

# ADOPTED BUDGET FY 2016-2017 CITY OF CORPUS CHRISTI



ADOPTED BY CITY COUNCIL  
ORDINANCE NO. 030965 ON SEPTEMBER 20, 2016  
CITY MANAGER MARGIE C. ROSE

# CITY OF CORPUS CHRISTI, TEXAS

## ANNUAL OPERATING BUDGET FOR FISCAL YEAR 2015-2016

This budget will raise more total property taxes than last year's budget by \$5,119,202 (General Fund \$3,138,202, Debt Service Fund \$1,981,000), or 4.8%, and of that amount an estimated \$2,436,281 is tax revenue to be raised from new property added to the tax roll this year.

### City Council Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: 8  
AGAINST: 0  
PRESENT and not voting: N/A  
ABSENT: 1

Tax Rate	Adopted FY 2016-17	Adopted FY 2015-16
Property Tax Rate	0.606264	0.606264
Effective Rate	0.582901	0.554300
Effective M&O Tax Rate	0.369859	0.324842
Rollback Tax Rate	0.628905	0.614212
Debt Rate	0.229458	0.229458

The total amount of municipal debt obligation secured by property taxes for the City of Corpus Christi is \$510,885,000.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Corpus Christi  
Texas**

For the Fiscal Year Beginning

**October 1, 2015**

*Jeffrey R. Egan*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to City of Corpus Christi for its annual budget for the fiscal year beginning October 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we will submit it to GFOA to determine its eligibility for another award.



**Margie C. Rose**  
City Manager

## Office of Management & Budget

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**Christine Garza**

*Interim Assistant Director of Management and Budget*

**Vacant**

*Capital Budget Officer*

**Grayson Meyer**

*Senior Management Analyst*

**Daisy Reyes**

*Senior Management Analyst*

**Kamil Taras**

*Senior Management Analyst*

**Stephen Kirsch II**

*Senior Management Analyst*

**Sandra Thaxton**

*Assistant Director of Strategic Management*

**Stephen Klepper**

*Strategic Management and Budget Manager*

This document was prepared by the City of  
Corpus Christi, Texas, Office of Management and Budget.

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2016-2017

# City of Corpus Christi, Texas, City Council



**Nelda Martinez**  
Mayor



**Carolyn Vaughn**  
Council Member



**Brian Rosas**  
Council Member



**Colleen McIntyre**  
Council Member



**Lucy Rubio**  
Council Member



**Rudy Garza**  
Council Member



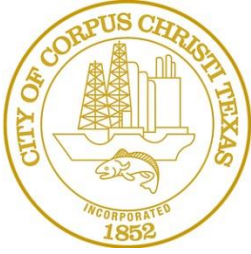
**Mark Scott**  
Council Member  
At Large



**Michael Hunter**  
Council Member  
At Large



**Chad Magill**  
Council Member  
At Large



## Mission Statement

The mission of the City of Corpus Christi, Texas is to deliver municipal services which meet the vital health, safety, and general welfare needs of the residents and which sustain and improve their quality of life.

As we work to achieve this mission, we will employ fiscal discipline, continuous improvement, first-rate customer services, and straight forward communications. In this work, we will tolerate no mediocrity.



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# READER'S GUIDE

# Reader's Guide to the Budget

The Reader's Guide provides an overview of the City of Corpus Christi's budget process.

The City of Corpus Christi has prepared a budget designed to meet the highest standards of performance in municipal budgeting. The budget presentation format has been modified to improve the document for use as a fiscal policy manual, operations guide, financial plan and communication device.

## **BUDGET PROCESS**

### *Proposed Budget Development*

The Office of Management & Budget (OMB) is responsible for the management, coordination, development and production of the City's annual operating and capital budgets. In developing budgets, department heads reference their departmental missions and objectives, and maintain the priorities established by the City Council. The department head manages and coordinates all departmental efforts to produce the department budget request. Upon completion, the department reviews the request with their respective Assistant City Manager as appropriate. After completion of this review, the budget is submitted to OMB. OMB performs thorough reviews of the budget requests, meets and discusses specific issues with departmental representatives, performs necessary research and analysis, and finalizes the budget for submittal to the Assistant City manager. The Assistant City manager develops and overall budget plan with support from OMB for presentation and final staff consideration by the City Manager. Below is a summary of the City's budget procedures and process timeline.

The close involvement of department heads in the budget process is essential. Department heads are the best source of information in identifying both service needs and opportunities.

In the course of reviewing departmental budget requests, OMB considers the following:

- Do performance and service levels justify the budget request? Could the requested funds be utilized elsewhere within the organization? Are all budget requests totally with justification or merit?
- Are the spending requests credible? What are the basis and assumptions placed within the requests?
- Is the approach to a particular service the best way to achieve the stated objective based on the department's previous track record? Is attainment of each stated objective likely?
- How significant or valuable are programs, services and operational enhancements to the community? If reductions in existing services are necessary, which will be eliminated first?

- Will service enhancements lead to long-term savings?
- What consideration has the department head given to reducing the cost of existing programs through better utilization of personnel, improved work methods and automation?

### ***Proposed Budget Submittal***

At least sixty days prior to the beginning of the fiscal year, the City Manager submits a budget proposal to the City Council which estimates revenues and expenses for the next fiscal year.

The City Manager presents the proposed budget to the City Council during a series of regular City Council meetings and workshops. Simultaneous distribution of the document is usually made to the news media and interested citizens.

### ***Public Hearing/Budget Adoption***

After a public hearing and a series of budget discussions, the City Council adopts a balanced budget prior to October 1<sup>st</sup>, the beginning of the fiscal year. If Council fails to adopt the budget by this date, the amounts appropriated for the current fiscal year are deemed adopted for the ensuing fiscal year on a month to month basis. All items will be prorated until Council adopts a budget.

### ***Budget Administration***

Budget administration is year round activity for both OMB and department heads. Revenue and expenditures are monitored on a regular basis and financial reports are submitted to the City Council for review on a quarterly basis. Prior to large expenditure (\$50,000) of funds, certification of funding is required by both the Finance Department and OMB, in addition, departmental expenditures are subject to purchasing guidelines/policies to insure the highest degree of accountability. Operating expenditures are controlled at the department level for General Fund and at the fund level for other funds and may not exceed appropriations at those levels. Capital project expenditures are controlled at the fund and project level and may not exceed appropriations at any of those levels.

### ***Long Term Financial Forecast***

The City annually updates a three-year financial forecast for use as a guide in developing a multi-year budget strategy to maintain and enhance long-term fiscal health.

## **BUDGETARY POLICIES**

The City of Corpus Christi practices fiscal policies which guide the administration and development of the annual budget. These policies are published in the Managers Message section.

## **BUDGET BASIS**

The City's Governmental Funds consist of the General Fund, Debt Service Funds and Special Revenue Funds. Governmental Fund types and Agency Fund budgets are developed using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become available and expenditures are recorded when they are incurred with the exception of principal and interest on long term debt, which are recorded when due.

Exception to the modified accrual basis of accounting is as follows:

- Sales tax is considered to be revenue when received rather than when earned.

The City's Proprietary Funds consist of Enterprise Funds and Internal Service Funds. Proprietary Fund type budgets are developed using the accrual basis of accounting. Revenue is recognized when earned and expenses are recorded at the time liabilities are incurred.

Exceptions to the accrual basis of accounting are as follows:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Purchases of inventory are considered to be expenditures when purchased, not when sold or used.
- Accrued compensated absences are not considered expenses until paid.

The end product of the budget process is the budget document.

The City's budget is built around four basic components: (1) Funds, (2) Departments or Organizations within each fund, (3) Revenues, and (4) Expenditures.

The comprehensive annual financial report for the City of Corpus Christi presents the government-wide financial statements and the proprietary, fiduciary and component unit financial statements on an accrual basis of accounting and the governmental funds in the fund financial statements are presented on a modified accrual basis.

## FINANCIAL STRUCTURE

Annual operating budget funds are appropriated annually and are generally classified in the following manner:

1. The General Fund: Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund.
2. Enterprise Funds: Used to account for City operations that are financed and/or operated in a manner similar to private business enterprises. Included in this category are Utility Systems, Airport, Golf Centers, and Marina Funds.
3. Internal Service Funds: Established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.
4. Special Revenue Funds: Used when legal requirements restrict specific resources (other than expendable trusts and major capital projects) to expenditures for specified purposes.
5. Debt Service Funds: Used to account for the accumulation of resources for, and payment of, general long-term debt principal, interest and related costs.
6. Capital Projects Funds: Used to account for the long-term capital needs of the City and are essential to sound financial management and infrastructure. The Capital Projects Funds are approved in a separate book but a high level summary is included in this document.

# FY 2017 Budget Calendar

DATE	BUDGET MILESTONE
<b>December</b>	
Wed, Dec. 16, 2015	Request departments to list services they provide by mission element and the budget unit associated with the service (i.e. number of calls received, number of kennels to clean, etc.)
Thurs, Dec. 17, 2015	Send out information to departments on Zero Based Budgeting process
<b>January</b>	
Fri, Jan. 15, 2016	Due date for all department services by mission element
Mon, Jan. 18 thru Fri, Jan. 29, 2016	Executive Team review of department services
Fri, Jan. 22, 2016	Send out Salary Edits & Budget Calendar
Wed, Jan. 27 thru, Fri, Jan. 29, 2016	Executive Team meets with departments to review services
<b>February</b>	
Mon, Feb. 15, 2016	Request departments to develop decision packages for each service provided based on various service levels. Details of exactly what this service level provides will need to be given. Included in this analysis will be # of FTE's, cost of the FTE's and related operational expenditures.
<b>March</b>	
Tues, Mar. 1, 2016	Budget Module made available for data input on All Funds Revenue (4 months actuals)
Fri, Mar. 4, 2016	Due date for departments to provide decision packages for services provided
Mon, Mar. 7 thru Fri, Mar. 18, 2016	OMB review of all department decision packages
Mon, Mar. 14 thru Fri, Mar. 25, 2016	Train users on budget module
Wed, Mar. 16, 2016	Internal Service Fund FY 2016 Forecast Due (Except Health Fds) -
Tues, Mar. 22, 2016	City Council retreat date
Wed, Mar. 23 thru Fri, Apr. 8, 2016	Executive Team review of decision packages and meetings with departments (if necessary) for any clarifications needed
Mon, Mar. 28 thru Wed, Apr. 13, 2016	OMB Reviews General Fund Revenues OMB Reviews Enterprise & Special Rev Fund Revenues
Wed, Mar. 30, 2016	Budget Module made available for data input on All Funds Expenditures 4 months of Expenditure actuals available



# FY 2017 Budget Calendar

DATE	BUDGET MILESTONE
<b>April</b>	
Mon, Apr. 11, thru Fri, Apr. 22, 2016	OMB prepares analysis by fund/dept of all decision packages
Thurs, Apr. 14 thru Wed, Apr. 20, 2016	Exec Team review Gen Fd revenues, Enterprise & Special Revenue Fd Revenues Health Actuary data received as of 1-31-16
Mon, Apr. 18 thru Fri, Apr. 29, 2016	OMB Reviews All Funds Expenditure forecast
Fri, Apr. 22, 2016	All CIP project pages due to Budget Dept. from Engineering
Mon, Apr. 25 thru Friday, May 13, 2016	OMB reviews Capital Budget data
Fri, Apr. 29, 2016	Health Insurance Budgets due - FY 2016 Forecast, FY 2017 Proposed (Including allocations) Health Insurance Fund Decision Packages due OMB sends out 10 Yr Budget Outlook data
<b>May</b>	
Mon, May 2, 2016 thru Fri, May 6, 2016	OMB reviews Health Insurance Budgets
Mon, May 16, 2016	Take Metrocom Budget to Metrocom Board/Committee
Thurs, May 19, 2016	FY16 Forecast Exp due - General Fund; all other funds FY16 Exp Forecast due; includes Debt Service and Health Ins budgets.
Fri, May 20, 2016	All 10 Yr Budget Outlook information due
Tues, May 24, thru Fri, June 3, 2016	Departments input FY17 rev & exp budget data into budget module Department updates ZBB packets Internal Service Funds compute allocations based on FY16 funding levels and provide updated schedules to OMB.
Fri, May 27, 2016	OMB sends out budget template for City Council presentation All CIP project pages due to Budget Dept. from Engineering
Tues, May 31, thru Mon, June 20, 2016	CM/ACMs meet with departments to discuss any possible changes in FY17 levels of service
<b>June</b>	
Fri, June 3, thru Fri, June 10, 2016	ACM review of Capital Budget data
Thurs, June 16, 2016	Capital Budget summary sent to Planning Commission / Type A Bd
Mon, June 20, thru Thurs, June 30, 2016	Discussions with City Council on 2017 Operating Budget
Fri, June 24, 2016	Departments submit grant data to budget for inclusion in budget document

# FY 2017 Budget Calendar

DATE	BUDGET MILESTONE
<b>July</b> Fri, July 1, thru Tues, July 12, 2016	Input all changes derived from City Council discussions
Wed, July 6, 2016	Planning Commission Item - Capital Budget Presentation, Public Hearing and Recommendation
Mon, July 11, thru Fri, July 15, 2016	Discussions with City Council on 2017 Capital Budget
Wed, July 13, thru Wed, July 20, 2016	Put together operating budget document and review
Tues, July 19, thru Wed, July 20, 2016	Print Capital Budget document
Thurs, July 21, 2016	Deliver Capital Budget document to Council and Planning Comm.
Mon, July 25, 2016	Receipt of certified tax roll
Tues, July 26, 2016	Make any necessary adjustments due to certified tax roll
Tues, July 26, thru Thurs, July 28, 2016	PRINT OPERATING BUDGET DOCUMENT
Fri, July 29, 2016	Proposed Operating Budget delivered to Council
<b>August</b> Tues, Aug. 9, 2016	General Fund and Internal Service Fund Council discussion Presentation/Discussion of CIP with Council
Tues, Aug. 16, 2016	Debt Service, Enterprise Funds and Special Revenue Fund Council discussion <b>1st Reading of Proposed CIP</b>
Tues, Aug. 23, 2016	<b>2nd Reading of Proposed CIP</b>
Tues, Aug. 30, 2016	Public Hearing on Proposed Operating Budget
<b>September</b> Tues, Sept. 13, 2016	<b>1st Reading of Proposed Operating Budget</b>
Tues, Sept. 20, 2016	<b>2nd Reading of Proposed Operating Budget</b>

# About the City of Corpus Christi



Corpus Christi is a coastal city located on the Southeastern coast of Texas on the Gulf of Mexico. It is the eighth largest city in Texas and the sixtieth largest city in the United States. Corpus Christi also has the fifth largest port in tonnage in the nation.

## Form of Government

Since 1945 Corpus Christi has been governed by a Council-Manager form of government. In 1983, the city adopted single-member districts, which allowed voters in a particular area to elect someone from their district to represent them on the city council. Single-member districts provide equal representation among communities or groups with different interests. Five city council members are elected through single-member districts, while three others and the mayor are elected at-large. The City Manager, hired by the City Council, is responsible for the overall operations of the City. The Council members are elected every two years in November. The city also has over 40 boards and commissions providing a direct link between citizens and the city council and staff.



Date of incorporation 1852  
Charter  
Revised July 13, 1968  
Revised September 15, 1970  
Revised January 22, 1975  
Revised April 5, 1980  
Revised August 11, 1984  
Revised April 4, 1987  
Revised January 19, 1991  
Revised April 3, 1993  
Revised November 2, 2004  
Revised November 2, 2010  
Fiscal year begins: October 1st  
Number of City employees: 3219

## Geography

GEOGRAPHICAL LOCATION: 27°44'34"N 97°24'7"W  
Southeastern Coast of Texas on the Gulf of Mexico  
approximately 150 miles north of the Mexican border.

AREA OF CITY: (In square miles)      Land 146.7  
Water 352.0  
498.7



ELEVATION: Sea level to 85 feet

CLIMATE: Corpus Christi has a marine climate, enjoying similar temperatures to those of other Gulf Coast regions, but lower precipitation as it is located in a semiarid region. Average high temperatures in the summer months exceed 90 °F (32 °C) while average nighttime winter lows in January, the coldest month, are a little less than 50 °F (10 °C). The city's largest recorded snowstorm was 4.4 inches (11 cm) in December 2004. The city's record high temperature is 109 °F (43 °C), on September 5, 2000, while its record low is 11 °F (-12 °C). Corpus Christi has an average wind speed of 12MPH.

AVERAGE TOTAL ANNUAL RAINFALL: 32.25 inches for fiscal year ending September 30, 2016

## Community Profile

### *History*

In prehistoric times the area was inhabited by various tribes of the Karankawa Indian group, which migrated up and down the Coastal Bend region. The first European to visit the area is believed to be Alonzo Alvarez de Pineda in 1519. He discovered what is now known as Corpus Christi Bay. The discovery was made on the Feast Day of Corpus Christi (Latin for Body of Christ); a major feast day in the Catholic Church, and Alvarez named the water after the Holy Day. The city took its name from the bay later in the mid 1800's. The first settlement began as a frontier trading post in 1839. The trading post remained small until July 1845, when General Zachary Taylor arrived with troops, horses and equipment. In March 1846 the army marched south to the Rio Grande Valley for the beginning of the Mexican War.



*Alonzo Alvarez de Pineda Statute*



In 1860 the Corpus Christi Ship Channel Company was formed with the goal of dredging the ship channel deeper. In 1930 oil was discovered in the Saxet area of Corpus Christi. The ship channel was also deepened in 1930 from 25 to 30ft. This introduction of oil and gas to the local picture, along with the continued deepening of the port to its current depth of 45 feet, has helped make Corpus Christi a major petrochemical industrial center on the Gulf Coast.

Up until the mid-1980's, the oil, gas and agriculture industries were the mainstay of the economy. In the mid 1980's falling oil prices caused the city to look for ways to diversify its economic base. Today's economic base includes: agribusiness, Department of Defense, electronics, health services, petrochemicals, steel fabrication, retail and commercial trade and the teleservices industry.

### *Culture*

Various sections of Corpus Christi maintain distinct senses of identity and community from the city proper, especially the Calallen and Flour Bluff areas, and, less prominently, Clarkwood and Annaville. These areas are sometimes mistakenly believed to be separate municipalities.

The Mexican-American culture is one of several prominent cultures in Corpus Christi. Tex-Mex culture permeates much of the city from its architecture and street names, to its food, music and art. Corpus Christi is also home to a number of cultural organizations both Hispanic and non-Hispanic.

## *Public Transportation*



The Regional Transit Authority (RTA) provides bus service to Corpus Christi and surrounding areas. The RTA's Service Area covers 838 square miles.

The RTA also known as the "B" provides fixed route service, tourist, commuter, charter, public event, and van/car pool services. Additionally, the RTA offers Paratransit Bus Service called B-Line, which provides shared-ride public transportation for people whose disabilities prevent them from using fixed route bus services.

## *Education*

Six school districts provide primary and secondary education for area residents: Corpus Christi Independent School District (CCISD), Calallen ISD, Flour Bluff ISD, Tuloso-Midway ISD, West Oso ISD and London ISD. The Roman Catholic Diocese of Corpus Christi provides the primary and secondary education for Catholic schools. These school districts have over 57,000 students and over 3,300 instructors. The school districts have several special campuses that are able to meet the needs of a wide array of students. In addition, the City of Corpus Christi, in partnership with CCISD and, most recently, Calallen ISD and West Oso ISD, runs an after school program, Latchkey. The City also runs several summer and food programs.

The city is also home to two institutions of higher education – Del Mar College and Texas A&M University – Corpus Christi. Over 20,000 students are currently enrolled in these two institutions. Del Mar College is a two-year comprehensive community college founded in 1935. The University recently built a Health Sciences center in Corpus Christi which will provide instruction third and fourth year medical students from the Texas A&M Medical School with plans to add a second medical school campus in Corpus Christi. Corpus Christi has numerous vocational schools including Southern Careers Institute, Kaplan College, and Aveda Institute.

## *Healthcare*

Corpus Christi is one of the premier healthcare centers in the U.S. with four major hospitals on several campuses that serve South Texas, Mexico and Latin America. The Driscoll Children's Hospital is one of the top 20 children's medical facilities in the nation.

Christus Spohn Health System operates 3 hospitals, 3 family health centers, 1 mobile clinic, and 3 specialty centers (heart, women and cancer). Corpus Christi Medical Center operates 3 hospitals, 3 specialty centers (heart, behavioral and cancer), and 1 emergency care center.

Driscoll Children's Hospital is a tertiary care regional referral center offering complex and comprehensive medical and surgical care for children. The hospital's medical staff is comprised of pediatric board-certified specialists in more than 32 medical and 13 surgical specialties.

One of Texas' federal health clinics, the Amistad Community Health Center, is located in Corpus Christi and has been providing medical services since 2005.

## Demographics & Economics

### *Population*

Year	City Population
1950	108,053
1960	167,690
1970	204,525
1980	232,134
2000	277,454
2010	305,215
2011	307,728
2012	312,065
2013	316,389
2014	320,434
2015e	324,074

As of 2015, the racial makeup of the city was 80.9% White, 4.30% African American, 0.6% Native American, 1.8% Asian, 0.1% Pacific Islander, 9.8% from other races, and 2.5% from two or more races. Hispanic or Latino of any race was 59.7% of the population.

In 2015, there were 113,700 households in Corpus Christi out of which 69% was made up of family households and 31% were nonfamily households. Family households were made up of 44.7% married-couple families and 24.2% other families which includes 9% female householder families with no husband present. Nonfamily households include 25.4% people living alone and 5.7% people living together in household where no one was related to the householder. The average household size was 2.7.

The population was spread out with 27.71% under the age of 19, 15.16% from 20 to 29, 13.67% from 30 to 39, 30.17% from 40 to 64, and 13.27% who were 65 years of age or older. The median age was 34.6 years.

About 14.2% of families and 17.6% of the population were below the poverty line, including 21.9% of those under age 18 and 11% of that age 65 or over.

### *Income and Employment*

Fiscal Year	Population	Median Household Income	Median Age	Labor Force	Unemployment Rate
2010	305,215	34,743	34.3	146,464	7.8%
2011	307,728	46,511	34.8	148,129	7.6%
2012	312,065	50,091	34.7	150,968	6.3%
2013	316,389	49,686	34.3	152,779	5.9%
2014	320,434	51,479	34.4	154,540	4.9%
2015	324,074	52,050	34.6	154,634	5.2%

The median income of households in Corpus Christi city in 2015 was \$52,050. 84% of households received earnings and 16% received retirement income other than Social Security.

*Educational Attainment for Population 25 and Over*

Total Population 25 years and over	200,105	
Less than 9th grade	16,209	8.1%
9th to 12th grade, no diploma	21,411	10.7%
High school graduate (includes equivalency)	54,629	27.3%
Some college, no degree	50,627	25.3%
Associate's degree	14,808	7.4%
Bachelor's degree	26,814	13.4%
Graduate or professional degree	15,608	7.8%

*Top 10 City of Corpus Christi Major Employers for 2015*

Employer	Number of Employees	Rank	Percent of Total City Employment
Corpus Christi Army Depot	5,800	1	3.32%
Corpus Christi Independent School District	5,178	2	2.97%
Christus Spohn Health System	5,144	3	2.95%
H.E.B. Grocery Company	5,000	4	2.86%
City of Corpus Christi, Texas	3,219	5	1.82%
Naval Air Station Corpus Christi Bay, Ltd.	2,822	6	1.62%
	2,100	7	1.20%
Driscoll Children's Hospital	1,800	8	1.03%
Del Mar College	1,542	9	0.88%
Corpus Christi Medical Center	1,300	10	0.73%
<b>Total</b>			<b>19.38%</b>

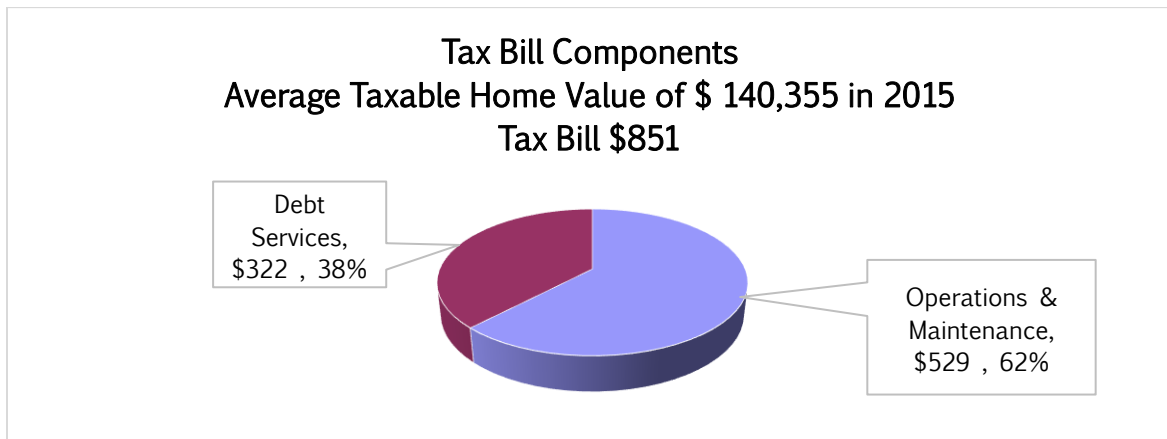
*Occupations for Civilian Population 16 years and older*

Management, professional, and related occupations	46,056	29.8%
Service occupations	32,278	20.9%
Sales and office occupations	38,530	24.9%
Natural resources, Construction, and maintenance occupations	19,759	12.8%
Production, transportation, and material moving occupations	18,012	11.6%
<b>Total</b>		<b>100.0%</b>



## Home Sales (Market Value)

Calendar Year	Sales	Average Price	Median Price
2005	4,894	147,300	125,200
2006	5,192	153,300	130,400
2007	4,510	162,000	136,500
2008	3,773	162,900	138,900
2009	3,444	155,500	134,800
2010	3,445	152,300	136,500
2011	3,396	157,500	135,000
2012	4,058	169,900	142,300
2013	4,589	180,700	152,200
2014	4,721	197,100	168,600
2015	3,536	194,340	175,304
2016e	3,760	202,556	181,595



## Property Tax Rate Components for Tax Year 2015

Maintenance & Operations	0.376806
Debt Service	0.229458
	<i>0.606264</i>

	<u>Average Taxable Value</u>		<u>Tax Rate</u>
<b>Tax Bill</b>			
Tax Bill for Average Home in FY2015 (Tax Year 2014):	\$135,799	/100*.606264	\$823
Tax Bill for Average Home in FY2016 (Tax Year 2015):	\$140,355	/100*.606264	\$851

### Ad Valorem Taxes

Property tax is imposed on real and personal property situated in the City. However, there are a few exemptions granted by the City which include: a 10% or \$5,000 homestead exemption and, importantly, a property tax freeze for citizens 65 or older, or disabled, and their spouses, on homesteads owned thereby.

## Shipping

Corpus Christi offers a wide range of shipping options including rail, water, highway and air. The Corpus Christi Airport provides Inbound/Outbound flights and along with air freight services from Southwest Airlines Cargo, Signature Flight Support, and DHL Express. The Port of Corpus Christi is the fifth largest port in the United States and one of the top twenty worldwide. The Port houses a state-of-the-art 100,000 sq. ft. refrigerated distribution center on the Gulf of Mexico that serves the many import and export markets of North America, Mexico, Central and South America, Europe and Africa. The Port of Corpus Christi has a channel depth of 45', access to three Class I Railroads, and 125 acres of open storage and fabrication sites.



### PORT OF CORPUS CHRISTI:

Tonnage handled through the Port calendar year 2014	100,588,014
Number of ships handled calendar year 2014	1,599
Number of barges handled calendar year 2014	6,929

### Public Docks:

Dry cargo	6
Bulk materials	2
Bulk liquid	<u>12</u>
Total	20

### Private Docks:

Dry cargo -	Bay, Inc.	2 - Main Harbor
	Heldenfels	1 - Main Harbor
	Texas Docks & Rail(Trafigura)	2 - Main Harbor
	Texas Leheigh Cement	1 - Main Harbor
	Tor Minerals International Inc	1 - Rincon
	McDermott	1 - Harbor Island
	Gulf Marine Fabricators	1 - Ingleside
	Kiewit Offshore Services, Inc.	1 - Ingleside
	Helix Energy Solutions	1 - LaQuinta
	Signet Maritime	1 - Jewell Fulton
	Nu Star Logistics	1 - Main Harbor
	Bulk Materials	ADM/Growmark
Interstate Grain		1 - Main Harbor
Sherwin Alumina		1 - La Quinta
Vulcan Materials		1 - Main Harbor
Bulk Liquids -	Citgo	6 - Main Harbor

Equistar	1 - Main Harbor
Flint Hills	3 - Main Harbor
Flint Hills	1 - Ingleside
Valero	3 - Main Harbor
Occidental Chemical	1 - La Quinta
Koch Gathering	1 - Ingleside
Total	36

## *Tourism*

Corpus Christi is one of the most popular vacation destinations in the State of Texas. Visitors to the city enjoy choosing from several land and sea based recreational activities. Major tourist attractions in the area include:



- Padre Island National Seashore - The City's main tourist attraction features miles of beautiful open beaches.
- Museum of Science and History - The Corpus Christi Museum of Science and History collects and preserves natural and cultural history objects with emphasis on South Texas and its place in the world. It presents educational exhibits and programs to encourage learning related to its collections.
- USS Lexington Aircraft Carrier- The USS Lexington Museum is a floating piece of our nation's history with exhibits chronicling its record of distinguished military service.
- Texas State Aquarium - The Texas State Aquarium is a view into life in the waters of our beautiful Gulf of Mexico.
- South Texas Institute for the Arts - The premier art museum in South Texas.
- The Asian Cultures Museum and Educational Center - The Asian Cultures Museum and Educational Center is one of five museums in the nation and the only one in Texas. The Museum provides educational programs, as well as an extensive collection of Asian arts and crafts.
- Whataburger Field - The home of the Corpus Christi Hooks. The Hooks are the minor league AA affiliate of the Houston Astros. Whataburger Field opened April 17, 2005 and has a capacity of over 7,000 with 19 luxury suites.
- American Bank Center - A multipurpose facility that is the home of the Texas A&M Corpus Christi Islander Men & Women's basketball teams and the Corpus Christi IceRays minor league hockey team. The facility has seating for over 8,000 people.
- Schlitterbahn Waterpark & Resort - A complete family entertainment destination that includes a golf club, full service restaurant and bar, and an all-new Schlitterbahn waterpark experience that boasts their longest interconnected river system.

## *Municipal Information*

### Airport:

Number of airports	1
Number of acres	2,600
Length of main runways	7,508 & 6,080 feet
Scheduled airline arrivals and departures per year	16,901
Passengers enplaning and deplaning per year	695,741

### Fire Protection: (Including Emergency Medical System)

Number of Stations	17
Fire apparatus	30
Other motorized vehicles	88
Number of fire hydrants	10,451
Number of firemen	414
Number of employees - firemen and civilians	430
Employees per 1,000 population	1.34

### Libraries:

Number of libraries	6
Number of volumes	358,544
Circulation	800,285
Library cards in force	228,041
Number of in-house personal computer users	221,891

### Parks and Recreation:

Number of parks	196
Park acreage developed	1,690
Park acreage undeveloped	389
Playgrounds	140
Municipal beaches	4
Marina slips	590
Municipal golf courses	2
Municipal golf links - acres	376
Swimming pools	6
Tennis courts	37
Baseball diamonds	5
Softball diamonds	4
Recreation centers	5
Senior centers	8
Gymnasiums	3
Covered Basketball Courts	5
Skate park	1

Police Protection:	
Number of stations	5
Number of vehicles	244
Number of commissioned police officers	451
Number of employees - police officers and civilians	685.8
Officers per 1,000 population	1.41
School crossing guards	28
Area of responsibility - land area	150.48 sq. miles

Public Works:	
Paved streets	1,183 miles
Street lights	17,191

Municipal Gas System:	
Average daily consumption	8,535 MCF
Gas mains	1,405 miles
Gas connections	62,667 meters

Municipal Wastewater System:	
Sanitary sewer gravity lines & force main	1,293 miles
Sewer connections	85,602
Lift stations	100
Rated daily treatment capacity	44,700,000 gals.

Municipal Water System:	
Average daily gallons treated & raw water sold	100,562,948 gals.
Average daily consumption per capita	107 gals.
Water mains	1,677 miles
Water accounts	93,123
Storm water drainage ditches	501 miles

*Sources: City of Corpus Christi Comprehensive Annual Financial Report  
 Corpus Christi Regional Economic Development Corporation  
 Real Estate Center at Texas A&M University  
 Port of Corpus Christi  
 US Census Bureau  
 Texas Comptroller of Public Accounts  
 Nueces County Appraisal District*

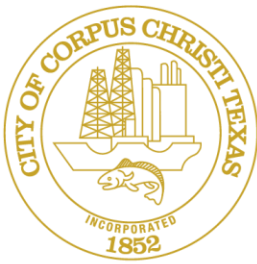


# MANAGER'S MESSAGE

Obligation to the Future

## **Adopted Budget Transmittal Letter**

The Adopted Budget Transmittal Letter outlines adopted amendments to the Proposed Budget as a result of City Council deliberations and public hearings before final budget adoption on September 20, 2016. All of the adjustments have been incorporated into the respective summaries and detailed schedules contained throughout the Adopted Budget.



October 12, 2016

Honorable Mayor and Council:

Margie C. Rose  
CITY MANAGER

PO Box 9277  
Corpus Christi  
Texas 78469-9277  
Phone 361-826-3220  
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MargieR@cctexas.com  
www.cctexas.com

I'm pleased to present to you the Adopted Budget for the 2016-2017 fiscal year. The adopted Fiscal Year 2016-2017 operating budget, is \$877,183,109 of which \$231,986,665 consists of the General Fund Budget. The budget was prepared to continue the City's Mission of delivering municipal services which meets the vital health, safety and general welfare needs of the residents.

The document also provides the City Council and citizens of Corpus Christi an opportunity to evaluate the budget for four additional years. This information is included for all major funds and reflects projections and assumptions for Fiscal Years 2018, 2019, 2020 and 2021. This has been done so we can evaluate the impact decisions we make today will have on the outcomes we achieve in the years to come.

The adopted budget was prepared using a zero based budget type process. Department Directors created decision packages for their areas and an Executive Team consisting of the City Manager and the Assistant City Managers approved or disapproved the packages based on priorities and available resources. The decision packages have been included in this document.

Below is a brief overview of some highlights of the major funds included in the Fiscal Year 2016-2017 Operating Budget:

### **General Fund**

1. Ad Valorem tax revenue in the General Fund is based on the current operations and maintenance portion of the tax rate. A net property value increase of 4.8% which includes new growth from properties not on the tax roll last year and increases in existing property values are expected to bring an additional \$3,138,202 to the General Fund.
2. Sales tax revenue for the first ten months of fiscal 2016 year is down 10.1% over the prior year. We anticipate a minimal increase in sales tax revenue and have budgeted a 1% increase over the current year estimate. This amounts to an additional \$436,603.
3. The Fiscal Year 2016-2017 Budget includes a 2% increase for our Texas Municipal Retirement System contribution rate. Our plan is to increase our contribution rate by 2% a year for Fiscal Year 2015-2016 through Fiscal Year 2019-2020 to reach our fully funded rate. The General Fund reflects a transfer of \$13,560,690 to the Street Department for Street Maintenance. This equates to 6% of General Fund revenue (less any grant and Industrial District Revenue). This budget also includes an additional \$1,000,000 General Fund transfer to the Street Department for the Residential/Local Street Fund. The General Fund Balance is expected to exceed 19% of annual appropriations at the end of Fiscal Year 2016-2017. Our goal is 25% of annual appropriations.



4. Although the budget is sustainable over a five-year period, it is important that continuous improvement is achieved through sound management practices. Also, we intend to continue implementation of a Competitive Assessment Program to insure our services are better, less expensive, more customer friendly and delivered more efficiently than any potential competitor.

**Enterprise Funds**

1. The Enterprise Fund budgets (most importantly Water, Storm Water, Gas and Waste Water) were prepared to meet commitments made under the Capital Improvement Program to our bond holders and regulatory agencies.
2. Beginning in Fiscal Year 2015-16 utilities rates were set for a 2-year period and went into effect on January, 2016.
3. Capital debt financing and inclusion of Storm Water costs in the Water Fund continue to place pressure on our utility rates.
4. The need to recapitalize the utility infrastructure is causing upward pressure on the rates. In an attempt to alleviate this, we are continuing to cash fund some utility capital projects. \$6,997,678 in Water capital reserves funds, \$14,176,901 in Waste Water capital reserve funds and \$1,195,303 in Storm Water capital reserve funds will be used to fund capital projects in FY 2016-2017.
5. Monthly rates for the average residential customer are:

	<u>FY15-16 Rates</u>	<u>FY16-17 Rates</u>
a. Gas Fund (Cost of Service Only)	\$17.46	\$17.46
b. Waste Water Fund (3,000 gals/month)	\$38.86	\$38.86
c. Water Fund (5,000 gals/month)	\$35.31	\$35.31

6. Other Enterprise Funds such as Marina, Golf and Airport maintain funding requirements to provide services and with the exception of the Golf Fund, each maintains adequate reserves. It is anticipated that the fund balance of the Golf Fund will continue to improve under the new management structure.

**Special Revenue Funds**

Each Special Revenue Fund maintains funding commitments and sustains adequate reserves.

**Debt Service Funds**

The General Obligation Debt Service Fund tax rate is programmed to remain level at \$ .229458.

### Internal Service Funds

1. Internal Service Fund departments were required to follow the same zero based type budgeting process as other departments.
2. Facility Maintenance will continue to implement the City's facilities improvement plan.
3. There continues to be concern about the condition of the Health Insurance funds. After three (3) years of no increase in health insurance rates, this year there will be rate increases for General Employees-Citicare. Additionally, plan design changes will be made. It will require monthly monitorization of the plan to ensure the changes needed are realized throughout the next fiscal.

In conclusion, this adopted Fiscal Year 2016-2017 Budget offers the citizens of Corpus Christi a sound financial plan that addresses many of the issues our community is facing. It also provides a multi-year funding plan to manage our costs in an improving economy and insures essential services continue to be delivered. I want to thank the City's staff for their diligent efforts related to this year's Budget. Much progress has been made in the past year and we are excited about the opportunities which lie ahead of us. We are committed to becoming a benchmark City in the State of Texas.

We look forward to presenting the adopted Fiscal 2016-2017 Budget to the City Council and citizens of Corpus Christi and working to improve our City through well planned financial management.

Respectfully,



Margie C. Rose  
City Manager

## HIGHLIGHTS

### INTRODUCTION

Fiscal Year 2016-17 total revenue for all funds are \$865,262,527. This is a decrease of \$261,128 thousand, as compared to the FY 2015-16 original Adopted Budget. A detailed narrative is included in each of the fund overviews.

Fiscal Year 2016-17 total expenditures for all funds are \$877,183,109. This is an increase of \$34.4 million or 3.94% over the FY 2015-16 original Adopted Budget. A significant portion of the increase is due to cash funding of Capital Improvement Projects.

### 2016 BUDGET DEVELOPMENT

Guiding Fiscal Principals – While compiling the FY 2016-17 Budget the management team of the City kept the following principals in mind:

- 1) Persist in Fiscal Control by:
  - a) Putting first things first;
  - b) Living within our means
- 2) Execute on Core Mission
- 3) Treat all employees fairly
- 4) Maintain long-term sustainability
- 5) Achieve continuous improvement

Budget Process – A Zero Based Budgeting type process is used by staff in accordance with the city's financial policy. Each department was asked to breakdown their budget and justify the all expenses and available resources. Departments were asked to prepare decision packages for any resources requested over the zero level amount. All departments were required to present their budgets to the City Council and Executive Team (City Manager and Assistant City Managers), listing their mission, mission elements, services, revenue and expenditure data and decision packages. The all decisions on department budgets were made using Council goals and City staff priorities. Overall the FY 2016-17 General Fund budget is programmed to decrease by \$513,988 (0.22%) over the prior year original budget amount.

#### Budget Issues

1. A significant issue is the funding of the employee retirement system (all eligible employees except Fire sworn personnel are covered under the Texas Municipal Retirement System). For FY 2016-17 the City will increase the retirement contribution from 18.46% to 20.46%. The total cost of this increase is \$2,186,127. The new collectively bargained agreement with the Police Officers' Association calls for the City match to increase from 6% to 7% in FY 2018-19. The increase will apply to all employees covered under the Texas Municipal Retirement System. Currently the fully funded rate for a 7% match is 23.95%. The plan is to increase the contribution by 2% in FY 2018. In FY 2019 the contribution would be increased to the fully funded rate.

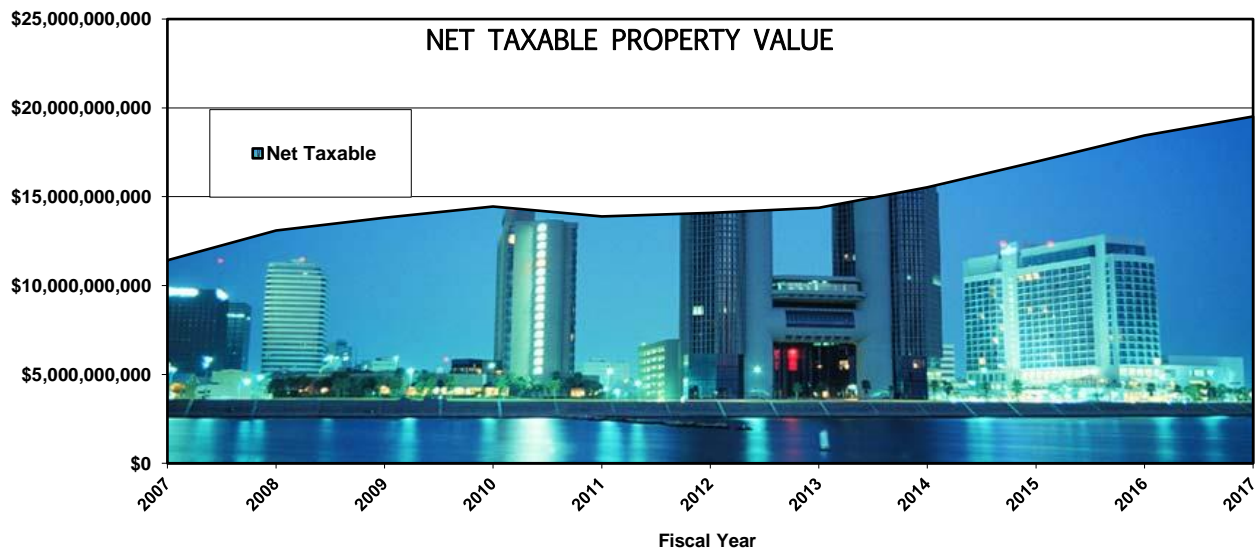
2. Another major issue is funding and developing a program to deal with residential/local street reconstruction. A separate Special Revenue Fund was created in FY 2014-15 for this purpose. The Financial Policies provide some funding for this program: 1) A \$1 million transfer in FY 2015, 2016 and 2017, 2) 5% of Industrial District revenues and 3) .33% of General Fund revenue (less grants and Industrial District revenue) in FY 2021, .66% of General Fund revenue (less grants and Industrial District revenue) in FY 2022 and 1% of General Fund revenue (less grants and Industrial District revenue) in FY 2023 and later years. The cost of this program is estimated to be over \$800 million so a much larger funding stream is needed.
  
3. A 2.5% step increase has been included in this budget for all General Employees (excluding Fire and Police sworn officers, which are collectively bargained). The Step increase is built into the City's compensation plan and contingent upon a satisfactory performance evaluation. The total cost of the Step increase is \$2,001,644. There is no Cost of Living increase in the FY 2017 Budget for General Employees.

## GENERAL FUND REVENUES

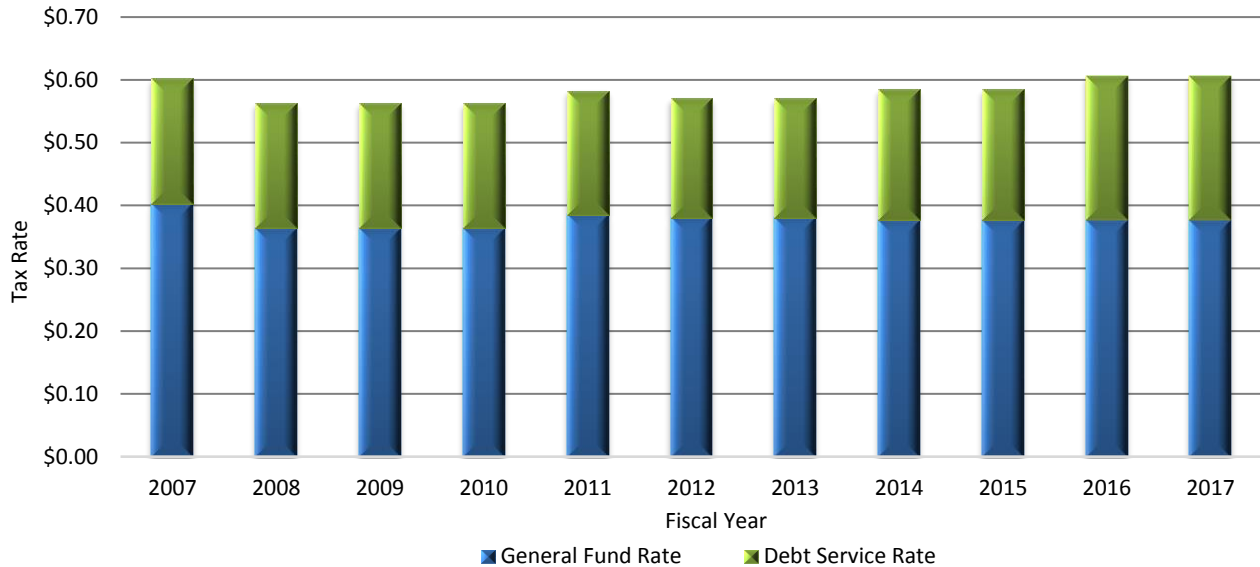
Ad Valorem (Property) Tax – Fiscal Year 2016-17 ad valorem tax revenue is a significant source of revenue for the General Fund (29.4% of total projected revenue). The Nueces County Appraisal District assessed 2017 values at approximately 4.8% higher than previous year values. Assessed values increased from \$18.34 billion to \$19.51 billion.

The FY 2016-17 Adopted Budget reflects a tax rate of \$0.606264. There was no increase to the tax rate year over year. The tax rate pays for two main functional areas: 1) Maintenance and Operations (finances the general operations of city government); and 2) Debt Service (finances interest and principal for city debt obligations). The Maintenance and Operations portion of the tax rate is \$0.376806 and the Debt Service portion of the tax rate is \$0.229458.

The tax rate for General Fund Maintenance and Operations for FY 2016-17 will result in \$67.8 million of ad valorem tax revenue for the General Fund compared to \$64.8 million from the previous year.

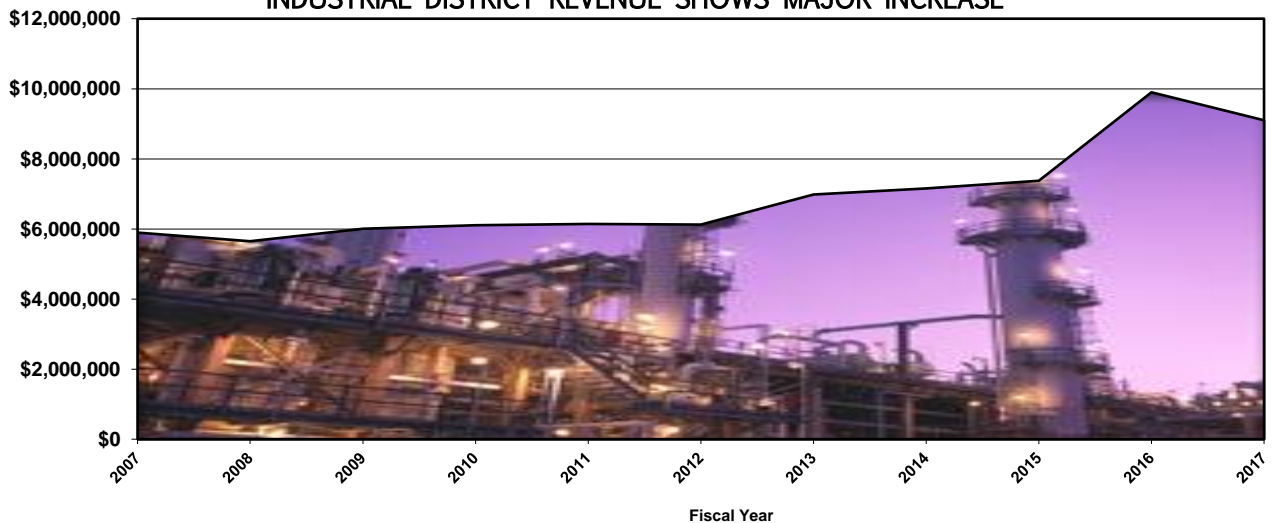


## NEW TAX RATE



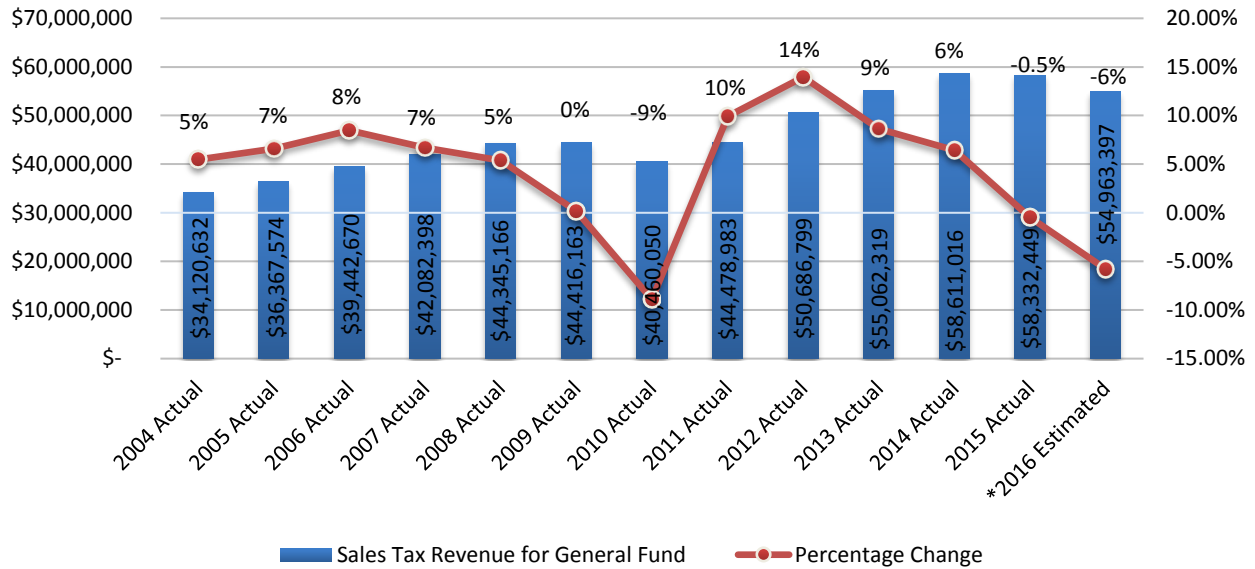
Industrial District Contract(s) – The City has entered into Industrial District agreements with industries located within the extraterritorial jurisdiction of the City. New Industrial District contracts have been agreed upon and became effective in January 2015. The companies in the Industrial District agree to pay the City an amount in lieu of property taxes. 5% of Industrial District revenue goes to the Street Maintenance Funds and an additional 5% goes to the Residential/Local Street Fund.

## INDUSTRIAL DISTRICT REVENUE SHOWS MAJOR INCREASE



Sales Tax - FY 2016-17 receipts are anticipated to come in below prior year budgeted amount by approximately \$4.2 million which is equivalent to a 7% decrease. The FY 2016-17 sales tax budget was set at a 1% increase over the FY 2015-16 estimate. Sales tax represents 19% of total General Fund revenues in the FY 2016-17 budget. Much of the economy continues to be driven by the Eagle Ford Shale oil & gas formation which is experiencing a significant slowdown.

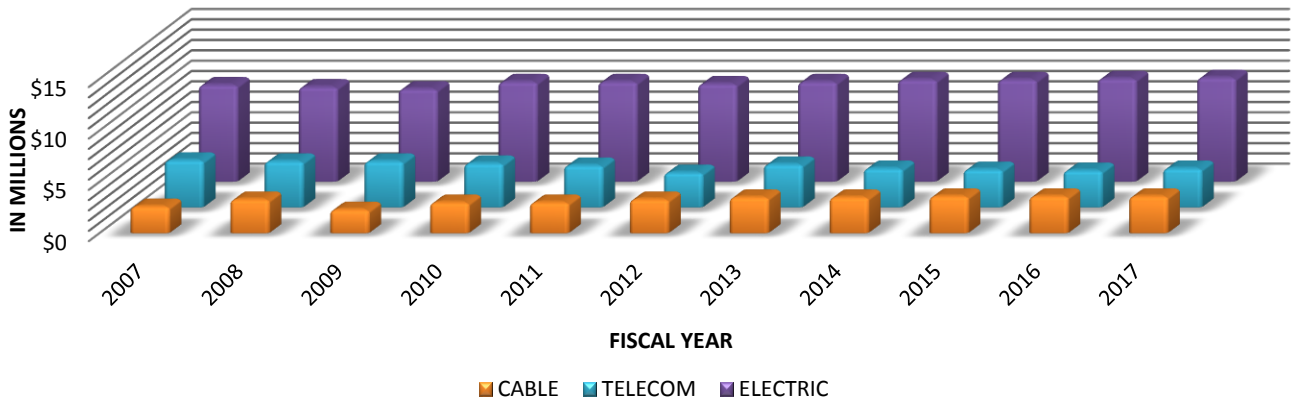
### SALES TAX REVENUE



\*Note -2016 Estimated sales tax revenue is for the 12 months ending on July 31, 2016

Franchise Fees – The FY 2016-17 budget anticipates an increase of \$500,000 with equates to 3% change in franchise fee revenue as compared to last year.

### FRANCHISE FEE REVENUE HAS REMAINED FLAT



Solid Waste Services – FY 2016-17 revenue reflects a slight increase of \$187,884 or 0.5% over FY 2015-16. The increased revenue is due to customer growth and tonnage increases as there are no rate adjustments for FY 2016-17.

Other Permits and Licenses – An increase of \$91,260 from the prior year is anticipated in this area. Beach Parking Permits are expected to increase by \$100,000 – these permits make up 81% of the revenue in this area.

Municipal Court – A decrease of \$1,106,237 from the prior year is anticipated in this area. Analysis and expenditure adjustments are being implemented to address this decrease.

Animal Care and Control Services – Revenue is budgeted to decrease in FY 2016-17.

Health Services – Revenue is expected to increase by \$47,000 mostly due to moving program income from some grants into the General Fund. Food Service Permits and Vital Statistic Fees comprise 70% of this revenue source.

Museum – The City has partnered with a private company to operate Museum facilities. Revenues are budgeted to increase by \$140,000. In FY 2016-17 \$50,000 will be made available from the Hotel Occupancy Tax Fund for marketing to out-of-town visitors.

Library – Library services revenue is expected to remain essentially flat for FY 2016-17.

Recreation Services – A slight increase in revenue of \$127,000 or 4% is anticipated for FY 2016-17. The Latchkey program comprises 77% of the revenue in this category and is budgeted to increase. The Latchkey program is an after school program designed financially as a breakeven proposition. Any decrease in revenue is offset with a corresponding decrease in expenditures.

Administrative Charges – This revenue category is derived from service charges and indirect cost recovery which are allowed by certain grants. They are programmed in the FY 2016-17 budget to increase by \$191,226 or 3%.

Public Safety Services – Public Safety revenues are projected to remain essentially flat in FY 2016-17.

Intergovernmental – A total of \$1,736,046 is projected for FY 2016-17. Nueces County-Metrocom revenue (\$1,212,000) is the largest revenue in this area. Nueces County-Metrocom is the County payment for their share of 911 services based on an agreement that requires them to pay 22% of the cost of operating 911 services.

Interfund Charges – Interfund Charges are revenue the General Fund receives from other funds. A total of \$5,359,611 in Interfund Charges is projected for General Fund FY 2016-17 compared to \$6,376,996 budgeted in FY 2015-16.

## **GENERAL FUND EXPENDITURES**

The following is a summary of the major funding categories included in the General Fund:

General Government – General Government includes funding for the Mayor, City Council, City Attorney, City Auditor, City Secretary, City Manager, Finance, Office of Management & Budget, Human Resources, Municipal Court and Museum. Expenditures in this area have decreased by \$803,740 over the Adopted FY 2015-16 Budget. Some of the major changes in the budget include:

- 1) City Attorney – \$66,300 was added to fund year 2 of a plan to put attorney salaries at a level that is competitive in the marketplace.

- 2) City Manager Group - \$122,232 was decreased in the Intergovernmental relations area due to reorganization of contract expenditures among all the city funds.
- 3) Municipal Court - \$315,975 was removed in this area due to realignment of allocation costs.

Fire Department - The Fire Department is authorized 414 uniform personnel. At the time of budget adoption, there were 447 filled uniform personnel. This include 64 cadets currently in the fire academy. By the time the 2016-2018 academy is completed in 01/04/2018, we anticipate the department will be under the authorized 414 due to normal attrition. The City and the Firefighters operate under a new collectively bargained agreement signed September 2016 and covers the period from September 2016 until September 2020.

Police Department - For FY 2017, the Police Department is funded for 439 sworn personnel positions. Of these positions, 372 are funded through the General Fund, 63 positions are funded through the Crime Control District, 3 positions are grant funded and 1 position is funded in the Redlight Photo Enforcement Fund. A police academy of 25 cadets is planned to begin in January 2017. The City and the Police Officers operate under a collectively bargained agreement; A new agreement was signed in September 2015 and covers the period from August 1, 2015 through September 30, 2019.

Health Department - In addition to the more than \$3 million the City contributes for Health services, the Health Department receives more than \$6 million from Nueces County and State/Federal grant programs to help accomplish the mission of the Department.

Library - The City operates six public libraries, two of the six are jointly operated with Corpus Christi Independent School District.

Park and Recreation - The FY 2016-17 Parks and Recreation budget reflects a \$222,545 increase in funding for enhanced Latchkey after school program.

Solid Waste Services - The FY 2016-17 budget continues equipment replacement recommended in the FY 2013 competitive assessment study. The Solid Waste budget also continues enhanced Street Sweeping and the additional duties of Wastewater sludge hauling, which were added in the FY 2015 Budget.

Neighborhood Services/Community Development - No significant changes are budgeted for this department. The Code Compliance function has been put under the direction of the Police Department.

Engineering Services - The FY 2016-17 budget consists of \$3,793,089 for power costs, repairs and maintenance. Harbor Bridge Lighting has been budgeted at \$135,200. This amount includes power costs and maintenance and programming of lights for special events. These costs are partially offset by \$84,575 in revenue.

Outside Agencies - The Outside Agency budget continues to fund the Downtown Management District, the Regional Economic Development Corporation, Nueces County Mental Health Mental



Retardation Center and the City’s allocation for the Nueces County Appraisal District. Funding for the Downtown Management District has been increased last year mostly to enhance security in the downtown area.

Other Activities – The budget for this area increased slightly by \$167,243. This is mainly due to the 380 tax incentive Agreement between the City and Schlitterbahn Waterpark.

## UTILITY SYSTEM

### UTILITY RATES

Beginning in FY 2015-16 utility rates were set for a 2-year period and went into effect on January 1, 2016. For FY 2016-17 the Storm Water Utility continues to be funded through the water rate structure. Provided below is a sample water, gas and wastewater bill (residential customers) for comparative purposes:

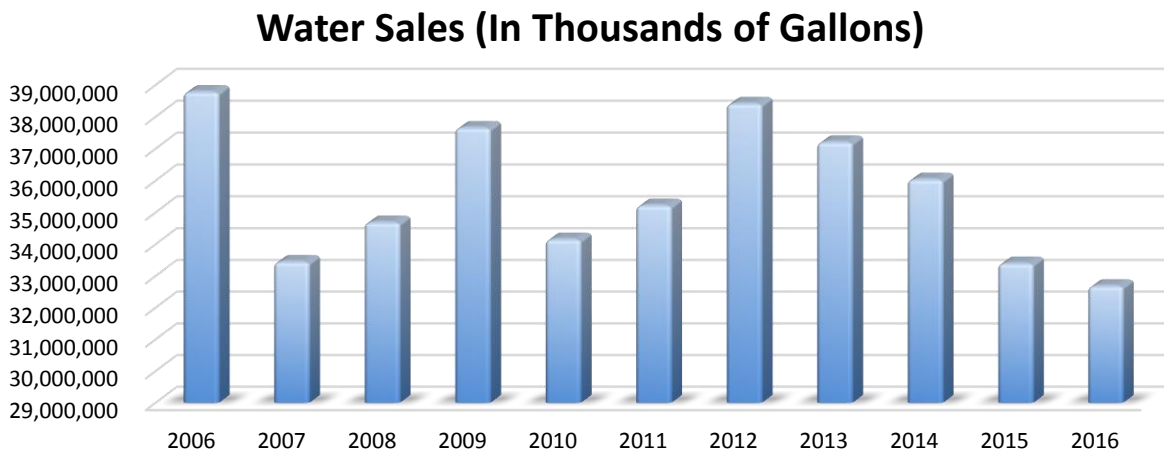
WATER	<u>FY15-16</u>	<u>FY16-17</u>
5,000-gallon usage/month	\$ 35.31	\$ 35.31

GAS		
Average Gas Bill (cost of service only)	\$ 17.46	\$ 17.46

WASTEWATER		
3,000-gallon usage/month	\$ 38.86	\$ 38.86

### UTILITY REVENUES

Water – Water operating revenue budget decreased by \$6,322,671 or 4%. The shortfall is due almost entirely to an expected decrease in consumption.



Storm Water – Storm Water rates are imbedded in the Water Rate structure. The revenue necessary to cover expenditures is transferred from the Water Fund to the Storm Water Fund. The transfer from the Water Fund has decreased by \$2.3 million.

Wastewater – Wastewater operating revenues are budgeted to decrease from last budget year by \$6.9 million. Residential Wastewater rates are calculated using a 3 month winter average of water consumption. This model is primarily used to remove the heavy irrigation months from the consumption volume used for Wastewater calculations.

Gas – After removing the Cost of Purchased Gas, revenue is expected to decrease by \$2.4 million.

### UTILITY EXPENDITURES

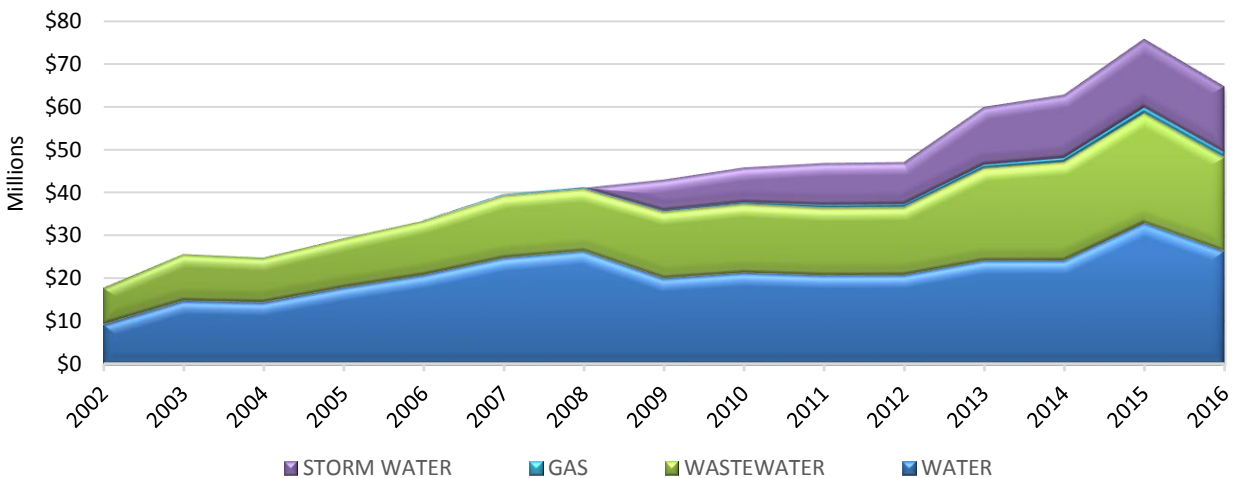
Water – Total expenditures in the Water Fund are budgeted to increase by \$5.8 million from the amounts budgeted in FY 2015-16. This is due to an 8 million over the prior year increase to cash funded Capital Projects.

