>Expenditures:</b>				
Personnel Services	69,689	296,180	269,966	302,217
Materials Supplies	7,531	15,000	15,000	15,000
Contractual Services	4,460,258	5,444,308	5,441,408	5,472,556
Other Charges	0	0	0	0
Reserve Appropriations	0	0	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	0	0	0	0
Internal Services Allocations	0	972	972	26,292
Transfer Out	0	5,820,000	5,820,000	0
Capital Outlay	0	0	0	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>4,537,478</b>	<b>11,576,460</b>	<b>11,547,345</b>	<b>5,816,065</b>

Full Time Equivalents:

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## LIABILITY & EMPLOYEE BENEFITS GENERAL LIABILITY FUND SUMMARY

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
Process claims against the City of Corpus Christi	Keep liability claims costs to a minimum	Percentage (%) reduction in the number of total preventable vehicle accidents	26%	4%	≥ 5%
	Minimize workers' compensation claims and costs	Percentage (%) reduction in the number of work related injuries	3%	18%	≥ 7%
	Protect the City's assets from catastrophic losses	Percentage (%) reduction in the total paid for lawsuits	26%	55%	≥ 5%

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**  
**GENERAL LIABILITY**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	3,633,383		6,338,182	550,659
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	7,249,412		6,128,339	6,128,339
	<b>BEGINNING BALANCE</b>	10,882,795	0	12,466,521	6,678,998
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
340030	TX State Aquarium contribution	135,523	133,586	133,586	153,650
343300	Recovery on damage claims	2,675	0	0	0
	<b>Total Other Revenue</b>	138,198	133,586	133,586	153,650
	<b>TOTAL NON-OPERATING REVENUE</b>	138,198	133,586	133,586	153,650
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	334,800	322,056	322,056	345,996
327025	Chrgs to Crime Ctrl&Prev Dist	83,256	66,864	66,864	59,412
327030	Charges to General Fund	3,221,316	3,082,020	3,082,020	2,799,840
327040	Charges to Golf Ctrs Fund	7,896	7,980	7,980	8,868
327050	Charges to Visitor Fac Fund	42,468	39,480	39,480	45,132
327055	Charges to Redlight Photo Enf	2,316	2,064	2,064	1,860
327056	Charges to Street Maint Fd	0	0	0	102,324
327060	Charges to LEPC	1,164	1,032	1,032	936
327061	Charges to Muni Ct Jv Cs Mgrs	0	0	0	2,796
327070	Charges to Marina Fd	120,636	118,248	118,248	128,808
327080	Charges to Fleet Maint Fd	116,532	100,236	100,236	78,768
327081	Charges to Facility Maint Fd	0	0	0	15,924
327085	Charges to Eng Services Fd	82,548	72,000	72,000	66,336
327090	Charges to MIS Fund	265,596	251,124	251,124	258,636
327100	Charges to Stores Fund	34,380	30,864	30,864	29,940
327110	Charges to Gas Division	225,684	207,996	207,996	196,248
327120	Charges to Wastewater Div	425,988	401,592	401,592	493,128
327130	Charges to Water Division	802,836	756,948	756,948	799,692
327131	Charges to Storm Water Div	107,412	96,516	96,516	89,172
327140	Charges to Developmnt Svcs Fund	82,608	52,656	52,656	73,740
	<b>Total Insurance Contrib - Other Funds</b>	5,957,436	5,609,676	5,609,676	5,597,556
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	5,957,436	5,609,676	5,609,676	5,597,556
	<b>TOTAL REVENUE &amp; INTERFUND</b>	6,095,634	5,743,262	5,743,262	5,751,206

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)  
GENERAL LIABILITY  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	24,813	26,599	17,317	16,800
340995	Net Inc/Dec in FV of Investmen	757	0	(757)	0
	<b>Total Interest Income</b>	<u>25,570</u>	<u>26,599</u>	<u>16,560</u>	<u>16,800</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>25,570</u>	<u>26,599</u>	<u>16,560</u>	<u>16,800</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>6,121,204</u>	<u>5,769,861</u>	<u>5,759,822</u>	<u>5,768,006</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>17,003,999</u></u>	<u><u>5,769,861</u></u>	<u><u>18,226,344</u></u>	<u><u>12,447,004</u></u>



**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**  
**GENERAL LIABILITY**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40500	Self Insurance Claims	1,308,588	2,346,482	2,343,582	2,111,796
40520	Insurance Policy Premiums	2,731,758	2,870,051	2,870,051	3,167,452
40525	Property Damage Claims	34,361	252,500	252,500	202,500
40530	Unemployment Compensation	228,621	0	0	0
40540	Occupational Health/Other	174,187	0	0	0
40570	Litigation Support	59,963	284,427	261,213	334,316
	<b>Total Departmental Expenditures</b>	<u>4,537,478</u>	<u>5,753,460</u>	<u>5,727,345</u>	<u>5,816,065</u>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	0	4,300,000	4,300,000	0
60010	Transfer to General Fund	0	1,520,000	1,520,000	0
80011	Reserve Approp - General Liab	0	3,000	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>5,823,000</u>	<u>5,820,000</u>	<u>0</u>
<b>TOTAL LIAB/EMP BENEFIT-LIAB FUND (5611)</b>		<u>4,537,478</u>	<u>11,576,460</u>	<u>11,547,345</u>	<u>5,816,065</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		6,128,339		6,128,339	6,128,339
<b>UNRESERVED</b>		<u>6,338,182</u>		<u>550,659</u>	<u>502,600</u>
<b>CLOSING BALANCE</b>		<u>12,466,521</u>	<u>0</u>	<u>6,678,998</u>	<u>6,630,939</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	4,676,509		4,184,522	479,925
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	3,529,197		4,380,352	4,380,352
	<b>BEGINNING BALANCE</b>	8,205,706	0	8,564,874	4,860,277
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	94,776	93,792	93,792	91,236
327020	Charges to Fed/St Grant Fd	83,399	98,628	98,628	119,412
327025	Chrgs to Crime Ctrl&Prev Dist	70,752	66,288	66,288	63,492
327030	Charges to General Fund	1,919,352	1,962,564	1,962,564	1,801,488
327050	Charges to Visitor Fac Fund	9,852	10,260	10,260	10,980
327055	Charges to Redlight Photo Enf	1,968	2,052	2,052	1,992
327056	Charges to Street Maint Fd	0	0	0	95,808
327060	Charges to LEPC	984	1,032	1,032	996
327061	Charges to Muni Ct Jv Case Mgr	0	0	0	3,000
327070	Charges to Marina Fd	14,772	15,396	15,396	14,976
327080	Charges to Fleet Maint Fd	81,768	79,032	79,032	59,880
327081	Charges to Facility Maint Fd	0	0	0	16,968
327085	Charges to Eng Services Fd	60,096	59,508	59,508	56,904
327090	Charges to MIS Fund	96,552	96,456	96,456	92,832
327100	Charges to Stores Fund	20,688	20,532	20,532	19,956
327110	Charges to Gas Division	132,996	138,528	138,528	134,748
327120	Charges to Wastewater Div	164,520	172,404	172,404	167,676
327130	Charges to Water Division	215,748	223,704	223,704	222,000
327131	Charges to Storm Water Div	85,704	89,280	89,280	86,832
327140	Charges to Develpmnt Svcs Fund	59,100	47,208	47,208	58,896
	<b>Total Insurance Contrib - Other Funds</b>	3,113,027	3,176,664	3,176,664	3,120,072
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	3,113,027	3,176,664	3,176,664	3,120,072
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	21,999	24,210	22,392	22,800
340995	Net Inc/Dec in FV of Investmen	3,028	0	(3,028)	0
	<b>Total Interest Income</b>	25,027	24,210	19,364	22,800
	<b>TOTAL NON-OPERATING REVENUE</b>	25,027	24,210	19,364	22,800
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	3,138,055	3,200,874	3,196,028	3,142,872
	<b>TOTAL FUNDS AVAILABLE</b>	11,343,761	3,200,874	11,760,901	8,003,149

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40510	Worker's Compensation	2,778,887	3,200,624	3,200,624	3,144,413
	<b>Total Departmental Expenditures</b>	<u>2,778,887</u>	<u>3,200,624</u>	<u>3,200,624</u>	<u>3,144,413</u>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	0	2,300,000	2,300,000	0
60430	Transfer to MIS Fund	0	1,400,000	1,400,000	0
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>3,700,000</u>	<u>3,700,000</u>	<u>0</u>
<b>TOTAL LIAB/EMPL BENEFITS - WC FUND (5612)</b>		<u>2,778,887</u>	<u>6,900,624</u>	<u>6,900,624</u>	<u>3,144,413</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,380,352		4,380,352	4,380,352
<b>UNRESERVED</b>		<u>4,184,522</u>		<u>479,925</u>	<u>478,384</u>
<b>CLOSING BALANCE</b>		<u>8,564,874</u>	<u>0</u>	<u>4,860,277</u>	<u>4,858,736</u>

# LIABILITY & EMPLOYEE BENEFITS ADMINISTRATION FUND SUMMARY

## Mission

To provide and administer responsive and cost effective employee benefit programs that meet the needs of City of Corpus Christi employees, retirees and their dependents.

To successfully manage the claims and insurance program, limit liability and provide the safest work environment for employees.

### Highlights - Health Administration

1. Employee Health & Wellness Clinic continued steady growth, \$1.8 million ROI since inception & received praise from around the state.
2. Continued to un-blend Citicare retiree rates effectively lowering the annual required contribution by 8% (\$3,000,000).
3. Conducted a dependent audit of our health plans that resulted in a projected saving (cost avoidance) of \$1,104,000.

### Highlights - Risk Administration

1. Decreased the cost of legal expenses by 55%.
2. Reduced the number of employee injuries to a record six year low.
3. Implemented a repetitive injury intervention program.
4. Improved the compliance of Defensive Driver certification of City drivers by 89%.
5. Provided funding for police in-car video equipment.
6. Provided funding for the replacement of PeopleSoft - the Enterprise Resource Planning (EPR) system.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Charges to Airport Fund	43,356	42,252	42,252	42,720
Chrgs to Crime Ctrl&Prev Dist Fd	32,376	29,868	29,868	29,736
Charges to General Fund	878,004	883,356	883,356	843,852
Charges to Visitor Fac Fund	4,512	4,620	4,620	5,136
Charges to Redlight Photo Enf	900	924	924	936
Charges to Street Maint Fd	0	0	0	44,880
Charges to LEPC Fd	456	468	468	468
Charges to Muni Ct Jv Cs Mgr Fd	0	0	0	1,404
Charges to Marina Fd	6,756	6,936	6,936	7,008
Charges to Fleet Maint Fd	37,404	35,604	35,604	28,056
Charges to Facility Maint Fd	0	0	0	7,944
Charges to Eng Services Fd	27,492	26,796	26,796	26,640
Charges to MIS Fund	44,172	43,440	43,440	43,488
Charges to Stores Fund	9,468	9,252	9,252	9,360
Charges to Gas Division	60,852	62,388	62,388	63,132
Charges to Wastewater Div	75,252	77,652	77,652	78,540
Charges to Water Division	98,688	100,752	100,752	103,956
Charges to Storm Water Div	39,204	40,212	40,212	40,692
Charges to Developmnt Svcs Fund	27,036	21,360	21,360	27,576
Interest on investments	158	324	253	300
<b>TOTAL</b>	<b>1,386,086</b>	<b>1,386,204</b>	<b>1,386,133</b>	<b>1,405,824</b>

## LIABILITY & EMPLOYEE BENEFITS ADMINISTRATION FUND SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	988,644	1,128,703	1,107,325	1,178,608
Materials Supplies	120,684	24,775	24,775	24,775
Contractual Services	23,412	47,750	69,841	56,733
Other Charges	0	0	0	0
Reserve Appropriations	0	97,559	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	2,802	20,625	20,625	21,470
Internal Services Allocations	165,972	177,228	177,228	217,272
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	1,301,515	1,496,640	1,399,795	1,498,858
 <b>Full Time Equivalents:</b>	 19	 20		 20

## LIABILITY & EMPLOYEE BENEFITS ADMINISTRATION FUND SUMMARY

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Develop and manage health and benefits programs</b>	Maintain Wellness Self-Care Program to improve the quality of life for our City Employees	Number of wellness session contact hours	New Goal	New Goal	≥ 240
	Develop a smoking cessation program	Number of enrollees in cessation program	New Goal	New Goal	≥ 10
	Conduct an ERP to competitively bid the Retiree Medicare Advantage Ins Plan	Percentage (%) of Plan Privatized	New Goal	New Goal	100%
	Bid the Ameritas Discount Vision Plan	Percentage (%) of Plan Privatized	New Goal	New Goal	100%
	Complete the research/feasibility study regarding the expansion of our City Employee Wellness Clinic	Percentage (%) of completion of building & staffing	New Goal	New Goal	≥ 80%
	Complete the implementation of an On-Site Fitness Center	Percentage (%) of available time slots being utilized	New Goal	New Goal	≥ 95%
	Transition to Infor Benefits Admin System	Percentage (%) of transition to Infor Benefits Admin System	New Goal	New Goal	100%
	<b>Process claims against the City</b>	Keep liability claims costs to a minimum	Percentage (%) reduction in the number preventable vehicle accidents	26%	4%
Minimize workers' compensation claims and costs		Percentage (%) reduction in the number of work related injuries	3%	18%	≥ 7%
Protect the City's assets from catastrophic losses		Percentage (%) reduction in the total paid for lawsuits	26%	55%	≥ 5%

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)**  
**ADMINISTRATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	204,728		289,300	275,638
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>204,728</u>	<u>0</u>	<u>289,300</u>	<u>275,638</u>
<b>INTERFUND CONTRIBUTIONS</b>					
<b>Insurance Contrib - Other Funds</b>					
327000	Charges to Airport Fund	43,356	42,252	42,252	42,720
327025	Chrgs to Crime Ctrl&Prev Dist	32,376	29,868	29,868	29,736
327030	Charges to General Fund	878,004	883,356	883,356	843,852
327050	Charges to Visitor Fac Fund	4,512	4,620	4,620	5,136
327055	Charges to Redlight Photo Enf	900	924	924	936
327056	Charges to Street Maint Fd	0	0	0	44,880
327060	Charges to LEPC	456	468	468	468
327061	Charges to Mini Ct Jv Cs Mgr	0	0	0	1,404
327070	Charges to Marina Fd	6,756	6,936	6,936	7,008
327080	Charges to Fleet Maint Fd	37,404	35,604	35,604	28,056
327081	Charges to Facility Maint Fd	0	0	0	7,944
327085	Charges to Eng Services Fd	27,492	26,796	26,796	26,640
327090	Charges to MIS Fund	44,172	43,440	43,440	43,488
327100	Charges to Stores Fund	9,468	9,252	9,252	9,360
327110	Charges to Gas Division	60,852	62,388	62,388	63,132
327120	Charges to Wastewater Div	75,252	77,652	77,652	78,540
327130	Charges to Water Division	98,688	100,752	100,752	103,956
327131	Charges to Storm Water Div	39,204	40,212	40,212	40,692
327140	Charges to Developmnt Svcs Fund	27,036	21,360	21,360	27,576
	<b>Total Insurance Contrib - Other Funds</b>	<u>1,385,928</u>	<u>1,385,880</u>	<u>1,385,880</u>	<u>1,405,524</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>1,385,928</u>	<u>1,385,880</u>	<u>1,385,880</u>	<u>1,405,524</u>
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	158	324	253	300
	<b>Total Interest Income</b>	<u>158</u>	<u>324</u>	<u>253</u>	<u>300</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>158</u>	<u>324</u>	<u>253</u>	<u>300</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,386,086</u>	<u>1,386,204</u>	<u>1,386,133</u>	<u>1,405,824</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,590,814</u>	<u>1,386,204</u>	<u>1,675,432</u>	<u>1,681,462</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)  
ADMINISTRATION  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	PROPOSED 2013-2014
<b>Departmental Expenditures</b>					
11460	Risk Management	1,301,515	1,041,874	1,044,162	1,062,206
11465	Benefits Administration	0	343,322	355,633	419,255
	<b>Total Departmental Expenditures</b>	<u>1,301,515</u>	<u>1,385,196</u>	<u>1,399,795</u>	<u>1,481,461</u>
<b>Non-Departmental Expenditures</b>					
80012	Reserve Approp -Risk Mgt Admin	0	111,444	0	17,397
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>111,444</u>	<u>0</u>	<u>17,397</u>
<b>TOTAL LIAB/EMPL BENEFITS - ADM FUND (5613)</b>		<u><u>1,301,515</u></u>	<u><u>1,496,640</u></u>	<u><u>1,399,795</u></u>	<u><u>1,498,858</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		<u>289,300</u>		<u>275,638</u>	<u>182,604</u>
<b>CLOSING BALANCE</b>		<u><u>289,300</u></u>	<u><u>0</u></u>	<u><u>275,638</u></u>	<u><u>182,604</u></u>



**LIABILITY & EMPLOYEE BENEFITS FUND (5614)**  
**OTHER INSURANCE**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	256,337		590,189	651,398
	<b>Reserved for Encumbrances</b>	61,666		1,390	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>318,003</u>	<u>0</u>	<u>591,579</u>	<u>651,398</u>
	<b>OPERATING REVENUE</b>				
	<b>Retirees' Contribution - Life</b>				
328030	Retiree contribution - Life	21	14	14	14
	<b>Total Retirees' Contribution - Life</b>	<u>21</u>	<u>14</u>	<u>14</u>	<u>14</u>
	<b>Cobra Contribution - Dental</b>				
328971	COBRA - Dental Ex	4,079	1,911	3,127	2,000
328975	COBRA - Dental Basic	564	1,231	645	1,231
	<b>Total Cobra Contribution - Dental</b>	<u>4,643</u>	<u>3,142</u>	<u>3,773</u>	<u>3,231</u>
	<b>Council Contribution - Dental</b>				
328972	Council contrib - Dental Ex	1,034	0	1,171	1,100
328974	Council contrib - Dental Basic	326	324	316	325
	<b>Total Council Contribution - Dental</b>	<u>1,361</u>	<u>324</u>	<u>1,487</u>	<u>1,425</u>
	<b>Other Operating Revenues</b>				
328900	Employee contribution-Dental	91	95	79	95
328970	Employee contrib - Dental Ex	507,983	519,261	451,860	515,000
328973	Employee contrib -Dental Basic	228,034	220,568	229,573	220,568
	<b>Total Other Operating Revenues</b>	<u>736,108</u>	<u>739,924</u>	<u>681,511</u>	<u>735,663</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>742,133</u>	<u>743,404</u>	<u>686,785</u>	<u>740,333</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	371	27	744	780
	<b>Total Interest Income</b>	<u>371</u>	<u>27</u>	<u>744</u>	<u>780</u>
	<b>Other Revenue</b>				
344000	Miscellaneous	508	0	0	0
	<b>Total Other Revenue</b>	<u>508</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>879</u>	<u>27</u>	<u>744</u>	<u>780</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5614)**  
**OTHER INSURANCE**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>INTERFUND CONTRIBUTIONS</b>					
327030	Charges to General Fund	0	54,467	54,467	0
	<b>Total Insurance Contrib - Other Funds</b>	<u>0</u>	<u>54,467</u>	<u>54,467</u>	<u>0</u>
<b>City Contribution - Other Empl Benefits</b>					
328010	City contribution - Life	94,912	44,793	44,793	44,760
328810	City contribution - Disability	136,788	129,164	129,164	129,168
328960	City Contribution - other	716,030	855,000	855,000	825,360
	<b>Total City Contrib+ - Oter Empl Benefits</b>	<u>947,730</u>	<u>1,028,957</u>	<u>1,028,957</u>	<u>999,288</u>
<b>Grants Contribution - Other Empl Benefits</b>					
328020	Grants contribution - Life	621	683	437	683
328820	Grants contribution - Disabili	5,519	5,972	2,856	5,972
	<b>Total Grants Contrib - Other Empl Benefits</b>	<u>6,140</u>	<u>6,655</u>	<u>3,293</u>	<u>6,655</u>
350411	Transfer from Citicare Health Fund	0	267,740	267,740	267,744
350412	Transfer from Police Health Fund	0	77,793	77,793	77,796
350413	Transfer from Fire Health Fund	0	0	0	54,468
	<b>Total Other Interfund Contributions</b>	<u>0</u>	<u>345,533</u>	<u>345,533</u>	<u>400,008</u>
<b>TOTAL INTERFUND CONTRIBUTIONS</b>		<u>953,870</u>	<u>1,435,613</u>	<u>1,432,250</u>	<u>1,405,951</u>
<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>		<u>1,696,882</u>	<u>2,179,044</u>	<u>2,119,779</u>	<u>2,147,064</u>
<b>TOTAL FUNDS AVAILABLE</b>		<u>2,014,885</u>	<u>2,179,044</u>	<u>2,711,358</u>	<u>2,798,463</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5614)  
OTHER INSURANCE  
EXPENDITURE DETAIL BY ORGANIZATION**

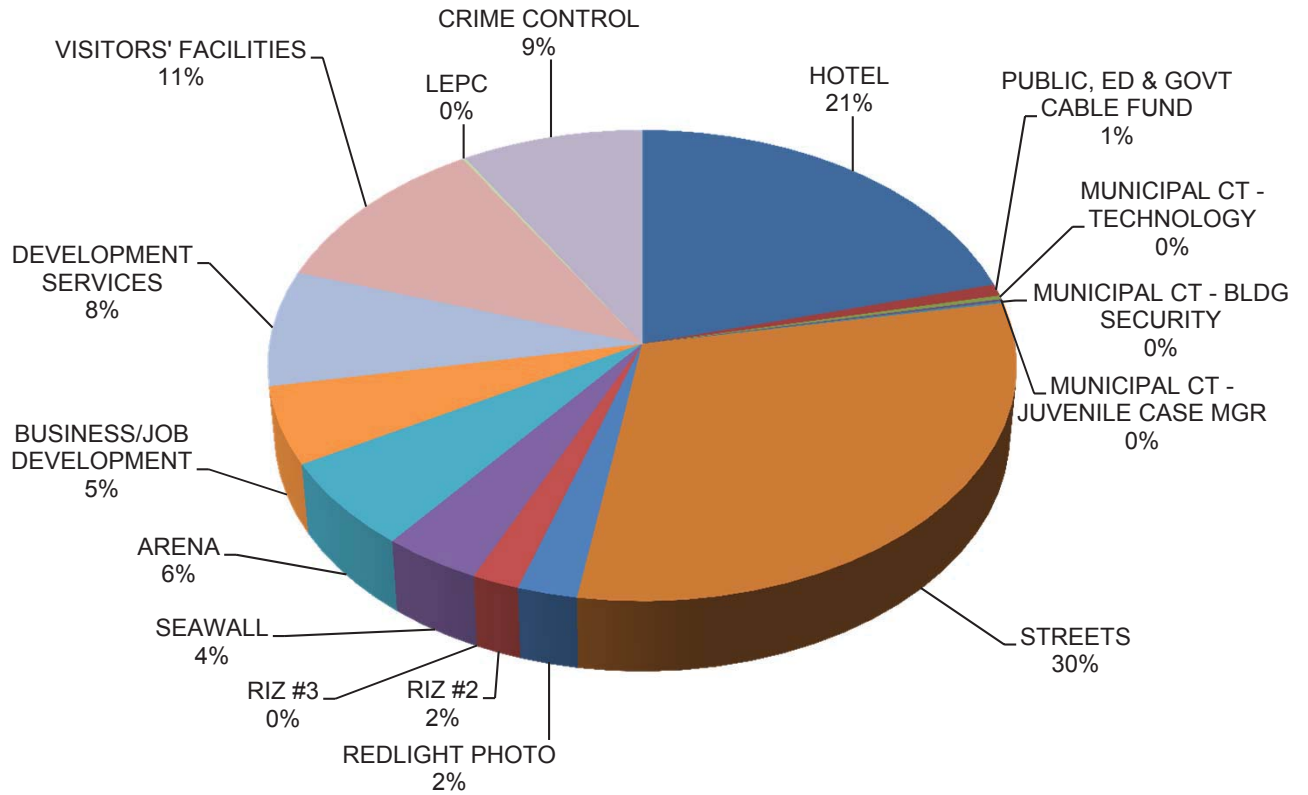
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
40530	Unemployment Compensation	0	230,000	230,000	230,000
40540	Occupational Health/Other	0	205,000	200,000	200,000
40610	Other Employee Benefits	1,423,306	1,711,390	1,629,959	1,716,019
	<b>Total Departmental Expenditures</b>	1,423,306	2,146,390	2,059,959	2,146,019
<b>TOTAL LIAB/EMPL BENEFITS - OTHER INS (5614)</b>		1,423,306	2,146,390	2,059,959	2,146,019
<b>RESERVED FOR ENCUMBRANCES</b>		1,390		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		590,189		651,398	652,444
<b>CLOSING BALANCE</b>		591,579	0	651,398	652,444

# Special Revenue Funds



# Special Revenue Funds

# SPECIAL REVENUE FUNDS EXPENDITURES



## SPECIAL REVENUE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
RIVZ#2 & #3 Taxes	2,623,573	3,208,951	3,111,441	3,200,896
Hotel Tax Revenues	12,062,503	11,920,236	13,199,772	13,835,637
CCPD sales tax	6,113,146	6,413,836	7,035,039	7,386,791
Arena sales tax	6,335,850	6,676,050	6,996,951	7,336,875
Seawall sales tax	6,335,850	6,676,050	6,996,951	7,336,875
Economic Development Sales Tax	6,335,850	6,676,050	6,996,951	7,336,875
Development Services - Operating	4,817,261	4,302,250	4,873,861	4,776,899
Juvenile Drug Testing	11,206	16,550	13,000	13,000
Parking Meter Collections	0	145,532	59,706	62,500
Multicultural Center rentals	12,970	20,000	18,600	20,250
Heritage Park maint contract	31,920	45,000	37,621	40,000
Operating Rev - Convention Ctr	1,889,419	2,186,371	2,360,370	2,225,816
Operating Revenues - Arena	2,414,047	2,705,358	2,464,008	2,433,609
Pavilion rentals	14,425	14,122	17,700	19,150
Redlight Photo Enforcement	1,893,080	1,991,358	1,902,242	1,931,856
Municipal Court Revenues	314,187	299,191	299,191	328,796
Contributions and donations	93,250	343,000	347,400	97,400
PEG Fees	0	0	390,177	600,000
Interest on investments	200,933	97,534	159,581	160,848
RTA-street services contributi	0	0	0	2,498,917
RTA - bus advertising revenues	0	0	0	20,000
Street Maintenance Fee - Residential	0	0	0	3,039,273
Street Maintenance Fee - Non-Residential	0	0	0	2,663,179
Street Permits	0	0	0	94,880
Street division charges	0	0	0	670,000
Street recovery fees	0	0	0	730,000
Interdepartmental Services	683,076	686,760	687,459	988,888
Transf fr General Liab Fd	0	144,938	144,938	0
Transf fr Workman's Comp	0	105,842	105,842	0
Transfer from General Fund	1,573,127	15,602,293	15,602,293	13,852,528
Transfer fr Arena Facility Fd	652,141	1,245,266	1,245,266	699,010
Reimbursements-Inter-deptmntal	3,200,000	3,200,000	3,200,000	3,200,000
<b>TOTAL</b>	<b>57,607,814</b>	<b>74,722,537</b>	<b>78,266,358</b>	<b>87,600,748</b>

### SUMMARY OF EXPENDITURES BY FUND

HOTEL OCCUPANCY TAX FD (1030)	10,732,964	14,043,347	13,886,147	15,625,693
PUBLIC,ED & GOVT CBL FD (1031)	0	308,137	135,000	600,000
MUNICIPAL CT SECURITY (1035)	52,902	98,150	98,150	94,000
MUNICIPAL CT TECHNOLOGY (1036)	112,157	228,545	226,750	193,017
MUNI CT JUVENILE CS MGR (1037)	115,303	132,059	132,059	117,270
STREETS FUND (1041)	0	14,930,964	14,922,321	22,805,852
REDLIGHT PHOTO ENFORCEM (1045)	1,716,518	1,889,634	1,710,895	1,778,829
REINVESTMENT ZONE NO.2 (1111)	3,858,771	2,214,490	2,207,538	1,405,941
REINV ZONE NO. 3-DWNTWN TIF (1112)	0	0	0	724
SEAWALL IMPROVEMENT FD (1120)	3,558,463	7,750,313	7,750,313	2,915,419
ARENA FACILITY FUND (1130)	4,500,326	5,272,929	5,272,929	4,607,171
BUSINESS/JOB DEVELOPMENT (1140)	5,012,249	20,611,564	13,620,087	4,000,874
DEVELOPMENT SERVICES FD (4670)	5,986,679	5,694,152	5,290,337	5,950,164
VISITORS FACILITIES FUND (4710)	7,996,271	10,130,578	9,966,321	8,429,677
LEPC FUND (6060)	89,275	97,400	97,268	103,157
C.C. CRIME CONTROL DIST (9010)	5,313,327	6,165,088	6,072,517	6,432,282
<b>TOTAL</b>	<b>49,045,203</b>	<b>89,567,349</b>	<b>81,388,634</b>	<b>75,060,071</b>



**HOTEL OCCUPANCY TAX FUND (1030)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	1,260,911		2,421,741	1,904,076
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		168,709	0
	<b>BEGINNING BALANCE</b>	<u>1,260,911</u>	<u>0</u>	<u>2,590,450</u>	<u>1,904,076</u>
	<b>OPERATING REVENUE</b>				
	<b>Hotel Occupancy Taxes</b>				
300500	Hotel occupancy tax	9,327,499	9,259,732	10,234,447	10,746,170
300501	Hotel occ tx-conv exp	2,708,398	2,645,504	2,930,525	3,070,181
300530	Hotel tax penalties-current yr	20,694	12,000	27,000	15,000
300531	Hotel tx penalties CY-conv exp	5,912	3,000	7,800	4,286
	<b>Total Hotel Occupancy Taxes</b>	<u>12,062,503</u>	<u>11,920,236</u>	<u>13,199,772</u>	<u>13,835,637</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>12,062,503</u>	<u>11,920,236</u>	<u>13,199,772</u>	<u>13,835,637</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>12,062,503</u>	<u>11,920,236</u>	<u>13,199,772</u>	<u>13,835,637</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>13,323,414</u>	<u>11,920,236</u>	<u>15,790,222</u>	<u>15,739,713</u>

Note: Funding source for the Hotel Occupancy Tax Fund is a 7% tax on hotel room night revenue for hotel occupancy taxes and a 2% tax on hotel room night revenue for convention expansion.

**HOTEL OCCUPANCY TAX FUND (1030)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
11305	Administration	0	22,000	22,000	22,000
13601	Convention Center	3,200,000	3,200,000	3,200,000	3,200,000
13605	Convention Ctr. Maintenance	100,000	2,292,748	2,292,748	3,100,000
80000	Reserve Appropriation	0	0	0	30,000
	<b>Total Departmental Expenditures</b>	3,300,000	5,514,748	5,514,748	6,352,000
<b>Non-Departmental Expenditures</b>					
12461	Harbor Bridge Lighting	0	75,000	75,000	0
13010	Sp Events-Tx Recreation & Park Society Funding	75,000	0	0	15,000
13011	Festival of the Arts	10,000	0	0	0
13012	Texas Amateur Athletic Federation	60,000	52,813	52,813	0
13013	Museum Marketing	25,000	20,000	20,000	25,000
13492	Art Museum of South Tx	260,600	260,600	260,600	300,000
13495	Botanical Gardens	20,000	20,000	20,000	20,000
13616	Convention Center Incentives	34,500	300,000	142,500	230,000
13640	Harbor Playhouse	13,335	13,335	13,335	13,335
13800	Convention promotion (Conv.&Visitors Bureau)	3,175,044	3,746,662	3,746,662	4,620,000
13810	C C Symphony	12,000	0	0	0
13815	Arts Grants/Projects	0	146,065	146,065	180,000
13816	Multicultural Services Support	99,021	120,282	120,282	122,838
13835	Beach Cleaning(HOT)	1,158,734	1,285,284	1,285,284	1,552,720
55010	Interest	290	0	0	0
60130	Transfer to Debt Service	2,489,440	2,488,558	2,488,858	2,194,800
	<b>Total Non-Departmental Expenditures</b>	7,432,964	8,528,599	8,371,399	9,273,693
<b>TOTAL</b>		10,732,964	14,043,347	13,886,147	15,625,693
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		168,709		0	0
<b>UNRESERVED</b>		2,421,741		1,904,076	114,020
<b>CLOSING BALANCE</b>		2,590,450	0	1,904,076	114,020

**PUBLIC EDUCATION & GOVERNMENT CABLE FUND (1031)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	255,177
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>255,177</u>
	<b>OPERATING REVENUE</b>				
340008	PEG Fees	0	0	390,177	600,000
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>390,177</u>	<u>600,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>390,177</u>	<u>600,000</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>0</u>	<u>390,177</u>	<u>600,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>390,177</u></u>	<u><u>855,177</u></u>

Note: Funding source is from the State Cable Franchises issued by the Public Utility Commission of Texas related to the Public, Education, and Government Access Channels.

**PUBLIC EDUCATION & GOVERNMENT CABLE FUND (1031)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
11470	Public Information	0	308,137	135,000	600,000
	<b>Total Departmental Expenditures</b>	<u>0</u>	<u>308,137</u>	<u>135,000</u>	<u>600,000</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL PUBL, EDU &amp; GOVT CBL FUND (1031)</b>	<u>0</u>	<u>308,137</u>	<u>135,000</u>	<u>600,000</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>0</u>		<u>255,177</u>	<u>255,177</u>
	<b>CLOSING BALANCE</b>	<u>0</u>		<u>255,177</u>	<u>255,177</u>

**MUNICIPAL COURT SECURITY FUND (1035)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		122,042	104,659
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>		<u>122,042</u>	<u>104,659</u>
	<b>OPERATING REVENUE</b>				
329080	Municipal Court - bldg securit	83,800	80,619	80,619	94,212
	<b>TOTAL OPERATING REVENUE</b>	<u>83,800</u>	<u>80,619</u>	<u>80,619</u>	<u>94,212</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>83,800</u>	<u>80,619</u>	<u>80,619</u>	<u>94,212</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	0	0	148	0
352000	Transfer from General Fund	91,097	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>91,097</u>	<u>0</u>	<u>148</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>174,898</u>	<u>80,619</u>	<u>80,767</u>	<u>94,212</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>174,898</u></u>	<u><u>80,619</u></u>	<u><u>202,809</u></u>	<u><u>198,871</u></u>

Note: Funding source is from additional court fees created by City Ordinance according to Texas Municipal Court guidelines.

Municipal Court Building Security Fee: \$3 on every conviction if governing body has passed required ordinance establishing building security fund (Art. 102.017, C.C.P.).

**MUNICIPAL COURT SECURITY FUND (1035)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
10491	Muni Ct Bldg Security Rsv	52,902	98,150	98,150	94,000
	<b>Total Departmental Expenditures</b>	<u>52,902</u>	<u>98,150</u>	<u>98,150</u>	<u>94,000</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL MUNICIPAL CT SECURITY FUND (1035)</b>	<u>52,902</u>	<u>98,150</u>	<u>98,150</u>	<u>94,000</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>122,042</u>		<u>104,659</u>	<u>104,871</u>
	<b>CLOSING BALANCE</b>	<u>122,042</u>		<u>104,659</u>	<u>104,871</u>

**MUNICIPAL COURT TECHNOLOGY FUND (1036)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		149,560	29,773
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>		<u>149,560</u>	<u>29,773</u>
	<b>OPERATING REVENUE</b>				
329077	Muni Ct-technology fee	111,038	106,736	106,736	124,502
	<b>TOTAL OPERATING REVENUE</b>	<u>111,038</u>	<u>106,736</u>	<u>106,736</u>	<u>124,502</u>
	<b>TOTAL OPERATING REVENUE</b>	111,038	106,736	106,736	124,502
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	61	0	227	0
352000	Transfer from General Fund	150,618	0	0	49,349
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>150,679</u>	<u>0</u>	<u>227</u>	<u>49,349</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>261,717</u>	<u>106,736</u>	<u>106,963</u>	<u>173,851</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>261,717</u></u>	<u><u>106,736</u></u>	<u><u>256,523</u></u>	<u><u>203,624</u></u>

Note: Funding source is from additional court fees created by City Ordinance according to Texas Municipal Court guidelines.

Municipal Court Technology Fee: Up to \$4 on every conviction if governing body has passed required ordinance establishing the municipal court technology fund (Art. 102.0172, C.C.P.).

**MUNICIPAL COURT TECHNOLOGY FUND (1036)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
10481	Muni Ct Technology reserve	112,157	228,545	226,750	193,017
	<b>Total Departmental Expenditures</b>	112,157	228,545	226,750	193,017
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL MUNICIPAL CT TECH FUND (1036)</b>	112,157	228,545	226,750	193,017
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	149,560		29,773	10,607
	<b>CLOSING BALANCE</b>	149,560		29,773	10,607



**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		251,602	231,677
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>		<u>251,602</u>	<u>231,677</u>
	<b>OPERATING REVENUE</b>				
329085	Muni Ct-Juvenile Case Mgr Fund	119,349	111,835	111,835	110,082
	<b>TOTAL OPERATING REVENUE</b>	<u>119,349</u>	<u>111,835</u>	<u>111,835</u>	<u>110,082</u>
	<b>TOTAL OPERATING REVENUE</b>	119,349	111,835	111,835	110,082
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	92	0	299	0
352000	Transfer from General Fund	247,464	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>247,556</u>	<u>0</u>	<u>299</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>366,905</u>	<u>111,835</u>	<u>112,134</u>	<u>110,082</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>366,905</u></u>	<u><u>111,835</u></u>	<u><u>363,736</u></u>	<u><u>341,759</u></u>

Note: Funding source is from additional court fees created by City Ordinance according to Texas Municipal Court guidelines.

Juvenile Case Manager Fee: Up to \$5 fee for every fine-only misdemeanor offense if governing body has passed required ordinance establishing a juvenile case manager fund and has hired a juvenile case manager. (Art. 102.0174, C.C.P.).

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
10431	Muni Juvenile Ct Case Mgr Rsv	115,303	132,059	132,059	117,270
	<b>Total Departmental Expenditures</b>	115,303	132,059	132,059	117,270
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL MUNI CT JUVENILE CS MGR FUND (1037)</b>	115,303	132,059	132,059	117,270
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	251,602		231,677	224,489
	<b>CLOSING BALANCE</b>	251,602		231,677	224,489

**PARKING IMPROVEMENT FUND (1040)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	59,706
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>59,706</u>
	<b>OPERATING REVENUE</b>				
308730	Parking meter collections	0	145,532	59,706	62,500
	<b>Total Parking Meter Collections</b>	<u>0</u>	<u>145,532</u>	<u>59,706</u>	<u>62,500</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>145,532</u>	<u>59,706</u>	<u>62,500</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on Investment	0	0	0	0
	<b>Total Interest Income</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>145,532</u>	<u>59,706</u>	<u>62,500</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>145,532</u>	<u>59,706</u>	<u>122,206</u>

Note: Funding source is a percentage of revenues received from paid parking spaces, parking zones, city-owned or controlled paid parking lots, parking meters and parking pay stations. 30% of revenues will be allocated to the Parking Improvement Fund in FY 2014 and 40% will be allocated in FY 2015 and subsequent years.

**PARKING IMPROVEMENT FUND (1040)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
	<b>Total Departmental Expenditures</b>	0	0	0	0
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL PARKING IMPROVEMENT FUND (1040)</b>	0	0	0	0
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	0		59,706	122,206
	<b>CLOSING BALANCE</b>	0	0	59,706	122,206

# STREET OPERATIONS DEPARTMENT SUMMARY

## Mission

The mission of the Street Department is to manage, maintain, and develop the City's street system.

## Highlights

1. Continued to move *Street Improvement Plan* (4 Parts) forward:
  - **Reconstruction: Arterial/Collectors** – Bond 2012 approved by voters;
  - **Reconstruction: Residential** – Reviewed revised street assessment program with council;
  - **Maintenance** – Ordinance creating street fee adopted; developed bilingual informational brochure for Utility Bill Insert; presented several rate designs to council;
  - **Policy considerations** – 30 yr street design standard presented to council.
2. Worked with Legal to get Street Maintenance Fee Creation Ordinance and Rate Design Ordinance adopted by council.
3. Coordinated with MIS and UBO to prepare database for billing of Fee.
4. Expanded department web site to include information on Street Improvement Strategies.
5. Continued privatization effort of street improvements through procurement and contract management.
6. Continued to provide a high level of service despite a 30% vacancy rate (using 5 – 10 hour days, OT).

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
RTA-street services contribution	1,089,612	1,089,612	1,089,612	1,089,612
RTA-street services contribution for Street Preventative Maintenance Program	0	0	0	1,409,305
Street maint fee - Residential	0	0	0	3,039,273
Street maint fee - Non-rsdntal	0	0	0	2,663,179
Street division charges	902,941	679,000	659,288	670,000
Street recovery fees	901,947	721,000	740,712	730,000
Interdepartmental Services	0	0	0	40,000
Transfer from General Fund	0	9,643,941	9,636,125	8,444,620
Transfer from General Fund for Street Preventative Maintenance Program	0	0	0	2,028,215
General Resources	7,113,224	0	0	0
<b>TOTAL</b>	<b>10,007,724</b>	<b>12,133,553</b>	<b>12,125,737</b>	<b>20,114,204</b>
<b>Expenditures:</b>				
Personnel Services	3,093,471	3,455,373	3,162,585	3,868,308
Material Supplies	3,185,521	3,425,831	3,475,070	3,814,276
Contractual Services	2,155,877	3,432,793	3,671,526	10,882,917
Schools/Seminars/Training	914	4,100	1,100	1,100
Internal Service Allocations	1,571,940	1,539,756	1,539,756	1,547,604
Capital Outlay	0	275,700	275,700	-
<b>TOTAL</b>	<b>10,007,724</b>	<b>12,133,553</b>	<b>12,125,737</b>	<b>20,114,204</b>
<b>Full Time Equivalents:</b>	<b>96</b>	<b>96</b>		<b>103</b>

## STREET OPERATIONS DEPARTMENT SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
% pothole complaints resolved <5 days	90%	95%	78%	82%
# of potholes repaired	109,070	126,696	158,827	213,805
Square yards of seal coat applied	351,084	541,319	628,842	501,631
Square yards of base failure repaired	24,873	23,848	28,444	26,058
Square yards of crack seal applied	1,365,004	884,009	248,164	357,942
Square yards of street rework/reconstruction	57,355	59,118	64,744	48,343
Square yards of base failure repaired by IDIQ Contractor	15,543	20,770	10,230	

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Administer the pavement management system</b>	Inspect street network on a three year cycle	Number of blocks inspected	5329.00	3932.00	>= 4900.00
<b>Maintain street pavements and associated improvements and appurtenances</b>	Maintain street pavement	Number of potholes repaired	126785.00	109180.30	>= 100000.00
	Maintain street pavement	Square yards of base failures repaired	24645.00	25622.00	>= 23000.00
	Maintain street pavement	Square yards of crack seal applied	884009.00	1365004.00	>= 500000.00
	Maintain street pavement	Square yards of seal coat applied	541319.00	347908.00	>= 500000.00
	Restore street pavement	Square yards of utility cut repairs	26279.00	18216.38	>= 21000.00
<b>Plan and develop expansion of the street system</b>	Assist Engineering Services in developing future Street Improvement Bond Programs	N/A	N/A	N/A	N/A

# TRAFFIC ENGINEERING DEPARTMENT SUMMARY

## Mission

Mission: To assist City departments in support of new projects and maintenance of existing infrastructure.

## Highlights

1. Signal, congestion management and lighting projects.
2. The high mast lighting is 100% operational.
3. Nightly month inspections are conducted to correct any deficiencies immediately.
4. IH 37, SH 358 and Park Road 22 lighting as per the municipal maintenance agreement.
5. Provide in house design to upgrade roadway intersections including geometric layouts, traffic signal improvements, lane arrangements, accessibility access, signage and pavement markings.
6. Continue to improve signal timing and coordination efficiency.
7. Improve communication and coordination with other city departments and agencies to produce successful events throughout the City of Corpus Christi and surrounding areas.
8. Provide efficient response for traffic control during emergency utility work, roadwork, and natural disaster.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Occupancy of public R-O-W	21,783	27,019	24,000	24,000
Street blockage permits	6,682	6,751	5,200	5,200
Banner permits	575	245	610	610
Special event permits	0	1,120	48,570	48,570
St of Tex-expressway lighting	161,613	96,646	204,000	204,000
Port of CC-Bridge lighting	2,478	0	1,021	3,000
RTA-street services contributi	1,089,612	1,089,612	1,089,612	0
RTA - bus advertising revenues	45,239	42,698	20,000	0
Engineering svcs-other govts	122	0	0	0
Engineering svcs-CIP projects	23,759	67,899	45,589	0
Engineering svcs-interdept	9,334	3,890	22,794	0
Recovery on damage claims	0	21,391	7,970	0
Property rentals	102,782	99,999	200,098	0
Sale of scrap/city property	5,735	25	0	0
Purchase discounts	33,123	312	27,582	0
Forfeited plans deposits	14,442	0	3,000	0
Subdivision street light parts	30,433	84,260	25,257	50,000
Buc Days / Bayfest	(8,738)	8,738	0	0
Claim settlements	250,000	0	0	0
Miscellaneous	0	0	0	0
Speed humps	9,375	1,250	10,500	10,500
Traffic Engineering cost recov	7,476	7,132	0	6,000
Interdepartmental Services	10,925	1,241	0	0
Transfer from General Fund	2,832,230	5,339,814	5,737,025	5,473,119
<b>TOTAL</b>	<b>4,648,980</b>	<b>6,900,042</b>	<b>7,472,828</b>	<b>5,824,999</b>
<b>Expenditures:</b>				
Personnel Services	1,139,545	957,688	1,211,576	1,240,253
Material Supplies	453,214	578,385	532,362	541,423
Contractual Services	3,113,649	3,296,677	3,456,433	3,542,968
Other Charges	289	0	0	0
Reserve Appropriations	0	0	0	0
Debt Services	0	0	0	0
Schools/Seminars/Training	0	622	2,486	1,236
Internal Service Allocations	416,532	391,030	471,200	516,120

## TRAFFIC ENGINEERING DEPARTMENT SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures continued:</b>				
Transfer Out	0	0	0	0
Capital Outlay	0	0	0	0
<b>TOTAL</b>	<b>5,123,229</b>	<b>5,224,402</b>	<b>5,674,057</b>	<b>5,842,000</b>

Full Time Equivalents: 23 23 23

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Provide Traffic Engineering support to the Street Department and City.</b>	Ensure 100% of the traffic signals, school zone flashers, detection cameras, and related equipment is maintained and work properly.	% of street light outage reports investigated (reported to and repaired by AEP) < 3 days	98%	100%	95%
	Restripe 1,000 miles a year of pavement markings for arterial, collector, and residential streets.	% of signal outage reports investigated < 8 hours	100%	100%	95%
	Continue to support successful and safe events throughout the year.	% of responses to stop signs/critical regulatory signs damaged or missing < 3 hours	80%	85%	90%
	Reduce response time to complete customer concerns for, traffic signal operation, signs and marking replacements, and Maximo work orders.	% of vision obstruction complaints investigated < 4 days	93%	93%	95%
	Continue conducting night inspections to keep 100% high mast freeway lighting operational and continue with prompt reporting for street light outages to AEP.	N/A	-	-	-



**STREET FUND (1041)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		0	16,454
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>		<u>0</u>	<u>16,454</u>
 <b>OPERATING REVENUE</b>					
302090	Occupancy of public R-O-W	0	0	0	24,000
302330	Street blockage permits	0	0	0	5,200
302340	Banner permits	0	0	0	610
302350	Special event permits	0	0	0	48,570
303070	RTA-street services contributi	0	0	0	2,498,917
303080	RTA - bus advertising revenues	0	0	0	20,000
320800	Street maint fee - Residential	0	0	0	3,039,273
320805	Street maint fee - Non-rsdntal	0	0	0	2,663,179
343650	Purchase discounts	0	0	7,812	0
344110	Speed humps	0	0	0	10,500
344120	Street division charges	0	0	0	670,000
344121	Street recovery fees	0	0	0	730,000
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>7,812</u>	<u>9,710,249</u>
 <b>NON-OPERATING REVENUE</b>					
344170	Traffic Engineering cost recov	0	0	0	6,000
344400	Interdepartmental Services	0	0	0	40,000
352000a	Transfer from General Fund	0	14,930,962	14,930,962	11,155,214
352000b	Transfer from General Fund (Additional Funding)	0	0	0	1,966,807
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>14,930,962</u>	<u>14,930,962</u>	<u>13,168,021</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>14,930,962</u>	<u>14,938,774</u>	<u>22,878,270</u>
	 <b>TOTAL FUNDS AVAILABLE</b>	 <u>0</u>	 <u>14,930,962</u>	 <u>14,938,774</u>	 <u>22,894,724</u>

Note: Funding sources are from Department Revenues, RTA Contributions, and General Fund Contributions.  
The \$11,093,806 from the General Fund is based off of a 5.2414% of the General Fund Revenue.

**STREET FUND (1041)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
12300	Traffic Engineering	0	578,339	575,977	571,306
12310	Traffic Signals	0	1,152,493	1,161,558	1,202,275
12320	Signs & Markings	0	926,230	918,701	843,864
12330	Residential Traffic Manageme	0	0	0	25,000
12400	Street Office & Yard	0	816,214	812,283	724,317
12410	Street Reconstruction	0	3,923,998	4,019,540	2,069,130
12415	Street Preventative Maint Prog	0	0	0	9,139,972
12420	Street Utility Cut Repairs	0	563,891	595,699	608,479
12430	Asphalt Maintenance	0	6,829,451	6,698,215	7,572,306
80000	Reserve Appropriation	0	140,348	140,348	1,631
	<b>Total Departmental Expenditures</b>	<b>0</b>	<b>14,930,964</b>	<b>14,922,321</b>	<b>22,758,280</b>
<b>Non-Departmental Expenditures</b>					
60420	Transfer to Maint Services Fd	0	0	0	47,572
	<b>Total Non-Departmental Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,572</b>
<b>TOTAL STREET FUND (1041)</b>		<b>0</b>	<b>14,930,964</b>	<b>14,922,321</b>	<b>22,805,852</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>UNRESERVED</b>		<b>0</b>		<b>16,454</b>	<b>88,871</b>
<b>CLOSING BALANCE</b>		<b>0</b>		<b>16,454</b>	<b>88,871</b>

## REDLIGHT PHOTO ENFORCEMENT FUND SUMMARY

### Mission

To deter redlight violations and improve overall traffic safety.

### Goals

1. Reduction in accidents caused by motorist running red lights.

### Mission Elements

1. Enforce traffic laws.

### Highlights

1. Provide funds for School Crossing Guard program.
2. Provide funds for various traffic safety related equipment purchases and enhancements.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Redlight Photo Enforcement	1,893,080	1,991,358	1,902,242	1,931,856
Interest on investments	367	420	732	732
Transf fr General Liab Fd	0	1,658	1,658	0
Transf fr Workman's Comp	0	1,477	1,477	0
<b>Total</b>	1,893,447	1,994,913	1,906,109	1,932,588
<b>Expenditures:</b>				
Personnel Services	320,448	224,632	227,404	239,769
Materials Supplies	17,257	8,800	8,800	136,500
Contractual Services	943,930	1,268,719	1,089,709	1,013,224
Other Charges	386,795	260,000	260,000	275,000
Reserve Appropriations	0	2,501	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	9,555	16,250	16,250	3,000
Internal Services Allocations	38,532	33,732	33,732	36,336
Transfer Out	0	0	0	0
Capital Outlay	0	75,000	75,000	75,000
Reimbursements	0	0	0	0
<b>Total</b>	1,716,518	1,889,634	1,710,895	1,778,829
<b>Full Time Equivalents:</b>	2	2		2

**REDLIGHT PHOTO ENFORCEMENT FUND (1045)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	28,850		205,779	400,993
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>28,850</u>	<u>0</u>	<u>205,779</u>	<u>400,993</u>
	<b>OPERATING REVENUE</b>				
329015	Redlight Photo Enforcement	1,893,080	1,991,358	1,902,242	1,931,856
	<b>Total Redlight Photo Enforcement</b>	<u>1,893,080</u>	<u>1,991,358</u>	<u>1,902,242</u>	<u>1,931,856</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,893,080</u>	<u>1,991,358</u>	<u>1,902,242</u>	<u>1,931,856</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	367	420	732	732
	<b>Total Interest Income</b>	<u>367</u>	<u>420</u>	<u>732</u>	<u>732</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>367</u>	<u>420</u>	<u>732</u>	<u>732</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer fr General Liab Fd	0	1,658	1,658	0
350415	Transfer fr Workers Comp Fd	0	1,477	1,477	0
	<b>Total Interfund Contributions</b>	<u>0</u>	<u>3,135</u>	<u>3,135</u>	<u>0</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>3,135</u>	<u>3,135</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,893,447</u>	<u>1,994,913</u>	<u>1,906,109</u>	<u>1,932,588</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,922,297</u>	<u>1,994,913</u>	<u>2,111,888</u>	<u>2,333,581</u>

Note: Funding source is citations issued for red light violations recorded by Red Light cameras located throughout the City.

**REDLIGHT PHOTO ENFORCEMENT FUND (1045)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
10495	Redlight Photo Enforcement	1,492,344	1,637,133	1,460,895	1,478,829
11851	School Crossing Guards-Redlight	200,000	100,000	100,000	100,000
12330	Residential Traffic Manageme	0	0	0	0
12335	Traffic Safety - SB 1119	24,173	150,000	150,000	200,000
80000	Reserve Appropriation	0	2,501	0	0
	<b>Total Departmental Expenditures</b>	<u>1,716,518</u>	<u>1,889,634</u>	<u>1,710,895</u>	<u>1,778,829</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL REDLIGHT PHOTO ENF FUND (1045)</b>		<u><u>1,716,518</u></u>	<u><u>1,889,634</u></u>	<u><u>1,710,895</u></u>	<u><u>1,778,829</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		<u>205,779</u>		<u>400,993</u>	<u>554,752</u>
<b>CLOSING BALANCE</b>		<u><u>205,779</u></u>	<u><u>0</u></u>	<u><u>400,993</u></u>	<u><u>554,752</u></u>

**REINVESTMENT ZONE NO. 2 FUND (1111)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	3,167,506		109,185	13,647
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	2,900,000		4,500,000	5,000,000
	<b>BEGINNING BALANCE</b>	6,067,506	0	4,609,185	5,013,647
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300021	RIVZ#2 current taxes-City	1,226,730	1,668,193	1,350,000	1,390,500
300051	RIVZ#2 current taxes-County	755,490	948,755	833,000	857,990
300061	RIVZ #2 current taxes-Hospital	346,365	435,301	382,000	393,460
300111	RIVZ#2 delinquent taxes-City	12,127	12,761	17,000	17,000
300131	RIVZ#2 delinquent taxes-Del Mar	438	1,435	800	0
300141	RIVZ#2 delinquent taxes-County	7,371	7,800	10,300	10,300
300151	RIVZ#2 delinquent taxes-Hospital	3,312	3,398	4,300	4,300
300211	RIVZ#2 P & I - City	25,168	6,591	7,500	7,500
300231	RIVZ#2 P & I - Del Mar	207	0	400	0
300241	RIVZ#2 P & I - County	15,591	4,085	4,600	4,600
300251	RIVZ#2 P & I-Hospital District	7,107	1,761	2,100	2,100
	<b>Total Taxes</b>	2,399,907	3,090,080	2,612,000	2,687,750
	<b>TOTAL OPERATING REVENUE</b>	2,399,907	3,090,080	2,612,000	2,687,750
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	542	12,366	0	24
	<b>Total Interest Income</b>	542	12,366	0	24
	<b>TOTAL NON-OPERATING REVENUE</b>	542	12,366	0	24
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	2,400,449	3,102,446	2,612,000	2,687,774
	<b>TOTAL FUNDS AVAILABLE</b>	8,467,955	3,102,446	7,221,185	7,701,421

Note: Reinvestment Zone #2, commonly referred to as Packery Channel was created pursuant to the Tax Increment Financing Act to facilitate development of the land within the boundaries of the tax increment zone. The Zone became effective on November 14, 2000. The funding source is post-2000 incremental property taxes from taxing units with property within the boundaries of the zone.

**REINVESTMENT ZONE NO.2 FUND (1111)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
11305	Administration	450	600	600	0
12960	Packery Patrol Operations	187,565	124,940	124,939	130,268
	<b>Total Departmental Expenditures</b>	<b>188,015</b>	<b>125,540</b>	<b>125,539</b>	<b>130,268</b>
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	670,000	665,000	665,000	755,000
55010	Interest	548,775	518,738	518,737	486,787
55040	Paying agent fees	5,270	8,300	750	8,300
60000	Operating Transfers Out	2,393,400	869,000	869,000	0
60010	Transfer to General Fund	53,311	27,912	28,512	25,586
	<b>Total Non-Departmental Expenditures</b>	<b>3,670,756</b>	<b>2,088,950</b>	<b>2,081,999</b>	<b>1,275,673</b>
<b>TOTAL REINVESTMENT ZONE NO.2 FUND (1111)</b>		<b>3,858,771</b>	<b>2,214,490</b>	<b>2,207,538</b>	<b>1,405,941</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>4,500,000</b>		<b>5,000,000</b>	<b>5,500,000</b>
<b>UNRESERVED</b>		<b>109,185</b>		<b>13,647</b>	<b>795,479</b>
<b>CLOSING BALANCE</b>		<b>4,609,185</b>	<b>0</b>	<b>5,013,647</b>	<b>6,295,479</b>

**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	206,651		430,316	929,837
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	206,651	0	430,316	929,837
<b>OPERATING REVENUE</b>					
<b>Taxes</b>					
300020	RIVZ current taxes-City	128,601	69,023	255,000	262,650
300040	RIVZ current taxes-Del Mar	39,254	11,004	100,000	103,000
300050	RIVZ current taxes-County	53,952	15,888	142,000	146,260
300060	RIVZ current taxes-Hosp Dist	0	684	0	1,236
300110	RIVZ delinquent taxes-City	175	17,553	1,200	0
300130	RIVZ delinquent taxes-Del Mar	22	0	215	0
300140	RIVZ delinquent taxes-County	28	0	296	0
300210	RIVZ P & I-City	1,213	4,701	490	0
300230	RIVZ P & I-Del Mar	175	9	102	0
300240	RIVZ P & I-County	247	9	138	0
	<b>Total Taxes</b>	223,666	118,871	499,441	513,146
	<b>TOTAL OPERATING REVENUE</b>	223,666	118,871	499,441	513,146
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	0	0	80	8,400
	<b>Total Interest Income</b>	0	0	80	8,400
	<b>TOTAL NON-OPERATING REVENUE</b>	0	0	80	8,400
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	223,666	118,871	499,521	521,546
	<b>TOTAL FUNDS AVAILABLE</b>	430,316	118,871	929,837	1,451,383

Note: Reinvestment Zone #3 was established in 2009 to facilitate planning, design and construction of public improvements in the downtown area. Funding comes from post 2009 property value increases from taxing units with property within the boundaries of the zone.



**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
	<b>Departmental Expenditures</b>				
	<b>Total Departmental Expenditures</b>	0	0	0	0
	<b>Non-Departmental Expenditures</b>				
60010	Transfer to General Fund	0	0	0	724
	<b>Total Non-Departmental Expenditures</b>	0	0	0	724
	<b>TOTAL REINVESTMENT ZONE NO. 3 FUND (1112)</b>	0	0	0	724
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	430,316		929,837	1,450,659
	<b>CLOSING BALANCE</b>	430,316	0	929,837	1,450,659

**SEAWALL IMPROVEMENT FUND (1120)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	16,702,123		19,599,510	22,942,400
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	4,000,000		4,000,000	0
	<b>BEGINNING BALANCE</b>	<u>20,702,123</u>		<u>23,599,510</u>	<u>22,942,400</u>
	<b>OPERATING REVENUE</b>				
300640	Seawall sales tax	6,335,850	6,676,050	6,996,951	7,336,875
	<b>TOTAL OPERATING REVENUE</b>	<u>6,335,850</u>	<u>6,676,050</u>	<u>6,996,951</u>	<u>7,336,875</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	100,984	35,472	96,251	96,000
340995	Net Inc/Dec in FV of Investmen	19,016	0	0	0
	<b>Total Interest Income</b>	<u>120,000</u>	<u>35,472</u>	<u>96,251</u>	<u>96,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>120,000</u>	<u>35,472</u>	<u>96,251</u>	<u>96,000</u>
	<b>TOTAL REVENUE</b>	<u>6,455,850</u>	<u>6,711,522</u>	<u>7,093,203</u>	<u>7,432,875</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>27,157,973</u>	<u>6,711,522</u>	<u>30,692,713</u>	<u>30,375,275</u>

Note: Funding source for Seawall Improvement Fund is 1/8 cent voter approved sales tax. Sales tax is to be collected no longer than 25 years from April 1, 2001.

**SEAWALL IMPROVEMENT FUND (1120)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
13824	Seawall Administration	0	15,000	15,000	15,000
	<b>Total Departmental Expenditures</b>	<u>0</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	3,383,463	3,385,313	3,385,313	2,900,419
60195	Transfer to Seawall CIP Fd	175,000	4,350,000	4,350,000	0
	<b>Total Non-Departmental Expenditures</b>	<u>3,558,463</u>	<u>7,735,313</u>	<u>7,735,313</u>	<u>2,900,419</u>
<b>TOTAL SEAWALL IMPROVEMENT FUND (1120)</b>		<u><u>3,558,463</u></u>	<u><u>7,750,313</u></u>	<u><u>7,750,313</u></u>	<u><u>2,915,419</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,000,000		0	0
<b>UNRESERVED</b>		<u>19,599,510</u>		<u>22,942,400</u>	<u>27,459,856</u>
<b>CLOSING BALANCE</b>		<u><u>23,599,510</u></u>		<u><u>22,942,400</u></u>	<u><u>27,459,856</u></u>

**ARENA FACILITY FUND (1130)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	11,292,590		13,172,045	14,924,423
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>11,292,590</u>		<u>13,172,045</u>	<u>14,924,423</u>
	<b>OPERATING REVENUE</b>				
300630	Arena sales tax	6,335,850	6,676,050	6,996,951	7,336,875
	<b>TOTAL OPERATING REVENUE</b>	<u>6,335,850</u>	<u>6,676,050</u>	<u>6,996,951</u>	<u>7,336,875</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	34,541	20,914	28,356	28,356
340995	Net Inc/Dec in FV of Investmen	9,390	0	0	0
	<b>Total Interest Income</b>	<u>43,931</u>	<u>20,914</u>	<u>28,356</u>	<u>28,356</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>43,931</u>	<u>20,914</u>	<u>28,356</u>	<u>28,356</u>
	<b>TOTAL REVENUE</b>	<u>6,379,781</u>	<u>6,696,964</u>	<u>7,025,307</u>	<u>7,365,231</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>17,672,371</u>	<u>6,696,964</u>	<u>20,197,352</u>	<u>22,289,654</u>

Note: Funding source for Arena Facility Fund is 1/8 cent voter approved sales tax. Sales tax is to be collected no longer than 25 years from April 1, 2001.

**ARENA FACILITY FUND (1130)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Departmental Expenditures</b>				
13821	Arena Administration	0	15,000	15,000	15,000
13822	Arena Maintenance & Repairs	80,636	269,364	269,364	150,000
	<b>Total Departmental Expenditures</b>	80,636	284,364	284,364	165,000
	<b>Non-Departmental Expenditures</b>				
60130	Transfer to Debt Service	3,692,549	3,743,299	3,743,299	3,743,161
60165	Operating Transfer Out	75,000	0	0	0
60400	Transfer to Visitor Facilities	652,141	1,245,266	1,245,266	699,010
	<b>Total Non-Departmental Expenditures</b>	4,419,690	4,988,565	4,988,565	4,442,171
	<b>TOTAL ARENA FACILITY FUND (1130)</b>	4,500,326	5,272,929	5,272,929	4,607,171
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	13,172,045		14,924,423	17,682,482
	<b>CLOSING BALANCE</b>	13,172,045		14,924,423	17,682,482

**BUSINESS & JOB DEVELOPMENT FUND (1140)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	5,353,032		1,011,770	(1,149,774)
	<b>Reserved for Encumbrances</b>	0		0	6,992,080
	<b>Reserved for Commitments</b>	5,735,470		11,433,296	0
	<b>BEGINNING BALANCE</b>	11,088,502		12,445,066	5,842,306
	<b>OPERATING REVENUE</b>				
300650	Economic Development Sales Tax	6,335,850	6,676,050	6,996,951	7,336,875
	<b>TOTAL OPERATING REVENUE</b>	6,335,850	6,676,050	6,996,951	7,336,875
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	29,648	22,349	20,376	20,376
340995	Net Inc/Dec in FV of Investmen	3,315	0	0	0
	<b>Total Interest Income</b>	32,963	22,349	20,376	20,376
	<b>TOTAL NON-OPERATING REVENUE</b>	32,963	22,349	20,376	20,376
	<b>TOTAL REVENUE</b>	6,368,813	6,698,399	7,017,327	7,357,251
	<b>TOTAL FUNDS AVAILABLE</b>	17,457,315	6,698,399	19,462,393	13,199,557

Note: Funding source for Business & Job Development Fund is 1/8 cent voter approved sales tax. Sales tax is to be collected no longer than 15 years from April 1, 2003.

**BUSINESS & JOB DEVELOPMENT FUND (1140)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>Departmental Expenditures</b>					
13826	Baseball Stadium	98,676	105,989	106,593	118,102
15000	Affordable Housing	562,283	1,437,121	1,437,121	500,000
15010	Major Business Incentive Prjct *	1,177,335	15,700,033	8,707,953	0
15020	Small Business Projects	876,740	1,067,520	1,067,520	1,079,222
15030	BJD - Administration	10,703	15,000	15,000	15,000
	<b>Total Departmental Expenditures</b>	<b>2,725,737</b>	<b>18,325,664</b>	<b>11,334,187</b>	<b>1,712,324</b>
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	2,286,513	2,285,900	2,285,900	2,288,550
	<b>Total Non-Departmental Expenditures</b>	<b>2,286,513</b>	<b>2,285,900</b>	<b>2,285,900</b>	<b>2,288,550</b>
<b>TOTAL BUSINESS/JOB DEVELOPMENT(1140)</b>		<b>5,012,249</b>	<b>20,611,564</b>	<b>13,620,087</b>	<b>4,000,874</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>6,992,080</b>	<b>6,992,080</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>11,433,296</b>		<b>0</b>	<b>0</b>
<b>UNRESERVED</b>		<b>1,011,770</b>		<b>(1,149,774)</b>	<b>2,206,603</b>
<b>CLOSING BALANCE</b>		<b>12,445,066</b>		<b>5,842,306</b>	<b>9,198,683</b>

\* As of FY13, \$6,992,080 has been committed and to be paid through FY2014-2018.

## DEVELOPMENT SERVICES FUND SUMMARY

### Mission

The mission of Development Services is to administer the building and development codes, and to facilitate development in the City of Corpus Christi

### Highlights

1. Reduced average Commercial Plan review time from 9 to 6 days, maximum time from 56 to 21 days.
2. Reduced average Residential Plan review time from 3 to 1 day, while volume increased from 1,085 to 1,546.
3. Hired Project Managers with Commercial Building construction experience.
4. Reduced permit time by amending Unified Development Code (UDC) to allow staff approval of Deferment Agreements.
5. Started a dashboard of key metrics for the Department.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Technology Fee - Dev Svcs	884	0	32	0
Pipeline-application fees	0	0	3,000	0
Beer & liquor licenses	119,053	180,000	103,475	110,230
Electricians licenses & exam fee	36,025	42,000	34,477	35,240
House mover licenses	266	250	133	0
Building permits	2,487,543	2,050,000	2,677,800	2,550,000
Electrical permits	275,299	310,000	136,535	151,476
Plumbing permits	508,068	360,000	377,088	402,940
Mechanical permits	140,540	90,000	116,500	129,740
Certificate of occupancy fee	51,359	80,000	67,057	77,600
Plan review fee	711,913	660,000	868,690	774,180
Mechanical registration	26,050	18,000	23,280	24,150
Lawn Irrigator registration	5,130	7,500	5,132	4,910
Backflow prev. assembly tester	10,935	10,000	10,870	10,300
Driveway permit fee	12,732	7,000	13,470	12,850
Street easement closure	6,773	8,500	6,634	3,000
Easement Closure FMV fee	18,600	8,000	0	0
Backflow prev device filing fee	199,260	189,500	183,593	183,340
Research & survey fee	8,557	5,000	12,466	12,400
Deferment Agreement Fee	2,365	14,500	1,087	1,087
Construction documents fee	1,290	1,000	2,361	1,890
Billboard fee	6,593	15,000	15,000	15,000
Forfeited house mover deposit	0	1,500	0	0
House moving route permit	244	1,000	732	750
Oversize load permits	25,203	10,000	68,300	113,430
Monitoring Well	300	0	0	0
Zoning fees	74,510	50,000	63,438	64,706
Platting fees	70,835	175,000	71,335	95,080
Board of Adjustment appeal fee	6,365	8,500	2,547	2,600
GIS sales	112	0	38	0
Interest on investments	951	1,268	1,524	4,800
Miscellaneous	10,457	0	8,794	0
Interdepartmental Services	683,076	686,760	686,760	948,888
Transf fr General Liab Fd	0	60,277	60,277	0
Transf fr Workman's Comp	0	45,432	45,432	0
Transfer from General Fund	903,948	491,331	491,331	501,158
<b>TOTAL</b>	<b>6,405,235</b>	<b>5,587,318</b>	<b>6,159,186</b>	<b>6,231,745</b>



## DEVELOPMENT SERVICES FUND SUMMARY

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Expenditures:</b>				
Personnel Services	3,583,506	3,434,204	3,154,843	3,997,127
Materials Supplies	100,682	104,135	61,756	83,355
Contractual Services	426,710	346,246	311,935	324,180
Other Charges	31,187	34,000	4,182	16,428
Reserve Appropriations	0	6,828	0	0
Debt Service	0	0	0	0
Schools/Seminars/Training	38,790	25,000	11,421	50,000
Internal Services Allocations	1,387,740	1,421,208	1,421,208	1,231,584
Transfer Out	418,064	277,531	279,992	247,490
Capital Outlay	0	45,000	45,000	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	5,986,679	5,694,152	5,290,337	5,950,164
 <b>Full Time Equivalents:</b>	 60	 59		 62

## DEVELOPMENT SERVICES FUND SUMMARY

### Baseline Information

	FY 12-13	FY 11-12	FY 10-11	FY 09-10
Valuation of Residential permits issued	\$215 M	\$135 M	\$82 M	\$78 M
Total new Residential plans reviewed	1,075	1,546	1,085	960
Valuation of Commercial Permits issued	\$264 M	\$215 M	\$224 M	\$193 M
Total new Commercial Plans reviewed	1,090	1004	948	1021
Acres Final Platted	843	651	364	463
Total inspections	37,309	34,828	28,569	40,244
% Inspections disapproved	21%	22%	23%	25%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Conduct plan review, permitting, and</b>	Ensure consistency through reliable plan review and inspection processes that are fast and easy	% of Commercial Plan reviews that are revisions	40%	41%	38%
	Ensure consistency through reliable plan review and inspection processes that are fast and easy	% of inspections disapproved	22%	21%	25%
	Ensure consistency through reliable plan review and inspection processes that are fast and easy	% of Residential Plan Reviews that are revisions	30%	21%	15%
	Ensure consistency through reliable plan review and inspection processes that are fast and easy	Avg # of days from submission to permit issuance - commercial	N/A	32	25
	Ensure consistency through reliable plan review and inspection processes that are fast and easy	Avg # of days from submission to permit issuance - residential	4	2	1
<b>Provide project management and</b>	Have the shortest timeline from project inception to issuance of permits	Avg # of days from Commercial project inception to issuance of building permits	N/A	N/A	45
<b>Keep codes, ordinances, and systems updated</b>	Simple to understand standards that reflect Community Goals	% of Codes reviewed and amended or confirmed on an annual basis	3%	10%	33%
<b>Administer the land and project development processes (i.e.,</b>	Build and administer sustainable land development process that is fast, easy and predictable	Average # of days from application to approval of Final Plat by Planning Commission	45	42	40
	Build and administer sustainable land development process that is fast, easy and predictable	Avg # of days for approval of Public Improvement Plans	N/A	N/A	14
	Build and administer sustainable land development process that is fast, easy and predictable	Avg # of days for zoning changes action by City Council	105	70	60
<b>Provide support to boards, commissions, and technical committees</b>	-	-	-	-	-

**DEVELOPMENT SERVICES FUND (4670)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	718,464		1,161,075	2,029,923
	<b>Reserved for Encumbrances</b>	24,054		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	742,518	0	1,161,075	2,029,923
	<b>OPERATING REVENUE</b>				
301315	Pipeline-application fees	0	0	3,000	0
300935	Technology Fee - Dev Svcs	884	0	32	0
301320	Beer & liquor licenses	119,053	180,000	103,475	110,230
301330	Electricians licenses & exam f	36,025	42,000	34,477	35,240
301500	House mover licenses	266	250	133	0
302000	Building permits	2,487,543	2,050,000	2,677,800	2,550,000
302010	Electrical permits	275,299	310,000	136,535	151,476
302020	Plumbing permits	508,068	360,000	377,088	402,940
302030	Mechanical permits	140,540	90,000	116,500	129,740
302040	Certificate of occupancy fee	51,359	80,000	67,057	77,600
302050	Plan review fee	711,913	660,000	868,690	774,180
302070	Mechanical registration	26,050	18,000	23,280	24,150
302074	Lawn Irrigator registration	5,130	7,500	5,132	4,910
302075	Backflow prev. assembly tester	10,935	10,000	10,870	10,300
302080	Driveway permit fee	12,732	7,000	13,470	12,850
302110	Street easement closure	6,773	8,500	6,634	3,000
302112	Easement Closure FMV fee	18,600	8,000	0	0
302125	Backflow prev device filingfee	199,260	189,500	183,593	183,340
302130	Research & survey fee	8,557	5,000	12,466	12,400
302135	Deferment Agreement Fee	2,365	14,500	1,087	1,087
302140	Construction documents fee	1,290	1,000	2,361	1,890
302150	Billboard fee	6,593	15,000	15,000	15,000
302300	Forfeited house mover deposit	0	1,500	0	0
302310	House moving route permit	244	1,000	732	750
302320	Oversize load permits	25,203	10,000	68,300	113,430
308300	Zoning fees	74,510	50,000	63,438	64,706
308310	Platting fees	70,835	175,000	71,335	95,080
308320	Board of Adjustment appeal fee	6,365	8,500	2,547	2,600
308410	GIS sales	112	0	38	0
	<b>TOTAL OPERATING REVENUE</b>	4,806,504	4,302,250	4,865,067	4,776,899
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	951	1,268	1,524	4,800
	<b>Total Interest Income</b>	951	1,268	1,524	4,800

**DEVELOPMENT SERVICES FUND (4670)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Other Revenue</b>				
302390	Monitoring Well	300	0	0	0
344000	Miscellaneous	10,457	0	8,794	0
	<b>Total Other Revenue</b>	10,757	0	8,794	0
	<b>TOTAL NON-OPERATING REVENUE</b>	11,708	1,268	10,318	4,800
	<b>INTERFUND CONTRIBUTIONS</b>				
344400	Interdepartmental Services	683,076	686,760	686,760	948,888
350400	Transfer from General Liab Fd	0	60,277	60,277	0
350415	Transfer from Workers' Comp Fd	0	45,432	45,432	0
352000	Transfer from General Fund	903,948	491,331	491,331	501,158
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,587,024	1,283,800	1,283,800	1,450,046
	<b>REIMBURSEMENTS</b>				
	<b>TOTAL REIMBURSEMENTS</b>	0	0	0	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,405,235	5,587,318	6,159,186	6,231,745
	<b>TOTAL FUNDS AVAILABLE</b>	7,147,753	5,587,318	7,320,260	8,261,668

**DEVELOPMENT SERVICES FUND (4670)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
11200	Land Development	508,705	744,037	712,058	1,250,647
11300	Business Support Svcs	1,443,521	1,348,150	1,319,882	1,515,832
11305	Administration	996,415	983,130	757,993	944,855
11455	Comprehensive Planning	783,648	0	0	0
12201	Inspections Operations	1,838,493	2,324,132	2,220,413	1,983,104
80090	Reserve Approp - Develop Svcs.	0	17,172	0	8,236
	<b>Total Departmental Expenditures</b>	<b>5,570,782</b>	<b>5,416,621</b>	<b>5,010,345</b>	<b>5,702,674</b>
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	392,064	253,992	253,992	197,490
60420	Transfer to Maint Services Fd	23,833	23,539	26,000	50,000
	<b>Total Non-Departmental Expenditures</b>	<b>415,897</b>	<b>277,531</b>	<b>279,992</b>	<b>247,490</b>
<b>TOTAL DEVELOPMENT SVCS FUND (4670)</b>		<b>5,986,679</b>	<b>5,694,152</b>	<b>5,290,337</b>	<b>5,950,164</b>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		1,161,075		2,029,923	2,311,504
<b>CLOSING BALANCE</b>		1,161,075	0	2,029,923	2,311,504

## VISITORS FACILITIES FUND SUMMARY

### Mission

Located in the heart of Corpus Christi, the Convention Center, Multi-purpose Arena, and the Arts District are dedicated to promoting sports, entertainment, and the Arts & Culture.

### Mission Elements

To maximize revenue opportunities by leasing all available space and enhance the hospitality community.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Multicultural Center rentals	12,970	20,000	18,600	20,250
Heritage Park maint contract	31,920	45,000	37,621	40,000
Operating Rev - Convention Ctr	1,889,419	2,186,371	2,360,370	2,225,816
Operating Revenues - Arena	2,414,047	2,705,358	2,464,008	2,433,609
Pavilion rentals	14,425	14,122	17,700	19,150
Penalties, interest and late c	0	0	0	0
Capital Contributions	0	250,000	250,000	0
Purchase discounts	0	0	1,527	0
Transf fr General Liab Fd	0	25,037	25,037	0
Transf fr Workman's Comp	0	7,391	7,391	0
Transfer from General Fund	180,000	180,000	180,000	180,000
Transfer fr Arena Facility Fd	652,141	1,245,266	1,245,266	699,010
Reimbursements-Inter-deptmntal	3,200,000	3,200,000	3,200,000	3,200,000
<b>TOTAL</b>	<b>8,394,922</b>	<b>9,878,545</b>	<b>9,807,519</b>	<b>8,817,835</b>
<b>Expenditures:</b>				
Personnel Services	405,769	391,493	391,493	391,493
Materials Supplies	110,714	160,295	79,410	118,458
Contractual Services	5,070,393	8,796,061	950,196	198,507
Other Charges	1,720,453	0	4,289,752	4,104,470
Reserve Appropriations	0	19,234	0	30,000
Debt Service	0	0	0	0
Schools/Seminars/Training	181	4,065	1,550	1,550
Internal Services Allocations	430,212	394,536	3,937,807	3,255,853
Transfer Out	130,572	316,114	316,114	329,346
Capital Outlay	127,975	48,781	0	0
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>7,996,271</b>	<b>10,130,578</b>	<b>9,966,321</b>	<b>8,429,677</b>
<b>Full Time Equivalents:</b>	<b>10</b>	<b>11</b>		<b>11</b>

**VISITORS' FACILITIES FUND (4710)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	(832,526)		(288,521)	1,339
	<b>Reserved for Encumbrances</b>	31,926		0	0
	<b>Reserved for Commitments</b>	881,091		767,663	319,000
	<b>BEGINNING BALANCE</b>	80,491	0	479,142	320,339
	<b>OPERATING REVENUE</b>				
	<b>Arena Services</b>				
311760	Operating Revenues - Arena	2,414,047	2,705,358	2,464,008	2,433,609
	<b>Total Arena Services</b>	2,414,047	2,705,358	2,464,008	2,433,609
	<b>Convention Center Services</b>				
311600	Operating Rev - Convention Ctr	1,889,419	2,186,371	2,360,370	2,225,816
	<b>Total Convention Center Services</b>	1,889,419	2,186,371	2,360,370	2,225,816
	<b>TOTAL OPERATING REVENUE</b>	4,303,466	4,891,729	4,824,378	4,659,425
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
	<b>Total Interest Income</b>	0	0	0	0
	<b>Other Revenue</b>				
311500	Multicultural Center rentals	12,970	20,000	18,600	20,250
311510	Heritage Park maint contract	31,920	45,000	37,621	40,000
312000	Pavilion rentals	14,425	14,122	17,700	19,150
340200	Capital Contribution	0	250,000	250,000	0
343650	Purchase discounts	0	0	1,527	0
	<b>Total Other Revenue</b>	59,315	329,122	325,447	79,400
	<b>TOTAL NON-OPERATING REVENUE</b>	59,315	329,122	325,447	79,400
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf fr General Liab Fd	0	25,037	25,037	0
350415	Transf fr Workman's Comp	0	7,391	7,391	0
352000	Transfer from General Fund	180,000	180,000	180,000	180,000
352013	Transfer fr Arena Facility Fd	652,141	1,245,266	1,245,266	699,010
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	832,141	1,457,694	1,457,694	879,010
	<b>REIMBURSEMENTS</b>				
360030	Reimbursements-Inter-deptmtnal	3,200,000	3,200,000	3,200,000	3,200,000
	<b>TOTAL REIMBURSEMENTS</b>	3,200,000	3,200,000	3,200,000	3,200,000
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	8,394,922	9,878,545	9,807,519	8,817,835
	<b>TOTAL FUNDS AVAILABLE</b>	8,475,413	9,878,545	10,286,661	9,138,174

**VISITORS FACILITIES FUND (4710)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
13600	Convention Ctr/Auditorium O&M-City	228,814	518,881	475,000	390,000
	Convention Ctr/Auditorium O&M-SMG	3,757,752	3,790,218	3,812,403	3,822,818
13610	Arena-Maintenance/Improvements	45,678	427,248	427,248	0
13611	Arena Concession	0	50,000	50,000	0
13615	Arena-Marketing/Co-Promotion	152,000	716,000	716,000	0
13625	Arena O&M-City	481,688	652,012	595,000	490,000
	Arena O&M-SMG	2,300,525	2,795,009	2,728,593	2,523,609
80055	Reserve Approp - Visitor Fac	0	19,234	0	30,000
	<b>Total Departmental Expenditures</b>	<u>6,966,457</u>	<u>8,968,602</u>	<u>8,804,244</u>	<u>7,256,427</u>
<b>Non-Departmental Expenditures</b>					
12930	Bayfront Arts & Sciences Park	794,817	766,741	766,741	764,782
13710	Cultural Facility Maintenance	103,943	79,122	79,122	79,122
55010	Interest	482	0	101	0
60010	Transfer to General Fund	130,572	128,292	128,292	142,971
60130	Transfer to Debt Service	0	187,822	187,822	186,375
	<b>Total Non-Departmental Expenditures</b>	<u>1,029,814</u>	<u>1,161,976</u>	<u>1,162,077</u>	<u>1,173,250</u>
<b>TOTAL VISITORS FACILITIES FUND (4710)</b>		<u><u>7,996,271</u></u>	<u><u>10,130,578</u></u>	<u><u>9,966,321</u></u>	<u><u>8,429,677</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		767,663		319,000	319,000
<b>UNRESERVED</b>		<u>(288,521)</u>		<u>1,339</u>	<u>389,497</u>
<b>CLOSING BALANCE</b>		<u><u>479,142</u></u>	<u><u>0</u></u>	<u><u>320,339</u></u>	<u><u>708,497</u></u>



## LOCAL EMERGENCY PLANNING COMMITTEE FUND SUMMARY

### Mission

The Local Emergency Planning Committee (LEPC) forms a partnership between local government and industry as a resource for enhancing hazardous materials preparedness. LEPC promotes Emergency Planning and the Community Right-To-Know Act (EPCRA) and focuses on hazardous material planning for the community.

### Highlights

1. Performed 45 Tabletop drills and one Full Scale drill which included hospitals, schools, industry, communication tools and Halo Flight.
2. Conducted 70 plus presentations or set-up booths at schools and various organizations.
3. Aired 12,332 infomercials on 42 Television Channels and 433 infomercials on 2 radio stations.
4. Placed 4,480 Movie Ads at local theaters.
5. Placed LEPC brochures on two Utility Inserts which reached approximately 96,000 households.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
Contributions and donations	93,250	93,000	97,400	97,400
Interest on investments	53	123	48	60
Transf fr General Liab Fd	0	833	833	0
Transf fr Workman's Comp	0	736	736	0
<b>TOTAL</b>	<b>93,303</b>	<b>94,692</b>	<b>99,017</b>	<b>97,460</b>
<b>Expenditures:</b>				
Personnel Services	55,883	55,796	46,075	59,273
Materials Supplies	3,527	5,900	5,900	5,900
Contractual Services	18,435	23,220	32,941	21,600
Reserve Appropriations	0	132	0	0
Schools/Seminars/Training	1,542	2,200	2,200	2,200
Internal Services Allocations	9,888	10,152	10,152	14,184
<b>TOTAL</b>	<b>89,275</b>	<b>97,400</b>	<b>97,268</b>	<b>103,157</b>
<b>Full Time Equivalents:</b>	1	1		1

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2011-2012	ACTUALS 2012-2013	TARGET 2013-2014
<b>Provide for emergency planning, training, and public outreach</b>	Provide Hazardous Material Education to the at-risk population	Number of citizens in attendance at fire safety presentations	6,000 participants attended training/drills	3,000 participants attended training/drills	3,000 participants
<b>Maintain emergency notification procedures</b>	Enroll households in emergency notification system	Number of households enrollsments in emergency notification system	1,500 household enrollsments in emergency notification system	2,400 household enrollsments in emergency notification system	5,000 household enrollsments in emergency notification system
<b>Adequate educational materials and resources for public outreach</b>	Increase funding contributions by 5% each year for the next three years	Funding Increase	\$90,750 collected through contributions	\$95,250 collected through contributions	\$100,000 in contributions
<b>Pipeline operators within the City of Corpus Christi comply with Pipeline Ordinance No. 021776 dealing with the transportation of Hazardous Substances, Liquids &amp; Gas</b>	100% Compliance	Submittal of Annual Safety Letter, Annual Fee & Proof of Liability Ins.	94% Compliance	97% Compliance	98% Compliance

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		34,068	35,817
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	30,040		0	0
	<b>BEGINNING BALANCE</b>	<u>30,040</u>	<u>0</u>	<u>34,068</u>	<u>35,817</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	53	123	48	60
	<b>Total Interest Income</b>	<u>53</u>	<u>123</u>	<u>48</u>	<u>60</u>
	<b>Other Revenue</b>				
340000	Contributions and donations	93,250	93,000	97,400	97,400
	<b>Total Other Revenue</b>	<u>93,250</u>	<u>93,000</u>	<u>97,400</u>	<u>97,400</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>93,303</u>	<u>93,123</u>	<u>97,448</u>	<u>97,460</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transfer fr General Liab Fd	0	833	833	0
350415	Transfer fr Workers Comp Fd	0	736	736	0
	<b>Total Interfund Contributions</b>	<u>0</u>	<u>1,569</u>	<u>1,569</u>	<u>0</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>1,569</u>	<u>1,569</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>93,303</u>	<u>94,692</u>	<u>99,017</u>	<u>97,460</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>123,343</u>	<u>94,692</u>	<u>133,085</u>	<u>133,277</u>

Note: Funding source is various industry and business contributions for the purpose of implementing the federally mandated plan and required training under the Community Right-To-Know-Act.

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
21700	Local Emerg Planning Comm	89,275	97,268	97,268	100,795
80075	Reserve Approp - LEPC	0	132	0	2,363
	<b>Total Departmental Expenditures</b>	<u>89,275</u>	<u>97,400</u>	<u>97,268</u>	<u>103,157</u>
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL LEPC FUND (6060)</b>		<u><u>89,275</u></u>	<u><u>97,400</u></u>	<u><u>97,268</u></u>	<u><u>103,157</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		<u>34,068</u>		<u>35,817</u>	<u>30,120</u>
<b>CLOSING BALANCE</b>		<u><u>34,068</u></u>	<u><u>0</u></u>	<u><u>35,817</u></u>	<u><u>30,120</u></u>

## C.C. CRIME CONTROL DISTRICT FUND SUMMARY

### Mission

To provide supplemental funding to assist the Police Department in fighting crime by maximizing the use of voter approved sales tax revenue to enhance the capability of the City's crime control public safety resources and to support new or existing community based crime prevention initiatives.

### Goals

1. To fund additional police officers in high crime areas of the City.
2. To decrease the incidence of criminal offenses associated with young offenders.
3. To provide preventative measures to break the cycles of gang recruitment and violence.
4. To reduce citizens fear of crime.
5. To further the Police Departments ability to fight crime by adding technological enhancements and new equipment.

### Mission Elements

1. Respond to calls for law enforcement services.
2. Investigate crime.
3. Conduct patrol activities.

### Highlights

1. Funding of 50 Police Officers.
2. Funding of the Pawn Shop Detail, the Juvenile Assessment Center, and the Juvenile City Marshals.
3. Funding the purchase of 5 replacement police package vehicles.

CLASSIFICATION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Revenues:</b>				
CCPD sales tax	6,113,146	6,413,836	7,035,039	7,386,791
Juvenile Drug Testing	11,206	16,550	13,000	13,000
Interest on investments	1,972	4,622	2,100	2,100
Interest earned-interfund borr	0	0	101	0
Interdepartmental Services	0	0	699	0
Transf fr General Liab Fd	0	57,133	57,133	0
Transf fr Workman's Comp	0	50,806	50,806	0
<b>TOTAL</b>	<b>6,126,324</b>	<b>6,542,947</b>	<b>7,158,877</b>	<b>7,401,891</b>
<b>Expenditures:</b>				
Personnel Services	4,140,920	4,704,240	4,660,947	5,066,419
Materials Supplies	262,212	366,250	321,750	277,900
Contractual Services	149,962	167,517	162,269	172,638
Other Charges	0	0	470	0
Reserve Appropriations	0	73,606	73,606	75,000
Debt Service	0	0	0	0
Schools/Seminars/Training	945	3,300	3,300	2,500
Internal Services Allocations	624,920	597,048	597,048	607,825
Transfer Out	0	0	0	0
Capital Outlay	134,369	253,127	253,127	230,000
Reimbursements	0	0	0	0
<b>TOTAL</b>	<b>5,313,327</b>	<b>6,165,088</b>	<b>6,072,517</b>	<b>6,432,282</b>
<b>Full Time Equivalents:</b>	<b>64.6</b>	<b>63.6</b>		<b>66.6</b>

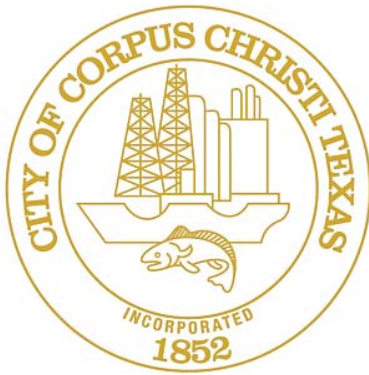
**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	1,977,677		2,790,674	3,877,035
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>1,977,677</u>	<u>0</u>	<u>2,790,674</u>	<u>3,877,035</u>
	<b>OPERATING REVENUE</b>				
300620	CCPD sales tax	6,113,146	6,413,836	7,035,039	7,386,791
	<b>TOTAL OPERATING REVENUE</b>	<u>6,113,146</u>	<u>6,413,836</u>	<u>7,035,039</u>	<u>7,386,791</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	1,972	4,622	2,100	2,100
341020	Interest earned-interfund borr	0	0	101	0
	<b>Total Interest Income</b>	<u>1,972</u>	<u>4,622</u>	<u>2,201</u>	<u>2,100</u>
	<b>Other Revenue</b>				
304610	Juvenile Drug Testing	11,206	16,550	13,000	13,000
	<b>Total Other Revenue</b>	<u>11,206</u>	<u>16,550</u>	<u>13,000</u>	<u>13,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>13,178</u>	<u>21,172</u>	<u>15,201</u>	<u>15,100</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
344400	Interdepartmental Services	0	0	699	0
350400	Transf fr General Liab Fd	0	57,133	57,133	0
350415	Transf fr Workman's Comp	0	50,806	50,806	0
	<b>Total Interfund Contributions</b>	<u>0</u>	<u>107,939</u>	<u>108,638</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>6,126,324</u>	<u>6,542,947</u>	<u>7,158,877</u>	<u>7,401,891</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>8,104,001</u>	<u>6,542,947</u>	<u>9,949,552</u>	<u>11,278,926</u>

Note: Funding source for Crime Control & Prevention District Fund is 1/8 cent voter approved sales tax.  
Funding for the Crime Control District has been approved by the voters in April 2007 for an additional 10 years.

**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>Departmental Expenditures</b>					
11711	CCCCPD-Police Ofcr Cost	4,404,888	4,677,878	4,623,002	4,797,876
11712	Police Officer Trainee Intern	0	210,000	210,000	252,903
11713	CCCCPD-Pawn Shop Detail	137,388	157,661	124,876	163,262
11717	CCCCPD-PS Vehicles & Equip	134,369	256,327	256,327	230,000
11718	CCCCPD-Police Academy Cost	0	145,000	145,000	145,905
11719	CCCCPD-Graffiti Eradication Pr	47,647	0	0	0
49002	Juvenile Assessment Center	375,797	424,905	416,322	431,800
49008	Citizens Advisory Council	21,500	20,062	20,742	133,028
49010	Juvenile City Marshals	191,739	199,650	202,642	202,507
80080	Reserve Approp - CC CCPD	0	73,606	73,606	75,000
	<b>Total Departmental Expenditures</b>	<b>5,313,327</b>	<b>6,165,088</b>	<b>6,072,517</b>	<b>6,432,282</b>
	<b>TOTAL CC &amp; PREVENTION DIST FUND (9010)</b>	<b>5,313,327</b>	<b>6,165,088</b>	<b>6,072,517</b>	<b>6,432,282</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>RESERVED FOR COMMITMENTS</b>	<b>0</b>		<b>0</b>	<b>0</b>
	<b>UNRESERVED</b>	<b>2,790,674</b>		<b>3,877,035</b>	<b>4,846,644</b>
	<b>CLOSING BALANCE</b>	<b>2,790,674</b>	<b>0</b>	<b>3,877,035</b>	<b>4,846,644</b>



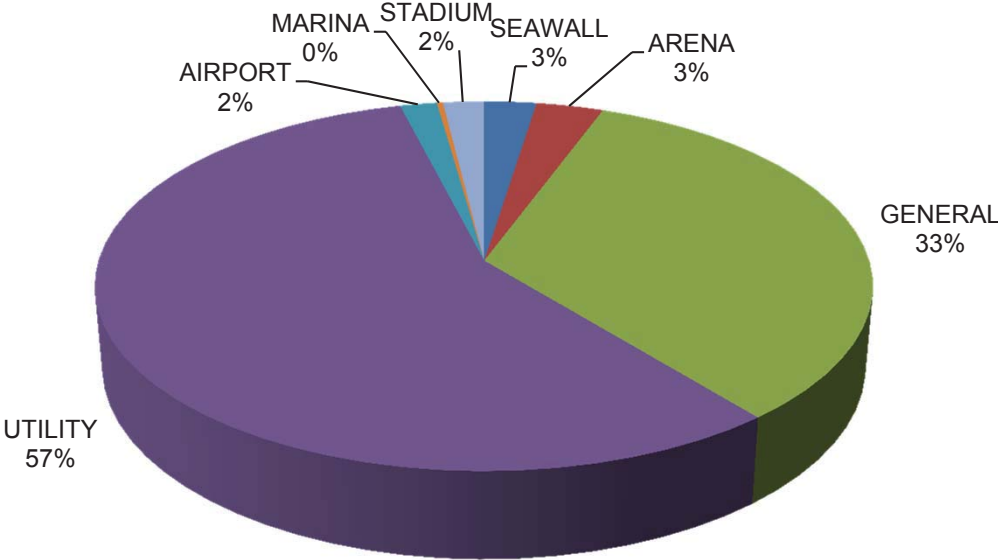
# Debt Service Funds





# Debt Service Funds

# DEBT SERVICE FUNDS EXPENDITURES



## DEBT SERVICE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUAL 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
Advalorem taxes - current	24,796,408	26,235,932	26,235,932	29,409,602
Advalorem taxes - delinquent	822,929	484,617	472,515	480,000
Penalties & Interest on taxes	320,372	204,888	306,018	300,000
USS Lexington contribution	267,750	0	0	0
TX State Aquarium contribution	358,795	369,082	369,082	324,552
Interest on investments	53,922	61,798	55,384	138,036
Net Inc/Dec in FV of Investmen	4,410	0	(4,410)	0
Interest earned-interfund borr	113	0	0	0
Accrued interest - bond SD	525,244	0	389,688	0
Proceeds of sale of bonds	19,782	29,075,000	163,990,218	0
Bond Premium	0	2,539,477	5,973,493	0
Trans for debt-Gen Fd	3,889,160	3,436,651	1,836,643	3,828,718
Transfer for debt-Hotel Occ Tx	2,489,440	2,488,558	2,488,558	2,194,800
Trans for debt-Water	20,508,295	24,766,173	24,775,402	22,855,134
Transfer for debt svc reserve	1,416,077	2,683,049	1,949,764	1,949,760
Trans for debt-Stormwater	9,871,457	13,359,855	13,373,802	14,580,741
Trans for debt-Gas	824,115	949,468	949,468	1,089,315
Trans for debt-Wastewater	15,768,161	21,564,852	21,488,575	22,081,652
Transf for Debt-Airport PFC #2	1,392,891	1,343,941	850,980	1,138,855
Trans for debt-Airport	684,783	786,561	895,512	961,421
Transfer for Airport GO Bonds	1,108	0	0	0
Trans for debt-Golf Ctrs Fd	322	0	0	0
Trans for debt-Marina Fd	330,131	333,206	333,206	331,006
Transfer for debt - Seawall Fd	3,383,463	3,385,313	3,385,313	2,900,419
Transfer for debt-Stadium Fund	2,286,513	2,285,900	2,285,900	2,288,550
Transfer fr Arena Facility Fd	3,692,549	3,743,299	3,743,299	3,743,161
Transfer fr Visitor's Facility	0	187,822	187,822	186,375
Transfer from Maint Svcs Fd	0	235,231	0	0
Transfer fr Facilities Maint F	0	0	235,231	233,419
Contribution from Federal Gov	0	1,281,670	1,225,920	1,170,165
<b>TOTAL</b>	<b>93,708,187</b>	<b>141,802,342</b>	<b>277,793,317</b>	<b>112,185,682</b>

## SUMMARY OF EXPENDITURES BY FUND

SEAWALL IMPROVEMENT DS (1121)	3,383,952	37,034,549	35,154,896	2,900,419
ARENA FACILITY DS FUND (1131)	3,691,849	3,743,299	3,743,299	3,743,161
BASEBALL STADIUM DS FUND(1141)	2,286,413	2,285,900	2,285,900	2,288,550
DEBT SERVICE FUND (2010)	30,759,047	33,887,012	172,496,682	39,144,921
WATER SYSTEM REV DS FUND(4400)	20,063,371	24,101,055	21,767,659	27,215,662
WASTEWATER SYSTEM REV DS(4410)	16,511,618	21,437,407	20,359,372	23,256,570
GAS FUND DEBT SVC (4420)	762,654	982,162	971,595	1,144,729
Storm Water Debt Service Fund	9,888,664	13,448,393	13,306,003	15,165,047
AIRPORT 2012A DEBT SRVC (4640)	1,073,454	1,071,291	762,112	957,969
AIRPORT 2012B DEBT SRVC (4641)	546,770	522,650	237,277	366,281
AIRPORT DEBT SERVICE (4642)	1,108	0	129,044	239,100
AIRPORT CFC DEBT SVC FD (4643)	479,029	486,525	483,925	488,775
MARINA DEBT SERVICE (4701)	327,319	333,206	263,003	331,006
<b>TOTAL</b>	<b>89,775,247</b>	<b>139,333,450</b>	<b>271,960,766</b>	<b>117,242,190</b>

**SCHEDULE OF DEBT ROLLFORWARD  
(ESTIMATE)**

DESCRIPTION	INTEREST RATE	ORIGINAL ISSUE AMOUNT	MATURITY DATE	OUTSTANDING THRU 7.31.13
<b>GENERAL OBLIGATION BONDS:</b>				
2001 Gen'l Improvement Refunding	4.50-5.375	39,150,000	3/1/2021	\$ -
2003 Gen'l Improvement Refunding	3.25-5.00	22,575,000	3/1/2015	-
2005 General Improvement Refunding	3.25-5.25	86,485,000	3/1/2025	12,580,000
2007 G.O. Texas Military Preparedness	4.00-4.375	3,830,000	10/1/2026	3,335,000
2007A General Improvement	4.00-5.00	31,145,000	3/1/2027	25,145,000
2009 General Improvement	3.00-5.00	88,725,000	3/1/2029	75,225,000
2010 General Improvement (Parks)	1.05-4.68	13,685,000	3/1/2030	12,065,000
2012 General Improvement (Streets)	2.00-5.00	44,695,000	3/1/2026	44,195,000
2012C General Improvement Refunding	2.00-5.00	29,855,000	3/1/2023	29,855,000
2012D Taxable General Improvement Refunding	2.00-4.03	107,660,000	3/1/2038	107,660,000
2013 General Improvement Bonds	2.00-5.00	82,025,000	3/1/2033	82,025,000
<b>Total General Obligation Bonds</b>				<b>\$ 392,085,000</b>
<b>CERTIFICATES OF OBLIGATION</b>				
2002 Hotel Tax Certificates of Obligation	3.10-5.50	31,545,000	9/1/2022	\$ -
2004 Certificates of Obligation - Tax & Solid Waste	3.00-5.00	6,845,000	3/1/2024	320,000
2005 Certificates of Obligation - Landfill	3.00-4.00	14,520,000	9/1/2036	965,000
2005 Certificates of Obligation - Marina (4701)	3.00-4.375	4,500,000	9/1/2025	615,000
2006 Certificates of Obligation - Solid Waste	4.00-4.82	18,605,000	3/1/2029	1,335,000
2007 C.O. Texas Military Preparedness (Streets)	4.00-4.375	2,415,695	10/1/2026	2,102,709
2008 Certificates of Obligation - Landfill	3.00-5.25	12,000,000	3/1/2038	1,325,000
2009 C.O. Holly Road/Bayfront	2.00-5.00	8,460,000	3/1/2029	6,870,000
2010 Certificates of Obligation - Convention	1.05-4.68	3,000,000	3/1/2030	2,655,000
<b>Total Certificates of Obligation - General Fund</b>				<b>\$ 16,187,709</b>
<b>TAX INCREMENT FINANCING ZONE #2</b>				
2008 TIF Refunding Bonds	4.50	13,445,000	9/15/2022	\$ 11,195,000
<b>Total Tax Increment Financing Zone #2</b>				<b>\$ 11,195,000</b>
<b>OTHER OBLIGATIONS</b>				
2008 Tax Notes	3.52	22,260,000	3/1/2015	\$ 2,215,000
2012 Public Property Contractual Obligations	2.17	7,390,000	3/1/2024	6,840,000
<b>Total Other Obligations</b>				<b>\$ 9,055,000</b>
<b>TOTAL TAX-SUPPORTED DEBT</b>				<b>\$ 428,522,709</b>
<b>AIRPORT SYSTEM BONDS</b>				
2012-A Airport General Improvement Bonds	4.80-5.625	\$13,010,000	2/15/2023	\$ 7,745,000
2012-B Airport General Improvement Bonds	5.375	9,640,000	2/15/2030	9,880,000
2010 Taxable Airport Certificates of Obligation (	3.00-6.05	5,500,000	3/1/2030	5,140,000
2012 Taxable Airport Certificates of Obligation	3.125-5.00	5,990,000	3/1/37	5,990,000
<b>Total Airport System Bonds</b>				<b>\$ 28,755,000</b>
<b>UTILITY SYSTEM BONDS</b>				
2005 NRA Water Supply Refunding Bonds	3.00-5.25	94,575,000	3/1/2027	\$ 78,395,000
2005A LNRA Water Supply Bonds	3.25-4.00	5,160,000	7/15/2017	2,685,000
<b>Total Nueces River Authority Bonds</b>				<b>\$ 81,080,000</b>

**SCHEDULE OF DEBT ROLLFORWARD  
(ESTIMATE)**

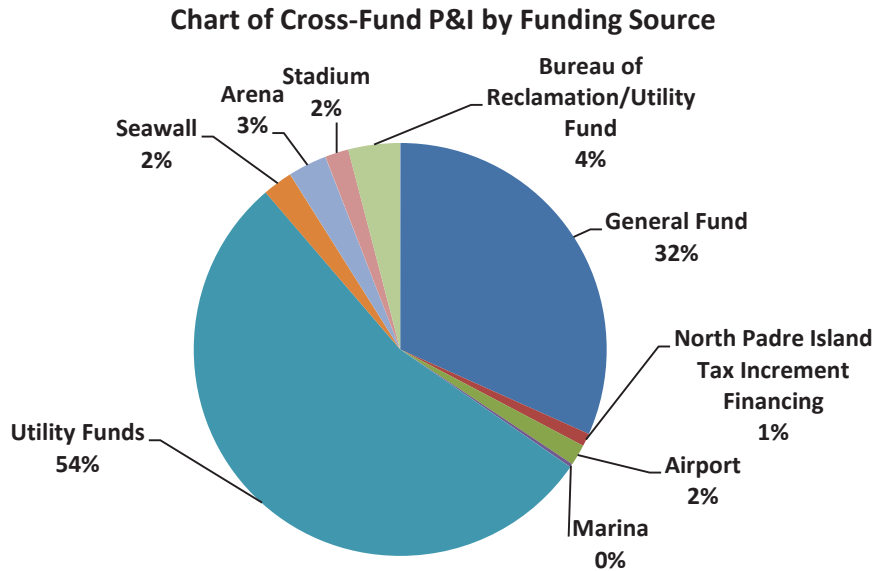
DESCRIPTION	INTEREST RATE	ORIGINAL ISSUE AMOUNT	MATURITY DATE	OUTSTANDING THRU 7.31.13
Utility System Revenue Bonds:				
1999-A Utility Revenue Bonds	3.25-4.10	15,750,000	7/15/2019	-
2002 Utility Revenue Refunding Bonds	3.50-5.25	92,330,000	7/15/2022	-
2003 Utility Revenue Refunding Bonds	2.50-5.00	28,870,000	7/15/2015	8,230,000
2004 Utility Revenue Refunding Bonds	3.00-5.25	50,000,000	7/15/2024	2,310,000
2005 Utility Revenue Refunding Bonds	3.00-5.25	70,390,000	7/15/2020	58,875,000
2005A Utility Revenue Refunding Bonds	3.00-5.00	68,325,000	7/15/2025	6,240,000
2006 Utility Revenue Refunding Bonds	4.00-5.00	84,415,000	7/15/2026	64,905,000
2007 C.O. Texas Military Preparedness (Utility)	4.00-4.375	4,569,305	10/1/2026	3,977,291
2009 Utility Revenue Bonds	2.50-5.375	96,490,000	7/15/2039	91,160,000
2010 TWDB Bonds (Mary Rhodes)	1.59-2.59	8,000,000	7/15/2029	8,000,000
2010-A Utility Revenue Bonds	3.00-4.00	14,375,000	7/15/2019	10,020,000
2010-B Utility Revenue Bonds	1.01-4.77	60,625,000	7/15/2040	60,625,000
2012 Utility Revenue Bonds	2.00-5.00	52,500,000	7/15/2042	52,260,000
2012A Utility Junior Lien and Refunding Bonds	2.00-5.00	155,660,000	7/15/2042	149,805,000
2012B Utility Junior Lien Revenue Bonds	2.00-5.00	69,085,000	7/15/2042	66,930,000
<b>Utility System Revenue Bonds</b>				<b>\$ 583,337,291</b>
<b>Total Utility System Rev Bonds</b>				<b>\$ 664,417,291</b>
<b><u>SALES TAX BONDS</u></b>				
Seawall:				
2001 Sales Tax Revenue Bonds	4.00-5.375	43,960,000	3/1/2026	\$ -
Arena:				
2002 Sales Tax Revenue Bonds	3.25-5.50	49,185,000	9/1/2025	35,645,000
Stadium:				
2004 Sales Tax Revenue Bonds	2.00-5.00	24,565,000	9/1/2017	10,155,000
Seawall:				
2012 Sales Tax Revenue Bonds	3.125-5.00	29,075,000	3/1/2026	\$ 29,075,000
<b>Total Sales Tax Revenue Bonds</b>				<b>\$ 74,875,000</b>
<b>TOTAL REVENUE BONDS</b>				<b>\$ 768,047,291</b>
<b><u>OTHER OBLIGATIONS</u></b>				
Bureau of Reclamation:				
Choke Canyon Reservoir	5.116	\$57,648,843	8/1/2024	\$ 44,439,022
Recreation, Fish & Wildlife	5.116	14,831,688	8/1/2039	12,691,221
LNRA Purchase Contract	3.50	105,978,177	7/1/2035	91,463,411
<b>Total Notes</b>				<b>\$ 148,593,654</b>
<b><u>LEASE PURCHASES</u></b>				
Lease Purchases	2.89-3.41	Jerome - please Various	Various	<b>\$ 12,391,594</b>
<b>TOTAL OUTSTANDING PRINCIPAL ON DEBT (1)</b>				<b>\$ 1,357,555,248</b>

(1) Does not include Discount or Premium on Bonds

**Combined Cross-Fund Schedule of Principal and Interest Payments (Only) Planned for FY 2014**

<b>Significant Funds</b>	<b>Principal (P)</b>	<b>Interest (I)</b>	<b>Total P&amp;I</b>
General Fund	\$ 24,636,320	\$ 14,488,601	\$ 39,124,921
North Padre Island Tax Increment Financing	755,000	486,787	1,241,787
Airport	1,226,100	812,525	2,038,625
Marina	270,000	59,006	329,006
Utility Funds	32,916,768	33,830,440	66,747,208
Seawall	1,720,000	1,178,419	2,898,419
Arena	1,955,000	1,787,161	3,742,161
Stadium	1,855,000	432,800	2,287,800
Bureau of Reclamation/Utility Fund	1,971,518	3,023,645	4,995,163
<b>Totals</b>	<b>\$ 67,305,706</b>	<b>\$ 56,099,384</b>	<b>\$ 123,405,090</b>

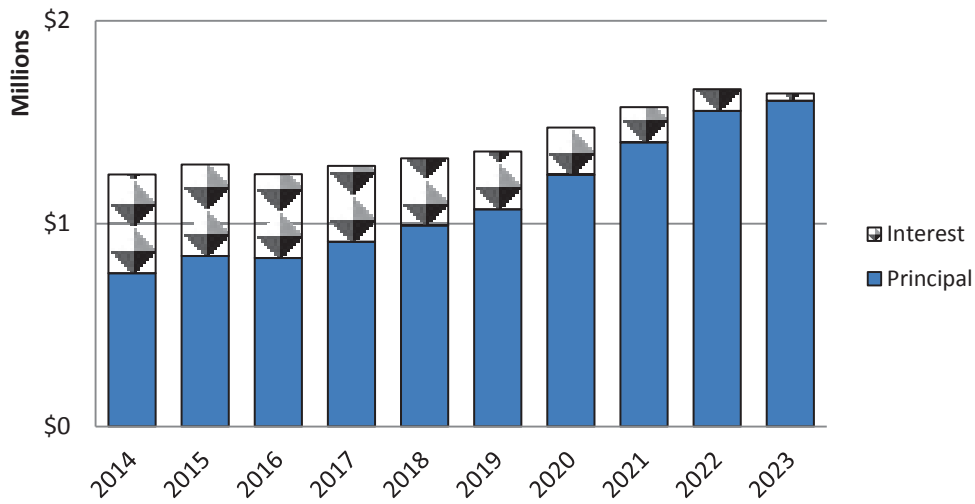
Note: As titled, the above schedule summarizes principal and interest payments for fiscal year 2014. Amortization detail for fiscal years 2014 and beyond may be found on respective schedules located throughout the Debt Service and Enterprise Fund sections.



Note: As illustrate in the graph above, the major components of debt service are driven by Revenue Bonds (Utility Rate Supported) and General Obligation/Certificates of Obligation/Tax Notes (Generally Tax-Supported Debt). The remaining items are paid for via Special Revenue Funds in the form of dedicated taxes (4A Funds) and/or Reinvestment Zone taxes.

The increase in revenue debt service is caused in part to the corresponding increase in General Obligation debt service as utilities monies augment the 2012 General Obligation voter-approved Street projects. This trend is expected to continue.

## North Padre Island TIF#2 Debt Service (1111)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	755,000	486,787	1,241,787
2015	840,000	450,900	1,290,900
2016	830,000	413,325	1,243,325
2017	910,000	374,175	1,284,175
2018	990,000	331,425	1,321,425
2019	1,070,000	285,075	1,355,075
2020	1,240,000	233,100	1,473,100
2021	1,400,000	173,700	1,573,700
2022	1,555,000	107,213	1,662,213
2023	1,605,000	36,113	1,641,113
	<b>\$11,195,000</b>	<b>\$2,891,813</b>	<b>\$14,086,813</b>

Note: Debt Service payments are paid from the Special Revenue Fund "Reinvestment Zone No. 2 Fund Fund (1111)".