Storm Water - Storm Water expenditures have increased by almost \$1.1 million. The increase was mostly due to cash funded Capital Projects funded through current operations.

Wastewater - The Wastewater Fund expenditures are projected to increase by \$17.6 million over the prior year. The major change is in increased cash funded Capital Projects of \$17.3 million.

Gas – The City purchases gas for resale on a long-term contract. The contract price is subsequently passed on to customers of the gas system. Excluding the cost of natural gas, expenditures have remained at last year’s levels.

### UTILITY DEBT SERVICE (Revenue Bond & Refunding Debt Only)



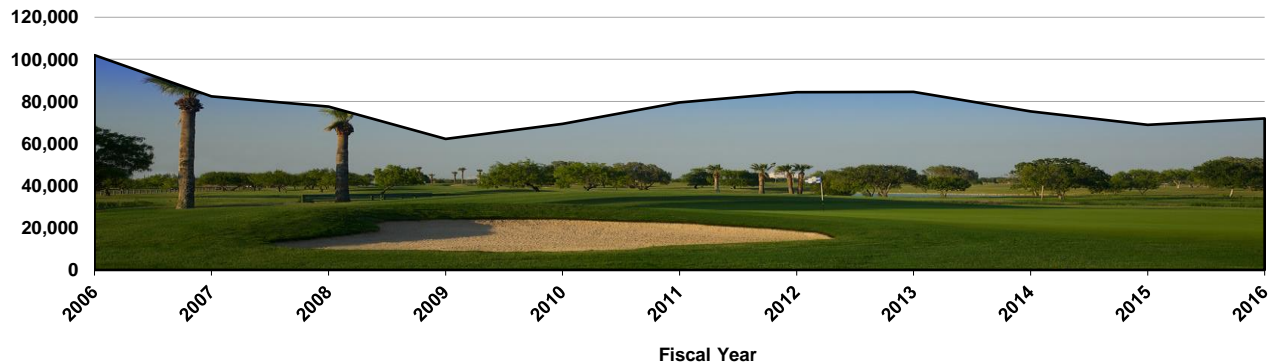
Note: Revenue Bond Debt Service has increased from \$5.5M in FY 2001 to a Budgeted \$50.8M in FY 2012, representing over a 3 fold increase or an average annual growth rate over 11% per year. Storm Water was not split out of Water until FY 2009. The split distorts the increase in debt service experienced.

## OTHER ENTERPRISE FUNDS

MARINA FUND - Fund revenues are expected to increase by \$34,040 in FY 2016-17. The FY 2016-17 Marina expenditure budget reflects continuation of current service levels with continued contributions to debt service as scheduled. Budgeted expenditures reflect an increase of \$203,958.

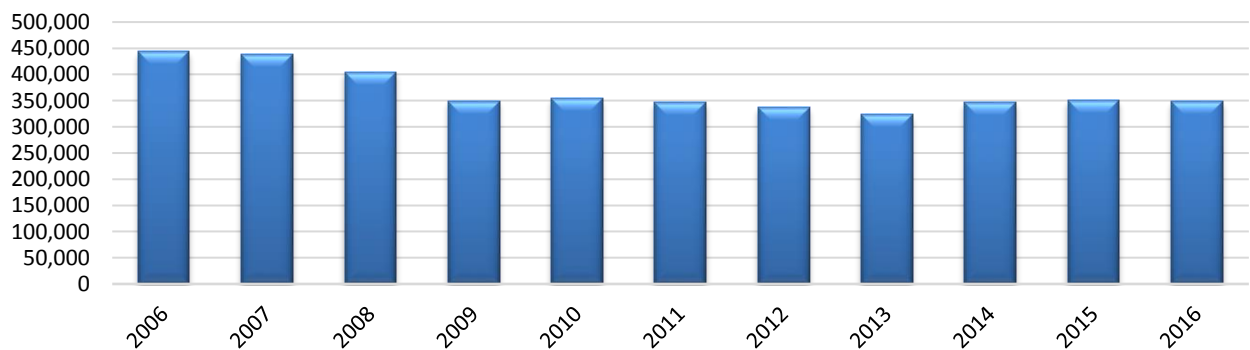
GOLF CENTERS FUND - Both the Gabe Lozano and Oso golf courses have been contracted out to a third party as of February 1, 2011. The initial term of the lease is ten years with options to extend for an additional ten years, then an additional five years. The City shares in 50% of profits from golf operations, but does not participate in any losses the third party may suffer. Rounds played increased from 68,844 in FY 2015 to 71,922 in FY 2016. This mainly due to many more rain free days when compared to FY15.

### GOLF ROUNDS PLAYED



AIRPORT FUND - Airport Fund total revenues are projected to stay mainly the same in FY 2016-17 compared to prior year budgeted revenues. Expenditures in FY 2016-17 are budgeted to increase by almost \$249,000 from prior year levels. The main reason for the increase are salary and retirement increases as well as debt payment costs.

### ENPLANEMENT ACTIVITY CONTINUES INCREASES



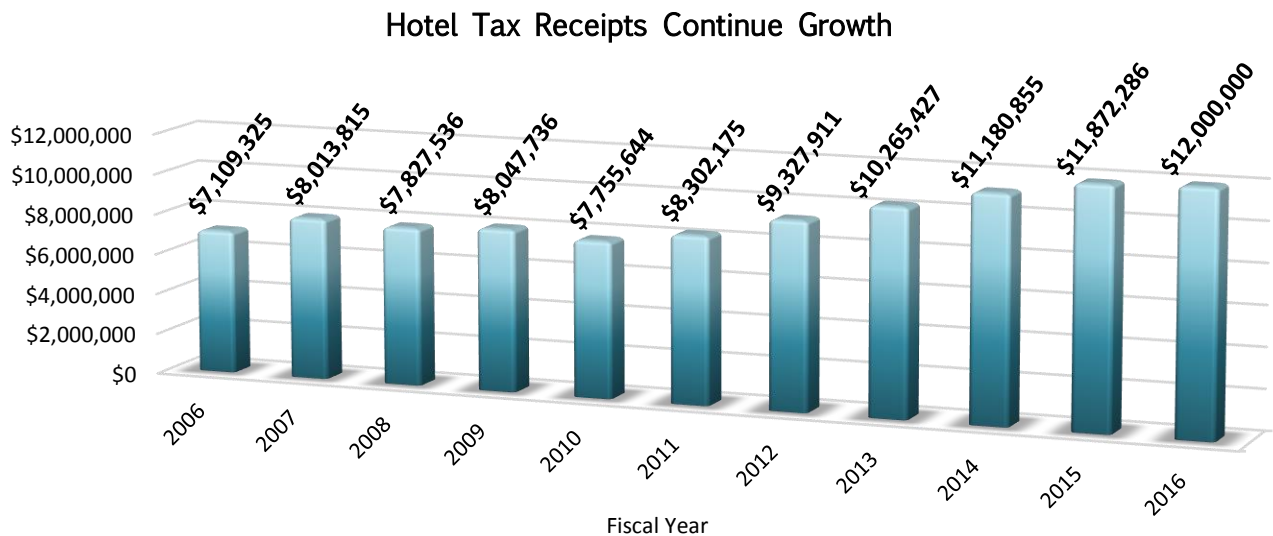
## DEBT SERVICE FUNDS

Debt Service Funds expenditures have increased by \$1.21 million from the prior year.

Council adopted a voter approved debt service effective tax rate of \$0.229458 per \$100 valuation for tax-supported debt in FY 2017 (Tax Year 2016).

## SPECIAL REVENUE FUNDS

HOTEL OCCUPANCY TAX FUND (HOT) – An increase of 1.5% over current year estimates is projected for FY 2017. Expenditures have increased by \$450,957 due to an increase in expenditures for Convention Promotion and the addition of two new tax reimbursement agreements for non for profit organizations.



STATE HOTEL OCCUPANCY TAX (SHOT) – This Fund was created in FY2015-2016. Revenues are derived from the State of Texas portion of the Hotel Occupancy Tax. The main expenditures in this fund are allocated for Bay Beach operations and maintenance.

MUNICIPAL COURT FUNDS – Four Funds were created in FY 2012-13 – Building Security Fund, Technology Fund, Juvenile Case Manager Fund and Juvenile Case Manager Other. Revenues are derived from fees added to certain convictions and expenditures are limited to specific items per State law.

STREET FUND – Street maintenance expenditures were broken out in FY 2012-13 from the General Fund to more clearly identify revenues and expenditures related to street maintenance. In July 2013, City Council approved a Street Maintenance Fee to be added to customer utility bills. The City began charging the Street Maintenance Fee in January 2014. In accordance with the Financial Policies a transfer from the General Fund is budgeted at 6% of General Fund

revenues (less grants and Industrial District revenue). 5% of Industrial District revenue is budgeted in the Street Fund.

RESIDENTIAL/LOCAL STREET FUND – This fund was created in FY 2014-15 to separate out Residential/Local street reconstruction as this will require a separate funding source. In accordance with the Financial Policies, \$1 million will be transferred from the General Fund balance in FY2017 and 5% of Industrial District revenue will be recorded in this fund. Additional funding is required and is currently under discussion. No expenditures have been budgeted for this fund as a complete plan has not yet been developed.

REINVESTMENT ZONE NO. 2 FUND – This is a tax increment financing (TIF) district which is commonly referred to as the Packery Channel Fund. Revenues are generated from dedicated ad valorem taxes from the participating jurisdictions (the City, Nueces County, and the Nueces County Hospital District) on the properties located in the TIF zone. Revenue was increased by 9% over FY 2016 estimates for anticipated property value increases. Expenditures consist of \$1.3 million for debt service and \$98,812 for patrol operations.

REINVESTMENT ZONE NO. 3 FUND – This TIF was created in FY 2008-09 and is commonly referred to as the Downtown TIF. The Downtown TIF was created to facilitate planning, design, construction of public improvements, development of new land uses and redevelopment or rehabilitation of existing land uses in the City's downtown area. An expenditure of \$1,805,000 is budgeted for the TIRZ Project Plan anticipated to begin in FY17.

SALES AND USE TAX FUNDS - As authorized by State law, citizens of the City of Corpus Christi have adopted three dedicated 1/8th cent sales and use taxes for the following purposes: improvements to the City's existing seawall; construction of a new multi-purpose arena; and programming/incentives for business and job development. Accordingly, three separate funds exist to account for use of these revenues. More information on these 3 funds is provided in the 2 sections below.

#### SEAWALL IMPROVEMENT FUND/ARENA FACILITY FUND:

Sales Tax Revenue for both of these funds are budgeted to decrease by 7% over FY 2015-16 estimates. Expenditures in the Seawall Fund are for debt service for voter approved bonds. Expenditures budgeted in the Arena Facility Fund are for debt service and a transfer to the Visitors' Facilities Fund for defraying the cost of insurance coverage, facility management fees and other support costs. Expenditures in the Arena Facility Fund also include \$200,000 for Arena maintenance and repairs.

#### BUSINESS AND JOB DEVELOPMENT FUND:

Sales Tax Revenue for the Business and Job Development Fund are budgeted to decrease by 7% over FY 2015-16 estimates. Expenditures programmed from this fund for FY 2016-17 are for small business projects, debt service, insurance costs related to Whataburger Field, and affordable housing programs. Funding for major business projects will be appropriated throughout the year as opportunities arise.

DEVELOPMENT SERVICES FUND - This fund was created to specifically identify both revenues and expenses associated with the One Stop Center. As in prior years, this fund continues to receive a contribution from the General Fund. For FY 2016-17 the contribution is \$100,000. Operating revenue is projected to decrease by \$632,000. This is mainly due to a decrease in General Fund contribution. Expenditures are budgeted to decrease by \$576,186.

VISITORS FACILITIES FUND - Operations for the American Bank Center (Arena), Convention Center and the Heritage Park are budgeted in this Fund. A third party operates the Arena and Convention Center. The Fund receives a subsidy from the HOT Fund of \$3.2 million for Convention Center operations and building and grounds maintenance of the tourist area surrounding the Convention Center complex. In addition, there is a transfer from the Arena Fund for insurance, management fees, information system support, arena maintenance and promotion of events.

CRIME CONTROL & PREVENTION DISTRICT FUND - Adopted expenditures for this fund include the base program of 63 officers, 4 staff positions to support the Pawn Shop Detail, 6.6 staff positions to support the Juvenile Assessment Center, 3 staff positions to support Crime Prevention efforts, 1 staff position to support Juvenile City Marshals and 6 replacement vehicles. Revenues in the Fund come from a voter approved 1/8th cent sales and use tax.

## **INTERNAL SERVICE FUNDS**

The City's internal service funds support other City operations on a cost basis, with allocations back to customer departments for costs incurred. Below is a summary of budgets for major internal service funds.

STORES FUND - Warehouse operations, printing services, purchasing services and messenger services are accounted for in this fund. Warehouse operations house various supplies used by City departments. A small print shop is available to City departments for a variety of printing jobs. The Purchasing division consists of nine positions and serves as the purchasing agent for City operations.

FLEET MAINTENANCE SERVICES FUND - Fleet Maintenance maintains over 1,500 pieces of equipment, purchases equipment for many departments and purchases fuel for numerous city departments.

FACILITIES MAINTENANCE FUND - This is an area that has been identified as being underfunded and a plan has been developed to address facility maintenance needs. The plan is to finance \$2 million in debt each year for facility repair and maintenance. The plan began in FY 2014-15 and will continue for the next 12 years.

MUNICIPAL INFORMATION SYSTEMS FUND (MIS) - Expenditures have decreased by \$820,000 from the prior year. The majority of the decrease is due to a more streamline maintenance and replacement program.

ENGINEERING FUND – Expenditures have increased by \$50,385 compared to the prior year. Additional expenses are offset by increased revenues from Capital Funds where the projects are budgeted.

#### LIABILITY & EMPLOYEE BENEFITS FUNDS

The three health plans, Fire, Public Safety and Citicare, are split into three separate funds. In addition, an Other Insurance Fund and a Health Benefits Administration Fund also exist in this group. A brief summary of each Health Fund is given below.

Fire Health Plan – No premium increase has been budgeted for active employees or retirees in this plan. Expenditures are based on actuarial projections.

Public Safety Plan – No increase in premiums is budgeted for active employees or retirees in this plan. Expenditures are based on actuarial projections.

Citicare Group Health Plan – An increase of \$13.76 dollars per employee per pay period has been budgeted for active employees and retirees in the plan. Expenditures are budgeted to increase by \$3.8 million from the previous year. The on-site health clinic has a new provider but retained the same hours and expanded the operations. This has added value to an already successful program.

Other Insurance Fund – Dental, Disability and Life insurance programs are accounted for in this fund. Expenditures are budgeted to remain the same.

Health Benefits Administration – This was a new fund started in FY 2014-15 to isolate the costs associated with administering the City’s Health Plans.

GENERAL LIABILITY FUND - Costs are budgeted based on actuarial estimates. Budgeted expenditures have increased by \$399,000 from the previous year. The Fund had a surplus fund balance, which was used to mitigate increases to internal customers.

WORKERS’ COMPENSATION FUND – Expenditures in this Fund consist mostly of Workers’ Compensation claims and are budgeted to increase by \$209,000. As with the General Liability Fund, costs are budgeted based on actuarial estimates. This Fund also had a surplus in the fund balance which was used to absorb the budgeted expenditure increases.

RISK ADMINISTRATION FUND – Expenses are projected to remain essentially the same as in FY16.

#### ECONOMIC CONDITIONS

The Corpus Christi economy has slowed slightly with some instability evident in some economic indicators – sales tax revenue was down 9.56% over the previous year, but the overall economic condition has been somewhat insulated by the continued growth and construction in the chemicals and mid-stream energy sectors. The unemployment rate in Corpus Christi, Texas

for July 2016 was 6.2%, up from 5.1% in July 2015. With the number of jobs increasing and the unemployment rate going up there are people moving to this area to look for jobs. Other regions with energy-focused economies have been severely impacted by the fall in oil prices in the last year.

The number of non-farm jobs in the Corpus Christi MSA has been growing at a rate of 6.87% since 2012 and, by most projections – including Dr. Ray Perryman, will continue to grow at around 1.5% over the next five years. The Eagle Ford Shale activity has definitely slowed (308 active oil & gas rigs in July 2016 down from 902 in July 2015) but drilled wells continue to produce, albeit at a lower production rate. Eagle Ford oil production peaked in April 2015 at 1.72 M bpd, but currently stands at 1.3M bpd. The only Shale Play seeing growth in 2015 was the Permian Basin (West Texas and SE New Mexico). The main port serving both the Eagle Ford and Permian Basins, with the necessary pipeline infrastructure to move product, is Port Corpus Christi.

The raw material coming into Corpus Christi will support economic growth long after the wells have been drilled. The major industrial activity in the region is related to mid-stream oil production and shipping, as well as natural gas, (used as an energy source for industry, or feedstock for chemicals production). Companies such as Gravity Midstream, Magellan, NuStar and Martin Midstream have all moved forward with multi-million dollar major industrial projects in 2016.

Three major foreign companies are rapidly moving forward with construction of major manufacturing projects in the area. TPCO America Corporation, a Chinese-owned company, has completed the building of their second phase of a \$1 billion investment. They plan to be complete in 2017 with all of Phase II and start hiring the shifts that will man the round-the-clock operation. The steel pipe manufacturing plant will employ 600 people. This is the largest foreign direct investment by a mainland Chinese company in the United States. voestalpine, a steel manufacturing Austrian company has completed construction on their \$771 million iron reduction plant with 150 new jobs. They should be through commissioning before the end of 2016. M&G Resins is part of M&G Chemicals group that produces PET resins for plastic packaging applications throughout the world. M&G Resins is constructing a resin plant that will be located in the inner harbor of Port Corpus Christi. They are investing \$750 million and are ramping up on hiring for 250 workers.

One of the largest industrial projects ever announced in the US, Cheniere Energy's natural gas liquefaction plant, received final federal FERC permits and is currently under construction. Cheniere is moving forward with the first three manufacturing lines called trains, with a value of over \$15 billion. They have already completed most of their docks and three of their LNG tanks. Construction is anticipated to take several years, with production beginning by 2018.



The following projects represent almost \$1.0 billion in investment. Occidental Chemical has been in construction of their new ethanol project at their current location on the northshore of Corpus Christi Bay. They should be operating in Q4 2017. They have begun construction of a propane distribution facility located at the Oxy Ingleside Energy Center, formerly Naval Station Ingleside, and have plans for a crude oil distribution facility at the same site. LyondellBassell Industries each announced \$500 million splitter plants that will be located in the industrial district. Magellan Midstream is finishing construction on their splitter plant in the Industrial District. The Chemours Company, a spin-off of DuPont has announced a \$230 million new generation refrigerant that will keep them operating for another forty years.

A survey of the companies along the northshore in San Patricio County show that 40% of their employees live in Corpus Christi. Even if some of these sites are not in Corpus Christi or its industrial districts, the city remains the retail center of the area and will reap sales tax as these plants come on line.

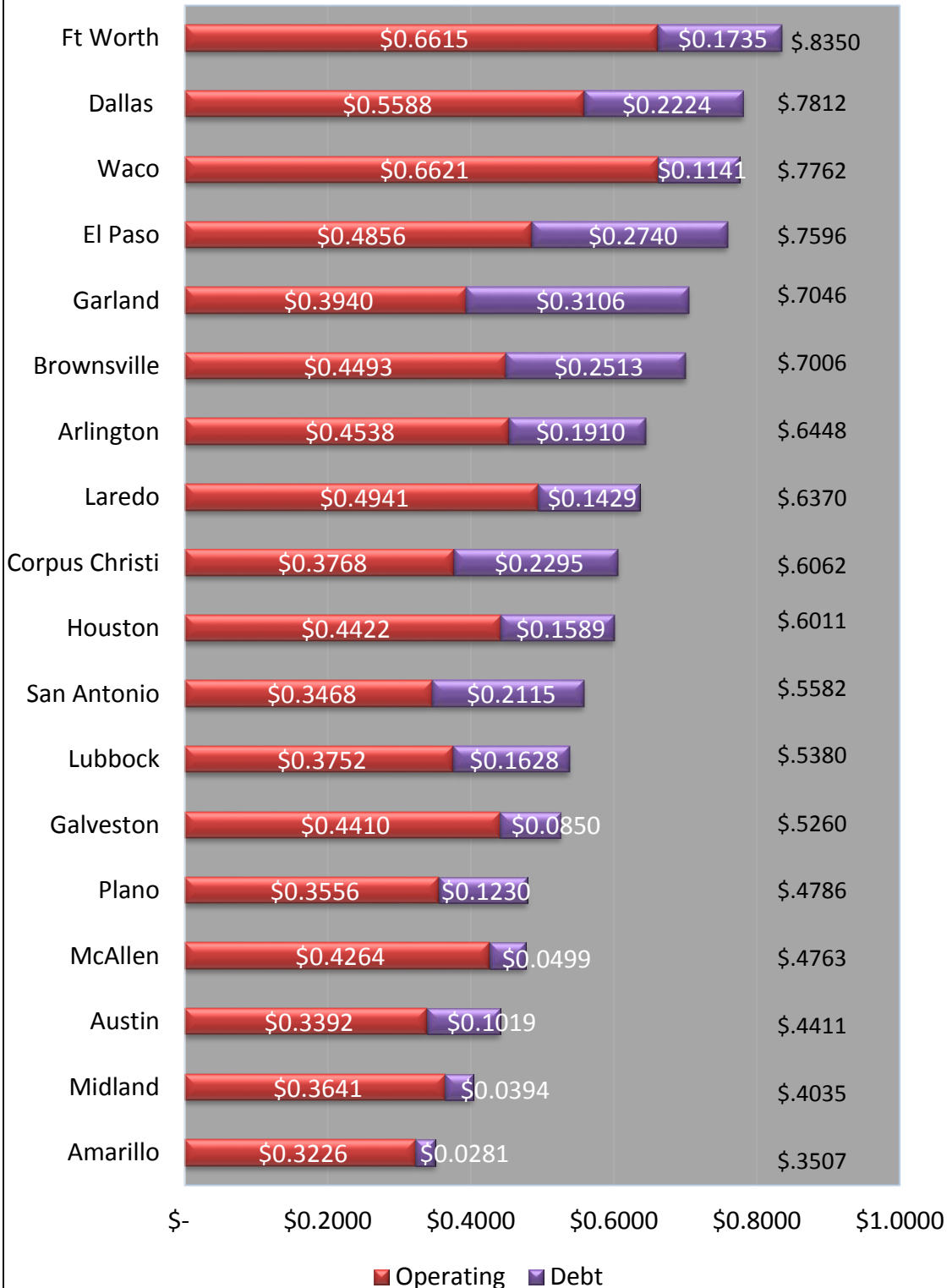
Listed below are statistics obtained from the Texas Workforce Commission showing labor statistics for the Corpus Christi Metropolitan Statistical Area as of August of each year.

<b>Corpus Christi MSA Employment and Unemployment Percentage 2010-2016</b>		
<b>Year (July)</b>	<b>Total Non-Agricultural Jobs</b>	<b>Unemployment percentage</b>
2010	184,497	8.6%
2011	186,563	8.4%
2012	193,097	6.8%
2013	196,312	6.3%
2014	200,221	5.4%
2015	199,001	5.0%
2016	196,000	6.2%

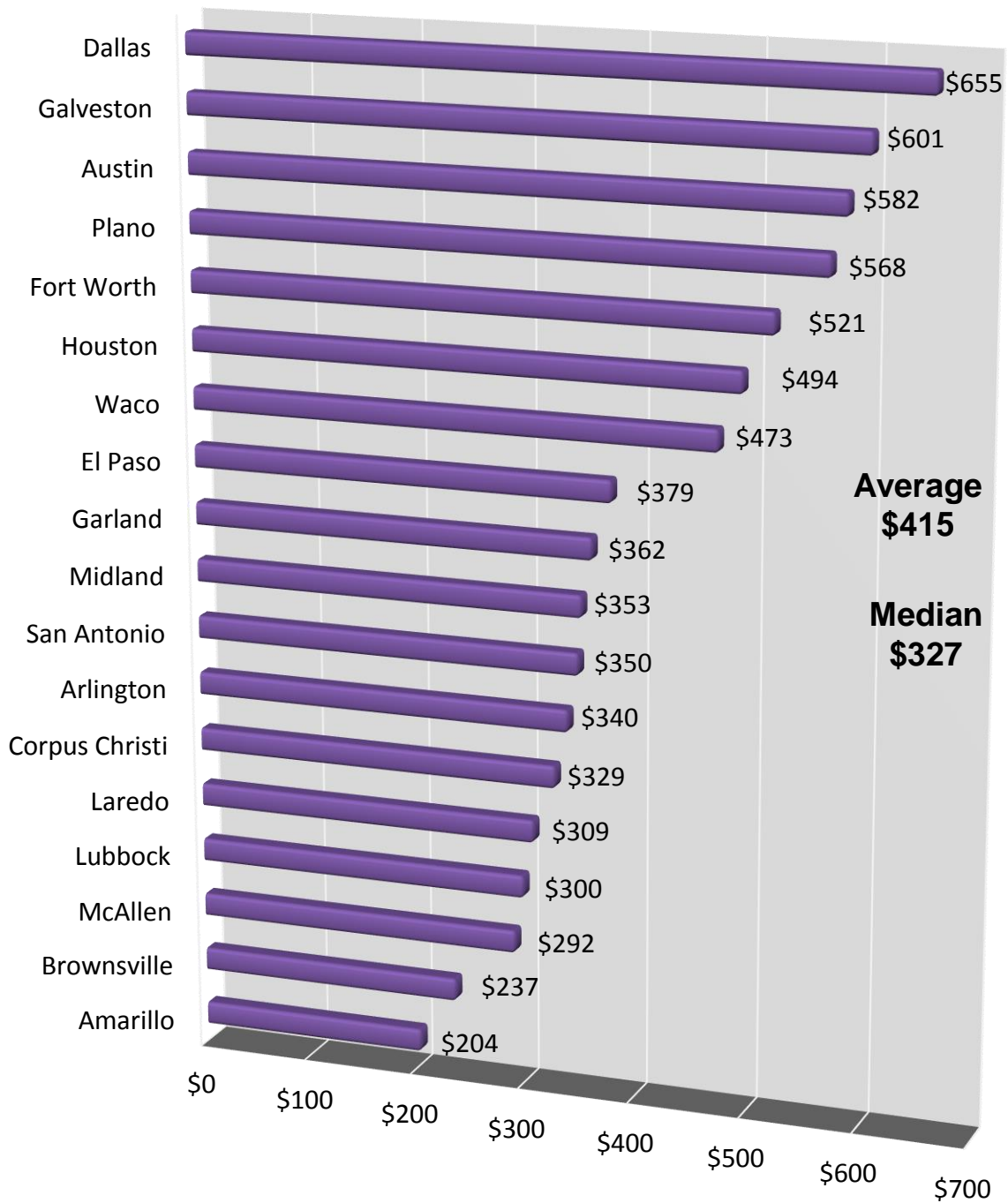
City of Corpus Christi  
 FY 2016-2017 Fee Increases  
 Supplemental Information

Description	Current Fee	Adopted Fee	Revenue
<b>1) Parks &amp; Recreation</b>			
	<b>Administered by:</b>		<b>Park &amp; Rec</b>
	<b>Collected by:</b>		<b>Park &amp; Rec</b>
<i>Section 1. ATHLETICS</i>			
Greenwood Softball Complex - Security Deposit	none	\$65.00	NEW
Gymnasiums Rentals - Hourly Rate	\$35.00	\$40.00	14%
Court Practice - Ben Garza Gym - Hourly Rate	\$35.00	\$40.00	14%
Court Practice - Corpus Christi Gym - Hourly Rate	\$35.00	\$40.00	14%
Court Rental @ outdoor facilities - Full Court	none	\$25.00	NEW
Court Rental @ outdoor facilities - Security Deposit Rental	none	\$50.00	NEW
<i>Section 2. AQUATICS</i>			
General Admission - Doggie Dip	none	\$5.00	NEW
Splash Parties - During General Swim - Collier	none	\$100.00	NEW
Splash Parties - During General Swim - WG/Oso	none	\$50.00	NEW
Splash Parties - During General Swim - Natatorium	none	\$75.00	NEW
Splash Parties - During General Swim - Greenwood & HEB Pools	none	\$125.00	NEW
<i>Section 4. RECREATION CENTER RENTALS</i>			
Recreation Center Leagues - Micro Soccer	none	\$45.00	NEW
Recreation Center Leagues - Micro Soccer with Late Fee	none	\$60.00	NEW
Recreation Special Events - Spring Break Fishing Camp	none	\$25.00	NEW
<i>Section 5. OSO BAY WETLAND PRESERVE</i>			
Summer Camp - M-F 8AM - 12PM, 9 - 14 Years Old	\$120.00	\$125.00	4%
School Field Trips (1 - 25 People)	none	\$75.00	NEW
School Field Trips (26 - 50 People)	none	\$150.00	NEW
School Field Trips (51 - 75 People)	none	\$225.00	NEW
Private / Guided Hikes, 1 hour	none	\$75.00	NEW
Yoga Classes (4 Classes)	none	\$30.00	NEW
<i>Section 9. LATCHKEY</i>			
School Year - Monthly Fee, 1st Child	\$89.00	\$99.00	11%
School Year - Monthly Fee, Each Additional Child	\$74.00	\$84.00	14%
School Year - Prorated Months - 1st Child	\$77.00	\$87.00	13%
School Year - Prorated Months - Additional Child	\$67.00	\$77.00	15%
School Year - Scholarship Fee	\$50.00	\$60.00	20%
Summer Latchkey Program - Weekly fee per child	\$79.00	\$89.00	13%
Summer Latchkey Program - Scholarship fee per child	\$50.00	\$60.00	20%
Summer Latchkey Program - Vacation Station Per Child	\$18.00	\$20.00	11%
<i>Section 10. SPECIAL SERVICES</i>			
Vendor Permits - Security Deposit	none	\$250.00	NEW
Labonte Park - Easter, Memorial Day, 4th of July, Labor Day Camping Permit	none	\$50.00	NEW
Daily Vehicle Entry Fee - Holiday Weekends or Special Events	none	\$5.00	NEW

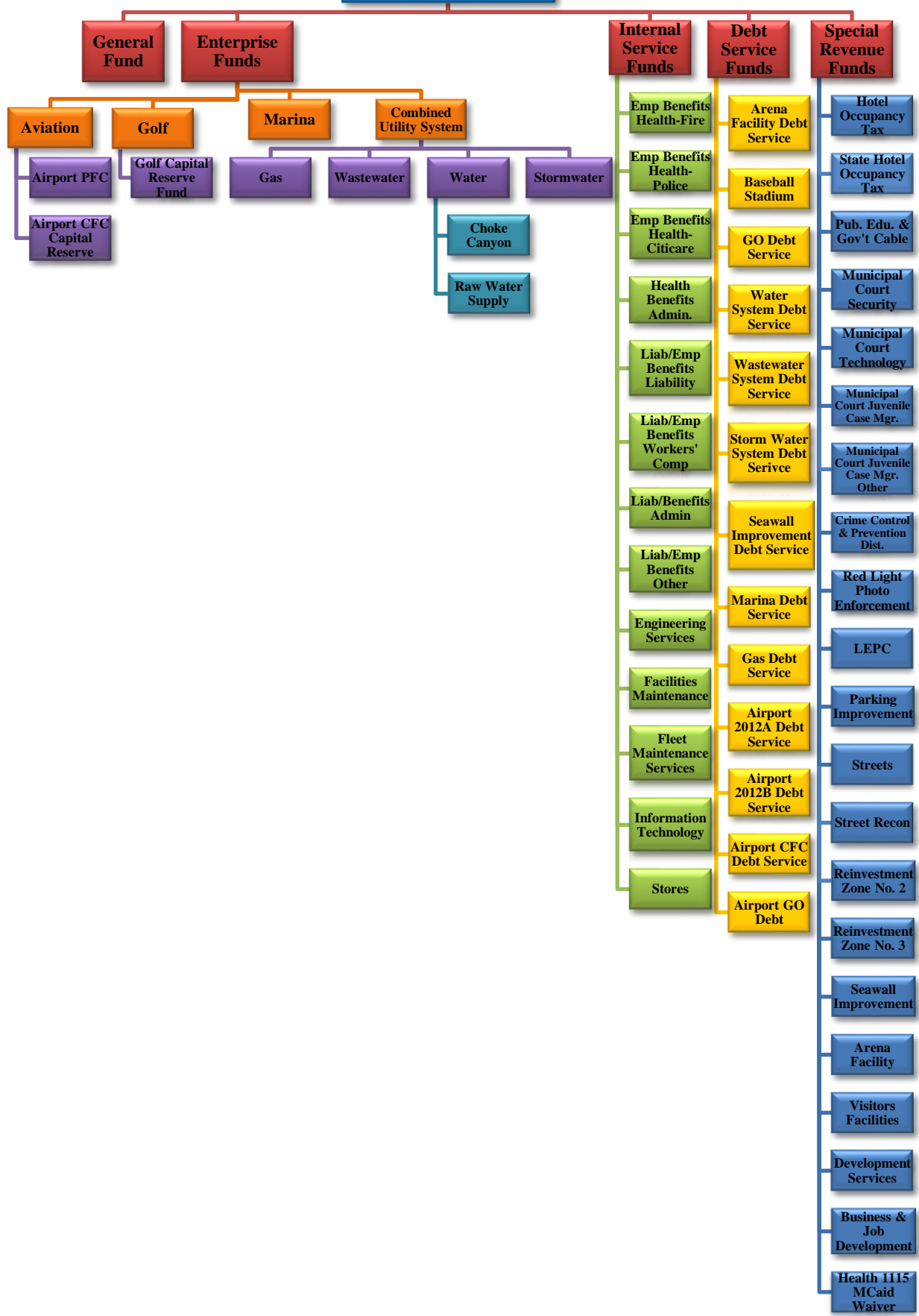
## FY 2017 Operating and Debt Service Rates per \$100 valuation



# FY 2017 General & Debt Service Fund Budgeted Ad Valorem Tax Per Capita



# Operating Funds



FUND	PURPOSE
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<b>General Fund</b>	Used to account for resources traditionally associated with government and which are not required to be accounted for in another fund. General revenues (i.e., property taxes, sales taxes, franchise taxes, Municipal Court fines, etc.) are budgeted and received in the General Fund for the support of most basic city services.
<b>Enterprise Funds</b>	
Aviation	Used to account for operations at the Corpus Christi International Airport. Revenue is generated from landing fees, airline space rental, user fees and dedicated revenue sources.
Golf	Used to account for operations at the Gabe Lozano, Sr. and the Oso Golf Centers. The courses are now operated by an independent contractor.
Marina	Used to account for operations at the Corpus Christi Marina. Revenue is generated from slip rentals and user fees.
Combined Utility System	Used to account for the City's water system, waste water disposal system, gas system and storm water sewage and drainage system. Revenue is generated from user fees. The Stormwater Fund receives funding through a transfer from the Water Fund. Stormwater rates are imbedded in the Water Rate Structure.
Water	
Wastewater	
Gas	
Stormwater	
<b>Internal Service Funds</b>	
Engineering	This fund provides complete engineering services to City departments. Revenue is generated from Capital Improvement Projects (CIP) in the Capital and Operating budgets for engineering services performed.
Fleet Maintenance	This fund provides fleet maintenance services to City departments. Revenue generated is from allocations from city departments.
Facilities Maintenance	This fund provides building maintenance services to City departments. Revenue generated is from allocations from city departments.

FUND	PURPOSE
Information Technology	This fund is used to provide data processing services to city departments and further supports departments citywide through the automation of processes and the provision of wired and wireless data, voice and video communications. Revenue generated is from allocations from city departments.
Stores	This fund is used to maintain an inventory of commonly used materials and supplies and to provide printing services. The purchasing function is also imbedded in this fund. Revenue is generated from city warehouse sales, postage, printing and copy sales and allocations from city departments.
Liability & Employee Benefits	These Funds are used to accumulate funds for the payment of liability and workers' compensation claims and various premiums for insurance coverage. The Funds also account for the employee health insurance plans offered by the City. These services are provided on a cost reimbursement basis. Employee, retiree, and City premium contributions are budgeted as revenues. The City costs associated with these funds are recovered through allocations from city departments.
<b>Debt Service Funds</b>	These Funds were established to account for funds needed to make principal and interest payments on outstanding bonds and other debt instruments when due. General obligation debt is secured by and payable from the receipts of an annual ad valorem tax levied, within legal limits, on taxable property within the City. Debt Service Funds also receive funding through transfers from other funds. Usually, the transfers come from Enterprise and Special Revenue Funds.
<b>Special Revenue Funds</b>	
Hotel Occupancy Tax	Used to account for revenues received from Hotel Occupancy Taxes and expenditures funded with these revenues. Revenue is generated from hotel occupancy taxes.
State Hotel Occupancy Tax	Used to account for revenues received from the State of Texas portion of the Hotel Occupancy Taxes and expenditures funded with these revenues. Revenue is generated from hotel occupancy taxes.

FUND	PURPOSE
Public, Education & Government Cable	This fund is used to support the operations of the public, education, and access channels on cable television. Revenue generated is from cable company franchise fees.
Municipal Court Funds Municipal Court Security Municipal Court Technology Municipal Court Juvenile Case Mgr Municipal Court Juvenile Case Mgr Other	These 4 funds were created to account for courts fees which can only be used for very specific expenditures. Revenue is generated from Municipal Court building security fees, technology fees, and juvenile case manager fees.
Parking Improvement	Fund established in FY 2012-13 to account for parking revenues and related expenditures. New agreement with Parking Advisory Board calls for split on parking revenues so improvements can be made to downtown area. Revenue is generated from parking meter collections.
Street	Established in FY 2012-13 to account for all activities related to funding of street maintenance and repairs. Revenue is currently generated from a transfer from the General Fund and a Street Maintenance Fee, that is charged to residents and businesses.
Residential Street	Established in FY 2014-2015 to account for all activities related to funding of residential street maintenance and repairs. Revenue is currently generated from a transfer from the General Fund and from a portion of the Industrial District In-Lieu payments
Red Light Photo Enforcement	Established to record revenue and expenditures related to red light camera violations. Revenue is generated through fines.
1115 Medicaid Waiver	Established in FY 2015-2016 to account for all activities related to funding of the City projects under the Corpus Christi-Nueces County Public Health District to implement a program to reduce and prevent obesity in children and adolescents.
Reinvestment Zone #2	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #2 (commonly referred to as Packery Channel). Fund is used for development and improvement projects within the zone. Revenue is generated from property taxes, over a base amount, in the designated zone.
Reinvestment Zone #3	Used to account for the facilitation of the development of land within the boundaries of Tax Increment Zone #3. Fund will be used for downtown development and improvement projects within the zone. Revenue is generated from property taxes, over a base amount, in the designated zone.



FUND	PURPOSE
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<p>Seawall Arena Business &amp; Job Development</p>	<p>These funds were created to account for voter approved capital improvement programs for the seawall, arena and the baseball stadium; for the promotion and development of new and expanded business enterprises; and for assisting qualified citizens with affordable housing. Revenue is generated from a 1/8th cent sales tax.</p>
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<p>Development Services</p>	<p>Fund was established to account for revenues and expenditures associated with the permitting process for developers, builders and contractors. Revenue is generated by licenses, permits and a transfer from the General Fund.</p>
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<p>Visitors' Facilities</p>	<p>Used to account for revenues and expenditures related to the Convention Center, Arena and other tourist-related activities. Revenues are generated by fees, revenue from the arena and convention center and a transfer from the Hotel Occupancy Tax Fund.</p>
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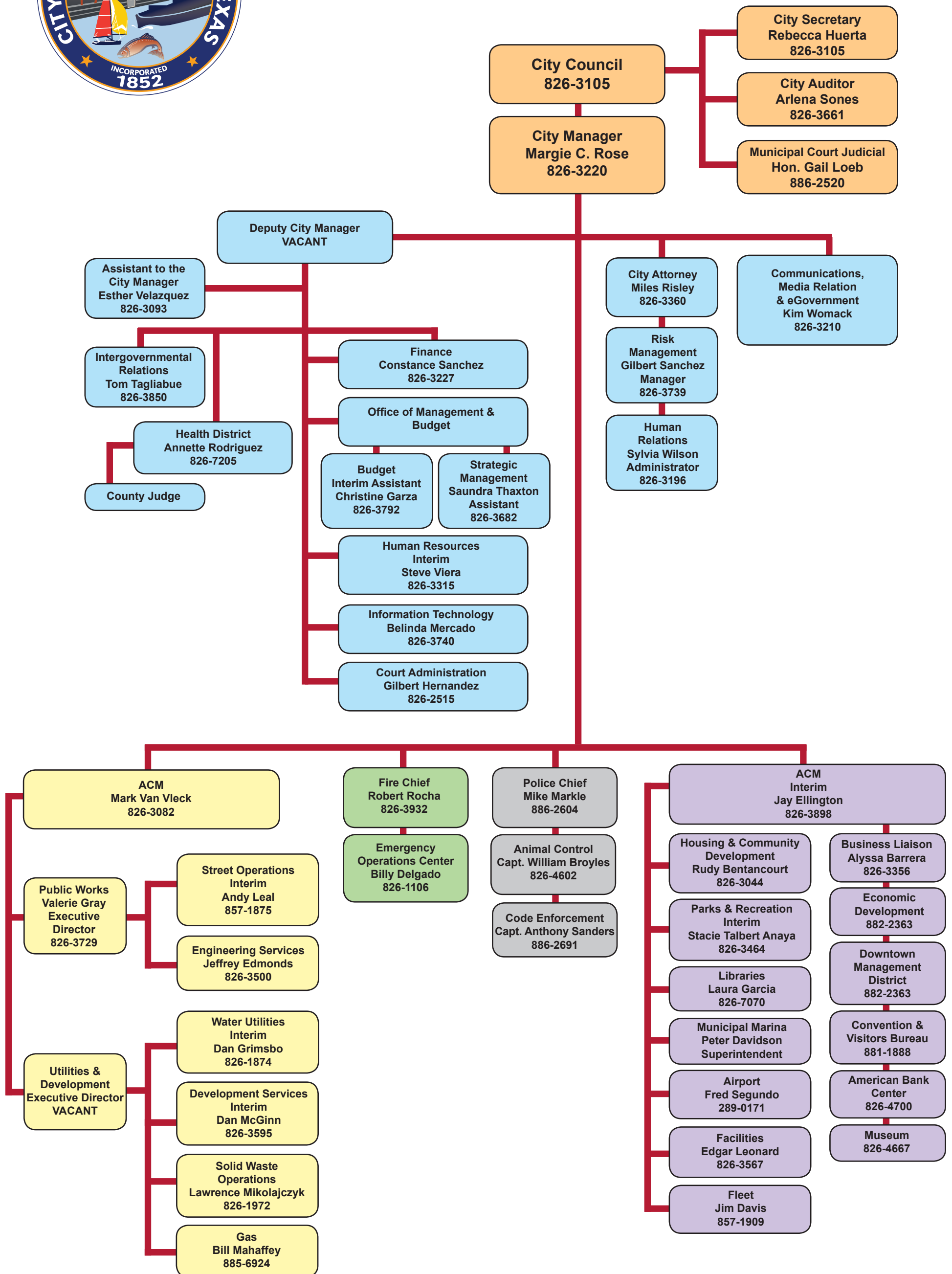
<p>Local Emergency Planning Comm.</p>	<p>Fund was established by inter-local agreement between Nueces County, City of Corpus Christi, Port of Corpus Christi Authority for the purposes of implementing the federally mandated plan and required training under the Community Right-To-Know Act. Revenue received is from contributions and donations.</p>
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<p>Crime Control</p>	<p>This fund is a public non-profit corporation created under State law to provide funding of public safety programs. Fund revenues come from 1/8th cent sales tax approved by voters.</p>
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<p><b>Capital Project Funds</b></p>	<p>Funding for major capital improvement projects, regardless of funding source is presented in the Capital Improvement Plan (CIP). Primary funding sources for the CIP are: revenue bond proceeds (e.g., bonds supported by Combined Utility System fees, Airport revenue, Convention and Visitor Facilities revenue/hotel occupancy tax); operating funds or capital reserve funds (e.g. operating budget funds); contributions from state or federal agencies, private developers participating in City-sponsored projects; Grants such as CDBG; and Tax Increment Reinvestment Zones.</p>
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# City of Corpus Christi Organizational Chart



# Operational Strategic Plan

Envision ☆ Believe ☆ Achieve

## City of Corpus Christi Performance

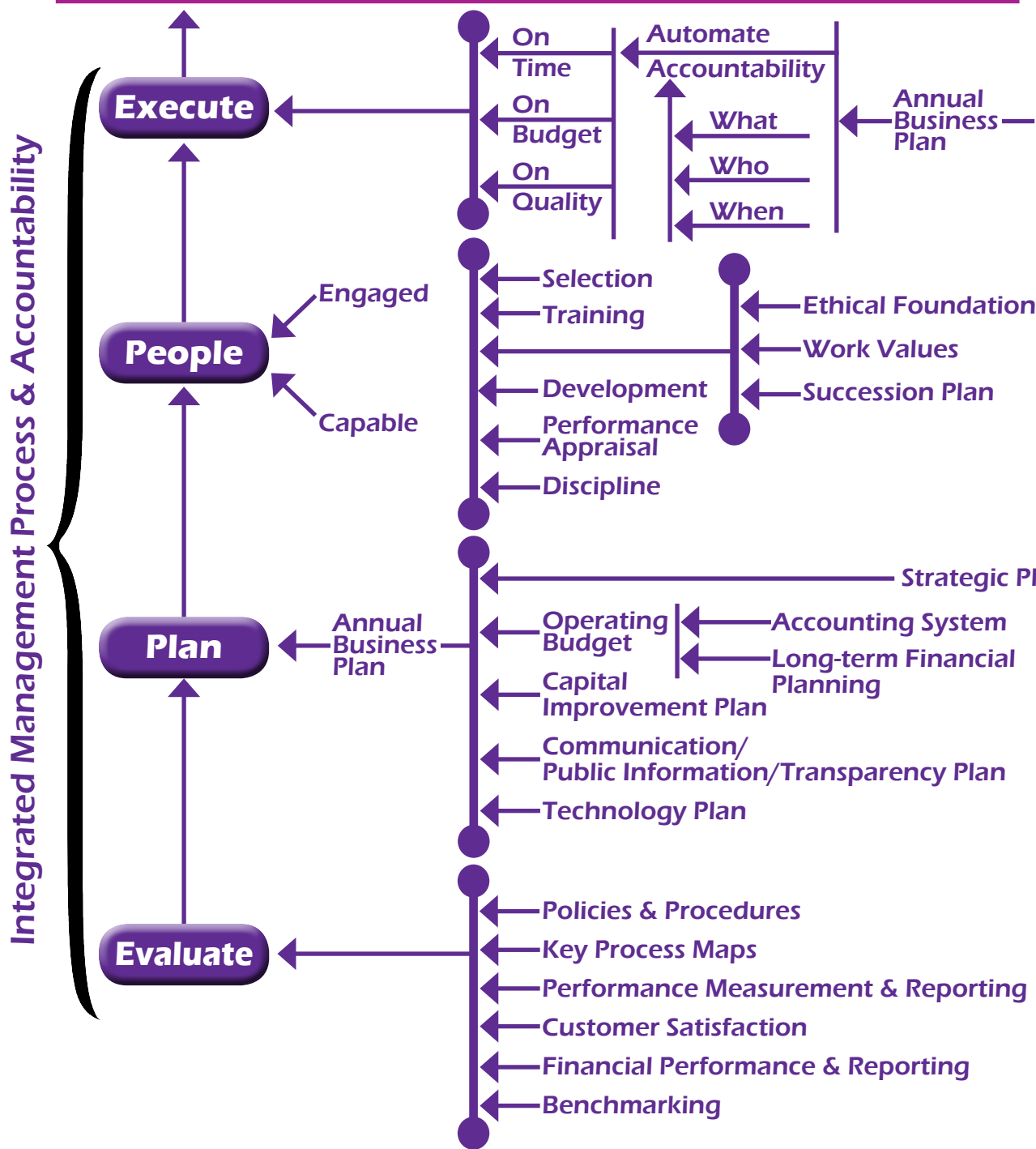


Where We Are Today

### Excellence in Governance

- With Leadership
  - Connect to Constituency
  - Unified Vision
  - Communication
  - Persuasion / Influence
- By one voice Majority Rule
- By, Policy
  - Giving as much latitude, general guidance to staff as possible
- With Appropriate Oversight

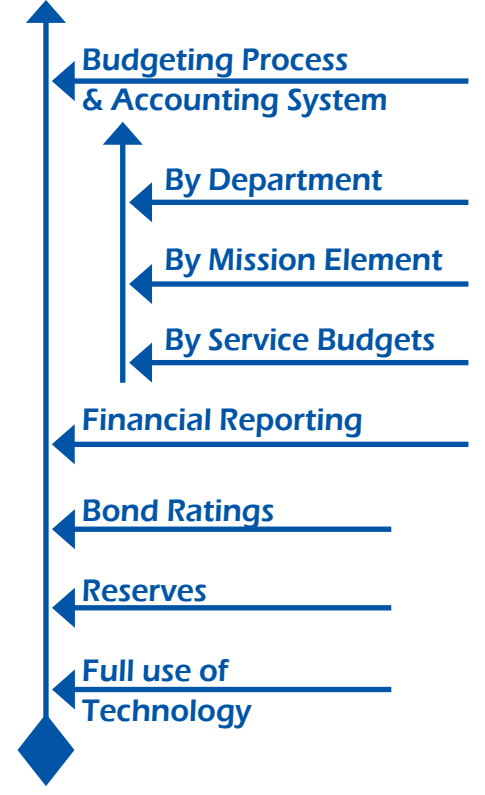
### Best Performance in Delivering Municipal Services



### Best Performance in Customer Service



### Best Financial Performance



### Community Dimensions

- Intergovernmental Cooperation
- Business Relationships
- Economic Development & Employment
- Health Care
- Education
- Quality of Life
  - Arts
  - Entertainment
  - Recreation
  - Sports
  - Shopping
  - Public Transportation
- Attitude
  - Pride
  - Appearance
  - Texas Friendly

## Operational Strategic Plan

### ***Excellence in Governance***

- City staff will achieve Excellence in Governance through many different facets.
  - With great leadership
    - Staff will connect with the constituency and from this connection develop a unified vision of the city that has been communicated through the citizens in Plan CC.
  - By one voice – Majority rule
    - Staff will develop goals and services based on serving the majority of citizens.
  - By Policy
    - Staff will adhere to City policies when developing long term and short term plans.
  - With Appropriate Oversight
    1. Citizens
    2. City Council
    3. City Manager

### ***City of Corpus Christi Performance***

The City of Corpus Christi has a long-term vision of becoming the preeminent benchmark City of Texas, in other words become the **Best City in Texas**. This will be achieved through the implementation of the Plan CC document that has been developed with citizen input on their future vision of Corpus Christi. Corpus Christi staff will strive to become the best in Delivering Municipal Services, Customer Service, and Financial Performance. Achieving success in these areas will push the city towards the overall goal of becoming the **Best City in Texas**.

- Delivering Municipal Services
  - Every year staff will **Evaluate** the following:
    - Benchmarking
    - Financial Performance and Reporting
    - Customer Satisfaction
    - Performance Measurement & Reporting
    - Key Process Maps
    - Policies & Procedures
  - Integrate evaluations into the **Annual Business Plan**:
    - Technology Plan
    - Communication/Transparency Plan

- Capital Improvement Plan/Capital Improvement Budget
  - Operating Budget
    - Accounting System
    - Long-Term Financial Planning
  - Strategic Plan
    - Comprehensive Plan
    - City Council Priorities
    - Functional Alignment
    - Continuous Improvement
    - Foundation Principles
      - Vision
      - Mission
      - Goals
      - Services
- Use the Annual Business Plan to employ **Engaged and Capable People** by employing the following techniques:
  - Candidate Selection
  - Employee Training
  - Long-Term Employment Goals Focused on the Following:
    - Ethical Foundations
    - Work Values
    - A Succession Plan
  - Employee Development
  - Employee Performance Evaluations
  - Employee Discipline for Non-Performance
- Use employee workforce to **Execute** Operational Strategic Plan:
  - Deliver on the Annual Business while holding staff accountable for failing to deliver services below quality, not on budget and not on time.
- **Deliver Customer Service**
  - Strive to deliver the best possible **Customer Service** with limited resources available by adhering to the following:
    - Hire the right people
    - Enforce policies and employ consequences
    - Ensure general satisfaction with City Provided Services
    - Measure citizen views on services and the city as a whole using:
      - Surveys
      - Feedback
      - Secret Shopper
    - Ensure satisfaction with personal service
    - Phone training

- City Champions Program
  - Personal One on One Training
  - General Training
  - Make sure to clarify expectations
- **Financial Performance**
  - Become a leader in financial performance through:
    - Full use of technology
    - Retaining fund reserves
    - Improving and holding high bond ratings
    - Use industry standards in financial reporting
    - By employing a budget process and accounting system that focuses on:
      - Departments
      - Mission Elements
      - Service Budgets
- **Become the Best City in Texas**
  - Focus on meeting the expectations set forth in Plan C.C. 2035
    - Improve **Attitude** towards City as a Whole
      - City Pride
      - City Appearance
      - And Texas Friendly
    - Improve citizens **Quality of Life** by focusing on:
      - The Arts
      - Entertainment
      - Recreation
      - Sports
      - Shopping
      - A diverse Public Transportation System
    - High quality **Education**
    - High quality **Health Care**
    - **Economic Development and Employment Opportunities**
    - Build lasting **Business Relationships**
    - Become an example on how **Intergovernmental Cooperation** is possible.



## 2016 CITY COUNCIL PRIORITIES

**First Council Priority: Sustainable, Sufficient Annual Funding Of a Realistic Residential Road Repair & Maintenance Program, Including Curb & Gutter Projects**

**Second Council Priority: Water Policy**

- a) Continue Water Supply Development Which Includes:
  - Short-Term Industrial Desalination
  - Long-Term Potable Water
  - Groundwater As A Potential Additional Source
  - Continued Inter-Regional Partnerships & Planning
- b) Align Water & Wastewater Strategies, With A Focus on Consolidated Wastewater Plant & SSO Solution
- c) Educate The Public On Water Supply & Water Supply Strategies
- d) Utility Rate Model & Governance
- e) Drought Contingency Plan & Drought Determination Criteria

**Third Council Priority: Economic Development Policy**

- a) Comprehensive Plan for Housing that is Affordable, including but not limited to:
  - Homeless
  - Infill
  - Rehabilitation & Adaptive Reuse
  - Workforce Housing
- b) Urban Infill & Adaptive Reuse
- c) Downtown Revitalization, Including Well Designed, Tailored Incentives, Homeless & Housing Policies, Incentive Options for Mixed Use Development Such as TIF Gap Financing, & Improved Lighting & Safety
- d) Create Policies That Shape Economy & Target Desired Business Niches
- e) Policy Alignment With EDC & Type A Board
- f) Retain & Grow Existing Businesses
- g) Developing Area Specific Plans Using Tailored Incentives & Exploring Tools Such As Development Corporations
- h) Predictable, Consistent Incentive Matrix
- i) Bringing New Businesses to District 3
- j) Expand Diversity of Businesses

## FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT

### OPERATING BUDGET

The City's budget is prepared for fiscal year operations beginning October 1 and ending September 30.

The budget is a total resource management plan for annual operations. Budget preparation provides an opportunity for systematic review of each municipal activity and the services provided to the public.

Budgets for the General, Special Revenue and Debt Service Funds are adopted on a modified accrual basis. Budgeted amounts are as originally adopted or as amended by the City Council. See reader's guide section of this document for a more detailed discussion of the budget process.

Appropriations for operating funds lapse at year-end. Budgets are internally controlled on a departmental basis. An encumbrance system is employed to reserve appropriations which have been obligated through purchase orders or through other contractual documents. Open encumbrances are reported where applicable as reservations of fund balances at year-end.

Upon written recommendation by the City Manager, the City Council may at any time transfer the unencumbered balance of an appropriation made for the use of one department, division or purpose, to any other department, division or purpose.

### BUDGET ADOPTION

The budgeting process must comply with the City Charter and the public hearing requirements of Texas law.

1. The City's fiscal year will be set by ordinance, and will not be changed more often than every four years except by two-third vote of the Council.
2. At least sixty days prior to the beginning of the fiscal year, the City Manager will submit to the Council a budget proposal estimating City revenues and expenses for the next year.
3. Expenditures in the proposed budget will not exceed available fund balance.
4. The proposed budget will provide a complete financial plan for the ensuing fiscal year.
5. The City Council must hold a public hearing on the proposed budget. The City



Council will set the hearing before any tax levies and no sooner than 15 days after the proposed budget is filed with the City Secretary.

6. The City Council will adopt a balanced budget prior to the beginning of the fiscal year. If it fails to adopt the budget by this date, the amounts appropriated for current fiscal year operation will be deemed adopted for the ensuing fiscal year on a month to month basis, with all items in it prorated accordingly, until such time as the Council adopts a budget for the ensuing fiscal year.
7. The City Council will appropriate monies as provided in the budget.
8. The approved budget will be filed with the City Secretary and County Clerk.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **BUDGET TRANSFERS**

The Adopted Budget includes approval of Inter-Departmental transfers (transfers between funds) through the various Internal Service Fund Department allocations; transfers for principal and interest debt service requirements; transfers for purchases of capital equipment; and for other Inter-Departmental support services.

Throughout the fiscal year, Intra-Fund Departmental budget transfers (transfers within the same fund) within the budget expenditure accounts are processed as necessary and approved by the Office of Management & Budget. Budgets are revised to reflect all transfers. Inter-Fund Departmental transfers are allowed only with approval from the City Council through official action on approval of a Motion or Ordinance.

### **BUDGET AMENDMENT PROCESS**

Once City Council adopts the budget ordinance, any change to the budget document requires City Council to adopt an ordinance amending the budget.

Budget Amendment Process:

1. City Manager identifies a need that requires changing the budget to increase or decrease appropriations from the expenditure level that City Council adopted in the budget ordinance.
2. Before Council approves a budget amendment, the Director of Finance, or designee, signs a Certification of funds, which certifies that funds are available in that fund.
3. The City Manager submits an ordinance amending the budget to City Council for consideration.

4. City Council considers adoption of an amendment to the budget ordinance to increase or decrease expenditures or revenues from the level originally adopted.
5. City Council approves budget amendment through adoption of amending ordinance.

## **FISCAL POLICIES BUDGET ADMINISTRATION AND DEVELOPMENT**

### **CAPITAL BUDGET**

The Capital Budget is adopted annually as part of a multi-year improvement program that serves as a financial and planning tool, matching needs with available resources. Annual review, an integral part of developing the capital improvement program, offers the opportunity to reevaluate priorities and restructure the program as conditions change. A key element in the process is the public's input to ensure that adopted priorities are clearly responsive to the needs of the community. The Capital Improvement Program runs in a three-year cycle, the first year of which is adopted as the annual Capital Budget. The Capital Budget may be amended by the City Council to address critical needs which may emerge during the year.

Developing the Capital Improvement Program and annual capital budget involves the following key steps:

1. Adoption of a Comprehensive Plan indicating desirable development patterns and multifaceted community-based objectives.
2. Needs assessment at the departmental level and internal prioritization by an executive committee.
3. Development of a Capital Improvement Program and annual Capital Budget based on public input, including review and adoption by the Planning Commission and other appropriate committees or boards.
4. City Council review and adoption of the Capital Improvement Program and annual Capital Budget.
5. Implementation and monitoring of the Capital Improvement Program following established priorities.

## RESOLUTION

### AMENDING FINANCIAL BUDGETARY POLICIES ADOPTED BY RESOLUTION 030265 AND PROVIDING FINANCIAL POLICY DIRECTION ON PREPARATION OF THE ANNUAL BUDGETS.

**WHEREAS**, the City of Corpus Christi has a commitment to citizens as expressed in its Mission Statement: "Provide exceptional service to enhance the quality of life"; and

**WHEREAS**, financial resources are budgeted to fulfill this commitment; and

**WHEREAS**, it has been the City's goal to rebuild the General Fund balance to acceptable levels, a goal which was expressly stated in past policies with targets for accomplishing that goal; and

**WHEREAS**, the City Council adopted a Financial Policy in January 1997 by Resolution No. 022828, reaffirmed the Financial Policy in June 1997 by Resolution No. 022965, modified the Financial Policy in July 1997 by Resolution No. 022992, adopted a new Financial Policy in May 1998 by Resolution No. 023319; reaffirmed the Financial Policy in May 1999 by Resolution No. 023657; reaffirmed the Financial Policy in May 2000 by Resolution No. 024044; reaffirmed the Financial Policy in May 2001 by Resolution No. 024455; reaffirmed the Financial Policy in May 2002 by Resolution No. 024863; reaffirmed the Financial Policy in April 2003 by Resolution No. 025280; reaffirmed the Financial Policy in April 2004 by Resolution No. 025737; reaffirmed the Financial Policy in May 2005 by Resolution 026265; reaffirmed the Financial Policy in January 2006 by Resolution 026605; amended the Financial Policy in April 2008 by Resolution 027683; amended the Financial Policy in May 2009 by Resolution 028176; amended the policy in May 2010 by Resolution 028609; amended the policy in July 2011 by Resolution 029128; amended the policy in May 2012 by Resolution 029521; amended the policy in May 2013 by Resolution 029826; amended the policy in June 2013 by Resolution 029848; and amended the policy in August 2014 by Resolution 030265.

**WHEREAS**, as a result of those policies, the City achieved its previous goal for the General Fund balance and desires now to articulate a new strategy to maintain a revised General fund balance and to utilize any surplus balance to provide for enhanced financial stability in future years, and also desires to establish similar goals for fund balances of the Internal Service Funds, Enterprise Funds, the Combined Utility Reserve Fund, and Debt Service Reserve Funds; and

**WHEREAS**, this policy provides an essential guide to direct financial planning and to maintain and strengthen the City's bond rating; and

**WHEREAS**, it has been the City's practice to reaffirm its financial policy or to adopt new or modified policy annually in conjunction with preparation of the budget.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF  
CORPUS CHRISTI, TEXAS:**

030790

**INDEXED**

The Financial Budgetary Policies adopted by Resolution 030265 are amended to read as follows:

**Section 1. Development / Effective Date of Financial Budgetary Policy.** This Financial Budgetary Policy reaffirms and amends the financial policies adopted each year by the City Council since 1997. This Financial Budgetary Policy is made part of the City Comprehensive Policy Manual. The City Manager is directed to prepare each annual proposed budget in accordance with this policy. The City Council is prepared to make expenditure reductions that may be necessary to comply with this policy. This Financial Budgetary policy remains in effect and applies to future annual budget preparation processes until amended by City Council resolution.

**Section 2. Current Revenues Equal / Exceed Current Expenditures.** Current General Fund operating revenues will equal or exceed current budgeted expenditures.

**Section 3. Committed General Fund Balance / Working Capital.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, adequate financial resources will be set aside in the General Fund committed fund balance. In the Government Finance Officers Association's (GFOA) "Best Practice for Determining the Appropriate Level of Unrestricted Fund Balance in the General Fund (2015)", GFOA recommends, at a minimum, that general-purpose government, regardless of size, maintain an unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures. Accordingly it is the goal of the City Council to build and maintain a reserve in the General Fund committed fund balance which totals at least two months (or approximately 17%) of regular general fund operating revenues or regular general fund operating expenditures up to 25% of total annual General Fund appropriations, exclusive of any one-time appropriations. At the end of the fiscal year, upon completion of the Comprehensive Annual Financial Report, the amount calculated to be at least two months of regular general fund operating revenues or regular general fund operating expenditures up to 25% of total annual General Fund appropriations will be Committed for Major Contingencies, and set up in a separate account. The City Manager shall report on the status of compliance with this policy at least annually as part of the budget process. Uncommitted fund balance in excess of the policy requirement may be recommended for expenditure by the City Manager. Such expenditures shall be subject to the normal appropriations and expenditure approval process applicable to all other funds. Finally, it is noted that extraordinary situations may arise in which the timing of external actions out of the City's control may require the use of the committed funds. The City Manager shall note these situations to the City Council as soon as the information is known.