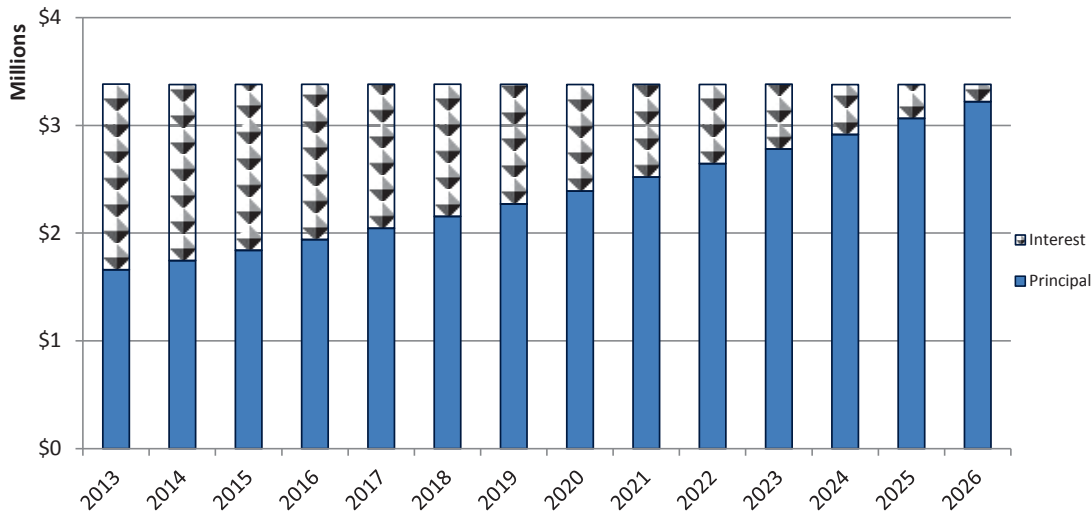


**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	1,385,171		1,385,391	1,332,071
	<b>BEGINNING BALANCE</b>	1,385,171		1,385,391	1,332,071
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	709	2,071	312	312
341140	Accrued interest - bond SD	0	0	101,475	0
	<b>Total Interest Income</b>	709	2,071	101,787	312
<b>Other Revenue</b>					
345300	Proceeds of sale of bonds	0	29,075,000	29,075,000	0
345315	Bond premium	0	2,539,477	2,539,477	0
	<b>Total Other Revenue</b>	0	31,614,477	31,614,477	0
	<b>TOTAL NON-OPERATING REVENUE</b>	709	31,616,548	31,716,264	312
<b>INTERFUND CONTRIBUTIONS</b>					
351451	Transfer for debt - Seawall Fd	3,383,463	3,385,313	3,385,313	2,900,419
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	3,383,463	3,385,313	3,385,313	2,900,419
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	3,384,172	35,001,861	35,101,577	2,900,731
	<b>TOTAL FUNDS AVAILABLE</b>	4,769,343	35,001,861	36,486,968	4,232,802

**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,580,000	1,660,000	0	1,720,000
55010	Interest	1,802,313	1,723,313	1,503,659	1,178,419
55040	Paying agent fees	1,640	2,000	2,000	2,000
55050	Bond issuance costs	0	387,132	387,132	0
60000	Transfer to Escrow Fund	0	33,262,105	33,262,105	0
	<b>Total Non-Departmental Expenditures</b>	<b>3,383,952</b>	<b>37,034,549</b>	<b>35,154,896</b>	<b>2,900,419</b>
<b>TOTAL SEAWALL IMPROVEMENT DS FUND (1121)</b>		<b>3,383,952</b>	<b>37,034,549</b>	<b>35,154,896</b>	<b>2,900,419</b>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	1,385,391		1,332,071	1,332,383
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	<b>1,385,391</b>		<b>1,332,071</b>	<b>1,332,383</b>



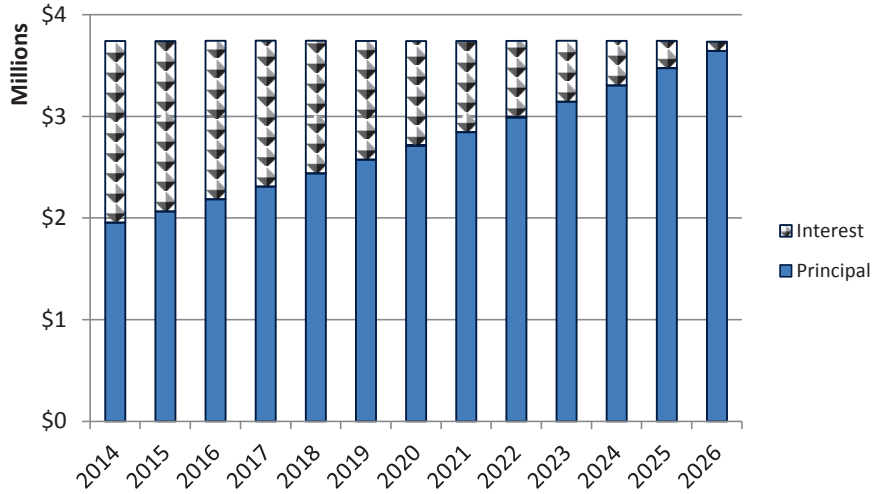
FY	Principal	Interest	Payment
2014	1,720,000	1,178,419	2,898,419
2015	1,790,000	1,109,619	2,899,619
2016	1,860,000	1,038,019	2,898,019
2017	1,935,000	963,619	2,898,619
2018	2,015,000	886,218	2,901,218
2019	2,095,000	805,619	2,900,619
2020	2,200,000	700,869	2,900,869
2021	2,310,000	590,868	2,900,868
2022	2,425,000	475,369	2,900,369
2023	2,545,000	354,119	2,899,119
2024	2,645,000	252,318	2,897,318
2025	2,725,000	172,969	2,897,969
2026	2,810,000	87,813	2,897,813
	<b>\$29,075,000</b>	<b>\$8,615,838</b>	<b>\$37,690,838</b>

**ARENA FACILITY DEBT SERVICE FUND (1131)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	2,189,909		2,191,619	2,193,898
	<b>BEGINNING BALANCE</b>	<u>2,189,909</u>		<u>2,191,619</u>	<u>2,193,898</u>
 <b>NON-OPERATING REVENUE</b>					
	<b>Interest Income</b>				
340900	Interest on investments	1,010	2,110	2,278	2,280
	<b>Total Interest Income</b>	<u>1,010</u>	<u>2,110</u>	<u>2,278</u>	<u>2,280</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,010</u>	<u>2,110</u>	<u>2,278</u>	<u>2,280</u>
 <b>INTERFUND CONTRIBUTIONS</b>					
352013	Transfer fr Arena Facility Fd	3,692,549	3,743,299	3,743,299	3,743,161
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>3,692,549</u>	<u>3,743,299</u>	<u>3,743,299</u>	<u>3,743,161</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>3,693,559</u>	<u>3,745,409</u>	<u>3,745,577</u>	<u>3,745,441</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>5,883,468</u>	<u>3,745,409</u>	<u>5,937,196</u>	<u>5,939,339</u>

**ARENA FACILITY DEBT SERVICE FUND (1131)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,715,000	1,855,000	1,855,000	1,955,000
55010	Interest	1,976,549	1,887,299	1,887,299	1,787,161
55040	Paying agent fees	300	1,000	1,000	1,000
	<b>Total Non-Departmental Expenditures</b>	<b>3,691,849</b>	<b>3,743,299</b>	<b>3,743,299</b>	<b>3,743,161</b>
<b>TOTAL ARENA FACILITY DS FUND (1131)</b>		<b>3,691,849</b>	<b>3,743,299</b>	<b>3,743,299</b>	<b>3,743,161</b>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		2,191,619		2,193,898	2,196,178
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		<b>2,191,619</b>	<b>0</b>	<b>2,193,898</b>	<b>2,196,178</b>



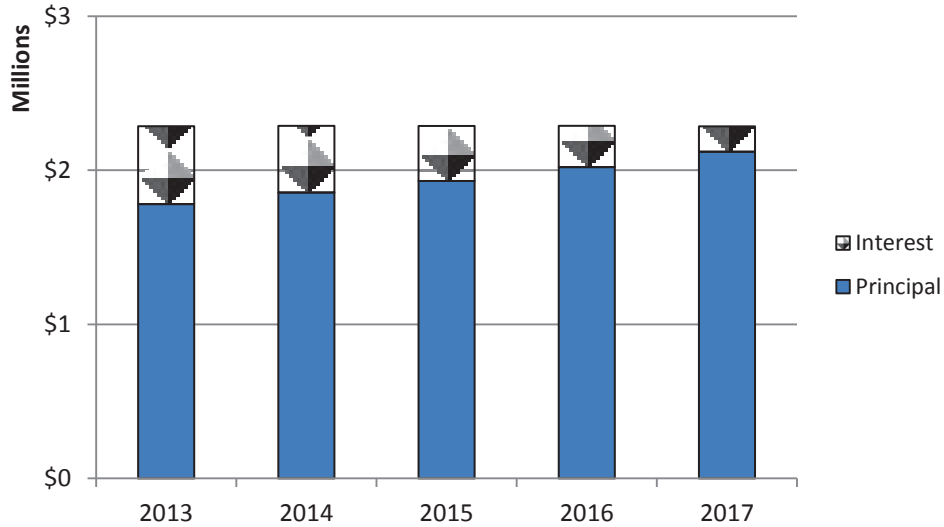
FY	Principal	Interest	Payment
2014	1,955,000	1,787,161	3,742,161
2015	2,065,000	1,676,611	3,741,611
2016	2,185,000	1,559,736	3,744,736
2017	2,310,000	1,436,124	3,746,124
2018	2,440,000	1,305,499	3,745,499
2019	2,575,000	1,167,586	3,742,586
2020	2,710,000	1,031,734	3,741,734
2021	2,845,000	897,347	3,742,347
2022	2,990,000	753,250	3,743,250
2023	3,145,000	599,875	3,744,875
2024	3,305,000	438,625	3,743,625
2025	3,475,000	269,125	3,744,125
2026	3,645,000	91,125	3,736,125
	<b>\$ 35,645,000</b>	<b>\$ 13,013,798</b>	<b>\$ 48,658,798</b>

**BASEBALL STADIUM DEBT SERVICE FUND (1141)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	1,756,642		1,757,209	1,759,213
	<b>BEGINNING BALANCE</b>	<u>1,756,642</u>		<u>1,757,209</u>	<u>1,759,213</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	468	1,053	2,003	2,004
	<b>Total Interest Income</b>	<u>468</u>	<u>1,053</u>	<u>2,003</u>	<u>2,004</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>468</u>	<u>1,053</u>	<u>2,003</u>	<u>2,004</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351454	Transfer for debt-Stadium Fund	2,286,513	2,285,900	2,285,900	2,288,550
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>2,286,513</u>	<u>2,285,900</u>	<u>2,285,900</u>	<u>2,288,550</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,286,980</u>	<u>2,286,953</u>	<u>2,287,903</u>	<u>2,290,554</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>4,043,622</u>	<u>2,286,953</u>	<u>4,045,113</u>	<u>4,049,767</u>

**BASEBALL STADIUM DEBT SERVICE FUND (1141)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,715,000	1,780,000	1,780,000	1,855,000
55010	Interest	571,113	505,500	505,500	432,800
55040	Paying agent fees	300	400	400	750
	<b>Total Non-Departmental Expenditures</b>	<b>2,286,413</b>	<b>2,285,900</b>	<b>2,285,900</b>	<b>2,288,550</b>
<b>TOTAL BASEBALL STADIUM DS FUND (1141)</b>		<b>2,286,413</b>	<b>2,285,900</b>	<b>2,285,900</b>	<b>2,288,550</b>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,757,209		1,759,213	1,761,217
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		<b>1,757,209</b>		<b>1,759,213</b>	<b>1,761,217</b>



FY	Principal	Interest	Payment
2014	1,855,000	432,800	2,287,800
2015	1,930,000	357,100	2,287,100
2016	2,020,000	268,000	2,288,000
2017	2,120,000	164,500	2,284,500
2018	2,230,000	55,750	2,285,750
	<b>\$10,155,000</b>	<b>\$1,278,150</b>	<b>\$11,433,150</b>

**GENERAL OBLIGATION DEBT FUND (2010)  
REVENUE DETAIL**

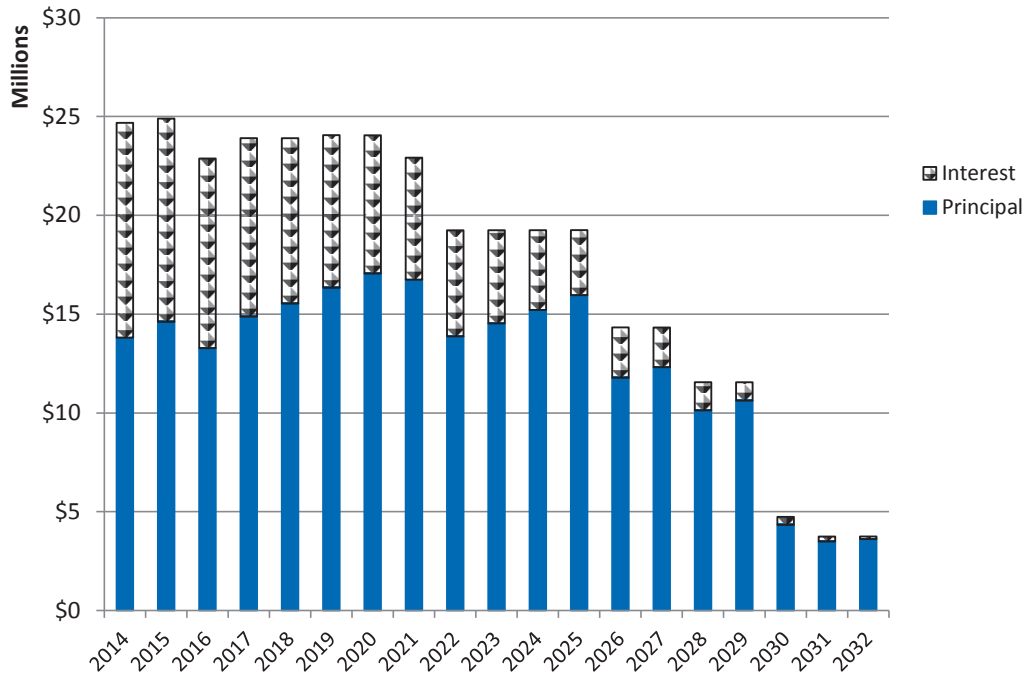
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	13,812,319		16,858,821	15,214,467
	<b>Reserved for Encumbrances</b>	0		0	
	<b>Reserved for Commitments</b>	624,587		0	0
	<b>BEGINNING BALANCE</b>	14,436,906	0	16,858,821	15,214,467
<b>NON-OPERATING REVENUE</b>					
<b>Ad Valorem Taxes</b>					
300010	Advalorem taxes - current	24,796,408	26,235,932	26,235,932	29,409,602
300100	Advalorem taxes - delinquent	822,929	484,617	472,515	480,000
300200	Penalties & Interest on taxes	320,372	204,888	306,018	300,000
	<b>Total Ad Valorem Taxes</b>	25,939,709	26,925,437	27,014,465	30,189,602
<b>Interest Income</b>					
340900	Interest on investments	40,086	26,056	45,217	45,600
341140	Accrued interest - bond SD	187,194	0	260,668	0
	<b>Total Interest Income</b>	227,281	26,056	305,886	45,600
<b>Other Revenue</b>					
340020	USS Lexington contribution	267,750	0	0	0
340030	TX State Aquarium contribution	358,795	369,082	369,082	324,552
340995	Net Inc/Dec in FV of Investmen	4,410	0	(4,410)	0
341020	Interest earned-interfund borr	113	0	0	0
345300	Proceeds of sale of bonds	0	0	134,935,000	0
345315	Bond Premium	0	0	3,434,016	0
	<b>Total Other Revenue</b>	631,068	369,082	138,733,688	324,552
	<b>TOTAL NON-OPERATING REVENUE</b>	26,798,058	27,320,575	166,054,039	30,559,754
<b>INTERFUND CONTRIBUTIONS</b>					
351000	Trans for debt-Gen Fd	3,889,160	3,436,651	1,836,643	3,828,718
351030	Transfer for debt-Hotel Occ Tx	2,489,440	2,488,558	2,488,558	2,194,800
351380	Trans for debt-Stormwater	2,874	0	0	0
351420	Trans for debt-Airport	0	50,036	50,036	49,651
351425	Transfer for Airport GO Bonds	1,108	0	0	0
351440	Trans for debt-Golf Ctrs Fd	322	0	0	0
352015	Transfer fr Visitor's Facility	0	187,822	187,822	186,375
352471	Transfer fr Facilities Maint F	0	235,231	235,231	233,419
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	6,382,904	6,398,297	4,798,289	6,492,963
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	33,180,962	33,718,872	170,852,328	37,052,717
	<b>TOTAL FUNDS AVAILABLE</b>	47,617,868	33,718,872	187,711,149	52,267,184

**GENERAL OBLIGATION DEBT SERVICE FUND (2010)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	16,628,752	18,063,940	18,063,940	24,636,320
55010	Interest	14,118,262	15,803,072	16,090,841	14,488,601
55040	Paying agent fees	12,032	20,000	20,000	20,000
55045	Transfer to escrow agent	0	0	137,063,838	0
55050	Bond issuance costs	0	0	1,258,063	0
	<b>Total Non-Departmental Expenditures</b>	30,759,047	33,887,012	172,496,682	39,144,921
<b>TOTAL GENERAL OBLIGATION DS FUND (2010)</b>		<u>30,759,047</u>	<u>33,887,012</u>	<u>172,496,682</u>	<u>39,144,921</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		16,858,821		15,214,467	13,122,263
<b>CLOSING BALANCE</b>		<u>16,858,821</u>	<u>0</u>	<u>15,214,467</u>	<u>13,122,263</u>



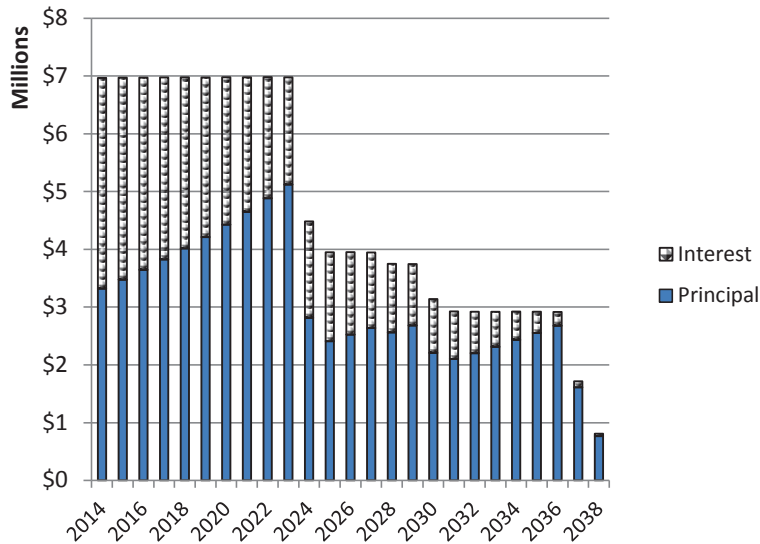
## General Obligation Bond Debt Service (2010)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	13,800,000	10,871,938	24,671,938
2015	14,600,000	10,288,938	24,888,938
2016	13,270,000	9,597,706	22,867,706
2017	14,865,000	9,032,294	23,897,294
2018	15,525,000	8,370,275	23,895,275
2019	16,325,000	7,724,794	24,049,794
2020	17,045,000	6,997,694	24,042,694
2021	16,735,000	6,175,294	22,910,294
2022	13,865,000	5,369,438	19,234,438
2023	14,520,000	4,717,581	19,237,581
2024	15,205,000	4,034,569	19,239,569
2025	15,950,000	3,293,647	19,243,647
2026	11,770,000	2,550,034	14,320,034
2027	12,305,000	2,010,600	14,315,600
2028	10,120,000	1,427,156	11,547,156
2029	10,615,000	929,906	11,544,906
2030	4,325,000	407,119	4,732,119
2031	3,485,000	252,838	3,737,838
2032	3,610,000	130,863	3,740,863
	<b>237,935,000</b>	<b>94,182,681</b>	<b>332,117,681</b>

Note: The above amortization schedule reflects that of the General Obligation bonds only. Certificates of Obligation and Tax Notes are found on the following two pages, respectively.

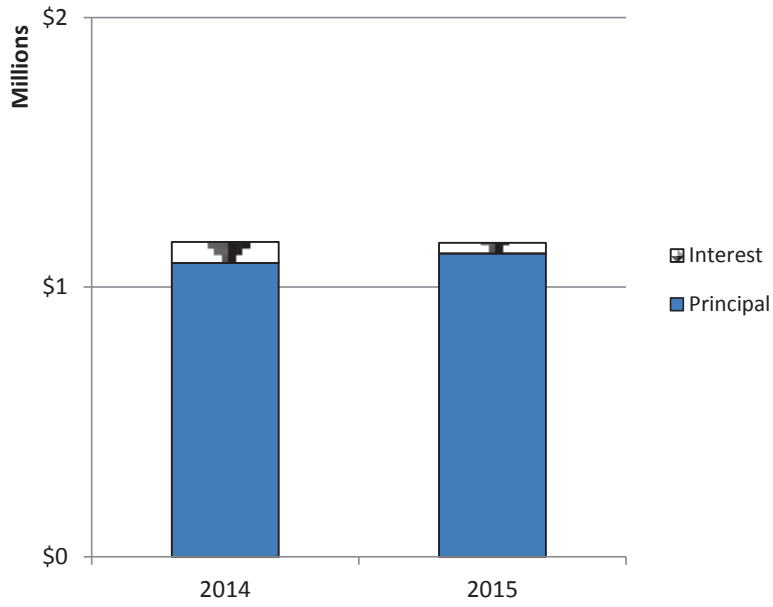
## Certificates of Obligation Debt Service (2010)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	3,317,398	3,647,128	6,964,526
2015	3,472,586	3,497,294	6,969,880
2016	3,642,773	3,327,974	6,970,747
2017	3,822,961	3,150,196	6,973,157
2018	4,013,149	2,961,870	6,975,018
2019	4,210,065	2,762,444	6,972,510
2020	4,425,253	2,551,447	6,976,700
2021	4,645,441	2,330,486	6,975,927
2022	4,882,357	2,096,638	6,978,995
2023	5,119,274	1,855,772	6,975,046
2024	2,811,191	1,670,466	4,481,657
2025	2,408,108	1,539,401	3,947,509
2026	2,521,754	1,427,960	3,949,714
2027	2,635,400	1,308,513	3,943,913
2028	2,560,000	1,187,351	3,747,351
2029	2,680,000	1,063,425	3,743,425
2030	2,205,000	932,813	3,137,813
2031	2,100,000	823,688	2,923,688
2032	2,200,000	718,113	2,918,113
2033	2,310,000	607,544	2,917,544
2034	2,430,000	491,475	2,921,475
2035	2,550,000	368,500	2,918,500
2036	2,675,000	239,500	2,914,500
2037	1,610,000	104,075	1,714,075
2038	765,000	42,075	807,075
	<b>\$76,012,709</b>	<b>\$40,706,147</b>	<b>\$116,718,856</b>

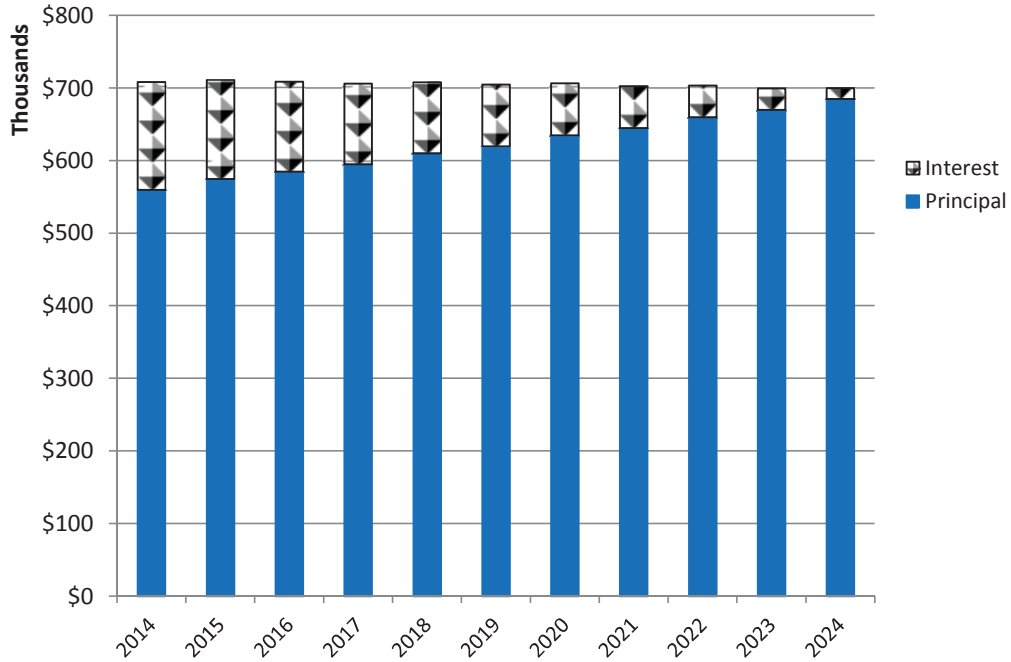
Note: This is a component of the expenditures of the General Obligation Debt Fund (2010) expenditures.

## Notes Debt Service (2010)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	1,090,000	77,968	1,167,968
2015	1,125,000	39,600	1,164,600
	\$2,215,000	\$117,568	\$2,332,568

## Public Property Finance Contractual (2010)



	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	560,000	148,428	708,428
2015	575,000	136,276	711,276
2016	585,000	123,799	708,799
2017	595,000	111,104	706,104
2018	610,000	98,193	708,193
2019	620,000	84,956	704,956
2020	635,000	71,502	706,502
2021	645,000	57,722	702,722
2022	660,000	43,726	703,726
2023	670,000	29,404	699,404
2024	685,000	14,865	699,865
	<b>6,840,000</b>	<b>919,972</b>	<b>7,759,972</b>

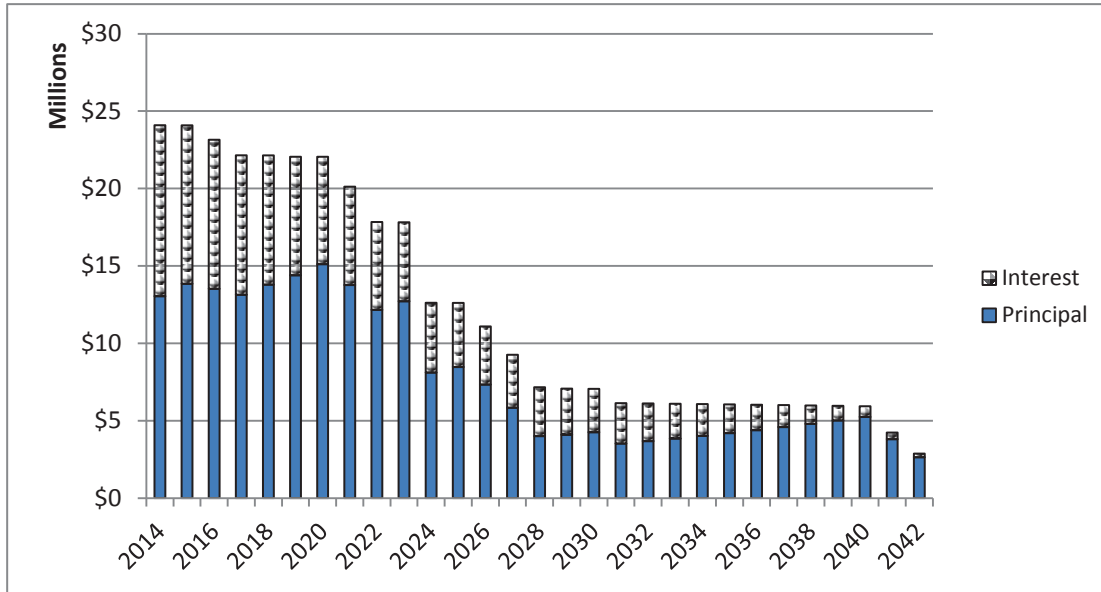
**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	0
	Reserved for Encumbrances			0	0
	Reserved for Commitments	2,778,140		3,850,073	7,964,251
	<b>BEGINNING BALANCE</b>	<u>2,778,140</u>	0	<u>3,850,073</u>	<u>7,964,251</u>
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
341140	Accrued Interest-bond SD	82,723			
340900	Interest on investments	3,742	13,482	1,187	36,000
	<b>Total Interest Income</b>	<u>86,465</u>	<u>13,482</u>	<u>1,187</u>	<u>36,000</u>
 <b>Other Revenue</b>					
370003	Contribution from Federal Gov	0	394,882	377,705	360,528
	<b>Total Other Revenue</b>	<u>0</u>	<u>394,882</u>	<u>377,705</u>	<u>360,528</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>86,465</u>	<u>408,364</u>	<u>378,892</u>	<u>396,528</u>
 <b>INTERFUND CONTRIBUTIONS</b>					
351370	Trans for debt-Water	20,508,295	24,766,173	24,775,402	22,855,134
351371	Transfer for debt svc reserve	540,544	896,701	727,543	709,200
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>21,048,839</u>	<u>25,662,874</u>	<u>25,502,945</u>	<u>23,564,334</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>21,135,304</u>	<u>26,071,238</u>	<u>25,881,837</u>	<u>23,960,862</u>
	 <b>TOTAL FUNDS AVAILABLE</b>	 <u>23,913,444</u>	 <u>26,071,238</u>	 <u>29,731,910</u>	 <u>31,925,113</u>

**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	11,087,976	13,041,485	11,836,345	14,033,320
55010	Interest	8,970,886	11,048,070	9,919,813	13,169,842
55040	Paying agent fees	4,509	11,500	11,500	12,500
	<b>Total Non-Departmental Expenditures</b>	20,063,371	24,101,055	21,767,659	27,215,662
<b>TOTAL WATER SYSTEM REV DS FUND (4400)</b>		20,063,371	24,101,055	21,767,659	27,215,662
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		3,850,073		7,964,251	4,709,451
<b>UNRESERVED</b>		0		0	(0)
<b>CLOSING BALANCE</b>		3,850,073	0	7,964,251	4,709,451

## WATER SYSTEM REVENUE BONDS DEBT SERVICE (4400)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	13,843,579	10,238,972	24,082,551
2015	13,519,202	9,631,413	23,150,615
2016	13,133,113	9,012,516	22,145,629
2017	13,788,976	8,351,406	22,140,382
2018	14,393,617	7,657,131	22,050,748
2019	15,111,752	6,938,907	22,050,659
2020	13,762,978	6,355,879	20,118,858
2021	12,155,026	5,680,685	17,835,711
2022	12,714,852	5,103,867	17,818,719
2023	8,108,249	4,509,115	12,617,364
2024	8,465,435	4,144,169	12,609,604
2025	7,332,664	3,756,431	11,089,095
2026	5,836,436	3,421,779	9,258,215
2027	4,001,865	3,159,251	7,161,116
2028	4,086,371	2,985,170	7,071,540
2029	4,253,079	2,802,627	7,055,706
2030	3,520,438	2,611,740	6,132,178
2031	3,677,815	2,436,130	6,113,945
2032	3,841,572	2,251,334	6,092,906
2033	4,014,943	2,058,301	6,073,244
2034	4,195,901	1,856,547	6,052,448
2035	4,385,049	1,644,170	6,029,219
2036	4,586,287	1,422,179	6,008,466
2037	4,792,661	1,189,969	5,982,631
2038	5,012,764	947,296	5,960,059
2039	5,238,276	693,452	5,931,727
2040	3,803,948	428,147	4,232,096
2041	2,636,746	235,995	2,872,741
2042	2,663,133	118,700	2,781,833
	<b>\$ 216,876,727</b>	<b>\$ 111,643,278</b>	<b>\$ 328,520,005</b>

**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)  
REVENUE DETAIL**

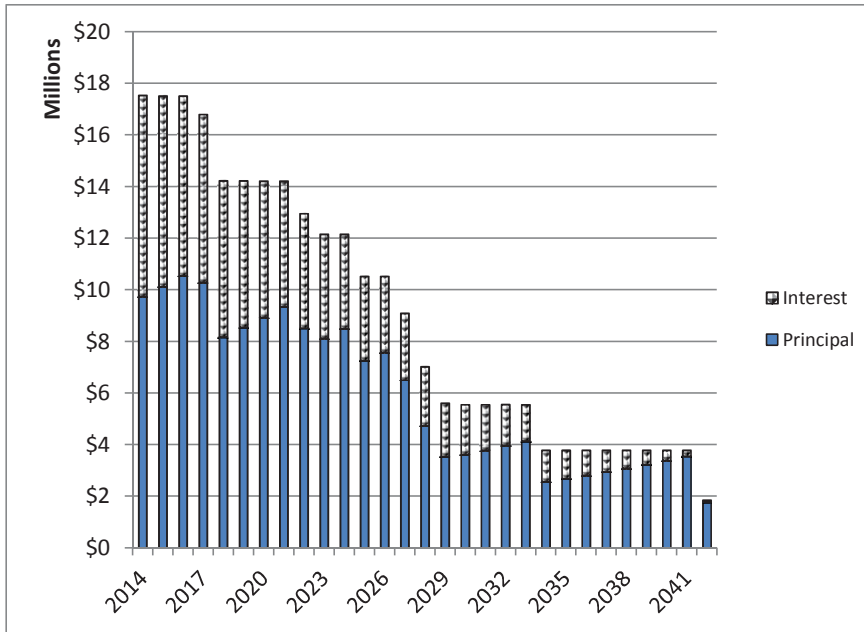
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	
	Reserved for Encumbrances			0	
	Reserved for Commitments	2,444,373		2,420,067	4,843,300
	<b>BEGINNING BALANCE</b>	<u>2,444,373</u>	<u>0</u>	<u>2,420,067</u>	<u>4,843,300</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	3,800	11,905	2,689	48,000
341140	Accrued intersrt - bond SD	146,470			
	<b>Total Interest Income</b>	<u>150,270</u>	<u>11,905</u>	<u>2,689</u>	<u>48,000</u>
	<b>Other Revenue</b>				
370003	Contribution from Federal Gov	0	547,555	523,737	499,918
	<b>Total Other Revenue</b>	<u>0</u>	<u>547,555</u>	<u>523,737</u>	<u>499,918</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>150,270</u>	<u>559,460</u>	<u>526,425</u>	<u>547,918</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	568,881	1,131,274	767,604	801,316
351400	Trans for debt-Wastewater	15,768,161	21,564,852	21,488,575	22,081,652
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>16,337,042</u>	<u>22,696,126</u>	<u>22,256,180</u>	<u>22,882,968</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>16,487,312</u>	<u>23,255,587</u>	<u>22,782,605</u>	<u>23,430,886</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>18,931,685</u>	<u>23,255,587</u>	<u>25,202,672</u>	<u>28,274,186</u>



**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)  
EXPENDITURE DETAIL BY ORGANIZATION**

<b>ORG NUMBER</b>	<b>ORGANIZATION NAME</b>	<b>ACTUALS 2011-2012</b>	<b>BUDGET 2012-2013</b>	<b>ESTIMATED 2012-2013</b>	<b>ADOPTED 2013-2014</b>
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	9,531,463	10,368,800	10,847,077	11,831,913
55010	Interest	6,975,941	11,059,608	9,503,295	11,413,657
55040	Paying agent fees	4,214	9,000	9,000	11,000
	<b>Total Non-Departmental Expenditures</b>	16,511,618	21,437,407	20,359,372	23,256,570
<b>TOTAL WASTEWATER SYSTEM REV DS FUND (4410)</b>		<u>16,511,618</u>	<u>21,437,407</u>	<u>20,359,372</u>	<u>23,256,570</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,420,067		4,843,300	5,017,616
<b>UNRESERVED</b>				0	(0)
<b>CLOSING BALANCE</b>		<u>2,420,067</u>	0	4,843,300	5,017,616

## WASTEWATER SYSTEM REVENUE BONDS DEBT SERVICE (4410)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	11,146,045	10,223,001	21,369,047
2015	10,937,705	9,719,671	20,657,376
2016	8,872,542	9,215,902	18,088,445
2017	9,282,376	8,801,205	18,083,580
2018	9,711,511	8,366,597	18,078,108
2019	10,163,257	7,911,480	18,074,737
2020	9,384,350	7,429,792	16,814,143
2021	9,036,008	6,965,998	16,002,006
2022	9,456,496	6,528,266	15,984,762
2023	8,257,353	6,077,829	14,335,182
2024	8,631,272	5,687,278	14,318,549
2025	7,598,557	5,272,406	12,870,963
2026	5,874,794	4,907,963	10,782,758
2027	4,722,643	4,625,974	9,348,617
2028	4,866,971	4,399,910	9,266,880
2029	5,077,288	4,162,779	9,240,067
2030	5,302,783	3,915,391	9,218,174
2031	5,536,275	3,656,979	9,193,253
2032	5,778,436	3,385,327	9,163,762
2033	6,035,004	3,101,771	9,136,775
2034	6,302,346	2,805,595	9,107,942
2035	6,581,240	2,494,524	9,075,764
2036	6,877,170	2,169,618	9,046,788
2037	7,181,184	1,830,039	9,011,222
2038	7,504,581	1,475,416	8,979,997
2039	7,835,847	1,104,771	8,940,618
2040	6,255,256	717,692	6,972,948
2041	4,677,942	410,654	5,088,596
	<b>213,575,089</b>	<b>137,569,545</b>	<b>351,144,634</b>

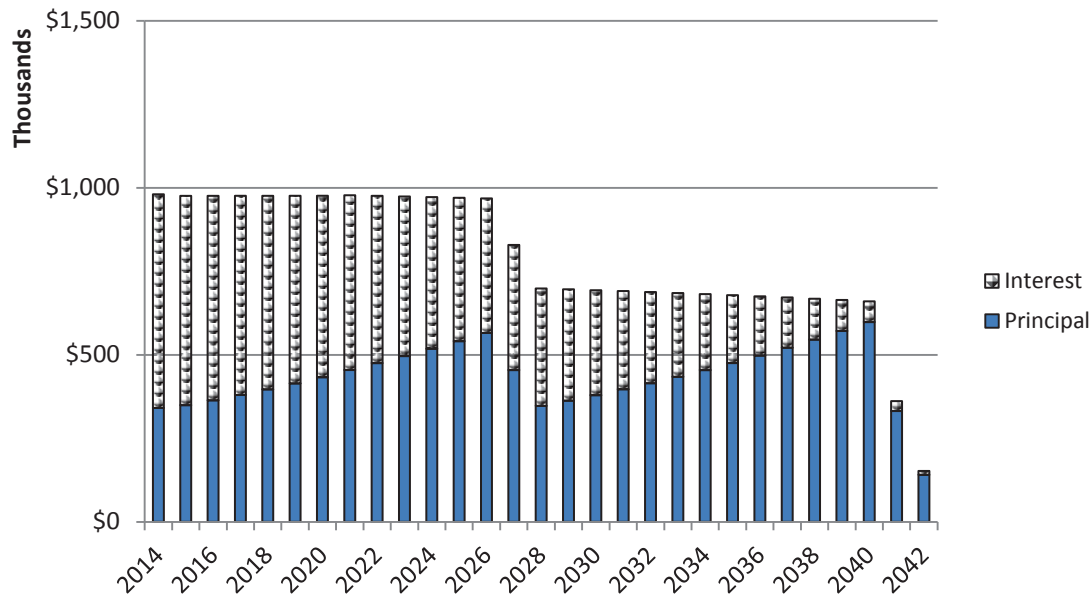
**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPE 2013-2014
	Unreserved	0		0	0
	Reserved for Encumbrances			0	
	Reserved for Commitments	195,772		299,573	400,337
	<b>BEGINNING BALANCE</b>	<u>195,772</u>	<u>0</u>	<u>299,573</u>	<u>400,337</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	141	308	191	240
	<b>Total Interest Income</b>	<u>141</u>	<u>308</u>	<u>191</u>	<u>240</u>
	<b>Other Revenue</b>				
370003	Contribution from Federal Gov	0	60,694	58,057	55,414
	<b>Total Other Revenue</b>	<u>0</u>	<u>60,694</u>	<u>58,057</u>	<u>55,414</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>141</u>	<u>61,002</u>	<u>58,247</u>	<u>55,654</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	42,199	43,216	64,642	53,421
351390	Trans for debt-Gas	824,115	949,468	949,468	1,089,315
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>866,314</u>	<u>992,684</u>	<u>1,014,111</u>	<u>1,142,736</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>866,455</u>	<u>1,053,686</u>	<u>1,072,358</u>	<u>1,198,390</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>1,062,227</u></u>	<u><u>1,053,686</u></u>	<u><u>1,371,931</u></u>	<u><u>1,598,727</u></u>

**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	282,938	340,756	393,775	425,791
55010	Interest	479,517	639,656	576,069	716,938
55040	Paying agent fees	199	1,750	1,750	2,000
	<b>Total Non-Departmental Expenditures</b>	762,654	982,162	971,595	1,144,729
<b>TOTAL GAS SYSTEM REV DS FUND (4420)</b>		<u>762,654</u>	<u>982,162</u>	<u>971,595</u>	<u>1,144,729</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		299,573		400,337	453,998
<b>UNRESERVED</b>		(0)		0	0
<b>CLOSING BALANCE</b>		<u>299,573</u>	<u>0</u>	<u>400,337</u>	<u>453,998</u>

## GAS SYSTEM REVENUE BONDS DEBT SERVICE (4420)



<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Payment</b>
2014	349,137	626,563	975,700
2015	363,598	612,144	975,742
2016	379,594	596,323	975,917
2017	396,399	579,406	975,804
2018	414,188	561,732	975,920
2019	432,760	543,256	976,016
2020	454,365	523,164	977,529
2021	475,055	500,756	975,811
2022	496,091	477,760	973,851
2023	517,870	454,110	971,980
2024	540,679	429,270	969,950
2025	565,232	402,855	968,087
2026	454,172	374,608	828,780
2027	346,973	351,527	698,500
2028	362,566	333,474	696,040
2029	378,986	314,218	693,204
2030	396,713	294,096	690,809
2031	414,824	273,034	687,858
2032	434,011	250,809	684,820
2033	454,075	227,562	681,637
2034	475,219	203,244	678,463
2035	497,476	177,529	675,005
2036	521,078	150,614	671,691
2037	545,327	122,424	667,751
2038	571,174	92,927	664,101
2039	597,922	62,036	659,958
2040	331,640	29,702	361,342
2041	140,641	11,653	152,295
2042	131,887	5,641	137,528
	<b>\$ 12,439,653</b>	<b>\$ 9,582,436</b>	<b>\$ 22,022,090</b>

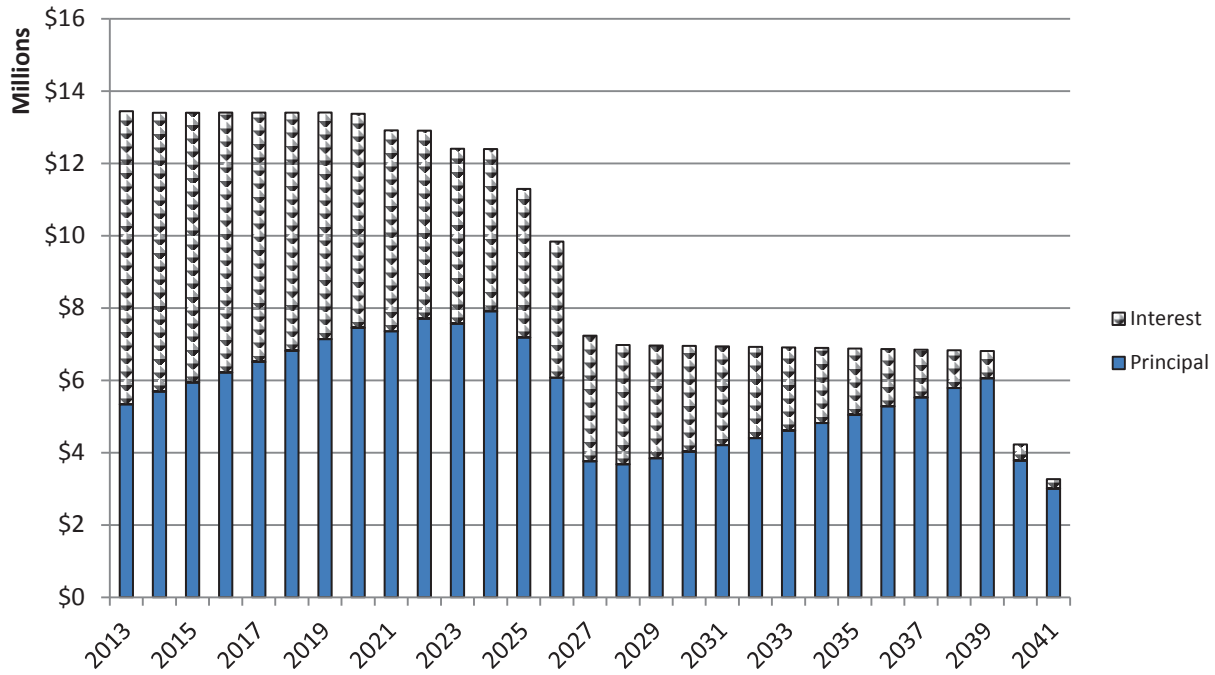
**STORM WATER REVENUE DEBT SERVICE FUND (4430)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		0	0
	<b>Reserved for Encumbrances</b>			0	0
	<b>Reserved for Commitments</b>	2,345,477		2,658,019	3,384,471
	<b>BEGINNING BALANCE</b>	2,345,477	0	2,658,019	3,384,471
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	3,660	3,353	2,256	3,600
341140	Accrued interest - bond SD	64,510			
	<b>Total Interest Income</b>	68,170	3,353	2,256	3,600
<b>Other Revenue</b>					
370003	Contribution from Federal Gov	0	278,538	266,422	254,305
	<b>Total Other Revenue</b>	0	278,538	266,422	254,305
	<b>TOTAL NON-OPERATING REVENUE</b>	68,170	281,891	268,678	257,905
<b>INTERFUND CONTRIBUTIONS</b>					
351371	Transfer for debt svc reserve	264,452	611,858	389,975	385,823
351380	Trans for debt-Stormwater	9,868,583	13,359,855	13,373,802	14,580,741
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	10,133,035	13,971,713	13,763,777	14,966,565
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	10,201,205	14,253,604	14,032,455	15,224,470
	<b>TOTAL FUNDS AVAILABLE</b>	12,546,682	14,253,604	16,690,474	18,608,941

**STORM WATER DEBT SERVICE FUND (4430)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	4,363,870	5,333,470	6,258,863	6,625,744
55010	Interest	5,522,179	8,107,123	7,039,340	8,530,003
55040	Paying agent fees	2,614	7,800	7,800	9,300
	<b>Total Non-Departmental Expenditures</b>	9,888,664	13,448,393	13,306,003	15,165,047
<b>TOTAL STORM WATER DS FUND (4430)</b>		<u>9,888,664</u>	<u>13,448,393</u>	<u>13,306,003</u>	<u>15,165,047</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		2,658,019		3,384,471	3,443,894
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		<u>2,658,019</u>	<u>0</u>	<u>3,384,471</u>	<u>3,443,894</u>

## STORM WATER SYSTEM REVENUE DEBT SERVICE (4430)



FY	Principal	Interest	Payment
2014	5,684,856	7,712,478	13,397,334
2015	5,933,856	7,464,486	13,398,342
2016	6,212,231	7,190,865	13,403,096
2017	6,505,328	6,896,864	13,402,192
2018	6,811,943	6,589,048	13,400,991
2019	7,137,636	6,266,844	13,404,481
2020	7,447,395	5,922,343	13,369,738
2021	7,354,609	5,556,750	12,911,359
2022	7,701,190	5,201,872	12,903,061
2023	7,561,270	4,841,515	12,402,785
2024	7,906,785	4,487,778	12,394,563
2025	7,180,603	4,110,893	11,291,496
2026	6,071,415	3,764,785	9,836,201
2027	3,758,855	3,474,405	7,233,260
2028	3,675,910	3,299,289	6,975,198
2029	3,842,628	3,118,366	6,960,994
2030	4,021,470	2,929,212	6,950,682
2031	4,206,350	2,731,212	6,937,562
2032	4,399,731	2,523,140	6,922,871
2033	4,603,037	2,305,465	6,908,502
2034	4,816,929	2,077,696	6,894,626
2035	5,040,211	1,836,964	6,877,175
2036	5,278,485	1,585,003	6,863,487
2037	5,523,588	1,321,058	6,844,646
2038	5,784,922	1,044,797	6,829,719
2039	6,053,266	755,394	6,808,660
2040	3,772,793	452,482	4,225,276
2041	2,998,363	267,971	3,266,334
	\$ 163,272,438	\$ 105,997,075	\$ 269,269,513

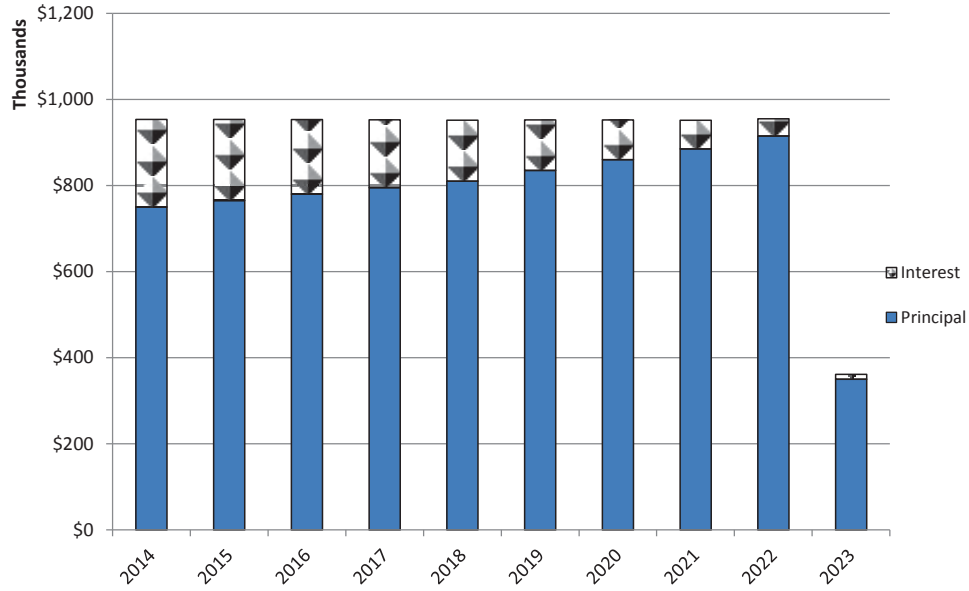


**AIRPORT 2012A DEBT SERVICE FUND (4640)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	0
	Reserved for Encumbrances			0	0
	Reserved for Commitments	39,243		66,238	32,051
	<b>BEGINNING BALANCE</b>	<u>39,243</u>		<u>66,238</u>	<u>32,051</u>
	<b>OTHER REVENUES</b>				
340900	Interest on investments	106	1,029	0	0
341140	Accrued interest - bond SD	17,947	0	0	0
345300	Proceeds of sale of bonds	10,654		(10,654)	
351415	Transf for Debt-Airport PFC #2	971,741	946,291	664,117	823,853
351420	Trans for debt-Airport	100,000	125,000	74,462	134,116
	<b>TOTAL OTHER REVENUES</b>	<u>1,100,449</u>	<u>1,072,320</u>	<u>727,925</u>	<u>957,969</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,100,449	1,072,320	727,925	957,969
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,139,692</u>	<u>1,072,320</u>	<u>794,163</u>	<u>990,020</u>

**AIRPORT 2012A DEBT SERVICE FUND (4640)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
<b>Total Departmental Expenditures</b>		0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	580,000	610,000	595,000	750,000
55010	Interest	491,232	456,791	162,612	203,469
55040	Paying agent fees	2,222	4,500	4,500	4,500
<b>Total Non-Departmental Expenditures</b>		1,073,454	1,071,291	762,112	957,969
<b>TOTAL AIRPORT 2012A DS FUND (4640)</b>		1,073,454	1,071,291	762,112	957,969
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		66,238		32,051	32,051
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		66,238	0	32,051	32,051



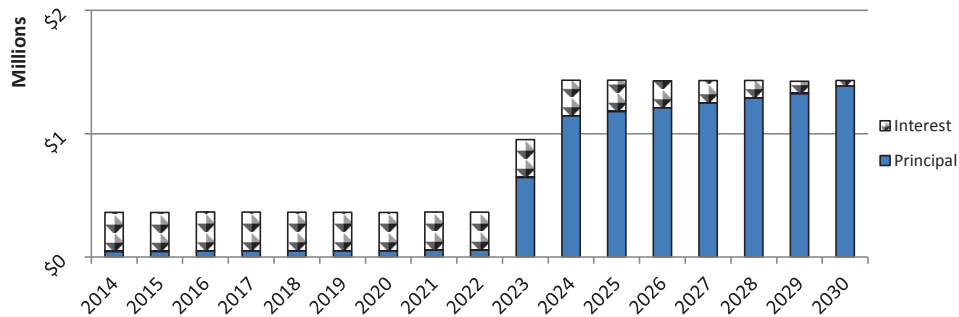
FY	Principal	Payment
2014	750,000	953,469
2015	765,000	953,468
2016	780,000	953,169
2017	795,000	952,568
2018	810,000	951,669
2019	835,000	952,369
2020	860,000	952,319
2021	885,000	951,519
2022	915,000	954,969
2023	350,000	361,375
	\$7,745,000	\$8,936,894

**AIRPORT 2012B DEBT SERVICE FUND (4641)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		(0)	0
	Reserved for Encumbrances			0	0
	Reserved for Commitments	2,077		12,081	27,000
	<b>BEGINNING BALANCE</b>	<u>2,077</u>	<u>0</u>	<u>12,081</u>	<u>27,000</u>
	<b>OTHER REVENUES</b>				
340900	Interest on investments	97	431	0	0
341140	Accrued interest - bond SD	26,398	0	0	0
345300	Proceeds of sale of bonds	9,128		(9,128)	
	<b>TOTAL OTHER REVENUES</b>	<u>35,623</u>	<u>431</u>	<u>(9,128)</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351415	Transf for Debt-Airport PFC #2	421,150	397,650	186,863	315,002
351420	Trans for debt-Airport	100,000	125,000	74,462	51,279
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>521,150</u>	<u>522,650</u>	<u>261,325</u>	<u>366,281</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	556,773	523,081	252,197	366,281
	<b>TOTAL FUNDS AVAILABLE</b>	<u>558,850</u>	<u>523,081</u>	<u>264,278</u>	<u>393,281</u>

**AIRPORT 2012B DEBT SERVICE FUND (4641)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
Total Departmental Expenditures		0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	0	0	0	45,000
55010	Interest	544,548	518,150	232,777	316,781
55040	Paying agent fees	2,222	4,500	4,500	4,500
<b>Total Non-Departmental Expenditures</b>		<b>546,770</b>	<b>522,650</b>	<b>237,277</b>	<b>366,281</b>
<b>TOTAL AIRPORT 2012B DS FUND (4641)</b>		<b>546,770</b>	<b>522,650</b>	<b>237,277</b>	<b>366,281</b>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		12,081		27,000	27,000
<b>UNRESERVED</b>		(0)		0	0
<b>CLOSING BALANCE</b>		<b>12,081</b>	<b>0</b>	<b>27,000</b>	<b>27,000</b>



FY	Principal	Payment
2014	45,000.00	361,781
2015	45,000.00	360,881
2016	50,000.00	364,981
2017	50,000.00	363,981
2018	50,000.00	362,981
2019	50,000.00	361,981
2020	50,000.00	360,981
2021	55,000.00	364,794
2022	55,000.00	363,350
2023	645,000	951,838
2024	1,145,000	1,433,294
2025	1,180,000	1,433,944
2026	1,210,000	1,428,544
2027	1,250,000	1,430,731
2028	1,290,000	1,431,669
2029	1,325,000	1,424,744
2030	1,385,000	1,431,744
	9,880,000	14,232,219

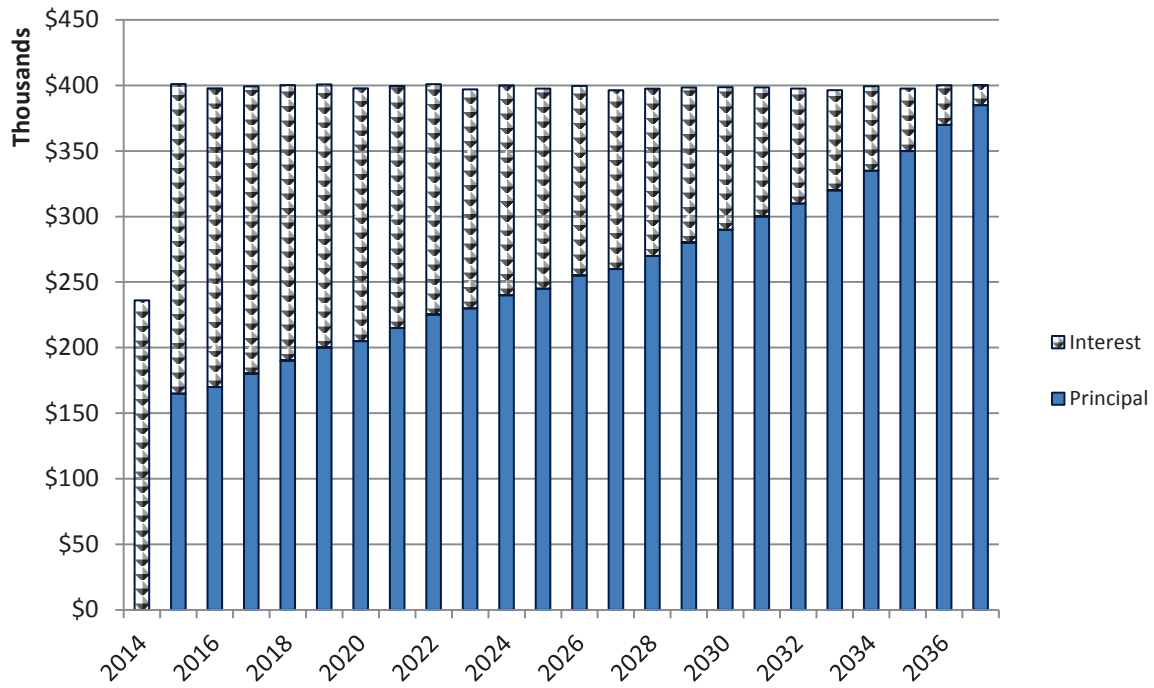
**AIRPORT GO DEBT SERVICE FUND (4642)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	<b>Unreserved</b>	0		(0)	0
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	229		229	108,008
	<b>BEGINNING BALANCE</b>	229	0	229	108,008
	<b>INTERFUND CONTRIBUTIONS</b>				
340900	Interest on investments	0	0	(750)	0
341140	Accrued interest - bond SD	0	0	27,545	0
351420	Trans for debt-Airport	1,108	0	210,027	239,100
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,108	0	236,822	239,100
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,108	0	236,822	239,100
	<b>TOTAL FUNDS AVAILABLE</b>	1,337	0	237,051	347,108

**AIRPORT DEBT SERVICE FUND (4642)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
55010	Interest	0	0	128,543	236,100
55040	Paying agent fees	0	0	500	3,000
60130	Transfer to Debt Service	1,108	0	0	0
	<b>Total Non-Departmental Expenditures</b>	1,108	0	129,043	239,100
<b>TOTAL AIRPORT DS FUND (4642)</b>		<u>1,108</u>	<u>0</u>	<u>129,043</u>	<u>239,100</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		229		108,008	108,008
<b>UNRESERVED</b>		(0)		0	0
<b>CLOSING BALANCE</b>		<u>229</u>	<u>0</u>	<u>108,008</u>	<u>108,008</u>

## AIRPORT GO DEBT SERVICE FUND (4642)



<b>FY</b>	<b>Principal</b>	<b>Payment</b>
2014	0	236,100
2015	165,000	401,100
2016	170,000	397,850
2017	180,000	399,350
2018	190,000	400,350
2019	200,000	400,850
2020	205,000	397,850
2021	215,000	399,650
2022	225,000	401,050
2023	230,000	397,050
2024	240,000	400,150
2025	245,000	397,650
2026	255,000	399,687
2027	260,000	396,400
2028	270,000	397,625
2029	280,000	398,512
2030	290,000	398,713
2031	300,000	398,563
2032	310,000	397,688
2033	320,000	396,450
2034	335,000	399,450
2035	350,000	397,700
2036	370,000	400,200
2037	385,000	400,400
	<b>\$5,990,000</b>	<b>\$9,410,388</b>

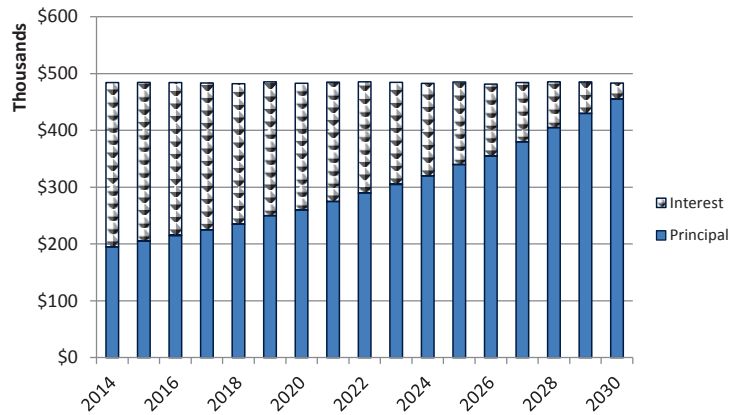
**AIRPORT CFC DEBT SERVICE FUND (4643)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
	Unreserved	0		(0)	0
	Reserved for Encumbrances			0	0
	Reserved for Commitments	121,451		126,198	128,798
	<b>BEGINNING BALANCE</b>	<u>121,451</u>	<u>0</u>	<u>126,198</u>	<u>128,798</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
340900	Interest on investments	101	0	0	0
351420	Trans for debt-Airport	483,675	486,525	486,525	487,275
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>483,776</u>	<u>486,525</u>	<u>486,525</u>	<u>487,275</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	483,776	486,525	486,525	487,275
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>605,227</u></u>	<u><u>486,525</u></u>	<u><u>612,723</u></u>	<u><u>616,073</u></u>



**AIRPORT CFC DEBT SERVICE FUND (4643)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
Total Departmental Expenditures		0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	175,000	185,000	185,000	195,000
55010	Interest	303,629	298,525	298,525	289,275
55040	Paying agent fees	400	3,000	400	4,500
Total Non-Departmental Expenditures		479,029	486,525	483,925	488,775
<b>TOTAL AIRPORT CFC DS FUND (4643)</b>		<u>479,029</u>	<u>486,525</u>	<u>483,925</u>	<u>488,775</u>
<b>RESERVED FOR ENCUMBRANCES</b>					
RESERVED FOR COMMITMENTS		126,198		128,798	128,798
UNRESERVED		(0)		0	0
<b>CLOSING BALANCE</b>		<u>126,198</u>	<u>0</u>	<u>128,798</u>	<u>127,298</u>



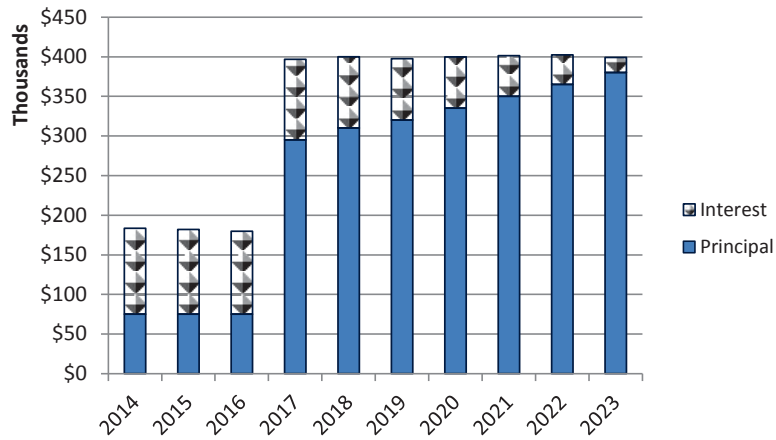
FY	Principal	Payment
2014	195,000	484,275
2015	205,000	484,525
2016	215,000	484,275
2017	225,000	483,525
2018	235,000	482,275
2019	250,000	485,525
2020	260,000	483,025
2021	275,000	485,025
2022	290,000	485,588
2023	305,000	484,638
2024	320,000	482,863
2025	340,000	485,263
2026	355,000	481,563
2027	380,000	484,375
2028	405,000	485,625
2029	430,000	485,313
2030	455,000	483,438
	<u>\$5,140,000</u>	<u>\$8,231,116</u>

**MARINA DEBT SERVICE FUND (4701)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2011-2012	BUDGET 2012-2013	FORECAST 2012-2013	ADOPTED 2013-2014
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	5,784		8,596	78,800
	<b>BEGINNING BALANCE</b>	<u>5,784</u>	<u>0</u>	<u>8,596</u>	<u>78,800</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
	Total Interest Income	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Other Revenue</b>				
	Total Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351450	Trans for debt-Marina Fd	330,131	333,206	333,206	331,006
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>330,131</u>	<u>333,206</u>	<u>333,206</u>	<u>331,006</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>330,131</u>	<u>333,206</u>	<u>333,206</u>	<u>331,006</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>335,915</u>	<u>333,206</u>	<u>341,803</u>	<u>409,806</u>

**MARINA DEBT SERVICE FUND (4701)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2011-2012	BUDGET 2012-2013	ESTIMATED 2012-2013	ADOPTED 2013-2014
<b>Departmental Expenditures</b>					
<b>Total Departmental Expenditures</b>		0	0	0	0
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	180,000	190,000	190,000	270,000
55010	Interest	146,569	142,206	73,003	59,506
55040	Paying agent fees	750	1,000	0	1,500
<b>Total Non-Departmental Expenditures</b>		327,319	333,206	263,003	331,006
<b>TOTAL MARINA DS FUND (4701)</b>		327,319	333,206	263,003	331,006
<b>RESERVED FOR ENCUMBRANCES</b>					
<b>RESERVED FOR COMMITMENTS</b>		8,596		78,800	78,800
<b>UNRESERVED</b>		0			
<b>CLOSING BALANCE</b>		8,596	0	78,800	78,800

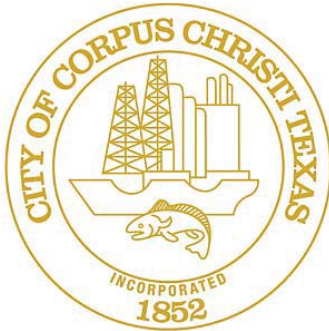


FY	Principal	Payment
2014	195,000	329,506
2015	205,000	331,506
2016	215,000	333,106
2017	220,000	329,406
2018	230,000	330,406
2019	240,000	331,006
2020	250,000	331,050
2021	260,000	330,369
2022	275,000	334,000
2023	285,000	331,922
<b>Total</b>	<b>\$2,375,000</b>	<b>\$3,312,278</b>

# Capital Improvement Program



# Capital Improvement Program



## *City of Corpus Christi, Texas*

*Office of the City Manager*

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To Honorable Mayor, City Council Members, Planning Commission and Residents of Corpus Christi:

Presented is the Adopted Fiscal Year 2014 Capital Budget and Capital Improvement Planning Guide, also known as the Capital Improvement Program (CIP), as approved by Council on July 30, 2013. The purpose of the CIP is to identify, prioritize, fund, construct, and operationally fund projects that are needed to enhance or maintain the quality of life expected by our citizens. This document serves as both a budget – for fiscal year 2014 - and a major planning tool for subsequent years. The ten-year CIP is dynamic in nature and is reviewed and revised annually to ensure projects with the greatest need receive the highest priority. Project priorities and available funding are constantly monitored to ensure adequate funding for critical projects and all voter-approved projects are completed in a timely manner. The document reflects the City's planned investment in municipal infrastructure and facilities over the next ten years.

This document incorporates project scopes, costs, and schedules over the next ten years. The individual project pages contain project descriptions which represent brief synopses of the entire project scope; these descriptions are generally more precise for ongoing active projects than for planned new projects, where specific project activities may have yet to be determined. Costs already incurred and future cost estimates are listed for each project. Future costs have been estimated and are shown on a cash flow basis for each fiscal year. Both estimated award design and construction dates are included, and for new projects yet to be designed, times represent an estimated schedule based on their priority sequencing and available funding. The architect/engineer and contractor are listed where applicable. New in this year's document is the identification of unfunded mandates. For projects identified as an unfunded mandate, the amount of the mandate had been added to the individual project page. For the purpose of this document, an unfunded mandate is

defined as any work, improvement, process, expense, procurement or procedure required by a Federal or State Agency that must be performed due to an Agreed Order, a Consent Decree, statutory revision or as a condition related to a permit renewal that impacts a capital improvement before its economic life has been realized for which the City does not receive funding to cover these additional expenses from the Federal or State Agency that created the requirement. Finally, the expected operational impact has been included.

The CIP document includes:

- a fully-funded work plan for Year One, based on available financial capacity and greatest prioritized needs;
- a short-range forecast agenda to facilitate fiscal and needs-based planning for Years Two and Three, and
- a long-range component located at the back of each section, consisting of items considered imperative for sustainability of existing infrastructure, accommodation of growth, and enhanced community enrichments for the next Four to Ten years.

Managing an effective capital program in tough economic times has been a challenge. The Ten-Year Utility Financial Plan has been included in the utility rate model that projects revenue requirements and long-term rate impacts required to fund the proposed projects and proposed utility operations/debt service. These rates are then formally presented in the operating budget and presented to Council for consideration and approval.

Work continues on the Capital Improvement Program Recommendations Resolution. One of which is achieved with this document arriving contemporaneously with, or prior to, the operating budget. Another resolution adhered to is the City's Financial Advisor, and Bond Counsel, were consulted prior to the completion of the proposed document. Interest rates, risk, and financing strategies were discussed and incorporated. Finally, long-term capital project strategies were incorporated into the document with the inclusion of Planning's review and inclusion of relevant comprehensive and other plan references.

## **CAPITAL BUDGET HIGHLIGHTS**

### **AIRPORT PROGRAM**

The Master Plan Update for the Corpus Christi International Airport establishes a program for the improvement and development of additional facilities over the next twenty (20) years. It sets the course for development of the Airport to ensure that available assets can meet projected needs and customer demands. As a result, the Fiscal Year 2013 – 2014



Airport Capital Improvement program reflects a comprehensive evaluation of Airport needs, resulting in a clear and realistic plan for current and future growth. Planned projects support City Council goals of enhanced economic development and promote the airport as the aviation gateway to the South Texas coastal area.

### **PARKS AND RECREATION PROGRAM**

The Parks and Recreation Program is committed to providing social, recreational and cultural events and opportunities for the community as well as visitors to Corpus Christi. This program commitment was supported by the voter approval of the November 2008 Bond election which provided funding to create new and renovate existing parks and recreational facilities throughout the City. The Bond Issue 2008 Parks Program has constructed numerous improvements and remaining projects to be concluded this year include: area and neighborhood park development and improvements; hike and bike trails; irrigation, lighting and other general improvements to selected sports fields; improvements to the North Beach area; and an interpretive/conservation nature park to be developed along the Oso Creek / Oso Bay area.

### **PUBLIC FACILITIES PROGRAM**

The focus of the non-Bond 2012 Public Facilities Program for FY 2014 is directed at developing a comprehensive facilities master plan to determine the operational integrity and extended maintenance needs of city-owner facilities located throughout the area. A second project will provide for the construction of the project identified through the master plan. A third project is in its second phase and continues with energy efficiency retrofits of eight city facilities. Phase one of this contract was completed last fiscal year on seven city facilities.

### **PUBLIC HEALTH & SAFETY PROGRAM**

The non-Bond 2012 Public Health & Safety Program is highlighted by the near completion of police, fire and public health improvements as part of the voter-approved November 2008 bond election. These projects are improving service delivery and response time, protecting existing equipment, enhancing the comfort of the public and investing in projects that will increase revenues. Additional improvements at the J.C. Elliott and Cefé Valenzuela landfills are proposed over the next three years. These projects include planning for future waste disposal needs and minimizing costs through the latest technological advances. Projects exploring the use of alternative energy sources will be pursued and additional area transfer stations are planned.

Projects utilizing Sales Tax proceeds will be considered by the Corpus Christi Business and Job Development Corporation and must be approved by City Council prior to work beginning. These projects include additional improvements to the Salt Flats Levee System, repairs to the downtown Seawall and possible elevation of the barge dock

at the existing seawall bulkhead.

### **STREETS PROGRAM**

Street quality has an impact on every resident, business, and visitor of our City. It affects property values, accessibility to businesses, schools, and residential areas and impacts the quality of life of our citizens. The FY 2013 – 2014 Street Capital Improvement Program contains projects that maintain or improve roadway infrastructure, ensure adequate street lighting, comply with Americans with Disability (ADA) Act requirements and promote safe and efficient traffic flow. The City of Corpus Christi continues to maximize project funding by actively seeking joint participation with other governmental entities (i.e. TxDOT, MPO, CDBG, etc.) to complete street projects with a maximum benefit for citizens. This year's budget focuses on the advancement of the 2008 and 2012 Bond Elections.

The FY 2014 Capital Budget reflects a continued commitment to implement the City's ADA Transition Plan. As part of the 2008 Bond Election, an additional \$5 million worth of ADA curb ramps will be constructed in areas where current street construction projects are not planned. Locations will address areas of greatest need for pedestrian street accessibility. In addition, specific street projects have curb cuts and sidewalk improvements as an element of the overall project scope.

### **GAS PROGRAM**

This year's Gas Department Capital Improvement Program represents a large investment for the City's natural gas system to address increased growth in the area, expand market development and invest in the infrastructure needs of the system. Previous pipeline expansion projects and pipeline acquisitions have come together to improve service, reliability, cut costs and adequately plan for the future of our distribution system.

Included in this year's Capital Improvement Program are critical expansion requirements for the main distribution supply lines throughout the city. These projects will connect the existing City distribution system to the North Beach distribution system, the Annville/Calallen distribution system, and the Padre Island System. When complete, the Gas Department will have consolidated from five independent distribution systems to one. With the expansion of the main distribution supply line to the Annville/Calallen, North Beach, Violet, and Padre Island areas, the reliability of the distribution system as a whole is greatly increased and redundancy is accomplished. Deliverability and capacity of the system is anticipated to increase.

### **STORM WATER PROGRAM**

This year's Storm Water Capital Improvement Program represents a significant investment in the City's storm water

system to address increased development and critical storm water infrastructure throughout the City. Planned improvements will allocate resources for improving major and minor channels, underground main trunk lines, box culverts, collection systems, curb & gutter, inlets and outfall structures - as required by the City's National Pollutant Discharge Elimination System (NPDES) Permit. Significant initiatives included in the Capital Improvement Program focus on insuring compliance with state and federal regulatory requirements and planning to address the capacity limitations of existing systems.

### **WASTEWATER PROGRAM**

This year's Wastewater Capital Improvement Program represents a significant investment in the City's aging wastewater system. Planned improvements will allocate resources between the upgrading of treatment facilities, improved capacity of wastewater mains, the reduction of wastewater odors, and securing alternate power at critical facilities. Significant initiatives included in the Capital Improvement Program are focused on insuring compliance with state and federal regulatory requirements and planning for capacity limitations at existing plants. Case in point, a city-wide hydraulic model is near completion to address the Sanitary Sewer Overflow.

The proposed improvement projects address critical needs at several of the City's treatment plants. From process improvements to replacement plants, work planned for the next few years includes the continuing construction of a new Broadway Wastewater Plant; city-wide lift station rehabilitation; head works and grit system improvements at the Allison Plant; to provide additional capacity, emergency power, and replacement of deteriorated lines and various improvements to the Oso Water Reclamation plant.

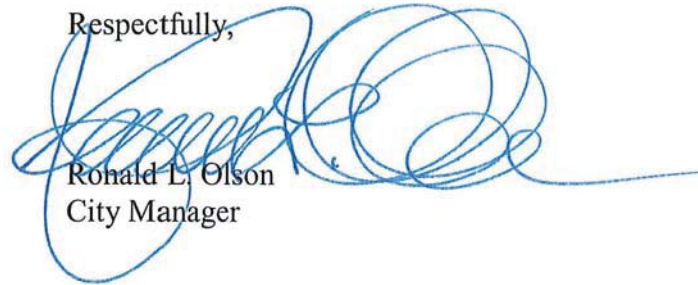
### **WATER PROGRAM**

The City's Fiscal Year 2013 – 2014 Water Capital Improvement represents a significant investment of resources to enable delivery of a reliable source of potable water to residents, while balancing the long-term needs of the City and the region. Through periodic updates of the City-Wide Water Distribution Master Plan, local and area needs are modeled and the information is used in the development of a capital program that is responsive to population growth, rehabilitation/replacement of aging infrastructure, and meeting regulatory requirements while remaining attentive to funding limitations. This year's Water CIP includes projects relating to Water Treatment, Network and Distribution Improvements, Raw Water Diversion, and Water Supply. Water Supply projects are designed to maintain the City's existing water supply facilities and to provide additional delivery facilities and supply sources.

**CONCLUDING REMARKS**

This document recognizes that maintenance and provision of public facilities and infrastructure is critical to enhancing our citizen's quality of life and encouraging economic growth. This document reflects a concerted effort to achieve a balance between available resources and necessary improvements. I would like to express my appreciation to the team responsible for its compilation. We look forward to public comments, Planning Commission review, and City Council deliberation in continuing to plan for our City's future needs.

Respectfully,



Ronald L. Olson  
City Manager

# CIP Planning Guide - Major Sections

## Term

Years 4+

Long-Range CIP

## Description

Planned Funding

Years 2&3

Short-Range CIP

Programmed Funding

Year 1

Annual Capital Budget

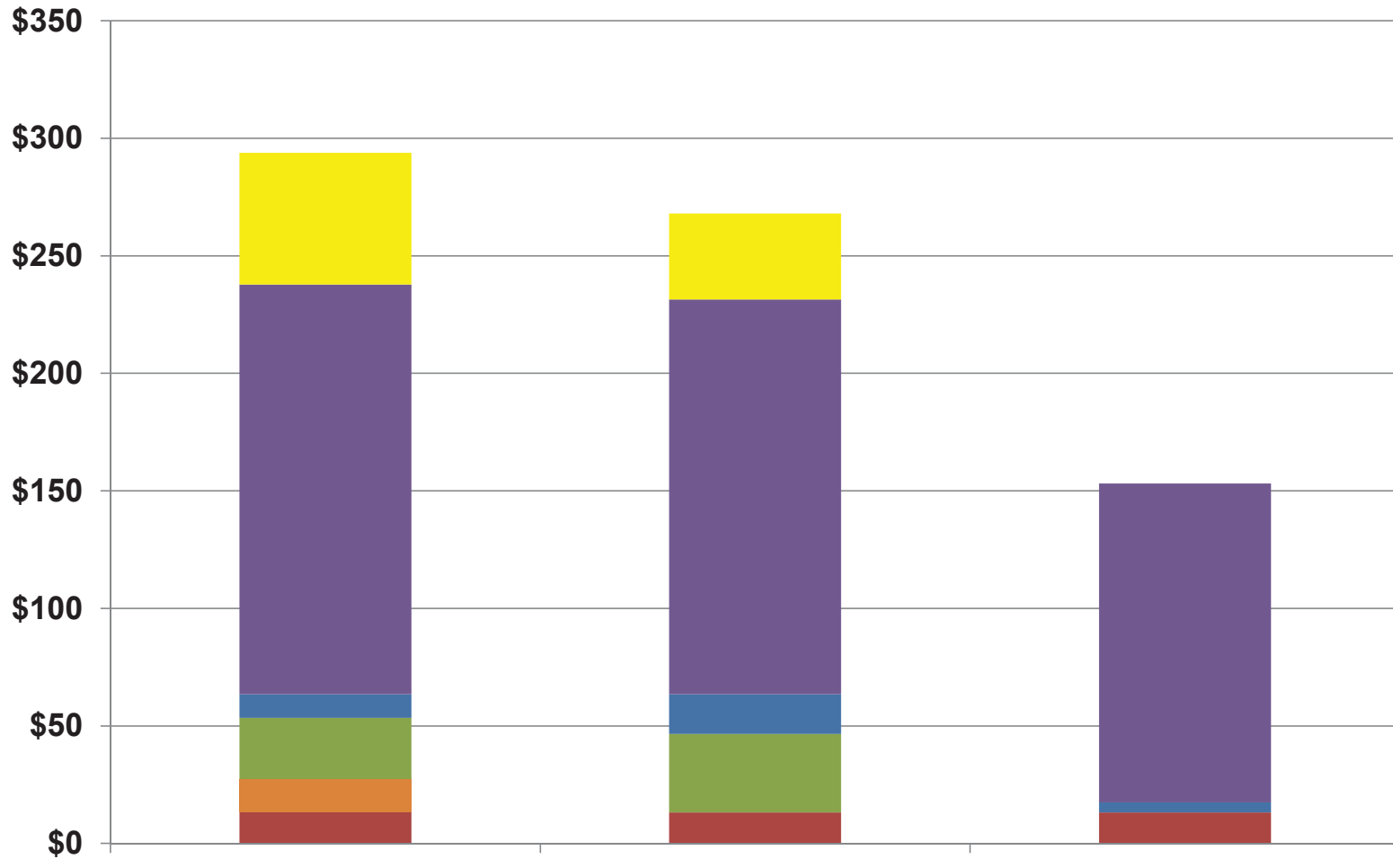
1<sup>st</sup> Year of Short-Range CIP – Fully Funded

## **FY 2014 CAPITAL BUDGET SCHEDULE**

<b>Friday, April 19, 2013</b>	<b>Work begins on Compiling Project Pages for CIP Book Sections</b>
<b>Monday, April 26, 2013</b>	<b>Draft Capital Budget Book Short-Range Pages Delivered to Executive Committee for Review and Comment</b>
<b>Wednesday, May 6, 2012</b>	<b>Draft Capital Budget Book Given to Planning Committee</b>
<b>Wednesday, May 8, 2013</b>	<b>Draft Capital Budget Book Presentation to Planning Committee</b>
<b>Wednesday, June 5, 2013</b>	<b>Delivery of Proposed CIP to Planning Commission &amp; Council Members</b>
<b>Tuesday, June 12, 2013</b>	<b>Presentation to Council on Planning Process</b>
<b>Wednesday, June 26, 2013</b>	<b>Planning Commission Meeting – Document Overview, Public Hearing &amp; Recommendations</b>
<b>Tuesday, July 9, 2013</b>	<b>Council Capital Budget Presentation</b>
<b>Tuesday, July 9, 2013</b>	<b>Regular City Council Meeting- Public Hearing, Council Discussion</b>
<b>Tuesday, July 16, 2013</b>	<b>Regular City Council Meeting- Council Discussion/1<sup>st</sup> Reading &amp; Approval</b>
<b>Tuesday, July 23, 2013</b>	<b>Regular City Council Meeting-Council Discussion &amp; Approval</b>

# REVENUES BY TYPE (3 Years)

Millions



1

2

3

■ Certificates of Obligation

■ Grants (FEMA, CDBG, TPW, etc.)

■ Rev. Bonds

■ Sales Tax Proceeds (4A)

■ Other (TxDOT, TIF#2, Military Rev. Loan, etc.)

■ G. O. Bonds

# SHORT-RANGE CIP SUMMARY

## Funding Sources by Revenue Type

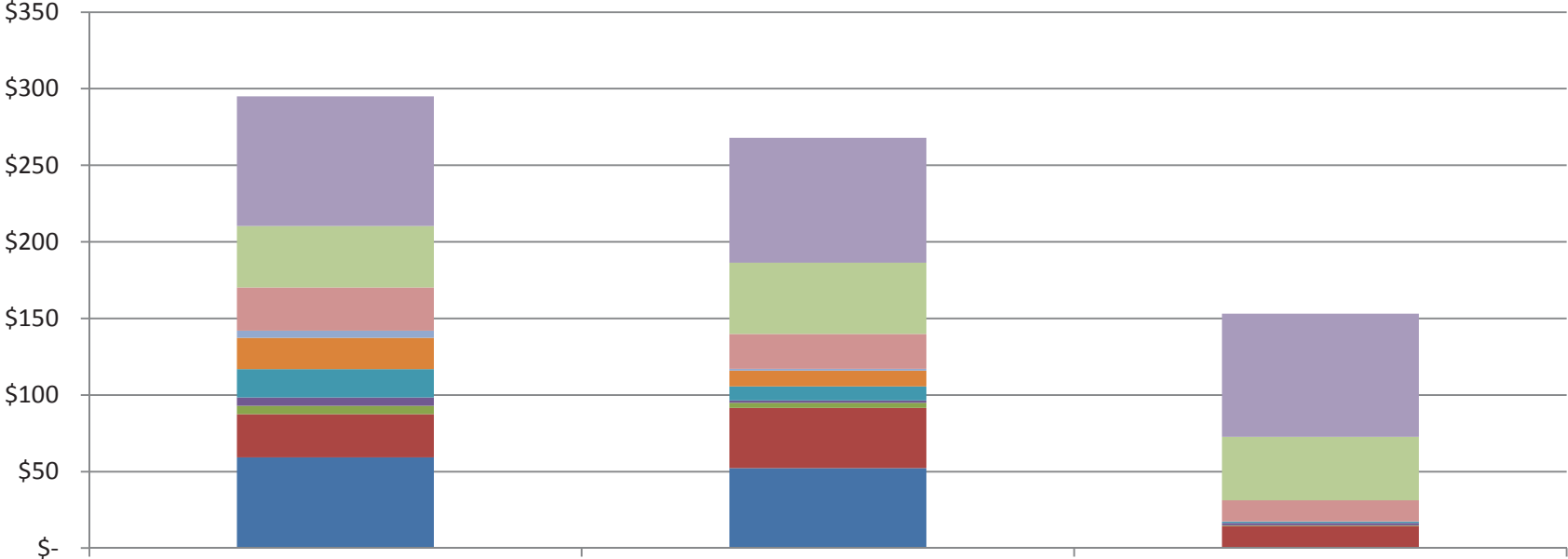
(Amounts in 000's)

Type	Estimated Project-to-Date Funding Sources thru March '13	CIP Budget Year 1 2013-2014	Year 2 2014-2015	Year 3 2015-2016	Three Year Total
CDBG Program	\$ 333.6	\$ 301.3			\$ 301.3
Certificates of Obligation	15,228.1	13,474.5	13,236.0	13,200.0	39,910.5
CIP Reserves		1,123.2			1,123.2
Utility Revenue Bonds	203,642.3	174,332.8	167,960.1	135,725.0	478,017.9
Bond Issue 2004 Proceeds	3,110.6	44.2			44.2
Grant / FAA	18,936.6	24,247.7	33,346.4	-	57,594.1
Other Funding	4,439.2	7,432.0	3,600.5	3,757.0	14,789.5
Nueces County Contribution	787.0	2,063.0	950.0		3,013.0
Tax Increment Financing District	549.0	510.0	3,343.5	510.0	4,363.5
Donations	218.8				-
FEMA Grant					-
Texas Parks and Wildlife Department Grant	1,374.7	1,500.0			1,500.0
Military Revolving Loan			2,452.4		2,452.4
Texas Water Development Board	7,860.2				-
Sales Tax Proceeds (4A)	3,234.8	13,950.0			13,950.0
Bond 2012	23,817.0	35,554.0	29,889.0		65,443.0
Bond Issue 2008 Proceeds	77,441.4	20,431.6	6,619.1		27,050.7
Community Enrichment Fund	571.3				-
Texas Department of Transportation	544.0		6,584.0		6,584.0
Future Bond Issue					-
Regional Transportation Authority	410.1				-
	<b>\$ 362,498.7</b>	<b>\$ 294,964.3</b>	<b>\$ 267,981.0</b>	<b>\$ 153,192.0</b>	<b>\$ 716,137.3</b>



# PROGRAM EXPENDITURES

Millions



1

2

3

- Bond 2012
- Airport
- Parks & Recreation
- Public Facilities
- Public Health & Safety
- Streets
- Gas
- Storm Water
- Wastewater
- Water

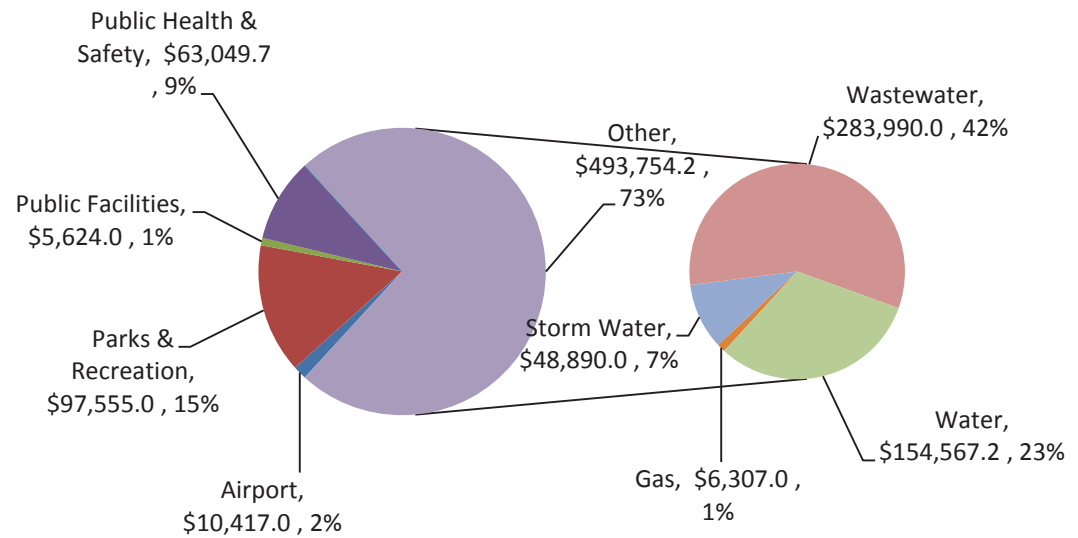
366

**SHORT-RANGE CIP SUMMARY**  
**Expenditures by Program/Project**  
(Amounts in 000's)

Program / Project	Project Budget as of July '13	CIP Budget			Three Year Total
		Year 1 2013-2014	Year 2 2014-2015	Year 3 2015-2016	
<b>Bond Issue 2012</b>	\$ 37,202.1	\$ 59,359.0	\$ 52,297.0	-	\$ 111,656.0
<b>Airport</b>	27,478.4	28,198.4	39,286.6	\$ 14,407.0	81,892.0
<b>Parks &amp; Recreation</b>	11,233.2	5,475.0	3,343.5	510.0	9,328.5
<b>Public Facilities</b>					
American Bank Convention Center and Selena Auditorium Capital Improvements	175.0	-	-	-	-
Greenwood Library Remodeling & Improvements	-	-	-	-	-
Energy Efficiency Retrofits of City Facilities	7,432.4	4,000.0	500.0	500.0	5,000.0
Comprehensive Facilities Master Plan	-	300.0	-	-	300.0
Comprehensive Facilities Improvements	-	1,000.0	1,000.0	1,000.0	3,000.0
<b>subtotal</b>	7,607.4	5,300.0	1,500.0	1,500.0	8,300.0
<b>Public Health &amp; Safety</b>					
Public Safety Warehouse for Fire and Police	2,364.7	-	-	-	-
Relocations of Fire Station #5	2,193.8	-	-	-	-
New Fire Station in the Area of Holly/Saratoga	2,100.0	-	-	-	-
Barge Dock Elevation Increase	350.0	8,350.0	-	-	8,350.0
Other	3,977.9	10,137.0	9,238.5	750.0	20,125.5
<b>subtotal</b>	10,986.4	18,487.0	9,238.5	750.0	28,475.5
<b>Streets (less Utility Support)</b>					
Street Improvements	79,456.8	34,251.1	10,246.5	-	44,497.6
ADA Specific Improvements	5,000.0	301.3	-	-	301.3
<b>subtotal (includes Utility Support)</b>	84,456.8	34,552.4	10,246.5	-	44,798.9
Less Utility Support		(13,940.3)	-	-	(13,940.3)
<b>subtotal</b>	84,456.8	20,612.1	10,246.5	-	30,858.6
<b>Utilities (with Street Utility Relocations)</b>					
Gas	2,523.8	4,621.0	1,215.8	300.0	6,136.8
Storm Water	22,335.0	28,226.4	22,775.0	13,835.0	64,836.4
Wastewater	108,576.0	40,090.2	46,418.0	41,420.0	127,928.2
Water	50,099.6	84,595.2	81,660.1	80,470.0	246,725.3
<b>subtotal</b>	183,534.4	157,532.8	152,068.9	136,025.0	445,626.7
<b>TOTAL:</b>	\$ 362,498.7	\$ 294,964.3	\$ 267,981.0	\$ 153,192.0	\$ 716,137.3

## Combined Summary Long-Range CIP by Program (Amounts in 000's)

Program	<u>FY 2017 AND BEYOND</u>	<u>%</u>
Airport		0%
Parks & Recreation	\$ 97,555.0	15%
Public Facilities	\$ 5,624.0	1%
Public Health & Safety	\$ 63,049.7	10%
Streets (utilities incl.)	\$ - *	
Gas	\$ 6,307.0	1%
Storm Water	\$ 68,890.0	11%
Wastewater	\$ 283,990.0	43%
Water	\$ 130,281.9	20%
Subtotal Utilities	<u>489,468.9</u>	
<b>TOTAL:</b>	<b><u>\$ 655,697.6</u></b>	<b>100%</b>



\* Long-range Streets is not included pending outcome of Utility Street Maintenance Fee.

## **Capital Improvement Projects Summary**

Following is a listing of major capital projects planned for the City. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Consistent with the City's budget methodology, depreciation expense is not taken into account.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project.

Bond 2012	CIP Budget YR 1 2013-2014	Description
<p><b>Navigation Boulevard - Up River Road to Leopard Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	3,937.0	<p>This project includes full-depth repair and capacity expansion of the existing four lane roadway to a five lane roadway to conform to the A-1 Arterial designation of the current Urban Transportation Master Plan (UTMP). A wider paved shoulder will be provided as a bike route. Improvements will include curb and gutter, sidewalks, ADA curb ramps, and pavement markings. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/Integrated Community Sustainability Plan (ICSP).</p>
<p><b>S Alameda Street - Ayers Street to Louisiana Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,899.0	<p>This project includes full-depth repair of the existing roadway section, for the remaining portion to conform to the A-1 Arterial designation of the current UTMP. Other street improvements include sidewalks, ADA ramps, curb and gutters, bus stop rehabilitation and pavement markings and bike lane. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>
<p><b>Greenwood Drive - Gollihar Road to Home Road</b></p> <p><u>Direct Operational Impact</u> -There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,027.0	<p>This project includes full-depth repair and widening the existing five lane roadway (four travel lanes and continuous center left turn lane). The existing travel lanes will be widened and reconstructed to meet the requirements of the UTMP A-1 Arterial designation. Other street improvements include curb and gutter, wide sidewalks, ADA curb ramps, lane striping and pavement markings, and bus stop rehabilitation.</p>
<p><b>Ocean Drive - Buford Street to Louisiana Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,388.0	<p>This project includes full-depth repair and implements the Road Diet concept by narrowing the existing six lane roadway to a four lane roadway with divided median and bike lanes as prescribed by the Integrated Community Sustainability Plan (ICSP). Other street improvements include traffic signal improvements, curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, as well as side-slope stability repairs to the adjacent roadway shoulder.</p>
<p><b>Tuloso Road - Interstate Highway 37 to Leopard Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,400.0	<p>This project includes full-depth repair and widening the existing two lane rural roadway to three lane roadway with two travel lanes and a continuous left turn lane. The proposed cross section meets the requirements of a C-2 Collector, and is proposed in lieu of the A-2 Arterial designated in the current UTMP. A wider paved shoulder will be provided as a bike route. Other improvements include curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/Integrated Community Sustainability Plan (ICSP).</p>
<p><b>S Staples Street - Brawner Parkway to Kostoryz Road</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,865.0	<p>This project includes full-depth repair of the existing five lane roadway with four travel lanes and continuous center left turn lane which is consistent with the A-1 Arterial designation in the UTMP. Other improvements include curb and gutter, wide sidewalks, ADA curb ramps, lane striping and pavement markings and bus stop rehabilitation. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>
<p><b>S Staples Street - Morgan Avenue to Interstate Highway 37</b></p> <p><u>Direct Operational Impact</u> -There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,864.0	<p>This project includes full-depth repair of the existing four lane roadway. Other improvements may include adjustments to accommodate recently improved curb and gutter, sidewalks, ADA curb ramps, as well as improvements to lane striping and pavement markings and bus stop rehabilitation, which is consistent with the UTMP. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>
<p><b>McArdle Road - Nile Drive to Ennis Joslin</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,931.0	<p>This project includes the reconstruction and widening of the existing unimproved two lane roadway to three lane roadway with two travel lanes and a continuous left turn lane and bike lanes as prescribed by the Integrated Community Sustainability Plan. Public safety improvements include sidewalk, curb and gutter, ADA curb ramps, lane striping and pavement markings, and accommodate recent improvement to area bus stops. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>
<p><b>McArdle Road - Whitaker to Nile Drive</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,778.0	<p>This project includes a combination of full-depth repair and resurfacing the existing four lane roadway (C-3 collector) and widening the existing travel lanes to conform to the C-3 Collector designation on the current UTMP. Public safety improvements include sidewalk, curb and gutter, ADA curb ramps, lane striping and pavement markings, and bus stop rehabilitation. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>
<p><b>Kostoryz Road - Brawner Parkway to Staples Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,800.0	<p>This project includes full-depth repair and capacity expansion of the existing four lane roadway to a five lane roadway (four travel lanes and center median) as a A-1 (modified section). The UTMP designates this street as an A-1 Arterial. However, staff recommends that the UTMP be amended to designate this street as an A-1 (mod). Improvements will include curb and gutter, bike lane, sidewalks, ADA curb ramps, and pavement markings. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>
<p><b>Home Road - Ayers Street to Port Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,200.0	<p>This project includes full depth repair and widening the existing four-lane roadway with continuous left turn lane to meet the lane width requirements prescribed by the UTMP. Improvements will include curb and gutter, wide sidewalks, ADA curb ramps, and pavement markings. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.</p>

Bond 2012	CIP Budget YR 1 2013-2014	Description
<b>Morgan Avenue - S Staples Street to Crosstown Freeway</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience	2,096.0	This project includes reconstruction of the existing four lane (C-3 Collector) roadway. The existing right of way does not comply with the right of way as indicated on the UTMP for this roadway section, but right of way expansion is not recommended at this time. Improvements will include curb and gutter, sidewalks, ADA curb ramps, pavement markings, and bus stop rehabilitation. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.
<b>Twiggy Street - Shoreline Boulevard to Lower Broadway</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	1,902.0	This project includes full-depth repair of the existing two lane one way collector street. The UTMP designates this roadway as an A-2 Arterial, but is constructed as one half of a C-3 Collector. However, staff recommends that the UTMP be amended to designate this street as a C-3 Collector with two travel lanes in a one way direction to the east. Other improvements include sidewalks, curb and gutter, pavement markings, landscaping and area beautification. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.
<b>Leopard Street - Crosstown Freeway to Palm Drive</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	2,499.0	This project includes full-depth repair of the existing four lane roadway with partial center left turn lane. The existing right of way does not comply with the A-1 Arterial designation as indicated on the UTMP for this roadway section, but right of way expansion is not recommended at this time. Improvements will include curb and gutter, wide sidewalks, ADA curb ramps, pavement markings, and bus stop rehabilitation. Future bikeway requirements will require evaluation at the time of roadway design and shall conform to the adopted Bikeway Plan of the UTMP/ICSP.
<b>Holly Road - Crosstown Freeway to Greenwood Drive</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	565.0	This project is part of the Metropolitan Planning Organization (MPO) and TxDOT Participation Projects in Bond Issue 2008 with construction being completed through the 2012 Bond Street program. There is an 80/20 match with TxDOT participating in Streets, street lighting and storm water. The City is 100% responsible for wastewater, water and gas. The scope of the work includes construction of a 4 lane roadway and protected left turn lane with new curb and gutter and sidewalks; ADA curb ramps; lane striping and pavement markings; underground storm water system improvements; water and wastewater improvements; removal of abandoned/unused driveways; and new street lighting.
<b>Williams Drive Phase 3 - South Staples to Airline Road</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	1,000.0	This project is part of the Metropolitan Planning Organization (MPO) and Texas Department of Transportation (TxDOT) Participation Projects in the Bond Issue 2004 Package with construction being completed through the 2012 Bond Street program. The scope of the work includes construction of a 4 lane roadway and protected left turn lane, new curb, gutter and sidewalks; ADA curb ramps; lane striping and pavement markings; underground storm water, water and wastewater system improvements; removal of abandoned/unused driveways; and new street lighting.
<b>Yorktown Boulevard - Cimarron to Rodd Field Road</b> <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	3,964.0	This project picks up where the Bond 2008 Yorktown Road project ended and will extend the improvements from Cimarron Road to Rodd Field Drive with full depth repair and capacity extension of the existing 2 lane roadway.
<b>JFK Causeway Area Improvements</b> <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	719.0	This project includes access road improvements on the west and east side of the JFK Memorial Causeway in accordance with the proposed plan for Infrastructure Improvements to the Village. Coordination with the Texas General Land Office and TxDOT will be required.
<b>ADA Master Plan Improvements</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will keep the City in compliance with ADA requirements and improve public safety.	1,150.0	This project will implement the remaining work outlined in the Americans with Disabilities (ADA) transition plan approved by the City Council (2003) as well as addressing accessible routes including sidewalks and curb ramps which are identified and prioritized in the draft ADA Master Plan as Phase 1. This project will also incorporate curb ramp locations which are identified by individual citizens and prioritized by the Committee for Persons with Disabilities Engineering Subcommittee, by constructing approved curb ramps with a project cost of up to \$100,000 per year.
<b>Signal Improvements and Street Lighting</b>  <u>Direct Operational Impact</u> - At this time it is not possible to determine the operational impact due to this project, but outdated, expensive lighting will be replaced with more efficient systems which are cost effective and better for the environment.	1,000.0	Some arterial and collector intersections are currently signalized by a span wire signal head system and cannot accommodate pedestrian traffic light control due to lack of push button signal operation. These intersections need to be ADA compliant, new LED signal heads mounted on mast arms, underground conduit, video detection (VIVDS) for signal operation and illuminated street signage. This project will install additional street lighting in residential areas and along arterial and collector street city-wide. Improvements will replace existing mercury-vapor street lighting with higher-intensity, more efficient high pressure sodium vapor lighting or LED lighting, adding new street lights on residential streets, adding lights for area beautification, installing new and improved continuous street lighting along selected arterial and collector streets, installing new area lighting.
<b>Street &amp; Solid Waste Administration Building Roof Replacement</b> <u>Direct Operational Impact</u> - A new roof should result in reduced electrical consumption, but the results would be nominal.	225.0	This project proposes the complete replacement of the existing membrane roof system including, accessories, HVAC equipment supports, HVAC condensate piping, and storm drainage piping and roof drains.

Bond 2012	CIP Budget YR 1 2013-2014	Description
<b>Signs/Signal Operations - New Shop and Office Facility</b> <u>Direct Operational Impact</u> - The current department operating budget should be able to absorb the operating budget of the new building. The new building will be considerably more energy efficient, but due to the increase in square footage, the energy costs should remain the same.	1,250.0	This project proposes a new 20,520 SF facility to accommodate warehouse/garage, offices, common spaces, conference rooms, restrooms, and common break room requirements to accommodate Signs, Signals, Markings and Traffic Engineering personnel. This project includes 1 overhead crane with a 25-ton rating. This project also includes demolition of the existing sign shop building which is beyond repair.
<b>Animal Control Remodel/Improvements</b> <u>Direct Operational Impact</u> - The current department operating budget should be able to absorb the operating budget of the new improvements due to efficiency savings.	575.0	This project proposes renovation of the existing euthanizing building into office/storage/adoption spaces and constructing a new addition (30' x 30') to carry-out the euthanizing operation. This project will include a new incinerator system, freezers, and emergency generator.
<b>Fleet Maintenance Heavy Equipment Shop Roof</b> <u>Direct Operational Impact</u> - A new roof should result in reduced electrical consumption, but the results would be nominal.	262.0	This project proposes the complete replacement of metal roof panels and insulation system to eliminate water leaks into the main shop area. This project also includes modifications and/or replacement of unit heaters and light fixtures in the shop area as needed.
<b>Streets/Solid Waste Building (New Facility)</b> <u>Direct Operational Impact</u> - The current department operating budget should be able to absorb the operating budget of the new addition. The new building will be considerably more energy efficient, but due to the increase in square footage, the energy costs should remain the same.	337.0	This project proposes the demolition of the existing steel structure and replacement with a new concrete foundation and partially enclosed steel framed roof structure. Additional work includes provisions and/or connections for compressed air, GFI outlets, eyewash/shower station, ice machines.
<b>Community Park Development and Improvements</b> <u>Direct Operational Impact</u> - Operational Impact for this project will be minimal. One FTE estimated at \$29,500 and approximately \$5,000 in minor maintenance materials will be required to keep up with the parks and their new improvements on a yearly basis.	1,250.0	This project will primarily focus on irrigation upgrades and extensions at West Guth, Bill Witt/Oso Creek, HP Garcia/Salinas, Billish, and Parker Parks (six of the seven community parks designated in the 2012 Parks, Recreation and Open Space Master Plan to be approved in Summer 2012) as well as, downtown squares La Retama and Artesian Parks. Other improvements in these parks will include specialty use amenities (such as dog parks, skate parks and splash pads), shade structures, landscaping, trails, parking improvements and other items designated for community parks in compliance with the Master Plan. Various design and construction contracts will be awarded as part of this project to focus on the specific needs of each area.
<b>Hike &amp; Bike Trail Development</b> <u>Direct Operational Impact</u> - It is hard to determine an operational impact at this time due to the final scope of the project is dependent upon the receipt of any grants.	375.0	This project will focus on the design and construction of hike and bike trails throughout the City with emphasis on extending existing trails, providing off road recreational trail experiences and creating connectivity between parks, public spaces and residential areas. Completion of the Schanen Ditch Trail, the Bear Creek/Oso Creek Park Trails and other trail priorities listed in the Parks, Recreation and Open Space and the Community Hike and Bike Trail Master Plans will be considered for this project. This project will bring continuity to a currently disjointed and segmented trail system. Funds may also serve as the cash match for any grant funds identified for increasing the number of hike and bike trails throughout Corpus Christi.
<b>Aquatic Facility Upgrades and Improvements</b> <u>Direct Operational Impact</u> - It is hard to determine an operational impact at this time due to the final scope of the project is dependent upon the receipt of any grants.	875.0	Improvements to Aquatic facilities are listed in the top three priorities for development in the Parks, Recreation and Open Space Master Plan. Collier Pool is one of the most utilized public facilities in the park system. Dedicated lap swimmers, open swim participants, learn to swim participants and neighborhood groups patron the pool on a regular basis, maximizing the pool's capacity as well as the city resources used to keep it operational on a year-round basis. According to the citizen survey conducted by Halff and Associates, West Guth is the second most popular park in Corpus Christi. Following suit, the pool is one of the most popular places for residents in the Northwest to congregate on hot summer day. Updates to these facilities and other neighborhood pools may include construction of splash pads, wading and zero depth entry pools, extension of lap lanes and swimmer amenities.
<b>Tennis Center Upgrades (HEB/AI Kruse)</b> <u>Direct Operational Impact</u> - No operational impact will be generated by this project.	2,250.0	HEB Tennis: Repairs and Improvements: Stadium structure and viewing deck are old and deteriorating and need to be removed, restored or replaced; Courts 1,2,5,6,9,10,13,14,15,16,20,21 have uneven playing surface and need to be replaced with an emphasis on court 13. AI Kruse Tennis: Repairs to the floors and ceiling in the pro shop; New rollers and nets are needed on all courts; All courts are in need of resurfacing and or patching
<b>Ocean Drive Park Improvements</b> <u>Direct Operational Impact</u> - No operational impact will be generated by this project.	750.0	The scope of this project includes: Swantner-Installation of an automatic irrigation system, and repairs to sea wall; and Cole Park-Completion of shoreline stabilization from Bond 2008, and other improvements.
<b>Museum Roof Replacement</b> <u>Direct Operational Impact</u> - Due to the new roof, there could be minor reductions in electrical consumption, but the results would be nominal.	800.0	This project proposes the complete replacement of the existing membrane roof system including storm drainage piping and drains. This project also proposes the replacement of the glass/glazing system at the two sides of the children's interactive activity area. A rainwater collection system-composite will be included.
<b>Central Library Roof Replacement</b> <u>Direct Operational Impact</u> - Due to the new roof, there could be minor reductions in electrical consumption, but the results would be nominal.	130.0	This project proposes the replacement of the roofing system at the low flat roof and required modifications to the parapet wall base/counter flashing to eliminate water infiltration. Additional work includes repairs to the stucco wall system at the cupola, gutter and downspouts, and attachment clips, failing and/or missing clay roof tiles. A rainwater collection system is also included.
<b>Owen R Hopkins &amp; Garcia Library Roof Replacement</b> <u>Direct Operational Impact</u> - Due to the new roof, there could be minor reductions in electrical consumption, but the results would be nominal.	40.0	This project proposes the replacement of roof to parapet wall base/counter flashing and expansion joint to eliminate water infiltration. A new storm water collection/roof drain system will be included.

Bond 2012	CIP Budget YR 1 2013-2014	Description
<b>Facilities ADA Improvements: S Texas Art Museum, Barge Dock Parking Lot</b> <u>Direct Operational Impact</u> - No operational costs will be incurred with this project.	300.0	This project will include improving ADA accessibility into the Art Museum and American Bank Center through improvements to the accessible route from the Art Museum west parking lot and Barge Dock parking lot.
<b>Health Department WIC Building Roof Replaced</b> <u>Direct Operational Impact</u> - Due to the new roof, there could be minor reductions in electrical consumption, but the results would be nominal.	110.0	This project proposes the replacement of roof flashing located at the low roof of the east rear restroom addition. The base/counter flashing where the high wall meets the parapet wall will be extended to eliminate water infiltration. Additionally, for the WIC building, this project will implement needed replacement/modifications to the integral gutter system and metal roof and wall panels.
<b>Health Department Building Parking Lot</b> <u>Direct Operational Impact</u> - There is no operational impact with this project, but it will provide for a safer experience for the clients.	300.0	This project proposes the replacement of approximately 60,000 SF of asphalt drives and parking lots and approximately 10,000 SF of concrete sidewalks throughout the facility. This project also includes modifications to the dumpster area and replacement of 8 light poles.
<b>Vehicle Impound Yard and Garage</b> <u>Direct Operational Impact</u> - The City reached an agreement with the adjoining church to lease their parking lot on a monthly basis to provide an area where auction attendees can safely park their cars during an auction. Expanding the current impound program will accommodate more cars and require more auctions, resulting in greater revenues for the department. Anticipated revenues will generate more than the dollars required to support the program.	350.0	This project proposes the expansion of the current Vehicle Impound Lot into the adjacent one acre of land owner by the City. The expansion will also include a 3,000 square foot forensics garage for investigative work on vehicles and a holding area for vehicles involved in crime scenes.
<b>SeaTown Pedestrian Improvements</b> <u>Direct Operational Impact</u> - Operational Impact for this project could include increased lighting and electrical consumption which will be developed during the design stage. The project will greatly improve the area and make it safer and friendlier for residents and visitors.	187.0	This project is the first phase in implementing recommendations of the Sustainable Communities Building Blocks Walkability Audit conducted in May 2012, which includes recommendations to Port Avenue, Mesquite Street, Brewster Street, and Chaparral Street to improve walkability in this area.
<b>North Beach Area Road Improvement and Area Beautification</b> <u>Direct Operational Impact</u> - Operational Impact for this project could include increased electrical consumption and water usage which will be developed during the design stage. The project will greatly improve the area and make it safer and friendlier for residents and visitors.	339.0	This project includes landscaping enhancements as well as roadway surface and pedestrian improvements in the North Beach Area on the following roads: Surfside Blvd, Breakwater Ave, Pearl Ave, North Shoreline Blvd, Bridgeport Ave, Coastal Ave and the medians along the Hwy 181 entrances to North Beach
<b>North Beach Breakwater, Plaza, North Shoreline Repair and Enhancement</b> <u>Direct Operational Impact</u> - Unable to quantify operation impact at this time, but the work will make the area safer and friendlier for residents and visitors	581.0	This project includes repair, resurfacing, safety improvements and pedestrian amenities to the sidewalk along the Breakwater Structure; N. Shoreline on-street parking enhancement and pedestrian improvements; and Breakpoint Area Plaza enhancements. This project will be developed and designed by the Texas State Aquarium and other North Beach businesses with the City participating in the cost of construction up to the voter-approved amount.
<b>Developer Participation</b> <u>Direct Operational Impact</u> - There is no operational impact with this project.	1,500.0	Under the platting ordinance, the City participates with developers on street construction: along dedicated parks or other City property; construction of heavier-duty pavement sections on major streets; and portions of budget construction across drainage channels. This project will provide for the City's share of such projects as necessary up to the approved amount.
<b>County Road 52 Extension (CR 69 to FM 1889)</b> <u>Direct Operational Impact</u> - Operational Impact for this project could include increased lighting and electrical consumption which will be developed during the design stage. The project will greatly improve the area and make it safer for vehicular traffic.	4,126.0	This project includes extending County Road (CR) 52 from CR 69 to FM 1889. This roadway will be designed as a rural roadway section, matching the existing roadway section CR 69 to US 77. The Street and Storm water portion of the project will be a Nueces County 50/50 match.
<b>International Boulevard</b> <u>Direct Operational Impact</u> - There is no planned additional operational impact for this area.	463.0	This project includes a combination of full depth pavement repair and resurfacing the existing entrance roadway looping from State Highway 44 through the Corpus Christi International Airport.
<b>Bond 2012 Program Total:</b>	<b>\$ 59,359.0</b>	



Airport	CIP Budget YR 1 2013-2014	Description
<b>Airport Security Improvements</b> <u>Direct Operational Impact</u> - There is minimal projected operational impact with this project. It is anticipated routine yearly security system maintenance could run \$2,000 to \$5,000. The lighting improvements, if LED lights are used, will actually reduce electrical consumption and Airport operational costs.	152.0	This project consists of improvements to four areas of the Corpus Christi International Airport including: The Communication Center, Perimeter Security, Terminal Generator Upgrade, and Commercial Apron Lighting.
<b>Quick Turn Around Rental Car Facility</b> <u>Direct Operational Impact</u> - The operational impact should be covered with CFC revenues.	1,190.0	The new Quick Turn Around Facility (QTA) will be a LEED Certified Building consolidating the rental car maintenance and storage operations commonly known as a QTA. The new facility will allow the fueling, cleaning (wash and vacuum), maintenance (light maintenance) and storage of fleet rental car vehicles that service the Airport. Demolition of the existing building, drainage improvements, lighting, asphalt pavement, CCTV, Access Control, and all associated fiber
<b>Runway 17-35 Safety Mitigation</b> <u>Direct Operational Impact</u> - Projected operational impact of additional \$10,000 for additional electricity for lighting and runway sweeping and maintenance.	8,306.4	The project will shift Runway 17 by 600 feet to the north, displace the threshold of Runway 35 by 600 feet to the north and reconfiguring the connecting taxiways accessing Runway 17-35 from Taxiway Alpha and the terminal apron parking. Project also includes the relocation of all navigational aids, lighting and signage. The existing surfaces of Runways 17-35 will be rehabilitated via cold - tar application and marked accordingly. This project includes an Environmental Assessment, AGIS, Topo Survey, Land Acquisition/ Navigational Easement, PDRA, FAA - Memorandum of Agreement.
<b>Landside Drainage Improvements</b> <u>Direct Operational Impact</u> - No operational impact.	81.0	Improvements to landside drainage are required to eliminate standing water adjacent to Pinson Drive and Glasson, which connects to International Drive and serves as an alternate route to tenants, cargo deliveries and employees located on the western side of the Airport. Improvements will include curb and gutter, drainage, landscaping, signage, and installation of lighting. Construction will take place at a later date subject to funding.
<b>Rehabilitate North General Aviation Apron</b> <u>Direct Operational Impact</u> - Relocation of tenant based aircraft.	1,084.0	Rehabilitate North GA Apron to include the removal of existing asphaltic pavement and replace with reinforced concrete, aircraft tie-downs, striping and upgrades of apron lighting. The existing apron has shown signs of deterioration and base failures and is in need of replacement. The NGA apron is essential for maintaining service to GA Aircraft.
<b>Runway 13-31 Extension/Displacement</b> <u>Direct Operational Impact</u> - Projected operational impact of additional \$10,000 for additional electricity for lighting and runway sweeping and maintenance.	11,650.0	This project consists of extending Runway 13 by 1,000 ft to the north and displace Runway 31 by 1,000 ft and associated new connecting taxiways; reconfigure the connecting taxiways accessing Runway 13-31 from Taxiway Bravo and the terminal apron parking. Project includes the relocation of all navigational aids, run up area, removal of older section of pavement, construct new Taxiway, runway lighting, LED lighting on Taxiways and signage. The existing surface of Runway 13-31 will be rehabilitated via cold- tar application and marked accordingly. This project includes an Environmental Assessment, AGIS, Topo Survey, Land Acquisition/Navigational Easement, PDRA, FAA-Memorandum of Agreement.
<b>Airport Security Improvements</b> <u>Direct Operational Impact</u> - No operational impact.	225.0	Project will include perimeter access control gate with CCTV, Card Readers, and associated electrical and fiber. Due to project funding, this project will be included as an additive alternate with Runway project 13-31 extension/displacement.
<b>Taxiway Reconfiguration</b> <u>Direct Operational Impact</u> - No operation impact for the study.	210.0	This project will consist of construction of new Twy pavement with fillets, transitions and paved shoulders, removal of pavement, drainage, grading, LED lighting, Coal-Tar Seal, Signage and Markings. Due to the complexity and magnitude of the taxiway system this project will be constructed in phases.
<b>Rehabilitate East General Aviation Apron</b> <u>Direct Operational Impact</u> - There is no projected operational impact with this project due to existing area improvements only. The space footprint is not increasing in size.	2,475.0	Rehabilitate East and Apron to include the removal of existing asphaltic pavement and replace with reinforced concrete, aircraft tie-downs, striping and upgrades of apron lighting. The existing apron has shown signs of deterioration and base failures and is in need of replacement. The East and North aprons serve Signature Flight Support FBO (East FBO) and are essential for maintaining service to GA Aircraft. The project will be phased accordingly due to funding.
<b>Taxiway F Extension</b> <u>Direct Operational Impact</u> - Projected operational impact of additional \$10,000 for additional electricity for lighting and runway sweeping and maintenance.	250.0	To extend from Taxiway F approximately 1000' to connect at Taxiway B at the approach end of Runway 13. Construction will include asphaltic concrete, pavement markings, taxiway LED edge lighting, and taxiway signage, drainage, grading. Construction will take place subject to Federal grant appropriation and funding.
<b>North General Aviation Apron Extension</b> <u>Direct Operational Impact</u> - No operational impact.	1,875.0	To extend from the North Apron south to the East GA Apron. Placement of reinforced concrete, aircraft tie-downs, striping, upgrade of apron lighting. The apron is essential for mainting service to General Aviation. Construction will take place subject to Federal grant appropriation and funding.
<b>Rehabilitation Commercial Apron</b> <u>Direct Operational Impact</u> - No operational impact.	625.0	To rehabilitate the Commercial Apron where an existing e-crete has been applied over asphalt pavement. Placement of reinforced concrete, aircraft tie-downs, and striping. The apron is essential for mainting service to the Commercial Airlines. Construction will take place subject to Federal grant appropriation and funding.
<b>Rehabilitate International Drive</b> <u>Direct Operational Impact</u> - Project operation impact of additional \$7,000-\$12,000 for host web based platform system.	75.0	Part of Bond 2012 Proposition 8. International Drive Project will includes full depth repairs of base failure, storm sewer, curb and gutter, and or concrete edge along the length of the both North and South bound lanes of roadway, overlay, pavement markings, relocation of overhead signage and street lighting.
<b>Airport Program Total</b>	<b>28,198.4</b>	

Parks & Recreation	CIP Budget YR 1 2013-2014	Description
<b>Sunfish Island Nourishment and Breakwater</b>  <u>Direct Operational Impact</u> - There is no operational budget impact with this project, but work will increase citizen pride and visitor enjoyment.	\$ 3,300.00	This proposed project involves the construction of a 300-ft breakwater between the two segmented breakwaters to close the existing gap which will reduce wave height at the seawall during storms. The project would also increase the size of Sunfish Island through dredge placement of material to enhance the existing land and constructing an additional 700-ft breakwater. This project is pending funding approval by the City Council and will require close coordination with the City's Type A Board and the City Council.
<b>Oso Creek / Oso Bay Area Park Development (Bond 2008)</b> <u>Direct Operational Impact</u> - A project of this scale will require a significant expenditure of operational resources to effectively manage and protect the City's investment in a property of this caliber. Upon final completion, currently estimated at early fiscal year 2014, the yearly operational impact is projected to be \$350,000 per year to cover an additional six (6) FTE's and assorted park maintenance supplies. This will be off-set by revenues collected through the campground and other amenities.	\$ 1,500.00	This project will construct a City Interpretive/Conservation Nature Park along the Oso Creek/Oso Bay area to include an interpretive conservation center, parking lots, trails with signage, wetland development, viewing areas, information kiosks, camp grounds, restrooms and other amenities. It will also be entirely a "Green Development" and a site for a Birding Trail. This project is being supplemented by grants from Texas Parks & Wildlife, General Land Office and other state agencies. Phase 1 construction, which is anticipated to be complete prior to the end of the year, includes a Birding Trail and Boardwalk.
<b>CC Beach New Bathhouse - Front of Lexington (Bond 2008)</b>  <u>Direct Operational Impact</u> - This operational budget impact of this project is estimated at \$48,900 per year for a 1.5 FTE and minor maintenance and cleaning supplies.	\$ 165.00	This project will include an ADA accessible multiple toilet restroom facility for Corpus Christi Beach with separate men's and women's toilet rooms and outdoor shower(s) attached to one exterior wall. The facility will be designed using materials suitable for the difficult conditions present at the site, similar to those materials used in the new restroom facility erected on Corpus Christi Beach during the Bond 2004 Program. Colors will be designed to match adjacent facilities. The project originally bid in November 2010 and bid received were too high and rejected. The project is currently being redesigned as a modular facility which can be moved in severe weather condition.
<b>Packery Channel Miscellaneous Improvements</b> <u>Direct Operational Impact</u> - These projects will support the use of Packery Channel (Phases 1 - 6) will be completed over multiple years as funding becomes available.	\$ 510.00	This project includes funds for yealy identified projects to support Packery Channel exclusive of the previously identified capital projects Phases 3 through 7. Planned work could include: periodic surveys of channel conditions, shoreline, and jetty revetments, access to beach and sand redistribution. All projects will be done in conjunction with the Island Action Committee, TIRZ #2 and City Council approval.
<b>Parks and Recreation Project Total</b>	\$ 5,475.0	

<b>Public Facilities</b>		
<b>Energy Efficiency Retrofits of City Facilities</b>  <u>Direct Operational Impact</u> - Annual utilities saving of \$75,000 per year are projected in addition to an operational incentive payment from AEP for energy conservation measures. The project has an anticipated 10-year payback.	<b>\$ 4,000.0</b>	Phase one of this project provided energy efficiency retrofits to seven City facilities. The next phase of work will address energy savings measures at: Gas Department; Water Utilities Building; Police Training Academy, Northwest Library, Fronst Bank Building; HEB Tennis Center Fire Station #10 and Fire Station #3. Work will include installation of high efficiency hand dryers; lighting improvements; vending machine power management; HVAC equipment and controls; and water conservation. This project is part of a fixed price design/build contract with the bonds being paid back from the projected energy savings and operational maintenance reductions.
<b>Comprehensive Facilities Master Plan</b>  <u>Direct Operational Impact</u> - Annual utilities saving of \$75,000 per year are projected in addition to an operational incentive payment from AEP for energy conservation measures. The project has an anticipated 10-year payback.	<b>300.0</b>	This project will provide for a city-wide comprehensive Facilities Master Plan to determine the operational integrity and extended maintenance needs of city owned facilities located throughout the area. This project will include funding for the Master Plan only, but the work will generate a list of projects, complete with scopes and costs, to be included in future Capital Improvement Programs and Bond Elections. Projects will include structural improvements, roofing, chillers and other capital outlay items
<b>Comprehensive Facilities Improvements</b>  <u>Direct Operational Impact</u> - Unable to anticipate impact at this time.	<b>1,000.0</b>	This project will provide for the construction of projects identified through the Comprehensive Facilities Master Plan. Work will include structural improvements, roofing, chillers and other capital outlay items. Costs of these items will be included in future Capital Improvement Programs and Bond Elections.
<b>Public Facilities Project Total</b>	<b>\$ 5,300.0</b>	