Amounts that can be used for specific purposes pursuant to constraints imposed by formal action of the City Council will be reported as committed fund balance. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. Committed fund balance will also incorporate

contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

#### **Section 4. Other Committed Fund Balances.**

**4.1 Internal Service Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain a reserve in each Internal Service Fund of at least three percent (3%) of the annual Internal Service Fund appropriations, exclusive of any one-time appropriations. This subsection only applies to the MIS Internal Service Fund; Stores Internal Service Fund; Engineering Services Internal Service Fund; and Maintenance Services Internal Service Fund.

**4.2 Group Health Plans.** It is a goal of the City to maintain a fund balance in the group health plans to (1) pay any associated administrative costs and claims run-out based upon the most recent actuarial study in the event the plan ceases or a change in the third party administrator is made; and to (2) cover any differences between revenues budgeted to cover projected claims expense for the fiscal year and the attachment point calculated at 110% of projected claims expense as a catastrophic reserve.

**4.3 General Liability Fund.** It is a goal of the City to maintain a fund balance in the General Liability Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; (2) to provide additional protection against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average incurred costs of claims experience over the prior five-year period; and (3) to protect against significant cost increases in the fiscal year for purchased insurance coverage premiums equaling 25% of the cost for purchased insurance over the prior year.

**4.4 Worker's Compensation Fund.** It is a goal of the City to maintain a fund balance in the Worker's Compensation Fund (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; and (2) to protect against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average of incurred costs of claims experience over the prior five-year period.

**4.5 Enterprise Funds.** To ensure that current and future services or operations are not severely impacted by any economic slowdowns, emergencies, natural disasters or other unforeseen circumstances, it is the goal of the City Council to build and maintain an unreserved fund balance in each of the Enterprise Funds of *a maximum of twenty-five percent* of the annual Enterprise Fund appropriations, exclusive of debt service and any one-time appropriations, and anything over that amount shall be designated for

specific purpose(s). This subsection only applies to Water, Wastewater, Gas, Stormwater, Airport, and Marina fund balances.

**4.6 Debt Service Reserve Fund.** The City will strive to maintain a debt service fund balance for bonds, certificates of obligation, tax notes, and other debt instruments of at least two percent (2%) of the annual debt service appropriation(s) for the fiscal year; provided, however, this requirement shall comply with the provision of Treasury Regulation 1.148-2(f) which limits the amount of reserve funds that may secure the payment of debt service on bonds.

**Section 5. Property Tax Rate for Operations and Maintenance.** Each proposed annual budget shall be prepared assuming that the City will be adopting a tax rate necessary to be in compliance with Section 2 above. Full consideration will be given to achieving the “effective tax rate” for maintenance and operations when assessed property values decrease, and full consideration will be giving to maintaining the current tax rate when assessed properties values increase, as long as the tax rate does not exceed the “rollback” rate (which is the rate that allows the City to raise the same amount of maintenance and operation revenue raised in the prior year with an 8% increase.)

**Section 6. Funding Level from General Fund for Street Maintenance.** City Council approved Resolution #029634 on September 18, 2012 to declare its intent to establish a street user fee for implementation in Fiscal Year 2013-2014. Section 4 of this resolution expressed an intent to preserve the funding level of the Street Department at the percentage of the Street Fund’s budget in Fiscal Year 2012-2013 relative to the General Fund. Excluding a decrease in General Fund revenues, the percentage of the Street Fund’s budget relative to the General Fund will neither go below that of Fiscal Year 2012-2013 nor go below the dollar equivalent if General Fund revenues increase. That funding level equates to 6.00% of General Fund revenue less grants from the annual adopted operating budget or \$10,818,730, whichever is greater. Beginning in Fiscal Year 2015-2016, the funding level will be 6% of General Fund revenue less grants and industrial district revenue or \$10,818,730, whichever is greater. Additionally beginning in Fiscal Year 2015-2016, 5% of industrial district revenue will be transferred to the Street Maintenance Fund.

**Section 7. Funding Level from General Fund for Residential/Local Street Capital Improvement Projects.** In order to develop a long-term funding mechanism for capital improvements related to residential/local streets, implement the following:

1. For 3 years beginning in Fiscal Year 2014-2015, appropriate \$1,000,000 each year from the uncommitted fund balance of the General Fund and transfer to the Residential/Local Street Capital Fund.
2. Beginning in Fiscal Year 2015-2016, appropriate and transfer 5% of industrial district revenue to the Residential/Local Street Capital Fund.

3. In Fiscal Year 2020-2021, transfer 1/3 of one percent of the General Fund revenue less grants and industrial district revenue to the Residential/Local Street Capital Fund.
4. In Fiscal Year 2021-2022, transfer 2/3 of one percent of the General Fund revenue less grants and industrial district revenue to the Residential/Local Street Capital Fund.
5. In Fiscal Year 2022-2023 and thereafter, transfer 1% of the General Fund revenue less grants and industrial district revenue to the Residential/Local Street Capital Fund.

**Section 8. Funding of Texas Municipal Retirement System (TMRS) Contributions.**

It is a goal of the City Council to contribute the fully funded contribution rate to TMRS to fund the general City employees' and sworn police officers' pension. In order to implement this goal, beginning in Fiscal Year 2015-2016, an additional 2% will be added to the City's contribution to TMRS each year until the actuarially determined fully funded rate is met.

**Section 9. Priority of City Services.** The City Council recognizes the need to provide public services which support the continued growth of the local economy and personal income growth to insure an adequate financial base for the future.

**Section 10. Operating Contingencies.** The City Manager is directed to budget at least \$200,000 per year as an operating contingency as part of General Fund expenditures in order to further insulate the General Fund unreserved fund balance from unforeseen circumstances. The City Manager is directed to budget similar operating contingencies as expenditures in enterprise, internal service, and special revenue funds of the City.

**Section 11. Multi-year Budget Model.** Whereas many of the City's fiscal goals require commitment and discipline beyond the one year considered within the City's fiscal year, the City will also consider adoption of business plans necessary for the accomplishment of City short term or long term goals. These business plans will be presented and recommended to the City Council in the proposed annual operating budget and shall be used for development of future budget recommendations as necessary to accomplish these goals. The City shall also maintain business plans and/or rate models for enterprise operations. Preparation of annual budget will include model for years two and three, with specific revenue and expenditure assumptions and with respect to the debt horizon.

**Section 12. Cost Recovery.** The City may recover costs in the General Fund by charging other funds for administrative costs incurred to support their operations. The City shall attempt to pursue and maintain a diversified and stable revenue stream for the General Fund in order to shelter finances from short term fluctuations in any one revenue source. In order to meet the requirements outlined herein, every effort will be

made to base rates on a cost of service model so costs incurred for certain services are paid by the population benefiting from such services.

**Section 13. Quarterly Financial Reporting and Monitoring.** The City Manager shall provide interim financial performance reports and updates to the City Council on a quarterly basis. These interim reports must include detailed year to date revenue and expenditure estimates, as well as explanations for major variances to budget. The format of the quarterly report must be relatively consistent with the adopted budget.

**Section 14. Use of Nonrecurring Revenue.** The City shall endeavor to use nonrecurring revenue to fund one-time expenditures. Nonrecurring revenue may include items such as sale of fixed assets, court settlements, or revenue collection windfalls.

**Section 15. Debt Management.** The City Manager shall adhere to the Debt Management Policy adopted by Resolution 028902 on December 14, 2010, and reaffirmed by Resolution 029321 on December 13, 2011.

**Section 16. Capital Improvement Plans/Funding.** The annual Capital Improvement Plan shall follow the same cycle as the Operating Budget. As part of the annual capital budget process, the City shall update its short and long range capital improvement plans. For the three-year short term plan, projects include any projected incremental operating costs for programmed facilities. The long range plan extends for an additional seven years, for a complete plan that includes ten years. Short-term plan projects must be fully funded, with corresponding resources identified. As part of a concerted effort to reduce debt levels and improve financial flexibility, the City shall pursue pay-as-you-go capital funding where possible.

**Section 17. Expenditures.** Within the limitation of public service needs, statutory requirements and contractual commitments expenditures included in the operating budget shall represent the most cost efficient method to deliver services to the citizens of Corpus Christi. Efforts to identify the most cost efficient method of service delivery shall continue during the fiscal year after the operating budget is adopted and may be implemented during the fiscal year as necessary and of benefit to the public.

**Section 18. Zero Based Budgeting type of process.** To prepare the City's operating budget, the City shall utilize a Zero Based Budgeting type of process. The staff shall be accountable for utilizing a Zero Based Budgeting type of process comprehensively for all department budgets.

**Section 19. A State Hotel Occupancy Tax (HOT) Fund.** A state HOT Fund was created for the Fiscal Year (FY) 2015-16 budget as a result of the Texas 84th Legislature's (2015) House Bill (HB)1915 that allowed Corpus Christi and three other Texas cities to retain 2% of the state hotel occupancy taxes collected by the cities to be reinvested for beach maintenance and restoration. The expenditures in this Fund shall not be used to offset expenditures for Gulf Beach maintenance currently paid for out of the local HOT Fund. The funding for Gulf Beach maintenance in the local HOT Fund



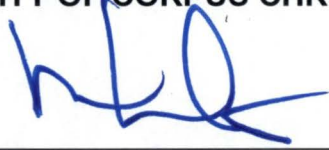
shall not fall below the lesser of \$1,825,088 or 15% of HOT revenue (not including the Convention Expansion portion) budgeted. This amount will be in addition to any expenditures budgeted for Gulf Beach Maintenance in the State HOT Fund.

**ATTEST:**

**THE CITY OF CORPUS CHRISTI**



Rebecca Huerta  
City Secretary



Nelda Martinez  
Mayor

Corpus Christi, Texas

22<sup>nd</sup> of March, 2014

The above resolution was passed by the following vote:

Nelda Martinez Aye

Rudy Garza Aye

Michael Hunter Aye

Chad Magill Aye

Colleen McIntyre Aye

Brian Rosas Aye

Lucy Rubio Aye

Mark Scott Aye

Carolyn Vaughn Aye

030790

**FISCAL POLICIES  
BUDGET ADMINISTRATION AND DEVELOPMENT**

**DEBT POLICY**

As permitted by the Constitution of the State of Texas, home rule cities of over 5,000 population shall have a total tax allowable of \$2.50 per \$100 valuation. However, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from a \$1.50 per \$100 valuation tax rate calculated at a 90% collection rate (unless City Charter provides less). On April 3, 1993, the citizens of Corpus Christi voted to amend the City Charter which contained a tax limitation of \$.68 per \$100 of assessed valuation for all purposes including debt service. The amended Charter, and Debt Management Policy, provides for the tax rate to increase up to the State limit for voter approved debt after April 4, 1993.

Assuming the maximum tax rate for debt service of \$1.50 on assessed valuation of \$19,517,112,807 for tax year 2016, at a 90% collection rate, would produce tax revenue of \$263,481,023. This revenue could service the debt on \$3,427,344,402 issued as 20-year serial bonds at 4.5% (with level debt service payments).

**Computation of Legal Debt Margin**

<b>Total Assessed Value</b>		<b>\$ 19,517,112,807</b>
Debt Limit - Maximum serviceable permitted allocation of \$1.50 per \$100 of assessed value at 90% collection rate		\$ 3,427,344,402
<hr/>		
Amount of debt applicable to debt limit:		
Total General Obligation Debt	\$ 510,885,000	
Less: Amount available in Debt Service Fund	11,809,306	
Amounts considered self-supporting	97,598,761	
Total net deductions	109,408,067	
<hr/>		
Total amount of debt applicable to debt limit		401,476,933
<hr/>		
Legal Debt Margin		<b>\$ 3,025,867,469</b>
<hr/>		

**Additional Debt Information:**

**Debt Limits -**

To allow financial flexibility and the ability to capitalize on opportunities, the City's debt policy does not specify debt limits. However, pursuant to the above calculations, the City's unused statutory legal debt margin is \$3,025,867,469.

**Credit Rating -**

The City's latest new General Obligation and Revenue Bond issues reflect a Moody's bond rating of Aa2 and Aa2, Standard & Poor's rating of AA- and AA- and a Fitch rating of AA and AA respectively, without credit enhancement.

**Intent to Issue Additional Debt -**

In FY 2017, there is expected an additional: 1) \$20.35M of Bond issuance in the Spring of 2017, if passed; 2) \$2.0M in Facilities Certificates of Obligation for improvements to various City facilities; 3)\$10.0M of Certificates of Obligations for Solid Waste; and 4)\$9.65M of Certificates of Obligations to complete Bond 2014 project.



# BUDGET SUMMARIES

**Attachment A - Schedule of Adjustments**

City of Corpus Christi

Amendments to the FY 2016-2017 Proposed Budget

<b>TOTAL PROPOSED REVENUES</b>	\$ 864,617,372
<b>TOTAL PROPOSED EXPENDITURES</b>	\$ 880,534,697

<b>General Fund - 1020</b>	
<b>Proposed Revenues</b>	230,749,915
<i>Adjustments:</i>	
Latchkey Service Fee	236,750
<b>Total Adjusted Revenues</b>	<u>\$ 230,986,665</u>
<b>Proposed Expenditures</b>	\$ 231,749,915
<i>Adjustments:</i>	
Latchkey Operating Expenses	222,545
Transfer to Street Fund 1041	14,205
Increase City Secretary Expenditures to Account for Election Costs	350,000
Reduce General Fund Reserve for Appropriations Due to City Secretary Election Costs	(350,000)
<b>Total Adjusted Expenditures</b>	<u>\$ 231,986,665</u>

**INTERNAL SERVICES FUNDS**

<b>Fleet - 5110</b>	
<b>Proposed Revenues</b>	\$ 18,732,134
<i>Adjustments:</i>	
Repair fees - non fleet	15,000
Direct part sales	10,000
Sale of scrap/city property	10,000
Interest on investments	19,200
Net gain on sale of assets	60,000
Recovery on damage claims	30,000
<b>Total Adjusted Revenues</b>	<u>\$ 18,876,334</u>

<b>Police Health - 5609</b>	
<b>Proposed Expenditures</b>	\$ 9,552,808
<i>Adjustments:</i>	
Health Plan Redesign	(1,174,631)
<b>Total Adjusted Expenditures</b>	<u>\$ 8,378,177</u>

<b>Group Health - 5610</b>	
<b>Proposed Expenditures</b>	\$ 20,850,944
<i>Adjustments:</i>	
Health Plan Redesign	(2,700,686)
<b>Total Adjusted Expenditures</b>	<u>\$ 18,150,258</u>

**SPECIAL REVENUE FUNDS**

<b>Hotel Occupancy Tax - 1030</b>	
<b>Proposed Expenditures</b>	\$ 18,616,418
<i>Adjustments:</i>	
Texas State Aquarium	150,000
<b>Total Adjusted Revenue</b>	<u>\$ 18,766,418</u>

<b>Redlight Photo Enforcement - 1045</b>	
<b>Proposed Revenues</b>	\$ 1,750,000
<i>Adjustments:</i>	
Redlight Photo Enforcement Revenue	250,000
<b>Total Adjusted Revenue</b>	<u>\$ 2,000,000</u>

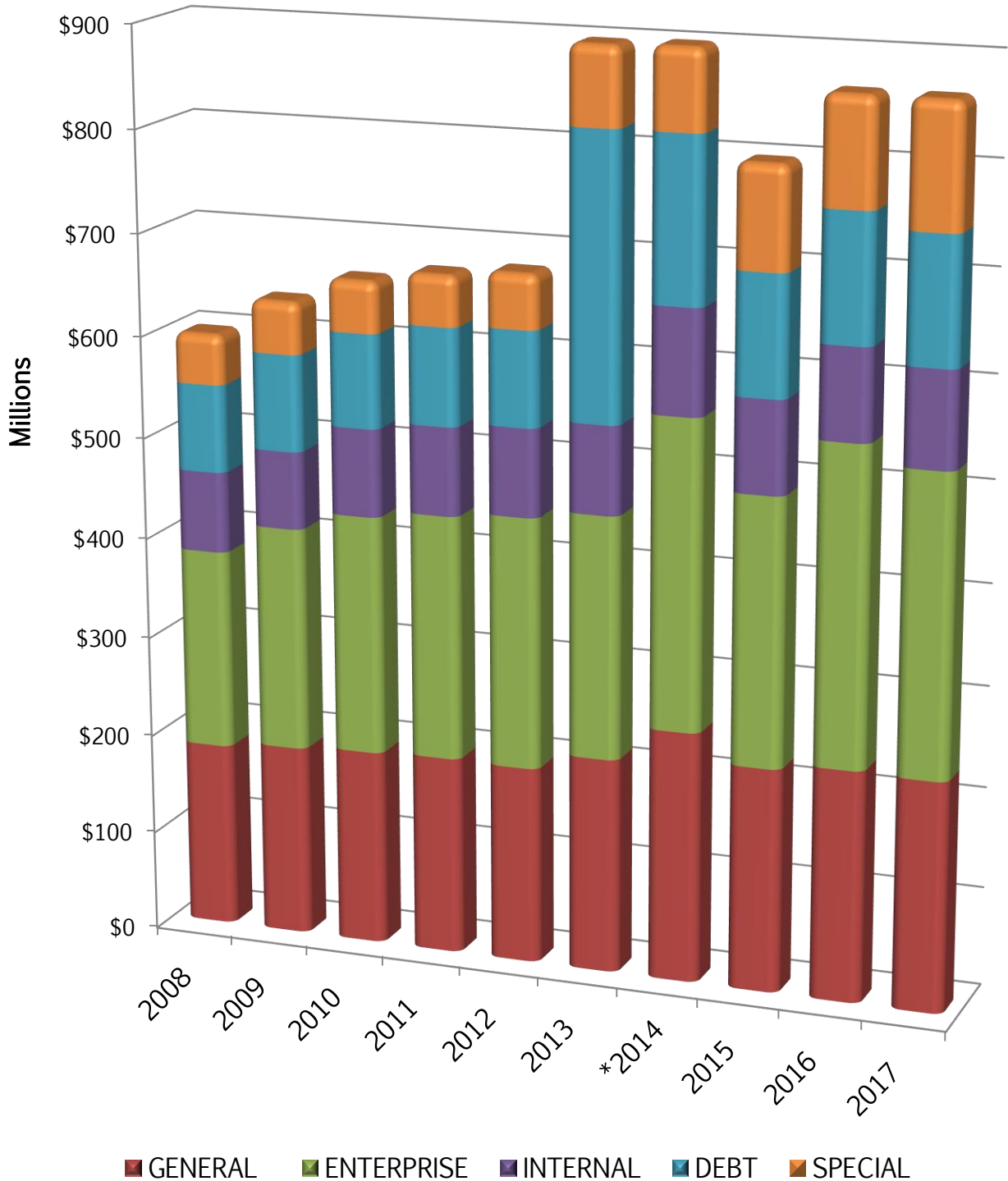
<b>Street Fund - 1041</b>	
<b>Proposed Revenues</b>	\$ 31,591,533
<i>Adjustments:</i>	
Additional Transfer from General Fund	14,205
<b>Total Adjusted Revenues</b>	<u>\$ 31,605,738</u>

<b>Gas System Debt Fund - 4420</b>	
<b>Proposed Expenditures</b>	\$ 1,252,990
<i>Adjustments:</i>	
Gas System Debt Payment	136,979
<b>Total Adjusted Expenditures</b>	<u>\$ 1,389,969</u>

<b>TOTAL PROPOSED AMENDED REVENUES</b>	<b>\$ 865,262,527</b>
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<b>TOTAL PROPOSED AMENDED EXPENDITURES</b>	<b>\$ 877,183,109</b>
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# SUMMARY OF REVENUES BY FUND



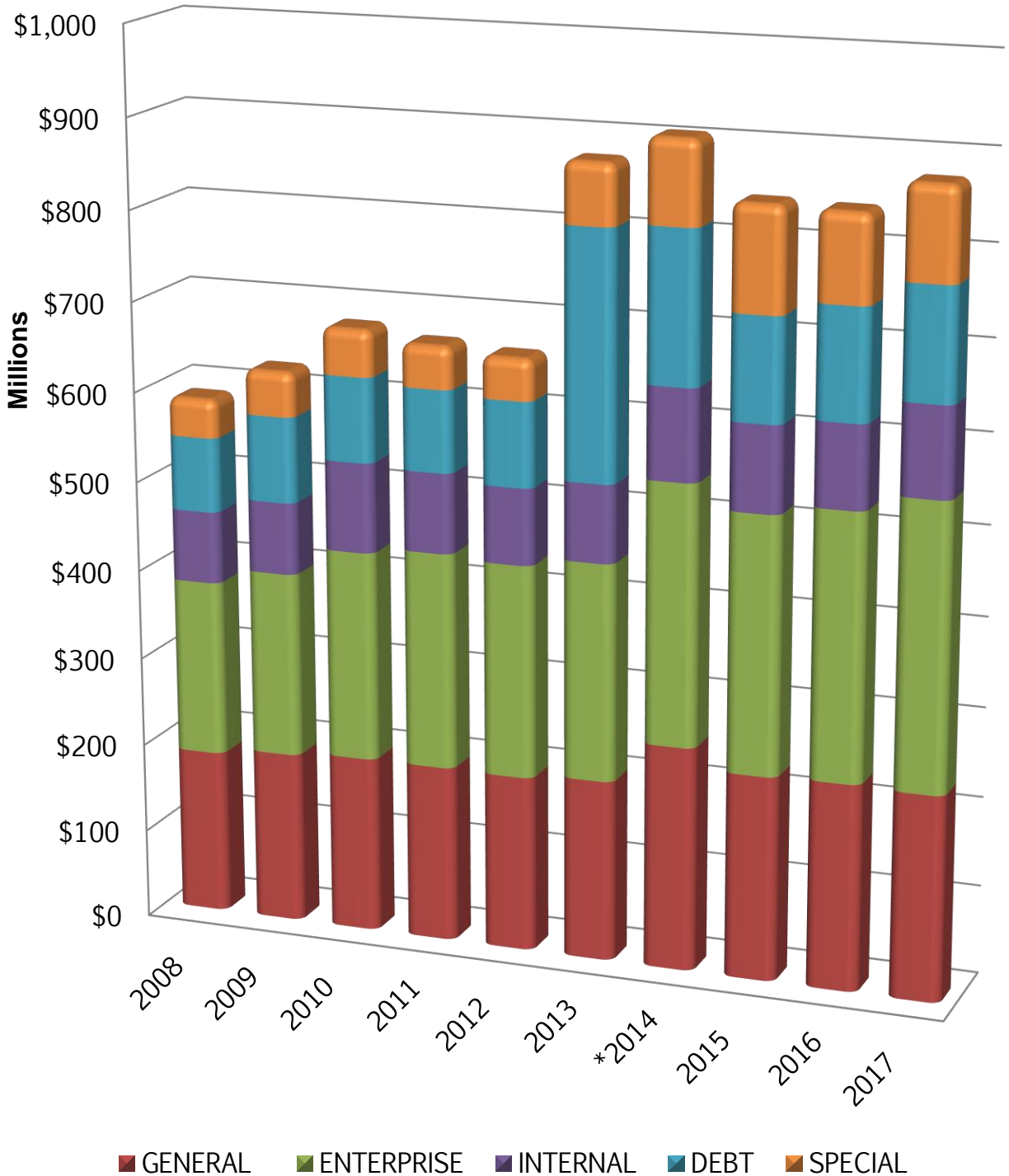
\*FY14 is a 14 month budget due to change in Fiscal Year

SUMMARY OF REVENUES BY FUND

FUND	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
GENERAL FUND (1020)	227,852,760	233,463,418	226,068,048	230,986,665
WATER FUND (4010)	127,339,310	148,383,613	135,870,613	141,998,777
RAW WATER SUPPLY DEV (4041)	1,626,786	1,960,718	1,657,434	1,989,112
CHOKE CANYON FUND (4050)	56,657	43,550	69,139	43,750
GAS FUND (4130)	32,682,283	40,387,123	26,540,162	37,946,139
WASTEWATER FUND (4200)	68,126,349	78,244,470	69,044,935	71,303,941
STORM WATER FUND (4300)	29,630,424	31,008,969	31,029,554	28,706,538
AIRPORT FUND (4610)	8,364,531	8,415,887	8,354,060	8,352,710
AIRPORT PFC (2) FUND (4621)	1,322,864	1,300,000	1,390,616	1,300,020
AIRPORT CFC FUND (4632)	1,361,178	1,590,000	1,314,202	1,590,000
GOLF CENTER FUND (4690)	100,102	150,000	55,120	150,000
GOLF CAPITAL RESERVE FUND (4691)	105,089	120,000	121,289	103,000
MARINA FUND (4700)	1,914,911	2,170,483	2,106,389	2,200,380
<b>ENTERPRISE FUNDS</b>	<b>272,630,484</b>	<b>313,774,813</b>	<b>277,553,513</b>	<b>295,684,367</b>
STORES FUND (5010)	3,776,145	4,068,263	4,867,006	5,084,931
FLEET MAINT SVCS (5110)	15,534,718	18,955,347	16,051,838	18,876,334
FACILITIES MAINT SVC FD (5115)	4,886,554	4,608,837	4,626,314	4,656,147
MUNICIPAL INFO. SYSTEM (5210)	18,176,030	16,386,364	16,386,925	15,691,796
ENGINEERIG SVCS FUND (5310)	6,780,449	7,378,955	6,000,466	7,332,176
EMP BEN HLTH - FIRE (5608)	7,142,695	6,715,435	6,740,998	7,070,101
EMP BEN HLTH - POLICE (5609)	6,554,634	5,989,766	6,050,445	6,800,090
EMP BEN HLTH - CITICARE (5610)	15,305,812	13,517,936	14,692,201	17,170,582
LIAB/EMP BENEFIT - GEN LIAB (5611)	5,625,763	5,650,528	5,628,059	5,136,585
LIAB/EMP BENEFITS - WC (5612)	2,667,744	2,694,492	2,678,132	2,686,668
LIAB/EMP BENEFITS - ADMIN (5613)	1,067,890	1,123,836	1,123,587	993,127
OTHER EMPLOYEE BENEFITS (5614)	2,293,002	2,411,736	2,456,700	2,411,688
HEALTH BENEFITS ADMIN (5618)	494,289	571,713	573,044	581,935
<b>INTERNAL SERVICE FUNDS</b>	<b>90,305,725</b>	<b>90,073,208</b>	<b>87,875,714</b>	<b>94,492,160</b>
SEAWALL IMPROVEMENT DS FUND (1121)	2,869,671	2,862,816	2,865,651	2,861,919
ARENA FACILITY DS FUND (1131)	4,083,941	3,429,312	3,434,772	3,427,200
BASEBALL STADIUM DS FUND (1141)	2,321,355	2,201,750	2,206,167	2,207,000
DEBT SERVICE FUND (2010)	42,043,098	47,540,990	41,774,443	47,063,605
WATER SYSTEM REV DS FUND (4400)	22,365,984	26,458,555	26,504,003	26,419,354
WASTEWATER SYSTEM REV DS (4410)	25,244,037	22,165,152	22,226,317	21,968,431
GAS SYSTEM REV DS FUND (4420)	1,470,737	1,571,013	1,399,952	1,389,969
STORM WATER REV DS FUND (4430)	16,228,804	15,824,617	15,856,081	15,493,400
AIRPORT 2012A DEBT SVC FUND (4640)	973,162	953,168	953,632	949,119
AIRPORT 2012B DEBT SVC FUND (4641)	444,796	364,981	365,349	368,482
AIRPORT DEBT SVC FUND (4642)	400,354	396,850	397,140	398,100
AIRPORT CFC DEBT SVC FUND (4643)	483,191	482,400	482,956	481,400
MARINA DEBT SERVICE FUND (4701)	336,711	465,950	465,915	609,275
<b>DEBT SERVICE FUNDS</b>	<b>119,265,840</b>	<b>124,717,554</b>	<b>118,932,378</b>	<b>123,637,254</b>
HOTEL OCCUPANCY TAX FD (1030)	15,117,926	15,277,598	15,283,003	15,510,668
PUBLIC, ED, & GOVT CBL FD (1031)	752,081	650,000	653,073	650,000
STATE HOTEL OCCUPANCY TAX FD (1032)	0	2,900,000	2,563,565	2,900,000
MUNICIPAL CT SECURITY (1035)	71,740	82,600	83,166	70,745
MUNICIPAL CT TECHNOLOGY (1036)	95,241	157,824	98,470	98,773
MUNI CT JUVENILE CS MGR (1037)	111,597	147,197	102,533	100,801
MUNI CT JUVENILE CS MGR OTHER (1038)	18,118	0	18,050	17,957
PARKING IMPROVEMENT FD (1040)	109,100	101,011	145,012	110,000
STREETS FUND (1041)	31,948,236	30,237,218	30,680,260	31,605,738
STREETS FUND RECON (1042)	1,001,624	1,743,384	1,637,775	1,716,695
REDLIGHT PHOTO ENFORCEM (1045)	1,925,626	1,823,688	1,829,192	2,000,000
HEALTH 1115 (1046)	0	2,210,208	2,166,176	629,698
REINVESTMENT ZONE NO.2 (1111)	2,880,932	2,909,700	3,012,420	3,177,563
REINVEST ZONE NO.3-DWNTWN (1112)	691,162	730,183	891,243	1,140,785
SEAWALL IMPROVEMENT FD (1120)	7,418,589	7,489,426	7,087,676	22,040,382
ARENA FACILITY FUND (1130)	7,336,223	7,471,634	7,045,343	6,956,800
BUSINESS/JOB DEVELOPMENT (1140)	7,415,259	7,458,113	7,050,673	6,937,120
DEVELOPMENT SERVICES FD (4670)	7,102,529	7,041,788	6,309,683	6,389,041
VISITORS FACILITIES FUND (4710)	9,652,171	9,623,870	9,627,724	11,224,215
LEPC FUND (6060)	96,349	98,632	126,643	268,400
C.C. CRIME CONTROL DIST (9010)	7,207,840	7,517,587	6,929,084	6,916,700
<b>SPECIAL REVENUES</b>	<b>100,952,342</b>	<b>105,671,661</b>	<b>103,340,764</b>	<b>120,462,081</b>
<b>TOTAL ALL-FUNDS REVENUES</b>	<b>811,007,150</b>	<b>867,700,655</b>	<b>813,770,417</b>	<b>865,262,527</b>



# SUMMARY OF EXPENDITURES BY FUND



\*FY14 is a 14 month budget due to change in Fiscal Year

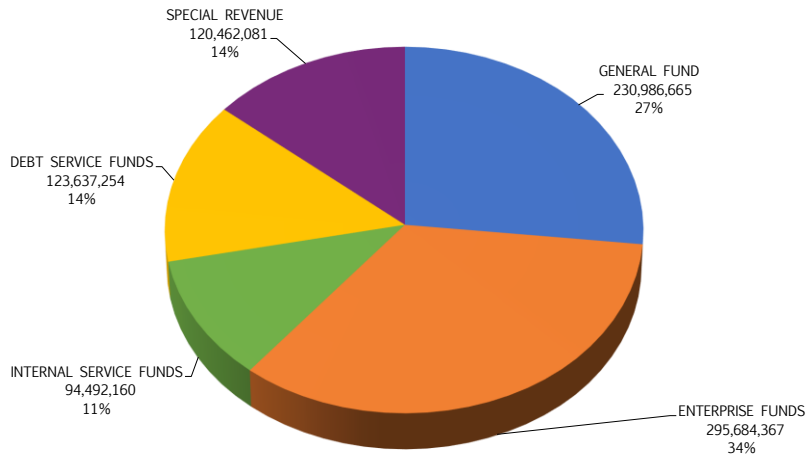
SUMMARY OF EXPENDITURES BY FUND

FUND	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
GENERAL FUND (1020)	229,211,479	237,247,731	223,701,969	231,986,665
WATER FUND (4010)	124,465,043	146,530,409	143,018,166	147,939,757
RAW WATER SUPPLY DEV (4041)	14,566	1,162,408	1,162,408	8,740
CHOKE CANYON FUND (4050)	5,564,163	1,255,660	1,255,660	1,324,525
GAS FUND (4130)	31,941,559	40,451,799	27,146,584	39,720,293
WASTEWATER FUND (4200)	69,398,056	68,371,075	71,165,979	82,910,752
STORM WATER FUND (4300)	27,943,874	34,144,453	32,603,599	32,547,953
AIRPORT FUND (4610)	8,317,502	10,263,835	9,930,205	8,619,259
AIRPORT PFC (2) FUND (4621)	1,218,786	1,133,609	1,133,610	1,136,137
AIRPORT CFC FUND (4632)	1,113,479	1,417,043	1,011,706	1,363,486
GOLF CENTER FUND (4690)	117,320	21,700	21,700	16,176
GOLF CAPITAL RESERVE FUND (4691)	116,262	125,000	121,289	115,000
MARINA FUND (4700)	1,952,653	2,051,943	1,997,650	2,206,699
<b>ENTERPRISE FUNDS</b>	<b>272,163,263</b>	<b>306,928,934</b>	<b>290,568,555</b>	<b>317,908,777</b>
STORES FUND (5010)	3,845,173	4,195,782	4,707,995	5,083,982
FLEET MAINT SVCS (5110)	17,112,516	20,991,330	18,344,259	18,859,189
FACILITIES MAINT SVC FD (5115)	3,961,542	6,517,376	6,191,800	4,788,932
MUNICIPAL INFO. SYSTEM (5210)	18,074,926	18,777,222	18,663,170	15,878,764
ENGINEERIG SVCS FUND (5310)	5,387,736	7,629,012	6,153,615	7,312,784
EMP BEN HLTH - FIRE (5608)	6,090,417	7,007,211	6,151,188	8,679,471
EMP BEN HLTH - POLICE (5609)	6,970,131	7,327,505	7,294,309	8,378,177
EMP BEN HLTH - CITICARE (5610)	16,507,931	20,879,808	20,543,653	18,150,258
LIAB/EMP BENEFIT - GEN LIAB (5611)	5,087,616	6,465,916	6,467,845	5,701,656
LIAB/EMP BENEFITS - WC (5612)	2,572,757	3,257,721	3,257,721	2,903,507
LIAB/EMP BENEFITS - ADMIN (5613)	1,074,736	1,149,649	1,089,533	1,135,110
OTHER EMPLOYEE BENEFITS (5614)	2,377,548	2,411,685	2,214,294	2,411,685
HEALTH BENEFITS ADMIN (5618)	487,599	575,825	554,644	586,871
<b>INTERNAL SERVICE FUNDS</b>	<b>89,550,628</b>	<b>107,186,042</b>	<b>101,634,026</b>	<b>99,870,386</b>
SEAWALL IMPROVEMENT DS FUND (1121)	2,864,818	2,862,819	2,862,820	2,861,919
ARENA FACILITY DS FUND (1131)	3,409,300	3,423,400	3,423,400	3,427,200
BASEBALL STADIUM DS FUND (1141)	2,182,849	2,201,750	2,201,750	2,207,000
DEBT SERVICE FUND (2010)	39,925,954	46,441,610	46,925,833	48,014,960
WATER SYSTEM REV DS FUND (4400)	23,647,824	26,226,446	27,214,964	26,275,103
WASTEWATER SYSTEM REV DS (4410)	23,490,932	21,827,784	25,588,253	21,733,914
GAS SYSTEM REV DS FUND (4420)	1,263,103	1,568,763	1,398,141	1,389,969
STORM WATER REV DS FUND (4430)	15,185,023	15,671,366	16,570,236	15,385,525
AIRPORT 2012A DEBT SVC FUND (4640)	946,067	949,869	949,869	949,119
AIRPORT 2012B DEBT SVC FUND (4641)	362,234	369,481	369,482	368,482
AIRPORT DEBT SVC FUND (4642)	397,288	396,850	396,850	398,100
AIRPORT CFC DEBT SVC FUND (4643)	478,946	482,400	482,401	481,400
MARINA DEBT SERVICE FUND (4701)	389,763	465,950	395,950	609,275
<b>DEBT SERVICE FUNDS</b>	<b>114,544,102</b>	<b>122,888,488</b>	<b>128,779,951</b>	<b>124,101,966</b>
HOTEL OCCUPANCY TAX FD (1030)	14,304,481	18,938,184	14,403,166	18,766,418
PUBLIC, ED, & GOVT CBL FD (1031)	192,094	1,693,964	861,785	565,000
STATE HOTEL OCCUPANCY TAX FD (1032)	0	2,900,000	536,817	2,900,000
MUNICIPAL CT SECURITY (1035)	94,000	94,000	94,000	94,000
MUNICIPAL CT TECHNOLOGY (1036)	199,006	212,720	211,510	105,440
MUNI CT JUVENILE CS MGR (1037)	81,124	167,919	140,158	182,404
MUNI CT JUVENILE CS MGR OTHER (1038)	0	0	0	24,200
PARKING IMPROVEMENT FD (1040)	30,000	200,568	200,568	200,568
STREETS FUND (1041)	26,186,085	47,596,671	47,566,224	32,070,093
STREETS FUND RECON (1042)	0	6,459	0	0
REDLIGHT PHOTO ENFORCEM (1045)	1,588,601	1,945,998	1,945,998	1,947,267
HEALTH 1115 (1046)	0	2,210,208	2,046,870	749,004
REINVESTMENT ZONE NO.2 (1111)	2,963,193	1,431,920	1,431,920	1,460,161
REINVEST ZONE NO.3-DWNTWN (1112)	1,344	1,600,000	191,236	1,807,618
SEAWALL IMPROVEMENT FD (1120)	10,567,045	2,910,395	2,910,398	6,305,383
ARENA FACILITY FUND (1130)	5,473,157	5,105,426	5,105,426	6,123,726
BUSINESS/JOB DEVELOPMENT (1140)	9,807,546	15,332,880	10,241,400	4,023,621
DEVELOPMENT SERVICES FD (4670)	6,206,532	9,654,238	9,103,615	6,314,763
VISITORS FACILITIES FUND (4710)	9,470,625	10,379,911	9,580,291	11,720,067
LEPC FUND (6060)	118,826	164,179	163,227	276,955
C.C. CRIME CONTROL DIST (9010)	6,675,488	8,883,256	8,439,956	7,678,628
<b>SPECIAL REVENUES</b>	<b>93,959,146</b>	<b>131,428,896</b>	<b>115,174,565</b>	<b>103,315,315</b>
<b>TOTAL ALL-FUNDS EXPENSES</b>	<b>799,428,618</b>	<b>905,680,091</b>	<b>859,859,065</b>	<b>877,183,109</b>

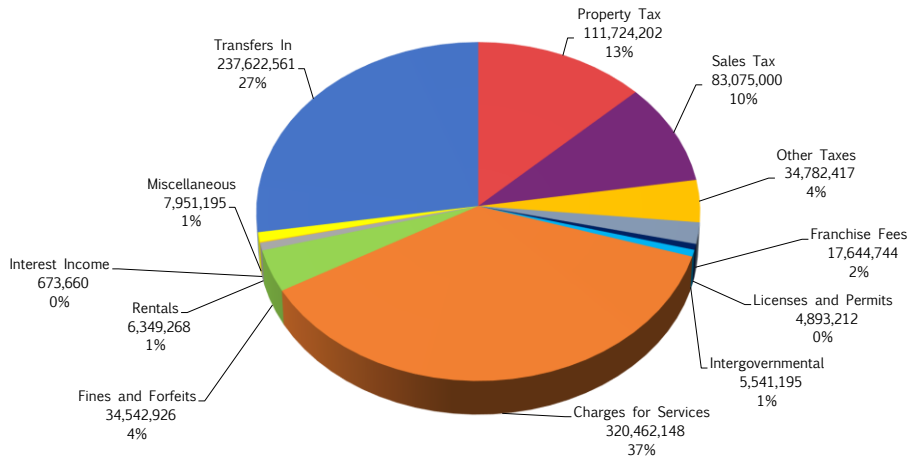
FISCAL YEAR 2017 CONSOLIDATED SUMMARY

	GENERAL FUND			ENTERPRISE FUNDS			INTERNAL SERVICE FUNDS		
	2015 Actuals	2016 Estimated	2017 Budget	2015 Actuals	2016 Estimated	2017 Budget	2015 Actuals	2016 Estimated	2017 Budget
<b>REVENUES</b>									
Property Tax	61,871,523	66,450,001	69,588,202	-	-	-	-	-	-
Sales Tax	58,332,449	54,963,397	55,400,000	-	-	-	-	-	-
Other Taxes	9,475,566	10,116,126	11,150,701	-	-	-	-	-	-
Franchise Fees	17,284,168	17,125,956	17,644,744	-	-	-	-	-	-
Licenses and Permits	1,271,572	1,108,589	1,048,896	-	-	-	-	-	-
Intergovernmental	1,729,965	1,713,691	1,736,046	-	-	-	-	-	-
Charges for Services/Sales	57,116,746	56,457,901	57,134,791	217,533,015	227,187,285	248,653,227	5,981,468	6,728,189	9,399,336
Fines, Fees and Forfeits	3,941,674	3,725,375	3,751,154	6,067,993	5,959,652	5,671,369	7,768,724	8,162,482	7,980,032
Rentals	237,009	237,216	245,514	5,822,271	5,922,914	6,050,754	-	-	-
Interest Income	477,995	218,175	122,400	314,257	379,571	204,000	144,352	197,432	113,280
Miscellaneous	2,152,235	1,475,947	1,502,090	9,231,958	5,569,109	5,293,554	-	-	-
Transfers In	13,961,857	12,475,673	11,662,127	33,660,991	32,534,982	29,811,463	76,411,181	72,787,611	76,999,512
<b>Total Revenues</b>	<b>227,852,760</b>	<b>226,068,048</b>	<b>230,986,665</b>	<b>272,630,484</b>	<b>277,553,513</b>	<b>295,684,367</b>	<b>90,305,725</b>	<b>87,875,714</b>	<b>94,492,160</b>
<b>EXPENDITURES</b>									
Personnel Cost	120,635,540	120,936,024	128,819,880	37,863,373	39,212,603	43,461,364	16,666,335	19,098,612	20,333,337
Other Operating	28,436,662	26,853,649	26,521,888	99,872,744	99,006,267	132,557,314	12,971,702	14,293,007	20,030,366
Contractual Services	34,189,210	36,639,383	36,301,827	34,189,030	35,887,917	33,013,013	51,541,765	58,436,752	52,691,785
Debt Service	9,204,040	237,840	2,289,476	82,826,123	94,569,861	87,736,321	230,426	231,448	230,527
Internal Services Allocations	34,231,808	35,275,353	34,478,485	16,670,859	16,979,756	17,683,696	3,662,301	3,975,803	4,676,641
Capital Outlay	2,514,219	2,759,721	2,575,108	741,135	4,912,153	3,457,071	4,478,099	5,598,405	1,907,732
One Time Expenditure	-	1,000,000	1,000,000	-	-	-	-	-	-
Total Expenditures	229,211,479	223,701,969	231,986,665	272,163,263	290,568,555	317,908,777	89,550,628	101,634,026	99,870,386
<b>FUND BALANCES</b>									
Fund Balance Beginning of Year	47,831,901	46,473,182	48,839,260	129,412,875	129,880,096	116,865,054	61,150,134	61,905,231	48,146,919
Fund Balance at End of Year	46,473,182	48,839,260	47,839,260	129,880,096	116,865,054	94,640,644	61,905,231	48,146,919	42,768,694

Consolidated FY 2017 Revenues by Fund



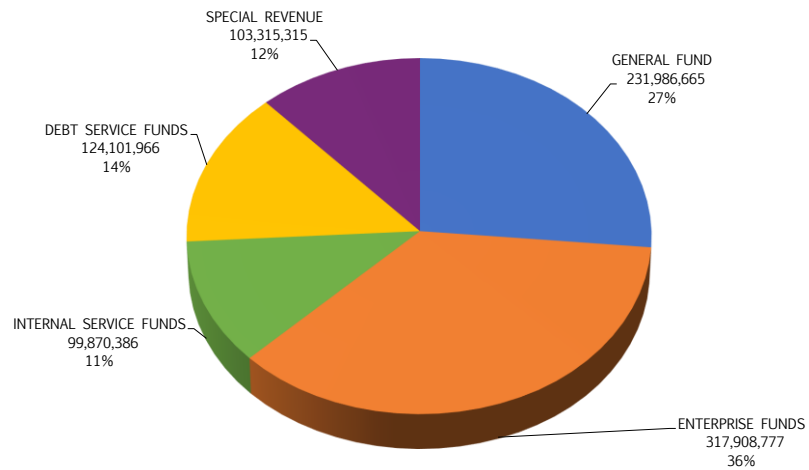
Consolidated FY 2017 Revenues by Type



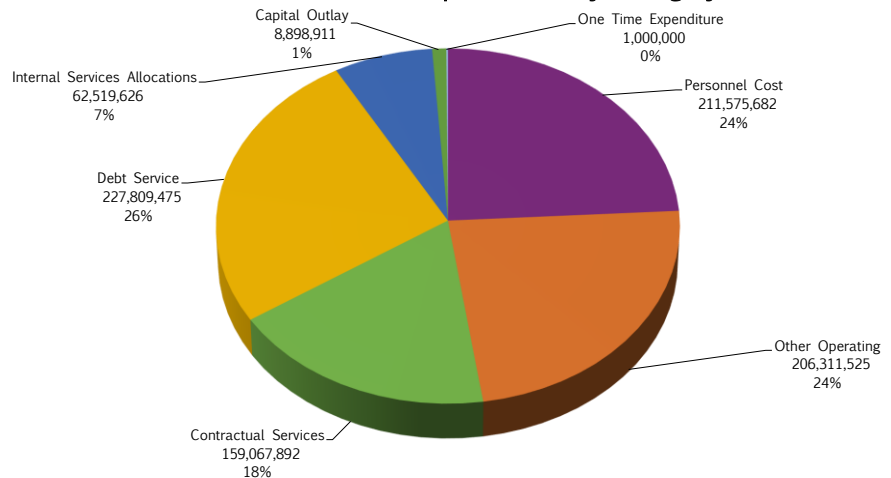
FISCAL YEAR 2017 CONSOLIDATED SUMMARY, CONTINUED

	DEBT SERVICE FUNDS			SPECIAL REVENUE			TOTAL		
	2015 Actuals	2016 Estimated	2017 Budget	2015 Actuals	2016 Estimated	2017 Budget	2015 Actuals	2016 Estimated	2017 Budget
<b>REVENUES</b>									
Property Tax	34,181,413	38,311,830	42,136,000	-	-	-	96,052,936	104,761,831	111,724,202
Sales Tax	-	-	-	29,043,528	27,989,185	27,675,000	87,375,977	82,952,582	83,075,000
Other Taxes	-	-	-	18,676,774	22,643,503	23,631,716	28,152,340	32,759,629	34,782,417
Franchise Fees	-	-	-	-	-	-	17,284,168	17,125,956	17,644,744
Licenses and Permits	-	-	-	4,006,341	3,736,099	3,844,316	5,277,914	4,844,688	4,893,212
Intergovernmental	335,695	332,936	330,613	4,100,217	4,149,628	3,474,536	6,165,877	6,196,256	5,541,195
Charges for Services/Sales	-	-	-	4,693,140	4,510,962	5,274,794	285,324,369	294,884,337	320,462,148
Fines, Fees and Forfeits	-	-	-	17,165,273	17,208,449	17,140,371	34,943,664	35,055,958	34,542,926
Rentals	-	-	-	64,664	89,900	53,000	6,123,944	6,250,030	6,349,268
Interest Income	151,941	240,529	101,700	350,338	258,868	132,280	1,438,883	1,294,576	673,660
Miscellaneous	1,738,870	1,352,524	863,904	195,071	244,939	291,647	13,318,134	8,642,519	7,951,195
Transfers In	82,857,921	78,694,559	80,205,037	22,656,995	22,509,231	38,944,422	229,548,945	219,002,056	237,622,561
<b>Total Revenues</b>	<b>119,265,840</b>	<b>118,932,378</b>	<b>123,637,254</b>	<b>100,952,342</b>	<b>103,340,764</b>	<b>120,462,081</b>	<b>811,007,151</b>	<b>813,770,417</b>	<b>865,262,527</b>
<b>EXPENDITURES</b>									
Personnel Cost	-	-	-	14,409,263	17,527,665	18,961,101	189,574,512	196,774,903	211,575,682
Other Operating	-	229,500	5,000	25,592,896	18,077,759	27,196,958	166,874,004	158,460,181	206,311,525
Contractual Services	29,887	54,450	100,200	32,440,352	55,931,142	36,961,068	152,390,244	186,949,643	159,067,892
Debt Service	114,514,215	128,496,002	123,996,766	15,264,094	15,625,754	13,556,385	222,038,898	239,160,904	227,809,475
Internal Services Allocations	-	-	-	4,648,530	4,812,593	5,680,804	59,213,497	61,043,505	62,519,626
Capital Outlay	-	-	-	1,604,011	3,199,653	959,000	9,337,463	16,469,931	8,898,911
One Time Expenditure	-	-	-	-	-	-	-	1,000,000	1,000,000
<b>Total Expenditures</b>	<b>114,544,102</b>	<b>128,779,951</b>	<b>124,101,966</b>	<b>93,959,146</b>	<b>115,174,565</b>	<b>103,315,315</b>	<b>799,428,618</b>	<b>859,859,065</b>	<b>877,183,109</b>
<b>FUND BALANCES</b>									
Fund Balance Beginning of Year	25,294,266	30,016,004	20,168,428	82,161,039	89,154,236	77,320,434	345,850,216	357,428,748	311,340,096
<b>Fund Balance at End of Year</b>	<b>30,016,004</b>	<b>20,168,428</b>	<b>19,703,716</b>	<b>89,154,236</b>	<b>77,320,434</b>	<b>94,467,199</b>	<b>357,428,748</b>	<b>311,340,096</b>	<b>299,419,513</b>

Consolidated FY 2017 Expenditures by Fund

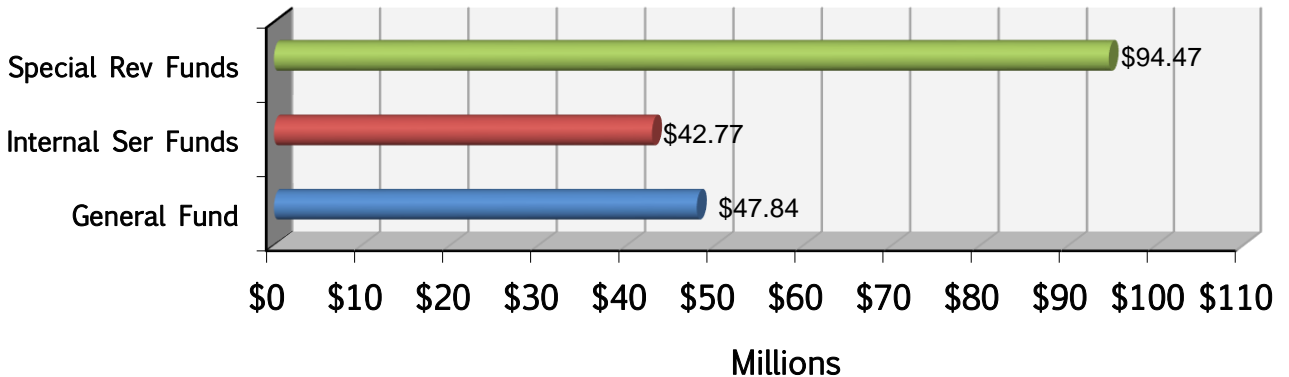


Consolidated FY 2017 Expenditures by Category



# PROJECTED FUND BALANCES (@ September 30, 2017)

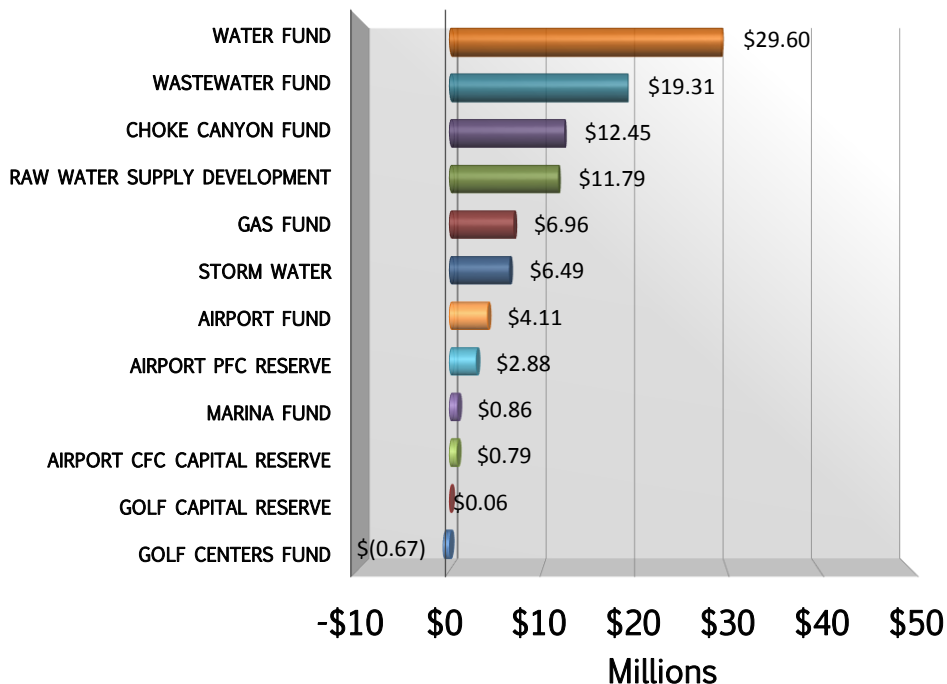
## Non-Enterprise Funds



Note: The restricted nature of Special Revenue Funds has resulted in the accumulation of significant fund balances as noted above. The largest Special Revenue Fund balances (collectively at \$64.8M of the Special Revenue Fund balance total) is attributable mostly to the 1/8<sup>th</sup> of a cent sales tax associated with: Seawall Improvements (\$38.1M), Arena Facility (\$20.4M), and Business and Job Development (\$6.3M). These balances are not expected to change significantly in the near term.

Internal Service Fund Balances are driven mostly by the Risk reserves associated with Health and Workers' Compensation Insurance.

## Enterprise Funds



PROJECTED FUND BALANCES

FUND	PROJECTED	BUDGET	BUDGET	PROJECTED
	FUND			FUND
	BALANCES	REVENUES	EXPENDITURES	BALANCES
	@ 10/01/2016			@ 9/30/2017
GENERAL FUND (1020)	48,839,260	230,986,665	231,986,665	47,839,260
WATER FUND (4010)	35,545,694	141,998,777	147,939,757	29,604,714
RAW WATER SUPPLY DEV (4041)	9,806,292	1,989,112	8,740	11,786,664
CHOKO CANYON FUND (4050)	13,734,191	43,750	1,324,525	12,453,416
GAS FUND (4130)	8,738,311	37,946,139	39,720,293	6,964,158
WASTEWATER FUND (4200)	30,921,624	71,303,941	82,910,752	19,314,812
STORM WATER FUND (4300)	10,328,554	28,706,538	32,547,953	6,487,139
AIRPORT FUND (4610)	4,375,015	8,352,710	8,619,259	4,108,466
AIRPORT PFC (2) FUND (4621)	2,714,389	1,300,020	1,136,137	2,878,272
AIRPORT CFC FUND (4632)	566,615	1,590,000	1,363,486	793,129
GOLF CENTER FUND (4690)	(802,207)	150,000	16,176	(668,383)
GOLF CAPITAL RESERVE FUND (4691)	73,439	103,000	115,000	61,439
MARINA FUND (4700)	863,137	2,200,380	2,206,699	856,818
ENTERPRISE FUNDS	116,865,054	295,684,367	317,908,777	94,640,644
STORES FUND (5010)	744,954	5,084,931	5,083,982	745,903
FLEET MAINT SVCS (5110)	11,001,593	18,876,334	18,859,189	11,018,738
FACILITIES MAINT SVC FD (5115)	1,012,385	4,656,147	4,788,932	879,600
INFORMATION TECHNOLOGY (5210)	692,607	15,691,796	15,878,764	505,639
ENGINEERING SVCS FUND (5310)	830,835	7,332,176	7,312,784	850,228
EMP BEN HLTH - FIRE (5608)	7,589,748	7,070,101	8,679,471	5,980,378
EMP BEN HLTH - POLICE (5609)	6,121,222	6,800,090	8,378,177	4,543,135
EMP BEN HLTH - CITICARE (5610)	7,526,438	17,170,582	18,150,258	6,546,762
LIAB/EMP BENEFIT - GEN LIAB (5611)	5,816,497	5,136,585	5,701,656	5,251,426
LIAB/EMP BENEFITS - WC (5612)	4,770,228	2,686,668	2,903,507	4,553,389
LIAB/EMP BENEFITS - ADMIN (5613)	141,983	993,127	1,135,110	0
OTHER EMPLOYEE BENEFITS (5614)	1,873,338	2,411,688	2,411,685	1,873,341
HEALTH BENEFITS ADMIN (5618)	25,090	581,935	586,871	20,154
INTERNAL SERVICE FUNDS	48,146,919	94,492,160	99,870,386	42,768,694
SEAWALL IMPROVEMENT DS FUND (1121)	1,343,441	2,861,919	2,861,919	1,343,441
ARENA FACILITY DS FUND (1131)	2,916,846	3,427,200	3,427,200	2,916,846
BASEBALL STADIUM DS FUND (1141)	1,911,785	2,207,000	2,207,000	1,911,785
DEBT SERVICE FUND (2010)	5,626,144	47,063,605	48,014,960	4,674,789
WATER SYSTEM REV DS FUND (4400)	3,665,351	26,419,354	26,275,103	3,809,602
WASTEWATER SYSTEM REV DS (4410)	1,308,795	21,968,431	21,733,914	1,543,312
GAS SYSTEM REV DS FUND (4420)	554,720	1,389,969	1,389,969	554,720
STORM WATER REV DS FUND (4430)	2,180,642	15,493,400	15,385,525	2,288,517
AIRPORT 2012A DEBT SVC FUND (4640)	79,731	949,119	949,119	79,731
AIRPORT 2012B DEBT SVC FUND (4641)	118,549	368,482	368,482	118,549
AIRPORT DEBT SVC FUND (4642)	94,438	398,100	398,100	94,438
AIRPORT CFC DEBT SVC FUND (4643)	236,890	481,400	481,400	236,890
MARINA DEBT SERVICE FUND (4701)	131,096	609,275	609,275	131,096
DEBT SERVICE FUNDS	20,168,428	123,637,254	124,101,966	19,703,716
HOTEL OCCUPANCY TAX FD (1030)	6,984,928	15,510,668	18,766,418	3,729,178
PUBLIC, ED, & GOVT CBL FD (1031)	1,557,589	650,000	565,000	1,642,589
STATE HOTEL OCCUPANCY TAX FD (1032)	2,026,748	2,900,000	2,900,000	2,026,748
MUNICIPAL CT SECURITY (1035)	95,482	70,745	94,000	72,227
MUNICIPAL CT TECHNOLOGY (1036)	6,667	98,773	105,440	0
MUNI CT JUVENILE CS MGR (1037)	296,315	100,801	182,404	214,712
MUNI CT JUVENILE CS MGR OTHER (1038)	48,442	17,957	24,200	42,199
PARKING IMPROVEMENT FD (1040)	186,231	110,000	200,568	95,663
STREETS FUND (1041)	1,035,949	31,605,738	32,070,093	571,594
STREETS FUND RECON (1042)	2,639,399	1,716,695	0	4,356,094
REDLIGHT PHOTO ENFORCEM (1045)	636,003	2,000,000	1,947,267	688,736
HEALTH 1115 (1046)	119,306	629,698	749,004	0
REINVESTMENT ZONE NO.2 (1111)	6,562,431	3,177,563	1,460,161	8,279,833
REINVEST ZONE NO.3-DWNTWN (1112)	2,953,576	1,140,785	1,807,618	2,286,742
SEAWALL IMPROVEMENT FD (1120)	22,343,571	22,040,382	6,305,383	38,078,570
ARENA FACILITY FUND (1130)	19,516,030	6,956,800	6,123,726	20,349,104
BUSINESS/JOB DEVELOPMENT (1140)	3,451,735	6,937,120	4,023,621	6,365,234
DEVELOPMENT SERVICES FD (4670)	2,254,387	6,389,041	6,314,763	2,328,665
VISITORS FACILITIES FUND (4710)	650,806	11,224,215	11,720,067	154,954
LEPC FUND (6060)	24,131	268,400	276,955	15,576
C.C. CRIME CONTROL DIST (9010)	3,930,709	6,916,700	7,678,628	3,168,781
SPECIAL REVENUES	77,320,434	120,462,081	103,315,315	94,467,200
TOTAL ALL-FUNDS	311,340,096	865,262,527	877,183,109	299,419,513

## PROJECTED FUND BALANCE SUMMARY

General Fund – The City Council annually adopts a Resolution reaffirming the financial policies of the City including maintenance of the General Fund balance at an adequate level. Accordingly, it is the goal of the City Council to build and maintain a reserve in the General Fund committed fund balance which total at least two months (or approximately 17%) of regular General Fund operating revenues or regular General Fund operating expenditures up to 25% of total annual General Fund appropriations, excluding of any one-time appropriations. Of the projected fund balance of \$47,839,260 it is expected that \$39,267,733 will be available to satisfy this requirement. The expenditures for FY 2016 are \$230,986,665; therefore, the reserve is currently at 17%.

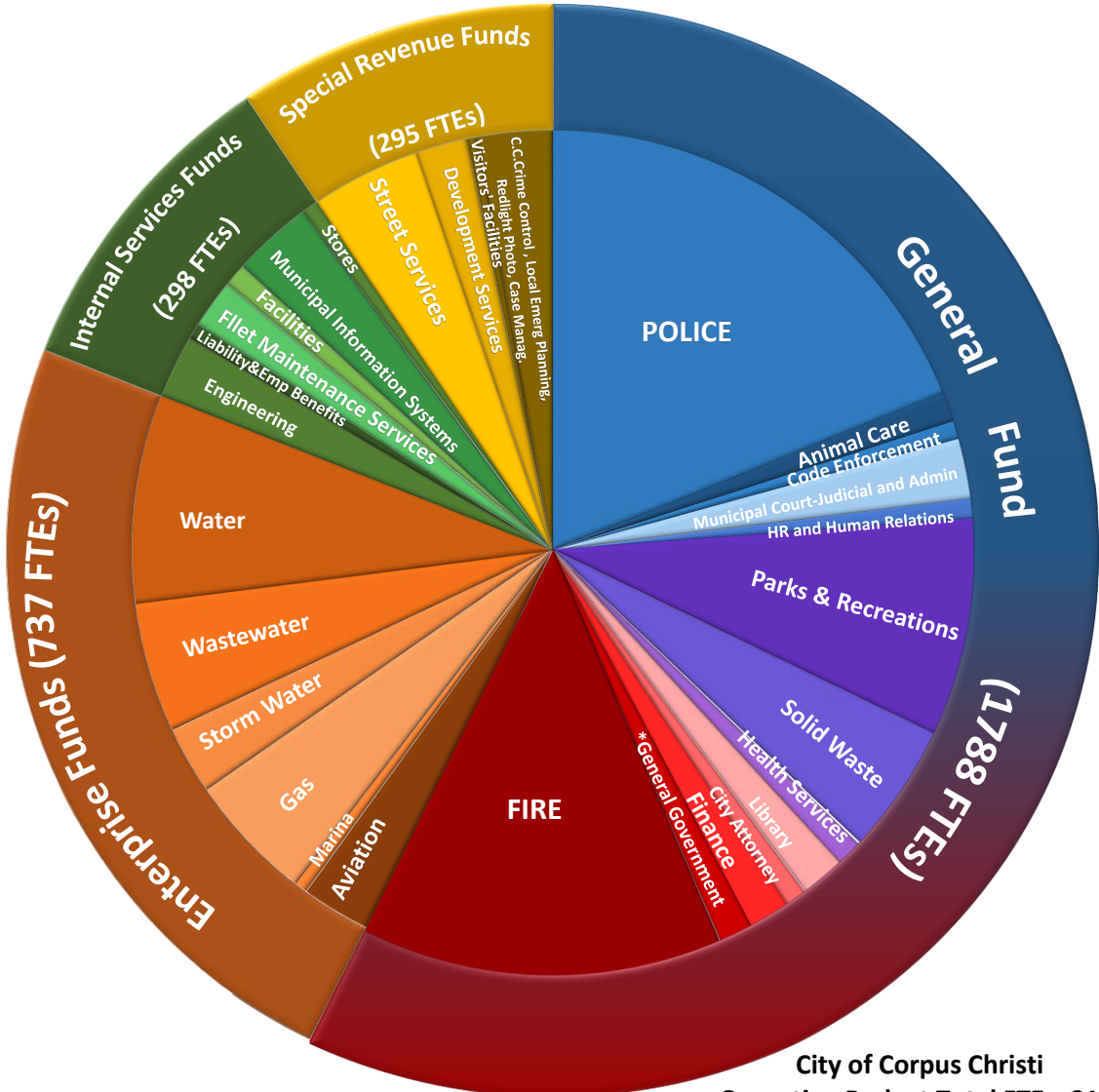
Enterprise Funds – Per the Financial Policies of the City it is a Council goal to maintain a reserve of at least 25% of annual appropriations in these funds. This policy does not apply to the Golf Fund which is operated by a third party. All of the Enterprise Funds covered by this policy are in compliance. The Golf Fund had a negative fund balance of over \$1.5 million when the two courses were taken over by a third party in FY 2010-11. The fund balance has steadily improved and the fund is expected to be in a positive financial position by FY 19-20.