Public Health & Safety	CIP Budget YR 1 2013-2014	Description
<p><b>J.C. Elliott Landfill New Office Building</b></p> <p><u>Direct Operational Impact</u> - The operational impact of this project will be small, but positive. This project will replace an existing building which is inefficient and requires maintenance. A new building will reduce the need for constant maintenance and high utility costs.</p>	<p>\$ 1,150.0</p>	<p>This project will replace the existing office building which was acquired as a used manufactured building. The structure has reached the end of its serviceable life and requires constant maintenance. The new office is necessary to support landfill activity and employees at the J.C. Elliott Citizens Collection Center, Solid Waste Transfer Station and Scale House.</p>
<p><b>Landfill Pavement / Roadway Life Cycle Replacement</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational impact due to this project, but access and operational efficiency could be greatly reduced and potential liability claims could be generated for damages to private vehicles if the work is not preformed.</p>	<p>750.0</p>	<p>Internal roadways and pavement located at Cefé Valenzuela and J. C. Elliott Landfills require periodic replacement due to the life cycle of the roadways and deterioration caused by heavy truck traffic. Recommended work is necessary to allow continued access to both facilities. Additionally, post closure monitoring and mulching operations require construction of additional internal roadways. J.C. Elliott roadway work has recently been completed and funding for this year will provide for road reconstruction at Cefé Valenzuela Landfill.</p>
<p><b>Cefé Valenzuela Landfill Disposal Cells Interim Cover - Cells 3D, 4A and 4B</b></p> <p><u>Direct Operational Impact</u> - This project is required by the Texas Commission on Environmental Quality (TCEQ) and successful completion of the project in a timely manner will avoid fines and penalties as well as protect the environment. The alternate interim cover, if approved by the TCEQ, could provide alternate energy savings and reduce landfill expenses.</p>	<p>3,936.0</p>	<p>A Texas Commission on Environmental Quality (TCEQ) permit requires the design and installation of the interim final cover for disposal Cells 3D, 4A and 4B must be completed in a timely manner to protect public safety and avoid penalties. The TCEQ must review and approve the construction plans prior to construction starting. Installation of the interim final cover will protect the environment by keeping the accumulated waste in place. Using an alternate interim cover system could potentially reduce operational expenses if approval is given to a design which includes solar panels to produce energy.</p>
<p><b>Cefé Valenzuela Landfill Liquids (Leachate) Management</b></p> <p><u>Direct Operational Impact</u> - This project will result in the elimination of future capital improvement projects to construct additional evaporation ponds as the size of the landfill increases. It will also optimize energy usage by improving the pumping pattern for the recirculation and control system which will reduce the amount of utility expense and labor costs required to operate the existing leachate control system.</p>	<p>1,191.0</p>	<p>This project will provide for the required design and construction of a leachate recirculation system. Proposed work is necessary to maintain the control of leachate infected ground water and insure regulatory compliance for the proper handling of leachate generated from disposal cells. Proposed work will optimize controls, capacity, size, piping, and leachate pumps with intended recirculation of leachate into the proper disposal cells. Prior expenditures include preliminary work to obtain necessary permit modifications and Texas Commission on Environmental approval to add groundwater evaporation ponds. Additional permit modification will be required to recirculate groundwater in cells with the recirculated leachate.</p>
<p><b>Cefé Valenzuela Landfill Disposal Cells Construction</b></p> <p><u>Direct Operational Impact</u> - No operational Impact.</p>	<p>130.0</p>	<p>The landfill has approximately three years of waste capacity remaining in the lined areas. Capacity exhaustion is anticipated December 2015. It is recommended that the liner design plans and specification should begin 18 months prior to this date to ensure capacity availability. Cell 1B is approximately 12.5 acres and Cell 1C is approximately 7 acres.</p>
<p><b>Citizens Collection Center Flour Bluff/Padre Island Area</b></p> <p><u>Direct Operational Impact</u> - This project will provide a needed service to the residents of Padre Island and Flour Bluff. It will assist in promoting community pride and should reduce the amount of garbage currently being dumped along roadsides in these areas. Estimated operational costs required to run the facility include \$60,000 for two FTE's and an additional \$5,900 for contractual services and supplies on a yearly basis.</p>	<p>680.0</p>	<p>This project will result in a new Citizen's Collection Center for drop-off of solid waste, discarded appliances and furniture, and household hazardous waste. The project requires land acquisition, utility improvements, fencing, paving, waste containers, hazardous waste containment building, attendant building, parking and other improvements. Timing of construction will be dependent upon acquisition of land and issuance of Certificates of Obligation.</p>
<p><b>Salt Flats Levee System - Phase 1</b></p> <p><u>Direct Operational Impact</u> - There is not a direct operational cost at this time, but failure to achieve FEMA certification could greatly impact the City of Corpus Christi and downtown business flood insurance costs.</p>	<p>2,300.0</p>	<p>The Salt Flats Levee System, which is a component of the downtown flood protection system, requires improvements to ensure that the system will function as originally designed. Construction of short term levee improvements were completed in summer '13 and a comprehensive guidance document assessing the possibility of re-certification of the Salt Flats Levee System has been prepared as part of project phase 1. The City entered into a Provisional Accredited Levee (PAL) agreement with FEMA as part of the development of the City's ongoing strategy to further assess potential impacts of FEMA's efforts to update Flood Insurance Rate Map. Phase 2 includes assessment of the Salt Flats Levee System and Concrete Flood Wall in conjunction with the City's Levee re-certification effort and will also assess potential pending FEMA Levee Assessment Mapping Process regulations. Additional project phases may include consideration for additional improvements to the downtown flood protection system. This Project will require close coordination with City Council and the Type A Board.</p>
<p><b>Barge Dock Elevation Increase</b></p> <p><u>Direct Operational Impact</u> - There is not a direct operational cost at this time, but failure to achieve FEMA certification would greatly impact the City of Corpus Christi and downtown business insurance costs considerably.</p>	<p>8,350.0</p>	<p>Phase one includes an investigation and analysis of the current condition of the barge dock to estimate the fitness of the overall structure to perform as originally designed, per current engineering standards and FEMA approved modeling methods using FEMA-proposed wave run-up data is proposed. This project also provides for collaboration with Barge Dock Stakeholders to determine if the Barge Dock should continue to function as designed, or if additional uses should be considered. Improvements could include raising the elevation of the Barge Dock by two (2) feet, constructing a relief platform to prevent the new fill from surcharging the existing bulkhead, create a stepped terrace area to reduce wave run-up onto the adjacent roadways during storms, create additional parking and other amenities. This project is pending funding approval by the City Council and will require close coordination with the City's Type A Board and the City Council.</p>
<p><b>Public Health &amp; Safety Project Total</b></p>	<p>\$ 18,487.0</p>	

Streets	CIP Budget YR 1 2013-2014	Description
<b>Accessible Routes in CDBG Residential Areas, Phase 3</b> <u>Direct Operational Impact</u> - There is no direct operational budget impact with this project, but failure to complete this work could result in the City being sued for non-compliance and loss of Community Development Block Grant funding.	\$ 301.3	This project addresses design and construction of approximately 4,600 linear feet of five foot sidewalk and thirty (30) curb ramps along Water Street and portions of Shoreline Drive between Craig Street and Born Street. This area is included in the draft ADA Master Plan Phase 1, Package A.
<b>Park Road 22 Bridge</b>  <u>Direct Operational Impact</u> - An operational budget impact cannot be determined until a final project scope has been developed. This project will impact the area with benefits to economic development and tourism.	7,764.2	This Bond 2004 project will result in the construction of a bridge over Park Road 22 to allow for the exchange of water between the canal systems located in the subdivisions on the east and west side of Park Road 22. The project plans, specifications, bid and contract documents will be developed in accordance with the requirements of the Texas Department of Transportation (TxDOT). This project is being constructed in TxDOT right-of-way and construction will be let and administered by TxDOT. This is a City Council priority project and construction will utilize any remaining Bond 2008 Street Funds.
<b>Bayfront Development Plan, Phase 3</b>  <u>Direct Operational Impact</u> - An operational budget impact cannot be determined until a final project scope has been developed, but this project will greatly enhance tourism and economic development in the area.	5,754.1	Phase 3 of the Bayfront Master Plan provides for the relocation of traffic lanes away from the water. The realignment will begin near Cooper's Alley and continue south until the lanes merge back to the current Shoreline alignment south of McGee Beach in the vicinity of Furman and Buford. This project will provide a large pedestrian area strongly connected to the water, McGee Beach and Cooper's Alley. It may also include improved access to water features such as the Seawall steps, beach and marina without crossing multiple lanes of traffic; a large public space for community events, concerts, festivals and other special events. This project is being incorporated into the Destination Bayfront concept.
<b>Airline Road - Saratoga Boulevard to Rodd Field Road</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	2,117.8	The Airline Road Project includes the full reconstruction of Airline Road from Saratoga Boulevard to Rodd Field Road. It also includes the reconstruction and widening of the existing two lane roadway to a five lane roadway with four travel lanes and a continuous left turn lane. Other improvements are curbs, gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. Associated utility systems will be relocated, rehabilitated or replaced as appropriate within the project limits.
<b>Williams Drive, Phase 1 - Rodd Field to Nile Drive</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	3,880.4	This project includes the reconstruction and widening of the existing unimproved two lane roadway to a five lane roadway with four travel lanes and a continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting. Work is under construction and expected to be complete by Summer 2015.
<b>Williams Drive, Phase 2 - Nile Drive to Airline Road</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	2,884.7	This section of Williams Drive will provide safe access for children going to the school in the area. The improvements will include a four-lane roadway with two travel lanes and left turn lane where necessary. Other improvements are: curbs, gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This project is under construction and expected to be complete in Summer of 2015.
<b>Staples Street, Phase 1 - Brawner to Barracuda</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	1,748.0	The improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Additional improvements will include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>Staples Street, Phase 2 - Barracuda to Gollihar</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	1,923.4	These improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Additional improvements will include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>Street Lighting - City Wide</b>  <u>Direct Operational Impact</u> - At this time it is not possible to determine the operational impact due to this project, but outdated, expensive lighting will be replaced with more efficient systems which are cost effective and better for the environment.	330.4	This project will upgrade and install additional street lighting in residential areas and along arterial and collector streets city-wide. Improvements will principally consist of: Replacing existing mercury-vapor street lighting with higher-intensity, more efficient high pressure sodium vapor lighting; Adding new street lights on residential streets to improve light spacing; Installing new and improved continuous street lighting along selected arterial and collector streets; Installing new area lighting as necessary for public safety. This project will be designed and managed by the City's Traffic Engineering Department.
<b>Kostoryz Road, Phase 1 - Horne to Sunnybrook</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	75.0	This project consists of the reconstruction and widening of Kostoryz Road to include a new center turning lane in areas where right-of-way allows and four lanes of traffic. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. This new section of roadway is being constructed within its existing right-of-way. This project is being phased with Kostoryz Road Phase 2 to create the least amount of disruption to vehicular traffic and area citizens.
<b>Kostoryz Road, Phase 2 - Sunnybrook to S.P.I.D.</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	1,110.1	This project consists of the reconstruction and widening of Kostoryz Road to include a new center turning lane in areas where existing right of way allows and four lanes of traffic. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping and pavement markings, and street lighting. The proposed section can be constructed within its existing right of way. This project is being constructed and phased with Kostoryz Road Phase 1 to create the least amount of disruption to vehicular traffic and area citizens.

Streets	CIP Budget YR 1 2013-2014	Description
<b>Staples Street, Phase 1 - Saratoga to Holly Road</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	125.0	Staples Street has become one of the major connectors from SPID to the City's rapidly developing Southside area. These proposed improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents
<b>Staples Street, Phase 2 - Holly to Williams</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, widen the road to accommodate heavier traffic flows and provide a safer driving route.	125.0	Staples Street has become one of the major connectors from SPID to the City's rapidly developing Southside area. These proposed improvements include the complete reconstruction of a five-lane roadway including two travel lanes on both sides and continuous left turn lane. Other improvements include: curb and gutter, sidewalks, ADA curb ramps, lane striping, pavement markings, and street lighting. This project is being phased to cause the least amount of disruption to vehicular traffic and area residents.
<b>Developer Participation</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will provide for heavier pavement sections and bridge construction across drainage channels as a benefit to the public.	100.5	Under the platting ordinance, the City participates with developers on street construction: along dedicated parks or other City property; construction of heavier-duty pavement sections on major streets; and, portions of bridge construction across drainage channels. This project will provide for the City's share of such projects as necessary up to the approved amount.
<b>Paving Assessments</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project joins with citizens in helping them improve their streets and sidewalks.	1,320.7	This program provides for reconstructing neighborhood streets to include new pavement, curb & gutter, sidewalks and driveways. The improvements are petitioned by adjacent property owners who are assessed a portion of the cost. Qualified petitions are addressed in the order of complete packages received. Proposed assessment projects could include: Clair Drive from McArdle to SPID; Ivy Lane from Horne to Gollihar; and Vaky from Swantner to Reid.
<b>Charles Drive - Leopard to Maple Leaf</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will reconstruct an aging county road for better travel and safety.	102.7	With improvements to County Road 52 from US 77 to County Road 69, the traffic on this stretch of roadway going to FM 624 will increase. Improvements to this section of CR 69 will include the reconstruction of existing roadway and repairs of base failures. The improved road section will carry heavier traffic but will be designed as a rural road section.
<b>Bear Lane - Old Brownsville Road to SPID</b>  <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the quality of the road for residents and provide a safer access to the school for students.	2,489.1	This section of Bear Lane has been completed and provides safe access to children going to the middle school and high school in the area. The improvements include complete removal of an existing roadway and the construction of flexible (asphalt) pavement with a concrete (rigid) pavement option for a new 3-lane collector street (two 13.5-foot back to back travel lanes and one 14-foot continuous turning lane) with 8-foot concrete sidewalks and associated pavement markings and signage improvements; along with storm water conduit improvements, waterline improvements, cured-in-place pipe sanitary sewer line rehabilitation, five sanitary sewer manhole rehabilitations and two new sanitary sewer manholes. Additional work include the reconstruction of a waterline in the area.
<b>Downtown Streets - Chaparral</b>  <u>Direct Operational Impact</u> - Potential costs could be incurred for street lighting and traffic control.	210.0	This project will convert Chaparral Street into a two way street from Schatzel Street to Williams Street as a demonstration project. This will include new curbs, widened sidewalks including but not limited to textured concrete and/or pavers, street pavement, street lights and traffic control. New trees, shrubs, irrigation, landscape, lighting and other amenities are also included.
<b>Rodd Field/Yorktown Intersection at Airline</b>  <u>Direct Operational Impact</u> - Potential costs could be incurred for street lighting and traffic control.	2,190.0	This project will re-align the intersection configuration at Rodd Field and Yorktown to address public safety and improve traffic flow. This project is City Council priority number two to be funded for construction with Bond 2008 Street remaining proceeds. If funds are not available, this project will be considered for a future bond election.
<b>Street Project Total</b>	<b>\$ 34,552.4</b>	

Gas	CIP Budget YR 1 2013-2014	Description
<b>Corpus Christi Ship Channel Crossing</b> <u>Direct Operational Impact</u> - This impact is negligible to the annual operating budget, but this work will increase the capacity to market additional gas volume to the North Beach area and potentially increase revenues.	\$ 295.2	This project consists of the materials to construct approximately 2,000 feet of high pressure 8" steel main. This will connect the existing city distribution system to the North Beach distribution system. By connecting the two systems, the city will increase reliability and capacity to the North Beach area.
<b>Gas Lifecycle Replacement Program</b> <u>Direct Operational Impact</u> - There is not a direct operational impact due to this project, but it will prevent future line breakages and interruption of service due to aging infrastructure.	1,215.8	This project involves the study and evaluation of the existing gas pipelines the City owns and will result in a replacement schedule of the lines at or beyond their service life. Lines in the most deteriorated condition and those creating the most severe maintenance issues will be prioritized for replacement. This project will also supplement street projects that arise during the years.
<b>Gas Line Parallel to Padre Island Water Main</b> <u>Direct Operational Impact</u> - This project will increase redundancy and efficiencies to the Island.	1,000.0	The existing single water feed on Padre Island is a 24" ductile iron pipe over thirty years old. An engineering study was completed to assess existing demographics, water pressure, water requirements and plan interim improvements to the island's water system. This study recommended the construction of a new transmission line. Under this project, a new gas line will be constructed in tandem with the water line. The new transmission line is currently under design; construction is scheduled to be completed by the end of FY 14.
<b>Public Fill CNG Station</b> <u>Direct Operational Impact</u> - Not enough information to develop operational impact at this time.	945.0	This project proposes the Construction of an additional Public CNG Station providing a public fill dispenser to support Commercial, City, and Private Vehicles. Location TBD
<b>Port CNG Station Upgrade and Property Purchase</b> <u>Direct Operational Impact</u> - Not enough information to develop operational impact at this time.	865.0	This project proposes the procurement of property adjacent to the Gas Department (approximately one acre) and the upgrade of the current Compressed Natural Gas Station that will serve the City CNG vehicles and USPS Vehicles.
<b>High Pressure Cathodic Protection Upgrade</b> <u>Direct Operational Impact</u> - Not enough information to develop operational impact at this time.	300.0	This project proposes design and constuction to upgrade the current City Wide high pressure distribution system from Sacrificial Anode Cathodic Protection System to an Impressed Current Cathodic Protection system.
<b>Gas Project Total</b>	\$ 4,621.0	

Storm Water	CIP Budget YR 1 2013-2014	Description
<p><b>IDIQ Major Ditch Improvements</b>  <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	\$ 500.0	The City has approximately 100 miles of major ditches. As part of the programmatic approach to implement lifecycle improvements, this project will identify and prioritize ditch improvements to include re-grading, slope-re-contouring and stabilization, pilot channels and concrete lining upgrades and other best management practices. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality and reduce long term maintenance costs. This is a yearly program which will address problems as funding allows.
<p><b>Lifecycle Curb and Gutter Replacement</b>  <u>Direct Operational Impact</u> - Replacing rolled, damaged and failed curb and gutters improve area drainage by re-establishing overland drainage flow paths. Identifying isolated sections of failed curb and gutter for replacement before more extensive repairs are required extends the service life and is key to minimizing future improvement costs.</p>	600.0	This is an ongoing project where damaged, rolled and failed curb and gutter is removed and replaced along with associated pavement repair through out the City. In addition to improving drainage, areas considered hazardous to vehicular or pedestrian traffic will receive priority. This project will address problematic areas on a yearly basis as funding allows. Curb replacements shall be designed to exceed a 20-year service life.
<p><b>Minor Storm Drainage Improvements</b>  <u>Direct Operational Impact</u> - Restoration of channels, ditches and storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels and drainage infrastructure ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	500.0	This yearly project will involve minor storm water conveyance improvements, re-contouring, excavation, clearing and other various improvements to ditches and channels, upgrading box culverts and scour protection and other miscellaneous best management practices throughout the City to create a more positive drainage flow during low water conditions and rain events. Improvements will take place on a routine basis to the extent funding allows.
<p><b>Unanticipated Storm Water Capital Requirements</b>  <u>Direct Operational Impact</u> - Restoration of channels and ditches and storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4)</p>	250.0	This project is programmed to support any unanticipated storm water capital requirements that may arise during the year and which have no designated funding source. This may include upgrades to storm water conveyance systems and infrastructure that are damaged after heavy rain or storm events as well as other miscellaneous improvements.
<p><b>Turtle Cove / Jester / Matlock Area Drainage Improvements</b>  <u>Direct Operational Impact</u> - This project is anticipated to reduce drainage complaints and problems following storm events, as well as relieve localized flooding. This project specifically eliminates continual maintenance of Jester and Matlock Roads due to poor drainage</p>	600.0	This project will consist of a new underground drainage system and other drainage improvements to the northern area of Flour Bluff for the area bounded by Flour Bluff Drive, Matlock, Military Drive, Jester Drive, NAS Drive, and the undeveloped properties along the southern NAS fence line. The existing roadside ditches along Jester and Matlock and outfall structures are inadequate to convey the storm water runoff from routine rain events. The project will be implemented in a phased design and construction approach. The first phase of construction was completed Spring 2013 and planning and design of Phase Two improvements are underway.
<p><b>La Volla Creek Channel Excavation</b>  <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel. This project also helps to relieve localized flooding along the creek.</p>	700.0	This project will involve the improvement of La Volla Creek that crosses S.H. 357 (Saratoga Blvd.) under a new bridge structure proposed by the Texas Department of Transportation. The project will include the acquisition of right-of-way as required and permits necessary to realign and provide channel enhancements to La Volla Creek, both north and south of Saratoga Boulevard to Oso Creek. The project will provide 100-year capacity for conveyance to the Oso Creek. Phase I includes the removal of vegetation from the channel and channel widening in the vicinity of the bridge and the first 3,000 ft down stream. Phase II includes the balance of the channel improvements.
<p><b>Oso Creek Basin Drainage Relief</b>  <u>Direct Operational Impact</u> - There are no operational impacts until any proposed improvements are completed in future years. At that point there will be additional operational cost for the maintenance of the improved drainage ways.</p>	1,000.0	The drainage profiles of Oso Creek east of the La Volla Creek confluence shows several constrictions that impact the base flood elevations upstream. This project will investigate the feasibility of construction of additional creek conveyance capacity for high flow events. If the investigation shows a significant potential to impact the base flood elevation; then construction funds will be pursued to complete the project in future years.
<p><b>Schanen Ditch Improvements</b>  <u>Direct Operational Impact</u> - Restoration of channels, ditches and storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4)</p>	500.0	The existing profile of Schanen Ditch exceeds the recommended slope of 4:1 and maximum of 3:1. This is resulting in major slope stabilization failure in multiple areas near the Yorktown Bridge. Work to improve this ditch will include excavation/backfill to widen and create 3:1 side slopes with stabilization matting, new culvert and outfalls, riprap and ditch bottom improvements, seeding, irrigation adjustments, traffic controls, dewatering and other miscellaneous items. Construction of Phase 1 of this project was completed in Fiscal Year '12 and additional work continuing downstream on this channel will take place in subsequent years as funding allows.
<p><b>Drainage Channel Excavation - Master Channel 31</b>  <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.</p>	500.0	Master Channel 31 was constructed in various phases in conjunction with the development in the area. The side slopes and bottom are severely eroded resulting in poor drainage and encroachment of ditch outside of the City right-of-way. This project will provide critical improvements to restore and improve the drainage profile and include erosion control measures such as side slope stabilization, soil treatment, vegetative cover and other best management practices. This project is planned in multiple phases as funding allows.



Storm Water	CIP Budget YR 1 2013-2014	Description
<b>Egyptian and Meadowbrook/USACE Mitigation</b> <u>Direct Operational Impact</u> - Restoration of channels, ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes.	300.0	This project supports ongoing United States Army Corps of Engineers (USACE) permit monitoring and continuing mitigation associated with Meadowbrook Drainage Improvements and other projects as necessary. Work includes associated Egyptian Ditch improvements and Oso Lake monitoring in accordance with USACE requirements. Work will proceed as funding allows on a yearly basis.
<b>McGee Beach Drainage Improvements</b> <u>Direct Operational Impact</u> - Minimizing system infiltration and maintenance will reduce operating expenses.	200.0	This project involves an assessment of the existing drainage system along McGee Beach. Three drainage systems along Shoreline Drive combine and outfall into Corpus Christi Bay. This drainage system experiences infiltration and has maintenance issues as a result. This project will address these concerns and plan and execute work to restore this system to function according to the original design intent.
<b>Concrete Lined Channel Rehabilitation</b> <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Fully funding construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.	500.0	This project provides rehab to critical sections to extend the design life and maintain the drainage flow line. The project is planned over multiple years to allow for design and construction in phases as funding allows. Concrete-lined channels require major rehab where erosion has undermined structural integrity and now requires placement of existing corrugated metal pipe.
<b>Lifecycle Pipe Rehabilitation and Replacement</b> <u>Direct Operational Impact</u> - This project will systematically replace aging infrastructure with new pipe, reducing maintenance and expensive repairs, as well as preventing costly street repairs that may be attributed to pipe collapses.	200.0	The purpose of this project is to systematically rehabilitate and / or replace aging storm water infrastructure city-wide. This project will assess the existing condition of clay pipe and other aging systems that have reached the end of their useful service life and rehabilitate and / or replace as required. This project will be implemented in a phased approach as funding allows.
<b>Minor Ditch and Channel Improvements</b> <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4)	175.0	The City has approximately 14 miles of minor ditches. As part of the programmatic approach, this project will identify and prioritize ditch improvements to include regrading, slope re-contouring and stabilization, pilot channels and other best management practices. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality, improve vector control, and reduce long-term maintenance costs. This is a yearly program that addresses areas to be improved as funding allows.
<b>Storm Water Project Prioritization</b> <u>Direct Operational Impact</u> - Prioritization of major drainage improvements considering level of service and return on investment could greatly impact the operating budget, but at this time the costs and / or potential savings are not available due to limited project scope.	100.0	This project continues to build on these prioritized improvements through continued assessment of the impact of level of service and drainage criteria on the draft plan. This is accomplished by modeling the existing drainage system, and comparing the level of service between the existing and proposed improvements in conjunction with the anticipated costs of the proposed improvements. This next phase of the project continues previous work to assess the return on investment for proposed improvements and may be used as a tool to assess prioritization of future major channel and infrastructure projects having drainage areas in excess of 200 acres.
<b>Bridge Rehabilitation</b> <u>Direct Operational Impact</u> - Identifying and prioritizing repairs to the critical to avoid potential "cave-ins" that may result in undermining of adjacent public/private structures including streets, utility lines, buildings, homes. Additionally, fully funding rehab/construction of bridges ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the bridge.	200.0	This project involves review of existing TxDOT On-System and Off-System Bridge and City of Corpus Christi bridge inventories and will also document the existence of other bridges that may not appear on either inventories and provide a combined inventory. TxDOT On-System and Off-System inspection reports will be reviewed to develop a suggested bridge CIP program for the maintenance and recommended repairs. This project will also identify additional bridges that need to be added to the TxDOT inventory for inspection and develop a list of bridges for City inspection, and inspect city-inventory bridges.
<b>Horne Road Ditch Improvements</b> <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes. Fully funding construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel.	1,300.0	There are multiple areas experiencing slough-off along Horne Ditch near the Gabe Lozano Golf Course, with potential for encroachment on private property and outside the drainage easement. The project will identify solutions to restore and improve the drainage profile which may include replacing portions of the existing ditch with a concrete box culvert or similar structure and will employ erosion control measures including slope stabilization, soil treatment, vegetative cover and other best management practices.
<b>Major Outfall Assessment and Repairs</b> <u>Direct Operational Impact</u> - Restoration of channels and ditches and storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, homes.	300.0	There are eight major storm water outfalls and more than 100 other outfalls that allow runoff to drain into Corpus Christi Bay. The purpose of this current project is to provide an updated assessment, which may include the Brawner/Proctor and Gollihar outfalls and other outfalls, pending results of the initial assessment, and providing recommendations for repairs, improvements, and rehabilitation as necessary. Improvements will be implemented as funding allows.
<b>Developer Participation - Storm Water</b> <u>Direct Operational Impact</u> - This item should increase storm water revenues through increased usage.	100.0	Under the Platting Ordinance, the City participates with developers on utility construction for over-sized main lines. These funds may also be used to address development drainage concerns. This project will provide for the City's share of such projects, as necessary, up to the approved amount.
<b>Staples Street Outfall</b> <u>Direct Operational Impact</u> - This project provides critical conveyance to reduce localized flooding and additional storm water flows with the street improvement projects. The new outfall enhances opportunity for continued development of adjacent areas within the drainage service area.	788.0	This project supports two of the Bond 2008 Staples Street projects and is necessary to accommodate the projected storm water flows for the area. It provides for the off-site drainage improvements required to convey the storm water from the project site to the receiving outfall waters. The improvements are necessary to move the additional flows associated with the street and other storm water improvements such as curb and gutter, inlets, and underground drainage. The Carmel Parkway drainage ditch will be improved to convey waters to its outfall in Corpus Christi Bay. Improvements will help alleviate flooding in the Carmel Drainage Basin.
<b>Storm Water Projects Total</b>	<b>\$ 9,313.0</b>	

Waste Water	CIP Budget YR 1 2013-2014	Description
<p><b>New Broadway Plant Wastewater Treatment Plant</b></p> <p><u>Direct Operational Impact</u> - The Broadway Wastewater Treatment Plant was built in 1940, and renovated in 1981. Parts of the original plant remain in service after seventy years, and the last renovation, at nearly thirty years of age, is beyond its expected service life. Increased treatment capacity along with reduced equipment operations and maintenance costs will be achieved when the new plant goes on-line in FY 2015.</p>	<p>\$ 6,750.0</p>	<p>The existing Broadway Wastewater Treatment Plant is beyond its useful service life and capacity to provide reliable treatment. The project now under construction is a new 8 million gallons per day wastewater treatment plant located on land adjoining the existing plant, with a portion of the new plant built on top of existing Broadway Wastewater Plant facilities. The project includes the renovation of the Resaca Lift Station and provides for a new effluent outfall by separate construction contracts. The new plant will provide state of the art treatment, meet all State and Federal environmental requirements/permits, provide for odor control and be developed in a manner to minimize impacts within the community. Planning for the decommissioning of the existing Broadway Plant will start so that the old Broadway Plant can be removed as the new Plant comes on-line.</p>
<p><b>Oso Water Reclamation Plant Interim Ammonia Improvements and Belt Press Facility</b></p> <p><u>Direct Operational Impact</u> - This project is under development and will begin interim nutrient removal requirements this Fiscal Year. Because of the ammonia reductions achieved with improvements to the Belt Press Facility, this work is being integrated into the interim improvements. These efforts are made in response to regulatory permitting requirements and failure to complete this project within recommended guidelines and timeframe may subject the City to TCEQ administrative penalties.</p>	<p>2,920.0</p>	<p>Effluent ammonia is now a permit requirement for the Oso Water Reclamation Plant (WRP). Oso Bay is on EPA's list of impaired water bodies due to low dissolved oxygen levels, so now the current discharge permit issued by the Texas Commission on Environmental Quality (TCEQ) for Oso WRP includes monitoring and reporting requirements for effluent ammonia. TCEQ's permit renewal establishes nutrient removal (ammonia) limits with a timeline (30 months from date of renewal) for ammonia limits compliance. Work under this project provides an interim solution to meet permit requirements within 30 months as required by TCEQ. A design for the permanent Ammonia Upgrade project (See WW Seq #05) will begin in Year 1.</p>
<p><b>City-Wide Collection System Replacement and Rehabilitation Indefinite Delivery / Indefinite Quantity Program</b></p> <p><u>Direct Operational Impact</u> - Normal flow to the City's wastewater treatment plants is about 30 million gallons daily (MGD). When it rains, damaged pipe allow the infiltration of rainwater to flow into the treatment plants and be treated along normal wastewater flows. At a treatment cost of \$2.21 per thousand gallons, a normal rain event could cost the City an additional \$150,000 in treatment costs for electrical, chemical and personnel requirements. In addition, damaged lines are prone to overflows of the system and subject to cave-ins. Reducing overflows saves chemical and electrical costs, results in fewer service calls, reduces peak flow and protects the environment.</p>	<p>4,500.0</p>	<p>The City-wide Indefinite Delivery / Indefinite Quantity program is a long-term initiative designed to reduce the number and volume of sanitary sewer overflows within the City and is a key component of the life cycle program component to address collection system conveyance and manhole infrastructure requirements within the City. The program will identify, prioritize and implement specific capital improvement projects in a phased design and construction approach to extend the service life, improve flows, improve water quality, reduce overflows and cave-ins, and reduce long-term maintenance costs. This is a base year project with three one-year option renewals subject to a re-procurement in Fiscal Year 2017.</p>
<p><b>Allison WWTP Head Works &amp; Grit System and Chemical Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will improve current plant operations by reduced chemical usage required for odor control, and lower energy and treatment costs fewer repairs of obsolete equipment and personnel required for repairs</p>	<p>2,600.0</p>	<p>This project provides for the design and construction for rehab/replacement of the bar screen and grit removal system at the Allison Wastewater Treatment Plant. The existing headworks and grit removal equipment is beyond its service life and is critical to operations and safety of the plant operators. The detailed design in progress is comprehensive and also considers future plant upgrades as part of a lifecycle strategy to extend the major systems and service life of the plant.</p>
<p><b>Oso Water Reclamation Plant Ammonia Upgrade to 20 MGD (FINAL)</b></p> <p><u>Direct Operational Impact</u> - This project will begin permitting and design in Fiscal Year '13 and is dependent upon the completion of the Oso WRP Interim Ammonia Improvements project. The Oso WRP infrastructure assessment is near completion and will become the program guide for preliminary design and final design, bidding and construction under a sequence of work which ensures continued plant operations.</p>	<p>3,200.0</p>	<p>Under WW 02 (Oso WRP Interim Ammonia Improvements Phase 1) construction of required interim modifications is underway to the physical, chemical and biological treatment processes to the Oso WRP. This project ensures continued compliance with recent ammonia and nutrient removal permit criteria and responds to the re-rated capacity from 16.2 MGD to 24.0 MGD. Anticipated improvements include a new headworks facility with screening, grit removal and odor control, a new aeration facility with fine bubble diffusion, lift station, aerobic digester #3, and process piping modifications throughout the plant.</p>
<p><b>McBride Lift Station and Force Main Improvements</b></p> <p><u>Direct Operational Impact</u> - Estimated operational impact should be negligible. Force main improvements will be the focus of immediate repairs. Larger and more efficient pumps with increased wet well capacity and new controls will be included in the program development subject to available funds. Anticipated increased usage due to area development will offset costs and alleviate pressure on other systems.</p>	<p>650.0</p>	<p>The complete reconstruction/rehabilitation of the force main system into McBride lift station is proposed. Subject to funds availability, improvements including new pumps, wet well and pump station controls will be procured or secured under a future procurement. The McBride Lift and conveyance system is one of the oldest lift stations in the system and has reached the end of its service life. The project is essential to reduce long-term operational cost and to alleviate potential Texas Commission on Environmental Quality violations with lift station failures and resulting overflows.</p>
<p><b>Lift Station Repairs - Citywide</b></p> <p><u>Direct Operational Impact</u> - Through this project, various lift stations with piping and pumps in poor condition throughout the city will be replaced with more reliable and energy efficient equipment. This reduces the probability of failure, emergencies, and will cut down on operational costs by the use of more energy efficient equipment.</p>	<p>850.0</p>	<p>This project provides for implementation of a strategic lifecycle program for future projects and funding requirements with cost benefit analysis for the City's 99 Lift Stations. The project identifies, prioritizes and implements specific capital improvement projects in a phased design and construction approach to extend lift station service life, reduce long-term maintenance costs, improve flows, and meet Texas Commission on Environmental Quality guidelines including reducing overflows and redundant systems. Based on anticipated results of City-wide Hydraulic Model (SSOI) acquisition of land, design and construction of a new lift station in the vicinity of Everhart and South Staples intersection, this facility will improve capacity and advance systems within the Oso Water Reclamation Plant Service Area.</p>
<p><b>Whitecap Wastewater Treatment Plant UV System Upgrade</b></p> <p><u>Direct Operational Impact</u> - The operational impact on the electrical will increase with the additional higher intensity bulbs, but the effect should be nominal. Failure to complete project will result in TCEQ administrative sanctions.</p>	<p>2,000.0</p>	<p>The purpose of this project is to upgrade the UV disinfection system in order to meet new TCEQ requirements. Work will provide for the design, and construction of a new ultra-violet disinfection system with additional filter upgrades to meet recently updated Texas Commission on Environmental Quality (TCEQ) Enterococcus Bacterial permit levels.</p>

Waste Water	CIP Budget YR 1 2013-2014	Description
<p><b>Laguna Madre WWTP Head Works &amp; Bar Screen Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will enable the plant to run in a more economical and efficient manner. Operational impact is adversely affected when the lift station is not working at optimal levels.</p>	2,150.0	The Laguna Madre Wastewater Treatment Plant Influent Lift Station headworks pumps and controls are in need of replacement as they are approaching the end of their useful service life. Aging pump infrastructure and related equipment and controls will adversely affect wastewater treatment operations if they fail and could result in Texas Commission on Environmental Quality (TCEQ) fines. All electrical equipment and relays will need to be upgraded and replaced as well for optimal station performance.
<p><b>City-Wide Hydraulic Model (SSOI)</b></p> <p><u>Direct Operational Impact</u> - This project will assist the City in achieving anticipated cost reductions in the wastewater collection system through the improvement of equipment, processes, pipelines and procedures. Results of this model will be used to refine programming priorities anticipated in the various service areas.</p>	450.0	The hydraulic wastewater system model will equip the City with a powerful tool for analyzing system capacities, bottlenecks, and unwanted overflows before they actually occur. It will help facilitate the development of system improvements by using sound engineering methods and helps produce quality maps and calculations to support department needs. Capacity issues can be investigated in a timely fashion using this tool. This allows the City to predict potential capacity problems in advance and develop least cost strategies to optimize system performance. This project is required as part of the City's participation in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative (SSOI) Program.
<p><b>Laguna Shores Road Force Main Replacement</b></p> <p><u>Direct Operational Impact</u> - This project will decrease current operational costs due to installation of a riser replacement will improve pump losses and use less power. This project will also assist with decreased overflows and prevent enforcement action from the Texas Commission on Environmental Quality.</p>	330.0	Two force mains exist on Laguna Shores Road. The existing PVC main is generally in good condition, but the 10-inch cast iron main has exceeded its useful life. The cast iron main is required for peak flow events and future capacity. Also due to proximity of the Laguna Madre, redundancy is needed for repairs of the force mains to prevent disruption of service.
<p><b>City-Wide Effluent Water Re-Use Master Plan</b></p> <p><u>Direct Operational Impact</u> - The project Master Plan deliverable will identify anticipated annual operational expenses for the City's effluent reuse system and provide recommendations for a utility rate structure to address infrastructure investment and resultant operating costs as future effluent re-use projects develop.</p>	150.0	This project, presently under rate model assessment, will develop a comprehensive city-wide Master Plan that will incorporate the existing effluent reuse system outline for future development potential. It will include an outline of the operational and maintenance cost involved, determine market interest and propose an effluent utility rate.
<p><b>Sharpsburg Lift Station Upgrade &amp; Up River Road Force Main Rehabilitation</b></p> <p><u>Direct Operational Impact</u> - The design is complete and construction will start in Fiscal Year '14 subject to availability of funds. Larger pumps for increased capacity will be installed, but will run more efficiently than the existing equipment. Also, increased usage due to development in the area should offset costs and alleviate pressure on other systems. Work will reduce potential overflows in the area and minimize enforcement actions by the Texas Commission on Environmental Quality.</p>	1,750.0	The Sharpsburg Lift Station presently experiences near overflow conditions in extreme wet weather conditions. Recent improvements to the Wood River Lift Station and force main system, which flows into the Sharpsburg Lift Station, may exacerbate local peak flow loadings. Existing pump capacity is inadequate to handle peak flows and anticipated 20-year area development contributions. Proposed improvements include four 70 HP capacity pumps, associated piping, odor control, instrumentation and controls, a standby emergency generator and site and security improvements. Future ultimate capacity improvements will include a 36-inch force main, a 54-inch gravity and expanded Lift Station wet well.
<p><b>Old Broadway Wastewater Plant Decommissioning</b></p> <p><u>Direct Operational Impact</u> - There are no operational costs associated with demolition, but once the old wastewater treatment plant site has been demolished and cleared it will be available for economic purposes.</p>	600.0	This project complies with Phase 3 of the Wastewater Facilities Implementation Plan. With the completion of construction of the replacement wastewater treatment process plant, the existing facilities at 1402 W. Broadway will be decommissioned and taken out of service in compliance with Texas Commission on Environmental Quality requirements. The site will receive site grading and aesthetic improvements to blend in as a "good neighbor" within the locale. Opportunities for environmental beneficial re-use of demolition material will be explored with state and federal agencies.
<p><b>Oso Effluent Reuse Distribution System Phase 1</b></p> <p><u>Direct Operational Impact</u> - This project will deliver effluent water to various customers within the Oso WRP Service Area through previously constructed sections of the effluent distribution delivery network</p>	225.0	This project is under construction for Oso Effluent Re-Use distribution Line Phase 1. "Line A" - an effluent line from the Oso Plant to the Wooldridge Lift Station. Line A will enable the City to deliver effluent water to the Corpus Christi Country Club.
<p><b>Citywide Wastewater Lift Station Alternate Power Supply</b></p> <p><u>Direct Operational Impact</u> - This project provides redundancy to the system and will not greatly increase costs. This system will kick in during any power loss to prevent overflows and enforcement actions when the regular power supply has been interrupted.</p>	280.0	Electrical power supply is critical for the operation of the City's Wastewater Lift Stations. The Texas Commission on Environmental Quality guidelines require redundant power sources to avoid overflows during power outages. Currently the City's lift stations rely on single feed power supplied by the local utilities. This project provides the design construction for emergency back-up generators at critical lift stations in priority of system conveyance criteria resulting from analysis of city-wide hydraulic model. Additional design and construction packages are anticipated through Fiscal Year 2021.
<p><b>Greenwood WWT Plant Emissions &amp; Odor Control</b></p> <p><u>Direct Operational Impact</u> - The continued property development and encroachment near wastewater treatment plants, along with more stringent regulatory odor standards, are requiring additional improvements to minimize odors and prevent penalties. Improvements will not result in additional operational costs and will help avoid penalties for non-compliance. This project also is part of a "good neighbor" policy.</p>	1,325.0	The Greenwood Wastewater Treatment Plant has had continuing issues with nuisance odors and Texas Commission on Environmental Quality (TCEQ) monitoring has resulted in citations and now requires additional odor abatement. Several areas, including the dissolved air flotation (DAF) unit needs odor minimization.
<p><b>Greenwood WWT Plant Process Rehabilitation / Replacement</b></p> <p><u>Direct Operational Impact</u> - Efficient treatment combined with reduced equipment operations and maintenance costs will be achieved with the replacement of aged infrastructure.</p>	750.0	On-going construction at the Greenwood Wastewater Treatment Plant identified clarifier / digester structural deficiencies which have reached the end of their useful service life. repairs and replacement will begin and be completed in Fiscal Year 2013 - 2014 to ensure continued, efficient treatment operations.
<p><b>Unanticipated Wastewater Capital Requirements</b></p> <p><u>Direct Operational Impact</u> - Without a firm project scope, at this time you cannot measure operational impact. It is anticipated to be negligible though.</p>	150.0	This project is programmed to support any unanticipated wastewater capital requirements that may arise during the year and which have no designated funding source.

Waste Water	CIP Budget YR 1 2013-2014	Description
<p><b>Greenwood WWTP Electrical Improvements to UV System</b></p> <p><u>Direct Operational Impact</u> - The operational impact on the electrical will increase with the additional higher intensity bulbs, but the effect should be nominal. Failure to complete project could result in TCEQ administrative sanctions.</p>	380.0	<p>This project provides electrical infrastructure improvements that provide power to the UV disinfection system. Anticipated improvements include two new transformers, control panel and associated conduit and wiring. Transformers and controls will be set at an elevation above the FEMA 100-year storm event flood elevation. Work includes the design, and construction of the proposed electrical infrastructure to ensure power remains available for continued disinfection capability required by the Texas Commission on Environmental Quality (TCEQ) Enterococcus Bacterial permit levels can be accomplished in severe weather events. Construction will be complete in Fiscal Year 2017.</p>
<p><b>Homeland Security Improvements</b></p> <p><u>Direct Operational Impact</u> - Budget adjustments to capital investment for identified projects and matching fund participation will be evaluated as opportunities become available.</p>	90.0	<p>Process piping at the Allison Wastewater Treatment Plant transfers liquid wastewater in the treatment stream is reaching its lifecycle service and requires replacement. Process pipe infrastructure (cast iron) has been in service for over thirty years ago and deterioration by corrosion is adversely affecting the treatment process. Electrical power replacement requires a Power Control Room, Controls and Instrumentation. Replacement is necessary to assure proper operations and the integrity of the treatment plant. Design in scheduled in Fiscal Years '15 and '16 and construction will follow in Fiscal Years '16 through 18.</p>
<p><b>Developer Utility Participation - Wastewater</b></p> <p><u>Direct Operational Impact</u> - This item should increase wastewater revenues through additional customer usage.</p>	50.0	<p>Under the Platting Ordinance, the City participates with developers on utility construction for over-sized main lines (Sanitary Sewer Trunk System Trust Funds). This project will provide for the City's share of such projects as necessary up to the approved amount.</p>
<p><b>Waste Water Project Total</b></p>	<p><b>\$ 32,150.0</b></p>	

Water	CIP Budget YR 1 2013-2014	Description
<p><b>Water Program Management</b></p> <p><u>Direct Operational Impact</u> - Providing water program management will improve department efficiency and provide timely project execution.</p>	\$ 250.0	<p>This project provides a mechanism to fund programmatic planning, oversight and implementation of capital improvement projects. The purpose of this item is to ensure that the technical, fiscal and operational aspects of all Capital Improvements Projects for the Water Department are fully funded and managed on a full-time basis, to include integration with maintenance and repair projects. This project will provide a holistic approach to the management of projects and consider efficient project sequencing and overall master planning for the water program. In order to properly manage these projects, the individual or group of individuals must have comprehensive knowledge and experience in Surface Water Treatment (to include raw water pump stations) and Water Distribution Systems; project management; and program management. We envision this to be a recurring requirement over the next 10 to 15 years.</p>
<p><b>Water System Master Plan Development</b></p> <p><u>Direct Operational Impact</u> - Focused, concerted planning effort for the entire Water system. Improved coordination of various improvement projects. Ability to correctly anticipate and meet future demand requirements, change in regulations, and maintain health and stability of the Water system.</p>	250.0	<p>This Water Master Plan will create a road map for the future of water infrastructure upgrades that is consistent with projected population and industry growth. This plan will address future system demands and identify water infrastructure that must be in place past the planning period to protect public health and support economic development. The plan will identify and prioritize capital projects following an in-depth evaluation of all components of the water system including:- Raw Water Supply (including additional and alternative sources). Past and current water resources studies and initiatives undertaken by the City related to desalination, water conservation and water reuse will be taken into account and incorporated into the Master Plan.- Raw Water Transmission - Water Treatment Facilities including long term plans for O.N. Stevens Water Plant, Cunningham Plant Treatment. - Water Distribution incorporating findings and results from ongoing projects related to citywide distribution system modeling and upgrades. Aging infrastructure, system reliability and long term operation and maintenance consideration will be addressed.</p>
<p><b>ON Stevens Electrical Distribution Improvements</b></p> <p><u>Direct Operational Impact</u> - Providing reliable source of electricity at the plant is essential. Using back up generators is very costly. A complete plant shutdown that renders the plant incapable of maintaining minimum pressures will result in "Boil Water Notices" and sanctions from the TCEQ; a shutdown at the ONSWTP would cause the local refineries and other businesses to reduce or shutdown production resulting in a negative economic impact to the community.</p>	200.0	<p>The electrical equipment at the O.N. Stevens Water Treatment Plant (ONSWTP) was installed under various construction contracts over the past 50 years. Some of the equipment is obsolete and replacement parts are no longer available and some of the equipment is deteriorated beyond economic repair. Current funding will equip the ONSWTP with a new 5KV redundant electrical supply feeder that will loop around the plant. This new feeder will complete an electrical supply loop around the facility and create an alternate route should the power supply be interrupted. Electrical power will be routed through new Power Control Rooms designed to supply power to various process control systems.</p>
<p><b>ON Stevens Facility Alterations</b></p> <p><u>Direct Operational Impact</u> - This project addresses a major safety issue as it moves the operational areas and staff away from the location where the chlorine gas is stored.</p>	200.0	<p>The chlorine storage area at the ON Stevens Water Treatment Plant (ONSWTP) may contain as much as 180 tons of 100% chlorine at which is a hazardous substance. Increasing the proximity between staff operations and chlorine storage will allow for safer plant operation and better response to an emergency. This project relocates the existing control center to the currently vacant filter control building. This also includes provisions for the City's Disaster Recovery Site and for SCADA/telemetry upgrades as well additional administrative and training areas to better promote management and operational practices.</p>
<p><b>ONS WTP AEP Transmission Line Relocation</b></p> <p><u>Direct Operational Impact</u> - This project needs to be complete before other plant improvement projects can proceed. The current location of these power lines poses significant safety and operational concerns. Relocating these lines would reduce the threat of plant shut downs and/or medical emergencies due to fallen power lines.</p>	2,250.0	<p>American Electric Power Co., Inc. (AEP®) owns and operates the 138kv power lines that cross the ON Stevens Water Treatment Plant (ONSWTP). The ONSWTP uses no power from these lines, but if left in place, their location and elevation will interfere with current and future plant improvements. This project calls for collaboration between AEP Texas® and the City of Corpus Christi Water Department to re-route or raise the power lines so that they do not interfere with future projects. In addition to re-route/raising of the lines, AEP would be asked to replace the supporting poles with steel rather than the current wooden poles. AEP will design (city funded with City consultant assistance) and construct (city funded) the relocation of the transmission line infrastructure.</p>
<p><b>ONS Stevens Facilities Feed Optimization Improvements</b></p> <p><u>Direct Operational Impact</u> - Improvements to the Caustic system will give the operators reliable, accurate pumps and automatic control system that will allow precise injection of caustic, reducing the cost of the chemical and of maintenance.</p>	275.0	<p>The O.N. Stevens Facility Feed Optimization program provides for infrastructure process improvements which address storage and feed deficiencies in all treatment chemicals used at the Plant. This project will conclude upgrades to the Caustic system. Additional improvement projects for alum, fluoride, polymer, and Liquid Amonia Sulfate will take place in the next several years and are listed in other capital project pages.</p>
<p><b>Mary Rhodes Water Supply Pipeline Phase 2 (Garwood Water Supply Transmission Facilities)</b></p> <p><u>Direct Operational Impact</u> - Design will be completed within the next two years. This allows time to complete the land acquisition and be ready if a funding opportunity for construction arises. At this time, it is anticipated that construction will be on schedule for beginning in the 2018 timeframe. Maintenance and operational costs will increase, but corresponding revenues will also increase with the additional water consumption.</p>	52,000.0	<p>In 1992, the City entered into an option agreement for the purchase of up to 35,000 acre-feet per year of water rights from the Garwood Irrigation Company. Use of the water requires routing transmission facilities from the Colorado River to the Mary Rhodes Pipeline at a point just downstream of Lake Texana. Phase 1 (Delivery Options Study) is complete and Phase 2 (Permit Application) is under agency review. Phase 3 (Land Acquisition) is on-going and programmed for completion in Fiscal Year 13. Design will be complete in Fiscal Year '13 and construction is programmed to start in FY 13 and complete in FY 15-16.</p>

Water	CIP Budget YR 1 2013-2014	Description
<p><b>Alternative Capacity Power Generation Project</b>  <u>Direct Operational Impact</u> - This project will allow the city to meet its commitment to TCEQ as defined in the 9-year Alternative Capacity Requirement (ACR) implementation plan approved in 2012. Back-up power systems will allow the pump stations to continue pumping during short or extended electrical grid power outages.</p>	3,785.0	This project will provide design and construction of back-up power systems at two critical water distribution pumping facilities, including Navigation and Staples Street Pump Station. This project is the first phase of ACR implementation following the Alternative Capacity Power Generation project.
<p><b>Elevated Water Storage Tanks - Citywide</b>   <u>Direct Operational Impact</u> - This project will allow the city to meet its commitment to TCEQ as defined in the 9-year Alternative Capacity Requirement (ACR) implementation plan approved in 2012. Higher tanks will additionally provide higher pressure and better pressure stabilization in the distribution system.</p>	550.0	The existing Elevated Storage Tanks (ESTs) have inadequate volume and elevation to meet minimum storage requirement as defined by the Texas Commission on Environmental Quality. This project is a phase multi-year effort that will provide four new ESTs with 7.5 million gallons of storage. This improved storage capacity, combined with the new heights of 170 feet and two new pump station generators (addressed under a separate CIP project) will place the City's distribution system in compliance with TCEQ's Alternative Capacity Requirement (ACR). Land acquisition and design for Tanks 1 and 2 will begin in Years 1 and 2, followed by construction in Years 3 and 4. The remaining tanks will follow the same life cycle and must be completed by end of Year 8. This project is the second phase of ACR implementation following the ACR Generation project. Included in this project is the completion of the water Distribution System Master Plan in accordance with TCEQ ACR Implementation criteria.
<p><b>ON Stevens Alum Facilities and Fluoride Replacement</b>   <u>Direct Operational Impact</u> - Improved feed and injection system will allow precise control of the exact amount of Alum required which will reduce amount of Alum required. Improvements to Fluoride system will improve safety.</p>	1,100.0	Existing Alum and Fluoride storage and feed facilities require improvements in order to meet minimum 15-day storage as required by the Texas Commission on Environmental Quality (TCEQ). The feed systems component require replacement for optimal dosage of these treatment chemicals. Moreover, the automation feed improvements provide a safe and reliable working environment whenever process adjustments are required.
<p><b>Programmed Water Line Service Life Extension</b>   <u>Direct Operational Impact</u> - The extension of the service life of water mains is critical to ensuring the integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents the cost of maintenance from rising.</p>	2,500.0	This project provides for a strategic lifecycle program replacement and extension of the City's water distribution system (1,368 miles). The program is flexible and provides a systemic approach to extend the service life of the system while enhancing monitoring capability and water quality. Additional benefits will include increased distribution reliability with reduced service outages, and reduced operational costs. A major priority of the lifecycle improvements will maximize CIP investments increasing capacity of the system and deferring unnecessary major upgrades to pump stations and plants. Some work will be completed using in-house forces to save on costs where applicable.
<p><b>Staples Street Pump Station Phase 2 - Third Pump</b>   <u>Direct Operational Impact</u> - This project will enable the City to meet anticipated demand when Holly Rd. Pump Station is decommissioned, improve reliability by adding a backup pump and meet TCEQ Alternative Capacity Requirement. Greater efficiency and cost savings will be achieved with the planned closure of the Holly Road Pump Station.</p>	800.0	The South Staples Booster Pump Station is equipped with two high service pumps that presently serve the south side service area. Current operations indicate that, both pumps are needed to maintain the minimum required pressure. Two additional pumps will enable the pump station to meet upcoming demand associated with planned decommissioning of the Holly Rd. Pump Station. One of the two pumps will also serve as backup and pump maintenance. Variable Speed Drives on the new pumps will allow more efficient energy use. Electrical upgrades are also required in order to meet the Alternative Capacity Requirement (ACR) as required by TCEQ. Control system upgrade will allow the pump station to operate automatically, unmanned.
<p><b>Filter Building Roof Replacement</b>   <u>Direct Operational Impact</u> - This project will prevent water from entering the building through damaged roof and reduce operating expenses.</p>	620.0	Last year the May wind storm damaged the roof of the Filter Building. Water leaked through the roof, and the Operations team reports puddles on the floor after rain. This project will provide needed repairs to the roof based on the recommendation of an ongoing assessment.
<p><b>ONS WTP High Service Building NO. 3 and Clearwell No. 3 and Clearwell No. 1 Repair</b>  <u>Direct Operational Impact</u> - Constructing a new High Service Building #3 would eliminate the probability of a structural failure in the existing Clearwell/Pump Station complex and prevents the ONSWTP from interrupting treated water delivery to the City. Such an interruption of service cannot occur.</p>	800.0	This project will provide for a new High Service Building as the repair/replacement of the existing High Service Building No. 1 and its equipment is not feasible or cost effective. The New High Service Building will have the capability to deliver treated water to the distribution system from the existing clear-well No. 1, clear-well No. 2 and future programmed clear-well No. 3. Completion of this project will enable the City to decommission and take out of service High Service Building No. 1. Two years are anticipated for design, followed by a three year construction period.
<p><b>Wesley Seale Instrumentation Testing and Rehabilitation</b>  <u>Direct Operational Impact</u> - This project will ensure the City is providing reservoir supplies and has secured the structural integrity of the dam.</p>	800.0	The original piezometers were installed in the late 1990's to ensure the security of the dam and measure differential lateral movement of the dam. This project provides for improvements to the dewatering system and valve replacement in response to previous inspection and priority investment recommendations into the system. This project is required to protect the integrity of the Wesley Seale Dam system. Construction will continue into and be completed in year seven.
<p><b>Padre Island Alternate Water Transmission Main</b>   <u>Direct Operational Impact</u> - This project will look at existing demographics, water pressures, water requirements and plan interim improvements to the Island's water supply system in lieu of completing the more costly Southside Water Transmission Main at this time.</p>	5,100.0	The existing single water feed on Padre Island is a 24" ductile iron pipe over thirty years old. Recent improvements to Padre Island water system include the addition of an elevated water store tank which has greatly helped with water pressures. An engineering study was completed to assess existing demographics, water pressure, water requirements and plan interim improvements to the island's water system. This study recommended the construction of a new transmission line. The new transmission line is currently under design; construction is scheduled to be completed by the end of FY 14.

Water	CIP Budget YR 1 2013-2014	Description
<p><b>Nueces River Raw Water Pump Station</b></p> <p><u>Direct Operational Impact</u> - This project provides for an uninterrupted water supply. The need for reliable redundant sources will be met, and the City can confidently welcome new businesses. Should this project not be realized, and the ONSWTP is faced with peak water demands, the City could face water shortages, a less than favorable public image.</p>	1,200.0	<p>A new pumping facility is needed to meet current and future peak water demands. Pump Bldg 1 is over 50 years old and four of its pumps were struck by lightning several years ago and were damaged beyond economic repair. The pumping capacity for the Nueces River Pump Station is 140.5 MGD, when all 6 available raw water pumps are operational. The Firm Capacity is 103.0 million gallons per day (MGD). The ONS WTP's maximum raw water intake for the last 3 years is 111.7 MGD; the Nueces River Pump Station is currently unable to draw enough water to meet this peak. The Mary Rhodes Pipeline currently conveys 30 MGD of raw water, which will not meet the peak demand should a failure occur in the Nueces River Pump Stations. This project will also assess the feasibility using this pumping facility to support raw water aquifer storage and recovery.</p>
<p><b>ON Stevens WTP Solids Handling Facility</b></p> <p><u>Direct Operational Impact</u> - Providing solids material handling at the water plant is essential to water plant operations and for compliance with TCEQ permit regulations. Without a place to dispose of solids the Plant will not be able to treat water.</p>	600.0	<p>This project will provide a new solids handling and disposal facility to receive water plant treatment pre-processing residuals. The pre-sedimentation basins and north and south lagoons currently store the water treatment residuals and when they are full, these residuals are pumped to the Pollywog Ponds. When the Pollywog Ponds are filled to capacity, the plant will need a new method to transfer, store and dispose of these non-hazardous residuals. It is anticipated that the Pollywog Ponds will reach their capacity within the next four years.</p>
<p><b>ON Stevens Chlorine Storage and Handling Facilities</b></p> <p><u>Direct Operational Impact</u> - Proposed improvements will enhance security, containment, detection, and leak mitigation facilities.</p>	1,000.0	<p>O.N. Stevens Water Treatment Plant currently uses chlorine gas as the primary disinfectant. Up to 180 tons of liquid chlorine can be stored at the current Plant location (rail cars). This project will address improvements to storage infrastructure including ventilation, storage vessel handling, leak detection, alarm system, and emergency containment.</p>
<p><b>Developer Utility Participation - Water</b></p> <p><u>Direct Operational Impact</u> - This item should increase water revenues through additional customer usage.</p>	100.0	<p>Under the Platting Ordinance, the City participates with developers on utility construction for over-sized main lines (via Trust Funds). This project will provide for the City's share of such projects as necessary up to the approved amount.</p>
<p><b>System-Wide Process Control Reliability Improvements</b></p> <p><u>Direct Operational Impact</u> - Improved reliability of communication between ONSWTP Control Room and remote sites. Increased degree of automation in process control will take advantage of industry practice of business intelligence available to support operations and management decision-making.</p>	750.0	<p>Process automation system, also known as Supervisory Control and Data Acquisition (SCADA) system, allows a small team of operators effectively run a large, complex Water system. It makes the operation of the Plant or of the distribution system more uniform and predictable. This project will address all aspects of system-wide process automation as outlined in the system study performed in 2012. The elements include communication with remote sites, standardization of local automatic control hardware and software, improved diagnostic data gathering and remote troubleshooting, periodic reporting, and instantly presenting meaningful process information to the right decision-makers at the right time.</p>
<p><b>Water Transmission Infrastructure Cathodic Protection</b></p> <p><u>Direct Operational Impact</u> - Cathodic Protection design of Water Transmission Infrastructure will extend useful service life of infrastructure asset.</p>	1,000.0	<p>Design and construction of Water Distribution Transmission Infrastructure cathodic protection to protect and extend useful service life of major investment of transmission lines in Leopard Street and South Side Water Transmission from ON Stevens to Laguna Madre.</p>
<p><b>Water Meter and Automated Meter Reading Placements</b></p> <p><u>Direct Operational Impact</u> - Reduced lead time for material purchase and adequate stock levels of meters, registers and MTU's will expedite troubleshooting calls and will minimize repeat visits due to lack of product inventory.</p>	250.0	<p>Due to new development and upgrades in our Automatic Meter Reading (AMR) infrastructure, it is necessary to maintain adequate stock levels of meters and AMR components (Meter Transmission Units - MTU's). City will be upgrading approximately 4000 MTU's; the additional units requested will allow us to maintain sufficient stock levels needed for future development and regular maintenance of our AMR smart meter program.</p>
<p><b>Corpus Christi Reservoir Operating System Infrastructure</b></p> <p><u>Direct Operational Impact</u> - Reduced risk of unexpected equipment or facilities failure; Responsible, proactive replacement instead of reactive emergency repair; Reduced cost of operation, predictable system performance.</p>	250.0	<p>Wesley Seale Dam and Choke Canyon Reservoir Dam Improvements will consist of the replacement of major dam elements and associated infrastructure components that are nearing their useful life. Items to be replaced for the Wesley Seale Dam may include 48 inch diameter Howell Bunger valve, three 2.5x 4 foot sluice gates, and other components as needed to keep both systems operating efficiently. Spillway radial gates repair may be needed for the Choke Canyon Reservoir Dam to ensure operational functions.</p>
<p><b>ONS Water Treatment Plant Site Infrastructure</b></p> <p><u>Direct Operational Impact</u> - Reduced risk of unexpected equipment or facilities failure; Responsible, proactive replacement instead of reactive emergency repair. Reduced cost of operation, predictable system performance.</p>	500.0	<p>This project will serve as a mechanism to execute planned facility improvements, equipment replacement, and unanticipated capital repairs on annual basis. Through this project, the following improvements will be completed: Year 1, gradual replacement of filter media for 22 water filtration units; Year 2, replacement of driveway pavement throughout the plant; other capital repairs will be carried out as warranted and based on available funding.</p>
<p><b>ONS Water Treatment Plant Interim Sludge Managements</b></p> <p><u>Direct Operational Impact</u> - Procurement of interim sludge management design and construction services until the completion of ONS WTP Solids Handling and Disposal Facilities project.</p>	1,000.0	<p>The design of the North and South Sludge Lagoons Infrastructure was necessary for the construction of the sludge line extension and lagoon access roads. This project provided an interim solution for pumping sludge to the East and West Lagoons until the O.N. Stevens Water Treatment Plant is constructed. In addition, the sludge lagoon access roads are heavily deteriorated and are in need of rehabilitation to accommodate equipment that will be used for the handling of floating dredge equipment that have purchased. Engineering support services was also necessary for the Sludge Pumping at the East and West Sludge Lagoons (Pollywogs) project which consisted of transferring and evenly depositing sludge from the Primary Sedimentation Basins at ONS WTP to the East and West Pollywogs during the Plant 1 Turnaround Operation.</p>
<p><b>Water Project Total</b></p>	<p><b>\$ 78,130.0</b></p>	

# Grants





# Grants

The City of Corpus Christi receives grants from various Federal and State grantors. The following schedule details the awarded amounts and their related disbursements/expenditures.

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Federal Assistance:</b>				
<b>U.S. Department of Agriculture</b>				
<u>Passed through Texas Dept. of State Health Services</u>				
Special Supplemental Nutrition Program for Women, Infants & Children	10.557	2012-040001-001A	940,708	174,244
Total CFDA Number 10.557			<u>940,708</u>	<u>816,588</u>
Total Passed Through Texas Dept. of State Health Services			<u>940,708</u>	<u>816,588</u>
<u>Passed through Texas Dept. of Agriculture</u>				
Child and Adult Care Food Program	10.558	CE -ID 01507	191,120	--
Child and Adult Care Food Program				116,079
Total CFDA Number 10.558			<u>191,120</u>	<u>116,079</u>
Summer Food Service Program for Children	10.559	TX 178-1009, 7537004	250,000	--
Summer Food Service Program for Children		TX 178-1009, 7537004	250,000	25,768
Summer Food Service Program for Children				15,628
Total CFDA Number 10.559			<u>500,000</u>	<u>41,396</u>
Total Passed Through Texas Dept. of Agriculture			<u>691,120</u>	<u>157,475</u>
<b>Total U.S. Department of Agriculture</b>			<u>1,631,828</u>	<u>974,063</u>
<b>U.S. Department of Defense</b>				
<u>Direct Programs</u>				
Community Economic Adjustment Planning Assistance for Joint Land Use Studies	12.610	EN0724-11-01	237,500	109,168
Total CFDA Number 12.610			<u>237,500</u>	<u>109,168</u>
<b>Total U.S. Department of Defense</b>			<u>237,500</u>	<u>109,168</u>
<b>U.S. Department of Housing and Urban Development</b>				
<u>Direct Programs</u>				
CDBG Entitlement Cluster:				
Comm. Dev. Block Grant-Entitlement Grant 04-05	14.218	B05-MC48-0502	70,000	--
Comm. Dev. Block Grant-Entitlement Grant 05-06		B06-MC48-0502	132,608	88,596
Comm. Dev. Block Grant-Entitlement Grant 06-07		B06-MC48-0502	664,434	(1,735)
Comm. Dev. Block Grant-Entitlement Grant 07-08		B07-MC48-0502	412,000	--
Comm. Dev. Block Grant-Entitlement Grant 08-09		B08-MC48-0502	775,659	(289)
Comm. Dev. Block Grant-Entitlement Grant 09-10		B09-MC48-0502	1,642,434	23,717
Comm. Dev. Block Grant-Entitlement Grant 10-11		B10-MC48-0502	3,115,349	854,770
Comm. Dev. Block Grant-Entitlement Grant 11-12		B11-MC48-0502	3,054,750	992,921
Comm. Dev. Block Grant-Entitlement Grant 12-13		B12-MC48-0502	2,592,315	1,987,773
Total CFDA Number 14.218			<u>12,459,549</u>	<u>3,945,753</u>
ARRA - Community Development Block Grant - Recovery	14.253	B09-MY-480502	253,619	148,955
Total CFDA Number 14.253			<u>253,619</u>	<u>148,955</u>
Total CDBG Entitlement Grants Cluster			<u>12,713,168</u>	<u>4,094,708</u>
ARRA - Homelessness Prevention and Rapid Re-Housing	14.262	SO9-48-MY-0502	1,393,181	--
Total CFDA Number 14.262			<u>1,393,181</u>	<u>--</u>
Emergency Shelter Grants Program 0	14.231	S11-MC48-0502	175,323	137,479
Emergency Shelter Grants Program 09-10		S12-MC48-0502	127,839	113,036
Total CFDA Number 14.231			<u>303,162</u>	<u>250,515</u>
Supportive Housing Program 10-11	14.235	TX-501	1,012,724	--
Supportive Housing Program 11-12		TX-501	1,132,547	58,066
Total CFDA Number 14.235			<u>2,145,271</u>	<u>58,066</u>

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Home Investment Partnerships Program 04-05	14.239	M-04-MC-48-0502	1,848,127	--
Home Investment Partnerships Program 05-06		M-05-MC-48-0502	1,772,241	--
Home Investment Partnerships Program 07-08		M-07-MC-48-0502	1,772,241	--
Home Investment Partnerships Program 08-09		M-08-MC-48-0502	1,614,427	--
Home Investment Partnerships Program 09-10		M-09-MC-48-0502	1,782,635	--
Home Investment Partnerships Program 10-11		M-10-MC-48-0502	1,775,515	--
Total CFDA Number 14.239			10,565,186	--
Fair Housing Assistance Program State and Local	14.401	FF206K066008	123,760	--
Total CFDA Number 14.401			123,760	--
Total Direct Programs			27,243,728	4,403,289
<b>Total U.S. Department of HUD</b>			27,243,728	4,403,289
<b>U. S. Department of the Interior - Fish and Wildlife Service</b>				
<u>Passed through Texas Parks &amp; Wildlife Department</u>				
Sport Fish Restoration Program	15.605	F-226-B	1,600,000	3,843
Total CFDA Number 15.605			1,600,000	3,843
Clean Vessel Act	15.616	V-9-1-(S)	12,457	(185)
Total CFDA Number 15.616			12,457	(185)
Total Passed Through Texas Parks & Wildlife Dept.			1,612,457	3,658
<b>Total U.S. Department of Interior</b>			1,612,457	3,658
<b>U.S. Department of Justice</b>				
JAG Program Cluster:				
<u>Direct Programs</u>				
Edward Byrne Memorial Justice Assistance Grant	16.738	2009-DJ-BX-1378	247,696	16,547
Edward Byrne Memorial Justice Assistance Grant		2011-DJ-BX-2669	212,139	13,433
Edward Byrne Memorial Justice Assistance Grant				160,683
Total CFDA Number 16.738			459,835	190,663
ARRA-Edward Byrne Memorial Justice Assistance Grant	16.804	2009-SB-B9-2543	1,132,124	30,686
Total CFDA Number 16.803			1,132,124	30,686
Total Direct Programs			1,591,959	221,349
<u>Passed through Office of the Governor CJD</u>				
Edward Byrne Memorial Justice Assistance Grant	16.738	DJ-08-A10-24630-01	59,914	44,387
Total CFDA Number 16.738			59,914	44,387
Total Passed Through Office of the Governor CJD			59,914	44,387
Total JAG Program Cluster			1,651,873	265,736
<u>Direct Programs</u>				
Community Capacity Development Office Program	16.595	2010-WS-QX-0019	157,000	--
Total CFDA Number 16.595			157,000	--
Public Safety Partnership & Community Policing	16.710	2008CSWX0020	484,856	--
Public Safety Partnership & Community Policing		2011CSWX0017	500,000	225,308
Total CFDA Number 16.710			984,856	225,308
Total Direct Programs			1,141,856	225,308
<u>Passed through Office of Attorney General</u>				
Missing Children's Assistance	16.543	2009-MC-CX-K051	20,000	--
Total CFDA Number 16.543			20,000	--
Total Passed Through Office of Attorney General			20,000	--

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<u>Passed through Office of the Governor CJD</u>				
Legal Assistance for Victims	16.524			91,154
Total CFDA Number 16.524			--	91,154
Victims of Crime Act	16.575	VA-11-V30-15223-12	78,527	8,430
Victims of Crime Act				69,926
Total CFDA Number 16.575			78,527	78,356
ARRA- Violence Against Women Formula Grant Program	16.588	WF-11-V30-15171-13	94,706	6,281
Total CFDA Number 16.588			94,706	6,281
Paul Coverdell Forensic Sciences Improvement Grant Program	16.742	CD-10-A10-24125-01	150,747	--
Paul Coverdell Forensic Sciences Improvement Grant Program		CD-11-A10-24125-02	60,000	30,000
Total CFDA Number 16.742			210,747	30,000
Total Passed Through Office of the Governor CJD			383,980	205,791
<b>Total U.S. Department of Justice</b>			<b>3,197,709</b>	<b>696,835</b>
<b>U.S. Department of Transportation</b>				
<u>Direct Programs</u>				
Airport Improvement Programs	20.106			
Taxiway B4 Widening Grant		3-48-0051-45	2,310,220	--
Terminal bldg rehab		3-48-0051-46	2,900,350	350,376
Runway 17/35 Extension, Phase 1; Runway 13/31 Extension, Phase 1; Condu		3-48-0051-47	2,596,792	541,307
Upgrade Security Systems With Associated Electrical Systems		3-48-0051-48	3,250,000	836,618
Runway 17/35 Extension Dispmnt and Assoc Taxi and Rnwy 13/31 Taxiway:		3-48-0051-49	16,345,505	6,560,448
Total CFDA Number 20.106			27,402,867	8,288,749
Small Community Air Service Development	20.930	WAG2012-SCASDP-26	300,000	164,172
Total CFDA Number 20.930			300,000	164,172
Total Direct Programs			27,702,867	8,452,921
<u>Passed through State Dept. of Highways and Public Transportation</u>				
Highway Safety Cluster:				
State and Community Highway Safety	20.600	2012-CorpusPD-S-1YG-0114	90,207	16,731
State and Community Highway Safety			--	37,542
Total CFDA Number 20.600			90,207	54,273
Alcohol Traffic Safety and Drunk Driving Prevention	20.601	2011-CorpusPD-S-IDM-00008	35,000	--
Total CFDA Number 20.601			35,000	--
Occupant Protection Incentive	20.602	2012-CorpusPD-CIOT-00015	23,993	--
Total CFDA Number 20.602			23,993	--
Total Highway Safety Cluster			149,200	54,273
Interagency Hazardous Materials Public Sector	20.703	11-DEM-LEPC-002	16,774	--
Total CFDA Number 20.703			16,774	--
Total Passed Through State Dept. of Hwys & Public Transp.			165,974	54,273
<u>Passed through Pipeline and Hazardous Materials Safety Administration</u>				
Technical Assistance Grants to Communities Program	20.710	DTPH56-11-G-PHPT17	49,900	49,900
Total CFDA Number 20.710			49,900	49,900
Total Passed Through PHMSA			49,900	49,900
<b>Total U.S. Department of Transportation</b>			<b>27,918,741</b>	<b>8,557,094</b>

(Continued)

SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Equal Employment Opportunity Commission</b>				
<u>Direct Programs</u>				
Employment Discrimination State & Local Fair	30.002		85,600	85,600
Total CFDA Number 30.002			<u>85,600</u>	<u>85,600</u>
Total Direct Programs			<u>85,600</u>	<u>85,600</u>
<b>Total Equal Employment Opportunity Commission</b>			<u>85,600</u>	<u>85,600</u>
<b>Institute of Museum and Library Services</b>				
<u>Passed through Texas State Library &amp; Archives Commission</u>				
<u>Library Services</u>				
Library System Operation Grant	45.310	470-11027	378,821	--
Library System Operation Grant		470-12010	120,862	--
Technical Assistance Negotiated Grant		476-11023	78,767	--
Technical Assistance Negotiated Grant		476-12010	32,254	--
Interlibrary Loan Center Grant Program		771-11037	142,018	--
Interlibrary Loan Center Grant Program		771-12004	34,707	--
Total CFDA Number 45.310			<u>787,429</u>	--
Total Passed Through TSLAC			<u>787,429</u>	--
<b>Total Institute of Museum and Library Services</b>			<u>787,429</u>	--
<b>U.S. Environmental Protection Agency</b>				
<u>Direct Programs</u>				
ARRA - CC Brownfields Assessment Hazardous Substances	66.818	2B-96699101-0	200,000	43,342
ARRA - CC Brownfields Petroleum Assessment Community-Wide		2B-96698801-0	200,000	8,518
Total CFDA Number 66.818			<u>400,000</u>	<u>51,860</u>
Total Direct Programs			<u>400,000</u>	<u>51,860</u>
<b>Total U.S. Environmental Protection Agency</b>			<u>400,000</u>	<u>51,860</u>
<b>U.S. Department of Energy</b>				
<u>Direct Programs</u>				
ARRA -Energy Efficiency and Conservation Block Grant	81.128	EE000961	2,757,500	154,979
Total CFDA Number 81.128			<u>2,757,500</u>	<u>154,979</u>
Total Direct Programs			<u>2,757,500</u>	<u>154,979</u>
<u>Passed Through Texas Dept of Housing and Community Affairs</u>				
ARRA - Weatherization Assistance Program	81.042	16090000703	3,145,938	--
Total CFDA Number 81.402			<u>3,145,938</u>	--
Total Passed Through TDHCA			<u>3,145,938</u>	--
<u>Passed Through Comptroller of Public Accounts passed through State Energy Conservation Office</u>				
Alternatives Fuels Initiatives Grant Program	81.087	CM1243	100,000	100,000
Total CFDA Number 81.087			<u>100,000</u>	<u>100,000</u>
Total Passed Through SECO			<u>100,000</u>	<u>100,000</u>
<b>Total U.S. Department of Energy</b>			<u>6,003,438</u>	<u>254,979</u>
<b>U.S. Department of Health and Human Services</b>				
<u>Passed through Texas Department of Aging &amp; Disability Svc passed through CBCOG-AAA</u>				
Aging Cluster:				
Special Programs for the Aging Title III, Part B				
Grants For Supportive Services and Senior Centers	93.044	AA3-1148-4	16,560	--
Total CFDA Number 93.044			<u>16,560</u>	--

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Special Programs for the Aging Title III, Part C Nutrition Svcs	93.045	AA3-1148-4	749,197	--
Special Programs for the Aging Title III, Part C Nutrition Svcs		AA3-1148-4	560,258	--
Total CFDA Number 93.045			1,309,455	--
Nutrition Services Incentive Program	93.053	AA3-1148-4	145,330	--
Nutrition Services Incentive Program		167400	248,663	--
Total CFDA Number 93.053			393,993	--
Total Aging Cluster			1,720,008	--
Total Passed Through DADS			1,720,008	--
<u>Passed through National Recreation and Park Association</u>				
Centers for Disease Control and Prevention Healthy Communities Program - ACHIEVE	93.283	n/a	40,000	11,579
Total CFDA Number 93.283			40,000	11,579
Total Passed Through NRPA			40,000	11,579
<u>Passed through Texas Department of Family &amp; Protective Services</u>				
Promoting Safe and Stable Families	93.556	23362174	377,625	--
Promoting Safe and Stable Families		23792861	240,152	12,770
Promoting Safe and Stable Families			--	196,136
Total CFDA Number 93.556			617,777	208,906
Total Passed Through Dept. of Family & Protective Services			617,777	208,906
<u>Passed through Texas Department of State Health Svcs</u>				
CPS-Laboratory Response Network-PHEP	93.069	2011-038575	184,318	11,256
CPS-Laboratory Response Network-PHEP			--	131,829
Total CFDA Number 93.069			184,318	143,085
Project Grants and Cooperative Agreements for Tuberculosis Control Programs	93.116	2012-040159	41,160	6,710
Total CFDA Number 93.116			41,160	44,655
Immunization Grants	93.268	2012-039103	241,637	7,745
Immunization Grants			--	250,918
Total CFDA Number 93.268			241,637	258,663
Centers for Disease Control and Prevention Investigations and Technical Assistance	93.283	2010-035148	27,438	3,812
Total CFDA Number 93.283			27,438	22,229
National Bioterrorism Hospital Preparedness Program	93.889	2010-035148	6,860	953
Total CFDA Number 93.889			6,860	4,604
			6,860	5,557
Cooperative Agreements For State-Based Diabetes Control Programs and Evaluation of Surveillance Sys	93.988	2011-037869	80,000	--
Total CFDA Number 93.988		2012-040801	80,000	50,158
			160,000	50,158
Preventive Health and Health Services Block Grant	93.991	2012-039488	164,368	14,189
Preventive Health and Health Services Block Grant			--	120,497
Total CFDA Number 93.991			164,368	134,686
Total Passed Through Dept. of State Health Svcs			825,781	665,743
<b>Total U.S. Department of Health &amp; Human Services</b>			<b>3,203,566</b>	<b>886,228</b>
<b>Corporation for National and Community Service</b>				
<u>Direct Programs</u>				
Retired and Senior Volunteer Program	94.002	11SRWTX017	56,793	--
Retired and Senior Volunteer Program		11SRWTX017	45,434	35,591
Total CFDA Number 94.002			102,227	35,591

(Continued)



**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Senior Companion Program	94.016	10SCWTX001	275,007	--
Senior Companion Program		10SCWTX001	275,007	253,055
Senior Companion Program				16,831
Total CFDA Number 94.016			550,014	269,886
Total Direct Programs			652,241	305,477
<b>Total Corp. for National and Community Service</b>			<b>652,241</b>	<b>305,477</b>
<b>Executive Office of the President</b>				
<u>Direct Programs</u>				
High Intensity Drug Trafficking Areas Program	95.001	G11HN006A	166,740	61,281
High Intensity Drug Trafficking Areas Program				98,595
Total CFDA Number 95.001			166,740	159,876
Total Direct Programs			166,740	159,876
<b>Total Executive Office of the President</b>			<b>166,740</b>	<b>159,876</b>
<b>U.S. Department of Homeland Security</b>				
Homeland Security Cluster:				
<u>Passed Through Governor's Division of Emergency Management</u>				
Metropolitan Medical Response System	97.071	2007-GE-T7-0024	258,145	--
Metropolitan Medical Response System		2008-GE-T8-0034	321,221	--
Metropolitan Medical Response System		2009-SS-T9-0064	321,221	3,499
Total CFDA Number 97.071			900,587	3,499
Total passed through Governor's Division of Emergency Mgmt			900,587	3,499
<u>Passed through Texas Department of Public Safety</u>				
State Homeland Security Program	97.067	EMW-2011-SS-00019	59,643	10,820
				8,459
Total CFDA Number 97.067			59,643	19,279
Metropolitan Medical Response System	97.071	2010-SS-T0-0008	317,419	189,252
				129,859
Total CFDA Number 97.071			317,419	319,111
Total passed through Texas Department of Public Safety			317,419	319,111
<u>Passed Through Texas Department of Public Safety</u>				
<u>Passed Through Nueces County</u>				
FY10 Operation Stonegarden Grant Program	97.067	2010-SS-T0-0008	140,870	18,783
				15,634
Total CFDA Number 97.067			140,870	34,417
Total Passed Through TDPS and Nueces County			140,870	34,417
Total Homeland Security Cluster			1,418,519	376,306
<u>Direct Programs</u>				
Emergency Management Performance Grants	97.042	11 TX-EMPG-0581	85,388	--
Emergency Management Performance Grants		12TX-EMPG-0581	77,693	--
Total CFDA Number 97.042			163,081	--
Law Enforcement Terrorism Prevention Program	97.074	2007-GE-T7-0024	550,000	--
Total CFDA Number 97.074			550,000	--
Total Direct Programs			713,081	--
<u>Passed Through Governor's Division of Emergency Management</u>				
Public Safety Interoperable Communications Grant Prog	97.055	2007-GS-H7-0044	2,198,271	--
Total CFDA Number 97.055			2,198,271	--
State Homeland Security Program	97.073	2007-GE-T7-0024	578,000	--
State Homeland Security Program		2009-SS-T9-0064	1,030,746	(1,951)
State Homeland Security Program		2009-SS-T9-0064	398,476	--
Total CFDA Number 97.073			2,007,222	(1,951)
Total Passed Through Governor's Div. of Emergency Mgmt.			4,205,493	(1,951)

(Continued)

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013**

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<u>Passed Through Texas Department of Public Safety</u>				
State Homeland Security Program	97.073	2010-SS-T0-0008	166,124	103,512
State Homeland Security Program		2010-SS-T0-0008	445,114	2,259
State Homeland Security Program			62,259	43,778
State Homeland Security Program				8,459
Total CFDA Number 97.073			673,497	158,008
Buffer Zone Protection Program	97.078	2010-BF-T0-0015	570,000	43,643
Total CFDA Number 97.078			570,000	43,643
Total Passed Through Texas Department of Public Safety			1,243,497	201,651
<u>Passed through W.J. Wagner, Inc.</u>				
Port Security Grant Program	97.056	2010-PU-T0-K034-6	179,500	--
Port Security Grant Program		2010-PU-T0-K034-8	25,640	--
Port Security Grant Program			95,299	95,299
Port Security Grant Program			244,302	229,814
Port Security Grant Program				12,650
Total CFDA Number 97.056			544,741	337,763
Total Passed Through W.J. Wagner, Inc.			544,741	337,763
<b>Total U.S. Department of Homeland Security</b>			8,125,331	913,769
<b>Total Federal and Passed-through Assistance</b>			81,266,308	17,401,895
<b>State Assistance:</b>				
<b>State Comptroller of Public Accounts</b>				
<u>State General Revenue</u>				
Law Enforcement Fire Prevention		N/A	10,169	449
Total SGR			10,169	449
<b>Total State Comptroller of Public Accounts</b>			10,169	449
<b>Texas Commission on Environmental Quality</b>				
<u>Direct Programs</u>				
Air Quality Planning Activities		582-11-11223	612,922	230,977
Total Direct Programs			612,922	230,977
<u>Passed through Coastal Bend Council of Governments</u>				
Education		11-20-G04	25,000	236
Total Passed Through CBCOG			25,000	236
<b>Total Texas Commission on Environmental Quality</b>			637,922	231,213
<b>Texas Department of Aging &amp; Disability</b>				
<u>Passed through Corporation for National &amp; Community Service</u>				
Retired and Senior Volunteer Program		11RZWTX017	21,671	5,672
Retired and Senior Volunteer Program			21,671	19,242
Senior Companion Program		11SZWTX007	5,381	678
Senior Companion Program			5,381	5,381
Total Passed Through CNCS			54,104	30,973
<b>Total Texas Department of Aging &amp; Disability</b>			54,104	30,973
<b>Texas Department of Agriculture</b>				
<u>Direct Programs</u>				
Texans Feeding Texans Program		HDM-11-696	117,301	64,086
Texans Feeding Texans Program			--	38,666
Total Direct Programs			117,301	102,752
<b>Total Texas Department of Agriculture</b>			117,301	102,752
<b>Texas Department of Family and Protective Services</b>				
<u>Direct Programs</u>				

(Continued)

SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Promoting Safe and Stable Families		23362174	125,875	--
Promoting Safe and Stable Families		23792861	80,051	4,257
Promoting Safe and Stable Families			--	65,379
Total Direct Programs			<u>205,926</u>	<u>69,636</u>
<b>Total Texas Department of Family &amp; Protective Services</b>			<u>205,926</u>	<u>69,636</u>
<b>Texas Department of Public Safety</b>				
<u>Direct Programs</u>				
Local Border Security		LBSP110006	327,932	64,590
Total Direct Programs			<u>327,932</u>	<u>64,590</u>
<b>Total Texas Department of Public Safety</b>			<u>327,932</u>	<u>64,590</u>
<b>Texas Department of State Health Services</b>				
<u>Direct Programs</u>				
Seafood & Aquatic Life		2009-028480	17,000	124
Seafood & Aquatic Life		2010-031609-001	18,000	1,637
Seafood & Aquatic Life		2011-035419	22,500	4,137
Seafood & Aquatic Life		2012-038691	22,500	--
TB/PC		2012-039062	80,323	5,614
TB/PC			73,276	54,768
Infectious Disease Control		2012-038654	5,000	--
Infectious Disease Control			5,000	5,000
Governor's Advisory Council on Physical Fitness		2011-036280	85,000	--
Total Direct Programs			<u>328,599</u>	<u>71,280</u>
<b>Total Texas Department of State Health Services</b>			<u>328,599</u>	<u>71,280</u>
<b>Texas Department of Transportation</b>				
<u>Direct Programs</u>				
Transportation Enhancement Project		0916-35-112	977,480	4,150
Total Direct Programs			<u>977,480</u>	<u>4,150</u>
<b>Total Texas Department of Transportation</b>			<u>977,480</u>	<u>4,150</u>
<b>Texas Department of Motor Vehicles</b>				
<u>Direct Programs</u>				
Corpus Christi Auto Theft Prevention Grant		SA-T01-10045-11	378,088	--
Corpus Christi Auto Theft Prevention Grant		SA-T01-10045-12	392,474	41,498
Corpus Christi Auto Theft Prevention Grant			392,474	353,961
Total Direct Programs			<u>1,163,036</u>	<u>395,459</u>
<b>Total Texas Department of Motor Vehicles</b>			<u>1,163,036</u>	<u>395,459</u>
<b>Texas Historical Commission</b>				
<u>Direct Programs</u>				
La Belle Collection		808-10-0018	92,106	413
Total Direct Programs			<u>92,106</u>	<u>413</u>
<b>Total Texas Historical Commission</b>			<u>92,106</u>	<u>413</u>
<b>Texas Office of the Governor</b>				
<u>Direct Programs</u>				
Anti-Gang Initiative		CO-11-A10-24298-01	99,974	--
Total Direct Programs			<u>99,974</u>	<u>--</u>
<b>Total Texas Office of the Governor</b>			<u>99,974</u>	<u>--</u>
<b>Texas Parks and Wildlife</b>				
<u>Direct Programs</u>				
Safe Boating Access		N/A	100,000	(4,837)
Total Direct Programs			<u>100,000</u>	<u>(4,837)</u>
<b>Total Texas Parks and Wildlife</b>			<u>100,000</u>	<u>(4,837)</u>
<b>Texas State Library &amp; Archives Commission</b>				
<u>State General Revenue</u>				
Lone Star Libraries Grant		442-11547	48,553	--
Total SGR			<u>48,553</u>	<u>--</u>

(Continued)

SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED JULY 31, 2013

**UNAUDITED**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
Total Texas State Library & Archives Commission			48,553	--
<b>Total State Assistance</b>			<u>4,163,102</u>	<u>966,078</u>
<b>Total Federal, Pass Through &amp; State Financial Assistance</b>			<u>\$ 85,429,410</u>	<u>\$ 18,367,973</u>

**ADOPTED FY2013 COMMUNITY DEVELOPMENT BLOCK  
GRANT (CDBG) PROGRAM**

<b>FY2013 CDBG Allocation</b>	<b>\$2,727,941</b>
<b>Reprogrammed Funds</b>	<b>\$846,149</b>
<b>Program Income from Demolition Liens and Property Clearance</b>	<b>\$150,000</b>
<b>Program Income from Rehabilitation Program (Revolving Loan Fund)</b>	<b>\$700,000</b>
<b>TOTAL FUNDS AVAILABLE FOR FY2013 CDBG PROGRAM</b>	<b>\$4,424,090</b>

<b>PROJECT &amp; DESCRIPTION</b>	<b>City Council Adopt</b>
<p><b>Code Enforcement Program</b>                      The Code Enforcement request is to fund staffing for salaries to support 7.25 full time employees (FTE's): 5-Code Enforcement Property Advisors (100%); 1- Code Enforcement Property Advisor (50%); 1- Zoning Project Coordinator (50%); 1- Senior Account Clerk/Administrative Support (100%); Zoning &amp; Code Enforcement Administrator (25%) in the of amount of \$323,296.34 which includes a total of \$7,250.00 (7.25 Staff members @ \$1,000.00 = 7,250.00) for training through classes, seminars and/or conferences for education opportunities and for certifications required for code enforcement. The CE Property Advisors and Zoning Project Coordinator are responsible for the inspection of properties within CDBG eligible areas for violations of approximately seventy five (75) health, safety, and welfare related City Codes. These efforts support the City Council's objective of enhancing the City Council's objective of enhancing the City of Corpus Christi "Pride" initiative through revitalization and sustainability in all CDBG eligible neighborhoods. The Zoning and Code Enforcement Administrator oversees all functions of the Code Enforcement Division including investigating and enforcing substandard structures, junked vehicles, care of premises, zoning, illegal dumping, illegal signage, open storage, accumulation of litter and solid waste, tall weeds which includes the stated approximate 75 City Ordinances. The Senior Account Clerk provides administrative support to the Code Enforcement Property Advisors and Zoning Project Coordinator by processing compliance request through the mail and researching property owner's name and address.</p>	<p>\$323,296</p>
<p><b>CDBG Program Administration</b>                      This project will fund staff salaries and administrative costs. Staff is responsible for administering the Community Development Block Grant (CDBG), the HOME Investment Partnership (HOME) and Emergency Solutions Grant (ESG) Programs. Staff interprets CDBG, HOME, and ESG federal regulations, conducts public hearings/meetings, reviews proposed projects and activities to determine funding and eligibility, monitors Subrecipients for program compliance, provides technical assistance, conducts environmental assessments of funding projects/activities and enforces Davis Bacon Federal wage rate requirements.</p>	<p>\$437,000</p>
<p><b>Clearance of Vacant Properties Program</b>                      This project consists of clearance of vacant properties in regards to the removal of accumulation of litter and solid waste and the mowing of high weeds and dangerous weeds; to include, abatement of unsightly and unsanitary matter in all CDBG eligible areas. The City may charge an abatement cost and place a lien against the properties to cover the cost incurred.</p>	<p>\$200,000</p>

PROJECT & DESCRIPTION	City Council Adopt
<p><b>Demolition Program</b>  This program consists of the demolition of substandard structures determined to be health and safety issues and 51% or more deterioration of the general structure. The demolition of these structures is an abatement measure as deemed necessary by the Building Code and Public Safety Officials. The removal of unsafe structures is a priority for neighborhood revitalization within the community and as a goal established by City Council for livable neighborhoods. Each structure will be assessed and surveyed as building case, providing the property owner an opportunity to resolve the substandard conditions within the parameters of the City's Building Codes. The substandard structures will be demolished under the authority of a judge's ruling via Environmental Municipal Court and the Demolition Grant Program that allows the property owner to voluntarily agree to have their structure demolished.</p>	\$339,887
<p><b>Single Family Rehabilitation</b>  The Single Family Rehabilitation Loan Program benefits only low and very low income homeowners. The Program provides zero percent and three percent interest loans to homeowners interested in rehabilitating their homes. Funds requested will be used to provide rehabilitation and reconstruction loans; demolition grants; relocation grants and lead base paint grants for remedial activities. Rehabilitation Loan Program. Request of \$700,000 (Loans -\$487,600, Demolition -\$68,575, Lead-base Paint-\$22,500, Relocation - \$121,325)</p>	\$700,000
<p><b>Rehabilitation Services</b>  This is the operating budget for staff that service the various housing programs administered by NSD. Included in these funds are the salaries for the staff that manage and administer the Single Family Rehabilitation Loan Program; Emergency Home Repair Grant Program; \$5,000 Homebuyer Assistance Program; and the Type A Homebuyer Program. Services provided include applicant in-take, loan processing, loan settlement, Homebuyer Education Classes, construction monitoring, project estimating, and development of specifications and drawings.</p>	\$600,000
<p><b>Mortgage Servicing</b>  Staff salaries and operational funding of our Mortgage Servicing section. Current salaries includes one Senior Account Clerk and one Senior Staff Assistant that manage the servicing of 800 loans provided through the Single Family Rehabilitation Loan Program. Services includes collection loan payments; escrowing of insurance and property taxes; paying of insurance and property taxes; providing Tax Form 1098; preparing end of year escrow analysis ; daily posting of payments; and providing release of liens on loans that are paid off.</p>	\$85,877
<p><b>Emergency Home Repair Grant Program</b>  Emergency repair grants up to \$6,500 for repairs and up to \$4,500 for lead based paint remedial activities required by HUD regulations on houses built prior to 1978 . Repairs consist of roof repairs, plumbing electrical, heating, and minor structural repairs. Lead based activities may include actual work or testing required to meet the lead based paint requirements. Assistance through this program is provided to very low income homeowners who are 65 years old or older or disabled.</p>	\$50,000

PROJECT & DESCRIPTION	City Council Adopt
<p><b>ADA Improvements</b>            Design of approximately 10,000 linear feet of 5 foot wide sidewalk and 63 curb rambos along Brownlee Blvd. from S. Staples St. to Leopard St. which will be constructed in two phases. The design will separate the phases so the construction from Ph I and Ph II can be bid seperately which will allow for a future grant funding request. Ph I will construct 5,042 lf. of 5 ft. wide sidewalk and 15 curb ramps from Morgan to Staples St. as this area has high pedestrian usage. This project is included in the ADA Master Plan adopted by City Council on December 11, 2012.</p>	\$495,100
<p><b>Ethel Eyerly Senior Center AC Renovation</b>            Funding requested for the replacement of two central AC units that are currently not operational. The ability to cool the building is difficult and the seniors are in need to of the AC for the summer months. The replacement of the units will include new duct work to all the rooms, new control systems to operate the system and new venting and return equipment. New units will be efficient and would reduce the operating costs of the center.</p>	\$201,500
<p><b>La Retama Central Library Accessibility</b>            Funding requested is to construct an ADA compliant ramp in front of the Library and reconstruct the damaged entrance walkways, which are the primary way for customers to enter the building; they measure 220 linear feet. The west side, north side and east side of the building have damage with the east side only having wheelchair accessibility. Funding also requested is to replace the public access elevator. The current elevator is 2" short of being ADA compliant. Access to second floor services would be impossible for individuals with disabilities or the elderly if the public elevator becomes inoperable due to repair parts being unavailable.</p>	\$123,000
<p><b>Accessible Routes in CDBG Residential Areas Phase 3</b>            This project involves providing accessible routes in CDBG residential areas which do not have sidewalks but have heavy pedestrian traffic. This project will build approximately 2,300 linear feet of 5 foot wide sidewalk and 15 ADA compliant curb ramps. This will allow pedestrians with and without disabilities to travel this area in safety without architectural barriers. The proposed area is between Horne Rd, Greenwood Drive, Baldwin Ave, and Ayers St. Pedestrian travel is high in this area.</p>	\$200,000
<p><b>Residential Traffic Management Program</b>            In April 1998, the City Council approved the Residential Traffic Management Program (RTMP) which provides for installation of speed humps to improve neighborhood traffic safety on local residential streets. This program includes the possibility for residents to share in the cost of the installation of speed humps under certain conditions. The purpose of this request to allocate CDBG funds to bear the installation costs in qualified CDBG eligible tracts. Thus far, since the inception of the RTMP, residential neighborhoods in CDBG areas have not elected or been able to participate in the RTMP due to difficulty in the residents' share of the cost. This request will allow the entire speed hump in CDBG areas to be funded by the grant and therefore there will be no cost to residents at all.</p>	\$25,000

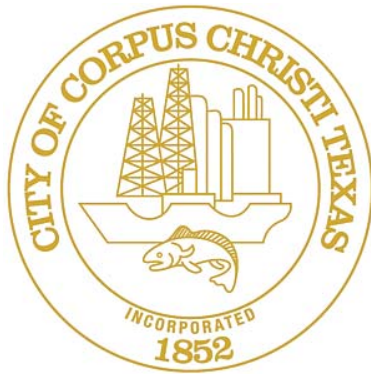
PROJECT & DESCRIPTION	City Council Adopt
<b>CDBG NON-PROFIT ORGANIZATIONS</b>	
<p><b>Mary McLeod Bethune Day Nursery, Inc.</b>  Funding request is for a new 4,000 sq. ft. Building "C". The John Chapman Building will be constructed on the footprint of the old Building "C". The new Building "C" will have 2 classrooms, 2 restrooms, an activity room, an office, a janitor's room, a foyer, and a covered porch. The John Chapman Building will allow Bethune to continue to provide the highest quality of day care services, expand programming, and most importantly provide a safe environment for the low income and homeless students and their families.  <b>Capital Contribution: \$105,000</b></p>	\$393,000
<p><b>Corpus Christi Housing Authority</b>  The Navarro Place construction of concrete drive and parking lot asphalt overlay project will consist of construction of concrete drive, 5"x18" wide by 2054 with radii, and to overlay existing parking with 1 1/2" compacted asphalt pavement and apply traffic control striping, speed hump, and accessible symbols.  <b>Capital Contribution: \$15,000</b></p>	\$195,430
<p><b>Corpus Christi Housing Authority</b>  The La Armada I New Playground project request is for an accessible playground to be placed in an open space area behind the central office. The project will also provide for accessible walkways and ramps for participants with accessible needs. This space is 50'x56'. The playground will serve low to moderate income families.</p>	\$55,000
<b>Total Non-Profit</b>	<b>\$643,430</b>
<b>Total City Projects</b>	<b>\$3,780,660</b>
<b>Overall Total</b>	<b>\$4,424,090</b>



<b>ADOPTED FY2013 HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)</b>	
<b>FY2013 HOME Allocation</b>	<b>\$986,021</b>
<b>Reprogrammed Funds</b>	<b>\$800,000</b>
<b>Program Income (estimate)</b>	<b>\$120,000</b>
<b>TOTAL FUNDS AVAILABLE FOR FY2013 HOME PROGRAM</b>	<b>\$1,906,021</b>
<b>PROJECT &amp; DESCRIPTION</b>	<b>City Council Adopt</b>
<b>HOME Administration/Technical Assistance</b> Administrative funds for staffing, planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, recordkeeping/reporting and overall program management. Technical assistance will be provided to enhance the capacity of CHDO's, non-profits, owners/investors of rental property and other organizations that may participate in the program.	\$97,914
<b>Major Rehabilitation Program</b> Provide loans to low income homeowners to assist them with major rehabilitation or demolition/reconstruction of their homes.	\$250,000
<b>Homebuyer Assistance Program (\$5,000)</b> Provide deferred forgivable loans to low income homebuyers to assist them with down payment and closing costs for the purchase of a home.	\$50,000
<b>INTERDEPARTMENTAL TOTAL</b>	<b>\$397,914</b>
<b>NON- PROFIT ORGANIZATIONS - Funding determination will be made no later than August 1, 2013</b>	
<b>TG 110, Inc. - Woodland Creek Apartments (CHDO)</b> TG 110, Inc., is proposing the demolition and reconstruction of the Woodland Creek Apartments. This complex is comprised of 94 units (100% Section 8) serving low-income families, seniors, and individuals. The development will be financed primarily through The Texas Department of Housing and Community Affairs' Low Income Housing Tax Credits, private debt, and HOME funds through the City of Corpus Christi. Woodland Creek will serve residents at 30%, 50%, and 60% of area median income. <b>Total project cost: \$15,932,416</b>	\$470,000
<b>Wesley Community Center - Wesley House</b> Wesley Community plans to renovate the former convent for residential Housing. This grant will accommodate changes for ADA accessibility.	\$200,000
<b>CHDO Total</b>	<b>\$0</b>
<b>Subrecipients/Other Entity Total</b>	<b>\$670,000</b>
<b>CCCIC Total</b>	<b>\$397,914</b>
<b>TOTAL FUNDED</b>	<b>\$ 1,067,914</b>

<b>ADOPTED FY2013 EMERGENCY SOLUTIONS GRANT (ESG) PROGRAM</b>	
<b>TOTAL FUNDS AVAILABLE FOR FY2013 ESG PROGRAM</b>	<b>\$189,117</b>
<b>PROJECT &amp; DESCRIPTION</b>	<b>City Council Adopt</b>
<b>City of Corpus Christi - ESG Administrative Cost</b> Administrative Cost is being requested for the overall administration of the Emergency Solutions Grant Program. These functions include the financial oversight, compliance, and technical assistance components of the program.	\$14,183
<b>Wesley Community Center</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$15,051
<b>Corpus Christi Metro Ministries</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance	\$45,152
<b>Recovery Contacts, Inc.</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$15,051
<b>Charlie's Place Recovery Center</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$15,051
<b>The Salvation Army</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance	\$42,142
<b>Catholic Charities of Corpus Christi</b> Funding requested for the ESG Activity Component of Homeless Prevention-Case Management and short- and medium-term rental assistance	\$15,051
<b>Corpus Christi Hope House</b> Funding requested for the ESG Activity Components of Emergency Shelter-Essential Services and Shelter Operations; Homeless Prevention-Case Management and short and medium term rental assistance; and Rapid Re-housing Case Management and short and medium term assistance	\$13,718
<b>Mary McLeod Bethune Day Nursery, Inc.</b> Funding requested for the ESG Activity Component of Emergency Shelter-Essential Services and Shelter Operations	\$13,718
<b>Total</b>	<b>\$189,117</b>

**\* All ESG funding must be matched at 100%**



# 5 Year Proforma



# 5 Year Proforma

**GENERAL FUND  
5 YEAR PROFORMA**

<b>General Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Beginning Fund Balance</b>						
<b>Unreserved</b>	33,531,413	17,886,503	17,541,127	18,894,829	20,173,539	21,695,569
<b>Reserved for Encumbrances</b>	1,280,000	0	0	0	0	0
<b>Reserved for Commitments</b>	2,000,000	22,937,513	23,282,889	23,790,175	24,507,484	25,034,139
<b>BEGINNING BALANCE</b>	<b>36,811,413</b>	<b>40,824,016</b>	<b>40,824,016</b>	<b>42,685,004</b>	<b>44,681,023</b>	<b>46,729,708</b>
<b>Revenues</b>						
General Property Taxes	52,882,246	52,882,246	52,882,246	52,882,246	52,882,246	52,882,246
Sales Tax	54,056,499	54,056,499	54,056,499	54,056,499	54,056,499	54,056,499
Other Taxes	7,608,644	7,679,724	7,704,911	7,730,601	7,756,805	7,783,534
Franchise Fees	17,290,424	17,088,899	17,197,044	17,308,947	17,424,620	17,544,078
Solid Waste Services	35,813,007	36,070,624	36,431,330	36,795,644	37,163,600	37,535,236
Other Permits & Licenses	839,941	803,182	810,441	817,776	825,189	832,680
Municipal Court	3,872,600	3,860,600	3,860,480	3,860,359	3,860,236	3,860,113
General Government Service	47,602	57,740	57,740	57,740	57,740	57,740
Animal Care and Control Services	173,715	183,560	183,560	183,560	183,560	183,560
Health Services	1,152,000	1,163,000	1,169,100	1,175,261	1,181,484	1,187,768
Museum	347,231	348,031	349,950	351,888	353,845	355,822
Library Services	190,882	158,235	158,235	158,235	158,235	158,235
Recreation Services	3,197,841	3,267,657	3,321,125	3,375,630	3,431,192	3,487,833
Administrative Charges	5,033,274	5,040,235	5,141,040	5,243,860	5,348,738	5,455,712
Interest on Investments	458,425	710,060	717,161	724,332	731,576	738,891
Public Safety Services	13,476,607	13,797,672	13,992,292	14,191,435	14,395,198	14,603,677
Intergovernmental	2,853,463	1,752,428	1,778,367	1,804,824	1,831,810	1,859,337
Other Revenues	2,581,674	1,040,404	1,043,474	1,046,583	1,049,732	1,052,921
Interfund Charges	4,534,659	3,454,680	3,393,550	3,437,332	3,481,749	3,526,812
<b>Sub-Total</b>	<b>206,410,733</b>	<b>203,415,476</b>	<b>204,248,546</b>	<b>205,202,752</b>	<b>206,174,054</b>	<b>207,162,693</b>
Changes:						
1 Increase in property values-3%		3,498,427	5,116,510	6,783,135	8,499,759	10,267,882
2 Increase in Sales Tax		4,638,501	6,692,826	8,819,052	11,019,697	13,297,364
3 Economic Development		596,887	803,887	3,498,845	3,830,412	4,094,141
4 Increased court revenue		679,600	725,098	771,055	817,470	864,348
		<u>9,413,415</u>	<u>13,338,321</u>	<u>19,872,087</u>	<u>24,167,338</u>	<u>28,523,735</u>
<b>Total Revenue</b>	<b>206,410,733</b>	<b>212,828,891</b>	<b>217,586,866</b>	<b>225,074,839</b>	<b>230,341,392</b>	<b>235,686,428</b>
<b>Expenditures</b>						
<b>By Department</b>						
Mayor	139,885	168,111	168,910	170,355	171,862	173,431
City Council	129,568	133,015	133,100	133,724	134,385	135,089
Legal	2,290,442	2,380,799	2,389,032	2,406,524	2,424,820	2,443,966
City Auditor	333,254	393,722	395,111	397,323	399,619	402,003
City Manager	1,389,979	1,557,268	1,564,988	1,575,962	1,587,310	1,599,051
City Secretary	853,752	590,476	592,694	597,060	601,617	606,377
Finance	3,564,626	3,690,942	3,709,283	3,744,630	3,781,512	3,820,022
Office of Management and Budget	743,022	1,002,018	1,004,220	1,009,847	1,015,755	1,021,963
Human Resources	1,592,709	1,693,979	1,706,114	1,724,031	1,742,583	1,761,802
Municipal Court	5,421,477	5,024,215	4,998,246	5,043,165	5,090,099	5,139,165
Museums	1,466,770	1,480,510	1,486,556	1,492,723	1,499,013	1,505,430
Fire	44,487,874	49,545,777	49,676,786	50,146,873	50,642,006	51,163,783
Police	64,053,864	66,455,915	66,754,185	67,345,765	67,974,446	68,631,589
Health Services	2,626,982	2,615,102	2,630,552	2,656,266	2,683,028	2,710,860
Animal Care and Control Services	2,075,622	2,233,366	2,253,429	2,281,556	2,310,629	2,340,692
Library Services	3,701,762	3,758,535	3,791,506	3,838,431	3,886,957	3,937,163
Parks & Recreation	15,223,980	15,653,234	15,776,503	15,949,577	16,128,444	16,313,382
Solid Waste	23,894,335	25,147,604	25,369,870	25,652,660	25,943,905	26,243,970
Comprehensive Planning	882,568	932,813	934,834	940,774	947,031	953,619
Neighborhood Services	1,885,385	2,070,805	2,088,933	2,116,325	2,144,708	2,174,133
Engineering Services	3,420,175	3,224,614	3,280,962	3,345,782	3,411,897	3,479,335
Outside Agencies	1,798,066	1,851,331	1,888,358	1,926,125	1,964,647	2,003,940
Transfer to Street	13,308,342	13,122,021	11,404,598	11,797,073	12,073,114	12,353,268
Economic Dev Incentives	2,034,583	1,700,000	1,603,394	1,480,415	1,348,784	1,208,093
Accrued Pay Reserve	1,850,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Other Activities	6,025,487	4,402,717	3,811,430	3,813,877	3,816,283	3,820,336
<b>Sub-Total</b>	<b>205,194,507</b>	<b>212,828,891</b>	<b>211,413,594</b>	<b>213,586,842</b>	<b>215,724,454</b>	<b>217,942,464</b>
Other Activities:						
Pay equity decrease		(1,500,000)				
Fire increase in decision package		(700,000)				
Police benefit decrease		(100,000)				
General reserve decrease		(100,000)				
		<u>(2,400,000)</u>				
<b>Obligated</b>						
Fire Salary Increases:						
1 Fire 2015 increase 2%			699,000	699,000	699,000	699,000

**GENERAL FUND  
5 YEAR PROFORMA**

<b>General Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Beginning Fund Balance</b>						
2 Fire 2016 increase 2%				712,980	712,980	712,980
3 Fire 2017 increase 2%					727,240	727,240
4 Fire 2018 increase 2%						741,784
5 Fire 2019-2023 increase 2%						
Police Salary Increases:						
6 Police contractual patrol pay						
7 Police 2015 contractual increase 2%			727,000	727,000	727,000	727,000
8 Police 2016 increase 2%				741,540	741,540	741,540
9 Police 2017 increase 2%					756,371	756,371
10 Police 2018 increase 2%						771,498
11 Police 2019-2023 increase 2%						
12 Health Insurance increases		832,843	902,109	965,257	1,032,825	1,032,825
13 End of SAFER grant		1,242,000	2,130,000	2,130,000	2,130,000	2,130,000
14 Election costs		435,000	435,000	435,000	435,000	435,000
Sub-Total - Obligations		0	3,935,843	5,912,629	7,894,388	9,040,238
Expenditures with Obligated Changes	212,828,891	215,349,437	219,499,471	223,618,842	226,982,702	226,982,702
Revenue	212,828,891	217,586,866	225,074,839	230,341,392	235,686,428	235,686,428
<b>Excess/(Deficiency)</b>		0	2,237,429	5,575,368	6,722,550	8,703,726
<b>1st Priority</b>						
General Employee Salary Increases:						
1 Pay Equity 2015		850,377	850,377	850,377	850,377	850,377
2 Pay Equity 2016			867,539	867,539	867,539	867,539
3 Pay Equity 2017				865,393	865,393	865,393
4 Pay Equity 2018						871,298
5 Pay Equity 2019-2023						
6 Facilities Study Implementation		382,526	412,647	530,393	654,336	654,336
Solid Waste Competitive Review Implementation:						
7 Lease Purchase of Equipment		969,000	971,000	952,000	990,000	990,000
8 Savings (Routes, brush pickup, Recycle Bank)		(1,488,000)	(1,606,000)	(1,616,000)	(1,626,000)	(1,626,000)
9 Overtime savings from Fire 10 Alt Hires		(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
10 Beach FTE (From Increased Beach Revenue)		0	0	0	0	0
11 Increased contribution to Street Fund		1,958,407	2,427,330	2,485,022	2,530,911	2,530,911
Sub-Total - 1st Priorities		0	2,552,310	3,802,893	4,814,724	5,883,854
Expenditures with Obligated & 1st Priorities	212,828,891	217,901,747	223,302,364	228,433,566	232,866,556	232,866,556
<b>2nd Priority</b>						
1 Contracts Manager	0	0	0	0	0	0
2 OMB Director	0	0	0	0	0	0
3 Two interns	0	0	0	0	0	0
4 Maintenance of Public Art	0	0	0	0	0	0
Sub-Total - 2nd Priorities	0	0	0	0	0	0
Expenditures with Obligated, & All Priorities	212,828,891	217,901,747	223,302,364	228,433,566	232,866,556	232,866,556
Add'l \$ Needed for Pay Plan	254,729	254,729	254,729	254,729	254,729	254,729
\$ Used From Pay Equity 2013 Reserve	254,729	569,610				
<b>Excess/(Deficiency)</b>		0	0	1,772,475	1,907,826	2,819,872
Planned increase in Fund Balance (99% Exp)		0	2,175,869	2,250,748	2,303,414	2,356,864
Ending Balance						
Reserved	23,282,889	23,790,175	24,507,484	25,034,139	25,568,643	25,568,643
Reserved for Encumbrances	0	0	0	0	0	0
Unreserved	17,541,127	18,894,829	20,173,539	21,695,569	23,263,201	23,263,201
Estimated Ending Balance	40,824,016	42,685,004	44,681,023	46,729,708	48,831,843	48,831,843
Fund Balance %	19.18%	19.59%	20.01%	20.46%	20.97%	20.97%
Fund Balance Target %	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Assumptions:						
Tax rate	0.570557	0.588797	0.588797	0.588797	0.588797	0.588797
Maintenance & Operations	0.380339	0.380339	0.380339	0.380339	0.380339	0.380339
Interest & Sinking Fund	0.190218	0.208458	0.208458	0.208458	0.213458	0.218458
Property value growth		5.00%	3.00%	3.00%	3.00%	3.00%
Sales Tax Growth		5.00%	3.50%	3.50%	3.50%	3.50%
Solid Waste revenue		1.00%	1.00%	1.00%	1.00%	1.00%
Municipal Court revenue		1.00%	1.00%	1.00%	1.00%	1.00%
NO FEE INCREASES						
1 cent increase in property rates						
Maintenance & Operations	880,000					



**HOTEL OCCUPANCY TAX FUND (1030)  
5 YEAR PROFORMA**

<b>Hotel Occupancy Tax Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Beginning Balance</b>						
<b>Unreserved</b>		1,904,076	114,020	25,000	25,000	25,000
<b>Reserved</b>		0	0	0	0	0
<b>Total</b>		1,904,076	114,020	25,000	25,000	25,000
<b>Revenues</b>						
Hotel occupancy tax	11,920,236	10,746,170	10,961,093	11,180,315	11,403,922	11,632,000
Hotel occupancy tax-conv exp		3,070,181	3,131,585	3,194,216	3,258,101	3,323,263
Hotel tax penalties-current year		15,000	15,000	15,000	15,000	15,000
Hotel tax penalties CY-conv exp		4,286	4,286	4,286	4,286	4,286
Other	0	0	0	0	0	0
<b>Sub-Total</b>	11,920,236	13,835,637	14,111,964	14,393,818	14,681,308	14,974,549
Changes:						
1 Additional revenue generated by Schlitterbahn			3,544,273	3,544,273	3,544,273	3,544,273
<b>Total Revenue</b>		13,835,637	17,656,237	17,938,091	18,225,581	18,518,822
<b>Expenditures</b>						
<b>By Department</b>						
Muni Services Contract	0	22,000	22,000	22,000	22,000	22,000
Convention Center	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000
Convention Center Maintenance	2,292,748	3,100,000	2,327,180	2,512,332	2,767,758	3,030,636
Harbor Bridge Lighting	35,000	0	0	0	0	0
Special Events	0	15,000	15,000	15,000	15,000	15,000
Texas Amateur Athletic Federation	50,000	0	0	0	0	0
Museum Marketing	25,000	25,000	0	0	0	0
Art Museum of South TX	260,600	300,000	300,000	300,000	300,000	300,000
Botanical Gardens	20,000	20,000	20,000	20,000	20,000	20,000
Convention Center Incentives	300,000	230,000	200,000	200,000	200,000	200,000
Harbor Playhouse	13,335	13,335	13,335	13,335	13,335	13,335
Convention promotion (Conv.&Visitors)	3,781,662	4,620,000	4,000,000	4,000,000	4,000,000	4,000,000
Arts Grants/Projects	146,065	180,000	180,000	180,000	180,000	180,000
Multicultural Services Support	120,282	122,838	125,295	127,801	130,357	132,964
Beach Cleaning(HOT)	1,285,284	1,552,720	1,583,774	1,615,450	1,647,759	1,680,714
Interest	0	0	0	0	0	0
Transfer to Debt Service	2,488,558	2,194,800	2,194,400	2,167,900	2,165,100	2,159,900
Reserve Appropriation	22,000	30,000	20,000	20,000	20,000	20,000
<b>Sub-Total</b>	14,040,534	15,625,693	14,200,984	14,393,817	14,681,309	14,974,549
<b>Obligated</b>						
1 Schlitterbahn Incentive payments			3,544,273	3,544,273	3,544,273	3,544,273
<b>1st Priority</b>						
1 NONE		0	0	0	0	0
<b>Total Expenditures</b>		15,625,693	17,745,257	17,938,090	18,225,582	18,518,822
Revenue		13,835,637	17,656,237	17,938,091	18,225,581	18,518,822
Net Revenue (Loss)		(1,790,056)	(89,020)	0	0	0
Unreserved		114,020	25,000	25,000	25,000	25,000
Reserved		0	0	0	0	0
Estimated Ending Balance		114,020	25,000	25,000	25,000	25,000
Assumptions:						
Revenues		2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%