Debt Service Funds – The Debt Service Funds will continue to be in compliance with various reserve requirements and/or financial policies. Generally, little change is expected in most Debt Service Fund levels.

Internal Service Funds –Internal Service Funds are required to maintain a fund balance of at least 3% of annual appropriations. The policy applies to the Stores, MIS, Fleet Maintenance, Facility Maintenance and Engineering Funds. All of these funds are in compliance with the policy. The Group Health Plans (Fire, Public Safety and Citicare) are required to maintain fund balances to 1) pay any associated administrative costs and claims run-out based on the most recent actuarial study, and 2) cover any differences between revenues budgeted to cover projected claims expense for the FY and the attachment point calculated at 110% of projected claims expense. All Health Plans are in compliance with the policy. The General Liability Fund and the Workers' Compensation Fund also have requirements including 1) maintaining 25% of 5 year average claims costs, and 2) funding a portion of long-term liabilities determined by actuarial projections. Both Funds are in compliance with the policy.

Special Revenue Funds – Special Revenue Funds are, by definition, legally restricted to expenditures for specific purposes. All Special Revenue Funds have positive, adequate fund balances.

## FY17 Summary of Full-Time Equivalents by Fund and Division



**City of Corpus Christi  
Operating Budget Total FTEs: 3118**

\*General Government consists of: Mayor 2FTE's, City Manager 5.5FTE's, Deputy City Manager 1FTE, ACM - Safety, Health, & Neighbor 2FTE's, City Secretary 6FTE's, City Auditor 4FTE's, Intergovernmental Relations 1FTE, Office of Management & Budget 9FTE's, Public Information 7FTE's,



## SUMMARY OF FULL-TIME EQUIVALENTS

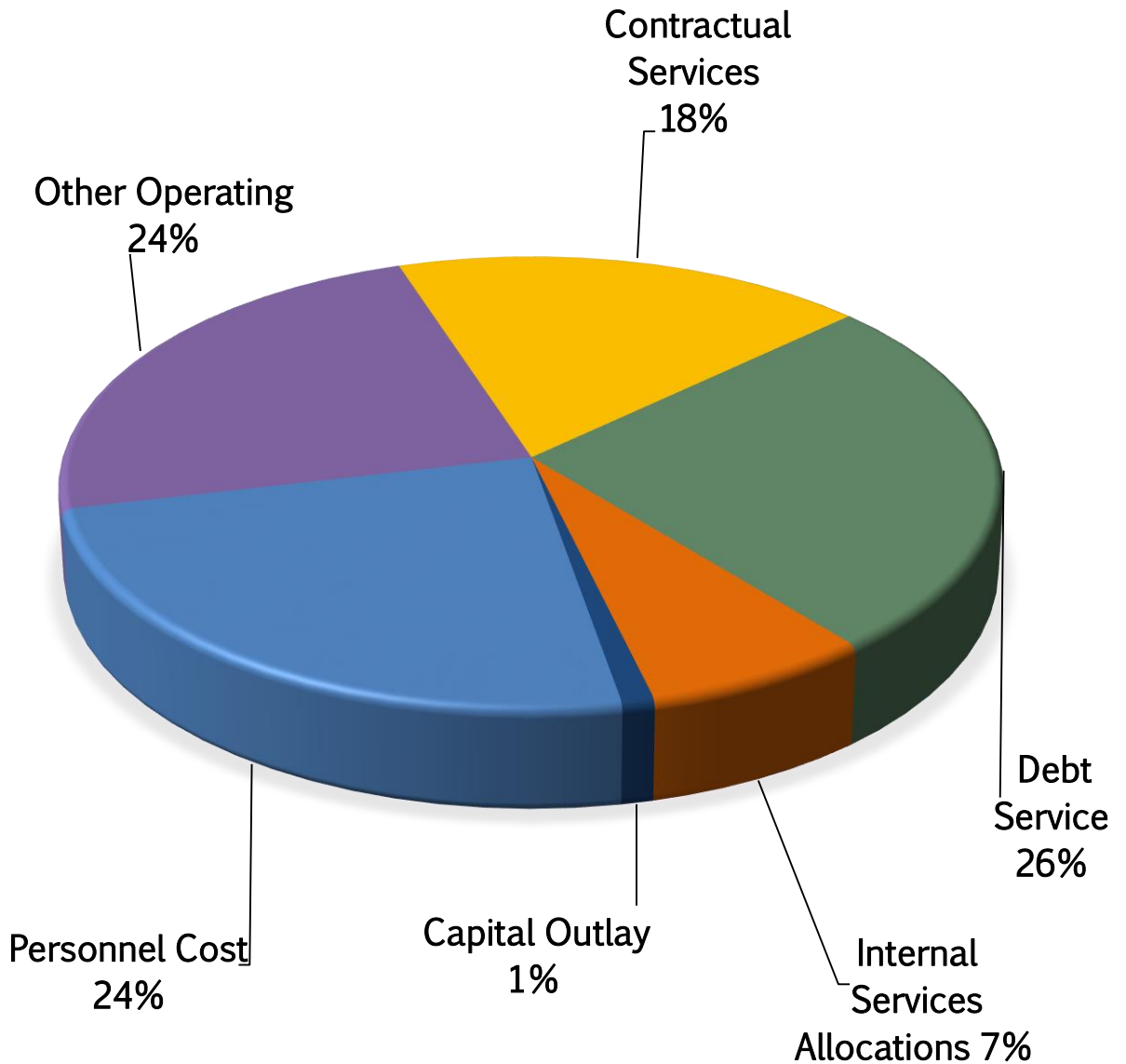
FUND	DEPT	2013-2014	2014-2015	2015-2016	2016-2017			Staffing Changes	
		Budget	Budget	Budget	BUDGET				
		FTE	FTE	FTE	FTE	PERMANENT FULL- TIME	TEMP/PT	SEASONAL	
<b>GENERAL FUND</b>									
	Mayor	2	2	2	2	2			0
	City Council	0	0	0	0	0			0
	ACM - Safety, Health, & Neighbor	1	2	2	2	2			0
	Deputy City Manager	1	1	1	1	1			0
	City Attorney	21	27	25	25	25			0
	City Manager	5.5	5.5	5.5	5.5	5.5			0
	City Secretary	6	6	6	6	6			0
	Comprehensive Planning	9	0	2	2	2			0
	Housing & Community Development (formerly Neighborhood Services)	21.9	1	1	1	1			0
	Code Enforcement	0	21	22	22	22			0
	Finance	51	51	51	51	51			0
	Office of Management & Budget	10	9	9	9	9			0
	Fire	429	429	429	429	429			0
	Health Services	35.5	35.5	31.5	31.5	31	0.5		0
	Animal Care and Control Services	25	29	32	37	32	5		5
	Human Relations	6.75	6.75	6	6	6			0
	Human Resources	17	18	18	18	18			0
	City Auditor	4	4	4	4	4			0
	Intergovernmental Relations	1	1	1	1	1			0
	Library Services	52.35	53.35	53.35	53.35	43	22		0
	Municipal Court - Admin	62	63	63	63	63			0
	Municipal Court - Judicial	8.9	8.85	8.85	8.85	8	0.85		0
	Museum	0	0	0	0	0			0
	Parks & Recreation	256.52	262.57	263.57	259.57	157	21	292	-4
	Police	605.7	588	588	588	574.32	13.68		0
	Public Information (Communications)	2.6	5.2	7	7	7			0
	Solid Waste Services	150	154	154	155	155			1
	<b>Total</b>	<b>1,784.72</b>	<b>1,783.72</b>	<b>1,785.77</b>	<b>1,787.77</b>	<b>1,654.82</b>	<b>63.03</b>	<b>292.00</b>	<b>2.00</b>

## SUMMARY OF FULL-TIME EQUIVALENTS

FUND	DEPT	2013-2014	2014-2015	2015-2016	2016-2017			Staffing Changes	
		Budget	Budget	Budget	BUDGET				
		FTE	FTE	FTE	FTE	PERMANENT FULL-TIME	TEMP/PT	SEASONAL	
<b>ENTERPRISE FUNDS</b>									
	Aviation	82	82	83	82	82			-1
	Golf Centers	0	0	0	0	0			0
	Marina	15	15	15	15	15			0
	Gas	152	153	153	153	153			0
	Storm Water	81	80	82	81	81			-1
	Wastewater	168	160	165	156	156			-9
	Water	199.4	208.4	206.4	216.4	216.4			10
	ACM - Public Works	2	2	2	2	2			0
	Utility Business Office	21	21	32	32	32			0
	<b>Total</b>	<b>720.4</b>	<b>721.4</b>	<b>738.4</b>	<b>737.4</b>	<b>737.4</b>	<b>0</b>	<b>0</b>	<b>-1</b>
<b>INTERNAL SERVICE FUNDS</b>									
	Engineering (formerly Capital Programs)	59	75	76	76	76			0
	Liability & Emp Benefits - Gen Liability	3	0	0	0	0			0
	Liability & Emp Benefits - Admin	20	19	19	19	19			0
	Fleet Maintenance Services	59	59	59	59	59			0
	Facilities Maintenance Services	20	23	29	28	28			-1
	Municipal Information System	93	96	96	96	96			0
	Stores	20	20	20	20	20			0
	<b>Total</b>	<b>274</b>	<b>292</b>	<b>299</b>	<b>298</b>	<b>298</b>	<b>0</b>	<b>0</b>	<b>-1</b>
<b>SPECIAL REVENUE FUNDS</b>									
	Street Services	103	132	132	132	132			0
	Municipal Court - Case Manager Fund	3	3	3	3	3			0
	Development Services	61	63	62.5	60.5	59	1.5		-2
	Visitors' Facilities Fund	11	13	13	13	13			0
	Redlight Photo Enforcement	2	2	3	3	3			0
	C.C. Crime Control District	66.6	78.6	78.6	78.6	78	0.6		0
	Health 1115 Waiver	0	0	4	4	4			0
	Local Emerg Planning Committee	1	1	1	1	1			0
	<b>Total</b>	<b>247.6</b>	<b>292.6</b>	<b>297.1</b>	<b>295.1</b>	<b>293</b>	<b>2.1</b>	<b>0</b>	<b>-2</b>
									0
	<b>OPERATING BUDGET FTE'S</b>	<b>3,026.72</b>	<b>3,089.72</b>	<b>3,120.27</b>	<b>3,118.27</b>	<b>2,983.22</b>	<b>65.13</b>	<b>292.00</b>	<b>28.55</b>
	<b>GRANT FTE'S</b>	<b>114.97</b>	<b>111.23</b>	<b>111.23</b>	<b>111.23</b>				<b>0</b>
	<b>TOTAL FTE'S</b>	<b>3,141.69</b>	<b>3,200.95</b>	<b>3,231.50</b>	<b>3,229.50</b>	<b>2,983.22</b>	<b>65.13</b>	<b>292.00</b>	<b>-2.00</b>

FUND	DEPT	STAFFING CHANGES	DESCRIPTION
<b>General Fund</b>			
	Animal Control	5	<b>Added:</b> 5 Temporary Kennel Technicians
	Parks & Recreation	-4	<b>Eliminated:</b> 4 Parks Technician's
	Solid Waste	1	<b>Transferred:</b> 1 Assistant Director from Facilities
	Total:	<u>2.00</u>	
<b>Enterprise Funds</b>			
	Aviation	-1	<b>Eliminated:</b> 1 Project Engineer
	Storm Water	-1	<b>Transferred:</b> 1 Application Specialist to Water
	Wastewater	-9	<b>Transferred:</b> 1 Major Projects Engineer, 1 System Specialist, 1 Planner/Scheduler, 2 Engineer's, 1 Engineer's Assistant, 1 Engineering Design Manager, 1 Field Rep., 1 Application Specialist to Water
	Water	10	<b>Transferred:</b> 1 Application Specialist from Storm Water <b>Transferred:</b> 1 Major Projects Engineer, 1 System Specialist, 1 Planner/Scheduler, 2 Engineer's, 1 Engineer's Assistant, 1 Engineering Design Manager, 1 Field Rep., 1 Application Specialist from Wastewater.
	Total:	<u>-1.00</u>	
<b>Internal Service Funds</b>			
	Facilities	-1	<b>Transferred:</b> 1 Assistant Director to Solid Waste
	Total:	<u>-1.00</u>	
<b>Special Revenue Funds</b>			
	Development Services	-2	<b>Eliminated:</b> 1 ACM and 1 Executive Assistant
	Total:	<u>-2.00</u>	
	OPERATING BUDGET FTE'S:	-2.00	
	GRANT FTE'S:	<u>0</u>	
	TOTAL FTE CHANGE:	<u><u>-2.00</u></u>	

# ALL FUNDS EXPENDITURES BY CATEGORY



## ALL FUNDS EXPENDITURES SUMMARY BY CATEGORY

EXPENDITURE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Personnel Cost	189,574,512	208,398,734	196,774,903	211,575,682
Other Operating	166,874,004	183,929,271	159,460,181	207,311,525
Contractual Services	152,390,244	199,951,807	186,949,643	159,067,892
Debt Service	222,038,900	233,044,564	239,160,904	227,809,475
Internal Services Allocations	59,213,497	61,108,505	61,043,505	62,519,626
Capital Outlay	9,337,464	19,247,211	16,469,931	8,898,911
<b>TOTAL</b>	<b>799,428,618</b>	<b>905,680,091</b>	<b>859,859,065</b>	<b>877,183,109</b>

## SUMMARY OF EXPENDITURES BY FUND

GENERAL FUND (1020)	229,211,479	237,247,731	223,701,969	231,986,665
HOTEL OCCUPANCY TAX FD (1030)	14,304,481	18,938,184	14,403,166	18,766,418
PUBLIC,ED & GOVT CBL FD (1031)	192,094	1,693,964	861,785	565,000
STATE HOTEL OCCUPANCY TAX FD (1032)	0	2,900,000	536,817	2,900,000
MUNICIPAL CT SECURITY (1035)	94,000	94,000	94,000	94,000
MUNICIPAL CT TECHNOLOGY (1036)	199,006	212,720	211,510	105,440
MUNI CT JUVENILE CS MGR (1037)	81,124	167,919	140,158	182,404
MUNI CT JUVENILE CS MGR OTHER (1038)	0	0	0	24,200
PARKING IMPROVEMENT FD (1040)	30,000	200,568	200,568	200,568
STREETS FUND (1041)	26,186,085	47,596,671	47,566,224	32,070,093
STREETS RECON FUND (1042)	0	6,459	0	0
REDLIGHT PHOTO ENFORCEM (1045)	1,588,601	1,945,998	1,945,998	1,947,267
HEALTH 1115 (1046)	0	2,210,208	2,046,870	749,004
REINVESTMENT ZONE NO.2 (1111)	2,963,193	1,431,920	1,431,920	1,460,161
TIF NO. 3-DOWNTOWN TIF (1112)	1,344	1,600,000	191,236	1,807,618
SEAWALL IMPROVEMENT FD (1120)	10,567,045	2,910,395	2,910,398	6,305,383
SEAWALL IMPROVEMENT DS (1121)	2,864,819	2,862,819	2,862,820	2,861,919
ARENA FACILITY FUND (1130)	5,473,157	5,105,426	5,105,426	6,123,726
ARENA FACILITY DS FUND (1131)	3,409,300	3,423,400	3,423,400	3,427,200
BUSINESS/JOB DEVELOPMENT (1140)	9,807,546	15,332,880	10,241,400	4,023,621
BASEBALL STADIUM DS FD (1141)	2,182,851	2,201,750	2,201,750	2,207,000
DEBT SERVICE FUND (2010)	39,925,954	46,441,610	46,925,833	48,014,960
WATER FUND (4010)	124,465,043	146,530,409	143,018,166	147,939,757
RAW WATER SUPPLY DEV (4041)	14,566	1,162,408	1,162,408	8,740
CHOKE CANYON FUND (4050)	5,564,163	1,255,660	1,255,660	1,324,525
GAS FUND (4130)	31,941,559	40,451,799	27,146,584	39,720,293
WASTEWATER FUND (4200)	69,398,056	68,371,075	71,165,979	82,910,752
STORM WATER FUND (4300)	27,943,874	34,144,453	32,603,599	32,547,953
WATER SYSTEM REV DS FD (4400)	23,647,824	26,226,446	27,214,964	26,275,103
WASTEWATER SYST REV DS (4410)	23,490,932	21,827,784	25,588,253	21,733,914
GAS FUND DEBT SVC (4420)	1,263,103	1,568,763	1,398,141	1,389,969
STORM WATER DS FD (4430)	15,185,024	15,671,366	16,570,239	15,385,525
AIRPORT FUND (4610)	8,317,502	10,263,836	9,930,204	8,619,259
AIRPORT PFC (2) FUND (4621)	1,218,786	1,133,609	1,133,610	1,136,137

## SUMMARY OF EXPENDITURES BY FUND

SUMMARY OF EXPENDITURES BY FUND	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
AIRPORT CFC FUND (4632)	1,113,479	1,417,043	1,011,706	1,363,486
AIRPORT 2012A DEBT SRVC (4640)	946,067	949,869	949,869	949,119
AIRPORT 2012B DEBT SRVC (4641)	362,234	369,481	369,482	368,482
AIRPORT DEBT SERVICE (4642)	397,288	396,850	396,850	398,100
AIRPORT CFC DEBT SVC FD (4643)	478,946	482,400	482,401	481,400
DEVELOPMENT SERVICES FD (4670)	6,206,532	9,654,238	9,103,615	6,314,763
GOLF CENTER FUND (4690)	117,320	21,700	21,700	16,176
GOLF CAPITAL RESERVE FD (4691)	116,262	125,000	121,289	115,000
MARINA FUND (4700)	1,952,653	2,051,943	1,997,650	2,206,699
MARINA DEBT SERVICE (4701)	389,763	465,950	395,950	609,275
VISITORS FACILITIES FD (4710)	9,470,625	10,379,911	9,580,291	11,720,067
STORES FUND (5010)	3,845,173	4,195,782	4,707,995	5,083,982
FLEET MAINT SVCS (5110)	17,112,516	20,991,330	18,344,259	18,859,189
FACILITIES MAINT SVC FD (5115)	3,961,542	6,517,376	6,191,800	4,788,932
MUNICIPAL INFO. SYSTEM (5210)	18,074,926	18,777,222	18,663,170	15,878,764
ENGINEERING SVCS FUND (5310)	5,387,736	7,629,012	6,153,615	7,312,784
EMP BENE HLTH - FIRE (5608)	6,090,417	7,007,211	6,151,188	8,679,471
EMP BENE HLTH - POLICE (5609)	6,970,131	7,327,505	7,294,309	8,378,177
EMP BEN HLTH - CITICARE (5610)	16,507,931	20,879,808	20,543,653	18,150,258
LIAB/EMP BEN - GEN LIAB (5611)	5,087,616	6,465,916	6,467,845	5,701,656
LIAB/EMP BENEFITS - WC (5612)	2,572,757	3,257,721	3,257,721	2,903,507
LIAB/EMPL BEN - ADMIN (5613)	1,074,736	1,149,649	1,089,533	1,135,110
OTHER EMPLOYEE BENEFITS (5614)	2,377,548	2,411,685	2,214,294	2,411,685
HEALTH BENEFITS ADMIN (5618)	487,599	575,825	554,644	586,871
LEPC FUND (6060)	118,826	164,179	163,227	276,955
C.C. CRIME CONTROL DIST (9010)	6,675,488	8,883,256	8,439,956	7,678,629
<b>TOTAL</b>	<b>799,428,618</b>	<b>905,680,091</b>	<b>859,859,065</b>	<b>877,183,109</b>

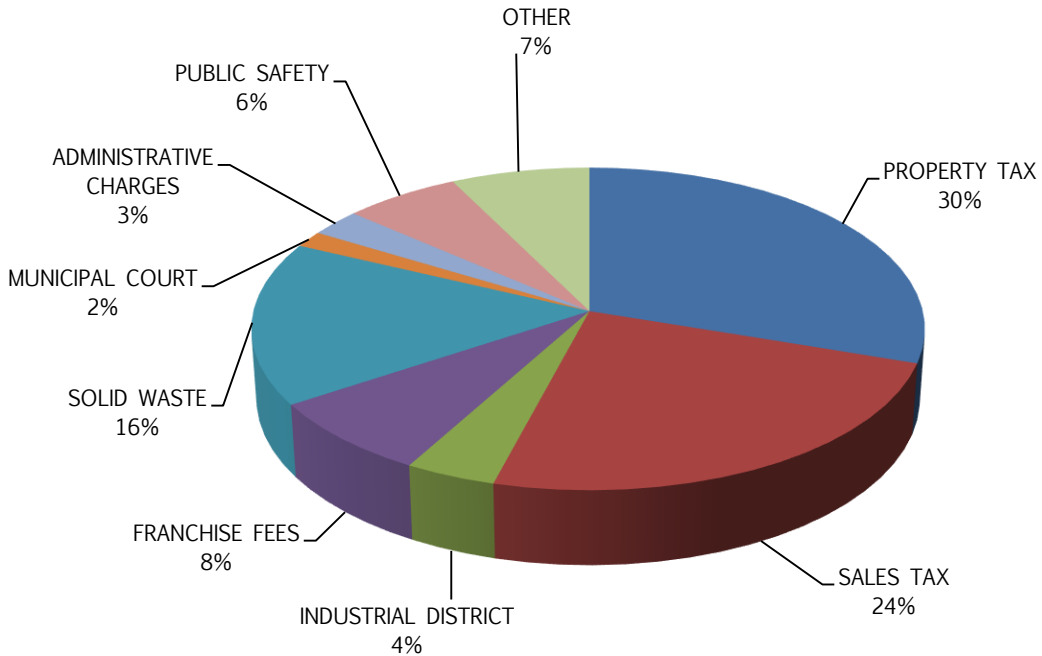


# GENERAL FUND

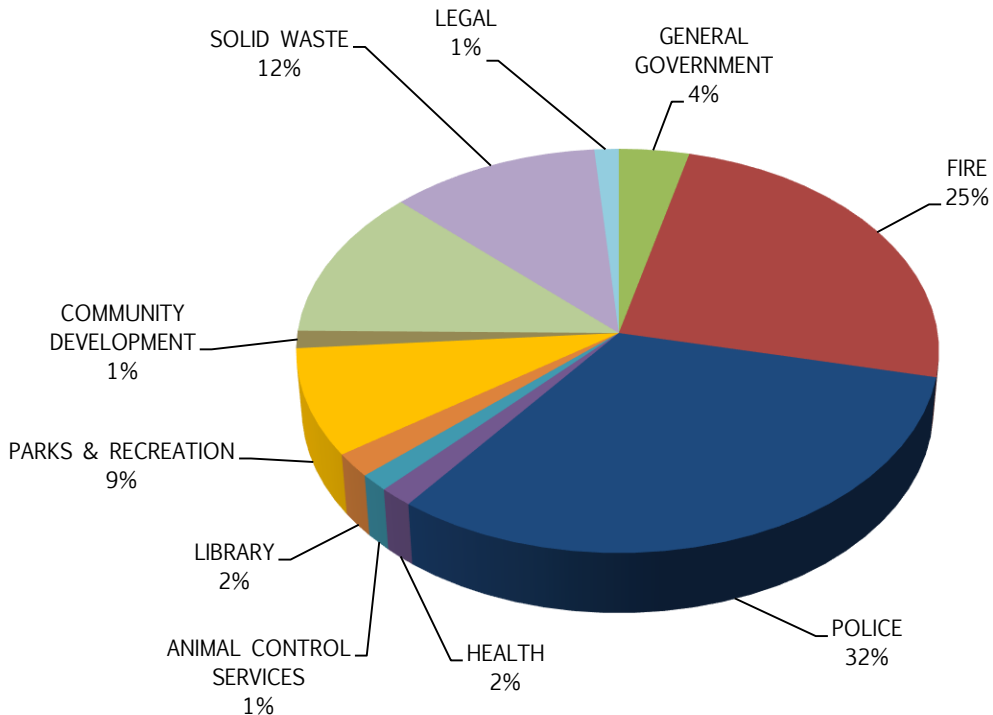
Obligation to the Future

# GENERAL FUND

## REVENUES



## EXPENDITURES





## GENERAL FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Property Taxes	61,871,523	66,450,000	66,450,001	69,588,202
Other Taxes	67,808,015	71,446,368	65,079,523	66,550,701
Franchise Fees	17,284,168	17,125,956	17,125,956	17,644,744
Solid Waste Services	37,510,450	37,639,686	37,647,146	37,827,570
Other Permit License	1,271,572	957,636	1,108,589	1,048,896
Municipal Court Fees	3,941,674	4,857,391	3,725,375	3,751,154
General Government Services	129,135	125,140	125,153	55,336
Health Services	2,432,026	1,328,500	1,341,310	1,375,500
Animal Care Services	107,394	136,992	109,363	86,596
Museum Fees	567,396	451,407	408,910	591,407
Library Services	141,789	138,597	133,238	129,923
Recreation Services	3,246,303	3,211,566	3,105,450	3,338,814
Administrative Charges	5,437,094	6,111,290	6,111,290	6,302,516
Interest on Investments	477,995	107,897	218,175	122,400
Public Safety Services	13,691,437	14,052,688	13,996,242	14,321,052
Intergovernmental Services	1,729,965	1,761,258	1,713,691	1,736,046
Other Revenue	1,680,059	1,184,050	1,304,253	1,156,198
Interfund Contributions	8,524,763	6,376,996	6,364,383	5,359,611
<b>TOTAL</b>	<b>227,852,760</b>	<b>233,463,418</b>	<b>226,068,048</b>	<b>230,986,665</b>

## SUMMARY OF EXPENDITURES BY ORGANIZATION

Mayor	183,681	195,385	195,385	195,652
City Council	88,599	108,436	106,729	139,181
City Attorney	2,549,262	2,855,145	2,855,220	2,887,323
City Auditor	430,395	468,144	466,136	449,267
City Manager	2,003,087	2,734,188	2,324,091	2,427,079
City Secretary	949,321	656,385	627,368	608,507
Finance	3,774,568	4,610,223	4,610,224	4,228,254
Office of Management & Budget	816,820	924,230	733,023	975,794
Human Relations	436,252	490,565	490,564	513,172
Human Resources	1,694,955	2,012,380	1,756,304	1,983,916
Municipal Court - Judicial	1,084,393	1,118,697	1,082,237	1,158,300
Municipal Court - Administration	4,091,044	4,682,408	4,091,553	3,934,109
Museums	1,451,842	1,329,215	1,310,739	1,058,370
Fire	49,900,178	52,996,748	51,492,266	53,649,204
Police	70,415,095	70,909,648	68,627,402	69,550,175
Health Services	3,437,663	3,439,709	3,229,535	3,400,845
Animal Care Services	2,594,836	3,119,170	3,103,927	2,979,050
Library Services	4,011,973	4,184,606	4,061,451	4,129,262
Parks & Recreation	16,100,462	19,173,681	18,699,427	18,629,337
Solid Waste Services	27,908,923	28,720,902	24,356,263	26,160,690
Community Development	3,707,840	3,716,968	3,032,561	3,022,258
Engineering Services	3,435,541	3,933,453	3,934,866	3,928,289
Non-Departmental Services	28,144,749	23,867,447	21,514,701	24,978,631
One Time Expenditures	0	1,000,000	1,000,000	1,000,000
<b>TOTAL</b>	<b>229,211,479</b>	<b>237,247,731</b>	<b>223,701,969</b>	<b>231,986,665</b>

## GENERAL FUND (1020)

### REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	37,549,348		36,344,629	24,469,063
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	10,282,553		10,128,553	24,370,197
	<b>BEGINNING BALANCE</b>	47,831,901		46,473,182	48,839,260
	<b>General Property Taxes</b>				
300010	Advalorem taxes - current	60,145,207	64,800,000	64,800,001	67,845,000
300100	Advalorem taxes - delinquent	984,868	950,001	950,001	953,203
300200	Penalties & Interest on taxes	741,449	699,999	699,999	789,999
	<b>Total Property Taxes</b>	61,871,523	66,450,000	66,450,001	69,588,202
	<b>Other Taxes</b>				
300300	Industrial District - In-lieu	7,575,254	9,900,000	8,116,992	9,100,000
300350	Other payments in lieu of tax	55,599	56,000	98,766	100,000
300450	Sp Inventory Tax Escrow Refund	65,622	75,000	75,000	65,000
300600	City sales tax	58,332,449	59,590,000	54,963,397	55,400,000
300700	Liquor by the drink tax	1,372,247	1,435,513	1,435,513	1,472,118
300800	Bingo tax	378,244	360,855	360,855	387,083
300970	Housing Authority - lieu of ta	28,601	29,000	29,000	26,500
	<b>Total Other Taxes</b>	67,808,015	71,446,368	65,079,523	66,550,701
	<b>Franchise Fees</b>				
300900	Electric franchise - CPL	9,635,395	9,795,156	9,795,156	10,092,560
300910	Electric franchise-Nueces Coop	125,690	85,000	85,000	100,000
300920	Telecommunications fees	3,723,351	3,552,500	3,552,500	3,648,884
300940	CATV franchise	3,741,851	3,640,000	3,640,000	3,750,000
300960	Taxicab franchises	56,580	52,000	52,000	52,000
300980	ROW lease FEE	1,300	1,300	1,300	1,300
	<b>Total Franchise Fees</b>	17,284,168	17,125,956	17,125,956	17,644,744
	<b>Solid Waste Services</b>				
300942	MSW SS Charge - BFI	1,885,377	1,953,875	1,908,750	1,931,000
300943	MSW SS Charge-CC Disposal	728,315	730,800	745,000	745,000
300944	MSW SS Chg-TrailrTrsh/SkidOKan	25,275	42,650	35,000	33,600
300945	MSW SS Charge-Captain Hook	13,182	13,550	19,000	18,000
300947	MSW SS Charges-Misc Vendors	339,880	324,900	415,000	385,000
300948	MSW SS Charge-Absolute Industr	233,566	258,825	252,000	252,000
300949	MSW SS Charges - Dawson	37,827	50,750	20,000	18,400
309250	Residential	16,480,796	16,625,700	16,830,000	17,012,400
309260	Commercial and industrial	1,744,330	1,816,850	1,800,000	1,820,000
309270	MSW Service Charge-util billgs	3,585,383	3,603,250	3,610,000	3,701,034
309300	Refuse disposal charges	1,754,334	1,754,336	1,754,336	1,754,336
309301	Refuse disposal charges-BFI	3,849,023	4,025,000	4,025,000	4,025,000
309302	Refuse disposal ch-CC Disposal	1,384,326	1,129,700	1,080,000	1,060,000
309303	Refuse disp-TrailrTrsh/SkidOKn	116,452	107,000	55,000	17,000
309304	Refuse disposal - Captain Hook	36,625	38,050	41,000	38,000
309306	Refuse disposal-Misc vendors	898,700	720,650	825,000	790,000

**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
309308	Refuse disposal - Dawson	206,323	213,150	123,000	80,000
309309	Refuse Disposal-Absolute Waste	721,615	687,600	741,000	725,000
309320	Refuse collection permits	18,449	20,300	20,300	20,300
309330	Special debris pickup	331,717	400,000	330,000	400,000
309331	SW-Mulch	9,772	27,775	23,000	21,000
309338	SW-Brush-Misc Vendors	85,028	70,000	80,000	82,000
309340	Recycling	975,805	950,000	840,000	800,000
309341	Recycling collection fee	966,462	1,000,000	1,000,000	1,014,500
309342	Recycling bank svc charge	747,149	753,500	753,500	765,000
309343	Recycling bank incentive fee	248,232	254,000	250,000	255,000
309345	Recycling containers	8	0	0	0
309360	Unsecured load-Solid Waste	51,450	45,675	45,000	40,000
321020	Nueces County OCL charges	32,048	20,000	24,000	24,000
324210	Late fees on delinquent accts	3,000	1,800	2,260	0
	<b>Total Solid Waste Services</b>	<b>37,510,450</b>	<b>37,639,686</b>	<b>37,647,146</b>	<b>37,827,570</b>
	<b>Other Permits &amp; Licenses</b>				
301310	Amusement licenses	16,714	18,500	18,500	19,000
301316	Pipeline-license fees	65,340	62,340	62,340	70,000
301340	Auto wrecker permits	174,868	18,000	20,000	20,000
301345	Taxi Driver Permits	8,960	6,300	6,300	7,000
301600	Other business lic & permits	18,200	20,000	20,125	20,000
302100	Revocable easement fee	65,026	0	43,054	0
302200	Vacant Bldg Re-inspection Fee	500	0	0	0
302350	Special event permits	750	996	250	1,896
302360	Beach Parking Permits	840,586	750,000	858,781	850,000
309400	Pet licenses	74,277	72,000	71,994	54,996
309415	Microchipping fees	4,352	7,000	4,745	3,504
309610	Ambulance permits	2,000	2,500	2,500	2,500
	<b>Total Permits &amp; Licenses</b>	<b>1,271,572</b>	<b>957,636</b>	<b>1,108,589</b>	<b>1,048,896</b>
	<b>Municipal Court</b>				
329000	Moving vehicle fines	278,178	2,793,086	884,965	900,041
329010	Parking fines	389,063	77,046	46,247	40,426
329020	General fines	2,085,385	733,302	1,577,155	1,568,925
329030	Officers fees	151,748	162,113	156,121	172,140
329040	Uniform traffic act fines	19,428	74,947	48,529	51,680
329050	Warrant fees	127,756	112,624	52,888	66,024
329060	School crossing guard program	63,629	68,171	46,103	52,891
329070	Muni Court state fee discount	109,254	247,803	98,032	51,648
329071	Muni Ct Time Pay Fee-Court	15,656	18,007	11,916	12,326
329072	Muni Ct Time Pay Fee-City	62,666	72,027	47,769	49,426
329081	644.102 Comm veh enforcmt rev	38,592	27,600	30,000	0
329085	Muni Ct-Juvenile Case Mgr Fund	(65)	0	0	0
329090	Failure to appear revenue	2,510	198,157	2,182	4,808
329095	Mun Ct-Juvenile Expungement Fe	13	150	69	268
329100	Animal control fines	2,778	16,033	7,893	9,103

**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
329120	Teen court city fees	20	0	0	0
329150	Other court fines	563,784	201,879	714,310	770,918
329160	Municipal court misc revenue	31,281	54,446	1,196	530
	<b>Total Municipal Court</b>	<b>3,941,674</b>	<b>4,857,391</b>	<b>3,725,375</b>	<b>3,751,154</b>
	<b>General Government Service</b>				
308350	Attorney fees - demolition lie	55,054	50,000	50,000	55,000
308390	Sale of City publications	340	324	336	336
308440	Nonprofit registration fees	124	0	0	0
308450	Candidate filing fees	0	1,200	1,200	0
343000	Recovery of prior year expendi	73,617	73,617	73,617	0
	<b>Total General Government Service</b>	<b>129,135</b>	<b>125,141</b>	<b>125,153</b>	<b>55,336</b>
	<b>Health Services</b>				
306801	Septic System permits-inspections	0	0	12,810	15,000
306865	Lab Charges	22,400	22,500	22,500	22,500
306984	TB/PC Fees	12,375	35,000	35,000	35,000
307013	Medicaid WHS Program Income	18	5,000	5,000	5,000
307014	Private Vaccine Program Income	0	120,000	120,000	100,000
307020	San Patricio County	0	0	0	21,000
304437	Nueces County	0	0	0	31,000
309518	Medicaid 1115 Waiver	1,220,937	0	0	0
309580	Swimming pool inspections	41,731	35,000	35,000	35,000
309590	Food service permits	679,547	675,000	675,000	675,000
309615	Vital records office sales	13,810	10,000	10,000	10,000
309620	Vital statistics fees	412,836	400,000	400,000	400,000
309621	Vital records retention fee	18,148	17,000	17,000	17,000
309625	Child Care Facilities Fees	10,225	9,000	9,000	9,000
	<b>Total Health Services</b>	<b>2,432,026</b>	<b>1,328,500</b>	<b>1,341,310</b>	<b>1,375,500</b>
	<b>Animal Care Services</b>				
307211	Adpt Rabies	4,054	0	677	0
309413	Animal Control Adoption Fees	35,619	45,000	44,993	30,000
309416	Deceased Animal Pick-Up	7,630	7,500	7,500	10,000
309420	Animal pound fees & handling c	48,628	81,492	49,502	39,996
309430	Animal trap fees	1,115	1,200	350	600
309440	Shipping fees - lab	1,216	1,800	2,617	3,000
309465	S/N Kennel Cough (Bordetella)	932	0	3,724	3,000
309560	Pest control - interfund servi	8,200	0	0	0
	<b>Total Animal Care Services</b>	<b>107,394</b>	<b>136,992</b>	<b>109,363</b>	<b>86,596</b>

**GENERAL FUND (1020)**

**REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2014-2015</b>	<b>BUDGET 2015-2016</b>	<b>ESTIMATED 2015-2016</b>	<b>ADOPTED 2016-2017</b>
<b>Museum</b>					
303020	School Dist-museum ed prog	22,000	22,000	22,000	22,000
308470	CCMJV Museum revenue sharing	(80,159)	0	(70,041)	0
308471	Museum - admission fees	214,349	216,142	216,142	256,142
308473	Museum gift shop sales	97,671	97,402	97,402	97,402
308480	Museum facty rental & related	29,876	46,527	46,527	46,527
308490	Museum special events	160,904	0	11,948	50,000
308491	Education group programs	55,873	43,854	43,854	43,854
308492	Parties and recitals	11,832	12,595	12,595	12,595
308493	Classes and workshops	49,882	0	15,596	50,000
308500	Museum - McGregor reprod fees	5,168	12,887	12,887	12,887
	<b>Total Museum</b>	<b>567,396</b>	<b>451,407</b>	<b>408,910</b>	<b>591,407</b>
<b>Library Services</b>					
309700	Library fines	70,502	66,850	66,850	63,105
309715	Interlibrary Loan Fees	484	427	427	609
309720	Lost book charges	6,390	5,603	5,603	6,274
309740	Copy machine sales	45,357	47,236	47,236	44,515
309760	Other library revenue	14,466	15,165	9,807	10,572
309780	Library book sales	4,591	3,315	3,315	4,848
	<b>Total Library Services</b>	<b>141,789</b>	<b>138,597</b>	<b>133,238</b>	<b>129,923</b>
<b>Recreation Services</b>					
<b>Pools:</b>					
310000	Swimming Pools	187,042	160,818	133,229	140,496
310150	Swimming instruction fees	108,189	84,376	97,845	99,840
	<b>Subtotal</b>	<b>295,231</b>	<b>245,194</b>	<b>231,074</b>	<b>240,336</b>
<b>Tennis:</b>					
309800	HEB Tennis Center	17,394	29,039	17,379	17,342
309804	HEB Tennis Ctr pro shop sales	8,390	6,300	6,645	6,575
309900	Al Kruse Tennis Center	7,596	16,272	8,325	8,417
309904	Al Kruse Tennis Ctr pro shop	3,818	4,025	4,120	4,100
	<b>Subtotal</b>	<b>37,198</b>	<b>55,636</b>	<b>36,469</b>	<b>36,434</b>
<b>Other Recreation Revenue:</b>					
306580	Class Instruction Fees	10,204	62,000	47,328	60,680
306594	Center Rentals	37,367	32,000	30,130	33,748
310300	Athletic events	142,761	149,585	144,250	144,410
310400	Athletic rentals	45,219	45,640	46,540	46,495
310410	Athletic instruction fees	47,018	35,765	39,080	36,970
310600	Recreation center rentals	9,274	8,505	9,154	8,615
310610	Recreation instruction fees	39,252	50,005	33,802	35,324
310800	Latchkey	2,461,266	2,463,400	2,419,987	2,618,043
311520	Heritage Park revenues	1,176	1,640	1,640	2,138
312000	Pavilion rentals	600	0	0	0
312005	Park facility leases	391	1,000	800	800
312010	Tourist district rentals	11,063	16,296	16,296	12,246

**GENERAL FUND (1020)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
312020	Camping permit fees	4,212	2,500	2,500	2,575
312030	Other recreation revenue	37,440	15,400	15,400	25,500
343697	Buc Days / Bayfest	66,632	27,000	31,000	34,500
	<b>Subtotal</b>	<b>2,913,874</b>	<b>2,910,736</b>	<b>2,837,907</b>	<b>3,062,044</b>
	<b>Total Recreation Services</b>	<b>3,246,303</b>	<b>3,211,566</b>	<b>3,105,450</b>	<b>3,338,814</b>
	<b>Administrative Charges</b>				
350000	Adm svc chg-Visitor Fac Fund	0	0	0	0
350010	Admin service charges	5,310,424	6,031,290	6,031,290	6,222,516
350300	Indirect cost recovery-grants	126,670	80,000	80,000	80,000
	<b>Total Administrative Charges</b>	<b>5,437,094</b>	<b>6,111,290</b>	<b>6,111,290</b>	<b>6,302,516</b>
	<b>Interest on Investments</b>				
340900	Interest on investments	189,177	102,897	209,752	122,400
340995	Net Inc/Dec in FV of Investmen	19,526	0	(11,866)	0
341000	Interest earned-other than inv	239,292	5,000	20,289	0
341160	Interest on Interfund loans	30,000	0	0	0
	<b>Total Interest on Investments</b>	<b>477,995</b>	<b>107,897</b>	<b>218,175</b>	<b>122,400</b>
	<b>Public Safety Services</b>				
304466	Sexual Assault Exam	170,088	130,000	163,287	150,000
304611	Drug test reimbursements	8,824	20,000	15,000	15,000
305125	US dept. of Homeland Security	0	65,000	0	0
308700	Police storage & towing chgs	1,318,116	1,485,000	1,534,715	1,550,000
308705	Vehicle impd cert mail recover	77,750	75,000	84,462	85,000
308710	Police accident reports	43,314	41,800	45,000	45,000
308715	Police Security Services	81,304	75,000	80,000	80,000
308720	Proceeds of auction - abandone	658,544	925,000	925,000	925,000
308723	Police property room money	0	0	5,000	5,000
308725	DWI Video Taping	1,644	1,500	1,600	1,600
308730	Parking meter collections	162,899	291,000	241,018	291,000
308731	Civil parking citations	235,007	300,000	213,707	300,000
308740	Police open record requests	23,943	26,400	26,400	26,400
308750	Police subpoenas	4,455	3,600	3,600	3,600
308760	Fingerprinting fees	5,856	6,000	6,000	6,000
308765	Customs/FBI	86,721	140,000	142,263	140,000
308770	Alarm system permits and servi	561,640	504,000	550,000	550,000
308800	800 MHz radio - interdepart	335,952	332,436	332,436	338,172
308810	800 MHz radio - outside city	176,768	174,260	174,260	177,288
308850	911 Wireless Service Revenue	1,592,828	1,620,000	1,485,000	1,590,000
308851	911 Wireline Service Revenue	1,264,921	1,104,000	1,240,000	1,365,000
308860	C.A.D. calls	2,459	2,620	2,620	2,620
308880	Restitution	53,525	1,600	1,750	1,600
308900	Fire prevention permits	255,225	200,000	175,000	175,000
308910	Hazmat response calls	8,255	10,000	10,000	10,000
308911	Hazmat response calls-Direct billed	10,656	0	807	0
308915	Safety Education Revenues	200	500	500	500
308920	Fire hydrant maintenance	327,472	327,472	327,472	327,472
308925	Honor Guard	0	0	300	300
308930	Fire service - outside city li	37,283	0	0	0

## GENERAL FUND (1020)

## REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
308935	Emerg Mgmt Alert Sys Fees	10,000	0	0	0
308950	Pipeline reporting administrat	50,626	45,000	50,000	50,000
321000	Emergency calls	6,123,474	6,100,000	6,100,000	6,100,000
327210	Radio system participation	1,688	9,500	23,045	9,500
329061	Schl Crssg Gd Pgm-Cvl Citation	0	36,000	36,000	0
	<b>Total Public Safety Services</b>	<b>13,691,437</b>	<b>14,052,688</b>	<b>13,996,242</b>	<b>14,321,052</b>
	<b>Intergovernmental</b>				
303010	St of Tex-expressway lighting	141,010	144,000	144,000	144,000
303022	Crossing Guards	23,618	25,000	25,000	25,000
303030	Nueces County - Health Admin	178,678	205,408	205,408	150,000
303035	Nueces County-Metrocom	1,262,596	1,212,000	1,134,238	1,212,000
303510	GLO-beach cleaning	64,463	60,000	60,000	60,000
305710	EEOC contribution	59,600	11,600	49,350	49,350
305715	HUD Intrim Agreemnt Reim/Grnts	0	103,250	95,696	95,696
	<b>Total Intergovernmental</b>	<b>1,729,965</b>	<b>1,761,258</b>	<b>1,713,691</b>	<b>1,736,046</b>
	<b>Other Revenues</b>				
303011	Port of CC-Bridge lighting	111,481	84,575	84,575	84,575
308722	Proceeds of auction-online	4,935	14,400	5,874	14,400
308771	Metal recycling permits	9	12	1,000	1,000
311950	Naming Rights Revenue	213,750	185,000	185,000	185,000
320360	Automated teller machines	1,200	1,200	1,200	1,200
324220	Late fees on returned check pa	450	0	0	0
329200	Graffiti Control	961	3,000	3,000	2,000
330200	Contributions /Donations	21,899	25,000	0	20,000
340000	Contributions and donations	27,193	900	552	18,130
342300	Miscellaneous	0	0	1,240	0
343300	Recovery on damage claims	82,300	28,594	8,594	0
343400	Property rentals	323,053	310,000	310,000	316,000
343550	Demolition liens and accounts	176,467	161,600	161,765	161,613
343590	Sale of scrap/city property	344,711	0	4,750	0
343610	Adminstrative Processing Chrg	4,344	12,000	12,000	12,000
343630	Copy sales	5,280	3,000	3,000	3,000
343650	Purchase discounts	250,401	220,000	257,000	222,000
343660	Vending machines sales	55,405	35,945	35,945	38,945
344000	Miscellaneous	56,152	98,824	228,759	76,335
	<b>Total Other Revenues</b>	<b>1,680,059</b>	<b>1,184,050</b>	<b>1,304,253</b>	<b>1,156,198</b>
	<b>Interfund Charges</b>				
344270	Finance cost recovery - CIP	1,155,623	1,178,736	1,178,736	1,440,636
344400	Interdepartmental Services	2,471,690	3,135,752	3,136,139	3,333,880
345375	Proceeds-Capital Leases	4,137,196	0	0	0
352000	Transf from other fd	760,254	2,062,508	2,049,508	585,095
	<b>Total Interfund Charges</b>	<b>8,524,763</b>	<b>6,376,996</b>	<b>6,364,383</b>	<b>5,359,611</b>
	<b>Total Revenues &amp; Interfund Charges</b>	<b>227,852,760</b>	<b>233,463,418</b>	<b>226,068,048</b>	<b>230,986,665</b>
	<b>Total Funds Available</b>	<b>275,684,661</b>	<b>233,463,418</b>	<b>272,541,230</b>	<b>279,825,925</b>

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>General Government</b>					
10001	<b>Mayor</b>	183,681	195,385	195,385	195,652
10010	<b>City Council</b>	88,599	108,436	106,729	139,181
10500	<b>City Attorney</b>	2,549,262	2,855,145	2,855,220	2,887,323
10300	<b>City Auditor</b>	430,395	468,144	466,136	449,267
<b>City Manager</b>					
10100	City Manager's Office	663,745	719,172	705,938	715,688
10150	ACM Safety, Health & Neighborh	268,168	296,074	252,072	302,982
10250	Intergovernmental Relations	306,271	392,438	273,105	244,868
10260	Deputy City Manager	235,087	259,137	261,442	268,421
11470	Public Information	529,817	1,067,367	831,534	895,121
	<b>City Manager</b>	2,003,087	2,734,188	2,324,091	2,427,079
10020	<b>City Secretary</b>	949,321	656,385	627,368	608,507
<b>Finance</b>					
10700	Director of Finance	364,698	565,593	565,593	400,838
10751	Accounting Operations	2,464,882	3,013,763	3,013,764	2,884,109
10830	Cash Management	344,007	371,504	371,504	367,940
10840	Central Cashiering	600,981	659,363	659,363	575,367
	<b>Finance</b>	3,774,568	4,610,223	4,610,224	4,228,254
<b>Office of Management &amp; Budget</b>					
11000	Management & Budget	649,387	743,318	569,115	784,630
11010	Capital Budgeting	167,432	180,912	163,908	191,164
	<b>Office of Management &amp; Budget</b>	816,820	924,230	733,023	975,794
<b>Human Relations</b>					
11450	Human Relations	289,823	313,513	313,513	326,554
11451	Human Relations Fair Housing	58,507	74,210	74,210	84,670
11452	ADA Compliance	87,922	102,841	102,841	101,948
	<b>Human Relations</b>	436,252	490,565	490,564	513,172
<b>Human Resources</b>					
11400	Human Resources	1,279,838	1,411,768	1,308,706	1,428,365
11415	Training	415,117	600,612	447,599	555,551
	<b>Human Resources</b>	1,694,955	2,012,380	1,756,304	1,983,916
<b>Municipal Court</b>					
10400	Municipal Court - Judicial	1,084,393	1,118,697	1,082,237	1,158,300
10420	Detention Facility	1,517,949	1,533,863	1,537,848	1,576,516
10440	Municipal Court - Administra	2,313,775	2,535,176	2,102,686	1,787,850
10475	Muni-Ct City Marshals	259,320	613,369	451,015	569,743
10481	Munic. Court Technology Reserve	0	0	4	0
	<b>Municipal Court</b>	5,175,436	5,801,105	5,173,789	5,092,410



**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Museums</b>				
13490	Corpus Christi Museum	1,451,842	1,329,215	1,310,739	1,058,370
	<b>Museums</b>	1,451,842	1,329,215	1,310,739	1,058,370
	<b>Total General Government</b>	19,554,219	22,185,399	20,649,571	20,558,924
	<b>Public Safety</b>				
	<b>Fire</b>				
11950	Emergency Management	410,150	502,434	461,222	459,235
12000	Fire Administration	1,116,120	1,037,288	1,037,398	935,951
12010	Fire Stations	41,630,262	42,540,815	41,500,974	42,643,549
12015	Fire Safety Education	5,186	6,120	6,120	6,120
12020	Fire Prevention	1,807,718	1,923,487	1,877,833	1,716,254
12025	Honor Guard	2,143	4,080	4,080	4,080
12030	Fire Training	1,350,642	2,744,045	2,547,007	3,697,080
12040	Fire Communications	259,737	284,432	284,421	279,560
12050	Fire Apparatus & Shop	1,013,596	1,159,126	1,078,778	1,151,524
12080	Fire Support Services	881,437	874,605	901,010	887,565
35100	City Ambulance Operations	1,423,188	1,920,316	1,793,424	1,868,285
	<b>Fire</b>	49,900,178	52,996,748	51,492,266	53,649,204
	<b>Police</b>				
11700	Police Administration	4,062,876	3,841,209	3,454,359	4,046,552
11720	Criminal Investigation	6,938,485	6,946,809	6,862,049	7,109,619
11730	Narcotics/Vice Investigations	3,479,477	3,546,741	3,538,626	3,702,494
11740	Uniform Division	40,089,804	39,349,695	38,565,679	37,570,965
11750	Central Information	1,460,899	1,614,708	1,534,278	1,674,162
11770	Vehicle Pound Operation	1,523,912	1,352,698	1,358,891	1,410,829
11780	Forensics Services Division	1,476,729	1,492,298	1,492,946	1,632,175
11790	Police Training	1,722,732	2,221,557	1,994,168	2,093,087
11800	MetroCom	4,632,845	5,193,676	4,737,036	5,108,834
11801	Police Computer Support	799,424	928,106	935,867	871,737
11802	9-1-1 Call Delivery Wireline	346,100	504,090	529,403	397,148
11803	9-1-1 Call Delivery Wireless	144,625	276,700	240,129	276,700
11830	Criminal Intelligence	1,159,975	1,228,439	1,178,244	1,236,849
11850	School Crossing Guards	228,593	175,516	167,757	164,459
11860	Parking Control	539,025	619,742	544,919	645,558
11870	Police Building Maint & Oper	1,466,889	1,247,706	1,185,095	1,235,385
11880	Beach Safety	161,355	156,626	156,626	158,489
11885	Police Special Events Overtime	127,958	151,332	151,332	153,132
60035	Transf-Police Grants Csh Match	53,394	62,000	0	62,000
	<b>Police</b>	70,415,095	70,909,648	68,627,402	69,550,175
	<b>Total Public Safety</b>	120,315,273	123,906,395	120,119,668	123,199,379
	<b>Health Services</b>				
12600	Health Administration	811,821	1,201,739	1,193,543	1,177,130
12610	Health Office Building	276,915	378,562	378,562	383,328
12611	Regional Health Awareness Board (REHAB)	0	90,276	90,276	83,236

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
12615	TB Clinic - Health Department	57,926	158,052	159,170	140,612
12630	Vital Statistics	136,437	151,960	153,617	160,252
12640	Environmental Health Inspect	495,759	517,196	509,259	484,313
12650	STD Clinic	121,541	134,832	134,832	139,687
12660	Immunization	133,813	264,046	266,967	384,924
12665	Medicaid 1115 Transformation W	914,969	0	0	0
12690	Nursing Health Svc	289,913	309,120	128,803	209,439
12700	Laboratory	198,570	233,925	214,505	237,924
	<b>Health Services</b>	<b>3,437,663</b>	<b>3,439,709</b>	<b>3,229,535</b>	<b>3,400,845</b>
	<b>Animal Care Services</b>				
12680	Animal Control	2,320,635	2,791,108	2,775,502	2,979,050
12681	Low Cost Spay Neuter Clinic	274,201	328,063	328,425	0
	<b>Animal Care Services</b>	<b>2,594,836</b>	<b>3,119,170</b>	<b>3,103,927</b>	<b>2,979,050</b>
	<b>Library Services</b>				
12800	Central Library	1,842,946	1,838,427	1,808,541	1,772,133
12810	Anita & WT Neyland Public Libr	472,457	502,684	467,841	517,440
12820	Ben F McDonald Public Library	456,078	507,488	500,882	505,811
12830	Owen Hopkins Public Library	402,605	434,682	405,157	456,893
12840	Janet F. Harte Public Library	394,508	442,508	428,693	407,335
12850	Dr C P Garcia Public Library	443,380	458,817	450,337	469,651
	<b>Library Services</b>	<b>4,011,973</b>	<b>4,184,606</b>	<b>4,061,451</b>	<b>4,129,262</b>
	<b>Parks &amp; Recreation</b>				
12070	Life Guarding/First Response	368,422	399,770	420,326	427,411
12480	Beach Maintenance/Safety	250	8,882	8,882	8,606
12900	Office of Director	832,633	1,066,170	1,066,170	1,019,125
12910	Park Operations	4,399,838	5,008,105	5,008,105	4,974,094
12915	Tourist District	1,013,943	1,290,980	1,274,980	1,195,156
12920	Park Construction	544,632	806,399	751,054	663,855
12921	Oso Bay Learning Center	169,615	474,788	422,594	477,847
12925	P&R priority maint response	212,324	246,116	223,947	0
12926	Beach & Park Code Compliance	154,213	168,575	160,319	190,871
12940	Beach Operations	1,243,241	1,859,971	1,798,016	1,718,499
12950	Beach Parking Permits	177,655	217,891	208,973	213,665
13005	Program Services Admin	600,556	688,551	656,784	622,520
13022	Oso Recreation Center	56,183	77,880	75,492	93,655
13023	Lindale Recreation Center	86,388	101,465	97,761	107,590
13025	Oak Park Recreation Center	22,785	27,654	21,140	23,900
13026	Joe Garza Recreation Center	39,333	61,715	57,616	65,236
13028	Coles Recreation Center	34,130	60,275	59,945	72,624
13030	Senior Community Services	1,452,405	707,539	706,810	585,110
13031	Broadmoor Senior Center	0	54,588	54,489	54,588
13032	Ethyl Eyerly Senior Center	150	122,914	122,901	134,535
13033	Garden Senior Center	0	135,072	135,011	149,537
13034	Greenwood Senior Center	0	134,309	134,213	156,316
13035	Lindale Senior Center	46	135,428	135,349	148,080
13036	Northwest Senior Center	0	46,035	45,973	46,035
13037	Oveal Williams Senior Center	0	55,888	55,847	55,888
13038	Zavala Senior Center	0	53,583	53,560	53,583

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
13041	Athletics Operations	649,164	704,891	646,775	647,331
13105	Aquatics Programs	572,443	586,555	578,727	559,776
13111	Aquatics Instruction	123,974	152,881	148,992	151,888
13115	Aquatics Maint & Facilities	230,457	300,010	300,037	300,386
13127	Natatorium Pool	150,206	150,532	150,532	225,532
13210	HEB Tennis Centers Operations	231,591	236,875	236,838	222,399
13222	Al Kruse Tennis Ctr Operations	60,759	63,300	63,262	63,300
13405	Latchkey Operations	2,314,776	2,540,688	2,391,785	2,797,247
13700	Cultural Services	161,485	175,940	174,794	174,976
13825	Public art maintenance	17,157	45,390	45,350	22,100
13850	CCISD Contract	23,633	50,000	50,000	50,000
60031	Trans for Sr Community Service	156,076	156,076	156,076	156,076
	<b>Parks &amp; Recreation</b>	<b>16,100,462</b>	<b>19,173,681</b>	<b>18,699,427</b>	<b>18,629,337</b>
	<b>Solid Waste</b>				
12500	Solid Waste Administration	1,233,857	1,794,259	1,794,259	1,605,107
12504	JC Elliott Transfer Station	2,548,904	3,408,768	3,097,528	3,022,843
12506	Cefe Valenzuela Landfill Oper	9,130,073	9,467,057	6,277,109	8,035,479
12510	Refuse Collection	8,191,267	9,104,632	8,974,033	6,459,923
12511	Brush Collection	5,362,426	3,345,576	3,322,853	2,906,564
12512	Recycling Collection	0	0	0	2,318,277
12513	Sludge Hauling	0	0	0	453,464
12514	Compliance	0	0	0	291,958
12520	Refuse Disposal	974,991	955,743	245,613	549,948
12530	Elliott Closure/Postclosur exp	213,457	374,985	374,985	243,000
13870	Graffiti Clean-up Project	253,949	269,883	269,883	274,127
	<b>Solid Waste</b>	<b>27,908,923</b>	<b>28,720,902</b>	<b>24,356,263</b>	<b>26,160,690</b>
	<b>Development Services</b>				
	<b>Community Development</b>				
11455	Comprehensive Planning	1,065,767	844,384	791,722	739,805
11500	Code Enforcement	1,864,071	2,052,798	1,934,807	1,969,424
11510	Housing & Community Development	278,002	319,786	306,032	213,030
60470	Transfer to Developmt Svcs Fund	500,000	500,000	(0)	100,000
	<b>Community Development</b>	<b>3,707,840</b>	<b>3,716,968</b>	<b>3,032,561</b>	<b>3,022,258</b>
	<b>Engineering Services</b>				
12460	Street Lighting	3,343,611	3,794,653	3,794,525	3,793,089
12461	Harbor Bridge Lighting	91,930	138,800	140,341	135,200
	<b>Engineering Services</b>	<b>3,435,541</b>	<b>3,933,453</b>	<b>3,934,866</b>	<b>3,928,289</b>
	<b>Total Development Services</b>	<b>7,143,381</b>	<b>7,650,421</b>	<b>6,967,426</b>	<b>6,950,547</b>
	<b>Non-Departmental Expenditures</b>				
	<b>Outside Agencies</b>				
10860	NCAD/NC-Administrative	1,258,064	1,316,000	1,316,000	1,488,211
12720	Mental Health	58,500	54,000	45,000	54,000

**GENERAL FUND (1020)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
14660	Major Memberships	91,883	100,000	100,000	100,000
14690	Downtown Management District	337,667	300,837	300,836	300,000
14700	Economic Development	283,493	282,000	282,000	295,620
	<b>Outside Agencies</b>	2,029,606	2,052,837	2,043,835	2,237,831
	<b>Other Activities</b>				
11020	General Government Revenue	0	0	0	30,000
13493	Museum Miscellaneous	35,887	0	0	325
15100	Economic Development Incentives	1,886,781	2,100,000	1,700,000	2,700,000
50010	Uncollectible accounts	44,146	500,000	500,000	337,350
55000	Other debt principal	4,401,551	0	0	0
55010	Interest	268,836	0	0	0
60000	Operating Transfers Out	200,000	0	0	0
60040	Transfer to Streets Fund	16,017,954	15,324,317	15,324,313	13,574,895
60130	Transfer to Debt Service	237,839	237,840	237,840	645,000
60400	Transfer to Visitor Facilities	213,750	185,000	185,000	185,000
60410	Transfer to Stores Fd	300,804	484,716	484,716	386,976
60420	Transfer to Maint Services Fd	971,065	1,039,000	1,038,997	1,039,000
60425	Transfer to Facility Maint Fd	459,104	0	0	0
60430	Transfer to MIS Fund	1,077,424	0	0	0
80000	Reserve Appropriations-Gen Fd	0	1,836,894	0	1,842,255
80005	Reserve for Accrued Pay	0	106,843	0	2,000,000
	<b>Other Activities</b>	26,115,143	21,814,610	19,470,866	22,740,800
	<b>Total Non-Departmental Expenditures</b>	28,144,749	23,867,447	21,514,701	24,978,631
	<b>TOTAL GENERAL FUND BEFORE ONE TIME EXPENDITURES</b>	229,211,479	236,247,731	222,701,969	230,986,665
	<b>One Time Expenditures</b>				
60040	Transfer to Residential/Local Street Fund	0	1,000,000	1,000,000	1,000,000
	<b>One Time Expenditures</b>	0	1,000,000	1,000,000	1,000,000
	<b>TOTAL GENERAL FUND &amp; ONE TIME EXPENDITURES</b>	229,211,479	237,247,731	223,701,969	231,986,665
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	10,128,553		24,370,197	39,267,733
	<b>UNRESERVED</b>	36,344,629		24,469,063	8,571,527
	<b>CLOSING BALANCE</b>	46,473,182		48,839,260	47,839,260

## MAYOR DEPARTMENT SUMMARY

### Mission

The mission of the Mayor's Office is to provide excellent service to the Mayor, visitors to our city, citizens and city staff; working in tandem for the best outcome for all.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Miscellaneous	0	0	0	0
General Resources	183,681	195,385	195,385	195,652
<b>Total</b>	183,681	195,385	195,385	195,652
<b>Expenditures:</b>				
Personnel Services	124,631	135,122	131,929	129,907
Other Operating	4,343	3,961	3,811	4,092
Contractual Services	19,740	22,450	25,793	30,793
Debt Services	0	0	0	0
Internal Service Allocations	34,967	33,852	33,852	30,860
Capital Outlay	0	0	0	0
<b>Total</b>	183,681	195,385	195,385	195,652
 <b>Full Time Equivalents:</b>	 2	 2		 2

## CITY COUNCIL DEPARTMENT SUMMARY

### Mission

The City Council shall provide local legislation; determine policies; adopt the City Budget, and oversee the City Manager and his responsibilities to execute the laws and administer the government of the City.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	88,600	108,436	106,729	139,181
<b>Total</b>	88,600	108,436	106,729	139,181
<b>Expenditures:</b>				
Personnel Services	70,541	72,984	71,657	87,842
Other Operating	0	1,600	1,600	1,600
Contractual Services	8,099	29,400	29,020	29,076
Debt Services	0	0	0	0
Internal Service Allocations	9,960	4,452	4,452	20,663
Capital Outlay	0	0	0	0
<b>Total</b>	88,600	108,436	106,729	139,181
Full Time Equivalents:	0	0		0

## CITY ATTORNEY DEPARTMENT SUMMARY

### Mission

The mission of the City Attorney's Office is to assist the City to accomplish its organizational goals with acceptable risk, by providing quality legal services.