**STREET FUND (1041)  
5 YEAR PROFORMA**

<b>Street Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>		16,454	88,871	25,000	25,000	25,000
<b>Reserved for Encumbrances</b>		0	0	0	0	0
<b>Reserved for Commitments</b>		0	0	0	0	0
<b>BEGINNING BALANCE</b>		16,454	88,871	25,000	25,000	25,000
<b>Revenues</b>						
RTA-street services contribution	1,089,612 *	2,498,917	2,586,379	2,676,902	2,770,594	2,867,565
Street user fee - Residential	0	3,039,273	3,039,273	3,039,273	3,039,273	3,039,273
Street user fee - Non-resdntal	0	2,663,179	2,663,179	2,663,179	2,663,179	2,663,179
Street division charges	679,000 *	670,000	683,400	697,068	711,009	725,230
Street recovery fees	721,000 *	730,000	744,600	759,492	774,682	790,175
Other Revenue	0	154,880	154,880	154,880	154,880	154,880
Transfer	10,818,730	11,163,614	11,343,213	11,740,447	12,030,331	12,328,353
Additional Transfer from Gen Fd		1,958,407	1,958,407	1,958,407	1,958,407	1,958,407
<b>Sub-Total</b>	13,308,342	22,878,270	23,173,331	23,689,648	24,102,356	24,527,062
Decision Packages:						
1 Allocation of Economic Dev Rev Increase				468,923	526,615	572,504
<b>Total Revenue</b>		22,878,270	23,173,331	24,158,571	24,628,971	25,099,566
<b>Expenditures</b>						
<b>By Department</b>						
Traffic Engineering	579,239	571,306	574,301	577,355	580,471	583,649
Traffic Signals	1,094,443	1,202,275	1,215,939	1,229,876	1,244,091	1,258,591
Signs & Markings	833,767	843,864	854,204	864,750	875,507	886,480
Residential Traffic Mgt	0	25,000	25,500	26,010	26,530	27,061
Sub-Total - Traffic Management	2,507,450	2,642,445	2,669,943	2,697,991	2,726,600	2,755,781
Street Office & Yard	811,246	724,317	728,936	733,647	738,453	743,354
Street Reconstruction	2,731,351	2,069,130	2,099,718	2,130,917	2,162,741	2,195,200
Street Preventative Maint Prog	0	9,139,972	9,170,553	9,347,137	9,477,103	9,616,260
Street Utility Cut Repairs	563,943	608,479	615,680	623,026	630,518	638,160
Asphalt Maintenance	6,569,352	7,572,306	7,676,708	7,783,199	7,891,819	8,002,612
Transfer to Maint Services Fund	0	47,572	47,572	47,572	47,572	47,572
Sub-Total - Street Maintenance	10,675,892	20,161,776	20,339,168	20,665,498	20,948,206	21,243,160
Reserve Appropriation	125,000	1,631	125,000	125,000	125,000	125,000
<b>Sub-Total - Street Fund</b>	13,308,342	22,805,852	23,134,111	23,488,489	23,799,806	24,123,940

**STREET FUND (1041)  
5 YEAR PROFORMA**

<b>Street Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
Obligated						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			91,227	91,227	91,227	91,227
2 Pay Equity 2016				93,507	93,507	93,507
3 Pay Equity 2017					93,487	93,487
4 Pay Equity 2018						92,254
5 Pay Equity 2019-2023						
6 Facilities Study Implementation			11,865	16,425	24,328	32,647
7 Increased Street Maintenance		0	0	468,923	526,615	572,504
		0	103,092	670,082	829,164	975,626
<b>Total Expenditures</b>		22,805,852	23,237,203	24,158,571	24,628,970	25,099,566
Revenue		22,878,270	23,173,331	24,158,571	24,628,971	25,099,566
Net Revenue (Loss)		72,418	(63,872)	0	1	(1)
Unreserved		88,871	25,000	25,000	25,000	25,000
Reserved		0	0	0	0	0
Estimated Ending Balance		88,871	25,000	25,000	25,000	25,000
Assumptions:						
Internal Revenue			2.00%	2.00%	2.00%	2.00%
RTA Revenue			Agreement	Agreement	Agreement	Agreement
Inflation Rate			2.00%	2.00%	2.00%	2.00%
Transfer from Gen Fd (% of total revenue)			5.24%	5.24%	5.24%	5.24%
	FY 2013	FY 2014	Change			
Traffic Management - (Engineering, Signals, Signs & Markings)	2,507,449	2,642,445		1,409,305	RTA Increased Contribution	
Street Department	10,675,892	20,161,776	9,485,884	247,603	Increased Gen Rev Contrib	
Street Fee	0	0	13,343,092	1,958,407	Additional Gen Fd Contrib	
Reserve	125,000	125,000		3,615,315		
	13,308,342	22,929,221	22,828,976			

**GO DEBT FUND (2010)  
5 YEAR PROFORMA**

GO Debt Fund	ADOPTED				
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Beginning Balance</b>					
<b>Unreserved</b>	14,536,727	12,339,365	12,443,543	11,100,041	10,243,341
<b>Reserved</b>	677,740	782,898	772,800	819,547	839,963
<b>Total</b>	15,214,467	13,122,263	13,216,343	11,919,588	11,083,304
<b>Revenues</b>					
Advalorem taxes - current	29,409,602	31,129,532	32,100,224	33,923,415	35,825,947
Advalorem taxes - delinquent	480,000	480,000	480,000	480,000	480,000
Penalties & Interest on taxes	300,000	300,000	300,000	300,000	300,000
Interest on investments	45,600	46,056	46,517	46,982	47,452
TX State Aquarium contribution	324,552	332,936	337,096	0	0
Trans for debt-Gen Fd	3,434,796	3,435,757	3,434,921	3,434,012	3,434,717
Increased Gen Fd Contribution	393,922	393,922	393,922	393,922	393,922
Transfer for debt-Hotel Occ Tx	2,194,800	2,194,400	2,167,900	2,165,100	2,159,900
Transfer for Airport GO Bonds	49,651	0	0	0	0
Transfer from Visitor's Facility	186,375	187,124	186,472	185,764	186,313
Transfer from Facilities Maint Fd	233,419	234,357	233,541	232,653	233,341
<b>Sub-Total</b>	37,052,717	38,734,084	39,680,593	41,161,847	43,061,591
Decision Packages:	0	0	0	0	0
<b>Total Revenue</b>	37,052,717	38,734,084	39,680,593	41,161,847	43,061,591
<b>Total Funds Available</b>	52,267,184	51,856,347	52,896,936	53,081,435	54,144,895
<b>Expenditures</b>					
<b>By Department</b>					
Principal retired	24,242,398	23,027,586	22,142,773	23,722,961	24,413,149
Add'l Principal	393,922	393,922	393,922	393,922	393,922
Interest	14,488,601	15,198,496	14,327,527	13,768,198	13,076,891
Paying agent fees	20,000	20,000	20,000	20,000	20,000
<b>Sub-Total</b>	39,144,921	38,640,004	36,884,223	37,905,081	37,903,961
<b>GO Bonds</b>					
2005	6,694,000	6,840,750	0	0	0
2007	316,538	314,006	315,931	317,431	313,875
2007A	2,456,263	2,452,063	2,455,863	2,452,263	2,451,463
2009	6,820,663	6,819,563	6,821,063	6,817,600	6,822,200
2010	990,650	989,650	987,850	987,313	989,913
2012	2,361,944	2,351,944	2,341,944	3,741,944	3,740,344
2012C	4,326,950	4,415,950	3,492,300	3,346,900	3,343,100
2012D	4,427,304	4,761,954	10,513,432	11,119,226	11,112,969
2013	5,912,063	5,256,700	6,681,700	6,677,600	6,680,400
Marina interest	69,594	0	0	0	0
<b>Certificates of Obligation</b>					
2004	333,200	0	0	0	0
2005-Landfill	342,013	339,800	341,700	0	0
2006	481,738	483,675	484,763	0	0
2007	198,504	198,945	199,025	198,884	198,690
2008	294,838	296,263	297,338	297,400	296,400
2009	609,769	609,769	609,019	607,519	610,269
2010	218,576	219,176	219,576	220,976	222,226
<b>Public Property Finance Contractu</b>	708,428	711,276	708,798	706,104	708,193
<b>Tax Notes</b>	1,167,968	1,164,600	0	0	0
	38,730,999	38,226,082	36,470,300	37,491,159	37,490,039
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Street Bonds			4,093,125	4,093,050	8,187,338
<b>Total Expenditures</b>	39,144,921	38,640,004	40,977,348	41,998,131	46,091,299
Unreserved	12,339,365	12,443,543	11,100,041	10,243,341	7,131,770
Reserved	782,898	772,800	819,547	839,963	921,826
Estimated Ending Balance	13,122,263	13,216,343	11,919,588	11,083,304	8,053,596
Assumptions:					
Total Tax rate	0.585264	0.585264	0.585264	0.590264	0.595264
Debt Service portion	0.208458	0.208458	0.208458	0.208458	0.213458
Rate change to support Street debt				0.005	0.005
New Debt Service Rate				0.213458	0.218458
Property value growth	7.59%	3.00%	3.00%	3.00%	3.00%
Tax Rate - Voted	0.173991				
Tax Rate - NonVoted	0.034467				
Total	0.208458				
State Total Tax limit	\$2.50				
State Maximum Debt	\$1.50				
Charter limit on Non-Voter approv	\$0.68				
Debt limit based on State Maximu	2,640,036,000				
City debt applicable to debt limit	244,821,000				
Legal debt margin	2,395,215,000				

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED	ADOPTED	2014-2015	2015-2016	2016-2017	2017-2018
	2012-2013	2013-2014				
<b>Unreserved</b>	22,909,242	8,769,042	11,349,013	0	0	0
<b>Reserved for Encumbrances</b>	2,785,347	0	0	0	0	0
<b>Reserved for Contingencies</b>	0	20,150,796	21,221,425	22,172,974	22,526,672	23,157,041
<b>Reserved for Commitments</b>	<u>3,816,265</u>	<u>3,816,265</u>	<u>3,816,265</u>	<u>3,816,265</u>	<u>3,816,265</u>	<u>3,816,265</u>
<b>BEGINNING BALANCE</b>	29,510,854	32,736,103	36,386,703	25,989,239	26,342,937	26,973,306
<b>Revenues</b>						
Raw water - Ratepayer	18,838,747	19,628,977	23,161,061	25,335,452	25,797,502	25,151,902
Raw water supply developmnt chg	1,902,519	0	0	0	0	0
ICL - Residential	35,730,264	40,037,228	42,061,285	43,820,561	45,813,715	47,724,913
ICL - Commercial and other	25,958,191	29,212,796	30,476,933	31,911,118	33,516,791	35,054,551
ICL - large volume users	1,043,774	1,733,957	1,871,860	1,933,164	2,004,889	2,083,302
GC - Irrigation	187,069	216,238	221,742	241,396	256,204	264,424
OCL - Commercial and other	2,590,422	3,168,467	3,284,025	3,570,812	3,791,799	3,911,505
OCL - Residential	26,211	32,894	35,708	37,991	39,827	40,903
OCL - Large volume users	13,216,092	14,532,594	15,102,286	16,512,141	17,411,939	17,941,256
OCL Wholesale	1,471,634	621,144	650,459	722,805	768,245	781,399
OCL Network	825,271	927,728	967,743	1,068,066	1,119,355	1,140,208
Raw water - Contract customers	9,094,768	11,521,115	13,197,246	14,319,294	14,608,447	14,194,085
Interest on investments	34,355	84,000	84,840	85,688	86,545	87,411
TX Blackout Prevention Pgm	45,000	45,000	45,450	45,905	46,364	46,827
Service connections	150,053	114,017	115,157	116,309	117,472	118,647
Disconnect fees	648,377	743,812	751,250	758,763	766,350	774,014
Late fees on delinquent accts	696,987	765,512	773,167	780,899	788,708	796,595
Late fees on returned check pa	4,763	4,604	4,650	4,697	4,744	4,791
Tampering fees	114,600	114,600	115,746	116,903	118,072	119,253
Meter charges	23,000	94,485	95,430	96,384	97,348	98,321
Tap Fees	325,000	642,500	648,925	655,414	661,968	668,588
Fire hydrant charges	18,000	18,000	18,180	18,362	18,545	18,731
Lab charges-other	54,560	80,000	80,800	81,608	82,424	83,248
Lab charges-interdepartment	251,252	270,000	272,700	275,427	278,181	280,963
Recovery on damage claims	0	3,000	3,030	3,060	3,091	3,122
Property rentals	23,600	23,600	23,836	24,074	24,315	24,558
Property rental-raw water	300,000	300,000	303,000	306,030	309,090	312,181
Sale of scrap/city property	75,000	50,000	50,500	51,005	51,515	52,030
Environmental Progs Cost Recov	463,764	331,008	334,318	337,661	341,038	344,448
ACM for Public Works Cost Recov	119,964	168,048	169,728	171,426	173,140	174,871
Interdepartmental Services	132,516	0	0	0	0	0
Transfr fr Choke Canyon Fd	1,750,163	1,284,163	1,284,163	1,284,163	1,284,163	1,284,163
Contribution from Federal Gov	200,000	200,000	200,000	200,000	200,000	200,000
<b>Sub-Total</b>	116,315,916	126,969,487	136,405,219	144,886,578	150,581,787	153,781,211
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	116,315,916	126,969,487	136,405,219	144,886,578	150,581,787	153,781,211

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED 2012-2013	ADOPTED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Expenditures</b>						
<b>By Department</b>						
Water administration	3,579,027	3,518,444	3,576,976	3,636,757	3,697,819	3,760,193
Water Geographic Info Systems	718,116	478,263	483,386	488,692	494,190	499,890
Water Utility Support Svc Grp	90,962	137,528	138,552	139,692	140,957	142,356
Public Education & Communicati	402,902	627,648	636,969	646,515	656,294	666,314
Wesley Seale Dam	1,308,902	1,715,336	1,735,191	1,755,593	1,776,565	1,798,129
Sunrise Beach	343,452	485,922	492,502	499,213	506,059	513,042
Choke Canyon Dam	924,071	912,234	923,144	934,387	945,976	957,929
Environmental Studies	340,000	340,000	346,800	353,736	360,811	368,027
Water Supply Development	209,475	172,412	175,860	179,377	182,965	186,624
Nueces River Authority	262,000	193,000	196,860	200,797	204,813	208,909
Lake Texana Pipeline	838,707	1,127,401	1,145,043	1,163,070	1,181,491	1,200,315
Rincon Bayou Pump Station	169,000	253,890	258,968	264,147	269,430	274,819
Stevens RW Diversions	610,000	965,500	984,810	1,004,506	1,024,596	1,045,088
Source Water Protection	25,500	30,500	31,110	31,732	32,367	33,014
Stevens Filter Plant	13,132,678	15,839,230	16,089,699	16,346,001	16,608,309	16,876,806
Water Quality	1,056,302	1,179,285	1,196,847	1,214,866	1,233,358	1,252,342
Maintenance of water meters	0	2,154,513	2,184,992	2,216,289	2,248,434	2,281,459
Treated Water Delivery System	9,050,079	10,324,619	10,448,360	10,575,769	10,707,002	10,842,225
Water Utilities Lab	1,037,631	1,085,749	1,097,047	1,108,717	1,120,775	1,133,241
Reserve Appropriations-Water	752,329	530,266	1,000,000	1,000,000	1,000,000	1,000,000
ACM Public Works, Util & Trans	259,111	271,302	272,499	273,752	275,065	276,439
Economic Dev-Util Syst(Water)	163,788	173,753	177,228	180,773	184,388	188,076
Utility Office Cost	648,486	785,518	806,647	828,702	851,726	875,765
Utility Field Operations Cost	684,072	0	0	0	0	0
Environmental Services	545,607	497,616	504,892	512,356	520,012	527,869
Water purchased - LNRA	9,201,648	9,343,587	9,530,459	9,721,068	9,915,489	10,113,799
Uncollectible accounts	754,584	878,188	895,752	913,667	931,940	950,579
Lake Texana Pipeline debt	7,944,713	7,945,863	7,945,863	7,945,863	7,945,863	7,945,863
LNRA pump station debt	744,025	741,150	741,150	741,150	741,150	741,150
Bureau of Reclamation debt	4,995,163	4,995,163	4,995,163	4,995,163	4,995,163	4,995,163
Transfer to General Fund	1,779,552	1,828,749	1,847,036	1,865,507	1,884,162	1,903,004
Transfer to Storm Water Fund	25,974,552	27,503,551	30,173,327	30,483,886	31,878,065	34,104,199
Transfer to Debt Svc Reserve	896,701	709,200	648,779	209,339	150,313	0
Transfer to Water CIP	0	473,745	11,629,952	1,116,984	1,326,031	615,106
Transfer to Util Sys Debt Fund	24,766,173	22,855,134	32,149,882	39,417,694	42,164,736	42,633,051
Transfer to Maint Services Fund	1,094,440	1,531,696	1,080,876	1,080,876	1,080,876	1,080,876
Transfer to MIS	0	712,933	0	0	0	0
<b>Sub-Total</b>	<b>115,303,748</b>	<b>123,318,888</b>	<b>146,542,621</b>	<b>144,046,636</b>	<b>149,237,190</b>	<b>151,991,660</b>
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			215,469	215,469	215,469	215,469
2 Pay Equity 2016				216,876	216,876	216,876
3 Pay Equity 2017					207,463	207,463
4 Pay Equity 2018						209,179
5 Pay Equity 2019-2023						
6 Facilities Study Implementation		0	44,593	53,899	74,420	96,021
		0	260,062	486,244	714,228	945,008
<b>Total Expenditures</b>	<b>115,303,748</b>	<b>123,318,888</b>	<b>146,802,683</b>	<b>144,532,880</b>	<b>149,951,418</b>	<b>152,936,668</b>
Revenue	116,315,916	126,969,487	136,405,219	144,886,578	150,581,787	153,781,211
Net Revenue (Loss)	1,012,169	3,650,599	(10,397,464)	353,698	630,369	844,543
Ending Balance						
Unreserved		11,349,013	0	0	0	0
Reserved for Commitments		3,816,265	3,816,265	3,816,265	3,816,265	3,816,265
Reserved for Contingencies		21,221,425	22,172,974	22,526,672	23,157,041	24,001,584
Estimated Ending Balance		36,386,703	25,989,239	26,342,937	26,973,306	27,817,849
Water Rate Increases						
ICL residential		5.8%	6.2%	3.8%	3.2%	1.3%
Average Bill	\$ 36.62	\$ 38.76				
ICL commercial		8.3%	5.6%	4.4%	3.7%	2.1%
Average Bill	\$ 310.00	\$ 335.82				
ICL Large Volume		9.1%	11.3%	4.1%	3.3%	1.5%
Average Bill	\$ 92,344.00	\$ 100,718.00				
OCL Large Volume		5.0%	6.3%	5.9%	3.2%	-0.6%
Average Bill	\$ 71,840.00	\$ 75,410.00				
Fund Balance %		42.87%	25.00%	25.00%	25.00%	25.00%
Fund Balance Target %		25%	25%	25%	25%	25%
Assumptions:						
Revenue			Model	Model	Model	Model
Inflation Rate			2.00%	2.00%	2.00%	2.00%

Breakdown of ICL Residential rate increase:	
Water Capital projects	2.78%
Operations & maintenance increase	1.05%
Stormwater Bond 2012	0.99%
Stormwater Capital projects	0.77%
Water Bond 2012	0.26%
<b>Total</b>	<b>5.85%</b>

**GAS FUND (4130)**  
**5 YEAR PROFORMA**

<b>Gas Fund</b>	<b>ADOPTED 2012-2013</b>	<b>PROPOSED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>	7,808,062	3,904,490	1,738,922	1,271,626	685,667	57,749
<b>Reserved for Encumbrances</b>	0	0	0	0	0	0
<b>Reserved for Contingencies</b>	305,429	4,049,601	3,962,193	4,034,045	4,120,160	4,207,081
<b>BEGINNING BALANCE</b>	8,113,491	7,954,091	5,701,115	5,305,671	4,805,826	4,264,830
<b>Revenues</b>						
ICL - Residential	9,672,069	9,474,134	9,488,766	9,615,921	9,850,878	10,069,916
ICL - Commercial and other	4,721,011	4,600,435	4,897,529	4,963,171	5,083,025	5,198,141
ICL - Large volume users	491,896	418,398	422,582	426,808	431,076	435,387
OCL - Commercial and other	90,331	98,634	99,620	100,617	101,623	102,639
City use	3,295	2,601	2,601	2,601	2,601	2,601
Service connections	92,947	71,538	72,253	72,976	73,706	74,443
Appliance & parts sales	18,840	6,600	6,666	6,733	6,800	6,868
Appliance service calls	5,820	6,600	6,666	6,733	6,800	6,868
Purchased gas adjustment	16,606,163	18,004,458	18,344,907	18,352,375	18,359,994	18,367,765
Compressed natural gas	37,117	120,073	122,474	124,924	127,422	129,971
Oil well drilling fees	130,900	119,900	121,099	122,310	123,533	124,768
Disconnect fees	401,623	466,688	471,355	476,068	480,829	485,637
Late fees on delinquent accts	370,082	319,150	322,342	325,565	328,821	332,109
Late fees on returned check pa	2,529	1,919	1,938	1,958	1,977	1,997
Utility relocation charge	21,000	48,926	49,415	49,909	50,409	50,913
Tampering fees	12,000	11,160	11,272	11,384	11,498	11,613
Meter charges	125	954	964	973	983	993
Tap Fees	40,800	64,500	65,145	65,796	66,454	67,119
Recovery of Pipeline Fees	36,000	47,000	47,470	47,945	48,424	48,908
Recovery on damage claims	50,000	50,000	50,500	51,005	51,515	52,030
Sale of scrap/city property	3,960	6,060	6,121	6,182	6,244	6,306
Purchase discounts	18,000	18,000	18,180	18,362	18,545	18,731
Miscellaneous	0	75,000	75,750	76,508	77,273	78,045
Interdepartmental Services	128,628	128,628	129,914	131,213	132,526	133,851
<b>Sub-Total</b>	32,955,136	34,161,356	34,835,529	35,058,037	35,442,955	35,807,618
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	32,955,136	34,161,356	34,835,529	35,058,037	35,442,955	35,807,618

**GAS FUND (4130)**  
**5 YEAR PROFORMA**

Gas Fund	ADOPTED 2012-2013	PROPOSED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Expenditures</b>						
<b>By Department</b>						
Gas administration	2,462,378	2,590,223	2,630,285	2,671,273	2,713,213	2,756,135
Natural Gas purchased	16,407,703	17,871,458	17,871,458	17,871,458	17,871,458	17,871,458
Compressed natural gas	74,500	132,886	134,680	136,537	138,457	140,446
Service and Operations	2,854,222	3,525,195	3,559,754	3,595,734	3,633,213	3,672,276
Gas pressure & measurement	1,105,567	1,194,244	1,206,101	1,218,490	1,231,443	1,244,991
Gas construction	4,792,277	5,180,380	5,240,452	5,302,717	5,367,289	5,434,288
Gas load development	517,650	667,648	678,147	688,886	699,874	711,117
Gas-Engineering Design	327,979	354,165	356,866	359,716	362,726	365,906
Reserve Appropriations-Gas	306,287	205,365	150,000	150,000	150,000	150,000
Oil and Gas Well Division	213,317	210,526	212,619	214,794	217,053	219,403
Economic Dev-Util Syst(Gas)	62,124	48,416	49,384	50,372	51,379	52,407
Utility Office Cost	395,904	443,885	452,763	461,818	471,054	480,475
Utility Field Operations Cost	417,636	0	0	0	0	0
Operation Heat Help	750	750	765	780	796	812
CGS-Gas Appliances	37,900	7,900	8,058	8,219	8,384	8,551
Uncollectible accounts	400,665	366,126	373,449	380,917	388,536	396,307
Other Financing Charges	1,820	0	0	0	0	0
Transfer to General Fund	670,380	572,418	578,142	583,924	589,763	595,660
Transfer to Debt Svc Reserve	43,216	53,421	0	0	0	0
Transfer to Gas CIP	0	1,350,000	0	0	0	0
Transfer to Util Sys Debt Fund	949,468	1,089,315	1,223,335	1,205,785	1,284,171	1,336,861
Transfer to Maint Services Fund	525,664	348,644	348,644	348,644	348,644	348,644
Transfer to MIS Fund	0	201,367	0	0	0	0
<b>Sub-Total</b>	<b>32,567,408</b>	<b>36,414,332</b>	<b>35,074,902</b>	<b>35,250,064</b>	<b>35,527,453</b>	<b>35,785,738</b>
<b>Obligated</b>						
1						
<b>1st Priority</b>						
1 Pay Equity 2015			144,831	144,831	144,831	144,831
2 Pay Equity 2016				146,987	146,987	146,987
3 Pay Equity 2017					138,586	138,586
4 Pay Equity 2018						140,152
5 Pay Equity 2019-2023						
6 Facilities Study Implementation			11,239	15,999	26,094	36,719
	0	0	156,070	307,817	456,498	607,275
<b>Total Expenditures</b>	<b>32,567,408</b>	<b>36,414,332</b>	<b>35,230,972</b>	<b>35,557,881</b>	<b>35,983,951</b>	<b>36,393,013</b>
Revenue	32,955,136	34,161,356	34,835,529	35,058,037	35,442,955	35,807,618
Net Revenue (Loss)	387,728	(2,252,976)	(395,444)	(499,845)	(540,996)	(585,394)
Ending Balance						
Unreserved		1,738,922	1,271,626	685,667	57,749	(616,738)
Reserved		3,962,193	4,034,045	4,120,160	4,207,081	4,296,173
Estimated Ending Balance		5,701,115	5,305,671	4,805,826	4,264,830	3,679,436
Gas Rate Increases		2.50%	4.99%	1.34%	2.42%	2.26%
Avg Gas Bill-Cost of Service Only	\$ 21.07	\$ 21.59				
Fund Balance %		35.97%	32.88%	29.16%	25.34%	21.41%
Fund Balance Target %		25%	25%	25%	25%	25%
Assumptions:						
Revenues			Model	Model	Model	Model
Inflation Rate			2.00%	2.00%	2.00%	2.00%
Breakdown of rate increase:						
Operations & maintenance increase						
Total						



**WASTEWATER FUND (4200)  
5 YEAR PROFORMA**

Wastewater Fund	ADOPTED	ADOPTED	2014-2015	2015-2016	2016-2017	2017-2018
	2012-2013	2013-2014				
<b>Unreserved</b>	22,708,333	14,464,519	9,320,296	0	0	0
<b>Reserved for Encumbrances</b>	3,916,447	0	0	0	0	0
<b>Reserved for Contingencies</b>	8,682,516	9,334,760	9,745,485	9,870,984	10,063,583	10,261,326
<b>Reserved for Commitments</b>	455,667	455,667	0	0	0	0
<b>BEGINNING BALANCE</b>	35,762,963	24,254,946	19,065,781	9,870,984	10,063,583	10,261,326
<b>Revenues</b>						
ICL - Commercial and other	17,234,506	18,999,211	19,976,707	20,074,996	21,412,098	23,100,165
OCL - Commercial and other	284,182	356,011	376,864	378,709	403,924	435,759
City use	56,300	15,000	15,000	15,000	15,000	15,000
Tap Fees	100,000	190,000	190,000	190,000	190,000	190,000
ICL - Single family residential	38,136,784	42,806,188	45,691,632	45,914,777	48,969,082	52,808,872
ICL - Multi-family residential	500,000	500,000	505,000	510,050	515,151	520,302
Wastewater hauling fees	30,000	68,740	68,740	68,740	68,740	68,740
Pretreatment lab fees	20,000	42,800	42,800	42,800	42,800	42,800
Wastewater surcharge	1,100,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Interest on investments	35,175	48,000	48,480	48,965	49,454	49,949
Late fees on delinquent accts	732,931	732,931	740,260	747,663	755,140	762,691
Late fees on returned check pa	5,008	5,008	5,008	5,008	5,008	5,008
Property rentals	18,053	20,000	20,000	20,000	20,000	20,000
Oil and gas leases	11,863	12,812	12,812	12,812	12,812	12,812
<b>Sub-Total</b>	58,264,802	65,046,701	68,943,303	69,279,520	73,709,208	79,282,098
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	58,264,802	65,046,701	68,943,303	69,279,520	73,709,208	79,282,098

**WASTEWATER FUND (4200)  
5 YEAR PROFORMA**

<b>Wastewater Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Expenditures</b>						
<b>By Department</b>						
Wastewater Administration	4,610,253	5,049,302	5,138,844	5,230,314	5,323,760	5,419,233
City Temporary Employees	0	10,000	10,200	10,404	10,612	10,824
Broadway Wastewater Plant	2,185,271	2,373,215	2,410,589	2,448,886	2,488,138	2,528,376
Oso Wastewater Plant	5,157,746	7,297,160	7,422,900	7,551,459	7,682,913	7,817,344
Greenwood Wastewater Plant	2,569,431	2,628,469	2,666,804	2,706,178	2,746,630	2,788,203
Allison Wastewater Plant	1,926,603	1,882,114	1,911,244	1,941,120	1,971,768	2,003,215
Laguna Madre Wastewater Plant	1,152,909	1,175,016	1,191,737	1,208,934	1,226,625	1,244,832
Whitecap Wastewater Plant	841,231	929,460	941,612	954,063	966,821	979,897
Lift Station Operation & Maint	2,512,736	2,572,713	2,609,352	2,646,948	2,685,534	2,725,149
Wastewater Pretreatment	411,764	614,206	620,033	626,069	632,325	638,812
Wastewater Collection System	8,896,664	8,896,814	9,031,897	9,170,958	9,314,166	9,461,700
Wastewater Elect & Instru Supp	823,144	851,285	857,762	864,526	871,593	878,983
Reserve Appropriations -WWater	2,321,824	527,409	250,000	250,000	250,000	250,000
Economic Dev-Util Syst(WW)	110,280	114,396	116,684	119,018	121,398	123,826
Utility Office Cost	605,844	684,323	698,009	711,970	726,209	740,733
Utility Field Operations Cost	639,084	0	0	0	0	0
Uncollectible accounts	793,498	857,340	874,487	891,977	909,816	928,012
Other Financing Charges	0	0	0	0	0	0
Transfer to General Fund	1,081,680	1,327,934	1,341,213	1,354,625	1,368,172	1,381,853
Transfer to Debt Svc Reserve	1,131,274	801,316	801,316	359,537	266,146	266,146
Transfer to Wastewater CIP	11,000,000	7,929,533	12,198,185	2,732,098	3,072,487	3,290,579
Transfer to Util Sys Debt Fund	21,564,851	22,081,652	25,654,664	25,740,955	29,127,530	33,675,354
Transfer to Maint Services Fd	1,056,076	1,190,784	1,190,784	1,190,784	1,190,784	1,190,784
Transfer to MIS Fd	0	441,424	0	0	0	0
<b>Sub-Total</b>	<b>71,392,163</b>	<b>70,235,865</b>	<b>77,938,316</b>	<b>68,710,820</b>	<b>72,953,428</b>	<b>78,343,857</b>
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			173,770	173,770	173,770	173,770
2 Pay Equity 2016				171,582	171,582	171,582
3 Pay Equity 2017					170,779	170,779
4 Pay Equity 2018						167,517
5 Pay Equity 2019-2023						
6 Facilities Study Implementation			26,014	30,749	41,906	53,650
		0	199,784	376,101	558,037	737,298
<b>Total Expenditures</b>	<b>71,392,163</b>	<b>70,235,865</b>	<b>78,138,100</b>	<b>69,086,921</b>	<b>73,511,465</b>	<b>79,081,155</b>
Revenue	58,264,802	65,046,701	68,943,303	69,279,520	73,709,208	79,282,098
Net Revenue (Loss)	(13,127,362)	(5,189,164)	(9,194,797)	192,599	197,743	200,943
Unreserved		9,320,296	0	0	0	0
Reserved		9,745,485	9,870,984	10,063,583	10,261,326	10,462,269
Estimated Ending Balance		19,065,781	9,870,984	10,063,583	10,261,326	10,462,269
Fund Balance %		48.91%	25.00%	25.00%	25.00%	25.00%
Fund Balance Target %		25%	25%	25%	25%	25%
Wastewater Rate Increases		8.67%	5.02%	-0.48%	5.05%	6.25%
Average Residential Bill	\$ 43.21	\$ 46.96				
Assumptions:						
Revenue			Model	Model	Model	Model
Inflation Rate			2.00%	2.00%	2.00%	2.00%

<b>Breakdown of rate increase:</b>	
Operations & maintenance increase	7.13%
Capital projects	3.46%
Bond 2012	0.47%
Change in consumption	-2.39%
<b>Total</b>	<b>8.67%</b>

**STORMWATER FUND (4300)  
5 YEAR PROFORMA**

<b>Stormwater Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>	9,383,352	3,918,856	1,279,031	0	0	0
<b>Reserved for Encumbrances</b>	0	0	0	0	0	0
<b>Reserved for Contingencies</b>	0	2,922,894	3,081,890	3,147,332	3,211,694	3,277,374
<b>BEGINNING BALANCE</b>	9,383,352	6,841,750	4,360,920	3,147,332	3,211,694	3,277,374
<b>Revenues</b>						
Transfer fr Water Division	25,974,552	27,503,551	30,173,327	30,483,886	31,878,065	34,104,199
<b>Sub-Total</b>	25,974,552	27,503,551	30,173,327	30,483,886	31,878,065	34,104,199
Decision Packages: 1 NONE						
<b>Total Revenue</b>	25,974,552	27,503,551	30,173,327	30,483,886	31,878,065	34,104,199
<b>Expenditures</b>						
<b>By Department</b>						
Storm Water administration	1,803,879	1,627,816	1,655,032	1,682,831	1,711,228	1,740,238
City Temporary Emps - StormWtr	0	104,686	106,766	108,888	111,052	113,259
Storm Water Maint & Operations	6,449,357	7,042,716	7,147,282	7,254,999	7,366,006	7,480,448
Storm Water Environ Svc	477,667	493,604	499,043	504,696	510,572	516,686
Storm Water Education Svc	531,430	537,548	541,819	546,262	550,889	555,708
Storm Water Pump Stations	577,229	535,897	541,228	546,803	552,638	558,747
Reserve Approp - Storm Water	273,016	88,888	100,000	100,000	100,000	100,000
Economic Dev-Util Syst(St Wtr)	46,344	46,104	47,026	47,967	48,926	49,904
Utility Office Cost	646,644	721,314	735,740	750,455	765,464	780,773
Transfer to General Fund	619,944	537,776	543,154	548,585	554,071	559,612
Transfer to Storm Water CIP Fund	3,000,000	2,511,106	2,280,967	1,055,794	1,209,354	1,439,954
Transfer to Debt Svc Reserve	611,858	385,823	385,823	161,093	117,219	0
Transfer to Util Sys Debt Fund	13,359,855	14,580,741	16,130,800	16,355,860	17,376,316	19,217,275
Transfer to Maint Services Fund	577,328	591,208	591,208	591,208	591,208	591,208
Transfer to MIS Fund	0	179,152	0	0	0	0
<b>Sub-Total</b>	28,974,552	29,984,381	31,305,888	30,255,441	31,564,943	33,703,812
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			81,028	81,028	81,028	81,028
2 Pay Equity 2016				83,054	83,054	83,054
3 Pay Equity 2017					83,360	83,360
4 Pay Equity 2018						85,450
5 Pay Equity 2019-2023	0	0	81,028	164,082	247,442	332,892
<b>Total Expenditures</b>	28,974,552	29,984,381	31,386,916	30,419,523	31,812,385	34,036,704
Revenue	25,974,552	27,503,551	30,173,327	30,483,886	31,878,065	34,104,199
Net Revenue (Loss)	(3,000,000)	(2,480,830)	(1,213,589)	64,363	65,680	67,495
Unreserved		1,279,031	0	0	0	0
Reserved		3,081,890	3,147,332	3,211,694	3,277,374	3,344,869
Estimated Ending Balance		4,360,920	3,147,332	3,211,694	3,277,374	3,344,869
Fund Balance %		35.38%	25.00%	25.00%	25.00%	25.00%
Fund Balance Target %		25%	25%	25%	25%	25%
<b>Assumptions:</b>						
Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%

**AIRPORT FUND (4610)**  
**5 YEAR PROFORMA**

Airport Fund	ADOPTED 2012-2013	ADOPTED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Beginning Balance</b>						
<b>Unreserved</b>	5,021,055	3,338,181	3,088,606	3,148,572	3,148,604	3,174,441
<b>Reserved for Encumbrances</b>	23,049	0	0	0	0	0
<b>Reserved for Commitments</b>	0	1,849,046	1,942,275	1,950,250	1,987,370	2,026,396
<b>Total</b>	5,044,104	5,187,227	5,030,881	5,098,822	5,135,974	5,200,838
<b>Revenues</b>						
Landing fees	651,600	644,004	650,444	656,948	663,518	670,153
Fuel flowage fees	80,400	85,000	85,000	85,000	85,000	85,000
Cargo Facility Rental	20,340	20,652	20,652	20,652	20,652	20,652
Federal inspection services	0	0	0	0	0	0
Security service	308,460	312,000	315,120	318,271	321,454	324,668
Agricultural leases	50,000	83,414	83,414	83,414	83,414	83,414
Oil and gas leases	54,000	80,000	80,000	80,000	80,000	80,000
Oil & gas leases-interdept	3,600	0	0	0	0	0
Airline space rental	1,094,976	1,118,988	1,130,178	1,141,480	1,152,894	1,164,423
Resale-Electric Power-Term	84,000	75,000	76,500	78,030	79,591	81,182
Airline Janitorial Services	39,300	38,604	38,990	39,380	39,774	40,171
Tenant maintenance services	1,200	3,600	3,600	3,600	3,600	3,600
Gift shop concession	110,004	110,000	110,000	110,000	110,000	110,000
Auto rental concession	1,272,000	1,332,400	1,359,048	1,386,229	1,413,954	1,442,233
Restaurant concession	85,200	87,600	87,600	87,600	87,600	87,600
Automated teller machines	12,000	12,000	12,000	12,000	12,000	12,000
Advertising space concession	43,464	40,964	40,964	42,193	43,459	43,459
Airport Badging Fees	24,000	30,000	31,500	33,075	34,729	36,465
TSA-Check Point Fees	122,466	87,600	87,600	87,600	87,600	87,600
Terminal Space Rental-other	492,396	540,668	546,075	551,535	557,051	562,621
Parking fines-Airport	100	120	120	120	120	120
Rent-a-car parking	59,760	59,760	59,760	59,760	59,760	59,760
Rent-a-car Security Fee	216,000	250,000	255,000	260,100	265,302	270,608
Trash hauling - caterer	4,908	4,000	4,080	4,162	4,245	4,330
Ground transportation	30,000	30,000	30,000	30,000	30,000	30,000
Other revenue	1,200	41,200	43,260	43,260	43,260	43,260
Parking lot	1,183,237	1,130,000	1,152,600	1,175,652	1,199,165	1,223,148
Premium Covered Parking	655,201	640,000	652,800	665,856	679,173	692,757
Apron charges	300,000	318,996	322,186	325,408	328,662	331,949
Fixed based operator revenue c	124,800	205,004	215,254	226,017	226,017	226,017
Rent - commercial non-aviation	124,224	171,580	175,012	178,512	182,082	185,724
Other income	10,246	16,600	16,756	16,914	17,073	17,233
Transfers	35,000	43,000	43,430	43,864	44,303	44,746
<b>Sub-Total</b>	7,294,082	7,612,754	7,728,942	7,846,632	7,955,450	8,064,894
Changes:						
1 Anticipated contract renewals			140,000	140,000	140,000	140,000
2 Anticipated increase in oil & gas leases					75,000	100,000
		0	140,000	140,000	215,000	240,000
<b>Total Revenue</b>	7,294,082	7,612,754	7,868,942	7,986,632	8,170,450	8,304,894

**AIRPORT FUND (4610)**  
**5 YEAR PROFORMA**

Airport Fund	ADOPTED 2012-2013	ADOPTED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Expenditures</b>						
<b>By Department</b>						
Airport Administration	1,094,659	1,215,049	1,227,747	1,240,816	1,254,273	1,268,133
Terminal Grounds	212,021	180,567	182,705	184,933	187,255	189,677
Development & Construction	385,925	358,628	362,133	365,780	369,575	373,527
Airport custodial maintenance	452,318	497,688	503,151	508,871	514,864	521,146
Airport Parking/Transportation	394,164	498,850	509,586	520,592	531,876	543,449
Facilities	1,415,126	1,343,415	1,179,255	1,196,971	1,215,210	1,233,995
Airport Public Safety	1,858,905	1,910,149	1,925,271	1,941,174	1,957,906	1,975,520
Airport-Operations	847,296	891,600	900,813	910,405	920,396	930,808
Reserve Approp-Airport	77,640	144,360	100,000	100,000	100,000	100,000
Uncollectible accounts	0	0	0	0	0	0
Transfer to General Fund	288,096	254,649	259,742	264,937	270,236	275,640
Transfer to Debt Service	50,036	49,651	0	0	0	0
Transfer to Airport Capi Resrv Fc	70,000	0	0	0	0	0
Tran-Airport 2000-A Debt Service	125,000	134,116	133,486	133,444	133,360	133,234
Tran-Airport 2000-B Debt Service	125,000	51,279	50,523	51,097	50,957	50,817
Transfer to Airport GO Debt Fd	0	239,100	401,100	397,850	399,350	400,350
<b>Sub-Total</b>	7,396,185	7,769,100	7,735,513	7,816,869	7,905,257	7,996,296
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			65,488	65,488	65,488	65,488
2 Pay Equity 2016				67,123	67,123	67,123
3 Pay Equity 2017				0	67,718	67,718
4 Pay Equity 2018					0	67,724
5 Pay Equity 2019-2023						
		0	65,488	132,611	200,329	268,053
<b>Total Expenditures</b>	7,396,185	7,769,100	7,801,001	7,949,480	8,105,586	8,264,349
Revenue		7,612,754	7,868,942	7,986,632	8,170,450	8,304,894
Net Revenue (Loss)		(156,346)	67,941	37,152	64,864	40,544
Unreserved	3,195,058	3,088,606	3,148,572	3,148,604	3,174,441	3,175,295
Reserved	1,849,046	1,942,275	1,950,250	1,987,370	2,026,396	2,066,087
Estimated Ending Balance	5,044,104	5,030,881	5,098,822	5,135,974	5,200,838	5,241,382
Fund Balance %		64.76%	65.36%	64.61%	64.16%	63.42%
Fund Balance Target %		25%	25%	25%	25%	25%
Assumptions:						
Revenues		2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%

**DEVELOPMENT SERVICE FUNDS (4670)  
5 YEAR PROFORMA**

<b>Development Services Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>BEGINNING BALANCE</b>						
<b>Unreserved</b>	1,087,643	2,029,923	2,311,504	2,355,623	2,564,554	2,745,710
<b>Reserved for Encumbrances</b>	73,431	0	0	0	0	0
<b>Reserved for Commitments</b>	0	0	0	0	0	0
<b>Total</b>	<b>1,161,074</b>	<b>2,029,923</b>	<b>2,311,504</b>	<b>2,355,623</b>	<b>2,564,554</b>	<b>2,745,710</b>
<b>Revenues</b>						
Beer & liquor licenses	180,000	110,230	112,435	114,683	116,977	119,316
Electricians licenses & exam f	42,000	35,240	35,945	36,664	37,397	38,145
House mover licenses	250	0	0	0	0	0
Building permits	2,050,000	2,550,000	2,601,000	2,653,020	2,706,080	2,760,202
Electrical permits	310,000	151,476	154,506	157,596	160,748	163,962
Plumbing permits	360,000	402,940	410,999	419,219	427,603	436,155
Mechanical permits	90,000	129,740	132,335	134,981	137,681	140,435
Certificate of occupancy fee	80,000	77,600	79,152	80,735	82,350	83,997
Plan review fee	660,000	774,180	789,664	805,457	821,566	837,997
Mechanical registration	18,000	24,150	24,633	25,126	25,628	26,141
Lawn Irrigator registration	7,500	4,910	5,008	5,108	5,211	5,315
Backflow prev. assembly tester	10,000	10,300	10,506	10,716	10,930	11,149
Driveway permit fee	7,000	12,850	13,107	13,369	13,637	13,909
Street easement closure	8,500	3,000	3,060	3,121	3,184	3,247
Easement Closure FMV fee	8,000	0	0	0	0	0
Backflow prev device filingfee	189,500	183,340	187,007	190,747	194,562	198,453
Research & survey fee	5,000	12,400	12,648	12,901	13,159	13,422
Deferment Agreement Fee	14,500	1,087	1,109	1,131	1,154	1,177
Construction documents fee	1,000	1,890	1,928	1,966	2,006	2,046
Billboard fee	15,000	15,000	15,300	15,606	15,918	16,236
Forfeited house mover deposit	1,500	0	0	0	0	0
House moving route permit	1,000	750	765	780	796	812
Oversize load permits	10,000	113,430	115,699	118,013	120,373	122,780
Zoning fees	50,000	64,706	66,000	67,320	68,667	70,040
Platting fees	175,000	95,080	96,982	98,921	100,900	102,918
Board of Adjustment appeal fee	8,500	2,600	2,652	2,705	2,759	2,814
Interest	1,268	4,800	4,848	4,896	4,945	4,995
Interfund Transfers	1,178,091	1,450,046	1,459,535	1,469,119	1,478,798	1,488,575
<b>Sub-Total</b>	<b>5,481,609</b>	<b>6,231,745</b>	<b>6,336,820</b>	<b>6,443,901</b>	<b>6,553,027</b>	<b>6,664,239</b>
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	<b>5,481,609</b>	<b>6,231,745</b>	<b>6,336,820</b>	<b>6,443,901</b>	<b>6,553,027</b>	<b>6,664,239</b>

**DEVELOPMENT SERVICE FUNDS (4670)  
5 YEAR PROFORMA**

<b>Development Services Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Expenditures</b>						
<b>By Department</b>						
Land Development	642,822	1,250,647	1,260,018	1,250,853	1,261,034	1,271,654
Business Support Svcs	1,283,845	1,515,832	1,534,396	1,538,157	1,557,651	1,577,634
Administration	1,075,716	944,856	950,197	842,026	848,011	854,351
Inspections Operations	2,364,885	1,983,104	2,000,291	1,984,357	2,003,127	2,022,759
Reserve Approp - Dev Services	10,344	8,236	100,000	100,000	100,000	100,000
Transfer to General Fund	253,992	197,490	199,465	201,460	203,474	205,509
Transfer to Maint Svcs Fund	0	50,000	50,000	50,000	50,000	50,000
<b>Sub-Total</b>	<b>5,631,603</b>	<b>5,950,164</b>	<b>6,094,366</b>	<b>5,966,853</b>	<b>6,023,297</b>	<b>6,081,907</b>
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			72,711	72,711	72,711	72,711
2 Pay Equity 2016				68,795	68,795	68,795
3 Pay Equity 2017					70,518	70,518
4 Pay Equity 2018						72,278
5 Pay Equity 2019-2023						
6 Facilities Study Implementation			46,695	41,568	45,619	49,883
		0	198,335	268,117	348,575	430,774
<b>Total Expenditures</b>	<b>5,631,603</b>	<b>5,950,164</b>	<b>6,292,701</b>	<b>6,234,969</b>	<b>6,371,872</b>	<b>6,512,681</b>
Revenue	5,481,609	6,231,745	6,336,820	6,443,901	6,553,027	6,664,239
Net Revenue (Loss)	(149,994)	281,581	44,119	208,931	181,155	151,558
<b>Ending Balance</b>						
Unreserved		2,311,504	2,355,623	2,564,554	2,745,710	2,897,267
Reserved		0	0	0	0	0
Estimated Ending Balance		2,311,504	2,355,623	2,564,554	2,745,710	2,897,267
<b>Assumptions:</b>						
Revenues			2.00%	2.00%	2.00%	2.00%
Inflation Rate			2.00%	2.00%	2.00%	2.00%

**MARINA FUND (4700)  
5 YEAR PROFORMA**

<b>Marina Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>	296,586	272,907	433,553	553,562	674,316	789,681
<b>Reserved for Encumbrances</b>	0	0	0	0	0	0
<b>Reserved for Commitments</b>	0	417,135	439,671	456,189	463,266	469,721
<b>BEGINNING BALANCE</b>	296,586	690,042	873,224	1,009,751	1,137,582	1,259,401
<b>Revenues</b>						
Bayfront revenues	325,762	326,000	329,260	332,553	335,878	339,237
Slip rentals	1,428,000	1,430,604	1,444,910	1,459,359	1,473,953	1,488,692
Resale of electricity	35,000	28,500	28,785	29,073	29,364	29,657
Raw seafood sales permits	1,680	1,800	1,818	1,836	1,855	1,873
Live Aboard Fees	14,850	11,438	11,552	11,668	11,785	11,902
Transient slip rentals	61,950	62,000	62,620	63,246	63,879	64,517
Boat haul outs	28,875	28,875	29,164	29,455	29,750	30,047
Work area overages	9,345	9,345	9,438	9,533	9,628	9,724
Boater special services	4,800	4,300	4,343	4,386	4,430	4,475
Forfeited deposit - admin charg	5,040	5,245	5,297	5,350	5,404	5,458
Interest	12,931	13,000	13,130	13,261	13,394	13,528
Other	13,630	20,756	20,964	21,173	21,385	21,599
<b>Sub-Total</b>	1,941,863	1,941,863	1,961,282	1,980,894	2,000,703	2,020,710
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	1,941,863	1,941,863	1,961,282	1,980,894	2,000,703	2,020,710
<b>Expenditures</b>						
<b>By Department</b>						
Marina Operations	1,229,836	1,296,013	1,311,166	1,326,812	1,342,974	1,359,678
Reserve Approp - Marina	18,670	80,668	50,000	50,000	50,000	50,000
Transfer to General Fund	86,826	50,995	52,015	53,055	54,116	55,199
Transfer to Debt Service	333,206	331,006	399,600	398,950	396,650	399,850
<b>Sub-Total</b>	1,668,538	1,758,683	1,812,781	1,828,817	1,843,741	1,864,727
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			11,974	11,974	11,974	11,974
2 Pay Equity 2016				12,273	12,273	12,273
3 Pay Equity 2017					10,896	10,896
4 Pay Equity 2018						11,168
5 Pay Equity 2019-2023						
		0	11,974	24,247	35,143	46,311
<b>Total Expenditures</b>	1,668,538	1,758,683	1,824,755	1,853,064	1,878,884	1,911,038
Revenue		1,941,863	1,961,282	1,980,894	2,000,703	2,020,710
Net Revenue		183,180	136,527	127,831	121,820	109,672
Unreserved	152,776	433,553	553,562	674,316	789,681	891,314
Reserved	417,135	439,671	456,189	463,266	469,721	477,760
Estimated Ending Balance	569,911	873,223	1,009,751	1,137,582	1,259,401	1,369,074
Fund Balance %		49.65%	55.34%	61.39%	67.03%	71.64%
Fund Balance Target %		25%	25%	25%	25%	25%
Assumptions:						
Revenue increase			1.00%	1.00%	1.00%	1.00%
Inflation Rate			2.00%	2.00%	2.00%	2.00%



**STORES FUND (5010)  
5 YEAR PROFORMA**

<b>Stores Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>	133,476	624,918	511,595	418,287	339,663	274,783
<b>Reserved for Encumbrances</b>	0	0	0	0	0	0
<b>Reserved for Commitments</b>	628,127	128,823	134,940	137,545	140,274	143,108
<b>BEGINNING BALANCE</b>	761,603	753,741	646,535	555,832	479,938	417,891
<b><u>Revenues</u></b>						
Warehouse sales	2,915,050	3,105,807	3,183,452	3,263,038	3,344,614	3,428,230
Printing sales	166,275	153,794	156,870	160,007	163,207	166,472
Postage sales	228,423	203,371	207,438	211,587	215,819	220,135
Central copy sales	139,822	151,314	154,340	157,427	160,576	163,787
Purchasing/Messenger Svc Alloc	797,904	776,292	791,818	807,654	823,807	840,283
Other Revenue	520	200	200	200	200	200
Interfund Contributions	0	0	0	0	0	0
<b>Sub-Total</b>	4,247,994	4,390,778	4,494,119	4,599,914	4,708,224	4,819,107
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	4,247,994	4,390,778	4,494,119	4,599,914	4,708,224	4,819,107
<b><u>Expenditures</u></b>						
<b>By Department</b>						
Purchasing	688,063	707,664	710,817	714,033	717,313	720,658
Messenger Service	88,810	88,351	88,712	89,080	89,455	89,838
Warehouse Stores	2,968,751	3,144,147	3,201,300	3,259,596	3,319,058	3,379,709
Print Shop	306,313	310,281	314,791	319,392	324,084	328,871
Postage Service	221,485	212,687	216,941	221,280	225,705	230,220
Reserve Approp - Stores Fund	20,675	34,853	25,000	25,000	25,000	25,000
<b>Sub-Total</b>	4,294,097	4,497,985	4,557,562	4,628,380	4,700,615	4,774,295
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			19,892	19,892	19,892	19,892
2 Pay Equity 2016				20,389	20,389	20,389
3 Pay Equity 2017					20,899	20,899
4 Pay Equity 2018						21,421
5 Pay Equity 2019-2023						
7 Facilities Study Implementation		0	7,368	7,147	8,475	9,873
		0	27,260	47,428	69,655	92,474
<b>Total Expenditures</b>	4,294,097	4,497,985	4,584,822	4,675,808	4,770,270	4,866,769
Revenue	4,247,994	4,390,778	4,494,119	4,599,914	4,708,224	4,819,107
Net Revenue (Loss)	(46,103)	(107,207)	(90,703)	(75,894)	(62,047)	(47,662)
Unreserved	624,918	511,595	418,287	339,663	274,783	224,226
Reserved	128,823	134,940	137,545	140,274	143,108	146,003
Estimated Ending Balance	715,500	646,535	555,832	479,938	417,891	370,229
Fund Balance %		14.37%	12.12%	10.26%	8.76%	7.61%
Fund Balance Target %		3.00%	3.00%	3.00%	3.00%	3.00%
<b>Assumptions:</b>						
Revenues		2.50%	2.50%	2.50%	2.50%	2.50%
Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%

**MAINTENANCE SERVICES FUND (5110)**  
**5 YEAR PROFORMA**

Maintenance Services Fund	ADOPTED	ADOPTED	2014-2015	2015-2016	2016-2017	2017-2018
	2012-2013	2013-2014				
<b>Unreserved</b>		558,435	119,538	54,479	77,901	202,429
<b>Reserved for Encumbrances</b>		0	481,231	478,559	487,433	496,576
<b>Reserved for Commitments</b>		8,984,204	8,592,917	8,592,917	8,592,917	8,592,917
<b>BEGINNING BALANCE</b>		9,542,639	9,193,686	9,125,955	9,158,251	9,291,922
<b>Revenues</b>						
Vehicle Pool allocations	1,690,608	1,690,608	1,724,420	1,758,909	1,794,087	1,829,968
Fleet repair fees	6,817,188	7,752,516	7,985,091	8,224,644	8,471,384	8,725,525
Repair fees - non fleet	5,000	5,000	5,100	5,202	5,306	5,412
Gas and oil sales	5,950,519	5,950,519	6,069,529	6,190,920	6,314,738	6,441,033
Direct part sales	5,000	5,000	5,100	5,202	5,306	5,412
Sale of scrap/city property	50,000	50,000	50,000	50,000	50,000	50,000
Other Revenue	36,578	44,800	44,998	45,198	45,400	45,604
Trnsfr cap o/l-Gen Fd	909,706	909,706	909,706	909,706	909,706	909,706
Trnsfr cap o/l-Gas	367,000	190,000	190,000	190,000	190,000	190,000
Trnsfr cap o/l-Wastewater	811,000	910,100	910,100	910,100	910,100	910,100
Trnsfr cap o/l-Water	838,000	1,250,820	1,250,820	1,250,820	1,250,820	1,250,820
Trnsfr cap o/l-Stormwater	404,000	403,000	403,000	403,000	403,000	403,000
Trnsfr cap replacement-Dev Svc	0	50,000	50,000	50,000	50,000	50,000
Trnsfr cap replacement-Water	256,440	280,881	280,881	280,881	280,881	280,881
Trnsfr cap replacement-Strmwtr	173,328	188,214	188,214	188,214	188,214	188,214
Trnsfr cap replacement-Wstewtr	245,076	280,684	280,684	280,684	280,684	280,684
Trnsfr cap replacement-Gas	158,664	158,664	158,664	158,664	158,664	158,664
Trnsfr cap replacement-Street	0	47,572	47,572	47,572	47,572	47,572
Trnsfr cap replacmnt-GeneralFd	1,038,156	1,038,156	1,038,156	1,038,156	1,038,156	1,038,156
<b>Sub-Total</b>	19,756,263	21,206,240	21,592,036	21,987,872	22,394,018	22,810,752
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	19,756,263	21,206,240	21,592,036	21,987,872	22,394,018	22,810,752

**MAINTENANCE SERVICES FUND (5110)**  
**5 YEAR PROFORMA**

<b>Maintenance Services Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Expenditures</b>						
<b>By Department</b>						
Director of General Services	319,592	471,699	480,408	489,291	498,352	507,594
Mechanical repairs	1,911,500	1,809,907	1,840,573	1,871,852	1,903,757	1,936,300
Centralized fleet	145,644	151,269	153,816	156,414	159,064	161,768
Equipment Purchases - Fleet	3,329,706	5,514,171	5,707,797	5,707,797	5,707,797	5,707,797
Network system maintenance	98,414	110,817	112,613	114,445	116,314	118,221
Service station	6,661,547	6,646,903	6,777,166	6,910,035	7,045,561	7,183,797
Fleet Operations	1,046,828	2,012,912	2,052,105	2,092,081	2,132,857	2,174,449
Parts Room Operation	2,742,603	3,057,033	3,117,382	3,178,938	3,241,724	3,305,767
City Hall Vehicle Pool	0	0	0	0	0	0
Police/Heavy Equipment Pool	1,200,561	1,199,426	1,222,585	1,246,207	1,270,302	1,294,879
Reserve Approp - Maint Serv Fd	1,120,268	581,056	250,000	250,000	250,000	250,000
Transfer to Fleet Maintenance	920,393	0	0	0	0	0
<b>Sub-Total</b>	<b>19,497,056</b>	<b>21,555,193</b>	<b>21,714,445</b>	<b>22,017,061</b>	<b>22,325,729</b>	<b>22,640,570</b>
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			39,012	39,012	39,012	39,012
2 Pay Equity 2016				39,991	39,991	39,991
3 Pay Equity 2017					40,990	40,990
4 Pay Equity 2018						38,955
5 Pay Equity 2019-2023						
7 Facilities Study Implementation			6,310	9,512	14,625	20,008
8 Solid Waste Fleet modernization (Competitive assessment study)			(100,000)	(150,000)	(200,000)	(200,000)
		0	-54,678	-61,485	-65,382	-21,044
<b>Total Expenditures</b>	<b>19,497,056</b>	<b>21,555,193</b>	<b>21,659,767</b>	<b>21,955,576</b>	<b>22,260,347</b>	<b>22,619,526</b>
Revenue		21,206,240	21,592,036	21,987,872	22,394,018	22,810,752
Net Revenue (Loss)		(348,953)	(67,731)	32,296	133,671	191,226
Reserved for Commitments		8,592,917	8,592,917	8,592,917	8,592,917	8,592,917
Reserved for Contingencies		481,231	478,559	487,433	496,576	507,352
Unreserved		119,538	54,479	77,901	202,429	382,879
Estimated Ending Balance		9,193,686	9,125,955	9,158,251	9,291,922	9,483,148

**FACILITIES MAINTENANCE FUND (5115)  
5 YEAR PROFORMA**

<b>Facilities Maintenance Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>		29,623	44,145	39,775	33,635	55,816
<b>Reserved for Encumbrances</b>		0	0	0	0	0
<b>Reserved for Contengencies</b>		109,604	112,439	133,491	138,049	145,412
<b>BEGINNING BALANCE</b>		139,227	156,584	173,266	171,684	201,228
<b>Revenues</b>						
Building maintenance allocation	2,858,196	3,740,028	4,320,829	4,314,245	4,400,530	4,488,541
Bldg, Elec., A/C maintenance	0	7,300	7,373	7,447	7,521	7,596
Resale of Electricity	12,000	10,000	10,100	10,201	10,303	10,406
Purchase discounts	0	8,000	8,080	8,161	8,242	8,325
Trans fr Fleet Maint Services	920,393	0	0	0	0	0
<b>Sub-Total</b>	3,790,589	3,765,328	4,346,382	4,340,054	4,426,597	4,514,868
Decision Packages:						
1 Add'l allocation to fund Facilities Study			120,000	260,000	450,000	650,000
<b>Total Revenue</b>	3,790,589	3,765,328	4,466,382	4,600,054	4,876,597	5,164,868
<b>Expenditures</b>						
<b>By Department</b>						
Facility Management & Maint	1,112,859	1,595,325	1,578,439	1,597,887	1,617,936	1,638,612
Facility Maint.-Dev Center/EOC	641,202	619,300	627,505	635,874	644,411	653,118
Facility maintenance - City Ha	898,963	1,211,361	1,230,877	1,250,854	1,271,306	1,292,249
Res Approp - Facility Maint Serv Fc	811,690	88,566	75,000	75,000	75,000	75,000
Transfer to Debt Service	235,231	233,419	234,357	233,541	232,653	233,341
<b>Sub-Total</b>	3,699,945	3,747,971	3,746,179	3,793,156	3,841,306	3,892,321
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			17,521	17,521	17,521	17,521
2 Pay Equity 2016				17,958	17,958	17,958
3 Pay Equity 2017					17,268	17,268
4 Pay Equity 2018						16,714
5 Pay Equity 2019-2023						
6 Facilities Study Implementation		0	686,000	773,000	953,000	1,133,000
		0	703,521	808,479	1,005,747	1,202,461
<b>Total Expenditures</b>	3,699,945	3,747,971	4,449,700	4,601,635	4,847,053	5,094,782
Revenue		3,765,328	4,466,382	4,600,054	4,876,597	5,164,868
Net Revenue (Loss)		17,357	16,682	(1,582)	29,544	70,086
Unreserved	2,848	44,145	39,775	33,635	55,816	118,471
Reserved	87,796	112,439	133,491	138,049	145,412	152,843
Estimated Ending Balance	87,796	156,584	173,266	171,684	201,228	271,314
Fund Balance %		4.18%	3.89%	3.73%	4.15%	5.33%
Fund Balance Target %		3%	3%	3%	3%	3%
Assumptions:						
Revenues (+ indicates funding for Fac Study implementation)			2%+	2%+	2%+	2%+
Inflation Rate			2.00%	2.00%	2.00%	2.00%

**MUNICIPAL INFORMATION SYSTEMS FUND (5210)  
5 YEAR PROFORMA**

<b>Municipal Info. Systems Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Unreserved</b>	1,899,644	255,435	208,685	(19,602)	(245,392)	(322,923)
<b>Reserved for Encumbrances</b>	0	0	0	0	0	0
<b>Reserved for Contingencies</b>	444,242	426,147	457,080	472,106	481,511	486,688
<b>BEGINNING BALANCE</b>	2,343,886	681,582	665,765	452,504	236,120	163,765
<b><u>Revenues</u></b>						
Charges to Airport Fund	131,496	141,120	143,942	146,821	149,758	152,753
Charges to Liab & Benefits Fund	39,516	45,204	46,108	47,030	47,971	48,930
Charges to General Fund	8,023,992	8,111,772	8,274,007	8,439,488	8,608,277	8,780,443
Charges to Golf Centers Fund	5,892	6,840	6,977	7,116	7,259	7,404
Charges to Visitor Facilities Fund	262,296	286,320	292,046	297,887	303,845	309,922
Charges to Redlight Photo Enforcement	7,980	10,056	10,257	10,462	10,672	10,885
Charges to Street Fund	0	316,104	322,426	328,875	335,452	342,161
Charges to LEPC	948	4,656	4,749	4,844	4,941	5,040
Charges to Muni Ct-Jv Case Mgr	0	2,124	2,166	2,210	2,254	2,299
Charges to Marina Fund	25,248	28,764	29,339	29,926	30,525	31,135
Charges to Maint Services Fund	169,920	104,484	106,574	108,705	110,879	113,097
Charges to Facility Maint Fd		241,332	246,159	251,082	256,103	261,226
Charges to Eng Services Fund	281,856	269,916	275,314	280,821	286,437	292,166
Charges to Stores Fund	41,172	48,384	49,352	50,339	51,345	52,372
Charges to Gas Division	1,010,652	1,162,860	1,186,117	1,209,840	1,234,036	1,258,717
Charges to Wastewater Division	1,264,188	1,483,332	1,512,999	1,543,259	1,574,124	1,605,606
Charges to Water Division	1,729,224	1,910,148	1,948,351	1,987,318	2,027,064	2,067,606
Charges to Storm Water Division	599,868	656,268	669,393	682,781	696,437	710,366
Charges to Dev Svcs Fund	556,272	380,628	388,241	396,005	403,925	412,004
Other Revenue	6,729	9,000	9,090	9,181	9,273	9,365
Interfund Contributions	1,400,000	1,534,877	2,283,011	0	0	0
<b>Sub-Total</b>	15,557,249	16,754,189	17,806,619	15,833,990	16,150,577	16,473,496
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	15,557,249	16,754,189	17,806,619	15,833,990	16,150,577	16,473,496

**MUNICIPAL INFORMATION SYSTEMS FUND (5210)  
5 YEAR PROFORMA**

<b>Municipal Info. Systems Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Expenditures</b>						
<b>By Department</b>						
E-Government Services	1,351,710	1,451,199	1,513,348	1,530,232	1,547,893	1,566,380
MIS Administration	793,204	1,150,395	1,163,457	1,176,883	1,190,686	1,204,883
MIS Customer Services	2,680,380	2,796,103	2,793,489	2,815,162	2,837,663	2,861,037
Wi / Fi - Auto Meter Reading	1,089,137	1,144,781	1,154,816	1,165,083	1,175,590	1,186,343
MIS telephone services	221,780	0	0	0	0	0
MIS operations	3,950,663	4,018,844	4,448,078	4,503,884	4,561,327	4,620,476
Connectivity/Hardware Infrastr	1,572,823	1,780,398	1,796,853	1,813,758	1,831,129	1,848,986
MIS-Application Supt-Police/MC	2,490,183	2,450,815	2,478,517	2,506,915	2,536,033	2,565,896
Reserve Approp - MIS Fund	3,055,008	21,594	50,000	50,000	50,000	50,000
<b>Sub-Total</b>	<b>17,204,887</b>	<b>14,814,129</b>	<b>15,398,559</b>	<b>15,561,917</b>	<b>15,730,323</b>	<b>15,904,002</b>
<b>Obligated</b>						
1 ERP Implementation		1,534,877	2,803,011	1,000,660	989,036	0
2 Staffing & Maintenance savings due to ERP Implementation			(520,000)	(950,000)	(950,000)	(950,000)
		1,534,877	2,283,011	50,660	39,036	(950,000)
<b>1st Priority</b>						
1 Pay Equity 2015			132,096	132,096	132,096	132,096
2 Pay Equity 2016				133,632	133,632	133,632
3 Pay Equity 2017					134,600	134,600
4 Pay Equity 2018						132,845
5 Pay Equity 2019-2023						
6 Facilities Study Implementation			51,214	47,069	53,245	59,746
8 Oracle database support		125,000	125,000	125,000		
9 Server upgrade for voice IVR		16,000				
10 Temporary staffing		30,000	30,000			
11 Maximo upgrade		250,000				
		421,000	338,310	437,797	453,573	592,919
<b>Total Expenditures</b>	<b>17,204,887</b>	<b>16,770,006</b>	<b>18,019,880</b>	<b>16,050,374</b>	<b>16,222,932</b>	<b>15,546,921</b>
Revenue	15,557,249	16,754,189	17,806,619	15,833,990	16,150,577	16,473,496
Net Revenue (Loss)	(1,647,638)	(15,817)	(213,261)	(216,385)	(72,354)	926,575
Unreserved		208,685	(19,602)	(245,392)	(322,923)	623,933
Reserved		457,080	472,106	481,511	486,688	466,408
Estimated Ending Balance		665,765	452,504	236,120	163,765	1,090,341
Fund Balance %		4.37%	2.88%	1.47%	1.01%	7.01%
Fund Balance Target %		3%	3%	3%	3%	3%
<b>Assumptions:</b>						
Revenues		2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%

**ENGINEERING FUND (5310)  
5 YEAR PROFORMA**

Engineering Fund	ADOPTED 2012-2013	ADOPTED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Unreserved</b>		1,092,101	784,595	566,854	409,120	279,986
<b>Reserved for Encumbrances</b>		0	0	0	0	0
<b>Reserved for Contengencies</b>		148,273	169,713	172,962	176,819	180,994
<b>BEGINNING BALANCE</b>		1,240,374	954,308	739,815	585,939	460,980
<b>Revenues</b>						
Engineering svcs-other govts	0	0	0	0	0	0
Engineering svcs-CIP projects	3,100,735	3,510,604	3,633,475	3,760,647	3,873,466	3,989,670
Engineering svcs-interdept	600,000	1,655,907	1,713,864	1,773,849	1,827,064	1,881,876
Engineering svcs-miscellaneous	0	0	0	0	0	0
Eng alloc - Development Serv.	16,087	0	0	0	0	0
Eng alloc-General Fund	280,063	0	0	0	0	0
Eng alloc-Visitor Facility Fund	0	0	0	0	0	0
Eng alloc-Gas Division	815	0	0	0	0	0
Eng alloc-Wastewater Division	90,182	0	0	0	0	0
Eng alloc-Water Division	59,792	0	0	0	0	0
Eng Alloc-Storm Water Division	47,372	0	0	0	0	0
Eng alloc-Maint Svcs Fund	7,450	0	0	0	0	0
Other Revenue	971	204,538	203,553	205,589	207,645	209,721
<b>Sub-Total</b>	4,203,467	5,371,049	5,550,892	5,740,085	5,908,175	6,081,268
Decision Packages:						
1						
<b>Total Revenue</b>	4,203,467	5,371,049	5,550,892	5,740,085	5,908,175	6,081,268
<b>Expenditures</b>						
<b>By Department</b>						
Dir of Engineering Services	1,667,843	1,890,379	1,907,165	1,924,483	1,942,356	1,960,810
Major Projects Activity	1,137,826	1,232,983	1,238,649	1,244,601	1,250,857	1,257,434
Survey	413,450	429,543	433,474	437,621	441,999	446,622
Construction Inspection	1,295,469	1,388,980	1,401,256	1,414,137	1,427,661	1,441,867
Property and Land Acquisition	273,316	283,326	284,611	285,953	287,355	288,820
Reserve Appropriation - Engineerin	159,627	431,904	381,000	381,000	381,000	381,000
<b>Sub-Total</b>	4,947,531	5,657,115	5,646,155	5,687,795	5,731,227	5,776,554
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			86,955	86,955	86,955	86,955
2 Pay Equity 2016				89,129	89,129	89,129
3 Pay Equity 2017					91,358	91,358
4 Pay Equity 2018						92,038
5 Pay Equity 2019-2023						
6 Facilities Study Implementation			32,275	30,082	34,465	39,079
		0	119,230	206,166	301,907	398,559
<b>Total Expenditures</b>		5,657,115	5,765,385	5,893,961	6,033,134	6,175,113
Revenue		5,371,049	5,550,892	5,740,085	5,908,175	6,081,268
Net Revenue (Loss)		(286,066)	(214,493)	(153,877)	(124,959)	(93,845)
Unreserved		784,595	566,854	409,120	279,986	181,882
Reserved		169,713	172,962	176,819	180,994	185,253
Estimated Ending Balance		954,308	739,815	585,939	460,980	367,135
Fund Balance %		16.87%	12.83%	9.94%	7.64%	5.95%
Fund Balance Target %		3%	3%	3%	3%	3%
<b>Assumptions:</b>						
Revenues			3.50%	3.50%	3.00%	3.00%
Inflation Rate			2.00%	2.00%	2.00%	2.00%

**LIABILITY & EMPLOYEE BENEFITS - FIRE HEALTH PLAN FUND (5608)**  
**5 YEAR PROFORMA**

Fire Health Plan Fund	ADOPTED 2012-2013	ADOPTED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Beginning Balance</b>						
<b>Unreserved</b>		2,502,543	3,333,898	3,910,993	4,210,079	4,205,626
<b>Reserved</b>		1,056,692	1,056,692	1,056,692	1,056,692	1,056,692
<b>Total</b>		3,559,235	4,390,590	4,967,685	5,266,771	5,262,318
<b>Revenues</b>						
Employee contrib-Citicare Fire	2,767,455	1,519,483	1,549,873	1,580,870	1,612,488	1,644,737
Retiree contrib-Citicare Fire	968,748	841,452	858,281	875,447	892,956	910,815
Stop loss reimbs-Fire	234,358	234,358	234,358	234,358	234,358	234,358
City contrib-Citicare Fire	3,399,130	4,407,336	4,495,483	4,585,392	4,677,100	4,770,642
Other Revenue	213	5,400	5,454	5,509	5,564	5,619
<b>Sub-Total</b>	7,369,904	7,008,029	7,143,448	7,281,576	7,422,465	7,566,171
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	7,369,904	7,008,029	7,143,448	7,281,576	7,422,465	7,566,171
<b>Total Funds Available</b>		10,567,264	11,534,038	12,249,261	12,689,236	12,828,490
<b>Expenditures</b>						
<b>By Department</b>						
Citicare-Fire	7,356,798	6,122,206	6,511,341	6,926,927	7,370,799	7,844,923
Transfer to Other Employee Benefit	0	54,468	55,013	55,563	56,118	56,680
<b>Sub-Total</b>	7,356,798	6,176,674	6,566,354	6,982,489	7,426,918	7,901,603
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 NONE						
<b>Total Expenditures</b>		6,176,674	6,566,354	6,982,489	7,426,918	7,901,603
Revenue		7,008,029	7,143,448	7,281,576	7,422,465	7,566,171
Net Revenue (Loss)		831,355	577,095	299,086	(4,453)	(335,431)
Ending Balance						
Unreserved		3,333,898	3,910,993	4,210,079	4,205,626	3,870,195
Reserved		1,056,692	1,056,692	1,056,692	1,056,692	1,056,692
Estimated Ending Balance		4,390,590	4,967,685	5,266,771	5,262,318	4,926,887
Fund Balance Target %		Policy	Policy	Policy	Policy	Policy
Assumptions:						
Revenues			2.00%	2.00%	2.00%	2.00%
Health Expenditures increase			7.00%	7.00%	7.00%	7.00%



**LIABILITY & EMPLOYEE BENEFITS - PUBLIC SAFETY HEALTH PLAN FUND (5609)**

**5 YEAR PROFORMA**

Public Safety Health Plan Fund	ADOPTED 2012-2013	ADOPTED 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
<b>Beginning Balance</b>						
<b>Unreserved</b>		6,883,391	6,698,941	6,235,474	5,468,541	4,371,883
<b>Reserved</b>		1,014,517	1,014,517	1,014,517	1,014,517	1,014,517
<b>Total</b>		7,897,908	7,713,458	7,249,991	6,483,058	5,386,400
<b>Revenues</b>						
Employee contrib-Public Safety	1,015,552	1,419,860	1,448,257	1,477,222	1,506,767	1,536,902
Retiree contrib-Public Safety	471,039	589,341	601,128	613,150	625,413	637,922
COBRA-Public Safety	23,221	20,832	20,832	20,832	20,832	20,832
Stop loss reimb-Public Safe	278,515	250,000	250,000	250,000	250,000	250,000
City contrib-Public Safety	3,552,667	3,849,312	3,926,298	4,004,824	4,084,921	4,166,619
Grants contrib-Public Safety	5,683	40,639	40,639	40,639	40,639	40,639
Other Revenue	1,428	24,000	24,240	24,482	24,727	24,974
<b>Sub-Total</b>	5,348,105	6,193,984	6,311,394	6,431,150	6,553,299	6,677,888
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	5,348,105	6,193,984	6,311,394	6,431,150	6,553,299	6,677,888
<b>Expenditures</b>						
<b>By Department</b>						
Citicare-Public Safety	3,756,352	6,289,638	6,685,067	7,107,279	7,558,131	8,039,610
Public Safety-CDHP	1,609,865	11,000	11,220	11,444	11,673	11,907
Trans to Other Emp Benefits Fd	77,793	77,796	78,574	79,360	80,153	80,955
<b>Sub-Total</b>	5,444,010	6,378,434	6,774,861	7,198,083	7,649,958	8,132,471
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 NONE						
<b>Total Expenditures</b>		6,378,434	6,774,861	7,198,083	7,649,958	8,132,471
Revenue		6,193,984	6,311,394	6,431,150	6,553,299	6,677,888
Net Revenue (Loss)		(184,450)	(463,467)	(766,933)	(1,096,659)	(1,454,583)
Ending Balance						
Unreserved		6,698,941	6,235,474	5,468,541	4,371,883	2,917,300
Reserved		1,014,517	1,014,517	1,014,517	1,014,517	1,014,517
Estimated Ending Balance		7,713,458	7,249,991	6,483,058	5,386,400	3,931,817
Fund Balance Target %		Policy	Policy	Policy	Policy	Policy
Assumptions:						
Revenues			2.00%	2.00%	2.00%	2.00%
Health Expenditures increase			7.00%	7.00%	7.00%	7.00%

**LIABILITY & EMPLOYEE BENEFITS - GROUP HEALTH FUND (5610)**

**5 YEAR PROFORMA**

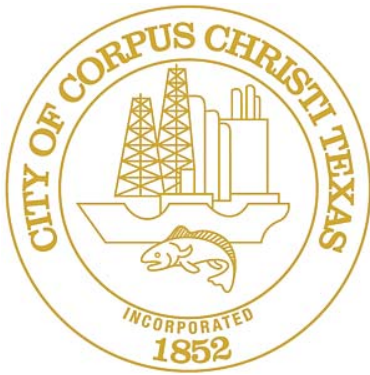
<b>Group Health Fund</b>	<b>ADOPTED 2012-2013</b>	<b>ADOPTED 2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
<b>Beginning Balance</b>						
<b>Unreserved</b>		10,870,174	10,479,793	9,896,591	9,104,991	8,088,278
<b>Reserved</b>		2,918,618	2,918,618	2,918,618	2,918,618	2,918,618
<b>Total</b>		13,788,792	13,398,411	12,815,209	12,023,609	11,006,896
<b>Revenues</b>						
Employee contribution - Citicare	3,246,086	3,197,207	3,261,151	3,326,374	3,392,902	3,460,760
Employee contribution-Premium	1,530,904	1,168,662	1,192,035	1,215,876	1,240,193	1,264,997
Retiree contribution-Citicare	910,260	873,088	890,550	908,361	926,528	945,059
Retiree contribution-Premium	152,227	106,115	108,237	110,402	112,610	114,862
Cobra contribution-Citicare	11,066	41,596	42,428	43,276	44,142	45,025
Cobra contribution-Premium	27,580	0	0	0	0	0
Council contribution	4,260	9,748	9,943	10,142	10,345	10,552
Stop loss reimbursements-Citicare	484,242	500,000	500,000	500,000	500,000	500,000
Stop loss reimbursements-Premium	484,242	484,242	484,242	484,242	484,242	484,242
Other Revenue	41,433	18,000	18,180	18,362	18,545	18,731
City contribution-Citicare	7,822,610	8,162,004	8,733,344	9,344,678	9,998,806	10,698,722
City contribution-Premium	1,893,155	1,153,944	1,234,720	1,321,150	1,413,631	1,512,585
Grants contribution-Citicare	380,399	382,602	409,384	438,041	468,704	501,514
Grants contribution-Premium	24,929	22,285	23,845	25,514	27,300	29,211
<b>Sub-Total</b>	17,013,394	16,119,494	16,908,060	17,746,420	18,637,949	19,586,259
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	17,013,394	16,119,494	16,908,060	17,746,420	18,637,949	19,586,259
<b>Expenditures</b>						
<b>By Department</b>						
Citicare	11,390,773	12,651,414	13,398,341	14,194,779	15,044,138	15,950,068
Citicare Premium	4,413,928	3,590,717	3,822,500	4,070,116	4,334,666	4,617,328
Trans to Other Emp Benefits Fd	267,740	267,744	270,421	273,126	275,857	278,615
<b>Sub-Total</b>	16,072,440	16,509,875	17,491,262	18,538,020	19,654,662	20,846,011
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 NONE						
<b>Total Expenditures</b>		16,509,875	17,491,262	18,538,020	19,654,662	20,846,011
Revenue		16,119,494	16,908,060	17,746,420	18,637,949	19,586,259
Net Revenue (Loss)		(390,381)	(583,202)	(791,601)	(1,016,713)	(1,259,752)
Ending Balance						
Unreserved		10,479,793	9,896,591	9,104,991	8,088,278	6,828,526
Reserved		2,918,618	2,918,618	2,918,618	2,918,618	2,918,618
Estimated Ending Balance		13,398,411	12,815,209	12,023,609	11,006,896	9,747,144
Fund Balance Target %		Policy	Policy	Policy	Policy	Policy
Assumptions:						
Revenues			7.00%	7.00%	7.00%	7.00%
Health Expenditures increase			7.00%	7.00%	7.00%	7.00%

**LIABILITY & EMPLOYEE BENEFITS - GENERAL LIABILITY FUND (5611)**  
**5 YEAR PROFORMA**

General Liability Fund	ADOPTED	ADOPTED	2014-2015	2015-2016	2016-2017	2017-2018
	2012-2013	2013-2014				
<b>BEGINNING BALANCE</b>						
Unreserved		550,659	502,600	476,660	449,069	419,755
Reserved for Encumbrances		0	0	0	0	0
Reserved for Commitments		6,128,339	6,128,339	6,128,339	6,128,339	6,128,339
<b>Total</b>		6,678,998	6,630,939	6,604,999	6,577,408	6,548,094
<b>Revenues</b>						
TX State Aquarium contribution	133,586	153,650	156,723	159,857	163,055	166,316
Recovery on damage claims	0	0	0	0	0	0
Charges to Airport Fund	322,056	345,996	352,916	359,974	367,174	374,517
Chrgs to Crime Ctrl&Prev Dist	66,864	59,412	60,600	61,812	63,048	64,309
Charges to General Fund	3,082,020	2,799,840	2,855,837	2,912,954	2,971,213	3,030,637
Charges to Golf Centers Fund	7,980	8,868	9,045	9,226	9,411	9,599
Charges to Visitor Facilities Fund	39,480	45,132	46,035	46,955	47,894	48,852
Charges to Redlight Photo Enf.	2,064	1,860	1,897	1,935	1,974	2,013
Charges to Street Fd		102,324	104,370	106,458	108,587	110,759
Charges to LEPC	1,032	936	955	974	993	1,013
Charges to Muni Ct Jv Cs Mgrs		2,796	2,852	2,909	2,967	3,026
Charges to Marina Fund	118,248	128,808	131,384	134,012	136,692	139,426
Charges to Maintenance Svcs Fd	100,236	78,768	80,343	81,950	83,589	85,261
Charges to Facility Maintenance Fd		15,924	16,242	16,567	16,899	17,237
Charges to EngServices Fd	72,000	66,336	67,663	69,016	70,396	71,804
Charges to MIS Fund	251,124	258,636	263,809	269,085	274,467	279,956
Charges to Stores Fund	30,864	29,940	30,539	31,150	31,773	32,408
Charges to Gas Division	207,996	196,248	200,173	204,176	208,260	212,425
Charges to Wastewater Division	401,592	493,128	502,991	513,050	523,311	533,778
Charges to Water Division	756,948	799,692	815,686	832,000	848,640	865,612
Charges to Storm Water Division	96,516	89,172	90,955	92,775	94,630	96,523
Charges to Dev Svcs Fd	52,656	73,740	75,215	76,719	78,253	79,819
Other Revenue	26,599	16,800	16,968	17,138	17,309	17,482
<b>Sub-Total</b>	5,769,861	5,768,006	5,883,198	6,000,692	6,120,535	6,242,772
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	5,769,861	5,768,006	5,883,198	6,000,692	6,120,535	6,242,772
<b>Expenditures</b>						
<b>By Department</b>						
Self Insurance Claims	2,346,482	2,111,796	2,153,838	2,196,720	2,240,460	2,285,075
Insurance Policy Premiums	2,870,051	3,167,452	3,230,801	3,295,417	3,361,325	3,428,552
Property Damage Claims	252,500	202,500	206,550	210,681	214,895	219,193
Litigation support	284,427	334,316	310,668	310,721	310,775	310,830
Transfer to General Fund	1,520,000	0	0	0	0	0
Reserve Approp-General Liab	3,000	0	0	0	0	0
<b>Sub-Total</b>	7,276,460	5,816,065	5,901,857	6,013,539	6,127,455	6,243,649
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 Pay Equity 2015			7,281	7,281	7,281	7,281
2 Pay Equity 2016				7,463	7,463	7,463
3 Pay Equity 2017					7,650	7,650
4 Pay Equity 2018						7,841
5 Pay Equity 2019-2023		0	7,281	14,744	22,394	30,235
<b>Total Expenditures</b>	7,276,460	5,816,065	5,909,138	6,028,283	6,149,849	6,273,884
Revenue		5,768,006	5,883,198	6,000,692	6,120,535	6,242,772
Net Revenue (Loss)		(48,059)	(25,940)	(27,591)	(29,314)	(31,112)
Ending Balance						
Reserved for Commitments	6,128,339	6,128,339	6,128,339	6,128,339	6,128,339	6,128,339
Unreserved	550,659	502,600	476,660	449,069	419,755	388,643
Estimated Ending Balance	6,678,998	6,630,939	6,604,999	6,577,408	6,548,094	6,516,982
Fund Balance Target %			Policy	Policy	Policy	Policy
Assumptions:						
Revenues			2.00%	2.00%	2.00%	2.00%
Inflation Rate			2.00%	2.00%	2.00%	2.00%

**LIABILITY & EMPLOYEE BENEFITS - WORKER'S COMPENSATION FUND (5612)  
5 YEAR PROFORMA**

<b>Workers' Compensation Fund</b>	<b>ADOPTED</b>	<b>ADOPTED</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>
	<b>2012-2013</b>	<b>2013-2014</b>				
<b>Beginning Balance</b>						
<b>Unreserved</b>		479,925	478,384	476,674	474,790	472,725
<b>Reserved for Encumbrances</b>		0	0	0	0	0
<b>Reserved for Contengencies</b>		<u>4,380,352</u>	<u>4,380,352</u>	<u>4,380,352</u>	<u>4,380,352</u>	<u>4,380,352</u>
<b>Total</b>		4,860,277	4,858,736	4,857,026	4,855,142	4,853,077
<b>Revenues</b>						
Charges to Airport Fund	93,792	91,236	93,061	94,922	96,820	98,757
Charges to Fed/St Grant Fund	98,628	119,412	121,800	124,236	126,721	129,255
Chrgs to Crime Ctrl&Prev Dist	66,288	63,492	64,762	66,057	67,378	68,726
Charges to General Fund	1,962,564	1,801,488	1,837,518	1,874,268	1,911,753	1,949,989
Charges to Golf Centers Fund	0	0	0	0	0	0
Charges to Visitor Facilities Fund	10,260	10,980	11,200	11,424	11,652	11,885
Charges to Redlight Photo Enf	2,052	1,992	2,032	2,072	2,114	2,156
Charges to Street Fd	0	95,808	97,724	99,679	101,672	103,706
Charges to LEPC	1,032	996	1,016	1,036	1,057	1,078
Charges to Muni Ct Jv Case Mgr	0	3,000	3,060	3,121	3,184	3,247
Charges to Marina Fund	15,396	14,976	15,276	15,581	15,893	16,211
Charges to Maintenance Svcs Fd	79,032	59,880	61,078	62,299	63,545	64,816
Charges to Facility Maint Fund	0	16,968	17,307	17,654	18,007	18,367
Charges to Eng Services Fd	59,508	56,904	58,042	59,203	60,387	61,595
Charges to MIS Fund	96,456	92,832	94,689	96,582	98,514	100,484
Charges to Stores Fund	20,532	19,956	20,355	20,762	21,177	21,601
Charges to Gas Division	138,528	134,748	137,443	140,192	142,996	145,856
Charges to Wastewater Division	172,404	167,676	171,030	174,450	177,939	181,498
Charges to Water Division	223,704	222,000	226,440	230,969	235,588	240,300
Charges to Storm Water Division	89,280	86,832	88,569	90,340	92,147	93,990
Charges to Dev Svcs Fd	47,208	58,896	60,074	61,275	62,501	63,751
Other Revenue	24,210	22,800	23,028	23,258	23,491	23,726
<b>Sub-Total</b>	3,200,874	3,142,872	3,205,501	3,269,381	3,334,536	3,400,992
Decision Packages:						
1 NONE						
<b>Total Revenue</b>	3,200,874	3,142,872	3,205,501	3,269,381	3,334,536	3,400,992
<b>Expenditures</b>						
<b>By Department</b>						
Worker's Compensation	3,200,624	3,144,413	3,207,211	3,271,265	3,336,601	3,403,243
Transfer to MIS Fund	1,400,000	0	0	0	0	0
<b>Sub-Total</b>	4,600,624	3,144,413	3,207,211	3,271,265	3,336,601	3,403,243
<b>Obligated</b>						
1 NONE						
<b>1st Priority</b>						
1 NONE						
<b>Total Expenditures</b>	4,600,624	3,144,413	3,207,211	3,271,265	3,336,601	3,403,243
Revenue	3,200,874	3,142,872	3,205,501	3,269,381	3,334,536	3,400,992
Net Revenue (Loss)	(1,399,750)	(1,541)	(1,710)	(1,884)	(2,065)	(2,251)
<b>Ending Balance</b>						
Reserved		4,380,352	4,380,352	4,380,352	4,380,352	4,380,352
Unreserved		478,384	476,674	474,790	472,725	470,475
<b>Estimated Ending Balance</b>		4,858,736	4,857,026	4,855,142	4,853,077	4,850,827
Fund Balance Target %			Policy	Policy	Policy	Policy
Assumptions:						
Revenues			2.00%	2.00%	2.00%	2.00%
Inflation Rate			2.00%	2.00%	2.00%	2.00%



# Additional Information



# Additional Information



**City of Corpus Christi  
FY 2013-2014 Fee Increases  
Supplemental Information**

Description	Current Fee	Adopted Fee	Revenue
<b>1) Gas Fund 4130</b>	<b>Administered by: Collected by:</b>		<b>Utility Business Office Utility Business Office</b>
<b>Average Residential Customer Example</b>			
1st Mcf	\$11.68	\$11.97	2.5%
2nd Mcf	\$5.94	\$6.09	2.5%
Total COS	<u>\$17.62</u>	<u>\$18.06</u>	2.5%
Cost of Gas (April 2013) \$5.23 x 2 = \$10.46	\$10.46	\$10.46	
Meter Charge	\$1.25	\$1.25	
<b>Total Gas Bill</b>	<b>\$29.33</b>	<b>\$29.77</b>	
Increase in customer bill due to 2.5% Cost of Service adjustment		<b>\$0.44</b>	
Total % Incr in customer bill due to 2.5% Cost of Service adjustment		<b>1.48%</b>	
<b>Average Commercial Customer Example</b>			
1st Mcf	\$9.69	\$9.93	2.5%
2nd Mcf	\$5.30	\$5.43	2.5%
3rd Mcf	\$5.30	\$5.43	2.5%
4th Mcf	\$4.95	\$5.07	2.5%
5th Mcf	\$4.95	\$5.07	2.5%
6th Mcf	\$4.95	\$5.07	2.5%
7th Mcf	\$4.86	\$4.98	2.5%
8th Mcf	\$4.86	\$4.98	2.5%
9th Mcf	\$4.86	\$4.98	2.5%
10th Mcf	\$4.86	\$4.98	2.5%
11th Mcf thru	\$4.76	\$4.88	2.5%
50th Mcf	<u>\$4.76</u>	<u>\$4.88</u>	2.5%
Total Cost of Service Charge	\$244.98	\$251.10	2.5%
Cost of Gas (April 2013) \$5.23 x 50 = \$261.50	\$261.50	\$261.50	
Meter Charge	\$12.02	\$12.02	
<b>Total Gas Bill</b>	<b>\$518.50</b>	<b>\$524.62</b>	
Increase in customer bill due to 2.5% Cost of Service adjustment		<b>\$6.12</b>	
Total % Incr in customer bill due to 2.5% Cost of Service adjustment		<b>1.17%</b>	
<b>2) Water</b>	<b>Administered by: Collected by:</b>		<b>Utility Business Office Utility Business Office</b>
<b>ICL Residential utility bills</b>			
	<b>2013</b>	<b>2014</b>	
Water 7000 gals/month			
Average Residential Customer	36.62	38.76	5.8%
Average Commercial Customer	152.95	165.45	8.2%
<b>3) Wastewater</b>	<b>Administered by: Collected by:</b>		<b>Utility Business Office Utility Business Office</b>
Wastewater 6000 gals/month			
Average Residential Customer	43.21	46.96	8.7%
Average Commercial Customer	112.13	121.85	8.7%

**City of Corpus Christi  
FY 2013-2014 Fee Increases  
Supplemental Information**

<b>Description</b>	<b>Current Fee</b>	<b>Adopted Fee</b>	<b>Revenue</b>
<b>4) Street Maintenance</b>	<b>Administered by:</b>	<b>Utility Business Office</b>	
	<b>Collected by:</b>	<b>Utility Business Office</b>	
Street Preventative Maintenance Program (SPMP) <i>(amount provided is a rate)</i>	\$0.00	\$5.38	NEW

**FEE CALCULATION**

The Street Maintenance Fee shall be calculated based on the following formula:

Rate x ERU x TF = Monthly Bill

ERU = Equivalent Residential Unit = 1500 SF.

For each dwelling unit of a Residential Benefitted Property, ERU = 1.

For each Nonresidential Benefitted Property, ERU = SF/1500 SF on a per meter basis.

TF = Trip Factor

**RESIDENTIAL BENEFITTED PROPERTY**

The Fee for Residential Benefitted Property shall be on the basis of a set fee per dwelling unit

\$5.38 x (1 ERU) x 1.00 (TF) = Monthly Bill (Single family)

\$5.38 x (1 ERU) x 0.45 (TF) = Monthly Bill (Multi-family)

**NONRESIDENTIAL BENEFITTED PROPERTY**

For a Nonresidential Benefitted Property, per meter, each month, a Customer shall pay an amount equal to the following:

\$5.38 x (SF/1500) x TF = Monthly Bill

Where "SF" is the Living Area Square footage reported by the Nueces County Appraisal District

and "TF" is the trip factor associated with one of 129 land uses.

A square footage cap of 118,000 is applied on a per meter basis. Where a single business with more than one meter exceeds the 118,000 SF cap, the property will be treated as if it had a single meter.

<b>5) Parks &amp; Recreation</b>	<b>Administered by:</b>	<b>Parks &amp; Recreation</b>	
	<b>Collected by:</b>	<b>Parks &amp; Recreation</b>	
<b>Special Services:</b>			
Vehicle Entry Fee (Per vehicle per day)	\$0.00	\$2.00	NEW
Medium Special Event Permit (500-1000 attendees)	\$0.00	\$200.00	NEW
Inflatable games vendor permit (annual)	\$0.00	\$200.00	NEW
Small Special Event permit (0-500 attendees)	\$75.00	\$100.00	33.3%

## FY 2014 Budget Calendar

DATE	BUDGET MILESTONE
Friday, Nov 2, 2012	<i>Send out Adopted 2013 CIP document to Planning Commission</i>
Friday, Nov 9, 2012	Budget Module available to Internal Service Funds with 2 months of Actuals
Wednesday, Nov 14, 2012	Salary Edits made available to Internal Service Funds
Mon, Nov 26, 2012	<i>Obtain information for base line utility rate model assuming Year 1 and Year 2 of FY 2013 Capital Budget proceed as programmed.</i>
Friday, Nov 30, 2012	Budget Module made available for data input on All Funds Revenue 3 months of Revenue actuals available
Week of Dec 3, 2012	<i>Get guidance from CM/Executive team regarding utility rates</i>
Monday, Dec 10, 2012	Internal Service Fund Budgets Due - FY 2013 Forecast, FY 2014 Proposed (Including allocations) Internal Service Fund Decision Packages listing Unmet Needs due
Wednesday, Dec 12, 2012 thru Friday, Dec 21, 2012	OMB Reviews Internal Service Fund Budgets
Wednesday, Dec 19, 2012	General Fund FY 2013 Revenue Forecast and FY 2014 Proposed Revenue Budgets due All Enterprise & Special Rev Funds FY 2013 Revenue Forecast due Enterprise (except utilities), Special Revenue FY 2014 Proposed Revenues due
Thursday, Dec 20, 2012 thru Monday, Dec 31, 2012	OMB Reviews General Fund Revenues OMB Reviews Enterprise (except utilities) & Special Rev Fund Revenues
Monday, Dec 24, 2012 thru Monday, Jan 7, 2013	ACM & Support Service Horizontal Team review of Internal Service Fund Budgets
Friday, Dec 28, 2012	Budget Module made available for data input on All Funds Expenditures 4 months of Expenditure actuals available
Wednesday, Jan 2, 2013 thru Friday, Jan 11, 2013	ACM & Fiscal Accountability Horizontal Team review Gen Fd revenues , Enterprise (except utilities) & Special Revenue Fd Revenues
Friday, Jan 11, 2013	Health Insurance Budgets due - FY 2013 Forecast, FY 2014 Proposed (Including allocations) Health Insurance Fund Decision Packages listing Unmet Needs due Salary Edits for General Fund, Enterprise Funds & Special Revenue Funds made available
Monday, Jan 14, 2013 thru Monday, Jan 21, 2013	OMB reviews Health Insurance Budgets
Friday, Dec 28, 2012	<i>Engineering Dept. finalizes Department Project Priorities for FY 2014</i>
Tuesday, Jan 22, 2013 thru Wednesday, Jan 30, 2013	ACM & Support Service Horizontal Team review of Health Insurance Budgets

## FY 2014 Budget Calendar

DATE	BUDGET MILESTONE
Wednesday, Jan 16, 2013	General Fund expenditure forecast for FY 2013 due
Friday, Jan 18, 2013	Enterprise, Special Revenue Funds expenditure forecast for FY 2013 due
Wednesday, Jan 23, 2013	<i>Planning Commission provides input into FY 2014 Capital Program Development</i>
<b>Monday, Jan 21, 2013</b>	<b>Budget Presentations Completed for Internal Service Fund departments.</b>
Monday, Jan 21, 2013 thru Wed, Jan 30, 2013	OMB Reviews Enterprise & Special Revenue Fd Expenditure forecast CM, ACM & Fiscal Accountability Horizontal Team review of General Fund target budgets
Friday, Jan 25, 2013	OMB calculates General Fund Target Budgets based on revenues & Council Priorities.
<b>Friday, Feb 1, 2013</b>	<b>Identify tentative funding levels for each department.</b>
Wednesday, Feb. 6, 2013	General Fund Department targets made available.
<b>Friday, Feb 8, 2013</b>	<b>Identify/define all issues (include council policy)</b>
Friday, Feb 22, 2013	All Debt Service Fund Budget Info Due - Revenue & Expenditure FY 2013 Forecast, FY 2014 Proposed All Enterprise Funds & Special Revenue Funds FY 2014 Proposed Expenditure Budgets due Enterprise & Special Revenue Fund Decision Packages listing Unmet needs due
Monday, Feb 25, 2013 thru Friday, Mar 1, 2013	OMB reviews Debt Service Fund Budgets OMB reviews Enterprise & Special Revenue Fd Expenditures
Monday, Feb 25, 2013 thru Wed, March 6, 2013	ACM & Fiscal Accountability Horizontal Team reviews Debt Service Fd Budgets ACM & Fiscal Accountability Horizontal Team reviews Enterprise & Special Revenue Fund Expenditures
Wed, Feb 27, 2013	<i>Capital Budget Pages Due to Budget Dept. from Engineering for compilation</i>
Thursday, Feb 28, 2013 thru Tuesday, March 12, 2013	<i>OMB reviews Capital Budget data</i>
Friday, March 8, 2013	All General Fund FY 2014 Proposed Expenditure budgets due General Fund Decision Packages listing Unmet Needs due Updated Health Insurance data due-with actuarial estimates thru 12-31-12
Monday, Mar 11, 2013 thru Wed, Mar 20, 2013	OMB reviews General Fund Expenditures OMB reviews Updated Health Insurance data and changes made if necessary
Wed, Mar 13, 2013 thru Wed, March 27, 2013	<i>Utility Rate Model is updated with draft CIP</i> <i>ACM reviews Capital Budget data</i>
Friday, Mar 15, 2013	OMB sends out all FY 2015 & 2016 Budget Outlook data
Friday, Mar 22, 2013	Utility Funds FY 2014 revenue are input All FY 2015 & 2016 Budget Outlook information due

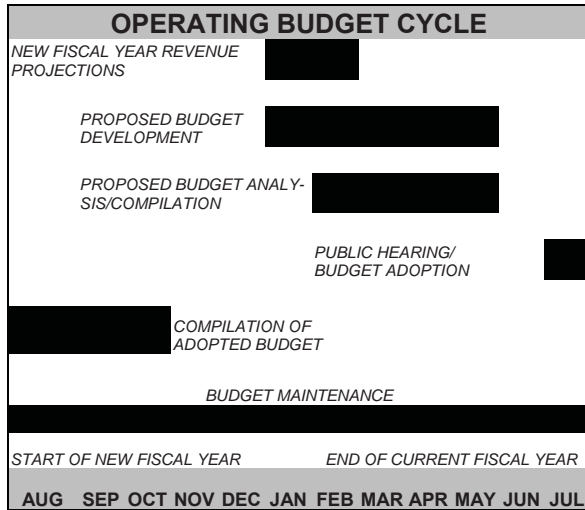
## FY 2014 Budget Calendar

DATE	BUDGET MILESTONE
<b>Monday, March 23, 2013</b>	<b>Budget Presentations completed for General Fund &amp; Enterprise Funds.</b>
Monday, Mar 25, 2013 thru Wed, April 3, 2013	ACM & Fiscal Accountability Horizontal Team review of Gen Fund Expenditures & Utility Fund Revenues
<b>Wed. April 10, 2013</b>	<b>Adjust and give final funding/service levels.</b>
Monday, April 15, 2013 thru Friday, May 3, 2013	Community Input, Boards & Commissions Input on Operating & <i>Capital Budget</i>
Monday May 6, 2013 thru Wed, May 8, 2013	Management discussions of any changes to be made to Budgets
<b>Fri. May 10, 2013</b>	<b>Final Budget Presentation to executive team.</b>
<b>Mon. May 13, 2013</b>	<b>Final (minor) staff adjustments.</b>
Monday, May 13, 2013 thru Thursday, May 16, 2013	CM Budget review with Council OMB & Engineering makes recommended changes
<b>Friday, May 17, 2013</b>	<b>Adjust for City Council input.</b>
Monday, May 20 thru Friday, May 24, 2013	Final review and printing of Operating Budget document and prepare May 28 PP
Tuesday, May 28, 2013	Proposed Operating Budget delivered to Council/Budget overview
Wed, May 29, 2013 thru Tuesday, June 4, 2013	<i>Final review and printing of Capital Budget document</i>
Wed, June 5, 2013	<i>Proposed Capital Budget document delivered to Planning Commission &amp; Council</i>
Tuesday, June 11, 2013	General Fund Council discussion
Wed, June 12, 2013	<i>Planning Commission meeting - FY 2014 Capital Budget document overview</i>
Tuesday, June 18, 2013	Internal Service & Special Revenue Fund Council discussion
Tuesday, June 25, 2013	Enterprise Funds, Debt Service & <i>Capital Budget</i> Council discussion
Wed, June 26, 2013	<i>Planning Commission meeting - FY 2014 Capital Budget Public Hearing &amp; recommendation</i>
Tuesday, July 9, 2013	Public Hearing on Proposed Operating & <i>Capital Budget</i>
Tuesday, July 16, 2013	1st Reading of Proposed Operating & <i>Capital Budget</i>
Tuesday, July 23, 2013	<i>2nd Reading of Proposed Capital Budget</i>
Tuesday, July 30, 2013	2nd Reading of Proposed Operating Budget

## READER'S GUIDE TO THE BUDGET

The Reader's Guide provides an overview of the City of Corpus Christi's budget process.

The City of Corpus Christi has prepared a budget designed to meet the highest standards of performance in municipal budgeting. The budget presentation format has been modified to improve the document for use as a fiscal policy manual, operations guide, financial plan and communication device.



### BUDGET PROCESS

#### Proposed Budget Development:

The Office of Management & Budget (OMB) is responsible for the management, coordination, development and production of the City's annual operating and capital budgets. In developing budgets, department heads reference their departmental missions and objectives, and maintain the priorities established by the City Council. The department head manages and coordinates all departmental efforts to produce the department budget request. Upon completion, the department reviews the request with their respective Assistant City Manager as appropriate. After completion of this review, the budget is submitted to OMB. OMB performs thorough reviews of the budget requests, meets and discusses specific

issues with departmental representatives, performs necessary research and analysis, and finalizes the budget for submittal to the Assistant City manager. The Assistant City manager develops and overall budget plan with support from OMB for presentation and final staff consideration by the City Manager. Below is a summary of the City's budget procedures and process timeline.

The close involvement of departments heads in the budget process is essential. Department heads are the best source of information in identifying both service needs and opportunities.

In the course of reviewing departmental budget requests, OMB considers the following:

- ▶ Do performance and service levels justify the budget request? Could the requested funds be utilized elsewhere within the organization? Are all budget requests totally with justification or merit?
- ▶ Are the spending requests credible? What are the basis and assumptions placed within the requests?
- ▶ Is the approach to a particular service the best way to achieve the stated objective based on the departments previous track record? Is attainment of each stated objective likely?
- ▶ How significant or valuable are programs, services and operational enhancements to the community? If reductions in existing services are necessary, which will be eliminated first?
- ▶ Will service enhancements lend to long-term savings?
- ▶ What consideration has the department head given to reducing the cost of existing programs through better utilization of personnel, improved work methods and automation

## READER'S GUIDE TO THE BUDGET

### Proposed Budget Submittal

The City Manager presents the proposed budget to the City Council during a series of regular City Council meetings and workshops. Simultaneous distribution of the document is usually made to the news media and interested citizens.

### Public Hearing/Budget Adoption:

After a public hearing and a series of budget discussions, the City Council adopts a balanced budget prior to August 1<sup>st</sup>, the beginning of the fiscal year. If Council fails to adopt the budget by this date, the amounts appropriated for the current fiscal year are deemed adopted for the ensuing fiscal year on a month to month basis. All items will be prorated until Council adopts a budget.

### Budget Administration:

Budget administration is year round activity for both OMB and department heads. Revenue and expenditures are monitored on a regular basis and financial reports are submitted to the City Council for review on a quarterly basis. Prior to large expenditure (\$50,000) of funds, certification of funding is required by both the Finance Department and OMB, in addition, departmental expenditures are subject to purchasing guidelines/policies to insure the highest degree of accountability. Operating expenditures are controlled at the department level for General Fund and at the fund level for other funds and may not exceed appropriations at those levels. Capital project expenditures are controlled at the fund and project level and may not exceed appropriations at any of those levels.

### Long Term Financial Forecast:

The City annually updates a three-year financial forecast for use as a guide in developing a multi-year budget strategy to maintain and enhance long-term fiscal health.

## **BUDGETARY POLICIES**

The City of Corpus Christi practices fiscal policies which guide the administration and development of the annual budget. These policies are published herein at the end of this section.

### **BUDGET BASIS**

The City's Governmental Funds consist of the General Fund, Debt Service Funds and Special Revenue Funds. Governmental Fund types and Agency Fund budgets are developed using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become available and expenditures are recorded when they are incurred with the exception of principal and interest on long term debt, which are recorded when due.

Exception to the modified accrual basis of accounting is as follows:

- Sales tax is considered to be revenue when received rather than when earned.

The City's Proprietary Funds consist of Enterprise Funds and Internal Service Funds. Proprietary Fund type budgets are developed using the accrual basis of accounting. Revenue is recognized when earned and expenses are recorded at the time liabilities are incurred.

Exceptions to the accrual basis of accounting are as follows:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Purchases of inventory are considered to be expenditures when purchased, not when sold or used.
- Accrued compensated absences are not considered expenses until paid.

The end product of the budget process is the budget document.

## READER'S GUIDE TO THE BUDGET

The City's budget is built around four basic components: (1) Funds, (2) Departments or Organizations within each fund, (3) Revenues, and (4) Expenditures.

### **FINANCIAL STRUCTURE**

Annual operating budget funds are appropriated annually and are generally classified in the following manner:

1. The General Fund: Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund.
  
2. Enterprise Funds: Used to account for City operations that are financed and/or operated in a manner similar to private business enterprises. Included in this category are Utility Systems, Airport, Golf Centers, and Marina Funds.
  
3. Internal Service Funds: Established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies.
  
4. Special Revenue Funds: Used when legal requirements restrict specific resources (other than expendable trusts and major capital projects) to expenditures for specified purposes. Revenues are generated from property tax, sales tax
  
5. Debt Service Funds: Used to account for the accumulation of resources for, and payment of, general long-term debt principal, interest and related costs.

Capital Projects Funds: Used to account for the long-term capital needs of the City and are essential to sound financial management and infrastructure. The Capital Projects Funds are approved in a separate book but a high level summary is included in this document.



## GLOSSARY

To assist the reader of the Annual Budget document in understanding various terms, a budget glossary has been included.

**Accrual Accounting**—Accrual accounting is the basis of accounting in which revenues and expenditures are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue earned between April 1 and July 31, but not received until August 10, will be recorded as received on July 31 rather than on August 10.

**Adopted Budget**—An adopted budget, as used in the fund summaries and department and program summaries within the budget document, represents the 2011- 2012 budget as originally adopted by the City Council.

**Ad Valorem Taxes**—Ad valorem taxes, commonly referred to as property taxes, are taxes levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

**Amended Budget**—Amended budget, as used throughout the budget document, represents the original budget plus any amendments passed after the adoption of the current budget.

**Appropriation**—An appropriation is an authorization made by City Council which permits City officials to incur obligations for a specific purpose.

**Appropriation Ordinance**—An appropriation ordinance is the official enactment by City Council to establish legal authority for City officials to obligate and expend resources.

**Assessed Valuation**—Assessed valuation is a value upon real or other property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions.

**Attrition**—Attrition is savings that occur when fully funded personnel vacant positions are not filled immediately.

**Authorized Positions**—Authorized positions are personnel slots which are authorized in the adopted budget to be filled during the year.

**Balanced Budget**—Budget where the current expenditure equals current revenue.

**Balance Sheet**—A balance sheet is a financial statement that discloses assets, liabilities, re-

serves and balances of a specific governmental fund as of a specific date.

**Bonds**—Bonds are debt instruments that require payment of a specified principal amount on a certain date (a maturity date), together with interest at a stated rate, or according to a formula for determining the interest rate.

**Budget**—A budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to Council for adoption and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

**Budgetary Control**—Budgetary control is the control or management of a government in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**Capital Budget**—A capital budget is a plan of proposed capital outlays and the means of financing them. The annual capital budget is the primary means by which most of the capital acquisition, spending, and construction activities for facilities and major improvements of a government are controlled. The use of annual capital budgets is usually required by law; however, annual capital budgets are essential to sound financial management and should be adopted by every government.

**Capital Improvement Plan (CIP)** - A Capital Improvement Plan is a comprehensive program that projects the capital needs of a community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital Improvement Plans are essential to sound infrastructure and financial planning. Annual capital budget appropriations are derived from the long-term capital improvement plan.

**Capital Outlay**—Capital outlay is an item costing more than \$5,000 and having a useful life of more than one year. For financial purposes the item is depreciated over its useful life, for budget purposes the expenditure occurs when funds are expended.

**Cash Accounting**—Cash accounting is a basis of accounting in which transactions are recorded when expensed.

## GLOSSARY

**Current**—The term “current” designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

**Debt Service**—Debt service is the amount of money necessary to pay interest and principal on outstanding debt.

**Debt Service Reserve**—The Debt Service Reserve is a fund which may be used to pay debt services on revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer is usually required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit**—A deficit is the excess of expenditures over revenues during an accounting period.

**Department**—A Department is a major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation**—Decline in the market value of an asset.

**Effective Tax Rate**—The rate which produces the same effect in terms of the total amount of taxes as compared to the prior year.

**Encumbrance**—An encumbrance includes obligations such as purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

**Enterprise Fund**—A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate and meet all necessary expenditures. Enterprise funds are established for services such as water, wastewater, gas, airport, and golf courses.

**Estimated Revenue**—An estimated revenue is the amount of projected revenue to be collected

during the fiscal year.

**Expenditure**—Expenditures are decreases in net financial resources. They include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

**Expenditure Classification**—An expenditure classification classifies the types of items purchased or services obtained; for example, salaries and retirement, materials and supplies, contractual services, other charges, capital outlay, reimbursements and insurance.

**Expenses**—Expenses are decreases in net total assets. They represent the total cost of operations during a period, regardless of the timing of related expenditures.

**Fees**—Fees are charges for service.

**Fiscal Year**—The fiscal year is a time period designated by the City which signifies the beginning and ending period for recording financial transactions. The City of Corpus Christi has specified August 1 to July 31 as its fiscal year.

**Fixed Assets**—Fixed Assets of long-term character are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost**—A fixed cost, such as rent, does not change with increases or decreases in the amount of services provided.

**Full Faith and Credit**—Full faith and credit is a pledge of the City’s taxing power to repay debt obligations (typically used in reference to General Obligation Bonds or tax supported debt).

**Full-Time Equivalent (FTE)** - Full-time equivalent is a measure of authorized personnel calculated by equating 2,080 hours of work per year with the full-time equivalent of one position.

**Functional Classification**—A functional classification is the expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, etc.

**Fund**—A fund is an accounting entity that has a set of self-balancing accounts and records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are general fund, capital projects funds, special revenue funds, debt service funds, enterprise funds, trust funds, internal service funds, and special assessment funds.

**Fund Balance**—The excess of assets over liabilities.

## GLOSSARY

**General Fund**—The General Fund is used to account for all financial resources except those required to be accounted for in another fund.

**General Accepted Accounting Principles**—GAAP are the uniform minimum standards of, and guide lines to financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Obligation Bonds (G.O. Bonds)** - General Obligation Bonds are bonds that are secured by full Faith and credit of the issuer. G.O. Bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvements such as parks and roads.

**Governmental Funds**—All funds except for the profit and loss funds (e.g., enterprise fund, internal service fund, and trust fund). Examples of governmental funds are the general fund, special assessment fund and capital projects fund. Governmental funds use the Modified Accrual accounting method.

**Grant**—A grant is a contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specific purposes.

**Indirect Cost**—Indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Infrastructure**—Infrastructures are structures and equipment such as highways, bridges, buildings and public utilities such as water and wastewater systems.

**Intergovernmental Revenue**—A Intergovernmental revenue is revenue received from other governments in the form of grants, shared revenues or payments in lieu of taxes.

**Internal Service Funds**—Internal Service Funds finance and account for services, materials and supplies furnished to various departments of the City and, in a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

**Modified Accrual Basis**—Revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred.

**Nonrecurring Revenue**—A nonrecurring revenue is a one-time windfall that is budgeted for only one fiscal year.

**Operating Budget**—The operating budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year.

**Ordinance**—An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with a higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Performance Measures**—Performance measures are specific measures of work performed within an activity or program (such as, total number of dispatched calls) Performance measures are also specific quantitative measures of results obtained through a program or activity.

**Pro Forma**—A pro forma is a sample form, document statement, certificate, or presentation. The contents may be wholly or partially hypothetical, present actual facts, estimates, or proposals.

**Property Tax**—Property taxes are levied on all real and personal property according to the property's valuation and the tax rate, in compliance with State Property Tax Code.

**Real Property**—Real property as classified by the State Property Tax Board includes residential single and multi-family, vacant lots, acreage, farm and ranch improvements, commercial and industrial, and oil, gas and other mineral reserves.

**Reserve**—A reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

**Revenue Bonds**—Revenue bonds are bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the ad valorem tax rate. Pledged revenues may be derived from operation of the financial project, grants and excise or other

## GLOSSARY

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formed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term does not include charges for services rendered only to those paying such charges such as sewer services.

**Tax Rate**—Tax rate is the amount of tax levied for each \$100 of assessed valuation.

**Transfers**—Transfers are the authorized exchanges of cash or other resources between funds.

**Unencumbered Balance**—An unencumbered balance is the amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**User Fees**—User fees is the payment of a fee for direct receipt of a public service by the party benefiting from the service.

## ACRONYMS

ACM	Assistant City Manager	OCL	Outside City Limits
ADA	Americans with Disabilities Act of 1990	OMB	Office of Management and Budget
A/E	Architectural Engineering	PE/WS	Polyethylene/Wrapped Steel
AMR	Automated Meter Reading	PFC	Passenger Facility Charges
AMSA	Association of Metropolitan Sewerage Agency	PIO	Public Information Office
BFI	Browning Ferris Industries	RFP	Request for Proposal
CAD	Computer Aided Dispatch	RIVZ	Reinvestment Zone
CAFR	Comprehensive Annual Financial Report	ROW	Right of Way
CATV	Cable Television	RTA	Regional Transit Authority
CC	Corpus Christi	SWS	Solid Waste Services
CCISD	Corpus Christi Independent School District	TBD	To Be Determined
CDBG	Community Development Block Grant	TCEQ	Texas Commission on Environmental Quality
CGS	Cost of Goods Sold	TESS	Thermal Energy Storage System
CIP	Capital Improvement Plan	TIF	Tax Increment Finance
CM	City Manager	TNRCC	Texas Natural Resource Conservation Commission
CMMS	Computerized Maintenance Management System	TSA	Transportation Security Administration
CO	Certificates of Obligation	TXDOT	Texas Department of Transportation
COTIF	Certificates of Obligation Tax Increment Finance	UBO	Utility Business Office
CPM	Center for Performance Measures	WIFI	Wireless Fidelity
CVB	Convention and Visitors Bureau	WWTP	Wastewater Treatment Plant
DARE	Drug Abuse Resistance Education	YTD	Year-to-Date
DEFY	Drug Education for Youth		
EEOC	Equal Employment Opportunity Commission		
EOC	Emergency Operations Center		
EMS	Emergency Medical Service		
EPA	Environmental Protection Agency		
ESG	Emergency Shelter Grant		
FAA	Federal Aviation Administration		
FEMA	Federal Emergency Management Association		
FTE	Full Time Equivalent		
GASB	Government Accounting Standards Board		
GFOA	Government Finance Officer's Association		
GIS	Geographic Information Systems		
GLO	General Land Office		
GO	General Obligation		
HOT	Hotel Occupancy Tax Fund		
HUD	Housing and Urban Development		
ICL	Inside City Limits		
LED	Light Emitting Diode		
LEPC	Local Emergency Planning Committee		
LNRA	Lavaca Navidad River Authority		
MCF	Thousand Cubic Feet		
MC	Municipal Court		
MGF	Million Gallons Daily Average Flow		
MIS	Municipal Information Systems		
MSW SS	Municipal Solid Waste System Service		
NCAD	Nueces County Appraisal District		
NIP	Neighborhood Initiatives Program		
NRA	Nueces River Authority		