### Mission Elements

- 1 - Provide Ongoing Advice to City Officials.
- 2 - Prepare and Review Legal Documents.
- 3 - Process Public Information Requests and Appeals to Attorney General.
- 4 - Prosecute Persons Accused of Violating State Laws and City Ordinances.
- 6 - Represent the City and City Officials in Lawsuits.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Copy sales	5,280	3,000	3,000	3,000
General Resources	2,543,982	2,852,145	2,852,220	2,884,323
<b>Total</b>	2,549,262	2,855,145	2,855,220	2,887,323
<b>Expenditures:</b>				
Personnel Services	2,033,859	2,140,282	2,140,282	2,296,718
Other Operating	52,618	46,683	40,759	51,200
Contractual Services	135,481	307,532	313,531	115,089
Debt Services	0	0	0	0
Internal Service Allocations	327,304	360,648	360,648	424,316
Capital Outlay	0	0	0	0
<b>Total</b>	2,549,262	2,855,145	2,855,220	2,887,323
<b>Full Time Equivalents:</b>	27	25		25

## CITY ATTORNEY DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# Preventable vehicle accidents		111	123	111
# Workers Compensation claims	539	545	569	580
Worker compensation claims paid	\$1,912,903	\$859,771	\$737,629	\$644,212
# Cases tried in Municipal Court		137	0	0
# Open records requests	1,439	2,009	1,476	1,572
# cases filed against the City		27	20	10
# cases where outside counsel was retained		5	6	7

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
1	To ensure clients efficiently receive high quality legal services	Legal Expenses per 1,000 Population	*	*	*
		Legal Expenses as a Percentage of City Budget	*	*	*
2	Increase efficiency and consistency of legal forms	Number of Standardized Forms Catalogued	*	*	*
3	To provide our customers with timely, courteous and comprehensive request service	% of public information requests responded to within 10 business days	100.00	95.54	N/A
4	Represent the State of Texas and present a legally sound case against persons accused of violating criminal laws punishable as Class C Misdemeanors	Number of cases tried in Municipal Court	137	N/A	N/A
6	Continue with the development of an engaged, high performing legal team.	Number of lawsuits in which outside counsel is retained	5	*	*

\* Performance Measures were added in Fiscal Year 2015 - 2016



## CITY AUDITOR DEPARTMENT SUMMARY

### Mission

Provide assurance to the City Council that management has established an effective system of internal control.

### Mission Element

718 - Conduct audits of City Departments to address areas of highest risk, and provide actionable recommendations for improvement.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	430,395	468,144	466,136	449,267
<b>Total</b>	430,395	468,144	466,136	449,267
<b>Expenditures:</b>				
Personnel Services	335,671	354,560	354,558	365,164
Other Operating	7,037	13,980	9,481	6,780
Contractual Services	21,544	28,876	31,369	17,983
Internal Service Allocations	66,143	70,728	70,728	59,339
<b>Total</b>	430,395	468,144	466,136	449,267
<b>Full Time Equivalents:</b>	4	4		4

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>718</b>	Provide effective audit reporting with actionable recommendations	Percent of recommendations accepted by management	*	*	90
	Provide timely reports	Percent of audits meeting milestone dates	*	*	75
		Percent of follow-up reports issued within one year of audit	*	*	75
	Provide efficient audit services	Percent of direct audit hours to total hours	*	*	63
		Percent of audits completed within budgeted hours	*	*	75
	Continuous improvement through implementation of audit recommendations	Percent of Rrecommendations implemented by management	*	*	85
	Reduce the risk that cash funds are mishandled	Number of cash count reports	*	*	2
	Reduce the risk that fraud, waste or abuse occurs and remains undetected	Number of allegations received	*	*	30
	Number of allegatons investigated	*	*	10	

\* Performance Measures were added in Fiscal Year 2015 - 2016

## CITY MANAGER DEPARTMENT SUMMARY

### Mission

The City Manager's Office provides effective leadership of city administration, advice to the City Council on policy matters, manages city operations, and promotes positive external relationships with the community.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	1,166,999	1,257,983	1,219,451	1,287,091
<b>Total</b>	1,166,999	1,257,983	1,219,451	1,287,091
<b>Expenditures:</b>				
Personnel Services	1,005,366	1,071,632	1,050,860	1,077,674
Other Operating	7,272	9,464	9,782	9,456
Contractual Services	31,383	50,179	32,101	47,635
Debt Services	0	0	0	0
Internal Service Allocations	122,978	126,708	126,708	152,326
Capital Outlay	0	0	0	0
<b>Total</b>	1,166,999	1,257,983	1,219,451	1,287,091
<b>Full Time Equivalents:</b>	8.5	8.5		8.5

## INTERGOVERNMENTAL RELATIONS DEPARTMENT SUMMARY

### Mission

The mission of Intergovernmental Relations is to create opportunities and manage risk for the City through advocacy, outreach, and proactive participation in the political process.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	306,270	392,438	273,104	244,868
<b>Total</b>	306,270	392,438	273,104	244,868
<b>Expenditures:</b>				
Personnel Services	104,921	111,257	110,933	113,010
Other Operating	455	1,378	7,653	1,471
Contractual Services	180,854	265,451	140,166	101,520
Debt Services	0	0	0	0
Internal Service Allocations	20,040	14,352	14,352	28,867
Capital Outlay	0	0	0	0
<b>Total</b>	306,270	392,438	273,104	244,868
 Full Time Equivalents:	 1	 1		 1

## COMMUNICATIONS DEPARTMENT SUMMARY

### Mission

The mission of the Communications, Media Relations and E-Government Department is to keep the public and employees informed about City programs, policies, events and incidents.

### Mission Elements

171 - Proactively shape positive opinions and communicating information in a timely way to the public and workforce on City issues.

172 - Lead the way on Customer Service and resolution of citizens concerns and requests for service.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	529,817	1,067,367	831,534	895,121
<b>Total</b>	<b>529,817</b>	<b>1,067,367</b>	<b>831,534</b>	<b>895,121</b>
<b>Expenditures:</b>				
Personnel Costs	308,418	616,031	514,207	628,555
Other Operating	7,104	10,780	3,196	10,761
Contractual Services	158,383	387,373	260,947	157,059
Internal Services Allocations	55,912	53,184	53,184	98,746
<b>Total</b>	<b>529,817</b>	<b>1,067,367</b>	<b>831,534</b>	<b>895,121</b>
<b>Full Time Equivalents:</b>	5.2	7		7

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures PIO functions	\$669,472	\$509,984	\$293,345	\$435,479
# Original video productions	183	166	51	56
# New programs on municipal TV channel	241	166	59	66
# citizen calls received by 1-call center	400,451	357,521	402,292	454,539
# visits to City's web site	95 M	107 M	111 M	110 M

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
171	Develop & operate centrally controlled communication system	Original video productions	*	*	160
	Build confidence in communication department				
	Communicate key information to stakeholders				
	Develop external communication to build strong partnerships that foster collaboration and well informed citizens	Media requests for assistance	*	*	1200
172	Determine status of Customer Call Center in resolution of citizen concerns & requests	Average wait time		2 Minutes	< 90 Seconds

\* Performance Measures were added in Fiscal Year 2015 - 2016

## CITY SECRETARY DEPARTMENT SUMMARY

### Mission

Provide Staff Support to the City Council; preserve and Provide Public Access to the City's Official Records; act as Parliamentarian for all meetings of the City Council and their corporations; coordinate municipal elections; facilitate the legislative process; coordinate Council appointments to Boards & Commissions.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Sale of City publications	340	324	336	336
Candidate filing fees	0	1,200	1,200	0
Recovery of Prior Year Expenditures	73,617	73,617	73,617	0
General Resources	875,364	581,244	552,215	608,171
<b>Total</b>	949,321	656,385	627,368	608,507
<b>Expenditures:</b>				
Personnel Services	390,424	425,358	397,768	433,931
Other Operating	46,489	14,272	20,845	20,929
Contractual Services	416,771	97,896	89,895	36,085
Debt Services	0	0	0	0
Internal Service Allocations	95,638	118,860	118,860	117,562
Capital Outlay	0	0	0	0
<b>Total</b>	949,321	656,385	627,368	608,507
<b>Full Time Equivalents:</b>	6	6		6

## FINANCE DEPARTMENT SUMMARY

### Mission

The mission of Financial Services is to support City departments in meeting their finance, accounting, and procurement requirements and to support the organization in maintaining the fiscal integrity of the City.

### Mission Elements

- 181 - Process transactions and maintain financial records for receipts, disbursements, inventories, and general ledger.
- 182 - Produce financial reports.
- 183 - Provide utility billing and collections.
- 184 - Administer centralized treasury for debt, cash, and investment management.
- 185 - Centralized purchasing system.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Finance Cost Recovery - CIP	1,155,623	1,178,736	1,178,736	1,440,636
General Resources	2,618,944	3,431,487	3,431,488	2,787,618
<b>Total</b>	3,774,567	4,610,223	4,610,224	4,228,254
<b>Expenditures:</b>				
Personnel Services	2,538,206	2,848,332	2,871,870	2,937,199
Other Operating	34,594	59,285	59,424	53,458
Contractual Services	429,835	768,318	744,642	421,332
Internal Service Allocations	771,932	918,048	918,048	816,264
Capital Outlay	0	16,240	16,240	0
<b>Total</b>	3,774,567	4,610,223	4,610,224	4,228,254
 Full Time Equivalents:	 51	 51		 51

## FINANCE DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Finance Dept. expenditures	\$10.2 M	\$10.8 M	\$9.9 M	\$9.5 M
GO Bond rating - S&P	AA	AA-	AA-	AA-
Revenue bond rating - S&P	A+	A+	A+	A+
Property Tax Rate (per \$100 valuation)	\$0.606264	\$0.585264	\$0.585264	\$0.570557
GFOA Certificate in Excellence?	Yes	Yes	Yes	Yes
Completion of CAFR by March 31st with clean opinion	Yes	Yes	Yes	Yes

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>181</b>	Accurately and timely record financial transactions.	Number of days elapsing after month-end close of financial accounting period		18.91	20
	Accurately manage the billing, collection and financial reporting of the City of Corpus Christi's various miscellaneous receivable accounts.	Percent of collected versus percent billed	*	*	
	Accurately and timely pay vendor invoices remitted by departments to Accounts Payable.	Pay invoices within 30 days of date of receipt by the City	*	*	
	Accurately and timely pay employees bi-weekly.	The number of correction payroll checks issued each pay period	*	*	
	Maintain financial records for inventories and capital assets				
<b>182</b>	Complete the Comprehensive Annual Financial Report (CAFR) by March 31st of every year				
	Prepare annual supplemental disclosure and bond official statements as needed				
	Timely produce monthly financial reports	Number of days elapsing after month-end close of financial accounting period		18.91	20
	Prepare schedule of federal/state expenditures of awards with no findings				
<b>183</b>	Accurately bill citizens in a timely basis for all utility account balances due to the City of Corpus Christi				
	Actively pursue delinquent collections for utility customers	Percent of utility receivables past due (> 30 Days)	*	*	<20%
		Monthly collection rate on utility bills	*	*	
		Monthly utility delinquency rate	*	*	
	Minimize call waiting time	Length of time utility customer is "On Hold" or in the queue	*	*	
Assist with the implementation of new financial software system					
<b>184</b>	Manage city's cash flow and invest cash on a daily basis				
	Structure the issuance of debt to meet the City's capital improvement needs				
	Comply with debt covenants and other reporting requirements				
	Timely reconcile all bank accounts	Number of outstanding bank reconciling items monthly	*	*	
<b>185</b>	Increase efficiencies in procuring goods and services	Number of RFP's or RFB's requested but not yet issued	2		3
	Enable City to have an efficient P-Card Program	Dollar value of P-Card Purchases	*	*	

\* Performance Measure was added in fiscal year 2015 - 2016

## OFFICE OF MANAGEMENT & BUDGET DEPARTMENT SUMMARY

### Mission - Office of Management & Budget

Assist City departments in the creation of an annual budget and to ensure compliance with adopted budgets.

### Mission - Office of Strategic Management

Assist City departments in achieving continuous improvement & efficient operations.

### Mission Elements - Office of Management & Budget

251 - Prepare annual budget, financial forecasts and reports.

252 - Establish budget related policies.

253 - Monitor fiscal and performance compliance.

### Mission Elements - Office of Strategic Management

261 - Performance Improvement

262 - Manage Business Planning Tools

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	816,820	924,230	733,023	975,794
<b>Total</b>	<b>816,820</b>	<b>924,230</b>	<b>733,023</b>	<b>975,794</b>
<b>Expenditures:</b>				
Personnel Services	651,174	759,578	585,662	763,391
Other Operating	16,682	3,759	2,065	3,760
Contractual Services	24,575	32,673	17,076	64,986
Capital Outlay	0	0	0	0
Debt Services	0	0	0	0
Internal Service Allocations	124,389	128,220	128,220	143,657
<b>Total</b>	<b>816,820</b>	<b>924,230</b>	<b>733,023</b>	<b>975,794</b>
 Full Time Equivalents:	 9	 9		 9



# OFFICE OF MANAGEMENT & BUDGET DEPARTMENT SUMMARY

## Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
GFOA Distinguished Budget Award?	Yes	Yes	Yes	Yes
Total City expenditures (all funds)	\$865.3 M	\$892.6 M	\$899.1 M	\$730.4 M
Total City expenditures per Management & Budget employee	\$124 M	\$148 M	\$149 M	\$122 M
Property tax revenues collected	\$103.2 M	\$98.6 M	\$92.3 M	\$79.9 M
Difference between property taxes collected and budgeted	\$0.97 M	\$0.97 M	\$10.7 M	\$0.85 M

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
251	Complete annual budget and deliver to City Council		YES	YES	YES
251	Earn GFOA Distinguished Budget Award		YES	YES	YES
252	Review and update City financial policies		YES	YES	YES
253	Prepare quarterly financial updates	Number of quarterlies produced	4.00	4.00	4.00
253	Maximize City resources and ascertain alignment with Council goals		YES	YES	YES
253	Review accuracy of revenue projections	% variance between sales tax revenues collected and sales tax revenues budgeted	0.68%	0.99%	<=1.00%
		Annual % variance between budgeted property tax revenue and actual property tax revenue	-7.53%	-10.11%	<=+/-3.00%

## OFFICE OF STRATEGIC MANAGEMENT DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# of competitive assessments completed	0	0	2	1
# of department reviews completed	0	3	3	1
# Internal Audit follow-ups completed	2	2	4	3

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>261</b>	Conduct at least one systematic review of City departments or programs each year and follow-up on previously issued reports	# of systematic reviews of Departments or programs completed (Annual)	0	2	2
<b>261</b>	Conduct special studies and reviews as directed by City Manager	# of special studies and reviews completed	3	1	1
<b>262</b>	Have an approved business plan for each City Department	% of Departmental Business Plans recorded in the Business Plan Monitoring System (Annual)	100	100	>=100.00
<b>262</b>	Maintain a web-based system displaying valid performance measures for all departments, showing the associated mission elements, goals, specific standards of performance and actual results	% of Departments with a City Performance Report (CPR) web page (Annual)	100	100	>=100.00

## HUMAN RELATIONS DEPARTMENT SUMMARY

### Mission

With a goal of “Fostering Diverse and Equitable Environments With Respect and Professionalism”, the Human Relations Division will conduct and enforce a positive program of non-discrimination in Employment, Fair Housing, Public Accommodation, and Compliance with the Americans with Disabilities Act (ADA) within the City of Corpus Christi.

### Mission Elements

7 - Conduct and Enforce a Program of Non-Discrimination Within the City.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
EEOC contribution	59,600	11,600	49,350	49,350
HUD Intrim Agreemnt Reim/Grnts	0	103,250	95,696	95,696
General Resources	376,652	375,715	345,518	368,126
<b>Total</b>	436,252	490,565	490,564	513,172
<b>Expenditures:</b>				
Personnel Services	312,684	338,519	338,518	345,171
Other Operating	3,608	4,736	4,760	4,736
Contractual Services	44,301	63,166	63,141	63,166
Debt Services	0	0	0	0
Internal Service Allocations	75,659	84,144	84,145	100,099
Capital Outlay	0	0	0	0
<b>Total</b>	436,252	490,565	490,564	513,172
<b>Full Time Equivalents:</b>	6.75	6.00		6.00

MSSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
7	Conduct Employment and Fair Housing Discrimination Investigations in compliance With the EEOC Work-Sharing Agreement and Fair Housing Contract	% of Fair Housing cases closed within 100 days	*	*	*
	Comply with the ADA Transition Plan	City Department ADA Liaisons Will Attend Annual Training.	*	*	*
	Community Outreach Presentations	Annual Training will be Provided to the Corpus Christi Apartment Association	*	*	*

\* Performance Measure was added in Fiscal Year 2015 - 2016

## HUMAN RESOURCES DEPARTMENT SUMMARY

### Mission

To support City departments in meeting their workforce requirements.

### Mission Elements

- 211 - Develop and manage recruitment, testing, and selection processes.
- 212 - Manage and maintain the compensation and classification systems.
- 213 - Develop and manage health and benefits programs.
- 214 - Build and deliver effective learning and organizational development programs.
- 215 - Cultivate and implement programs that promote productive employee and labor relations.
- 216 - Maintain employee records and Human Resources Information Systems.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	1,694,956	2,012,379	1,756,304	1,983,916
<b>Total</b>	1,694,956	2,012,379	1,756,304	1,983,916
<b>Expenditures:</b>				
Personnel Services	1,159,761	1,230,652	1,109,141	1,239,518
Other Operating	38,818	28,459	11,166	25,717
Contractual Services	245,415	427,480	310,209	404,502
Debt Services	0	0	0	0
Internal Service Allocations	250,962	325,788	325,788	314,179
Capital Outlay	0	0	0	0
<b>Total</b>	1,694,956	2,012,379	1,756,304	1,983,916
 Full Time Equivalents:	 18	 18		 18

## HUMAN RESOURCES DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Ratio of City positions to HR staff		0.83%	0.79%	0.71%
HR Department expenditures	\$1,971,174	\$1,694,684	\$1,235,222	\$1,390,034
# Employee investigations		21	53	86
City-wide employee turnover rate	11.48%	15.02%	15.82%	14.57%
# new hires	810	717	490	867
# applications processed	18,706	36,192	31,858	28,703
% of employees receiving annual performance evaluations	79%	76%	51%	77%
% EEOC complaints resulting in "no finding"	100%	100%	100%	100%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>211</b>	Improve time to fill	Average number of business days from job posting until candidate certified	*	*	5.00
	Partner with community organizations with desired candidate pools		*	*	
<b>212</b>	Conduct biennial Market pricing and analysis		*	*	
<b>213</b>	Research the possibility of developing and implementing a new Pre-65 Retiree health plan		*	*	
	Bid the current Post 65 Retiree Medicare advantage health plan to ensure benefits and costs are competitive and affordable		*	*	
	Enhance and expand our Wellness Program to enable employees to improve their overall health		*	*	
<b>214</b>	Improve delivery and access to training resources	Percent of employees trained	*	*	
	Increase completion of employee performance evaluations	Percent of employees who have performance evaluations on file	*	*	
	Increase employee engagement	Percent of participation in recognition	*	*	
<b>215</b>	Inform, educate, and train managers on strategies and tools to improve managerial and leadership practice	Number of managers participating	*	*	
	Investigate and resolve issues and employee complaints	Percent of investigations completed	*	*	100
	Review, update and publish Human Resources policies and procedures				
<b>216</b>	Maintain employee records and Human Resources Information Systems	Complete electronic scan project	*	*	*
		Develop audit control processes	*	*	*

\* Performance Measure was added in Fiscal Year 2015 - 2016

## MUNICIPAL COURT JUDICIAL DEPARTMENT SUMMARY

### Mission

To provide the citizens of Corpus Christi with a fair and impartial Court of Law in the adjudication of Class C misdemeanor cases.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	1,084,393	1,118,697	1,082,237	1,158,300
<b>Total</b>	<b>1,084,393</b>	<b>1,118,697</b>	<b>1,082,237</b>	<b>1,158,300</b>
<b>Expenditures:</b>				
Personnel Services	937,918	968,446	946,653	995,330
Other Operating	14,475	7,400	7,140	7,400
Contractual Services	41,629	35,199	20,791	34,530
Debt Services	0	0	0	0
Internal Service Allocations	90,371	107,652	107,652	121,040
Capital Outlay	0	0	0	0
<b>Total</b>	<b>1,084,393</b>	<b>1,118,697</b>	<b>1,082,237</b>	<b>1,158,300</b>
 Full Time Equivalents:	 8.85	 8.85		 8.85

# MUNICIPAL COURT ADMINISTRATION DEPARTMENT SUMMARY

## Mission

The mission of the Municipal Court Administration Department is to deliver administrative and safety services in support of the judiciary.

## Mission Elements

231 - Manage the administration of the Municipal Court including dockets, records, fine collection, service of warrants and courtroom safety.

232 - Manage the municipal jail/detention center

233 - Provide case management for juveniles.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Moving vehicle fines	278,178	2,793,086	884,965	900,041
Parking fines	389,063	77,046	46,247	40,426
General fines	2,085,385	733,302	1,577,155	1,568,925
Officers fees	151,748	162,113	156,071	172,140
Uniform traffic act fines	19,428	74,947	48,529	51,680
Warrant fees	127,756	112,624	52,888	66,024
School crossing guard program	63,629	68,171	46,103	52,891
Muni Court state fee discount	109,254	247,803	98,032	51,648
Muni Ct Time Pay Fee-Court	15,656	18,007	11,916	12,326
Muni Ct Time Pay Fee-City	62,666	72,027	47,769	49,426
644.102 Comm veh enforcmt rev	38,592	27,600	30,000	0
Muni Ct-Juvenile Case Mgr Fund	(65)	0	0	0
Failure to appear revenue	2,510	198,157	2,182	4,808
Mun Ct-Juvenile Expungement Fe	13	150	69	268
Animal control fines	2,778	16,033	7,893	9,103
Teen court city fees	20	0	0	0
Other court fines	563,784	201,879	714,310	770,918
Municipal court misc revenue	30,133	54,446	725	530
Sale of Scrap/City Property	2,667	0	0	0
General Resources	147,849	(174,983)	366,695	182,955
<b>Total</b>	<b>4,091,044</b>	<b>4,682,408</b>	<b>4,091,549</b>	<b>3,934,109</b>
<b>Expenditures:</b>				
Personnel Services	2,458,446	2,918,079	2,539,967	2,933,373
Other Operating	103,304	111,097	100,487	71,200
Contractual Services	487,198	666,196	464,057	270,328
Debt Services	0	0	0	0
Internal Service Allocations	1,042,097	987,036	987,036	659,208
Capital Outlay	0	0	0	0
<b>Total</b>	<b>4,091,044</b>	<b>4,682,408</b>	<b>4,091,549</b>	<b>3,934,109</b>
<b>Full Time Equivalents:</b>	<b>63</b>	<b>63</b>		<b>63</b>

# MUNICIPAL COURT ADMINISTRATION DEPARTMENT SUMMARY

## Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures	\$4.3	\$4.4 M	\$4.2 M	\$3.7 M
# Warrants issued	9,127	2,099	518	3,003
# Cases docketed	216,122	236,489	124,829	122,072
# Trials scheduled	5,372		6,034	8,248
# Violations filed	54,792	53,251	69,048	65,636
# Persons processed into CDC	186,111	16,815	15,901	15,334
# Warrants served	4,274	2,118	4,005	5,501
# Juvenile cases assigned for case management services	349	176	103	189

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>231</b>	Provide court services in an efficient, ethical and knowledgeable manner, in compliance with state laws, city ordinances, and state agency rules and regulations.	Percent of vioaltions filed	*	*	100.00
		Number of warrants issued	2136.00	3825.00	25000.00
		Number of collection calls made		3851.00	8000.00
<b>232</b>	Provide and efficient, safe, and secure facility for staff and persons detained.	Total number of persons processed at CDC		15458.00	16500.00
<b>233</b>	Provide knowledgeable staff to manage juvenile cases in a manner that prevents children from becoming further involved in the	Percent of juveniles cases successfully resolved	*	*	90.00

\* Performance Measures were added in Fiscal Year 2015 - 2016



## FIRE DEPARTMENT SUMMARY

### Mission

Prevention of fire, suppression of unwanted fires, protection of lives and property due to fire, explosion, natural or man-made disasters and to provide emergency medical services.

### Mission Element

- 091 - Conduct fire prevention education, fire/arson investigations, and inspections.
- 093 - Respond to emergency medical, fire, hazmat, and technical calls for service.
- 095 - Manage City emergency operations, including the Emergency Operations Center.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
US Department of Homeland Security	0	65,000	0	0
FEMA-contrib to emergency mgt	0	0	0	0
Fire prevention permits	255,225	200,000	175,000	175,000
Hazmat response calls	8,255	10,000	10,000	10,000
Hazmat Response Calls - District	10,656	0	807	0
Safety Education Revenues	200	500	500	500
Fire hydrant maintenance	327,472	327,472	327,472	327,472
Honor Guard	0	0	300	300
Fire service - outside city limits	37,283	0	0	0
Emerg Mgmt Alert Sys Fees	10,000	0	0	0
Pipeline reporting administrat	50,626	45,000	50,000	50,000
Ambulance permits	2,000	2,500	2,500	2,500
Emergency calls	6,123,474	6,100,000	6,100,000	6,100,000
Nueces county OCL charges	32,048	20,000	24,000	24,000
Recovery on damage claims	16,131	28,594	8,594	0
Sale of Scrap/City Property	18,771	0	0	0
Purchase discounts	846	0	0	0
Buc Days / Bayfest	1,153	0	0	0
Miscellaneous	26,097	25,000	150	0
Proceeds - Capital Leases	525,000	0	0	0
General Resources	42,454,941	46,172,682	44,792,943	46,959,432
<b>Total</b>	<b>49,900,178</b>	<b>52,996,748</b>	<b>51,492,266</b>	<b>53,649,204</b>
<b>Expenditures:</b>				
Personnel Costs	36,610,934	39,397,637	37,328,655	38,924,427
Other Operating	2,224,333	2,468,174	2,843,313	2,596,669
Contractual Services	3,158,666	3,590,754	3,830,522	3,844,911
Internal Service Allocations	7,263,661	7,489,776	7,489,776	8,283,197
Capital Outlay	642,584	50,406	0	0
<b>Total</b>	<b>49,900,178</b>	<b>52,996,748</b>	<b>51,492,266</b>	<b>53,649,204</b>
<b>Full Time Equivalents:</b>	<b>429</b>	<b>429</b>		<b>429</b>

## FIRE DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Avg response time 1st arriving unit	5:35	5:38	5:32	5:24
# Calls for service	51,522	47,653	46,133	43,992
# Medical calls for service	40,657	37,492	35,617	34,286
# Non-structure fire calls	502	600	659	665
# Structure fire calls (working fires)	265	285	317	289
Fire dollar loss	\$7.0 M	\$18.1 M	\$9.8 M	\$12.9 M
# Civilian fatalities	2	0	3	3
# Civilian injuries	25	15	13	20

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>91</b>	Fire Education Program Delivery.	Completion of Program Development	*	*	Completed
	Provide fire safety education for senior citizens.	Number of target citizens in attendance at presentations	*	*	9,500
	Increase public education through public safety announcements.	Monthly public safety announcements	*	*	12
	Conduct thorough investigations of fires. Arrest and seek convictions on individuals who commit arson crimes.	Percentage of structure fires investigated	112	N/A	100
	Enforcement of all applicable federal, state and local fire codes.	Adoption of 2015 Fire Codes	*	*	Adopted
<b>93</b>	Professional and timely response to all emergency medical calls	Average response time of first arriving unit after dispatch	4.8311	5.0114	4.59
	Advanced medical training for department employees	Delivery of PALS, and ACLS to 25% of Fire Department	*	*	Yes
	Professional and timely response to all structure fires	Percent of a 4:59 response time	*	*	90
	Provide competent hazardous materials response for the City of Corpus Christi	Percent of Hazmat Team members trained to Technician Level	100	*	100
	Provide competent rescue operations for the City of Corpus Christi	Percent of Rescue Team members trained in trench and confined space rescue	100	*	100
	Provide logistical and mechanical support for the Corpus Christi Fire Department	Percent of time that lost or damaged equipment is replaced in 24 hours	*	*	100
	Maintain all communications equipment	Zetron/Radio replaced in a timely manner	*	*	Yes
	Fleet readiness to provide safe working apparatus for firefighters	Completion of annual pump, hose and ladder testing	*	*	Yes
	Provide a comprehensive capital project program for the Corpus Christi Fire Department	Maintain all fire stations in good working order	*	*	Yes
Provide a comprehensive training program for the Corpus Christi Fire Department	Provide all firefighters with minimum continuing education requirements as set forth by the Texas Commission on Fire Protection	*	*	Yes	
<b>95</b>	Professional and trained personnel in the management of the City Emergency Operations Center	Percent of EOC Ride-out Team members trained to the NIMS 400 Level	*	*	100
	Develop and maintain Emergency Management Plans	Percentage of plans submitted by City Departments	71	*	100

\* Performance Measures were added in Fiscal Year 2015 - 2016

## POLICE DEPARTMENT SUMMARY

### Mission

The mission of the Corpus Christi Police Department is to work to reduce crime, the fear of crime, and enhance public safety.

### Mission Elements

- 151 - Respond to calls for law enforcement services.
- 152 - Investigate crime.
- 155 - Enforce traffic laws.
- 156 - Work with the community and other law enforcement entities to reduce crime.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Taxicab franchises	56,580	52,000	52,000	52,000
Auto wrecker permits	174,868	18,000	20,000	20,000
Taxi Driver Permits	8,960	6,300	6,300	7,000
Other business lic & permits	18,125	20,000	20,000	20,000
Crossing Guards	23,618	25,000	25,000	25,000
Nueces County-Metrocom	1,262,596	1,212,000	1,134,238	1,212,000
Sexual Assault Exam	170,088	130,000	163,287	150,000
Drug test reimbursements	8,824	20,000	15,000	15,000
Police storage & towing chgs	1,318,116	1,485,000	1,534,715	1,550,000
Vehicle impd cert mail recover	77,750	75,000	84,462	85,000
Police accident reports	43,314	41,800	45,000	45,000
Police Security Services	81,304	75,000	80,000	80,000
Proceeds of auction - abandoned	658,544	925,000	925,000	925,000
Proceeds of auction-online	4,935	14,400	5,874	14,400
Police Property Room Money	0	5,573	5,000	5,000
DWI Video Taping	1,644	1,500	1,600	1,600
Parking meter collections	162,899	291,000	241,018	291,000
Civil parking citations	235,007	300,000	213,707	300,000
Police open record requests	23,943	26,400	26,400	26,400
Police subpoenas	4,455	3,600	3,600	3,600
Fingerprinting fees	5,856	6,000	6,000	6,000
Customs/FBI	86,721	140,000	142,263	140,000
Alarm system permits and servi	561,640	504,000	550,000	550,000
Metal Recycling Permits	9	12	1,000	1,000
800 MHz radio - interdepart	335,952	332,436	332,436	338,172
800 MHz radio - outside city	176,768	174,260	174,260	177,288
911 Wireless Service Revenue	1,592,828	1,620,000	1,485,000	1,590,000
911 Wireline Service Revenue	1,264,921	1,104,000	1,240,000	1,365,000
C.A.D. calls	2,459	2,620	2,620	2,620
Restitution	1,129	1,600	1,750	1,600
Late Fees on Delinquent Accounts	3,000	1,800	2,260	0
Radio system participation	1,688	9,500	23,045	9,500
Schl Crssg Gd Pgm-Cvl Citation	0	36,000	36,000	0

## POLICE DEPARTMENT SUMMARY

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Contributions and Donations	4,113	0	0	0
Property rentals	9,000	0	0	0
Sale of Scrap/City Property	36,824	0	0	0
Purchase Discounts	3,453	0	0	0
Buc Days/ Bucfest	55,250	25,000	25,000	25,000
Miscellaneous	8,332	60	7,411	0
Interdepartmental Services	444,842	463,335	463,336	469,476
General Resources	61,484,740	61,761,452	59,532,820	60,046,519
<b>Total</b>	<b>70,415,095</b>	<b>70,909,648</b>	<b>68,627,402</b>	<b>69,550,175</b>
Expenditures:				
Personnel Services	49,021,854	49,735,288	47,582,151	49,329,181
Other Operating	2,080,496	1,935,985	1,988,065	1,927,043
Contractual Services	4,375,604	4,385,738	4,398,504	4,450,274
Debt Services	0	0	0	0
Internal Service Allocations	13,733,826	13,753,976	13,748,976	12,871,971
Capital Outlay	1,149,921	1,036,662	909,706	909,706
Grant Expense	53,394	62,000	0	62,000
<b>Total</b>	<b>70,415,095</b>	<b>70,909,648</b>	<b>68,627,402</b>	<b>69,550,175</b>
Full Time Equivalents:	588	588		585.79

## POLICE DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# Traffic citations issued	47,799	38,239	51,836	48,226
UCR Part One property crimes	14,808	11,650	14,286	14,292
UCR Part One violent crimes	2,726	2,075	2,040	1,986
DWI arrests	1,395	1,260	1,437	1,118
# Calls received in 9-1-1 call center		326,244	418,078	402,239
% of emergency call responses under 8min. & 22sec.		91.99%	92.29%	93.48%
# Arrests (adult & juvenile)	20,654	18,424	18,812	18,268
UCR Part One crime clearance rate	22.67%	26.01%	26.23%	26.10%
Traffic deaths	32	28	21	28

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>151</b>	Average response time for priority 1 (emergency calls) calls < 8:22	% of emergency call responses < 8 min 22 sec	92		>90.00
	Average dispatch time < 70 seconds	% of emergency calls that Metrocom dispatches < 70 sec	87		>90.00
<b>152</b>	Use crime analysis to reduce crime	Monthly crime rate per capita < .72		0.49	< .72
	Increase percent of UCR Part One crimes cleared	UCR crime clearance rate > 22%	27	24.33	> 22%
	Decrease Part One Crimes	Decrease 5% UCR Part One Crimes	*	*	5%
<b>155</b>	Improve traffic safety by reducing traffic deaths and injuries	Increase number of DWI Arrests	1,249	1,072	> 1,072
		Decrease number of alcohol involved deaths	7	6	< 6.00
<b>156</b>	Work with the community and other law enforcement entities to reduce crime	Increase the partnership with the community	*	*	N/A

\* Performance Measures were added in Fiscal Year 2015 - 2016

## HEALTH DISTRICT DEPARTMENT SUMMARY

### Mission

The mission of the Health District is to assess and promote health in the community and link citizens to resources.

### Mission Elements

- 101 - Enforce health and safety codes.
- 102 - Provide and manage medical clinics.
- 103 - Disease prevention.
- 106 - Conduct health education.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Nueces County - Health Admin	178,678	205,408	205,408	150,000
Septic System Permits	0	0	12,810	15,000
Lab Charges Program Income	22,400	22,500	22,500	22,500
TB Program Income	12,375	35,000	35,000	35,000
Medicaid WHS Program Income	18	5,000	5,000	5,000
Private Vaccine Program Income	0	120,000	120,000	100,000
San Patricio County	0	0	0	21,000
Medicaid 1115 Transformation Waiver	1,220,937	0	0	0
Swimming pool inspections	41,731	35,000	35,000	35,000
Food service permits	679,547	675,000	675,000	675,000
Vital records office sales	13,810	10,000	10,000	10,000
Vital statistics fees	412,836	400,000	400,000	400,000
Vital records retention fee	18,148	17,000	17,000	17,000
Child Care Facilities Fees	10,225	9,000	9,000	9,000
Sale of Scrap/City Property	9,780	0	0	0
Purchase Discounts	1,737	0	0	0
Transfer from Other Funds	230,890	307,501	307,501	31,000
General Resources	584,551	1,598,300	1,375,316	1,875,345
<b>Total</b>	3,437,663	3,439,709	3,229,535	3,400,845
<b>Expenditures:</b>				
Personnel Services	1,753,294	1,868,640	1,689,279	1,957,881
Other Operating	652,354	267,573	253,389	149,564
Contractual Services	429,661	612,011	599,550	643,218
Debt Services	0	0	0	0
Internal Service Allocations	581,221	689,629	685,461	648,326
Capital Outlay	21,133	1,856	1,856	1,856
<b>Total</b>	3,437,663	3,439,709	3,229,535	3,400,845
<b>Full Time Equivalents:</b>	35.5	31.5		31.5

## HEALTH DISTRICT DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures-City	\$5.7 M	\$4.6 M	\$2.6 M	\$2.6 M
Total expenditures-County	\$3.3 M	\$2.6 M	\$1.3 M	\$1.0 M
# Birth & death certificates issued	22,864	22,442	21,906	23,474
# Immunizations provided	9,309	11,683	10,532	13,285
#STD & HIV patients served	2,945	3,137	3,092	3,418
# Tuberculosis screenings	18,492	19,999	30,437	32,210
Avg food service score	95%	93%	92%	94%
# food service establishments	2,315	2,413	2,354	2,314
# new food establishments permitted	271	316	332	287

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>101</b>	To ensure food establishments are in compliance with TFER & City Ordinances	Number of routine inspections for fixed food establishments	4,452	4,127	>=2500.00
		Percentage of restaurant sanitation complaints responded to in less than 1 business day	93	92.16	>=95.00
<b>102</b>	To ensure family planning, breast and/or cervical screenings and diagnostic screenings are made available to eligible low income women of Nueces County.	Number of patient visits scheduled to WHS	1,303	288	2,000
<b>103</b>	To operate an immunization program for children, adolescents and adults with an emphasis on accelerating intervention to improve immunization coverage	Number of client visits for adults ages 19 and over	3,269	2,738	3,500
		Number of client visits for children 0-18 years of age	3,021	2,345	3,000
		Education encounters through outreach clinics and health fairs	38	47	50
<b>106</b>	To provide health education services to residents	Number of health promotions and education encounters in the area of chronic disease prevention	9,617	13,289	6,000

## ANIMAL CARE SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Corpus Christi Animal Control Services Department is to promote and protect the health, safety, and welfare of the

### Mission Elements

- 081 - Administer animal code compliance.
- 082 - Pick-up stray animals.
- 083 - Care for in custody animals.
- 084 - Promote pet adoption.
- 085 - Control stray animal populations.
- 086 - Reduce vector borne diseases.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Special event permits	500	996	250	1,896
Adpt Rabies	4,054	0	677	0
Pet licenses	74,277	72,000	71,994	54,996
Animal Control Adoption Fees	35,619	45,000	44,993	30,000
Microchipping fees	4,352	7,000	4,745	3,504
Animal pound fees & handling c	48,628	81,492	49,502	39,996
Animal trap fees	1,115	1,200	350	600
Shipping fees - lab	1,216	1,800	2,617	3,000
S/N Kennel Cough (Bordetella)	932	0	3,724	3,000
Pest control - interfund servi	8,200	0	0	0
Contributions and donations	1,012	900	152	0
Sale of scrap/city property	4,940	0	0	0
Purchase Discounts	442	0	0	0
General Resources	2,409,549	2,908,782	2,924,923	2,842,058
<b>Total</b>	<b>2,594,836</b>	<b>3,119,170</b>	<b>3,103,927</b>	<b>2,979,050</b>
<b>Expenditures:</b>				
Personnel Services	1,537,882	1,600,697	1,555,915	1,566,105
Other Operating	284,789	504,403	464,066	515,656
Contractual Services	131,998	176,950	246,825	217,118
Debt Services	0	0	0	0
Internal Service Allocations	640,167	837,120	837,120	680,171
Capital Outlay	0	0	0	0
<b>Total</b>	<b>2,594,836</b>	<b>3,119,170</b>	<b>3,103,927</b>	<b>2,979,050</b>
<b>Full Time Equivalent:</b>	<b>29</b>	<b>32</b>		<b>32</b>



## ANIMAL CARE SERVICES DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total actual dept expenditures	\$2.70 M	\$2.50 M	\$2.07 M	\$2.04 M
# citizen calls for service	23,349	24,619	20,376	21,866
# dogs picked up by ACOs	3,842	4,871	4,483	4,567
# pet licenses issued	13,564	10,738	8,457	10,634
# animals sterilized	1,781	2,271	1,747	1,555
# animals sheltered	7,283	6,883	7,434	9,901
% impounded animals redeemed or adopted	77%	57%	42%	23%
Number of positive tests of West Nile virus	21	1	0	20

MSSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
81	Enforce municipal codes and state laws pertaining to animal ownership	Number of citations issued	1,427	601	1,000
82	Perform professional responses to all stray animal calls	# of stray dog complaints received	24,179	7,693	
		Percent of cleared CFS	*	*	100
83	Assure all animals housed within the shelter receive the highest level of care	Number of live releases of domestic animals within shelter	3,608	1,774	>=3,360
84	Raise public awareness of adoption program through public media, public interactions, and education	Number of animals adopted	1,775	891	>=1,250
85	Decrease total stray population through animal sterilizations	Number of animals sterilized	2,271	1,018	>=2,100
86	Reduce number of pest and vector mosquitoes through effective surveillance, spraying and education	Number of positive tests of West Nile virus	1	21	

\* Performance Measure was added in Fiscal Year 2015 - 2016

## LIBRARIES DEPARTMENT SUMMARY

### Mission

To improve literacy, enhance knowledge, and create a sense of community by making information easily accessible to the public.

### Mission Elements

- 111 - Lending materials.
- 112 - Promoting literacy.
- 113 - Administering diverse, enjoyable, educational and literary programs.
- 114 - Providing digital services and digital inclusion technology.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Library fines	70,502	66,850	66,850	63,105
Interlibrary Loan Fees	484	427	427	609
Lost book charges	6,390	5,603	5,603	6,274
Copy machine sales	45,357	47,236	47,236	44,515
Other library revenue	14,466	15,165	9,807	10,572
Library book sales	4,591	3,315	3,315	4,848
Contributions and donations	37,145	25,000	0	20,000
Purchase discounts	2,538	0	400	18,130
General Resources	3,830,501	4,021,010	3,927,814	3,961,208
<b>Total</b>	4,011,974	4,184,606	4,061,451	4,129,261
<b>Expenditures:</b>				
Personnel Services	1,935,959	1,981,817	1,952,553	2,084,895
Other Operating	615,109	671,530	661,327	607,927
Contractual Services	452,813	586,151	502,463	511,834
Debt Services	0	0	0	0
Internal Service Allocations	1,000,109	945,108	945,108	924,605
Capital Outlay	7,984	0	0	0
<b>Total</b>	4,011,974	4,184,606	4,061,451	4,129,261
<b>Full Time Equivalents:</b>	53.35	53.35		53.35

## LIBRARIES DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Population served	320,434	316,361	316,389	312,195
Library visits per capita	2.43	2.46	2.48	2.59
New library cards issued	11,907	13,533	11,558	14,225
Circulation per capita	2.54	2.49	2.52	2.60
Annual collection turnover rate	2.53	2.45	2.26	2.19
Materials expenditures per capita		\$1.26	\$1.31	\$1.25
Assistance provided	306,008	343,344	439,771	360,705
Annual operating cost per capita		\$12.30	\$11.68	\$12.15
Total expenditures		\$3,890,181	\$3,696,431	\$3,661,786
Total Revenues		\$180,425	\$174,657	\$163,995

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
111	Increase utilization of library resources	Number of circulated materials	779,290	714,990	750,000
	Continually develop, evaluate and update collections to meet the evolving needs of the community	Number of new acquisitions	25,765	24,638	24,000
112	Develop and build community partnerships	Number of partnership events	145	125	20
	Promote literacy and goodwill	Number of satellite collection sites (e.g. Head Start centers)	39	11	5
113	Provide programs to increase visitors and use of library resources	Number of adults/YA programs or events	303	651	200
		Number of adults/YA attending programs	5,382	10,496	5,000
		Number of childrens programs or events created	1,420	1,653	1,000
		Number of children attending programs	49,039	55,279	30,000
114	Increase utilization of library technology resources	Number of electronic materials circulated	40,593	44,217	25,000
		Number of in-house PC users	224,570	203,899	184,000

## PARKS AND RECREATION DEPARTMENT SUMMARY

### Mission

Manage the parks system and to offer recreational, cultural and outdoor activities to residents.

### Mission Elements

141 - Manage and maintain parks, beaches, open spaces and recreational facilities.

142 - Provide recreational, social and cultural programs and activities.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Special Event Permits	0	0	0	0
Beach Parking Permits	840,586	750,000	858,781	850,000
GLO-beach cleaning	64,463	60,000	60,000	60,000
Class Instruction Fees	10,204	62,000	47,328	60,680
Center Rentals	37,367	32,000	30,130	33,748
Restitution	52,396	0	0	0
HEB Tennis Center	17,394	29,039	17,379	17,342
HEB Tennis Ctr pro shop sales	8,390	6,300	6,645	6,575
Al Kruse Tennis Center	7,596	16,272	8,325	8,417
Al Kruse Tennis Ctr pro shop	3,818	4,025	4,120	4,100
Swimming Pools	187,042	160,818	133,229	140,496
Swimming instruction fees	108,189	84,376	97,845	99,840
Athletic events	142,761	149,585	144,250	144,410
Athletic rentals	45,219	45,640	46,540	46,495
Athletic instruction fees	47,018	35,765	39,080	36,970
Recreation center rentals	9,274	8,505	9,154	8,615
Recreation instruction fees	39,252	50,005	33,802	35,324
Latchkey	2,461,266	2,463,400	2,419,987	2,618,043
Heritage Park revenues	1,176	1,640	1,640	2,138
Park facility leases	391	1,000	800	800
Tourist district rentals	11,063	16,296	16,296	12,246
Camping permit fees	4,212	2,500	2,500	2,575
Other recreation revenue	37,440	15,400	15,400	25,500
Contributions and donations	6,822	0	0	0
Recovery on Damage Claims	66,170	0	0	0
Sale of Scrap/City Property	44,326	0	0	0
Purchase Discounts	4,906	0	0	0
Buc Days / Bayfest	6,167	2,000	6,000	6,000
Interdepartmental Services	1,528,593	2,203,217	2,203,309	2,364,404
Proceeds - Capital Leases	57,299	0	0	0
General Resources	10,249,662	12,975,898	12,496,887	12,044,619
<b>Total</b>	<b>16,100,462</b>	<b>19,175,681</b>	<b>18,699,427</b>	<b>18,629,337</b>
<b>Expenditures:</b>				
Personnel Services	7,656,984	8,981,352	9,543,269	9,335,198
Other Operating	1,085,128	1,629,756	1,776,312	1,475,065
Contractual Services	2,724,232	3,717,412	3,480,457	3,105,099
Internal Service Allocations	3,981,146	3,899,388	3,899,388	3,986,560
Capital Outlay	496,896	791,697	765,594	571,338
Grant Expense	156,076	156,076	156,076	156,076
<b>Total</b>	<b>16,100,462</b>	<b>19,175,681</b>	<b>18,699,427</b>	<b>18,629,337</b>
 Full Time Equivalents:	 262.57	 263.57		 259.57

## PARKS AND RECREATION DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# parks adopted	71	74	56	40
# beach parking permits sold (CY)	127,001	159,770	127,349	137,004
Park and recreation cost per capita	\$54.45	\$50.13	\$55.83	\$55.10
Revenue per round of golf	\$36.53	\$34.98	\$34.85	\$32.61
Cost recovery (% excluding grants)	24.3%	25.8%	35.7%	25.7%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>141</b>	Improve the efficiency of park operations management	Number of park acres mowed	*	*	20,000
	Increase sales of beach parking permit program by 2%	Number of beach parking permits sold	159,770	127,001	142,600
	Improve the efficiency of recreation facility management	Percentage of aquatic facility downtime due to maintenance issues	*	*	0
	Improve the efficiency of Park Operations Management	Number of parks adopted	*	*	90
<b>142</b>	Increase the number of programs and activities available for residents	Number of rounds of golf	66,796	71,922	86,470
		Number of programs provided	*	*	2,500
		Number of program registrations	*	*	67,000
		Number of registered participant contacts/visits	*	*	500,000
		Number of drop-in contacts/visits	*	*	125,000
		Number of meals/snacks served	*	*	258,000
	Increase the quality of programs and activities available for residents and visitors	Percentage of positive customer service satisfaction surveys	98	81	90

\* Performance Measures were added in Fiscal Year 2015 - 2016

## SOLID WASTE SERVICES DEPARTMENT SUMMARY

### Mission

The mission of the Solid Waste Operations Department is to collect and dispose of solid waste.

### Mission Elements

- 031 - Waste and brush collection
- 032 - Recycling
- 033 - Landfill
- 035 - Strategic Planning

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
MSW SS Charge - BFI	1,885,377	1,953,875	1,908,750	1,931,000
MSW SS Charge-CC Disposal	728,315	730,800	745,000	745,000
MSW SS Chg-TrailrTrsh/SkidOKan	25,275	42,650	35,000	33,600
MSW SS Charge-Captain Hook	13,182	13,550	19,000	18,000
MSW SS Charges-Misc Vendors	339,880	324,900	415,000	385,000
MSW SS Charge-Absolute Industr	233,566	258,825	252,000	252,000
MSW SS Charges - Dawson	37,827	50,750	20,000	18,400
Residential	16,480,796	16,625,700	16,830,000	17,012,400
Commercial and industrial	1,744,330	1,816,850	1,800,000	1,820,000
MSW Service Charge-util bills	3,585,383	3,603,250	3,610,000	3,701,034
Refuse disposal charges	1,754,334	1,754,336	1,754,336	1,754,336
Refuse disposal charges-BFI	3,849,023	4,025,000	4,025,000	4,025,000
Refuse disposal ch-CC Disposal	1,384,326	1,129,700	1,080,000	1,060,000
Refuse disp-TrailrTrsh/SkidOKn	116,452	107,000	55,000	17,000
Refuse disposal - Captain Hook	36,625	38,050	41,000	38,000
Refuse disposal-Misc vendors	898,700	720,650	825,000	790,000
Refuse disposal - Dawson	206,323	213,150	123,000	80,000
Refuse Disposal-Absolute Waste	721,615	687,600	741,000	725,000
Refuse collection permits	18,449	20,300	20,300	20,300
Special debris pickup	331,717	400,000	330,000	400,000
SW-Mulch	9,772	27,775	23,000	21,000
SW-Brush-Misc Vendors	85,028	70,000	80,000	82,000
Recycling	975,805	950,000	840,000	800,000
Recycling collection fee	966,462	1,000,000	1,000,000	1,014,500
Recycling bank svc charge	747,149	753,500	753,500	765,000
Recycling bank incentive fee	248,232	254,000	250,000	255,000
Recycling containers	8	0	0	0
Unsecured load-Solid Waste	51,450	45,675	45,000	40,000
Nueces County OCL charges	32,048	20,000	24,000	24,000
Late fees on delinquent accts	3,000	1,800	2,260	0
General Resources	(9,601,528)	(8,918,784)	(13,290,882)	(11,666,879)
<b>Total</b>	<b>27,908,923</b>	<b>28,720,902</b>	<b>24,356,263</b>	<b>26,160,691</b>
<b>Expenditures:</b>				
Personnel Services	7,516,843	7,669,278	7,340,741	7,783,459
Other Operating	1,699,124	2,036,064	2,191,876	2,254,587
Contractual Services	11,701,664	11,931,376	11,919,274	11,522,681
Debt Services	4,295,813	4,179,812	0	1,644,476
Internal Service Allocations	2,695,479	2,904,372	2,904,372	2,955,488
<b>Total</b>	<b>27,908,923</b>	<b>28,720,902</b>	<b>24,356,263</b>	<b>26,160,691</b>
Full Time Equivalents:	154	154		155

## SOLID WASTE SERVICES DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# residential customers	87,000	86,381	83,014	82,900
Monthly residential service charge	\$18.84	\$18.84	\$18.84	\$18.84
# collection complaints	8,732	8,311	7,407	8,408
Tons of solid waste collected	108,589	105,853	91,773	90,295
Recycling net tons	11,218	11,178	10,775	11,235
% households participating in recycling	65%	65%	65%	65%
Waste diversion rate	16.3%	12%	15%	25%
# graffiti sites cleaned	4,096	3,001	4,045	4,465

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>31</b>	Collect brush and bulky waste materials on schedule	% brush and bulky routes collected on schedule	93.63	97.07	100
		% of complaints of heavy brush collection missed resolved < 50 hrs	92.07	93.70	>=98.00
<b>32</b>	Collect garbage and recycling materials on schedule	% garbage and recycling routes collected on schedule	100	100	100
		% of complaints of garbage collection missed resolved in < 30hrs	93.91	89.51	>=98.00
	% carts delivered < 40 hours	74.90	75.80	>=95.00	
	Reduce recycling contamination	% contamination in blue recycling collection carts	20.01	19.27	<=22.00
<b>33</b>	Divert from Cefe Landfill materials for recycling and reuse	% landfill diversion	12	14	>=10.00
<b>35</b>	Achieve competitive assessment goals	% goals implemented	*	*	100

\* Performance measures were added in FY2015-2016

## CODE ENFORCEMENT DEPARTMENT SUMMARY

### Mission

To strengthen neighborhoods, by preventing the deterioration of housing and commercial properties, through the enforcement and abatement of code violations.

### Mission Elements

157 - Administer and enforce housing, zoning, nuisance codes, etc.

158 - Violation prevention.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Vacant Bldg Re-inspection Fee	500	0	0	0
Special Debris Pickup	150	0	0	0
Officers Fees	0	0	50	0
Interest Earned - Other Than Inv	222	0	75	0
Demolition liens and accounts	175,759	161,600	161,600	161,613
Sale of scrap/city property	6,224	0	0	0
General Resources	1,681,216	1,891,198	1,773,082	1,807,811
<b>Total</b>	<b>1,864,071</b>	<b>2,052,798</b>	<b>1,934,807</b>	<b>1,969,424</b>
<b>Expenditures:</b>				
Personnel Services	976,138	991,223	993,707	990,900
Other Operating	62,283	64,617	65,337	57,193
Contractual Services	276,361	362,401	322,034	374,214
Debt Services	0	0	0	0
Internal Service Allocations	503,876	553,728	553,728	493,909
Capital Outlay	45,412	80,829	0	53,208
<b>Total</b>	<b>1,864,071</b>	<b>2,052,798</b>	<b>1,934,807</b>	<b>1,969,424</b>
 Full Time Equivalents:	 21	 22		 22



## CODE ENFORCEMENT DEPARTMENT SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# Junked vehicles investigated	969	1,242	753	969
# tall weed violations	3,000	3,288	4,433	5,089
# substandard structures demolished	73	59	55	100
% of code cases brought into non-judicial compliance	36%	30%	13%	24%
# citations issued	947	400	931	636
<b>Total # calls for service</b>	<b>14,479</b>	<b>14,529</b>	<b>11,797</b>	<b>16,370</b>

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>157</b>	Eliminate blighted conditions throughout the City of Corpus Christi	Number of sub-standard structures demolished	59	67	75
		Number of citations issued	400	640	
		Number of completed abatement work orders	1,676	2,393	
	Compliance	# of calls for service that are brought into voluntary compliance	4,355	5,228	
		Average number of days to investigate calls for service	10	9	5
		Average number of days to resolve cases	27	17	30
<b>158</b>	Improve Awareness through public outreach efforts and inform the public of the positive impact code enforcement activities have on improving the community	Number of public events attended; community meetings attended; presentations provided; community service projects	31	59	
		Number of social media followers	1,272	1,591	
		Number of people reached by social media posts	51,854	44,035	
		Number of social media posts	207	251	

## HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT SUMMARY

### Mission

The Mission of the Housing and Community Development Department is to strengthen neighborhoods.

### Mission Elements

131 - Administer neighborhood and housing related grants.

132 - Revitalize and stabilize neighborhoods.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	278,002	319,786	306,032	213,030
<b>Total</b>	278,002	319,786	306,032	213,030
<b>Expenditures:</b>				
Personnel Services	80,712	136,821	153,644	163,699
Other Operating	2,642	3,136	2,486	3,136
Contractual Services	9,482	43,413	13,486	13,589
Internal Service Allocations	185,165	136,416	136,416	32,606
Capital Outlay	0	0	0	0
<b>Total</b>	278,002	319,786	306,032	213,030
<b>Full Time Equivalents:</b>	1	1		1

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Federal grants received	\$3.60M	\$3.90 M	\$3.90 M	\$3.00 M
# homebuyer assistance loans processed	34	32	26	34

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
131	Ensure that Federal funds are administered in an efficient and effective manner to comply with Federal Regulations	Timely submission of federal documents	*	*	*
132	Provide funding assistance to homebuyers and potential homebuyers to rehabilitate or purchase an affordable home	# of deferred forgivable loans provided	40	24	40
		# of homeowners provided rehabilitation loans, demo/replacement loans or emergency repair grants	39	49	40

\* Performance Measure was added in Fiscal Year 2015 - 2016

## NON-DEPARTMENTAL SERVICES DEPARTMENT SUMMARY

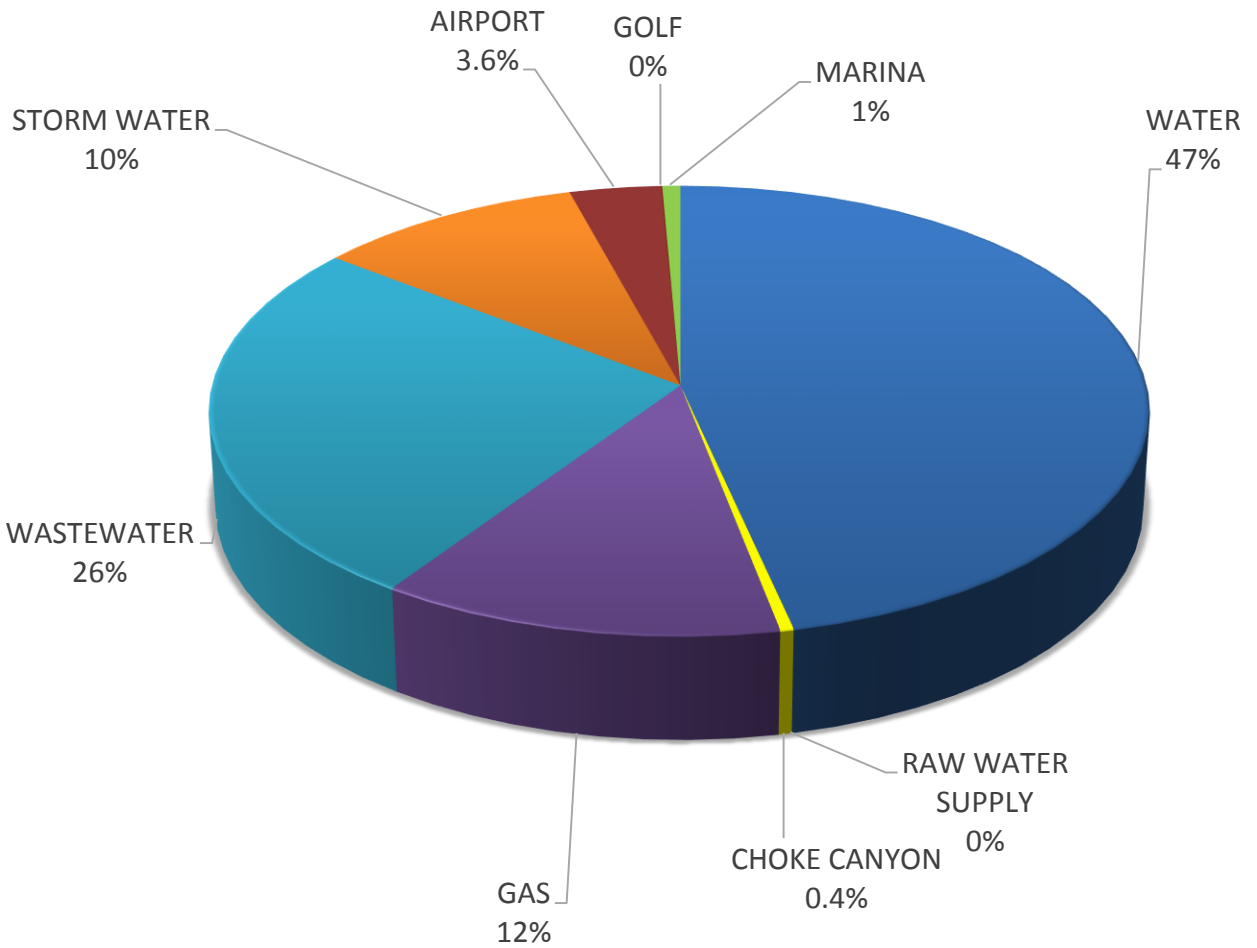
CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
General Resources	22,198,589	23,552,360	21,110,051	24,783,057
<b>Total</b>	22,198,589	23,552,360	21,110,051	24,783,057
<b>Expenditures:</b>				
Personnel Services	0	0	0	2,000,000
Other Operating	4,457,177	6,281,486	3,839,185	6,952,186
Contractual Services	16,231,704	15,509,317	15,509,313	13,759,895
Debt Services	237,839	237,840	237,840	645,000
Internal Service Allocations	300,804	484,716	484,716	386,976
Capital Outlay	971,065	1,039,000	1,038,997	1,039,000
<b>Total</b>	22,198,589	23,552,360	21,110,051	24,783,057



# ENTERPRISE FUNDS

Obligation to the Future

# ENTERPRISE FUNDS EXPENDITURES



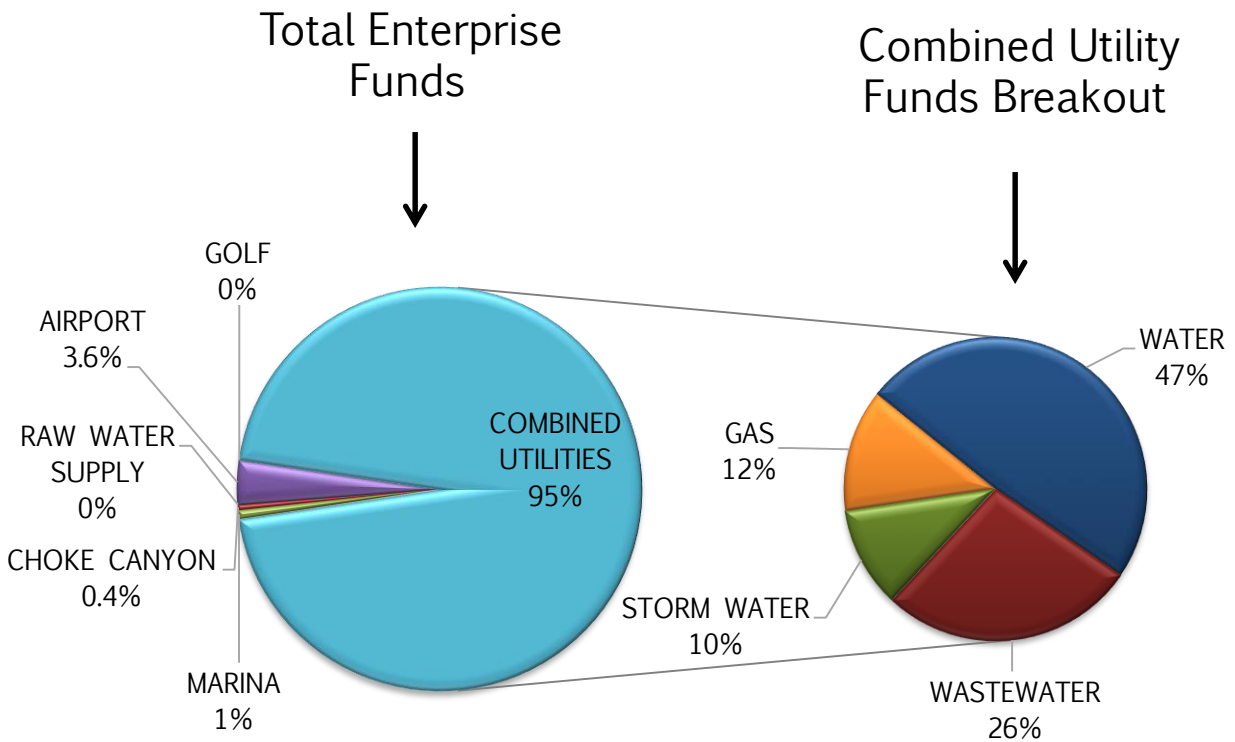
## ENTERPRISE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
ICL-Cost of Services	140,908,793	170,297,558	151,249,060	156,948,898
Raw Water	33,700,133	36,897,715	36,132,163	37,249,824
Transfers from Other Funds	33,660,991	32,539,125	32,539,125	29,811,463
OCL-Cost of Services	21,569,560	27,689,307	23,457,178	26,984,121
Purchased gas adjustment	14,130,164	21,948,395	9,060,821	20,076,956
Terminal building and area	4,065,895	4,002,037	4,043,743	4,058,832
Airfield	2,500,949	2,796,088	2,449,446	2,724,520
Bayfront Revenues	1,904,213	2,145,720	2,088,920	2,199,880
Parking lot	2,160,471	2,142,000	2,189,155	2,180,004
Late Fees	2,097,429	1,619,994	1,938,392	1,655,023
Interdepartmental Services	1,521,081	1,700,690	1,728,968	1,582,968
Disconnect fees	1,522,862	1,614,936	1,485,272	1,562,634
Passenger Facility Charges	1,251,576	1,258,750	1,335,995	1,258,764
Wastewater surcharge	1,265,221	1,200,000	1,208,487	1,250,002
Tap and Meter Charges	1,187,838	1,080,396	1,161,348	1,071,440
Other Operating Revenue Airport	873,592	1,011,000	897,330	892,720
Property Rentals and Sales	1,013,077	580,114	640,272	682,944
Environmental Progs Cost Recov	601,572	638,400	638,400	630,972
Lab charges	493,198	548,700	515,548	540,000
Compressed natural gas	411,382	187,945	345,584	345,000
Service connections	333,595	227,479	294,981	319,095
Interest on investments	1,096,237	230,455	375,077	220,750
Tampering fees	176,321	124,920	221,232	211,624
Contribution from Federal Gov	91,257	400,000	400,000	200,000
Wastewater hauling fees	130,844	96,000	196,920	185,004
ACM for Public Works Cost Reco	149,784	147,012	147,012	147,012
Purchase discounts	113,158	75,004	151,232	118,852
City use	120,524	31,428	136,251	114,469
Oil well drilling fees	114,600	113,004	107,300	110,000
Green Fees	108,674	120,000	126,257	103,000
Miscellaneous	332,077	142,102	200,473	95,256
TX Blackout Prevention Pgm	48,659	75,000	11,808	75,000
Recovery of Pipeline Fees	55,437	54,000	54,000	54,000
Effluent water purchases	45,362	24,000	14,230	12,000
Appliance Sales and Service Calls	11,541	15,540	11,532	11,340
Contribution from Developers	2,862,418	0	0	0
<b>TOTAL</b>	<b>272,630,484</b>	<b>313,774,813</b>	<b>277,553,513</b>	<b>295,684,367</b>

### SUMMARY OF EXPENDITURES BY FUND

WATER FUND (4010)	124,465,043	146,530,409	143,018,166	147,939,757
RAW WATER SUPPLY DEV (4041)	14,566	1,162,408	1,162,408	8,740
CHOKE CANYON FUND (4050)	5,564,163	1,255,660	1,255,660	1,324,525
GAS FUND (4130)	31,941,559	40,451,799	27,146,584	39,720,293
WASTEWATER FUND (4200)	69,398,056	68,371,075	71,165,979	82,910,752
STORM WATER FUND (4300)	27,943,874	34,144,453	32,603,599	32,547,953
AIRPORT FUND (4610)	8,317,502	10,263,836	9,930,204	8,619,259
AIRPORT PFC (4621)	1,218,786	1,133,609	1,133,610	1,136,137
AIRPORT CFC FUND (4632)	1,113,479	1,417,043	1,011,706	1,363,486
GOLF CENTER FUND (4690)	117,320	21,700	21,700	16,176
GOLF CAPITAL RESERVE FUND (4691)	116,262	125,000	121,289	115,000
MARINA FUND (4700)	1,952,653	2,051,943	1,997,650	2,206,699
<b>TOTAL</b>	<b>272,163,263</b>	<b>306,928,935</b>	<b>290,568,556</b>	<b>317,908,777</b>

# COMBINED UTILITY FUNDS EXPENDITURES



Note: "Combined Utilities" is a rollup category within the Enterprise Funds and represents the total of the Water, Wastewater, Storm Water and Gas Funds.

## COMBINED UTILITY FUND SUMMARY

### Mission

Deliver reliable, safe, potable and raw water to customers; collect, treat, and dispose of wastewater; collect and convey storm water, protect life and property from storm flooding, and protect water quality; deliver natural gas to customers.

### Mission Elements

- 021 - Plan and procure gas supplies
- 022 - Manage the gas distribution system
- 023 - Expand customer base
- 024 - Conduct natural gas education and promote safety programs
- 041 - Distribute water
- 042 - Manage the wastewater collection system
- 043 - Maintain drainage infrastructure system including surface drainage and pipes
- 061 - Manage raw water storage
- 062 - Produce treated water
- 063 - Provide water quality monitoring services
- 064 - Treat wastewater
- 065 - Manage the wastewater lift stations
- 066 - Dispose of biosolids
- 067 - Manage stormwater drainage pump stations

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
ACM for Public Works Cost Reco	149,784	147,012	147,012	147,012
Accrued interest - bond SD	647,441	0	0	0
Appliance & parts sales	3,276	6,600	2,220	2,496
Appliance service calls	8,265	8,940	9,312	8,844
Buc Days / Bayfest	2,500	0	0	0
City use	116,691	31,428	131,880	111,576
Compressed natural gas	411,382	187,945	345,584	345,000
Contrib. from Federal Govt	91,257	400,000	400,000	200,000
Contrib. from Development Services	2,862,418	0	0	0
Contribution to aid constructi	38,117	51,852	51,852	44,000
Disconnect fees	1,522,862	1,614,936	1,485,272	1,562,634
Effluent water purchases	45,362	24,000	14,230	12,000
Environmental Progs Cost Recov	601,572	638,400	638,400	630,972
Fire hydrant charges	32,338	30,000	0	0
GC - Irrigation	3,832	0	4,371	2,893
ICL - Commercial and other	51,682,050	64,810,983	56,544,852	61,034,132
ICL - large volume users	3,382,037	3,891,302	3,071,986	3,826,523
ICL - Multi-family residential	602,818	550,000	649,480	650,001
ICL - Residential	39,831,798	50,760,489	46,356,493	46,438,242
ICL - Single family residentia	45,410,089	50,284,784	44,626,249	45,000,000
Inactive account consumption	(150)	0	0	0
Interdepartmental Services	1,467,492	1,671,490	1,671,491	1,514,580
Interest earned - NRA bonds	9	0	0	0
Interest on investments	226,541	153,570	272,240	147,900



## COMBINED UTILITY FUND SUMMARY

Lab charges-interdepartment	132,384	150,000	150,562	155,000
Lab charges-other	355,317	386,700	353,204	370,000
Late fees on delinquent accts	2,084,439	1,609,905	1,926,668	1,639,698
Late fees on returned check pa	12,990	10,089	11,724	15,325
Meter charges	199,329	174,000	198,944	178,456
Miscellaneous	175,137	0	75,000	0
Net Inc/Dec in FV of Investment	77,180	0	(16,714)	0
OCL - Commercial and other	2,843,953	4,002,274	2,876,366	2,938,748
OCL - Large volume users	17,339,684	21,859,036	18,990,318	22,453,448
OCL - Residential	24,949	41,035	30,792	31,925
OCL Network	734,533	985,305	906,695	780,000
OCL Wholesale	626,441	801,657	653,007	780,000
Oil and gas leases	12,811	0	0	0
Oil well drilling fees	114,600	113,004	107,300	110,000
Pretreatment lab fees	5,497	12,000	11,782	15,000
Property rental-raw water	554,085	348,000	498,341	450,000
Property rentals	51,323	47,600	63,462	48,902
Purchase discounts	103,443	20,004	104,232	73,856
Purchased gas adjustment	14,130,164	21,948,395	9,060,821	20,076,956
Raw water - City Use	12,610	668	14,482	12,000
Raw water - Contract customers	10,833,038	12,735,458	11,743,564	12,713,517
Raw water - Ratepayer	21,251,503	22,219,569	22,746,411	22,552,595
Recovery of Pipeline Fees	55,437	54,000	54,000	54,000
Recovery on damage claims	10,953	55,000	55,000	54,996
Sale of scrap/city property	293,297	33,560	27,155	31,996
Service connections	333,595	227,479	294,981	319,095
Tampering fees	176,321	124,920	221,232	211,624
Tap Fees	988,659	906,396	962,404	892,984
Transf from other fd	33,660,188	32,523,390	32,523,391	29,806,463
TX Blackout Prevention Pgm	48,659	75,000	11,808	75,000
Wastewater hauling fees	130,844	96,000	196,920	185,004
Wastewater surcharge	1,265,221	1,200,000	1,208,487	1,250,002
<b>Total</b>	<b>257,778,365</b>	<b>298,024,174</b>	<b>262,485,264</b>	<b>279,955,396</b>

FUND EXPENDITURE	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Water Fund (4010)	124,465,043	146,530,409	143,018,166	147,939,757
Gas Fund (4130)	31,941,559	40,451,799	27,146,584	39,720,293
Wastewater Fund (4200)	69,398,056	68,371,075	71,165,979	82,910,752
Storm Water Fund (4300)	27,943,874	34,144,453	32,603,599	32,547,953
<b>Total</b>	<b>253,748,532</b>	<b>289,497,735</b>	<b>273,934,327</b>	<b>303,118,755</b>

## COMBINED UTILITY FUNDS

### Baseline Information

	FY15-16	FY14-15	FY 13-14	FY 12-13
<b>Water</b>				
Avg # residential Water customers	86,452	86,467	80,699	80,150
Residential gallons per capita per day	59	60	66	75
Monthly water bill (7,000 gal ICL residential)	\$50.34	\$40.70	\$39.11	\$36.62
<b>Wastewater</b>				
Monthly minimum charge (ICL residential)	\$34.03	\$29.23	\$25.96	\$23.89
Total Wastewater treated daily (MGD)	28.9	30.1	25.9	25.6
Mains cleaned or cleared (Linear feet)	1,894,776	1,934,715	1,882,557	1,298,434
# Citizen calls for service	9,894	11,706	10,771	12,109
<b>Storm Water</b>				
# of inlets cleaned	3,002	5,783	8,600	7,366
<b>Gas</b>				
# Citizen calls for service	10,492	13,160	12,785	10,755
Total volume sold (BCF)	3,236	3,901	3,826	3,115
Monthly minimum service charge ICL	\$11.65	\$11.44	\$10.73	\$10.47
# new residential gas taps	606	623	735	665
# of 811 line locates completed	23,574	21,310	19,203	19,667
# separate districts	4	4	5	5

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>61</b>	To ensure an adequate supply of water	Salt water barrier dam water level between 3.7' and 4.5'	*	*	365 days
		MRP outages <48hrs.	*	*	365 days
<b>62</b>	To improve redundancy and process controls at the O.N. Stevens Water Treatment Plant and Pump Stations	Delivery of safe potable drinking water at adequate pressure and that is esthetically pleasing	*	*	365 days
<b>63</b>	Improve the efficiency and quality of data used to monitor water quality	Number of complaints of water quality	615	507	<600
		% Responses to water quality calls < 2 hours	97.40	97.44	>=90
<b>64</b>	Operate and upgrade wastewater treatment plant facilities as needed to meet regulatory requirements	% of water quality samples taken at plants meeting TCEQ standards	99.94	99.93	>=95
<b>65</b>	Operate and maintain lift stations as needed to meet regulatory requirements	Number of lift stations rehabilitated per year	*	*	3
		Number of overflows per year	*	*	0
<b>66</b>	Minimal costs associated with disposal	Annual Cost	*	*	<=\$500,000
<b>67</b>	Operate and maintain drainage infrastructure and facilities to minimize flooding	Pumps in service 365 days per year	*	*	N/A

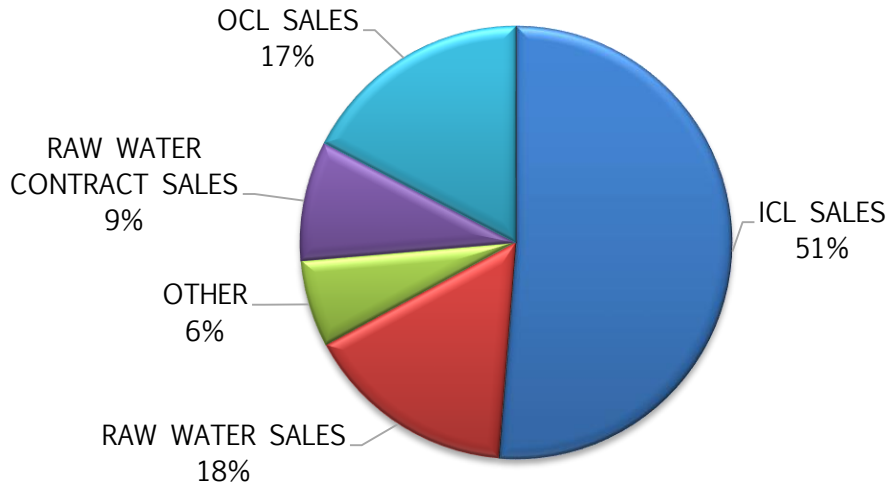
\* Performance measures were added in FY 2015-2016

## COMBINED UTILITY FUNDS

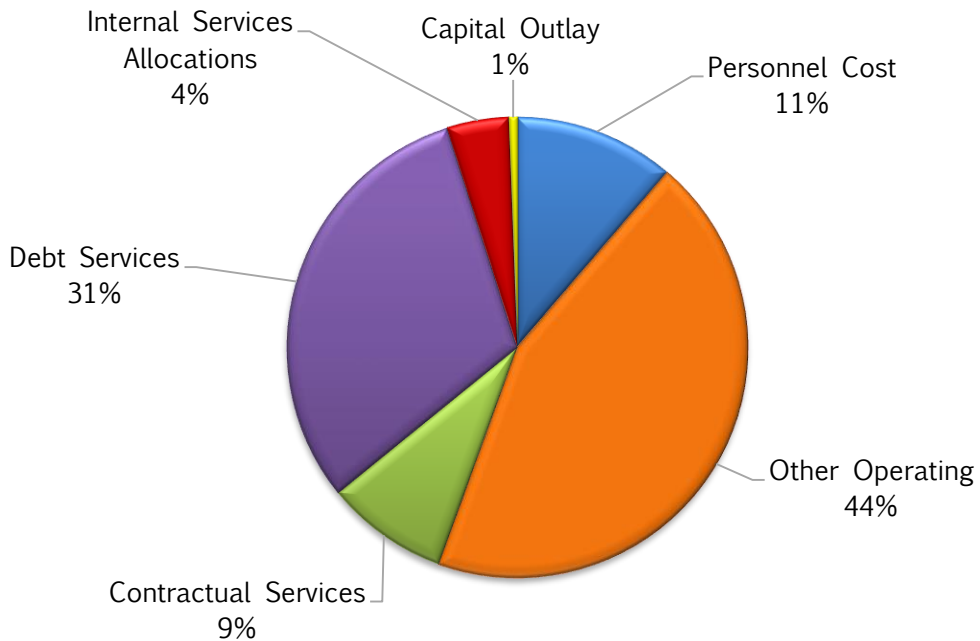
MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
41	Timely and efficient resolution of all work needed to resolve failures	% of main breaks with water service restored < 24 hours	67.27	59.87	>=90
		% Responses to main breaks < 1 hour	59.99	68.12	>=90
		% Responses to reports of no water < 1 hour	61.09	72.02	>=90
42	Timely and efficient resolution of all work needed to resolve failures	Linear feet of mains cleaned or cleared	1,934,715	1,548,274	>=780,000
		% initial responses to customer reported backup < 4 hrs	92.61	97.17	>=80
		# of service back-ups	6,954	2,681	N/A
		Average response time	1.45h	1.09h	N/A
43	Operate and maintain drainage infrastructure and facilities to minimize flooding	# of inlets cleaned	4,941	2,256	>=5,000
		Linear ft drainage pipeline cleaned	155,125	47,297	>=130,000
21	Interconnection of the gas distribution system	Reduction in number of separate gas districts (there were 5 separate districts in FY 12-13, as of 2016 there are 4 separate districts)	1	0	>=1
22	Ensure delivery of natural gas is done in accordance with the rules and regulations	% responses to gas leak reports < 40 min	92.07	90.00	>=98
		% responses to gas odor reports < 40 min	91.32	90.62	>=98
		% responses to requests to turn on customer service < 24 hrs	98.69	98.56	>=95
	Ensure financial stability	Revenues >= Expenditures	102.30	99.00	100.00
	Maintain properly trained staff	% of filled positions	90.00	88.00	>95
23	Maintain adequate gas supply to existing and future end users	Linear feet of gas mains and service lines installed or replaced	62,053	26,668	>=40,000
	Promote gas load development	CNG sales in gasoline gallons equivalents	234,645	225,348	
		Number of new gas taps installed	406	366	>=400
24	Deliver public awareness safety messages	Distribute safety messages to 4 stakeholder groups	4	4	4
	Conduct safety education	Attend minimum 3 public events	2	2	>=3

# WATER FUND

## REVENUES



## EXPENDITURES



## WATER FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Revenues:				
TX Blackout Prevention Pgm	48,659	75,000	11,808	75,000
ICL - Residential	29,338,240	40,200,703	36,731,662	36,198,197
ICL - Commercial and other	27,485,535	35,088,529	30,739,979	33,165,551
ICL - large volume users	2,975,890	3,574,081	2,791,880	3,438,459
OCL - Commercial and other	2,250,453	3,259,641	2,194,564	2,209,493
GC - Irrigation	3,832	0	4,371	2,893
City use	81,991	0	101,328	82,992
Service connections	252,664	142,078	192,112	200,000
Disconnect fees	1,093,358	1,008,653	979,196	980,000
Late fees on delinquent accts	1,054,397	715,696	956,317	920,000
Late fees on returned check pa	7,286	4,485	5,724	10,400
Tampering fees	127,175	96,000	189,422	175,000
Inactive account consumption	(150)	0	0	0
Meter charges	195,404	174,000	195,960	175,000
Tap Fees	562,675	498,000	524,107	475,000
Fire hydrant charges	32,338	30,000	0	0
Lab charges-other	132,384	150,000	150,562	155,000
Lab charges-interdepartment	355,317	386,700	353,204	370,000
OCL - Residential	24,949	41,035	30,792	31,925
OCL - Large volume users	17,339,684	21,859,036	18,990,318	22,453,448
Raw water - Contract customers	10,833,038	12,735,458	11,743,564	12,713,517
Raw water - Ratepayer	21,251,503	22,219,569	22,746,411	22,552,595
Raw water - City Use	12,610	668	14,482	12,000
OCL Wholesale	626,441	801,657	653,007	780,000
OCL Network	734,533	985,305	906,695	780,000
Interest on investments	117,422	58,941	107,331	58,800
Net Inc/Dec in FV of Investment	36,812	0	(6,242)	0
Interest earned - NRA bonds	9	0	0	0
Accrued interest - bond SD	647,441	0	0	0
Recovery on damage claims	7,127	2,500	2,500	2,500
Property rentals	30,062	23,600	45,236	30,062
Property rental-raw water	554,085	348,000	498,341	450,000
Sale of scrap/city property	106,592	25,000	22,892	25,000
Purchase discounts	42,023	0	38,815	53,856
Miscellaneous	175,000	0	75,000	0
Environmental Progs Cost Recov	601,572	638,400	638,400	630,972
ACM for Public Works Cost Reco	149,784	147,012	147,012	147,012
Interdepartmental Services	1,340,376	1,319,580	1,319,580	1,319,580
Transf from other fd	3,757,122	1,374,286	1,374,286	1,124,525
Contribution from Developers	2,862,418	0	0	0
Contrib. from Federal Govt	91,257	400,000	400,000	200,000
<b>TOTAL</b>	<b>127,339,310</b>	<b>148,383,613</b>	<b>135,870,613</b>	<b>141,998,777</b>

## WATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Expenditures:				
Personnel Cost	13,208,897	16,096,478	14,785,536	16,684,074
Other Operating	51,366,422	60,598,122	59,601,403	65,467,107
Contractual Services	9,559,056	14,997,478	13,089,995	12,767,620
Debt Service	44,473,416	46,266,333	47,477,105	45,763,769
Internal Services Allocations	5,587,751	6,226,356	6,226,356	6,427,405
Capital Outlay	269,499	2,345,641	1,837,772	829,782
<b>TOTAL</b>	124,465,043	146,530,409	143,018,166	147,939,757
 Full Time Equivalents:	 231.4	 240.4		 250.4

**WATER FUND (4010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	32,757,818		20,496,896	11,663,179
	<b>Reserved for Encumbrances</b>	7,061,162		0	0
	<b>Reserved for Commitments</b>	0		22,196,351	23,882,515
	<b>BEGINNING BALANCE</b>	39,818,980		42,693,247	35,545,694
 <b>OPERATING REVENUE</b>					
<b>Sale of Water:</b>					
<b>Raw Water</b>					
324830	Raw water - Ratepayer	21,251,503	22,219,569	22,746,411	22,552,595
324840	Raw water - City Use	12,610	668	14,482	12,000
	<b>Total Raw Water</b>	21,264,113	22,220,237	22,760,892	22,564,595
<b>Cost of Services-ICL</b>					
324000	ICL - Residential	29,338,240	40,200,703	36,731,662	36,198,197
324050	ICL - Commercial and other	27,485,535	35,088,529	30,739,979	33,165,551
324100	ICL - large volume users	2,975,890	3,574,081	2,791,880	3,438,459
324155	GC - Irrigation	3,832	0	4,371	2,893
324170	City use	81,991	0	101,328	82,992
	<b>Total Cost of Services-ICL</b>	59,885,488	78,863,313	70,369,219	72,888,092
<b>Cost of Services-OCL</b>					
324150	OCL - Commercial and other	2,250,453	3,259,641	2,194,564	2,209,493
324800	OCL - Residential	24,949	41,035	30,792	31,925
324810	OCL - Large volume users	17,339,684	21,859,036	18,990,318	22,453,448
324851	OCL Wholesale	626,441	801,657	653,007	780,000
324852	OCL Network	734,533	985,305	906,695	780,000
	<b>Total Cost of Services-OCL</b>	20,976,060	26,946,674	22,775,376	26,254,866
	<b>Total Sale of Water</b>	102,125,662	128,030,224	115,905,488	121,707,553
<b>Other Operating Revenue</b>					
324820	Raw water - Contract customers	10,833,038	12,735,458	11,743,564	12,713,517
	<b>Total Other Operating Revenue</b>	10,833,038	12,735,458	11,743,564	12,713,517
	<b>TOTAL OPERATING REVENUE</b>	112,958,700	140,765,682	127,649,052	134,421,070
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	117,422	58,941	107,331	58,800
340995	Net Inc/Dec in FV of Investment	36,812	0	(6,242)	0
341090	Interest earned - NRA bonds	9	0	0	0
	<b>Total Interest Income</b>	154,243	58,941	101,089	58,800

**WATER FUND (4010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Other Revenue</b>					
305725	TX Blackout Prevention Pgm	48,659	75,000	11,808	75,000
324200	Service connections	252,664	142,078	192,112	200,000
324205	Disconnect fees	1,093,358	1,008,653	979,196	980,000
324210	Late fees on delinquent accts	1,054,397	715,696	956,317	920,000
324220	Late fees on returned check pa	7,286	4,485	5,724	10,400
324250	Tampering fees	127,175	96,000	189,422	175,000
324270	Meter charges	195,404	174,000	195,960	175,000
324271	Tap Fees	562,675	498,000	524,107	475,000
324280	Fire hydrant charges	32,338	30,000	0	0
324300	Lab charges-other	132,384	150,000	150,562	155,000
324310	Lab charges-interdepartment	355,317	386,700	353,204	370,000
343300	Recovery on damage claims	7,127	2,500	2,500	2,500
343400	Property rentals	30,062	23,600	45,236	30,062
343401	Property rental-raw water	554,085	348,000	498,341	450,000
343590	Sale of scrap/city property	106,592	25,000	22,892	25,000
343650	Purchase discounts	42,023	0	38,815	53,856
344000	Miscellaneous	175,000	0	75,000	0
344130	Environmental Progs Cost Recov	601,572	638,400	638,400	630,972
344131	ACM for Public Works Cost Reco	149,784	147,012	147,012	147,012
344400	Interdepartmental Services	1,340,376	1,319,580	1,319,580	1,319,580
341140	Accrued interest - bond SD	647,441	0	0	0
324260	Inactive account consumption	(150)	0	0	0
	<b>Total Other Revenue</b>	<b>7,515,570</b>	<b>5,784,704</b>	<b>6,346,187</b>	<b>6,194,382</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>7,669,813</b>	<b>5,843,645</b>	<b>6,447,276</b>	<b>6,253,182</b>
<b>INTERFUND CONTRIBUTIONS</b>					
350415	Transf fr Workman's Comp	2,492,959	0	0	0
352000	Transfer fr Choke Canyon Fd	1,264,163	1,255,660	1,255,660	1,124,525
352000	Transfer from Other Fds - Maint Srvs Fd	0	57,880	57,880	0
352000	Transfer from Other Fds - MIS Fd	0	40,980	40,980	0
352000	Transfer from Other Fds - Gen Liabi Fd	0	19,766	19,766	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>3,757,122</b>	<b>1,374,286</b>	<b>1,374,286</b>	<b>1,124,525</b>
370002	Contribution from Developers	2,862,418	0	0	0
370003	Contribution from Federal Gov	91,257	400,000	400,000	200,000
	<b>TOTAL WATER REIMBURSEMENTS CONTRIBUTIONS</b>	<b>2,953,675</b>	<b>400,000</b>	<b>400,000</b>	<b>200,000</b>
	<b>TOTAL INTERFUND &amp; WATER REIMBURSEMENTS</b>	<b>6,710,797</b>	<b>1,774,286</b>	<b>1,774,286</b>	<b>1,324,525</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>127,339,310</b>	<b>148,383,613</b>	<b>135,870,613</b>	<b>141,998,777</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>167,158,290</b>	<b>148,383,613</b>	<b>178,563,861</b>	<b>177,544,471</b>



**WATER FUND (4010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
<b>Water Division</b>					
30000	Water administration	3,717,582	3,830,085	3,086,265	3,355,067
30001	Utilities Planning Group	680,568	677,404	553,596	1,406,600
30003	Utilities Director	212,166	210,997	245,866	270,172
30005	Utilities Administration	1,386,821	1,479,825	973,526	1,445,594
30020	Water Resources	509,730	630,872	508,059	665,600
30200	Wesley Seale Dam	1,205,681	1,750,137	1,680,279	1,247,044
30205	Sunrise Beach	350,717	387,984	270,014	354,378
30210	Choke Canyon Dam	1,096,981	1,144,065	1,069,432	1,037,344
30220	Environmental Studies	179,747	247,709	209,353	120,000
30230	Water Supply Development	601,772	721,433	681,923	615,000
30240	Nueces River Authority	152,493	236,499	213,142	211,500
30250	Lake Texana Pipeline	969,382	1,221,270	1,160,969	1,117,996
30251	MRP II	0	500,000	1,062	360,865
30280	Rincon Bayou Pump Station	176,455	176,000	152,096	176,000
30281	Stevens RW Diversions	745,552	828,500	750,228	828,500
30283	Source Water Protection	0	40,000	20,000	30,000
31010	Stevens Filter Plant	15,698,972	17,726,772	17,153,275	15,930,342
31501	Water Quality	1,391,505	1,415,752	1,409,138	1,490,922
31510	Maintenance of water meters	2,471,354	3,861,963	4,650,563	3,185,575
31520	Treated Water Delivery System	9,560,998	10,527,767	10,062,545	10,425,646
31700	Water Utilities Lab	986,958	1,130,529	869,009	995,784
80000	Reserve Appropriations-Water	0	200,136	200,136	412,163
	<b>Total Water Division</b>	42,095,434	48,945,699	45,920,474	45,682,090
	<b>Total Departmental Expenditures</b>	42,095,434	48,945,699	45,920,474	45,682,090
<b>Non-Departmental Expenditures</b>					
10200	ACM Public Works, Util & Trans	299,022	333,765	334,510	353,926
14700	Economic Dev-Util Syst(Water)	181,668	163,156	163,156	160,084
30010	Utility Office Cost	911,151	1,120,156	889,559	950,266
30030	Environmental Services	454,326	947,982	558,784	770,176
30260	Water purchased - LNRA	9,185,388	9,425,000	9,092,113	9,350,000
50010	Uncollectible accounts	719,857	771,839	771,839	775,296
55070	Lake Texana Pipeline debt	5,421,281	7,942,613	7,200,904	7,007,150
55080	LNRA pump station debt	779,919	744,000	744,000	746,600
55090	Bureau of Reclamation debt	3,797,876	4,995,163	4,995,164	4,995,164
55095	Mary Rhodes Pipeline II Debt	3,894,292	6,993,981	7,489,831	6,996,532
60010	Transfer to General Fund	2,025,910	2,267,497	2,270,497	2,480,878
60241	Transfer to Storm Water Fund	29,565,000	30,939,898	30,939,898	28,681,938
60270	Transfer to Debt Svc Reserve	618,569	209,340	209,340	120,251
60290	Transfer to Water CIP Fund	2,453,487	4,573,429	4,500,000	12,697,678
60340	Transfer to Util Sys Debt Fund	21,167,702	25,892,236	26,848,865	25,907,072

**WATER FUND (4010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
60420	Transfer to Maint Services Fd	269,499	264,656	89,230	264,656
60430	Transfer to MIS Fund	624,662	0	0	0
	<b>Total Non-Departmental Expenditures</b>	82,369,609	97,584,710	97,097,692	102,257,667
	<b>Total Water Department Fund</b>	124,465,043	146,530,409	143,018,166	147,939,757
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	22,196,351		23,882,515	15,196,843
	RESERVED FOR CIP	0		0	14,407,872
	UNRESERVED	20,496,896		11,663,179	0
	CLOSING BALANCE	42,693,247		35,545,694	29,604,714

**RAW WATER SUPPLY DEVELOPMENT FUND (4041)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		(0)	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	7,699,046		9,311,266	9,806,292
	<b>BEGINNING BALANCE</b>	7,699,046		9,311,266	9,806,292
	<b>OPERATING REVENUE</b>				
	<b>Raw Water</b>				
324845	Raw water supply developmt chg	1,602,981	1,942,020	1,627,707	1,971,712
	<b>TOTAL OPERATING REVENUE</b>	1,602,981	1,942,020	1,627,707	1,971,712
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	21,761	18,698	31,770	17,400
340995	Net Inc/Dec in FV of Investments	2,043	0	(2,043)	
	<b>Total Interest Income</b>	23,804	18,698	29,727	17,400
	<b>TOTAL REVENUE</b>	1,626,786	1,960,718	1,657,434	1,989,112
	<b>TOTAL FUNDS AVAILABLE</b>	9,325,832	1,960,718	10,968,700	11,795,404

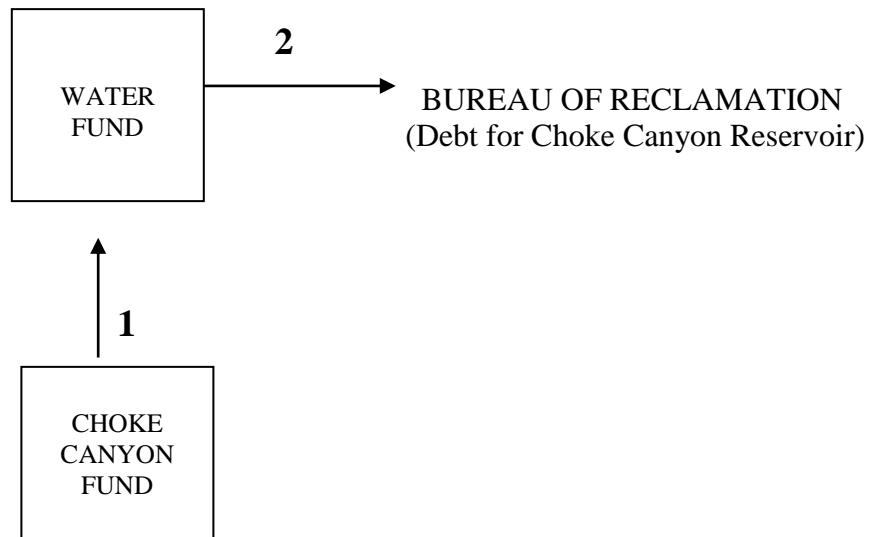
**RAW WATER SUPPLY DEVELOPMENT FUND (4041)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	14,566	12,408	12,408	8,740
60290	Transfer to Water CIP	0	1,150,000	1,150,000	0
	<b>Total Non-Departmental Expenditures</b>	14,566	1,162,408	1,162,408	8,740
 <b>TOTAL RAW WATER SUPPLY FUND (4041)</b>		14,566	1,162,408	1,162,408	8,740
 <b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		9,311,266		9,806,292	11,786,664
<b>UNRESERVED</b>		(0)		0	0
 <b>CLOSING BALANCE</b>		9,311,266		9,806,292	11,786,664

**PAYMENT TO BUREAU OF RECLAMATION  
FOR  
CHOKE CANYON FUND DEBT**

The Choke Canyon Fund was established in 1986 with an initial contribution from the City of Three Rivers of \$1,750,000. This contribution was earmarked for maintenance on the Choke Canyon Dam.

In 1987, an annuity was established by Council to level the payment from the Water Fund for the Choke Canyon Debt. The annuity maintains the level of payments in the Water Fund at an annual amount of \$3,245,000. Beginning in 1987 through fiscal year 1992-93, the actual amount paid to the U.S. Bureau of Reclamation for the Choke Canyon Debt was less than the \$3,245,000 scheduled in the Water Fund. The monies in excess of the required payment during this time period were deposited to the Choke Canyon Fund and reserved for future payments to the U.S. Bureau of Reclamation. Now that the required payment for the Choke Canyon Debt exceeds the \$3,245,000, the additional amount is paid from the accumulation of contributions.



## Payment of Choke Canyon Debt

FY	Choke Canyon Reservoir Debt Pymt.	Water Fund Contribution	Choke Canyon Rsrv. Contribution	Choke Canyon Rsrv. Fund Balance	
				\$ 13,734,191	@9.30.16
2017	4,995,163	3,870,638	1,124,525	12,643,125	
2018	4,995,163	3,870,638	1,124,525	11,549,101	
2019	4,995,163	3,870,638	1,124,525	10,452,118	
2020	4,995,163	3,870,638	1,124,525	9,352,177	
2021	4,995,163	3,870,638	1,124,525	8,249,278	
2022	4,995,163	3,870,638	1,124,525	7,143,421	
2023	4,995,163	3,870,638	1,124,525	6,034,606	
2024	4,995,163	3,870,638	1,124,525	4,922,833	
2025	4,995,163	3,870,638	1,124,525	3,808,101	
2026	4,995,163	3,870,638	1,124,525	2,690,411	
2027	4,995,163	3,870,638	1,124,525	1,569,763	
2028	4,995,163	3,870,627	1,124,536	446,146	
2029	4,311,637	3,865,491	446,146	-	
2030	827,934	827,934	-	-	
2031	827,934	827,934	-	-	
2032	827,934	827,934	-	-	
2033	827,934	827,934	-	-	
2034	827,934	827,934	-	-	
2035	827,934	827,934	-	-	
2036	827,934	827,934	-	-	
2037	827,934	827,934	-	-	
2038	827,934	827,934	-	-	
2039	827,934	827,934	-	-	
2040	827,934	827,934	-	-	
2041	827,934	827,934	-	-	
2042	827,934	827,934	-	-	
2043	827,934	827,934	-	-	
2044	612,475	827,934	-	-	

**CHOKE CANYON FUND (4050)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	20,428,218		14,920,712	13,734,191
	<b>BEGINNING BALANCE</b>	<u>20,428,218</u>		<u>14,920,712</u>	<u>13,734,191</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	43,673	43,550	50,713	27,000
340995	Net Inc/Dec in FV of Investment	(6,145)	0	(3,405)	0
	<b>Total Interest Income</b>	<u>37,528</u>	<u>43,550</u>	<u>47,308</u>	<u>27,000</u>
	<b>Other Revenue</b>				
340110	Contribution from Three Rivers	19,128	0	21,832	16,750
	<b>Total Other Revenue</b>	<u>19,128</u>	<u>0</u>	<u>21,832</u>	<u>16,750</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>56,657</u>	<u>43,550</u>	<u>69,139</u>	<u>43,750</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>56,657</u>	<u>43,550</u>	<u>69,139</u>	<u>43,750</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>20,484,875</u>		<u>14,989,851</u>	<u>13,777,941</u>

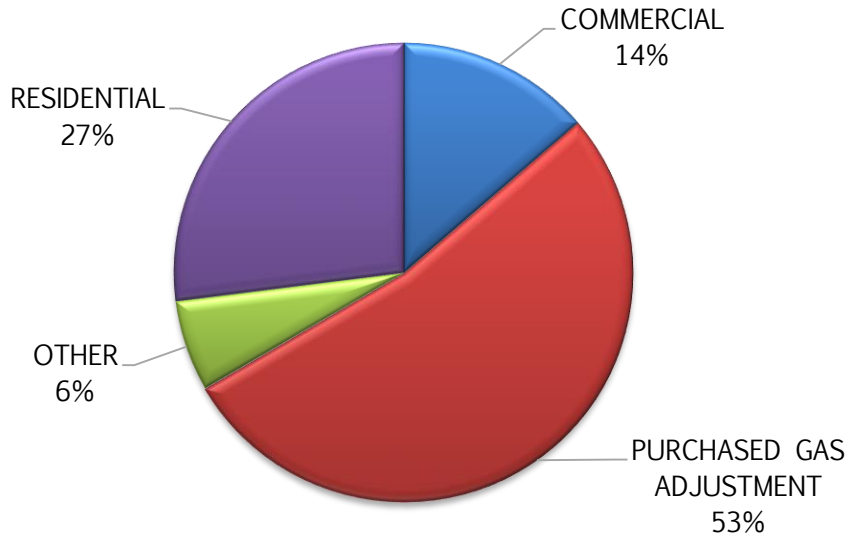
**CHOKE CANYON FUND (4050)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Non-Departmental Expenditures</b>				
60260	Transfer to Water Fund	1,264,163	1,255,660	1,255,660	1,124,525
60290	Transfer to Water CIP Fund	4,300,000	0	0	200,000
	<b>Total Non-Departmental Expenditures</b>	5,564,163	1,255,660	1,255,660	1,324,525
	<b>TOTAL CHOKE CANYON FUND (4050)</b>	5,564,163	1,255,660	1,255,660	1,324,525
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	14,920,712		13,734,191	12,453,416
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	14,920,712		13,734,191	12,453,416

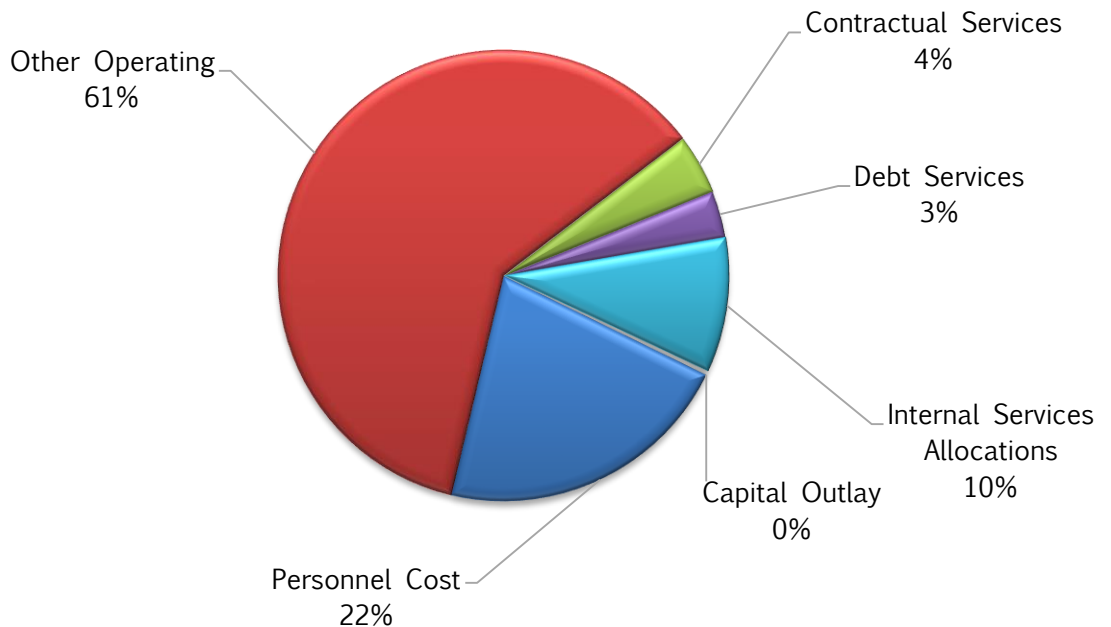


# GAS FUND

## REVENUES



## EXPENDITURES



## GAS FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Revenues:				
Oil well drilling fees	114,600	113,004	107,300	110,000
ICL - Residential	10,493,558	10,559,786	9,624,831	10,240,045
ICL - Commercial and other	5,270,510	5,231,803	5,126,230	5,118,579
ICL - large volume users	406,147	317,221	280,107	388,064
OCL - Commercial and other	107,884	76,991	75,635	79,255
Purchased gas adjustment	14,130,164	21,948,395	9,060,821	20,076,956
City use	5,216	11,428	4,520	3,584
Service connections	80,931	85,401	102,870	119,095
Disconnect fees	429,504	606,283	506,076	582,634
Late fees on delinquent accts	319,011	395,120	429,529	256,698
Late fees on returned check pa	1,767	2,476	2,658	1,425
Tampering fees	49,146	28,920	31,810	36,624
Meter charges	3,925	0	2,984	3,456
Tap Fees	200,370	183,396	195,202	192,984
Recovery of Pipeline Fees	55,437	54,000	54,000	54,000
Appliance & parts sales	3,276	6,600	2,220	2,496
Appliance service calls	8,265	8,940	9,312	8,844
Compressed natural gas	411,382	187,945	345,584	345,000
Interest on investments	17,841	12,199	23,949	12,900
Net Inc/Dec in FV of Investmen	2,467	0	(1,790)	0
Recovery on damage claims	638	50,000	50,000	50,000
Sale of scrap/city property	47,070	6,060	1,763	4,500
Purchase discounts	19,866	20,004	23,400	20,000
Contribution to aid constructi	38,127	51,852	51,852	44,000
Interdepartmental Services	127,116	351,910	351,911	195,000
Transfer from Other Funds	338,067	77,390	77,390	0
<b>Total</b>	<b>32,682,283</b>	<b>40,387,123</b>	<b>26,540,162</b>	<b>37,946,139</b>

## SUMMARY OF EXPENDITURES

Expenditures:				
Personnel Cost	7,456,982	8,167,190	7,790,041	8,545,287
Other Operating	18,170,539	25,463,993	12,744,722	24,177,077
Contractual Services	1,511,751	1,853,358	1,825,656	1,709,202
Debt Service	1,299,546	1,519,639	1,341,872	1,333,348
Internal Services Allocations	3,502,742	3,334,644	3,334,644	3,850,379
Capital Outlay	0	112,974	109,648	105,000
<b>Total</b>	<b>31,941,559</b>	<b>40,451,799</b>	<b>27,146,584</b>	<b>39,720,293</b>

Full Time Equivalents:	153	153	153
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**GAS FUND (4130)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	3,767,604		4,962,215	4,471,493
	<b>Reserved for Encumbrances</b>	245,233		444,593	0
	<b>Reserved for Commitments</b>	4,591,172		3,937,925	4,266,818
	<b>BEGINNING BALANCE</b>	8,604,009		9,344,734	8,738,311
	<b>OPERATING REVENUE</b>				
	<b>Sale of City Gas</b>				
324000	ICL - Residential	10,493,558	10,559,786	9,624,831	10,240,045
324050	ICL - Commercial and other	5,270,510	5,231,803	5,126,230	5,118,579
324100	ICL - large volume users	406,147	317,221	280,107	388,064
324150	OCL - Commercial and other	107,884	76,991	75,635	79,255
324170	City use	5,216	11,428	4,520	3,584
324891	Compressed natural gas	411,382	187,945	345,584	345,000
	<b>Total Sale of City Gas</b>	16,694,697	16,385,173	15,456,906	16,174,527
	<b>Gas Appliances &amp; Services</b>				
324200	Service connections	80,931	85,401	102,870	119,095
324400	Appliance & parts sales	3,276	6,600	2,220	2,496
324410	Appliance service calls	8,265	8,940	9,312	8,844
	<b>Total Gas Appliances &amp; Services</b>	92,472	100,941	114,402	130,435
	<b>Purchased Gas Adjustments</b>				
324160	Purchased gas adjustment	14,130,164	21,948,395	9,060,821	20,076,956
	<b>Total Purchased Gas Adjustments</b>	14,130,164	21,948,395	9,060,821	20,076,956
	<b>TOTAL OPERATING REVENUE</b>	30,917,332	38,434,509	24,632,128	36,381,918
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	17,841	12,199	23,949	12,900
340995	Net Inc/Dec in FV of Investmen	2,467	0	(1,790)	0
	<b>Total Interest Income</b>	20,308	12,199	22,158	12,900
	<b>Other Revenue</b>				
302060	Oil well drilling fees	114,600	113,004	107,300	110,000
324205	Disconnect fees	429,504	606,283	506,076	582,634
324210	Late fees on delinquent acct	319,011	395,120	429,529	256,698
324220	Late fees on returned check pa	1,767	2,476	2,658	1,425
324250	Tampering fees	49,146	28,920	31,810	36,624
324270	Meter charges	3,925	0	2,984	3,456
324271	Tap Fees	200,370	183,396	195,202	192,984

**GAS FUND (4130)**  
**REVENUE DETAIL**

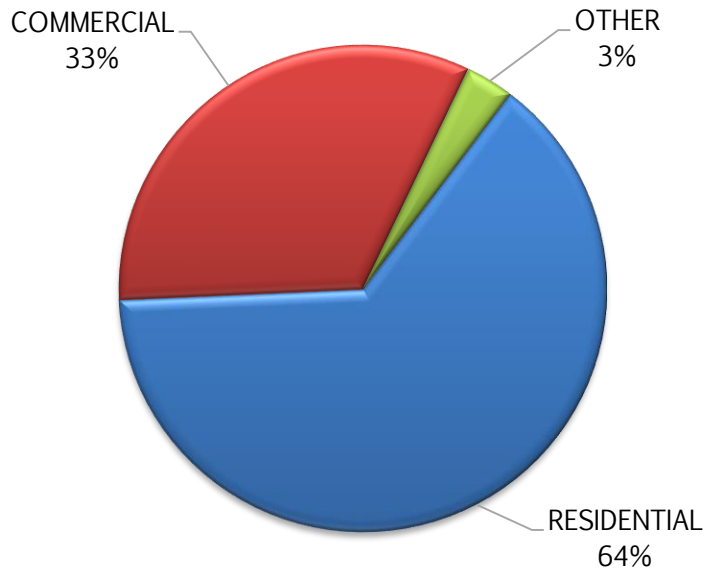
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
324275	Recovery of Pipeline Fees	55,437	54,000	54,000	54,000
343300	Recovery on damage claims	638	50,000	50,000	50,000
343590	Sale of scrap/city property	46,268	6,060	1,763	4,500
343650	Purchase discounts	19,866	20,004	23,400	20,000
343710	Contribution to aid constructi	38,127	51,852	51,852	44,000
344400	Interdepartmental Services	127,116	351,910	351,911	195,000
	<b>Total Other Revenue</b>	<u>1,405,775</u>	<u>1,863,025</u>	<u>1,808,485</u>	<u>1,551,321</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,426,083</u>	<u>1,875,224</u>	<u>1,830,644</u>	<u>1,564,221</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other fds	338,869	77,390	77,390	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>338,869</u>	<u>77,390</u>	<u>77,390</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>32,682,283</u>	<u>40,387,123</u>	<u>26,540,162</u>	<u>37,946,139</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>41,286,292</u>	<u>40,387,123</u>	<u>35,884,895</u>	<u>46,684,451</u>

**GAS FUND (4130)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

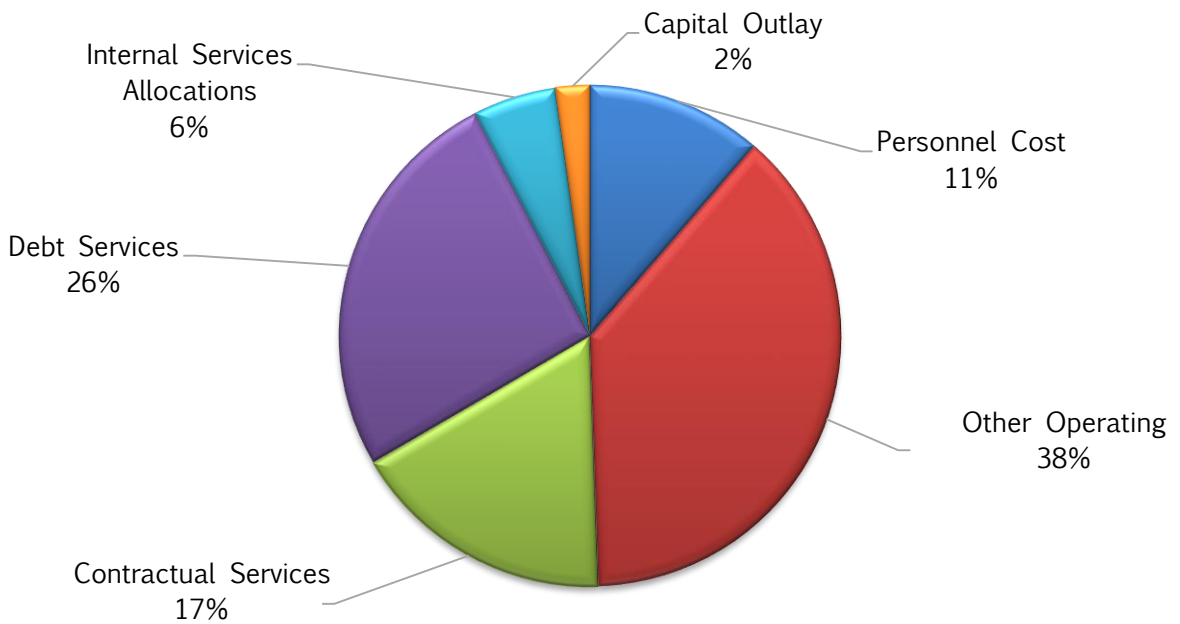
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
34000	Gas administration	2,368,702	2,576,407	2,572,399	3,066,946
34100	Natural Gas Purchased	14,789,307	21,736,499	8,737,438	19,901,884
34105	Compressed natural gas	57,603	105,742	105,742	103,500
34110	Gas Maintenance and Operations	3,679,352	4,175,889	4,166,324	4,271,959
34120	Gas pressure & measurement	1,261,251	1,323,442	1,293,825	1,381,377
34130	Gas construction	4,809,640	4,439,070	4,510,223	5,107,565
34160	Gas Marketing	725,408	690,233	683,899	674,158
34190	Gas-Engineering Design	1,132,233	1,297,316	1,235,996	1,301,454
80000	Reserve Appropriations-Gas	0	57,824	0	0
<b>Total Departmental Expenditures</b>		<b>28,823,497</b>	<b>36,402,423</b>	<b>23,305,846</b>	<b>35,808,842</b>
<b>Non-Departmental Expenditures</b>					
12220	Oil and Gas Well Division	208,146	747,827	716,955	812,590
14700	Economic Dev-Util Syst(Gas)	57,552	73,092	73,092	58,764
30010	Utility Office Cost	530,174	516,840	516,840	537,252
34170	Operation Heat Help	0	750	750	756
34180	CGS - Gas Appliances	1,721	5,000	5,000	3,000
50010	Uncollectible accounts	204,296	414,939	414,939	362,845
60000	Operating Transfers Out	85,075	0	0	0
60010	Transfer to General Fund	636,235	771,289	771,289	802,896
60270	Transfer to Debt Svc Reserve	53,421	0	0	0
60340	Transfer to Util Sys Debt Fund	1,347,130	1,519,639	1,341,872	1,333,348
60420	Transfer to Maint Services Fd	(146,815)	0	0	0
60425	Transfer to Facility Maint Fd	53,206	0	0	0
60430	Transfer to MIS Fund	87,921	0	0	0
<b>Total Non-Departmental Expenditures</b>		<b>3,118,062</b>	<b>4,049,376</b>	<b>3,840,738</b>	<b>3,911,451</b>
<b>TOTAL GAS FUND (4130)</b>		<b>31,941,559</b>	<b>40,451,799</b>	<b>27,146,584</b>	<b>39,720,293</b>
<b>RESERVED FOR ENCUMBRANCES</b>		444,593		0	0
<b>RESERVED FOR COMMITMENTS</b>		3,937,925		4,266,818	4,621,265
<b>RESERVED FOR CIP</b>		0		0	2,342,892
<b>UNRESERVED</b>		4,962,215		4,471,493	0
<b>CLOSING BALANCE</b>		<b>9,344,734</b>		<b>8,738,311</b>	<b>6,964,158</b>

# WASTEWATER FUND

## REVENUES



## EXPENDITURES



## WASTEWATER FUND SUMMARY

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
ICL - Commercial and other	18,926,005	24,490,651	20,678,643	22,750,002
OCL - Commercial and other	485,616	665,642	606,167	650,000
City use	29,485	20,000	26,032	25,000
Late fees on delinquent accts	711,030	499,089	540,823	463,000
Late fees on returned check pa	3,937	3,128	3,343	3,500
Tap Fees	225,614	225,000	243,095	225,000
ICL - Single family residential	45,410,089	50,284,784	44,626,249	45,000,000
ICL - Multi-family residential	602,818	550,000	649,480	650,001
Effluent water purchases	45,362	24,000	14,230	12,000
Wastewater hauling fees	130,844	96,000	196,920	185,004
Pretreatment lab fees	5,497	12,000	11,782	15,000
Wastewater surcharge	1,265,221	1,200,000	1,208,487	1,250,002
Interest on investments	61,358	59,433	94,643	51,600
Net Inc/Dec in FV of Investmen	35,165	0	(5,945)	0
Recovery on damage claims	2,786	2,500	2,500	2,496
Property rentals	21,261	24,000	18,227	18,840
Oil and gas leases	12,811	0	0	0
Sale of scrap/city property	110,095	2,500	2,500	2,496
Purchase discounts	41,228	0	42,017	0
Contribution to aid construction	(10)	0	0	0
Miscellaneous	137	0	0	0
Transfer from Other Funds	0	85,743	85,743	0
<b>Total</b>	68,126,349	78,244,470	69,044,935	71,303,941

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	9,102,879	9,800,166	8,901,021	9,386,667
Other Operating	18,056,019	13,391,188	13,514,941	31,613,796
Contractual Services	12,085,688	16,471,293	16,994,725	14,203,470
Debt Service	23,926,251	21,683,735	25,399,970	21,436,535
Internal Services Allocations	4,463,342	4,385,748	4,385,748	4,444,754
Capital Outlay	1,763,878	2,638,945	1,969,574	1,825,530
<b>Total</b>	69,398,056	68,371,075	71,165,979	82,910,752
 Full Time Equivalents:	 160	 165	 	 156

**WASTEWATER FUND (4200)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	30,827,594		21,013,817	0
	<b>Reserved for CIP</b>	0		0	19,480,121
	<b>Reserved for Encumbrances</b>	3,486,780		2,710,058	0
	<b>Reserved for Commitments</b>	0		9,318,792	11,441,502
	<b>BEGINNING BALANCE</b>	34,314,374		33,042,667	30,921,624
	<b>OPERATING REVENUE</b>				
	<b>Wastewater Service Charges</b>				
324050	ICL - Commercial and other	18,926,005	24,490,651	20,678,643	22,750,002
324150	OCL - Commercial and other	485,616	665,642	606,167	650,000
324170	City use	29,485	20,000	26,032	25,000
324271	Tap Fees	225,614	225,000	243,095	225,000
324600	ICL - Single family residential	45,410,089	50,284,784	44,626,249	45,000,000
324650	ICL - Multi-family residential	602,818	550,000	649,480	650,001
324660	Effluent water purchases	45,362	24,000	14,230	12,000
324680	Wastewater hauling fees	130,844	96,000	196,920	185,004
324690	Pretreatment lab fees	5,497	12,000	11,782	15,000
324700	Wastewater surcharge	1,265,221	1,200,000	1,208,487	1,250,002
	<b>Total Wastewater Service Charges</b>	67,126,552	77,568,077	68,261,085	70,762,009
	<b>TOTAL OPERATING REVENUE</b>	67,126,552	77,568,077	68,261,085	70,762,009
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	61,358	59,433	94,643	51,600
340995	Net Inc/Dec in FV of Investment	35,165	0	(5,945)	0
	<b>Total Interest Income</b>	96,523	59,433	88,698	51,600
	<b>Other Revenue</b>				
324210	Late fees on delinquent accts	711,030	499,089	540,823	463,000
324220	Late fees on returned check pa	3,937	3,128	3,343	3,500
343300	Recovery on damage claims	2,786	2,500	2,500	2,496
343400	Property rentals	21,261	24,000	18,227	18,840
343500	Oil and gas leases	12,811	0	0	0
343650	Purchase discounts	41,228	0	42,017	0
343590	Sale of scrap/city property	110,095	2,500	2,500	2,496
344000	Miscellaneous	127	0	0	0
	<b>Total Other Revenue</b>	903,275	531,217	609,409	490,332
	<b>TOTAL NON-OPERATING REVENUE</b>	999,798	590,650	698,107	541,932
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	0	85,743	85,743	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	85,743	85,743	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	68,126,349	78,244,470	69,044,935	71,303,941
	<b>TOTAL FUNDS AVAILABLE</b>	102,440,723	78,244,470	102,087,602	102,225,564

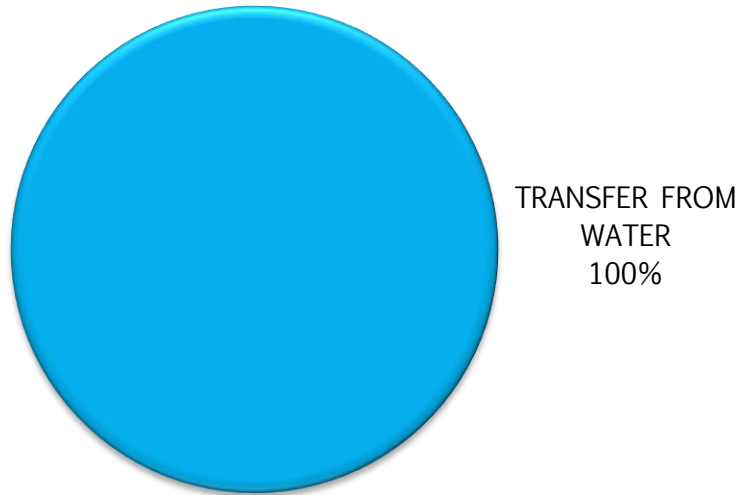


**WASTEWATER FUND (4200)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

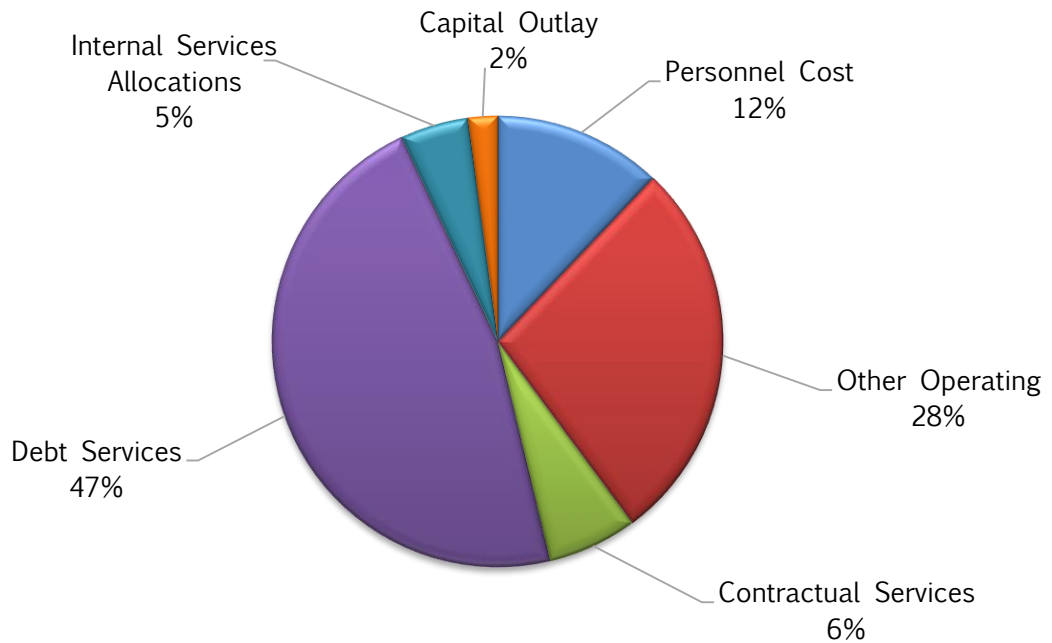
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
33000	Wastewater Administration	5,863,030	7,039,374	6,925,684	7,086,966
33100	Broadway Wastewater Plant	2,343,606	2,676,127	2,736,646	2,781,348
33110	Oso Wastewater Plant	5,784,040	6,863,806	6,136,766	6,343,375
33120	Greenwood Wastewater Plant	2,706,550	3,117,419	2,815,456	2,956,400
33130	Allison Wastewater Plant	2,005,829	2,270,963	2,244,074	2,141,907
33140	Laguna Madre Wastewater Plant	1,415,688	1,661,847	1,533,900	1,539,244
33150	Whitecap Wastewater Plant	1,058,894	1,560,437	1,624,757	1,302,855
33210	Lift Station Operation & Maint	2,219,975	2,961,498	2,445,252	2,811,428
33300	Wastewater Pretreatment	519,939	842,707	683,827	676,584
33400	Wastewater Collection System	9,152,510	12,585,491	13,618,624	10,656,107
33500	Wastewater Elect & Instru Supp	765,197	817,871	711,222	1,514,392
80000	Reserve Appropriations -WWater	0	813,561	813,561	967,204
<b>Total Departmental Expenditures</b>		<b>33,835,256</b>	<b>43,211,100</b>	<b>42,289,771</b>	<b>40,777,808</b>
<b>Non-Departmental Expenditures</b>					
14700	Economic Dev-Util Syst(WW)	122,592	126,912	126,912	128,772
30010	Utility Office Cost	827,393	813,732	813,732	906,300
50010	Uncollectible accounts	487,125	779,291	779,291	655,877
60010	Transfer to General Fund	1,368,271	1,475,624	1,475,624	1,446,760
60270	Transfer to Debt Svc Reserve	761,154	319,376	319,376	212,917
60320	Transfer to Wastewater CIP	7,435,482	0	0	17,278,020
60340	Transfer to Util Sys Debt Fund	23,926,251	21,364,359	25,080,594	21,223,618
60420	Transfer to Maint Services Fd	280,684	280,680	280,680	280,680
60430	Transfer to MIS Fund	353,848	0	0	0
<b>Total Non-Departmental Expenditures</b>		<b>35,562,800</b>	<b>25,159,974</b>	<b>28,876,208</b>	<b>42,132,944</b>
<b>TOTAL WASTEWATER FUND (4200)</b>		<b>69,398,056</b>	<b>68,371,075</b>	<b>71,165,979</b>	<b>82,910,752</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>2,710,058</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>9,318,792</b>		<b>11,441,502</b>	<b>11,049,049</b>
<b>RESERVED FOR CIP</b>		<b>0</b>		<b>0</b>	<b>8,265,763</b>
<b>UNRESERVED</b>		<b>21,013,817</b>		<b>19,480,121</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>33,042,667</b>		<b>30,921,624</b>	<b>19,314,812</b>

# STORM WATER FUND

## REVENUES



## EXPENDITURES



## STORM WATER FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Interest on investments	29,920	22,997	46,318	24,600
Net Inc/Dec in FV of Investment	2,736	0	(2,736)	0
Recovery on damage claims	401	0	0	0
Sale of scrap/city property	29,539	0	0	0
Purchase discounts	327	0	0	0
Buc Days / Bayfest	2,500	0	0	0
Transfer fr Other Funds	29,565,000	30,985,972	30,985,972	28,681,938
<b>Total</b>	29,630,424	31,008,969	31,029,554	28,706,538

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	3,474,087	4,107,818	3,032,812	3,941,215
Other Operating	4,996,107	9,756,529	8,946,791	9,025,354
Contractual Services	1,817,107	2,282,524	1,847,580	2,092,832
Debt Service	15,849,425	15,576,296	16,452,670	15,219,731
Internal Services Allocations	1,616,197	1,709,028	1,671,488	1,576,562
Capital Outlay	190,951	712,259	652,259	692,259
<b>Total</b>	27,943,874	34,144,453	32,603,599	32,547,954
 Full Time Equivalents:	 80	 82		 81

**STORM WATER FUND (4300)**  
**REVENUE DETAIL**

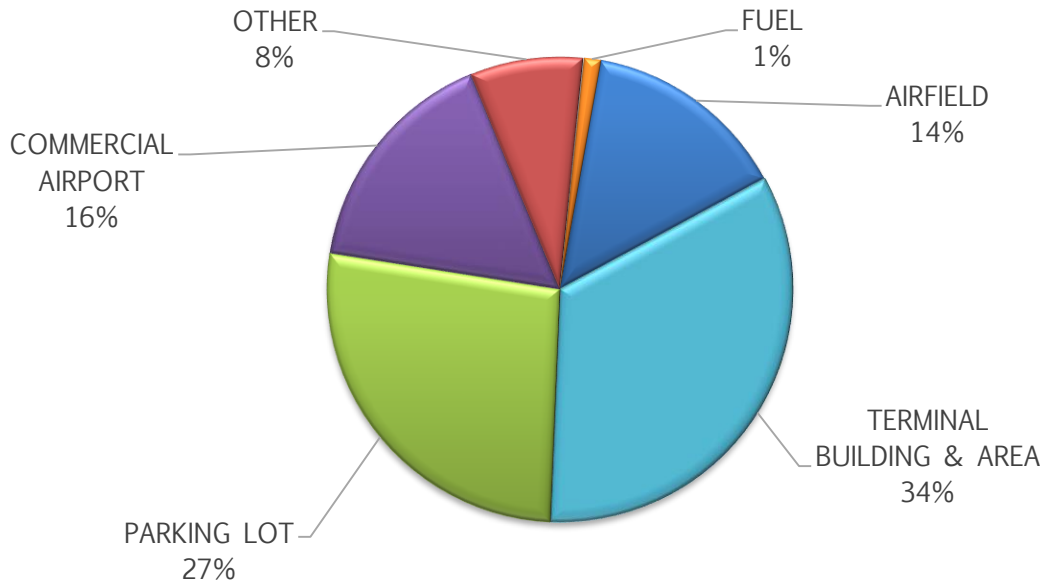
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	9,972,280		8,333,406	6,290,822
	<b>Reserved for Encumbrances</b>	0		460,375	0
	<b>Reserved for Commitments</b>	243,769		3,108,818	4,037,732
	<b>BEGINNING BALANCE</b>	10,216,049		11,902,599	10,328,554
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	29,920	22,997	46,318	24,600
340995	Net Inc/Dec in FV of investments	2,736	0	(2,736)	0
	<b>Total Interest Income</b>	32,656	22,997	43,582	24,600
	<b>Other Revenue</b>				
343300	Recovery on damage claims	401	0	0	0
343590	Sale of scrap/city property	29,539	0	0	0
343650	Purchase discounts	327	0	0	0
343697	Buc Days / Bayfest	2,500	0	0	0
	<b>Total Other Revenue</b>	32,767	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	65,424	22,997	43,582	24,600
	<b>INTERFUND CONTRIBUTIONS</b>				
352400	Transfer fr Water Division	29,565,000	30,939,898	30,939,898	28,681,938
352000	Transfer from Other Funds	0	46,074	46,074	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	29,565,000	30,985,972	30,985,972	28,681,938
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	29,630,424	31,008,969	31,029,554	28,706,538
	<b>TOTAL FUNDS AVAILABLE</b>	39,846,473	31,008,969	42,932,153	39,035,092

**STORM WATER FUND (4300)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

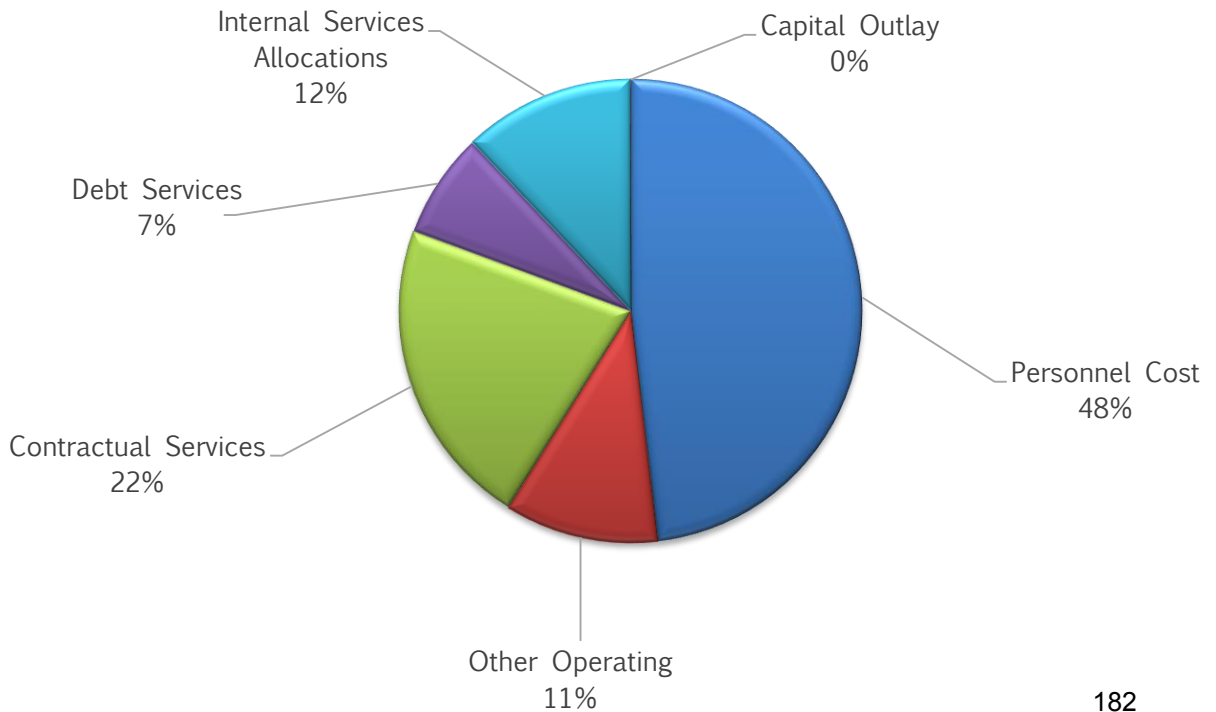
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
32001	Storm Water - Parks & Recreation	2,001,686	2,534,224	2,534,224	2,529,963
32003	Storm Water - Street	1,821,332	2,284,586	2,286,205	2,309,741
32004	Storm Water - Solid Waste	319,369	487,444	487,444	408,568
32005	Storm Water - Maint of Lines	2,892,522	3,708,465	2,206,387	3,701,593
32006	Storm Water - Treatment	256,603	687,742	312,095	704,890
32007	Storm Water - ESI Strategic Initiatives	155,131	73,691	26,389	0
32008	Storm Water - Dir of Public Works	0	100,000	100,000	0
32040	Storm Water Pump Stations	1,401,562	1,966,805	1,855,881	1,612,725
80000	Reserve Approp - Storm Water	0	38,318	0	154,527
<b>Total Departmental Expenditures</b>		<b>8,848,204</b>	<b>11,881,274</b>	<b>9,808,626</b>	<b>11,422,007</b>
<b>Non-Departmental Expenditures</b>					
14700	Economic Dev-Util Syst(St Wtr)	54,696	54,840	54,840	56,760
30010	Utility Office Cost	864,777	763,656	763,656	815,544
55015	Other Financing Charges	0	0	0	0
60010	Transfer to General Fund	580,734	623,428	623,428	619,403
60040	Transfer to Streets Fund	0	0	0	1,600,000
60240	Transfer to Storm Water CIP Fund	1,370,931	5,005,754	4,661,174	2,475,303
60270	Transfer to Debt Svc Reserve	385,823	140,664	140,664	93,776
60340	Transfer to Util Sys Debt Fund	15,508,602	15,435,632	16,312,006	15,125,955
60415	Transfer to Engineering Fund	0	0	0	100,000
60420	Transfer to Maint Services Fd	190,951	239,205	239,205	239,205
60430	Transfer to MIS Fund	139,156	0	0	0
<b>Total Non-Departmental Expenditures</b>		<b>19,095,670</b>	<b>22,263,179</b>	<b>22,794,973</b>	<b>21,125,946</b>
<b>TOTAL STORM WATER FUND (4300)</b>		<b>27,943,874</b>	<b>34,144,453</b>	<b>32,603,599</b>	<b>32,547,953</b>
<b>RESERVED FOR ENCUMBRANCES</b>		460,375		0	0
<b>RESERVED FOR COMMITMENTS</b>		3,108,818		4,037,732	3,313,230
<b>RESERVED FOR CIP</b>		0		0	3,173,909
<b>UNRESERVED</b>		8,333,406		6,290,822	0
<b>CLOSING BALANCE</b>		<b>11,902,599</b>		<b>10,328,554</b>	<b>6,487,139</b>

# AIRPORT FUND

## REVENUES



## EXPENDITURES



## AIRPORT FUND SUMMARY

### Mission

Provide access to air transportation and aeronautical services.

### Mission Elements

- 271 - Maintain all airport-owned facilities and equipment
- 272 - Manage airport operations
- 273 - Manage all leased property within the Airport
- 274 - Plan and develop expansion of the airport

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Landing fees	622,649	642,000	624,256	624,000
Airline space rental	1,117,463	1,127,160	1,150,980	1,150,980
Apron charges	261,140	251,400	258,970	258,948
Fuel flowage fees	80,921	144,996	89,206	90,000
Cargo Facility Rental	27,809	27,672	28,502	28,500
Resale - Electric Power - Term	59,072	67,800	64,534	60,000
Fixed based operator revenue c	533,455	591,720	525,600	525,600
Security service	312,000	312,000	314,340	312,000
Airline Janitorial Services	35,052	39,360	39,665	39,360
Tenant Maintenance Services	60	200	1,000	100
Agricultural leases	72,395	73,000	71,414	73,000
Rent - commercial non-aviation	78,937	167,680	111,760	108,072
Gift shop concession	110,000	110,004	110,003	110,004
Auto rental concession	1,468,293	1,437,000	1,435,949	1,428,000
Restaurant concession	181,938	168,000	171,834	168,000
Automated teller machines	12,000	12,000	12,000	12,000
Advertising space concession	50,605	42,664	48,263	60,000
Airport Badging Fees	49,985	42,000	36,690	42,000
TSA-Check Point Fees	87,120	87,600	87,480	87,600
Terminal Space Rental-other	495,103	494,616	497,369	497,460
Parking lot	1,359,184	1,373,020	1,412,880	1,380,000
Premium Covered Parking	801,287	769,000	776,355	800,004
Rent-a-car parking	59,760	59,760	59,760	59,760
Rent-a-car Security Fee	282,360	257,233	278,191	289,800
Ground transportation	45,626	48,000	43,674	46,008
Other revenue	3,520	600	250	300
Gas & oil sales	7,998	8,220	7,021	7,560
Capital Contributions	43,726	0	0	0
Interest on investments	16,138	13,637	19,746	11,700
Net Inc/Dec in FV of Investmen	1,463	0	(1,463)	0
Oil and gas leases	24,630	6,420	8,099	7,020
Sale of scrap/city property	3,222	334	664	1,546
Interdepartmental Services	53,589	29,200	57,477	68,388
Transfer from Other Funds	6,030	11,591	11,591	5,000
<b>Total</b>	<b>8,364,531</b>	<b>8,415,887</b>	<b>8,354,059</b>	<b>8,352,710</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	3,993,518	4,157,338	4,043,035	4,148,194
Other Operating	1,107,068	2,418,482	2,296,105	928,259
Contractual Services	1,542,328	1,818,098	1,727,571	1,873,199
Debt Service	710,443	630,623	630,624	631,601
Internal Services Allocations	964,145	999,972	999,972	1,033,507
Capital Outlay	0	239,322	232,899	4,500
<b>Total</b>	<b>8,317,502</b>	<b>10,263,836</b>	<b>9,930,204</b>	<b>8,619,259</b>
 Full Time Equivalents:	 82	 83	 82	 82

## AIRPORT FUND SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures	\$8.2M	\$8.2M	\$7.8M	\$7.5M
Total revenues	\$8.3M	\$8.3M	\$8.1M	\$7.6M
Airline cost per enplanement	\$6.86	\$6.59	\$6.36	\$6.98
Total Passenger Enplanement	342,470	351,358	361,797	323,046
Cargo (lbs.)	332,225	586,685	555,724	478,166
Total # all aircraft arrivals and departures	77,951	67,191	74,209	76,943
Rental car transaction days	270,974	281,438	274,500	255,930

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>271</b>	Cost effectively maintain all pavement surfaces on the airport	% of pavement surface above PCI index of 60	93.50	95.75	>=60.00
	Cost effectively maintain all pavement surfaces on the airport	% of pavement surface landside above PCI index of 50	60.00	60.00	>=50.00
	To cost effectively maintain City owned facilities	% of maintenance costs spent on proactive maintenance	74.42	73.86	>=50.00
<b>272</b>	Provide a safe and secure airfield environment in order to conduct air carrier, military, general aviation, and air cargo operations	% of airfield inspection discrepancies vs. total inspection points	2.98	4.46	<=10.00
<b>273</b>	Ensure compliance with local, state and federal requirements for leasing and tenancy of property and facilities on the airport	% of leasable airside/landside space being leased	96.70	96.70	>=75.00
<b>274</b>	Implementation of approved Airport Capital Improvement Program	Percentage of project completion	75.00	99.50	=100



## AIRPORT FUND (4610)

### REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	3,576,007		3,856,125	2,050,120
	<b>Reserved for Encumbrances</b>	176,263		193,269	0
	<b>Reserved for Commitments</b>	2,151,860		1,901,765	2,324,895
	<b>BEGINNING BALANCE</b>	5,904,130	0	5,951,159	4,375,015
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
320000	Landing fees	622,649	642,000	624,256	624,000
320030	Fuel flowage fees	80,921	144,996	89,206	90,000
320040	Cargo Facility Rental	27,809	27,672	28,502	28,500
320130	Security service	312,000	312,000	314,340	312,000
320200	Agricultural leases	72,395	73,000	71,414	73,000
343500	Oil and gas leases	24,630	6,420	8,099	7,020
	<b>Total Airfield</b>	1,140,404	1,206,088	1,135,817	1,134,520
	<b>Terminal Building &amp; Area</b>				
320010	Airline space rental	1,117,463	1,127,160	1,150,980	1,150,980
320050	Federal Inspection Services	0	0	195	0
320100	Resale - Electric Power - Term	59,072	67,800	64,339	60,000
320135	Airline Janitorial Services	35,052	39,360	39,665	39,360
320300	Gift shop concession	110,000	110,004	110,003	110,004
320310	Auto rental concession	1,468,293	1,437,000	1,435,949	1,428,000
320340	Restaurant concession	181,938	168,000	171,834	168,000
320360	Automated teller machines	12,000	12,000	12,000	12,000
320390	Advertising space concession	50,605	42,664	48,263	60,000
320420	Airport Badging Fees	49,985	42,000	36,690	42,000
320450	TSA-Check Point Fees	87,120	87,600	87,480	87,600
320460	Terminal Space Rental-other	495,103	494,616	497,369	497,460
320510	Parking fines-Airport	0	20	80	0
320560	Rent-a-car parking	59,760	59,760	59,760	59,760
320570	Rent-a-car Security Fee	282,360	257,233	278,191	289,800
320650	Ground transportation	45,626	48,000	43,674	46,008
320710	Other revenue	3,520	600	250	300
326040	Gas & oil sales	7,998	8,220	7,021	7,560
	<b>Total Terminal Building &amp; Area</b>	4,065,895	4,002,037	4,043,743	4,058,832
	<b>Parking Lot</b>				
320500	Parking lot	1,359,184	1,373,000	1,412,800	1,380,000
320520	Premium Covered Parking	801,287	769,000	776,355	800,004
	<b>Total Parking Lot</b>	2,160,471	2,142,000	2,189,155	2,180,004

## AIRPORT FUND (4610)

### REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Commercial Airport</b>					
320020	Apron charges	261,140	251,400	258,970	258,948
320120	Fixed based operator revenue c	533,455	591,720	525,600	525,600
	<b>Total Commercial Airport</b>	<u>794,595</u>	<u>843,120</u>	<u>784,570</u>	<u>784,548</u>
<b>Commercial Non-Airport</b>					
320230	Rent - commercial non-aviation	78,937	167,680	111,760	108,072
	<b>Total Commercial Non-Airport</b>	<u>78,937</u>	<u>167,680</u>	<u>111,760</u>	<u>108,072</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>8,240,302</u>	<u>8,360,925</u>	<u>8,265,045</u>	<u>8,265,976</u>
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	16,138	13,637	19,746	11,700
340995	Net Inc/Dec in FV of Investmen	1,463	0	(1,463)	
	<b>Total Interest Income</b>	<u>17,601</u>	<u>13,637</u>	<u>18,283</u>	<u>11,700</u>
<b>Other Revenue</b>					
320136	Tenant Maintenance Services	60	200	1,000	100
340200	Capital Contributions	43,726	0		0
343590	Sale of scrap/city property	3,222	334	664	1,546
343650	Purchase discounts	6,030	0		0
344400	Interdepartmental Services	53,589	29,200	57,477	68,388
	<b>Total Other Revenue</b>	<u>106,628</u>	<u>29,734</u>	<u>59,141</u>	<u>70,034</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>124,229</u>	<u>43,371</u>	<u>77,424</u>	<u>81,734</u>
<b>INTERFUND CONTRIBUTIONS</b>					
352000	Transf fr Other Fds	0	11,591	11,591	5,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>0</u>	<u>11,591</u>	<u>11,591</u>	<u>5,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>8,364,531</u>	<u>8,415,887</u>	<u>8,354,060</u>	<u>8,352,710</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>14,268,661</u>	<u>0</u>	<u>14,305,219</u>	<u>12,727,725</u>

**AIRPORT FUND (4610)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Total Departmental Expenditures</b>					
35000	Airport Administration	1,211,751	1,396,426	1,329,174	1,390,210
35005	Terminal Grounds	142,432	177,493	161,961	190,093
35010	Development and Construction	280,842	444,550	377,748	423,657
35020	Airport custodial maint	446,385	546,853	490,002	502,618
35030	Airport Parking/Transportation	436,748	581,746	578,471	441,315
35040	Facilities	1,566,755	1,487,783	1,431,747	1,378,801
35050	Airport Public Safety	2,330,496	2,246,508	2,228,030	2,401,416
35055	Airport - Operations	870,932	959,566	948,832	984,352
80000	Reserve Approp - Airport	0	38,672	0	0
<b>Total Departmental Expenditures</b>		<b>7,286,341</b>	<b>7,879,597</b>	<b>7,545,965</b>	<b>7,712,462</b>
<b>Total Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	35,032	0	0	0
60010	Transfer to General Fund	285,686	253,616	253,616	275,196
60130	Transfer to Debt Service	49,850	49,232	49,232	49,036
60150	Transfer to Airport CIP Fund	0	1,500,000	1,500,000	0
60357	Tran-Airport 2012A Debt Sv Fd	136,196	133,444	133,444	132,877
60359	Tran-Airport 2012B Debt Sv Fd	62,211	51,097	51,097	51,588
60365	Transfer to Airport CO Debt Fd	462,186	396,850	396,850	398,100
<b>Total Non-Departmental Expenditures</b>		<b>1,031,161</b>	<b>2,384,239</b>	<b>2,384,239</b>	<b>906,797</b>
<b>TOTAL AIRPORT FUND (4610)</b>		<b>8,317,502</b>	<b>10,263,836</b>	<b>9,930,204</b>	<b>8,619,259</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>193,269</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>1,901,765</b>		<b>2,324,895</b>	<b>1,996,915</b>
<b>UNRESERVED</b>		<b>3,856,125</b>		<b>2,050,120</b>	<b>2,111,552</b>
<b>CLOSING BALANCE</b>		<b>5,951,159</b>	<b>0</b>	<b>4,375,015</b>	<b>4,108,466</b>

**AIRPORT PFC (2) FUND (4621)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	2,353,305		241,787	2,714,389
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		2,215,596	0
	<b>BEGINNING BALANCE</b>	2,353,305		2,457,383	2,714,389
	<b>OPERATING REVENUE</b>				
	<b>Passenger Facility Charges</b>				
342000	American Airlines	383,468	440,835	474,489	440,844
342010	Continental Airlines	416,513	386,421	389,712	386,424
342020	Southwest Airlines	460,061	431,494	471,199	431,496
342030	ASA Airlines	33,376	0	595	0
	<b>Total Airfield</b>	1,293,419	1,258,750	1,335,995	1,258,764
	<b>TOTAL OPERATING REVENUE</b>	1,293,419	1,258,750	1,335,995	1,258,764
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	182	0	0	0
	<b>Total Interest Income</b>	182	0	0	0
	<b>Other Revenue</b>				
342300	Miscellaneous	29,263	41,250	54,621	41,256
	<b>Total Other Revenue</b>	29,263	41,250	54,621	41,256
	<b>TOTAL NON-OPERATING REVENUE</b>	29,445	41,250	54,621	41,256
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,322,864	1,300,000	1,390,616	1,300,020
	<b>TOTAL FUNDS AVAILABLE</b>	3,676,169	1,300,000	3,847,999	4,014,409

**AIRPORT PFC (2) FUND (4621)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
	<b>Total Departmental Expenditures</b>	0	0	0	0
<b>Non-Departmental Expenditures</b>					
60357	Tran-Airport 2012A Debt Sv Fd	836,631	819,725	819,726	876,137
60359	Tran-Airport 2012B Debt Sv Fd	382,155	313,884	313,884	260,000
	<b>Total Non-Departmental Expenditures</b>	1,218,786	1,133,609	1,133,610	1,136,137
<b>TOTAL Airport CFC Fund (4621)</b>		1,218,786	1,133,609	1,133,610	1,136,137
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		2,215,596		0	0
<b>UNRESERVED</b>		241,787		2,714,389	2,878,272
<b>CLOSING BALANCE</b>		2,457,383		2,714,389	2,878,272

**AIRPORT CFC FUND (4632)**  
**REVENUE DETAIL**

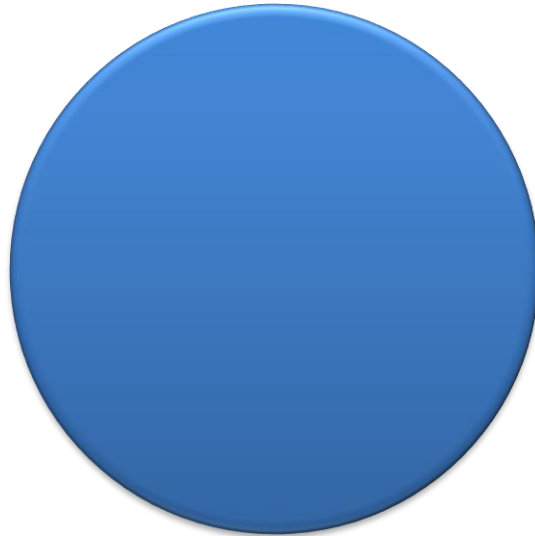
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	(24,034)		238,612	566,615
	Reserved for Encumbrances	40,454		25,507	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>16,420</u>	<u>0</u>	<u>264,119</u>	<u>566,615</u>
	<b>OPERATING REVENUE</b>				
	<b>Airfield</b>				
320030	Fuel flowage fees		0	0	0
326040	Gas and oil sales	385,799	672,000	369,800	672,000
342500	Customer Facility Charges	974,746	918,000	943,829	918,000
	<b>Total Airfield</b>	<u>1,360,545</u>	<u>1,590,000</u>	<u>1,313,629</u>	<u>1,590,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,360,545</u>	<u>1,590,000</u>	<u>1,313,629</u>	<u>1,590,000</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	305	0	573	0
	<b>Total Interest Income</b>	<u>305</u>	<u>0</u>	<u>573</u>	<u>0</u>
	<b>Other Revenue</b>				
320710	Other Revenue	328	0	0	0
	<b>Total Other Revenue</b>	<u>328</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>633</u>	<u>0</u>	<u>573</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,361,178</u>	<u>1,590,000</u>	<u>1,314,202</u>	<u>1,590,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,377,598</u>	<u>1,590,000</u>	<u>1,578,321</u>	<u>2,156,615</u>

**AIRPORT CFC FUND (4632)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
35065	Apt Quick Turnaround Facility	631,079	934,643	529,306	882,086
	<b>Total Departmental Expenditures</b>	<u>631,079</u>	<u>934,643</u>	<u>529,306</u>	<u>882,086</u>
	<b>Non-Departmental Expenditures</b>				
60130	Transfer to Debt Service	482,400	482,400	482,400	481,400
	<b>Total Non-Departmental Expenditures</b>	<u>482,400</u>	<u>482,400</u>	<u>482,400</u>	<u>481,400</u>
	<b>TOTAL Airport CFC fund</b>	<u>1,113,479</u>	<u>1,417,043</u>	<u>1,011,706</u>	<u>1,363,486</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	25,507		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	<u>238,612</u>		<u>566,615</u>	<u>793,129</u>
	<b>CLOSING BALANCE</b>	<u>264,119</u>	<u>0</u>	<u>566,615</u>	<u>793,129</u>

# GOLF FUNDS

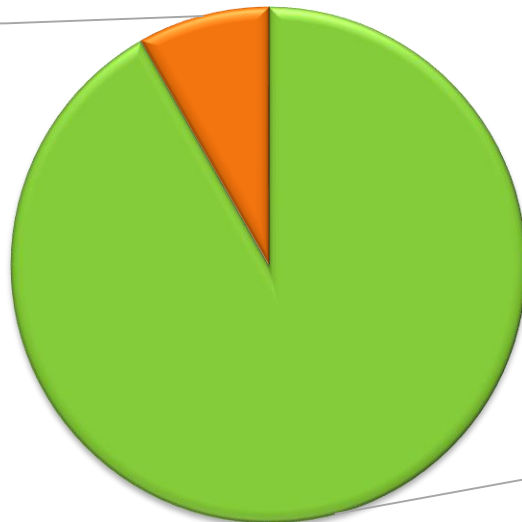
## REVENUES



PROPERTY  
RENTALS  
100%

## EXPENDITURES

INTERNAL  
ALLOCATIONS  
8%



TRANSFER OUT  
92%



## GOLF FUNDS SUMMARY

### Mission

The mission of the Parks & Recreation Department is to manage the parks system; and to offer recreational, cultural, and outdoor activities to residents.

### Mission Elements

141 - Maintenance of parks and facilities

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Gabe Lozano Green Fee Surcharge	51,890	55,000	55,621	50,000
Oso Green Fee Surcharge	52,944	65,000	65,516	53,000
Gabe Lozano miscellaneous reve	1,920	0	2,560	0
Oso miscellaneous revenue	1,920	0	2,560	0
Property rentals	96,262	150,000	50,000	150,000
Interest on Investments	234	0	173	0
Net Inc/Dec in FV of Investment	21	0	(21)	0
<b>Total</b>	<b>205,191</b>	<b>270,000</b>	<b>176,409</b>	<b>253,000</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost				
Other Operating	68,797	47,869	125,601	120,376
Contractual Services	96,262	0	0	0
Debt Service	52,071	0	0	0
Internal Services Allocations	16,452	17,388	17,388	10,800
Capital Outlay	0	81,443	0	0
<b>Total</b>	<b>233,582</b>	<b>146,700</b>	<b>142,989</b>	<b>131,176</b>
 Full Time Equivalents:	 0	 0	 0	 0

**GOLF CENTER FUND (4690)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	(818,409)		(818,409)	(684,683)
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	(818,409)		(835,627)	(802,207)
	<b>Other Revenue</b>				
322400	Gabe Lozano miscellaneous reve	1,920	0	2,560	0
322410	Oso miscellaneous revenue	1,920	0	2,560	0
343400	Property rentals	96,262	150,000	50,000	150,000
	<b>Total Other Revenue</b>	100,102	150,000	55,120	150,000
	<b>TOTAL NON-OPERATING REVENUE</b>	100,102	150,000	55,120	150,000
	<b>TOTAL FUNDS AVAILABLE</b>	(718,307)		(780,507)	(652,207)

**GOLF CENTER FUND (4690)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
35200	Gabe Lozano Golf Course Maint	61,211	14,016	14,016	7,428
35210	Oso Golf Course Maintenance	49,607	1,476	1,476	1,476
35215	Oso Golf Course Pro Shop	1,896	1,896	1,896	1,896
	<b>Total Departmental Expenditures</b>	112,714	17,388	17,388	10,800
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	4,606	4,312	4,312	5,376
	<b>Total Non-Departmental Expenditures</b>	4,606	4,312	4,312	5,376
<b>TOTAL GOLF CENTER FUND (4690)</b>		117,320	21,700	21,700	16,176
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		(835,627)		(802,207)	(668,383)
<b>CLOSING BALANCE</b>		(835,627)		(802,207)	(668,383)

**GOLF CAPITAL RESERVE FUND (4691)**  
**REVENUE DETAIL**

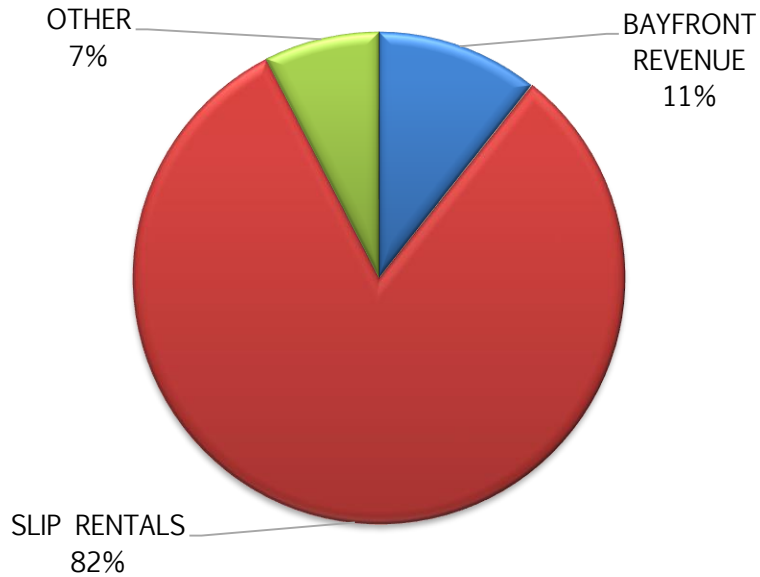
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	84,612		73,439	73,439
	<b>BEGINNING BALANCE</b>	<u>84,612</u>		<u>73,439</u>	<u>73,439</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on Investments	234	0	173	0
340995	Net Inc/Dec om FV of investments	21	0	(21)	0
	<b>Total Interest Income</b>	<u>255</u>	<u>0</u>	<u>152</u>	<u>0</u>
	<b>Other Revenue</b>				
322101	Gabe Lozano Green Fee Surchg	51,890	55,000	55,621	50,000
322121	Oso Green Fee Surcharge	52,944	65,000	65,516	53,000
	<b>Total Other Revenue</b>	<u>104,834</u>	<u>120,000</u>	<u>121,137</u>	<u>103,000</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>105,089</u>	<u>120,000</u>	<u>121,289</u>	<u>103,000</u>
	<b>TOTAL REVENUE</b>	<u>105,089</u>	<u>120,000</u>	<u>121,289</u>	<u>103,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>189,701</u>	<u>120,000</u>	<u>194,728</u>	<u>176,439</u>

**GOLF CAPITAL RESERVE FUND (4691)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

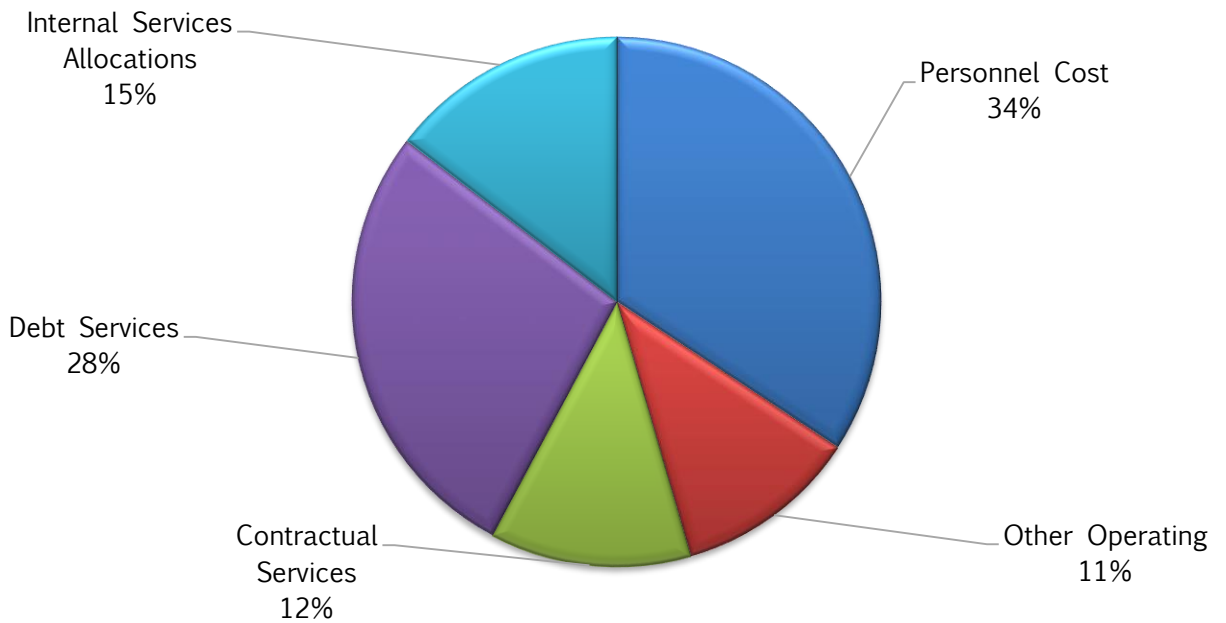
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
35200	Gabe Lozano Golf Course Maint	50,019	30,883	102,887	0
35210	Oso Golf Course Maintenance	66,243	18,402	18,402	0
80000	Reserve Approp - Golf	0	75,715	0	115,000
	<b>Total Departmental Expenditures</b>	<u>116,262</u>	<u>125,000</u>	<u>121,289</u>	<u>115,000</u>
<b>TOTAL GOLF CAPITAL RESERVE FUND (4691)</b>		<u>116,262</u>	<u>125,000</u>	<u>121,289</u>	<u>115,000</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		73,439		73,439	61,439
<b>UNRESERVED</b>		<u>0</u>		<u>0</u>	<u>0</u>
<b>CLOSING BALANCE</b>		<u>73,439</u>		<u>73,439</u>	<u>61,439</u>

# MARINA FUND

## REVENUES



## EXPENDITURES



## MARINA FUND SUMMARY

### Mission

The mission of Marina is to provide a safe and inviting recreational and commercial venue for the boating public including visitors.

### Mission Elements

121 - Provide safe and secure dockage.

122 - Provide modern clean and serviceable amenities.

123 - Provide responses to water emergencies, including search and rescue.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Bayfront revenues	217,504	283,000	233,000	235,000
Slip rentals	1,558,386	1,713,600	1,713,600	1,799,280
Live Aboard Fees	25,595	18,000	18,000	24,000
Transient slip rentals	32,490	40,000	35,000	40,000
Resale of electricity	30,796	28,500	28,500	28,500
Raw seafood sales permits	1,400	1,600	1,600	1,600
Boat haul outs	9,610	28,875	28,875	30,000
Work area overages	4,151	9,345	9,345	10,000
Boater special services	4,161	4,300	2,500	2,000
Forfeited deposit - admin charge	5,240	5,500	5,500	14,500
Penalties, interest and late charge	14,880	13,000	13,000	15,000
Interest on investments	2,502	1,000	1,891	0
Returned check revenue	150	120	150	0
Sale of scrap/city property	2,730	500	500	500
Purchase discounts	1,047	0	0	0
Miscellaneous	12,584	19,000	18,785	10,000
Sales Discounts	(8,315)	0	(8,000)	(10,000)
Transfer from Other Funds	0	4,143	4,143	0
<b>Total</b>	<b>1,914,911</b>	<b>2,170,483</b>	<b>2,106,389</b>	<b>2,200,380</b>
<b>Expenditures:</b>				
Personnel Cost	686,411	681,562	660,158	755,927
Other Operating	167,458	185,506	181,121	248,205
Contractual Services	192,630	336,713	306,259	271,300
Debt Service	588,203	395,950	395,950	609,275
Internal Services Allocations	317,951	344,160	344,160	321,992
Capital Outlay	0	108,052	110,002	0
<b>Total</b>	<b>1,952,653</b>	<b>2,051,943</b>	<b>1,997,650</b>	<b>2,206,699</b>
<b>Full Time Equivalents:</b>	<b>15</b>	<b>15</b>		<b>15</b>

## MARINA FUND SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures	\$1.4M	\$1.4M	\$1.4M	\$1.5M
Total revenues	\$1.9M	\$1.9M	\$1.9M	\$1.9M
Avg. % boat slips leased	61%	78%	77%	76%
# Boats visiting Marina	188	209	170	207
# Search and rescue missions	56	41	53	58
# Boat haul outs	181	54	175	185
# Public events held in Marina	6	6	3	15

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>121</b>	Replace worn and damaged infrastructure as needed				
<b>122</b>	Expand/Replace worn and damaged infrastructure	20,000 square feet decking	*	*	50%
<b>123</b>	Ensure all rescue equipment is ready and operational to provide services as needed	# of search and rescue missions	41	56	100%

\* Performance measures were added in FY15-16



**MARINA FUND (4700)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	415,379		350,241	462,712
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	376,761		404,157	400,425
	<b>BEGINNING BALANCE</b>	792,140	0	754,398	863,137
	<b>OPERATING REVENUE</b>				
323000	Bayfront revenues	217,504	283,000	233,000	235,000
323010	Slip rentals	1,558,386	1,713,600	1,713,600	1,799,280
323030	Resale of electricity	30,796	28,500	28,500	28,500
323050	Raw seafood sales permits	1,400	1,600	1,600	1,600
	<b>TOTAL OPERATING REVENUE</b>	1,808,086	2,026,700	1,976,700	2,064,380
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
323120	Penalties, interest and late charges	14,880	13,000	13,000	15,000
340900	Interest on investments	2,502	1,000	1,891	0
340995	Net Inc/Dec in FV of Investment	215	0	(215)	0
	<b>Total Interest Income</b>	17,597	14,000	14,676	15,000
	<b>Other Revenue</b>				
323015	Live Aboard Fees	25,595	18,000	18,000	24,000
323020	Transient slip rentals	32,490	40,000	35,000	40,000
323060	Boat haul outs	9,610	28,875	28,875	30,000
323070	Work area overages	4,151	9,345	9,345	10,000
323100	Boater special services	4,161	4,300	2,500	2,000
323110	Forfeited deposit - admin charge	5,240	5,500	5,500	14,500
343560	Returned check revenue	150	120	150	0
343590	Sale of scrap/city property	2,730	500	500	500
343650	Purchase discounts	1,047	0	0	0
344000	Miscellaneous	12,368	19,000	19,000	10,000
343655	Sales Discounts	(8,315)	0	(8,000)	(10,000)
	<b>Total Other Revenue</b>	89,228	125,640	110,870	121,000
	<b>TOTAL NON-OPERATING REVENUE</b>	106,825	139,640	125,546	136,000
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf fr General Liab Fd	0	0	0	0
350415	Transf fr Workman's Comp	0	0	0	0
352520	Transfer from Other Funds	0	4,143	4,143	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	4,143	4,143	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,914,911	2,170,483	2,106,389	2,200,380
	<b>TOTAL FUNDS AVAILABLE</b>	2,707,051	2,170,483	2,860,787	3,063,517

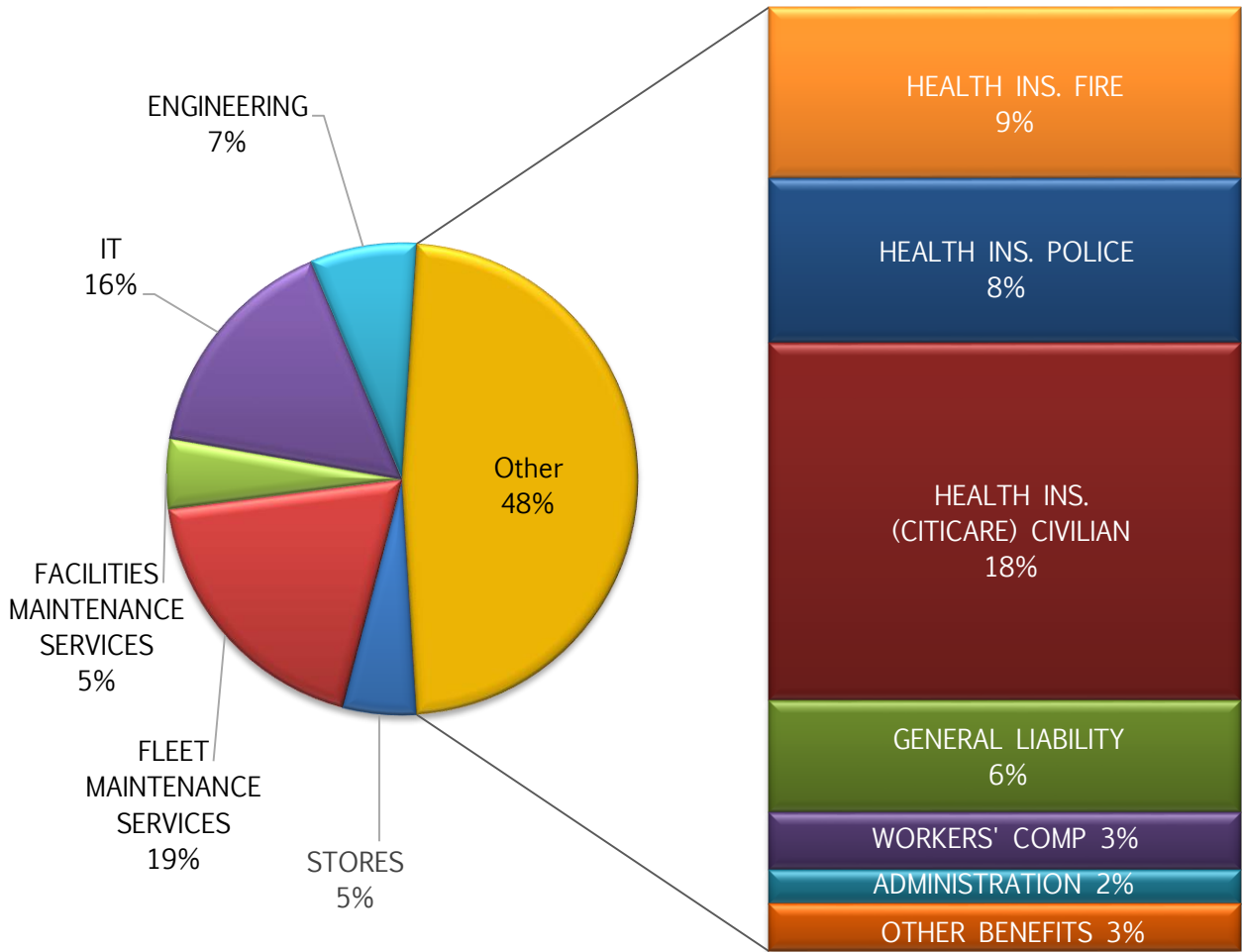
**MARINA FUND (4700)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
35300	Marina Operations	1,565,932	1,603,222	1,548,928	1,486,994
80000	Reserve Approp - Marina	0	0	0	49,166
	<b>Total Departmental Expenditures</b>	1,565,932	1,603,222	1,548,928	1,536,160
	<b>Non-Departmental Expenditures</b>				
60010	Transfer to General Fund	50,696	52,771	52,771	61,264
60130	Transfer to Debt Service	336,025	395,950	395,950	609,275
	<b>Total Non-Departmental Expenditures</b>	386,721	448,721	448,722	670,539
	<b>TOTAL MARINA FUND (4700)</b>	1,952,653	2,051,943	1,997,650	2,206,699
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	404,157		400,425	387,065
	<b>UNRESERVED</b>	350,241		462,712	469,753
	<b>CLOSING BALANCE</b>	754,398	0	863,137	856,818



# INTERNAL SERVICE FUNDS

# INTERNAL SERVICE FUNDS EXPENDITURES



**INTERNAL SERVICE FUND SUMMARY**

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Store Sales	3,775,528	4,063,359	4,860,991	5,084,531
Maintenance Services Operating Revenues	12,732,133	16,052,591	13,153,983	15,884,687
Facilities Maintenance Services	4,146,900	4,599,696	4,599,696	4,644,547
Charges to Other Funds	25,507,645	26,227,317	26,207,722	24,983,848
Engineering	6,778,047	7,362,220	6,000,200	7,232,176
Employee contribution - Citicare	3,259,775	3,424,783	3,601,980	0
Employee contribution - Health Plan	0	0	0	7,546,728
Employee Contribution-Premium	509,571	0	0	0
City contribution - Life	45,843	45,488	45,491	46,482
Retiree contribution - Life	13	18	11	21
City contribution - Citicare	8,414,251	8,970,461	8,973,999	0
City contribution - Health Plan	0	0	0	19,663,473
City contribution - Premium	866,447	0	452	0
Retiree contribution - Citicar	463,131	477,616	345,123	0
Retiree contribution - Health Plan	0	0	0	1,820,583
Retiree Contribution - Premium	24,880	0	0	0
Council contribution - Citicar	175	0	0	0
Council Contribution - Premium	766	0	0	0
COBRA Contributions	24,404	19,237	26,912	63,814
Pharmacy Rebates	2,324,297	146,614	937,181	671,987
Stop Loss Reimbursements	423,976	323,455	888,282	764,798
Employee contrib-Citicare Fire	1,477,835	1,476,461	1,428,201	0
City contributn -Citicare Fire	4,383,754	4,433,788	4,433,785	0
Retiree contrib -Citicare Fire	668,507	668,901	590,409	0
Employee contrib-Public Safety	1,381,718	1,389,270	1,375,960	0
City contribtion-Public Safety	3,813,265	3,918,326	3,918,325	0
Retiree contrib-Public Safety	508,419	489,755	482,918	0
Grants Contributions	395,298	427,582	402,650	466,767
City contribution - Disability	100,387	120,925	120,924	121,900
City Contribution - other	853,533	934,401	935,359	871,602
Dental Contributions	748,263	743,678	784,640	707,766
TX State Aquarium contribution	121,855	152,614	121,848	86,044
Interest on investments	144,352	124,698	197,432	113,280
Miscellaneous-All Funds	133,529	75,401	55,636	175,400
Transfers for Capital Outlay	909,706	909,706	909,706	909,706
Transfers for Capital Replacemrnts	1,762,200	1,873,541	1,873,541	1,873,541
<b>TOTAL</b>	<b>90,305,725</b>	<b>90,073,208</b>	<b>87,875,714</b>	<b>94,492,160</b>

**SUMMARY OF EXPENDITURES BY FUND**

STORES FUND (5010)	3,845,173	4,195,782	4,707,995	5,083,982
FLEET MAINT SVCS (5110)	17,112,516	20,991,330	18,344,259	18,859,189
FACILITIES MAINT SVC FD (5115)	3,961,542	6,517,376	6,191,800	4,788,932
INFORMATION TECHNOLOGY (5210)	18,074,926	18,777,222	18,663,170	15,878,764
ENGINEERING SVCS FUND (5310)	5,387,736	7,629,012	6,153,615	7,312,784
EMP BENE HLTH - FIRE (5608)	6,090,417	7,007,211	6,151,188	8,679,471
EMP BENE HLTH - POLICE (5609)	6,970,131	7,327,505	7,294,309	8,378,177
EMP BENEFITS HEALTH-CITICARE (5610)	16,507,931	20,879,808	20,543,653	18,150,258
LIAB/EMP BENEFIT-LIAB (5611)	5,087,616	6,465,916	6,467,845	5,701,656
LIAB/EMP BENEFITS -WC (5612)	2,572,757	3,257,721	3,257,721	2,903,507
RISK MANAGEMENT ADMIN-(5613)	1,074,736	1,149,649	1,089,533	1,135,110
OTHER EMPLOYEE BENEFITS (5614)	2,377,548	2,411,685	2,214,294	2,411,685
HEALTH BENEFITS ADMIN (5618)	487,599	575,825	554,644	586,871
<b>TOTAL</b>	<b>89,550,628</b>	<b>107,186,042</b>	<b>101,634,026</b>	<b>99,870,386</b>

## STORES FUND SUMMARY

### Mission

Timely support of departments in meeting their large- and small-dollar procurement requirements; printing and graphic design needs; internal and external mail distribution & postage requirements; and accessibility to standardized products.

### Mission Elements

185 - Administer a centralized purchasing system.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Warehouse sales	2,509,011	2,410,800	3,183,852	2,800,000
Printing sales	137,322	135,044	135,044	149,630
Postage sales	158,791	160,000	184,580	185,000
Central copy sales	162,420	167,187	167,187	167,187
Purchasing/Messenger Svc Alloc	807,984	1,190,328	1,190,328	1,782,714
Sale of scrap/city property	0	400	400	400
Interest on investments	0	0	1,380	0
Purchase discounts	617	0	(269)	0
Transfer from Other Funds	0	4,504	4,504	0
<b>Total</b>	<b>3,776,145</b>	<b>4,068,263</b>	<b>4,867,006</b>	<b>5,084,931</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	781,648	547,687	1,088,570	1,337,586
Other Operating	2,576,676	3,024,967	3,124,092	3,112,097
Contractual Services	201,502	327,484	199,689	232,815
Debt Service	12,569	0	0	0
Internal Services Allocations	272,778	295,644	295,644	401,484
<b>Total</b>	<b>3,845,173</b>	<b>4,195,782</b>	<b>4,707,995</b>	<b>5,083,982</b>

Full Time Equivalents:	20	20	20	20
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MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>185</b>	Increase efficiencies in procuring goods and services.	# of RFPs or RFQs requested but not yet issued.	*	*	
	Enable City to have an efficient P-card program.	# and dollar value of P-card purchases	*	*	

\* Performance Measures were added in Fiscal Year 2015 - 2016

**STORES FUND (5010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	459,379		(290,867)	603,714
	Reserved for Encumbrances	47,535		876,810	0
	Reserved for Commitments	148,057		0	141,240
	<b>BEGINNING BALANCE</b>	<b>654,971</b>		<b>585,943</b>	<b>744,954</b>
	<b>OPERATING REVENUE</b>				
	<b>Warehouse Sales</b>				
325000	Warehouse sales	2,509,011	2,410,800	3,183,852	2,800,000
	<b>Total Warehouse Sales</b>	<b>2,509,011</b>	<b>2,410,800</b>	<b>3,183,852</b>	<b>2,800,000</b>
	<b>Printing Sales</b>				
325010	Printing sales	137,322	135,044	135,044	149,630
	<b>Total Printing Sales</b>	<b>137,322</b>	<b>135,044</b>	<b>135,044</b>	<b>149,630</b>
	<b>Postage Sales</b>				
325020	Postage sales	158,791	160,000	184,580	185,000
	<b>Total Postage Sales</b>	<b>158,791</b>	<b>160,000</b>	<b>184,580</b>	<b>185,000</b>
	<b>Central Copy Sale</b>				
325030	Central copy sales	162,420	167,187	167,187	167,187
	<b>Total Central Copy Sale</b>	<b>162,420</b>	<b>167,187</b>	<b>167,187</b>	<b>167,187</b>
	<b>Purchasing &amp; Messenger Services</b>				
326200	Purchasing/Messenger Svc Alloc	807,984	1,190,328	1,190,328	1,782,714
	<b>Total Purchasing &amp; Messenger Services</b>	<b>807,984</b>	<b>1,190,328</b>	<b>1,190,328</b>	<b>1,782,714</b>
	<b>TOTAL OPERATING REVENUE</b>	<b>3,775,528</b>	<b>4,063,359</b>	<b>4,860,991</b>	<b>5,084,531</b>
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
340900	Interest on Investments	0	0	1,380	0
343590	Sale of scrap/city property	0	400	400	400
343650	Purchase discounts	617	0	1,111	0
	<b>Total Other Revenue</b>	<b>617</b>	<b>400</b>	<b>1,511</b>	<b>400</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>617</b>	<b>400</b>	<b>1,511</b>	<b>400</b>
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf fr General Liab Fd	0	0	0	0
350415	Transf fr Workman's Comp	0	0	0	0
352000	Transfer from other funds	0	4,504	4,504	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>0</b>	<b>4,504</b>	<b>4,504</b>	<b>0</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>3,776,145</b>	<b>4,068,263</b>	<b>4,867,006</b>	<b>5,084,931</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>4,431,116</b>	<b>4,068,263</b>	<b>5,452,949</b>	<b>5,829,885</b>

**STORES FUND (5010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
10900	Purchasing	532,576	988,879	823,090	1,110,062
10920	Messenger Service	97,436	125,563	118,788	102,467
40000	Warehouse Stores	2,763,216	2,561,507	3,265,435	3,360,284
40010	Print Shop	298,867	318,551	304,608	310,469
40020	Postage Service	153,078	197,500	196,074	200,700
80000	Reserve Approp - Stores Fd	0	0	0	0
	<b>Total Departmental Expenditures</b>	3,845,173	4,192,000	4,707,995	5,083,982
<b>Non-Departmental Expenditures</b>					
50020	Depreciation	0	3,782	0	0
	<b>Total Non-Departmental Expenditures</b>	0	3,782	0	0
<b>TOTAL STORES FUND (5010)</b>		3,845,173	4,195,782	4,707,995	5,083,982
<b>RESERVED FOR ENCUMBRANCES</b>		876,810		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		141,240	152,519
<b>UNRESERVED</b>		(290,867)		603,714	593,384
<b>CLOSING BALANCE</b>		585,943		744,954	745,903



## FLEET MAINTENANCE SERVICES FUND SUMMARY

### Mission

The mission of Fleet Maintenance Services is to assist City Departments in meeting their fleet requirements.

### Mission Elements

- 201 - Manage rolling stock and capital items
- 202 - Maintain fleet

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Vehicle Pool allocations	1,901,124	1,934,592	1,934,592	1,927,536
Fleet repair fees	7,761,052	8,157,480	8,157,483	7,960,032
Repair fees - non fleet	7,672	5,000	5,000	20,000
Gas and oil sales	3,039,158	5,950,519	3,039,161	5,950,519
Direct part sales	7,882	5,000	5,000	15,000
Interest on investments	34,467	30,489	47,480	45,000
Net Inc/Dec in FV of Investment	18,852		(3,059)	
Net gain on sale of assets	19,439		218	60,000
Recovery on damage claims	19,049	25,000	68,696	55,000
Sale of scrap/city property	52,751	50,000		60,000
Purchase discounts	1,364			
Trnsfr cap o/l	909,706	909,706	909,706	909,706
Trnsfr cap replacmnt	1,762,200	1,873,541	1,873,541	1,873,541
Transfer from Other Funds		14,020	14,020	
<b>Total</b>	<b>15,534,718</b>	<b>18,955,347</b>	<b>16,051,838</b>	<b>18,876,334</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	3,321,533	3,674,383	3,684,085	3,830,556
Other Operating	7,673,687	10,548,237	7,816,582	10,575,798
Contractual Services	1,517,600	1,630,230	1,755,958	2,095,697
Internal Service Allocations	859,525	1,021,468	1,021,468	809,406
Capital Outlay	3,740,170	4,117,012	4,066,166	1,547,732
<b>Total</b>	<b>17,112,516</b>	<b>20,991,330</b>	<b>18,344,259</b>	<b>18,859,189</b>
 Full Time Equivalents:	 59	 59	 59	 59

## FLEET MAINTENANCE SERVICES FUND SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# vehicles/rolling stock in fleet to maintain	1,780	1,702	1,634	1,686
Avg of direct labor hrs as % of available hrs	82.0%	82.3%	81.9%	81.0%
% of maintenance & repair costs outsourced	14.0%	12.7%	12.6%	17.7%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>201</b>	Maintain a modern fleet	% of fleet pas service life	38	42	<45
	Ensure alternative fuel purchase	% of fleet using alternative fuel	10.40	12.90	>10
<b>202</b>	Provide repair services that align with department requirements	Availability of required marked police vehicles	147	133	>=100
		Availability of required solid waste side loading refuse trucks	141	217	>=100
		Availability of required Storm Water mowers	123	162	>=100
		Availability of required Wastewater vacuum trucks	272	374	>=100

**FLEET MAINTENANCE SERVICE FUND (5110)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	1,599,809		1,756,394	309,526
	<b>Reserved for Encumbrances</b>	4,699,075		0	0
	<b>Reserved for Commitments</b>	8,572,929		11,537,620	10,692,067
	<b>BEGINNING BALANCE</b>	14,871,813		13,294,014	11,001,593
	<b>OPERATING REVENUE</b>				
	<b>Fleet Management</b>				
326000	Vehicle Pool allocations	1,901,124	1,934,592	1,934,592	1,927,536
326010	Fleet repair fees	7,761,052	8,157,480	8,157,483	7,960,032
326020	Repair fees - non fleet	7,672	5,000	5,000	20,000
326040	Gas and oil sales	3,039,158	5,950,519	3,039,161	5,950,519
326050	Direct part sales	7,882	5,000	5,000	15,000
343590	Sale of scrap/city property	52,751	50,000	0	60,000
	<b>Total Fleet Management</b>	12,769,640	16,102,591	13,141,235	15,933,087
	<b>TOTAL OPERATING REVENUE</b>	12,769,640	16,102,591	13,141,235	15,933,087
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	34,467	30,489	47,480	45,000
340995	Net Inc/Dec in FV of Investment	18,852	0	(3,059)	0
	<b>Total Interest Income</b>	53,320	30,489	44,421	45,000
	<b>Other Revenue</b>				
343200	Net gain on sale of assets	19,439	0	218	60,000
343300	Recovery on damage claims	19,049	25,000	68,696	55,000
343650	Purchase Discounts	1,364	0	0	0
	<b>Total Other Revenue</b>	39,852	25,000	68,914	115,000
	<b>TOTAL NON-OPERATING REVENUE</b>	93,172	55,489	113,335	160,000
	<b>INTERFUND CONTRIBUTIONS</b>				
350500	Trnsfr cap o/l-Gen Fd	909,706	909,706	909,706	909,706
350700	Trnsfr cap replacement-Dev Svc	1,762,200	50,000	50,000	50,000
350700	Trnsfr cap replacement-Water	0	264,656	264,656	264,656
350700	Trnsfr cap replacement-Strmwtr	0	239,205	239,205	239,205
350700	Trnsfr cap replacement-Wstewtr	0	280,680	280,680	280,680
350700	Trnsfr cap replacmnt-GeneralFd	0	1,039,000	1,039,000	1,039,000
352520	Transfer from Other Funds	0	14,020	14,020	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	2,671,906	2,797,267	2,797,267	2,783,247
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	15,534,718	18,955,347	16,051,838	18,876,334
	<b>TOTAL FUNDS AVAILABLE</b>	30,406,531		29,345,852	29,877,927

**FLEET MAINTENANCE SERVICE FUND (5110)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40050	Director of General Services	322,415	347,659	350,486	570,922
40100	Mechanical repairs	2,374,672	2,344,214	2,354,697	2,367,362
40110	Centralized fleet	140,775	171,303	172,362	199,083
40120	Equipment Purchases - Fleet	4,077,013	4,182,569	4,080,723	1,503,527
40130	Network system maintenance	293,351	431,392	431,578	430,143
40140	Service station	3,264,422	6,611,234	3,507,526	6,596,911
40170	Fleet Operations	1,354,424	1,951,912	2,070,092	2,079,366
40180	Parts Room Operation	4,000,638	3,106,157	3,574,298	3,554,494
40200	Police/Heavy Equipment Pool	953,306	1,213,109	1,402,497	1,505,281
80000	Reserve Approp - Maint Serv Fd	0	231,781	0	52,100
	<b>Total Departmental Expenditures</b>	<u>16,781,016</u>	<u>20,591,330</u>	<u>17,944,259</u>	<u>18,859,189</u>
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	331,500	400,000	400,000	0
	<b>Total Non-Departmental Expenditures</b>	<u>331,500</u>	<u>400,000</u>	<u>400,000</u>	<u>0</u>
<b>TOTAL FLEET MAINT SVCS (5110)</b>		<u><u>17,112,516</u></u>	<u><u>20,991,330</u></u>	<u><u>18,344,259</u></u>	<u><u>18,859,189</u></u>
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		11,537,620		10,692,067	10,440,070
UNRESERVED		1,756,394		309,526	578,669
<b>CLOSING BALANCE</b>		<u><u>13,294,014</u></u>		<u><u>11,001,593</u></u>	<u><u>11,018,738</u></u>

## FACILITIES MAINTENANCE FUND SUMMARY

### Mission

To assist City Departments in meeting facility and property requirements.

### Mission Element

191 - Maintain and manage the City's facilities and properties.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Resale of electricity	15,244	0	12,747	11,600
Building maintenance allocation	4,146,900	4,599,696	4,599,696	4,644,547
Purchase discounts	3,866	0	0	0
Net Inc/Dec in FV Inv	641	0	(639)	0
Interest income	6,310	0	5,369	0
Sale of scrap/ city property	1,284	0	0	0
Transfer from Other Funds	712,310	9,141	9,141	0
<b>Total</b>	<b>4,886,554</b>	<b>4,608,837</b>	<b>4,626,314</b>	<b>4,656,147</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	1,374,874	1,686,469	1,708,671	1,861,002
Other Operating	222,969	313,582	254,967	235,201
Contractual Services	1,552,888	2,548,054	2,303,883	1,755,047
Debt Service	498,038	231,449	231,449	230,527
Internal Service Allocations	312,774	423,828	423,828	507,155
Capital Outlay	0	1,313,995	1,269,003	200,000
<b>Total</b>	<b>3,961,542</b>	<b>6,517,376</b>	<b>6,191,800</b>	<b>4,788,932</b>

Full Time Equivalents: 23 29 28

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures	\$4.5M	\$3.9M	\$3.3M	\$3.6M
# work orders compiled	5384	5156	3312	2830
# buildings maintained	482	470		
Sq. Footage of buildings maintained	2,328,831	2,453,733		
# parcels of Class 1 Real Property (land)	943			
Sq. footage of air conditioned space maintained	422,263			
# of Class 2 Real Property Maintained	599			

MISSION ELEMENTS	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
<b>191</b>	Improve function and reliability of facilities	% of availability maintenance Hours dedicated to preventative maintenance	*	*	20%
	Efficiently and effectively maintain City facilities	% of budget dedicated to maintenance and repair	*	*	2-4% of plant replacement value for M & R

\* Performance Measures were added in Fiscal Year 2015 - 2016

**FACILITIES MAINTENANCE FUND (5115)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	1,560,959		1,245,401	833,575
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	91,900		1,332,471	178,811
	<b>BEGINNING BALANCE</b>	1,652,859		2,577,871	1,012,385
	<b>OPERATING REVENUE</b>				
	<b>Building Maintenance</b>				
326070	Building maintenance allocation	4,146,900	4,599,696	4,599,696	4,644,547
	<b>Total Building Maintenance</b>	4,146,900	4,599,696	4,599,696	4,644,547
	<b>TOTAL OPERATING REVENUE</b>	4,146,900	4,599,696	4,599,696	4,644,547
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on Investments	6,310	0	5,369	0
340995	Net Inc/Dec in FV of Investments	639	0	(639)	0
	<b>Total Interest Income</b>	6,949	0	4,730	0
	<b>Other Revenue</b>				
323030	Resale of electricity	15,244	0	12,747	11,600
343650	Purchase discounts	3,866	0	0	0
343590	Sale of scrap/city property	1,284	0	0	0
	<b>Total Other Revenue</b>	20,395	0	12,747	11,600
	<b>TOTAL NON-OPERATING REVENUE</b>	27,343	0	17,477	11,600
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	712,310	9,141	9,141	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	712,310	9,141	9,141	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIBUTIONS</b>	4,886,554	4,608,837	4,626,314	4,656,147
	<b>TOTAL FUNDS AVAILABLE</b>	6,539,413	4,608,837	7,204,185	5,668,532

**FACILITIES MAINTENANCE FUND (5115)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40300	Facility Management & Maint	1,801,825	2,705,624	3,022,912	2,183,789
40305	Facility Maint.-Dev Center/EOC	433,117	601,962	468,741	530,440
40310	Facility maintenance - City Hall	1,492,243	2,326,690	2,468,698	1,844,176
80000	Reserve Appropriation	0	651,651	0	0
	<b>Total Departmental Expenditures</b>	3,727,185	6,285,927	5,960,351	4,558,405
<b>Non-Departmental Expenditures</b>					
60130	Transfer to Debt Service	234,357	231,449	231,449	230,527
	<b>Total Non-Departmental Expenditures</b>	234,357	231,449	231,449	230,527
<b>TOTAL FACILITIES MAINTENANCE FUND (5115)</b>		3,961,542	6,517,376	6,191,800	4,788,932
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,332,471		178,811	136,752
<b>UNRESERVED</b>		1,245,401		833,575	742,848
<b>CLOSING BALANCE</b>		2,577,871		1,012,385	879,600

## INFORMATION TECHNOLOGIES FUND SUMMARY

### Mission

To assist city departments in meeting their computer and technology requirements.

### Mission Elements

- 241 - Provide and support technology infrastructure.
- 242 - Provide software applications support.
- 243 - Provide End User support.
- 244 - Provide IT standards, security and disaster recovery.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Charges to Airport Fund	132,408	174,396	174,396	265,752
Charges to Liab & Benefits Fd	39,276	66,804	66,804	59,040
Charges to General Fund	8,419,200	8,451,804	8,451,804	7,354,240
Charges to Golf Ctrs Fund	6,984	7,920	7,920	660
Charges to Visitor Fac Fund	392,808	394,044	394,044	589,356
Charges to Redlight Photo Enf	8,904	27,912	27,912	58,692
Charges to Street Maint Fd	353,928	371,024	371,024	673,564
Charges to LEPC	5,292	1,812	1,812	4,344
Charges to Muni Ct Jv Cs Mgr F	2,088	4,284	4,284	6,144
Charges to Marina Fd	28,812	37,188	37,188	56,892
Charges to Fleet Maint Fd	113,268	158,892	158,892	305,708
Charges to Facility Maint Fd	105,708	119,124	119,124	136,108
Charges to Eng Services Fd	297,684	296,544	296,544	277,788
Charges to Stores Fund	50,508	68,196	68,196	150,564
Charges to Gas Division	1,274,880	1,058,628	1,058,628	1,383,372
Charges to Wastewater Div	1,495,716	1,579,632	1,579,632	1,490,196
Charges to Water Division	1,997,676	2,236,536	2,236,536	2,206,860
Charges to Storm Water Div	669,084	693,148	693,148	429,192
Charges to Developmnt Svcs Fund	485,112	614,220	614,220	243,324
Interest on investments	12,399	11,044	12,394	0
Net Inc/Dec in FV of Investmen	1,035	0	(1,035)	0
Purchase discounts	249	0	246	0
Transfer from Other Funds	2,283,011	13,212	13,212	0
<b>Total</b>	<b>18,176,030</b>	<b>16,386,364</b>	<b>16,386,925</b>	<b>15,691,796</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	5,796,530	7,008,497	6,994,446	6,993,325
Other Operating	772,942	834,056	862,587	474,473
Contractual Services	9,523,785	9,575,033	9,446,500	6,885,405
Debt Service	675,227	0	0	0
Internal Services Allocations	1,306,442	1,333,680	1,333,680	1,500,562
Capital Outlay	0	25,957	25,957	25,000
<b>Total</b>	<b>18,074,926</b>	<b>18,777,222</b>	<b>18,663,170</b>	<b>15,878,764</b>

Full Time Equivalents:	96	96	96
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## INFORMATION TECHNOLOGIES FUND SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
Total expenditures – IT	\$14.2M	\$16.6M	\$16.8M	\$14.1M
% of City's operating expenditures – IT	1.6%	1.9%	2%	2.1%
Total expenditures/City staff – IT	\$4,840	\$5,692	\$5,313	\$4,983
Total expenditures per citizen – IT	\$45.72	\$53.33	\$54.94	\$46.24
# Help Desk requests received – IT	24,550	26,030	24,681	19,883
Staff retention rate – IT	92.4%	90.6%	93%	90%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
241	Provide an effective, reliable and secure Network Infrastructure	% of days with no outages	*	*	98%
		# of completed projects	*	*	15
		# of completed work orders	*	*	200
		Avg days to close work orders	*	*	14
	Provide an effective, reliable and secure Data Center	% of days with no outages	*	*	98.00%
		# of completed projects	*	*	15
		# of completed work orders	*	*	200
		Avg days to close work orders	*	*	14
242	Provide enhanced functionality and security of applications	% of days with no outages	*	*	98.00%
		# of completed projects	*	*	15
		# of completed work orders	*	*	200
		Avg days to close work orders	*	*	14
	Improve internal communication technologies	# of completed projects	*	*	2
243	Maintain and improve support for desktop technology	# of completed projects	*	*	5
		# of completed work orders	*	*	600
		Avg days to close work orders	*	*	4
	Improve Communication to End Users	% of satisfied users all work orders	*	*	80%
244	Update IT policies and procedures	# of new/updated policies and procedures	*	*	4
	Improve the City's security posture	Average patch latency (days)	*	*	30
		# of completed projects	*	*	4
		# of completed work orders	*	*	60
		Avg days to close work orders	*	*	14

\* Performance Measures were added in Fiscal Year 2015 - 2016

**INFORMATION TECHNOLOGY FUND (5210)**

**REVENUE DETAIL**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>ACTUALS 2014-2015</b>	<b>BUDGET 2015-2016</b>	<b>ESTIMATED 2015-2016</b>	<b>ADOPTED 2016-2017</b>
	<b>Unreserved</b>	2,240,109		1,267,752	132,712
	<b>Reserved for Encumbrances</b>	0		1,158,853	0
	<b>Reserved for Commitments</b>	627,639		542,247	559,895
	<b>BEGINNING BALANCE</b>	2,867,748		2,968,852	692,607
	<b>OPERATING REVENUE</b>				
	<b>Charges for Services</b>				
327000	Charges to Airport Fund	132,408	174,396	174,396	265,752
327015	Charges to Liab & Benefits Fd	39,276	66,804	66,804	59,040
327030	Charges to General Fund	8,419,200	8,451,804	8,451,804	7,354,240
327040	Charges to Golf Ctrs Fund	6,984	7,920	7,920	660
327050	Charges to Visitor Fac Fund	392,808	394,044	394,044	589,356
327055	Charges to Redlight Photo Enf	8,904	27,912	27,912	58,692
327056	Charges to Street Maint Fd	353,928	371,024	371,024	673,564
327060	Charges to LEPC	5,292	1,812	1,812	4,344
327061	Charges to Muni Ct Jv Cs Mgr F	2,088	4,284	4,284	6,144
327070	Charges to Marina Fd	28,812	37,188	37,188	56,892
327080	Charges to Fleet Maint Fd	113,268	158,892	158,892	305,708
327081	Charges to Facility Maint Fd	105,708	119,124	119,124	136,108
327085	Charges to Eng Services Fd	297,684	296,544	296,544	277,788
327100	Charges to Stores Fund	50,508	68,196	68,196	150,564
327110	Charges to Gas Division	1,274,880	1,058,628	1,058,628	1,383,372
327120	Charges to Wastewater Div	1,495,716	1,579,632	1,579,632	1,490,196
327130	Charges to Water Division	1,997,676	2,236,536	2,236,536	2,206,860
327131	Charges to Storm Water Div	669,084	693,148	693,148	429,192
327140	Charges to Develpmnt Svcs Fund	485,112	614,220	614,220	243,324
	<b>Total Charges for Services</b>	15,879,336	16,362,108	16,362,108	15,691,796
	<b>TOTAL OPERATING REVENUE</b>	15,879,336	16,362,108	16,362,108	15,691,796
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	12,399	11,044	12,394	0
340995	Net Inc/Dec in FV of Investmen	1,035	0	(1,035)	0
	<b>Total Interest Income</b>	13,434	11,044	11,359	0
	<b>Other Revenue</b>				
343535	Convenience Fee				
343590	Sale of scrap/city property				
343650	Purchase discounts	249	0	246	0
	<b>Total Other Revenue</b>	249	0	246	0
	<b>TOTAL NON-OPERATING REVENUE</b>	13,683	11,044	11,605	0
	<b>INTERFUND CONTRIBUTIONS</b>				
352000	Transfer from Other Funds	2,283,011	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	2,283,011	13,212	13,212	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	18,176,030	16,386,364	16,386,925	15,691,796
	<b>TOTAL FUNDS AVAILABLE</b>	21,043,778	16,386,364	19,355,777	16,384,403

**INFORMATION TECHNOLOGY FUND (5210)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11475	E-Government Services	1,415,155	1,653,773	1,653,722	1,645,105
40400	IT Administration	972,801	1,337,601	1,637,601	1,311,747
40420	IT Tech Infrastructure Services	3,057,856	3,346,041	3,346,041	1,349,291
40430	IT Network Services	1,372,406	3,967,053	3,867,053	3,531,405
40470	IT Application Services	7,432,375	5,457,930	5,443,930	4,207,048
40480	Service Desk	1,580,941	0	0	1,628,303
40495	IT Public Safety Services	2,243,363	2,714,824	2,714,823	2,205,864
80070	Reserve Approp - MIS Fund	0	0	0	0
	<b>Total Departmental Expenditures</b>	18,074,899	18,477,222	18,663,170	15,878,764
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	27	0	0	0
60000	Operating Transfers Out	0	300,000	0	0
	<b>Total Non-Departmental Expenditures</b>	27	300,000	0	0
<b>TOTAL</b>		18,074,926	18,777,222	18,663,170	15,878,764
<b>RESERVED FOR ENCUMBRANCES</b>		1,158,853		0	0
<b>RESERVED FOR COMMITMENTS</b>		542,247		559,895	476,363
<b>UNRESERVED</b>		1,267,752		132,712	29,277
<b>CLOSING BALANCE</b>		2,968,852		692,607	505,640

## ENGINEERING SVCS FUND SUMMARY

### Mission

To assist City departments in support of new projects and maintenance of existing infrastructure.

### Mission Elements

011 - Execute CIP

012 - Provide technical support services to City departments

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Capital progs-CIP projects	5,834,224	6,656,000	5,100,000	6,077,350
Capital progs-interdept	942,223	706,220	900,000	1,154,826
Capital progs-miscellaneous	1,600	0	200	0
Interest on investments	0	0	266	0
Sale of scrap/city property	2,272	0	0	0
Purchase discounts	130	0	0	0
Transfer from Other Funds	0	16,735	0	100,000
<b>Total</b>	6,780,449	7,378,955	6,000,466	7,332,176

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Services	4,116,383	5,282,762	4,199,630	5,147,309
Materials and Supplies	244,534	241,167	126,454	176,922
Reserve Appropriations	0	807,141	553,201	689,626
Other	1,026,818	1,037,052	1,037,052	1,163,927
Capital Outlay	0	260,891	237,279	135,000
<b>Total</b>	5,387,736	7,629,012	6,153,615	7,312,784
 Full Time Equivalents:	 75	 76	 76	 76

**ENGINEERING SVCS FUND SUMMARY**

**Baseline Information**

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# Capital Improvement Projects Managed	247	214	285	154
# Capital Improvement Projects Completed	13	20	30	35
Construction value of projects managed	\$310 M	\$374.3 M	\$370.1 M	\$230.5 M

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
11	Deliver projects on time and on budget	Amount of time required from RFP to contract execution	*	*	
		Reductions in turnaround times for routine project management processes; design reviews, RFI's and status reporting	*	*	
		Reductions in average cycle times for routine activities such as contract execution, invoice processing, contract amendment processing and change order processing	*	*	
		% of projects successfully executed	*	*	
		Number and amounts of successful construction claims	*	*	
		Total value of construction change orders divided by total original contract value to calculate portfolio change order %	*	*	
		Performance Assessment completion according to contract schedule	*	*	
		Customer satisfaction from operating departments	*	*	
12	Provide water supply reservoir monitoring	Provide regular Survey services to monitor reservoir water levels	*	*	
	Acquire right-of-way (ROW) and easements for public improvements	% of projects with ROW and land acquisition complete prior to completing project bidding	27.20%	14.38%	
	Provide timely response to permit inspection requests	# of permit inspection requests	41	11	

\* Performance measures were added in FY 2015-2016

**ENGINEERING SERVICES FUND (5310)**

**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	(629,574)		822,352	646,227
	<b>Reserved for Encumbrances</b>	188,033		0	0
	<b>Reserved for Commitments</b>	32,811		161,632	184,608
	<b>BEGINNING BALANCE</b>	(408,729)		983,984	830,835
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	0	0	266	0
	<b>Total Interest Income</b>	0	0	266	0
	<b>Other Revenue</b>				
343590	Sale of scrap/city property	2,272	0	0	0
343650	Purchase discounts	130	0	0	0
	<b>Total Other Revenue</b>	2,402	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	2,402	0	266	0
	<b>INTERFUND CONTRIBUTIONS</b>				
327301	Engineering svcs-CIP projects	5,834,224	6,656,000	5,100,000	6,077,350
327302	Engineering svcs-interdept	942,223	706,220	900,000	1,154,826
327303	Engineering svcs-miscellaneous	1,600	0	200	0
352520	Transfer from Other Funds	0	16,735	0	100,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	6,778,047	7,378,955	6,000,200	7,332,176
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,780,449	7,378,955	6,000,466	7,332,176
	<b>TOTAL FUNDS AVAILABLE</b>	6,371,720	7,378,955	6,984,450	8,163,011

**ENGINEERING SERVICES FUND (5310)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11145	Director of Public Works	165,289	436,481	384,292	472,717
11150	Director of Engineering Services	2,220,850	2,613,608	2,511,589	2,664,373
11160	Major Projects Activity	944,941	1,732,178	978,023	1,362,605
11180	Survey	463,774	485,459	426,443	492,057
11190	Construction Inspection	1,301,122	1,989,708	1,545,758	1,987,619
11210	Property and Land Acquisition	291,759	329,771	307,510	333,412
80100	Reserve Approp - Engineering	0	41,807	0	0
	<b>Total Departmental Expenditures</b>	5,387,736	7,629,012	6,153,615	7,312,784
<b>Non-Departmental Expenditures</b>					
50020	Depreciation	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
<b>TOTAL</b>		5,387,736	7,629,012	6,153,615	7,312,784
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		161,632		184,608	219,384
<b>UNRESERVED</b>		822,352		646,227	630,844
<b>CLOSING BALANCE</b>		983,984		830,835	850,228

## EMPLOYEE BENEFITS FUNDS SUMMARY

### Mission

Provide and administer responsive and cost effective benefit programs that meet the needs of the City of Corpus Christi employees, retirees and their dependents.

### Mission Elements

213 - Benefits

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Charges to Funds	494,289	571,713	573,044	581,935
Employee contribution - Citicare	3,259,775	3,424,783	3,601,980	0
Employee contribution - Health Plan	0	0	0	7,546,728
Employee Contribution-Premium	509,571	0	0	0
City contribution - Life	45,843	45,488	45,491	46,482
Retiree contribution - Life	13	18	11	21
City contribution - Citicare	8,414,251	8,970,461	8,973,999	0
City contribution - Health Plan	0	0	0	19,663,473
City contribution - Premium	866,447	0	452	0
Retiree contribution - Citicar	463,131	477,616	345,123	0
Retiree contribution - Health Plan	0	0	0	1,820,583
Retiree Contribution - Premium	24,880	0	0	0
Council contribution - Citicar	175	0	0	0
Council Contribution - Premium	766	0	0	0
COBRA Contributions	24,404	19,237	26,912	63,814
Pharmacy Rebates	2,324,297	146,614	937,181	671,987
Stop Loss Reimbursements	423,976	323,455	888,282	764,798
Employee contrib-Citicare Fire	1,477,835	1,476,461	1,428,201	0
City contribtn -Citicare Fire	4,383,754	4,433,788	4,433,785	0
Retiree contrib -Citicare Fire	668,507	668,901	590,409	0
Employee contrib-Public Safety	1,381,718	1,389,270	1,375,960	0
City contribtion-Public Safety	3,813,265	3,918,326	3,918,325	0
Retiree contrib-Public Safety	508,419	489,755	482,918	0
Grants Contributions	467,934	489,946	488,645	514,828
City contribution - Disability	100,387	120,925	120,924	121,900
City Contribution - other	853,533	934,401	935,359	871,602
Dental Contributions	748,263	743,678	784,640	707,766
Trans fr Other Fds	535,000	561,750	561,749	658,479
<b>Total</b>	<b>31,790,432</b>	<b>29,206,586</b>	<b>30,513,388</b>	<b>34,034,396</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	368,728	428,075	421,903	441,261
Other Operating	778,700	942,625	1,152,254	4,523,130
Contractual Services	31,214,425	36,715,246	35,067,842	33,129,859
Internal Service Allocations	71,773	116,088	116,088	112,212
<b>Total</b>	<b>32,433,626</b>	<b>38,202,034</b>	<b>36,758,088</b>	<b>38,206,462</b>

Full Time Equivalents:

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**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	4,610,332		5,576,874	6,252,420
	<b>Reserved for Encumbrances</b>	0		85,736	0
	<b>Reserved for Commitments</b>	1,337,328		1,337,328	1,337,328
	<b>BEGINNING BALANCE</b>	5,947,660		6,999,938	7,589,748
	<b>Employee Contribution - Medical</b>				
328000	Employee Contribution - Health Plan	0	0	0	1,484,840
328300	Employee contrib-Citicare Fire	1,477,835	1,476,461	1,428,201	0
	<b>Total Employee Contribution - Medical</b>	1,477,835	1,476,461	1,428,201	1,484,840
	<b>Retirees' Contribution - Medical</b>				
328230	Retiree contrib -Health Plan	0	0	0	778,665
328320	Retiree contrib -Citicare Fire	668,507	668,901	590,409	0
	<b>Total Retirees' Contribution - Medical</b>	668,507	668,901	590,409	778,665
	<b>Other Operating Revenues</b>				
328292	Stop loss reimbursements	0	0	0	126,932
328292	Stop loss reimbs - Fire	3,845	55,549	40,000	0
	<b>Total Other Operating Revenues</b>	3,845	55,549	40,000	126,932
	<b>TOTAL OPERATING REVENUE</b>	2,150,187	2,200,911	2,058,610	2,390,437
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	17,640	15,122	24,438	13,380
340995	Net Inc/Dec in FV of Investmen	1,572	0	(1,572)	0
	<b>Total Interest Income</b>	19,212	15,122	22,866	13,380
	<b>Other Revenue</b>				
328260	Cobra Contribution	0	0	14,518	15,448
328295	Pharmacy Rebates	0	0	0	139,162
328296	RDS rebates - Fire	589,542	65,614	211,219	0
	<b>Total Other Revenue</b>	589,542	65,614	225,737	154,610
	<b>TOTAL NON-OPERATING REVENUE</b>	608,754	80,736	248,603	167,990

LIABILITY & EMPLOYEE BENEFITS FUND (5608)  
 FIRE HEALTH PLAN  
 REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328210	City contribution - Health Plan	0	0	0	4,511,674
328310	City contributn -Citicare Fire	4,383,754	4,433,788	4,433,785	0
	<b>Total City Contribution - Medical</b>	4,383,754	4,433,788	4,433,785	4,511,674
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	4,383,754	4,433,788	4,433,785	4,511,674
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	7,142,695	6,715,435	6,740,998	7,070,101
	<b>TOTAL FUNDS AVAILABLE</b>	13,090,355	6,715,435	13,740,936	14,659,849

**LIABILITY & EMPLOYEE BENEFITS FUND (5608)**  
**FIRE HEALTH PLAN**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40602	Citicare - Fire	5,996,648	6,913,442	6,054,718	7,292,033
80000	Reserve Appropriation	0	0	0	1,254,851
	<b>Total Departmental Expenditures</b>	<u>5,996,648</u>	<u>6,913,442</u>	<u>6,054,718</u>	<u>8,546,884</u>
<b>Non-Departmental Expenditures</b>					
60445	Trans to Other Empl Benefits F	93,769	93,769	96,470	132,587
	<b>Total Non-Departmental Expenditures</b>	<u>93,769</u>	<u>93,769</u>	<u>96,470</u>	<u>132,587</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5608)</b>		<u>6,090,417</u>	<u>7,007,211</u>	<u>6,151,188</u>	<u>8,679,471</u>
RESERVED FOR ENCUMBRANCES		85,736		0	0
RESERVED FOR COMMITMENTS		1,337,328		1,337,328	1,337,328
UNRESERVED		5,576,874		6,252,420	4,643,050
<b>CLOSING BALANCE</b>		<u>6,999,938</u>		<u>7,589,748</u>	<u>5,980,378</u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**POLICE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	6,625,930		6,121,124	4,966,569
	<b>Reserved for Encumbrances</b>	0		89,309	0
	<b>Reserved for Commitments</b>	1,154,653		1,154,653	1,154,653
	<b>BEGINNING BALANCE</b>	7,780,583		7,365,086	6,121,222
<b>EMPLOYEE BENEFITS DIVISION</b>					
<b>OPERATING REVENUE</b>					
<b>Employee Contribution - Medical</b>					
328000	Employee Contribution - Health Plan	0	0	0	1,490,711
328400	Employee contrib-Police	1,381,718	1,389,270	1,375,960	0
	<b>Total Employee Contribution - Medical</b>	1,381,718	1,389,270	1,375,960	1,490,711
<b>Retirees' Contribution - Medical</b>					
328230	Retiree contrib -Health Plan	0	0	0	651,399
328420	Retiree contrib-Police	508,419	489,755	482,918	0
	<b>Total Retirees' Contribution - Medical</b>	508,419	489,755	482,918	651,399
<b>Cobra Contribution - Medical</b>					
328260	Cobra Contribution	0	0	0	6,567
328430	COBRA - Police	4,878	2,400	0	0
	<b>Total Cobra Contribution - Medical</b>	4,878	2,400	0	6,567
<b>Other Operating Revenues</b>					
328292	Stop loss reimbursements	0	0	0	141,477
328293	Stop loss reimbs - Police	265,659	61,901	343	0
	<b>Total Other Operating Revenues</b>	265,659	61,901	343	141,477
	<b>TOTAL OPERATING REVENUE</b>	2,160,673	1,943,326	1,859,222	2,290,154
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	20,238	18,181	24,887	13,200
340995	Net Inc/Dec in FV of Investmen	1,687	0	(1,687)	0
	<b>Total Interest Income</b>	21,924	18,181	23,200	13,200
<b>Other Revenue</b>					
328295	Pharmacy Rebates	0	0	223,690	137,387
328297	RDS rebates - Police	531,851	81,000	0	0
	<b>Total Other Revenue</b>	531,851	81,000	223,690	137,387
	<b>TOTAL NON-OPERATING REVENUE</b>	553,775	99,181	246,891	150,587

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**POLICE HEALTH PLAN**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Medical</b>					
328210	City contribution - Health Plan	0	0	0	4,330,727
328410	City contribtion-Police	3,813,265	3,918,326	3,918,325	0
	<b>Total City Contribution - Medical</b>	3,813,265	3,918,326	3,918,325	4,330,727
<b>Grants Contribution - Medical</b>					
328220	Grants contribution - Health Plan	0	0	0	28,622
328440	Grants contrib-Police	26,921	28,933	26,007	0
	<b>Total Grants Contribution - Medical</b>	26,921	28,933	26,007	28,622
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	3,840,186	3,947,259	3,944,332	4,359,349
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	6,554,634	5,989,766	6,050,445	6,800,090
	<b>TOTAL FUNDS AVAILABLE</b>	14,335,217	5,989,766	13,415,531	12,921,312

**LIABILITY & EMPLOYEE BENEFITS FUND (5609)**  
**POLICE HEALTH PLAN**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40603	Citicare - Police	6,865,564	7,127,561	7,117,851	6,721,947
40605	Police CDHP	679	92,439	68,951	78,870
80000	Reserve Appropriation	0	0	0	1,419,398
	<b>Total Departmental Expenditures</b>	<u>6,866,243</u>	<u>7,220,000</u>	<u>7,186,802</u>	<u>8,220,215</u>
<b>Non-Departmental Expenditures</b>					
50010	Uncollectable Accounts	1,463	0	0	0
60445	Trans to Other Empl Benefits Fund (5614)	102,425	107,505	107,507	157,962
	<b>Total Non-Departmental Expenditures</b>	<u>103,888</u>	<u>107,505</u>	<u>107,507</u>	<u>157,962</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5609)</b>		<u><u>6,970,131</u></u>	<u><u>7,327,505</u></u>	<u><u>7,294,309</u></u>	<u><u>8,378,177</u></u>
<b>RESERVED FOR ENCUMBRANCES</b>		89,309		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,154,653		1,154,653	1,154,653
<b>UNRESERVED</b>		<u>6,121,124</u>		<u>4,966,569</u>	<u>3,388,482</u>
<b>CLOSING BALANCE</b>		<u><u>7,365,086</u></u>		<u><u>6,121,222</u></u>	<u><u>4,543,135</u></u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	10,741,445		9,539,326	3,687,874
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	3,838,564		3,838,564	3,838,564
	<b>BEGINNING BALANCE</b>	14,580,009		13,377,890	7,526,438
	<b>EMPLOYEE BENEFITS DIVISION</b>				
	<b>OPERATING REVENUE</b>				
	<b>Employee Contribution - Medical</b>				
328000	Employee contribution - Health Plan	3,259,775	3,424,783	3,601,980	4,571,177
328001	Employee Contribution-Premium	509,571	0	0	0
	<b>Total Employee Contribution - Medical</b>	3,769,346	3,424,783	3,601,980	4,571,177
	<b>Retirees' Contribution - Medical</b>				
328230	Retiree contribution - Health Plan	463,131	477,616	345,123	390,519
328231	Retiree Contribution - Premium	24,880	0	0	0
	<b>Total Retirees' Contribution - Medical</b>	488,011	477,616	345,123	390,519
	<b>Cobra Contribution - Medical</b>				
328260	Cobra Contribution - Citicare	18,719	16,000	12,029	40,962
	<b>Total Cobra Contribution - Medical</b>	18,719	16,000	12,029	40,962
	<b>Council Contribution - Medical</b>				
328240	Council contribution - Citicar	175	0	0	0
328241	Council contribution - Premium	766	0	0	0
	<b>Total Council Contribution - Medical</b>	941	0	0	0
	<b>Other Operating Revenues</b>				
328290	Stop loss Reimbursements	33	206,005	846,260	496,389
328294	Stop Loss Reimbursments-Premium	154,440	0	1,679	0
	<b>Total Other Operating Revenues</b>	154,473	206,005	847,939	496,389
	<b>TOTAL OPERATING REVENUE</b>	4,431,490	4,124,404	4,807,071	5,499,047
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	22,914	29,061	39,884	21,480
340995	Net Inc/Dec in FV of Investmen	3,100	0	(3,100)	0
	<b>Total Interest Income</b>	26,014	29,061	36,784	21,480
	<b>Other Revenue</b>				
328295	Pharmacy Rebates	1,202,904	0	502,271	395,438

**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Total Other Revenue</b>	1,202,904	0	502,271	395,438
	<b>TOTAL NON-OPERATING REVENUE</b>	1,228,918	29,061	539,055	416,918
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>City Contribution - Medical</b>				
328210	City contribution - Health Plan	8,414,251	8,970,461	8,973,999	10,821,072
328211	City contribution - Premium	866,447	0	452	0
	<b>Total City Contribution - Medical</b>	9,280,698	8,970,461	8,974,451	10,821,072
	<b>Grants Contribution - Medical</b>				
328220	Grants contribution - Health Plan	353,533	394,010	371,624	433,545
328221	Grants contribution - Premium	11,173	0	0	0
	<b>Total Grants Contribution - Medical</b>	364,706	394,010	371,624	433,545
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	9,645,404	9,364,471	9,346,075	11,254,617
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	15,305,812	13,517,936	14,692,201	17,170,582
	<b>TOTAL FUNDS AVAILABLE</b>	29,885,821	13,517,936	28,070,091	24,697,020



**LIABILITY & EMPLOYEE BENEFITS FUND (5610)**  
**GROUP HEALTH**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40600	Citicare	14,098,960	20,522,036	20,185,884	17,097,159
40604	Citicare Premium	2,128,826	0	0	0
80000	Reserve Appropriation	0	0	0	685,169
<b>Total Departmental Expenditures</b>		<u>16,227,786</u>	<u>20,522,036</u>	<u>20,185,884</u>	<u>17,782,328</u>
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible Accounts	(58,661)	0	0	0
60445	Trans to Other Empl Benefits Fund (5614)	338,806	357,772	357,769	367,930
<b>Total Non-Departmental Expenditures</b>		<u>280,145</u>	<u>357,772</u>	<u>357,769</u>	<u>367,930</u>
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5610)</b>		<u>16,507,931</u>	<u>20,879,808</u>	<u>20,543,653</u>	<u>18,150,258</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		3,838,564		3,838,564	3,838,564
<b>UNRESERVED</b>		<u>9,539,326</u>		<u>3,687,874</u>	<u>2,708,198</u>
<b>CLOSING BALANCE</b>		<u>13,377,890</u>		<u>7,526,438</u>	<u>6,546,762</u>

**LIABILITY & EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)**  
**OTHER INSURANCE**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	1,715,478		1,630,932	1,873,338
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	<u>1,715,478</u>		<u>1,630,932</u>	<u>1,873,338</u>
	<b>OPERATING REVENUE</b>				
	<b>Retirees' Contribution - Life</b>				
328030	Retiree contribution - Life	13	18	11	21
	<b>Total Retirees' Contribution - Life</b>	<u>13</u>	<u>18</u>	<u>11</u>	<u>21</u>
	<b>Cobra Contribution - Dental</b>				
328971	COBRA - Dental Ex	195	513	130	0
328975	COBRA - Dental Basic	612	324	103	0
	<b>Total Cobra Contribution - Dental</b>	<u>807</u>	<u>837</u>	<u>233</u>	<u>0</u>
	<b>Council Contribution - Dental</b>				
328972	Council contrib - Dental Ex	237	1,397	0	0
328974	Council contrib - Dental Basic	75	0	0	0
	<b>Total Council Contribution - Dental</b>	<u>312</u>	<u>1,397</u>	<u>0</u>	<u>0</u>
	<b>Other Operating Revenues</b>				
328970	Employee contrib - Dental Ex	483,434	481,579	504,483	530,590
328973	Employee contrib -Dental Basic	264,518	260,702	280,157	177,176
	<b>Total Other Operating Revenues</b>	<u>747,952</u>	<u>742,281</u>	<u>784,640</u>	<u>707,766</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>749,084</u>	<u>744,533</u>	<u>784,884</u>	<u>707,787</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	5,009	0	3,616	0
340995	Net Inc/Dec in FV of Investmen	475	0	(475)	0
	<b>Total Interest Income</b>	<u>5,484</u>	<u>0</u>	<u>3,141</u>	<u>0</u>
	<b>Other Revenue</b>				
328260	Cobra Contribution	0	0	132	837
	<b>Total Other Revenue</b>	<u>0</u>	<u>0</u>	<u>132</u>	<u>837</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>5,484</u>	<u>0</u>	<u>3,273</u>	<u>837</u>

**LIABILITY & EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)**  
**OTHER INSURANCE**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>INTERFUND CONTRIBUTIONS</b>					
<b>City Contribution - Other Empl Benefits</b>					
328010	City contribution - Life	45,843	45,488	45,491	46,482
328810	City contribution - Disability	100,387	120,925	120,924	121,900
328960	City Contribution - other	853,533	934,401	935,359	871,603
	<b>Total City Contribution - Other Empl Benefits</b>	<u>999,763</u>	<u>1,100,814</u>	<u>1,101,774</u>	<u>1,039,985</u>
<b>Grants Contribution - Other Empl Benefits</b>					
328020	Grants contribution - Life	176	494	487	500
328820	Grants contribution - Disability	3,495	4,145	4,533	4,100
	<b>Total Grants Contribution - Other Empl Benefits</b>	<u>3,671</u>	<u>4,639</u>	<u>5,020</u>	<u>4,600</u>
<b>Other Interfund Contributions</b>					
352000	Transf from other fd	535,000	561,750	561,749	658,479
	<b>Total Other Interfund Contributions</b>	<u>535,000</u>	<u>561,750</u>	<u>561,749</u>	<u>658,479</u>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>1,538,434</u>	<u>1,667,203</u>	<u>1,668,543</u>	<u>1,703,064</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,293,002</u>	<u>2,411,736</u>	<u>2,456,700</u>	<u>2,411,688</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>4,008,480</u>	<u>2,411,736</u>	<u>4,087,632</u>	<u>4,285,026</u>

LIABILITY & EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)  
 OTHER INSURANCE  
 EXPENDITURE DETAIL BY ORGANIZATION

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40530	Unemployment Compensation	219,682	230,000	116,873	230,000
40540	Occupational Health/Other	246,431	269,449	242,760	269,500
40610	Other Employee Benefits	1,900,661	1,912,236	1,854,661	1,912,185
	<b>Total Departmental Expenditures</b>	2,366,774	2,411,685	2,214,294	2,411,685
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	10,774	0	0	0
	<b>Total Non-Departmental Expenditures</b>	10,774	0	0	0
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS OTHER INSURANCE FUND (5614)</b>		2,377,548	2,411,685	2,214,294	2,411,685
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		0		0	0
UNRESERVED		1,630,932		1,873,338	1,873,341
CLOSING BALANCE		1,630,932	0	1,873,338	1,873,341

**HEALTH BENEFITS ADMINISTRATION (5618)**  
**ADMINISTRATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	0		6,690	25,090
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	0		6,690	25,090
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	11,275	14,592	14,592	15,480
327015	Charges to Liab & Benefits Fd	3,025	3,384	3,384	3,540
327020	Charges to Fed/St Grant Fd	4,800	0	0	0
327025	Chrgs to Crime Ctrl&Prev Dist	9,157	0	0	14,844
327030	Charges to General Fund	243,640	342,792	345,419	333,132
327050	Charges to Visitor Fac Fund	1,512	2,316	2,316	2,424
327055	Charges to Redlight Photo Enf	275	360	360	559
327056	Charges to Street Maint Fd	17,325	23,532	23,532	24,612
327060	Charges to LEPC	137	180	180	192
327061	Charges to Muni Ct Jv Cs Mgr F	412	540	540	564
327070	Charges to Marina Fd	2,062	2,676	2,676	2,796
327080	Charges to Fleet Maint Fd	8,112	10,512	10,512	11,004
327081	Charges to Facility Maint Fd	2,750	4,092	4,092	5,412
327085	Charges to Eng Services Fd	8,112	13,356	13,356	13,992
327090	Charges to MIS Fund	12,787	17,100	17,100	18,468
327100	Charges to Stores Fund	2,750	3,576	3,576	3,732
327110	Charges to Gas Division	20,900	27,432	27,432	28,536
327120	Charges to Wastewater Div	23,100	29,028	29,028	30,588
327130	Charges to Water Division	26,592	41,244	41,244	45,012
327131	Charges to Storm Water Div	11,962	14,424	14,424	15,288
327140	Charges to Develpmnt Svcs Fund	8,525	19,232	19,235	11,760
	<b>Total Insurance Contrib - Other Funds</b>	419,210	570,368	572,998	581,935
	<b>Other Interfund Contributions</b>				
352000	Transfer from other funds	75,000	1,345	0	0
	<b>Total Other Interfund Contributions</b>	75,000	1,345	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	494,210	571,713	572,998	581,935
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	73	0	52	0
340995	Net Inc/Dec in FV of Investmen	6	0	(6)	0
	<b>Total Interest Income</b>	79	0	46	0
	<b>TOTAL NON-OPERATING REVENUE</b>	79	0	46	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	494,289	571,713	573,044	581,935
	<b>TOTAL FUNDS AVAILABLE</b>	494,289	571,713	579,734	607,025

HEALTH BENEFITS ADMINISTRATION (5618)  
ADMINISTRATION  
EXPENDITURE DETAIL BY ORGANIZATION

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11465	Benefits Administration	487,599	575,560	554,644	586,871
80000	Reserve Approp	0	265	0	0
	<b>Total Departmental Expenditures</b>	487,599	575,825	554,644	586,871
 <b>TOTAL HEALTH BENEFITS ADMIN (5618)</b>		<b>487,599</b>	<b>575,825</b>	<b>554,644</b>	<b>586,871</b>
 <b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		6,690		25,090	20,154
 <b>CLOSING BALANCE</b>		6,690		25,090	20,154

## RISK MANAGEMENT FUNDS SUMMARY

### Mission

Successfully manage the claims and insurance program, limit liability and provide the safest work environment for employees.

### Mission Elements

005 - Risk Management.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Charges to Airport Fund	424,212	423,876	423,876	315,572
Charges to Liab & Benefits Fd	14,184	15,372	15,372	15,816
Charges to Fed/State Grant Fd	69,552	91,477	69,096	0
Charges to Crime Ctrl & Prev Dist	139,980	187,476	187,476	245,285
Charges to General Fund	4,873,644	4,861,704	4,861,860	4,574,230
Charges to Golf Ctrs Fund	9,468	9,468	9,468	10,140
Charges to Visitor Fac Fund	58,272	60,660	60,660	55,550
Charges to Redlight Photo Enf	4,200	4,188	4,188	6,779
Charges to Street Maint Fd	289,428	296,184	296,184	306,384
Charges to LEPC	2,112	2,112	2,112	2,260
Charges to Muni Ct Jv Cs Mgr F	6,288	6,288	6,288	6,779
Charges to Marina Fd	145,608	145,560	145,560	98,847
Charges to Fleet Maint Fd	147,924	147,696	147,696	144,256
Charges to Facility Maint Fd	42,072	45,636	45,636	119,659
Charges to Engineering Services Fd	137,928	157,128	157,128	171,375
Charges to IT Fund	367,128	370,404	370,404	408,641
Charges to Stores Fund	53,856	53,772	53,772	49,671
Charges to Gas Division	391,260	393,096	393,096	362,053
Charges to Wastewater Div	696,132	685,764	685,764	653,381
Charges to Water Division	995,268	994,536	994,536	812,085
Charges to Storm Water Div	192,240	193,116	193,116	209,001
Charges to Developmnt Svcs Fund	148,344	149,328	149,328	142,352
TX State Aquarium contribution	121,855	152,614	121,848	86,044
Interest on investments	25,303	20,801	37,666	20,220
Net Inc/Dec in FV of Investmen	5,139	0	(2,351)	0
Transf from other fund	0	600	0	0
<b>Total</b>	<b>9,361,397</b>	<b>9,468,856</b>	<b>9,429,779</b>	<b>8,816,381</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Services	718,977	747,538	688,538	722,298
Other Operating	766,773	1,274,653	956,072	932,745
Contractual Services	9,396,823	8,703,050	8,709,679	7,903,336
Internal Services Allocations	156,068	148,044	148,044	181,895
<b>Total</b>	<b>11,038,642</b>	<b>10,873,285</b>	<b>10,502,333</b>	<b>9,740,274</b>
<b>Full Time Equivalents:</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
5	Keep liability claims to a minimum	Number of preventable vehicle accidents		63	0
	Minimize workers' compensation claims and costs	Number of work related injuries	83	208	0
	Protect the City's assets from catastrophic losses	Total paid for lawsuits	*	*	

\* Performance measures were added in FY 2015-2016

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**

**LIABILITY  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	869,798		1,407,945	568,159
	<b>Reserved for Encumbrances</b>	1,530,393		1,530,393	1,530,393
	<b>Reserved for Commitments</b>	3,717,945		3,717,945	3,717,945
	<b>BEGINNING BALANCE</b>	6,118,136	0	6,656,283	5,816,497
	<b>NON-OPERATING REVENUE</b>				
	<b>Other Revenue</b>				
340030	TX State Aquarium contribution	121,855	152,614	121,848	86,044
	<b>Total Other Revenue</b>	121,855	152,614	121,848	86,044
	<b>TOTAL NON-OPERATING REVENUE</b>	121,855	152,614	121,848	86,044
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	324,324	324,324	324,324	218,813
327015	Charges to Liab & Benefits Fd	6,876	6,876	6,876	7,610
327025	Chrgs to Crime Ctrl&Prev Dist	58,872	80,484	80,484	147,359
327030	Charges to General Fund	2,715,432	2,693,772	2,693,928	2,484,012
327040	Charges to Golf Ctrs Fund	9,468	9,468	9,468	10,140
327050	Charges to Visitor Fac Fund	44,868	44,868	44,868	40,305
327055	Charges to Redlight Photo Enf	1,764	1,764	1,764	3,816
327056	Charges to Street Maint Fd	135,936	135,936	135,936	151,625
327060	Charges to LEPC	888	888	888	1,084
327061	Charges to Muni Ct Jv Cs Mgr F	2,640	2,640	2,640	3,260
327070	Charges to Marina Fd	127,344	127,344	127,344	81,259
327080	Charges to Fleet Maint Fd	76,056	76,056	76,056	75,079
327081	Charges to Facility Maint Fd	17,712	17,712	17,712	88,979
327085	Charges to Eng Services Fd	66,072	66,072	66,072	83,442
327090	Charges to MIS Fund	253,860	253,860	253,860	296,089
327100	Charges to Stores Fund	29,484	29,484	29,484	26,220
327110	Charges to Gas Division	206,136	206,136	206,136	181,427
327120	Charges to Wastewater Div	491,520	491,520	491,520	451,624
327130	Charges to Water Division	759,744	759,744	759,744	515,108
327131	Charges to Storm Water Div	86,280	86,280	86,280	108,122
327140	Charges to Developmnt Svcs Fund	72,840	72,840	72,840	64,848
	<b>Total Insurance Contrib - Other Funds</b>	5,488,116	5,488,068	5,488,224	5,040,221



LIABILITY & EMPLOYEE BENEFITS FUND (5611)

LIABILITY  
REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	11,902	9,846	19,090	10,320
340995	Net Inc/Dec in FV of Investmen	3,891	0	(1,103)	0
	<b>Total Interest Income</b>	<u>15,793</u>	<u>9,846</u>	<u>17,987</u>	<u>10,320</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>15,793</u>	<u>9,846</u>	<u>17,987</u>	<u>10,320</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>5,625,763</u>	<u>5,650,528</u>	<u>5,628,059</u>	<u>5,136,585</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>11,743,899</u></u>	<u><u>5,650,528</u></u>	<u><u>12,284,342</u></u>	<u><u>10,953,082</u></u>

**LIABILITY & EMPLOYEE BENEFITS FUND (5611)**

**LIABILITY**

**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
40500	Self Insurance Claims	1,457,409	2,334,906	2,334,906	2,116,133
40520	Insurance Policy Premiums	3,207,928	3,208,961	3,210,890	2,987,364
40525	Property Damage Claims	34,654	230,635	230,635	202,500
	<b>Total Departmental Expenditures</b>	4,699,991	5,774,502	5,776,431	5,305,997
<b>Non-Departmental Expenditures</b>					
60000	Operating Transfers Out	0	312,766	312,766	0
60010	Transfer to General Fund	387,625	378,648	378,648	395,659
80011	Reserve Approp - General Liab	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	387,625	691,414	691,414	395,659
<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5611)</b>		5,087,616	6,465,916	6,467,845	5,701,656
<b>RESERVED FOR ENCUMBRANCES</b>		1,530,393		1,530,393	1,530,393
<b>RESERVED FOR COMMITMENTS</b>		3,717,945		3,717,945	3,717,945
<b>UNRESERVED</b>		1,407,945		568,159	3,088
<b>CLOSING BALANCE</b>		6,656,283	0	5,816,497	5,251,426

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	974,618		1,167,814	588,225
	Reserved for Encumbrances	98,210		0	0
	Reserved for Commitments	4,182,003		4,182,003	4,182,003
	<b>BEGINNING BALANCE</b>	<b>5,254,831</b>		<b>5,349,817</b>	<b>4,770,228</b>
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	70,668	69,456	69,456	69,456
327015	Charges to Liab & Benefits Fd	5,172	5,928	5,928	5,928
327020	Charges to Fed/St Grant Fd	69,552	91,477	69,096	0
327025	Chrgs to Crime Ctrl&Prev Dist	57,384	78,576	78,576	74,473
327030	Charges to General Fund	1,527,108	1,508,580	1,508,580	1,508,580
327050	Charges to Visitor Fac Fund	9,480	11,016	11,016	11,016
327055	Charges to Redlight Photo Enf	1,728	1,692	1,692	1,692
327056	Charges to Street Maint Fd	108,612	111,804	111,804	111,804
327060	Charges to LEPC	864	852	852	852
327061	Charges to Muni Ct Jv Cs Mgr F	2,580	2,544	2,544	2,544
327070	Charges to Marina Fd	12,924	12,708	12,708	12,708
327080	Charges to Fleet Maint Fd	50,856	49,980	49,980	49,980
327081	Charges to Facility Maint Fd	17,232	19,476	19,476	19,476
327085	Charges to Eng Services Fd	50,844	63,528	63,528	63,528
327090	Charges to MIS Fund	80,148	81,312	81,312	81,312
327100	Charges to Stores Fund	17,244	16,944	16,944	16,944
327110	Charges to Gas Division	130,992	130,440	130,440	131,523
327120	Charges to Wastewater Div	144,804	135,516	135,516	153,438
327130	Charges to Water Division	166,656	163,812	163,812	225,853
327131	Charges to Storm Water Div	74,976	74,532	74,532	76,719
327140	Charges to Developmnt Svcs Fund	53,424	53,364	53,364	58,942
	<b>Total Insurance Contrib - Other Funds</b>	<b>2,653,248</b>	<b>2,683,537</b>	<b>2,661,156</b>	<b>2,676,768</b>
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>2,653,248</b>	<b>2,683,537</b>	<b>2,661,156</b>	<b>2,676,768</b>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	13,267	10,955	18,205	9,900
340995	Net Inc/Dec in FV of Investmen	1,229	0	(1,229)	0
	<b>Total Interest Income</b>	<b>14,496</b>	<b>10,955</b>	<b>16,976</b>	<b>9,900</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>14,496</b>	<b>10,955</b>	<b>16,976</b>	<b>9,900</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>2,667,744</b>	<b>2,694,492</b>	<b>2,678,132</b>	<b>2,686,668</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>7,922,575</b>	<b>2,694,492</b>	<b>8,027,949</b>	<b>7,456,896</b>

**LIABILITY & EMPLOYEE BENEFITS FUND (5612)**  
**WORKERS COMPENSATION**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
40510	Worker's Compensation	2,572,757	3,257,721	3,257,721	2,903,507
	<b>Total Departmental Expenditures</b>	2,572,757	3,257,721	3,257,721	2,903,507
	<b>Non-Departmental Expenditures</b>				
60000	Operating Transfers Out	0	0	0	0
60430	Transfer to MIS Fund	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5612)</b>	2,572,757	3,257,721	3,257,721	2,903,507
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	4,182,003		4,182,003	4,182,003
	<b>UNRESERVED</b>	1,167,814		588,225	371,386
	<b>CLOSING BALANCE</b>	5,349,817		4,770,228	4,553,389

**LIABILITY & EMPLOYEE BENEFITS FUND (5613)**  
**ADMINISTRATION**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	91,726		101,150	141,983
	<b>Reserved for Encumbrances</b>	23,049		6,779	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	114,775		107,929	141,983
	<b>INTERFUND CONTRIBUTIONS</b>				
	<b>Insurance Contrib - Other Funds</b>				
327000	Charges to Airport Fund	29,220	30,096	30,096	27,303
327015	Charges to Liab & Benefits Fd	2,136	2,568	2,568	2,278
327020	Charges to Fed/St Grant Fd	0	0	0	0
327025	Chrgs to Crime Ctrl&Prev Dist	23,724	28,416	28,416	23,453
327030	Charges to General Fund	631,104	659,352	659,352	581,638
327050	Charges to Visitor Fac Fund	3,924	4,776	4,776	4,229
327055	Charges to Redlight Photo Enf	708	732	732	1,271
327056	Charges to Street Maint Fd	44,880	48,444	48,444	42,955
327060	Charges to LEPC	360	372	372	324
327061	Charges to Muni Ct Jv Cs Mgr F	1,068	1,104	1,104	975
327070	Charges to Marina Fd	5,340	5,508	5,508	4,880
327080	Charges to Fleet Maint Fd	21,012	21,660	21,660	19,197
327081	Charges to Facility Maint Fd	7,128	8,448	8,448	11,204
327085	Charges to Eng Services Fd	21,012	27,528	27,528	24,405
327090	Charges to MIS Fund	33,120	35,232	35,232	31,240
327100	Charges to Stores Fund	7,128	7,344	7,344	6,507
327110	Charges to Gas Division	54,132	56,520	56,520	49,103
327120	Charges to Wastewater Div	59,808	58,728	58,728	48,319
327130	Charges to Water Division	68,868	70,980	70,980	71,124
327131	Charges to Storm Water Div	30,984	32,304	32,304	24,160
327140	Charges to Developmnt Svcs Fund	22,080	23,124	23,124	18,562
	<b>Total Insurance Contrib - Other Funds</b>	1,067,736	1,123,236	1,123,236	993,127
	<b>Other Interfund Contributions</b>				
	<b>Total Other Interfund Contributions</b>	0	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,067,736	1,123,236	1,123,236	993,127
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	134	0	371	0
340995	Net Inc/Dec in FV of Investments	20	0	(20)	0
352000	Transfer from Other Fund	0	600	0	0
	<b>Total Interest Income</b>	154	600	351	0
	<b>Other Revenue</b>				
	<b>Total Other Revenue</b>	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	154	600	351	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	1,067,890	1,123,836	1,123,587	993,127
	<b>TOTAL FUNDS AVAILABLE</b>	1,182,665	1,123,836	1,231,516	1,135,110

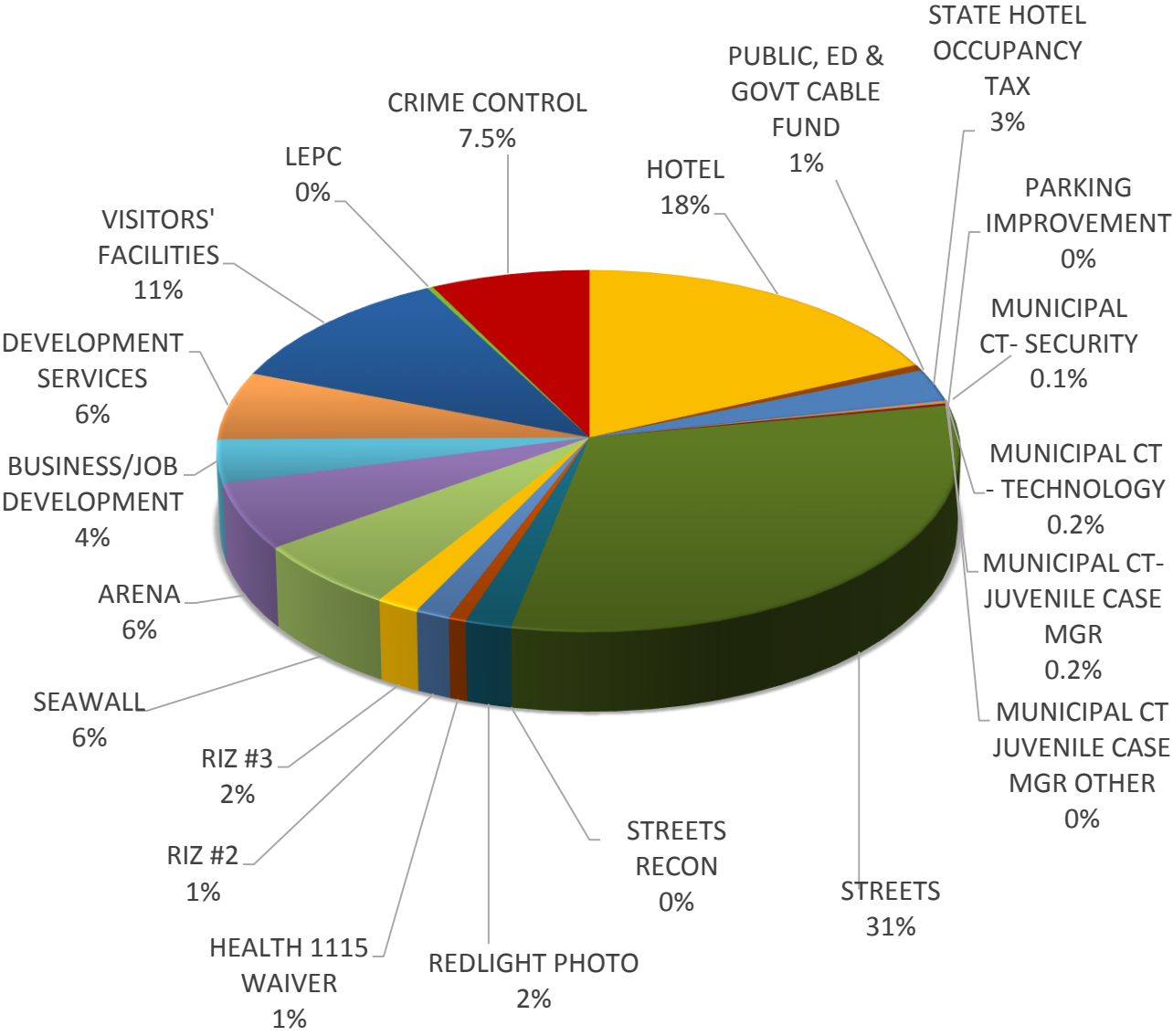
**LIABILITY & EMPLOYEE BENEFITS FUND (5613)**  
**ADMINISTRATION**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
11460	Risk Management	857,997	997,729	938,729	976,674
	<b>Total Departmental Expenditures</b>	857,997	997,729	938,729	976,674
	<b>Non-Departmental Expenditures</b>				
60000	Operating Transfer Out	75,000	0	0	0
60010	Transfer to General Fund	141,739	150,804	150,804	158,436
80000	Reserve Approp -Risk Mgt Admin	0	1,116	0	0
	<b>Total Non-Departmental Expenditures</b>	216,739	151,920	150,804	158,436
	<b>TOTAL LIABILITY &amp; EMPLOYEE BENEFITS FUND (5613)</b>	1,074,736	1,149,649	1,089,533	1,135,110
	RESERVED FOR ENCUMBRANCES	6,779		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	101,150		141,983	0
	<b>CLOSING BALANCE</b>	107,929		141,983	0



# SPECIAL REVENUE FUNDS

# SPECIAL REVENUE FUNDS EXPENDITURES





## SPECIAL REVENUE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
RIVZ #2 & #3 Taxes	3,566,362	3,639,882	3,899,685	4,318,348
Hotel Tax Revenues	15,110,411	18,170,698	17,834,264	18,403,368
CCPD sales tax	7,168,860	7,500,000	6,900,000	6,900,000
Arena sales tax	7,291,556	7,438,869	7,029,728	6,925,000
Seawall sales tax	7,291,556	7,438,869	7,029,728	6,925,000
Economic Development Sales Tax	7,291,556	7,438,869	7,029,728	6,925,000
Industrial District - in-lieu	0	1,100,000	909,555	910,000
Development Services-Operating	5,138,520	5,102,794	4,785,928	4,854,116
Juvenile Drug Testing	6,313	10,000	10,000	8,000
Parking meter collections	108,600	101,011	144,611	110,000
Multicultural Center rentals	38,364	33,200	73,400	39,200
Heritage Park maint contract	37,460	40,000	40,000	40,000
Operating Rev - Convention Ctr	2,829,041	2,371,462	2,371,462	2,506,187
Operating Revenues - Arena	2,652,685	2,735,882	2,735,882	2,768,507
Pavilion rentals	26,300	16,500	16,500	13,800
Redlight Photo Enforcement	1,922,798	1,823,688	1,827,537	2,000,000
Municipal Court Revenues	276,826	337,875	283,189	270,330
Contributions and donations	101,115	98,500	126,511	268,400
PEG Fees	748,370	650,000	650,000	650,000
Interest on Investments	200,634	148,089	259,641	132,280
RTA-street services contributi	2,401,026	2,658,486	2,658,486	2,814,838
RTA - bus advertising revenues	26,710	30,000	29,937	30,000
TXDOT (TX Dept of Trans)	844,510	0	0	0
Street maint fee - Residential	5,994,929	6,027,930	6,037,506	6,027,930
Street maint fee - Non-rsdntal	5,069,312	5,043,538	5,043,538	5,043,538
Occupancy of public R-O-W	23,546	24,000	27,170	24,000
Street blockage permits	1,770	2,500	2,500	2,500
Banner permits	420	600	491	600
Proceeds Capital lease	671,670	0	0	0
Special event permits	22,450	41,100	39,500	32,400
Speed humps	200	3,000	3,100	3,000
Traffic Engineering cost recov	1,404	2,300	8,750	2,300
Sale of scrap/city property	45,593	0	50	0
Street division charges	587,409	510,000	646,875	510,000
Street recovery fees	695,955	620,000	620,000	620,000
Interdepartmental Services	1,478,322	1,563,576	1,563,576	1,484,629
Buc Days / Bayfest	800	0	0	0
Other Revenue	100,316	373,644	552,122	809,319
Medicaid 1115 Wvr	0	1,204,158	1,204,158	629,698
Transfer from Other Funds	17,978,673	18,370,642	17,945,655	34,259,793
Reimbursements-Inter-deptmntal	3,200,000	3,000,000	3,000,000	3,200,000
<b>TOTAL</b>	<b>100,952,343</b>	<b>105,671,661</b>	<b>103,340,764</b>	<b>120,462,081</b>

## SPECIAL REVENUE FUND SUMMARY

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
HOTEL OCCUPANCY TAX FD (1030)	14,304,481	18,938,184	14,403,166	18,766,418
PUBLIC,ED & GOVT CBL FD (1031)	192,094	1,693,964	861,785	565,000
STATE HOTEL OCCUPANCY TAX FD (1032)	0	2,900,000	536,817	2,900,000
MUNICIPAL CT SECURITY (1035)	94,000	94,000	94,000	94,000
MUNICIPAL CT TECHNOLOGY (1036)	199,006	212,720	211,510	105,440
MUNI CT JUVENILE CS MGR (1037)	81,124	167,919	140,158	182,404
MUNI CT JUVENILE CS MGR OTHER (1038)	0	0	0	24,200
PARKING IMPROVEMENT (1040)	30,000	200,568	200,568	200,568
STREETS FUND (1041)	26,186,085	47,596,671	47,566,224	32,070,093
STREETS RECON FUND (1042)	0	6,459	0	0
REDLIGHT PHOTO ENFORCEM(1045)	1,588,601	1,945,998	1,945,998	1,947,267
HEALTH 1115 WAIVER (1046)	0	2,210,208	2,046,870	749,004
REINVESTMENT ZONE NO.2 (1111)	2,963,193	1,431,920	1,431,920	1,460,161
TIF NO. 3-DOWNTOWN TIF (1112)	1,344	1,600,000	191,236	1,807,618
SEAWALL IMPROVEMENT FD (1120)	10,567,045	2,910,395	2,910,398	6,305,383
ARENA FACILITY FUND (1130)	5,473,157	5,105,426	5,105,426	6,123,726
BUSINESS/JOB DEVELOPMENT(1140)	9,807,546	15,332,880	10,241,400	4,023,621
DEVELOPMENT SERVICES FD(4670)	6,206,532	9,654,238	9,103,615	6,314,763
VISITORS FACILITIES FUND(4710)	9,470,625	10,379,911	9,580,291	11,720,067
LEPC FUND (6060)	118,826	164,179	163,227	276,955
C.C. CRIME CONTROL DIST (9010)	6,675,488	8,883,256	8,439,956	7,678,628
<b>TOTAL</b>	<b>93,959,146</b>	<b>131,428,896</b>	<b>115,174,565</b>	<b>103,315,315</b>

**HOTEL OCCUPANCY TAX FUND (1030)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	4,874,478		5,495,215	6,984,928
	<b>Reserved for Encumbrances</b>	417,168		609,876	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	5,291,646		6,105,091	6,984,928
	<b>OPERATING REVENUE</b>				
	<b>Hotel Occupancy Taxes</b>				
300500	Hotel occupancy tax	11,753,880	11,872,286	11,872,286	12,000,000
300501	Hotel occ tx-conv exp	3,357,745	3,391,912	3,391,912	3,494,368
300530	Hotel tax penalties-current yr	(944)	5,000	5,000	7,000
300531	Hotel tx penalties CY-conv exp	(270)	1,500	1,500	2,000
	<b>Total Hotel Occupancy Taxes</b>	15,110,411	15,270,698	15,270,698	15,503,368
	<b>TOTAL OPERATING REVENUE</b>	15,110,411	15,270,698	15,270,698	15,503,368
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	6,630	6,900	12,305	7,300
340995	Net Inc/Dec in FV of Investment	884	0	(884)	0
	<b>TOTAL NON-OPERATING REVENUE</b>	7,514	6,900	12,305	7,300
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	15,117,926	15,277,598	15,283,003	15,510,668
	<b>TOTAL FUNDS AVAILABLE</b>	20,409,572	15,277,598	21,388,094	22,495,596

**HOTEL OCCUPANCY TAX FUND (1030)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11305	Administration	0	22,000	22,000	22,000
13601	Convention Center	3,200,000	3,000,000	3,000,000	3,200,000
13605	Convention Ctr. Maintenance	107,196	245,279	200,000	250,000
13606	Convention Ctr. Capital	1,576,229	4,889,739	1,000,000	3,855,511
13817	Tourist Area Amenities	0	200,000	0	500,000
80000	Reserve Appropriation	0	400,000	0	0
	<b>Total Departmental Expenditures</b>	4,883,425	8,757,018	4,222,000	7,827,511
<b>Non-Departmental Expenditures</b>					
13013	Museum Marketing	25,000	38,038	38,038	50,000
13492	Art Museum of South Tx	340,000	340,000	340,000	350,000
13495	Botanical Gardens	20,000	20,000	20,000	40,000
13616	Convention Center Incentives	238,652	260,000	260,000	275,000
13640	Harbor Playhouse	13,335	13,335	13,335	15,000
13641	Heritage Park - Historic Tour Guides	0	0	0	50,000
13800	Convention promotion	4,959,742	4,960,000	4,960,000	5,226,091
13812	Texas State Aquarium	0	0	0	150,000
13815	Arts Grants/Projects	190,334	281,975	281,975	300,000
13816	Multicultural Services Support	131,139	131,230	131,230	275,316
13826	Baseball Stadium	175,000	175,000	175,000	175,000
13835	Beach Cleaning(HOT)	1,133,454	1,825,088	1,825,088	1,900,000
60130	Transfer to Debt Service	2,194,400	2,136,500	2,136,500	2,132,500
	<b>Total Non-Departmental Expenditures</b>	9,421,056	10,181,166	10,181,166	10,938,907
<b>TOTAL HOTEL OCCUPANCY TAX FUND (1030)</b>		14,304,481	18,938,184	14,403,166	18,766,418
<b>RESERVED FOR ENCUMBRANCES</b>		609,876		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		5,495,215		6,984,928	3,729,178
<b>CLOSING BALANCE</b>		6,105,091		6,984,928	3,729,178

**PUBLIC EDUCATION & GOVERNMENT CABLE FUND (1031)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	248,405		1,755,547	1,557,589
	Reserved for Encumbrances	957,909		10,754	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>1,206,314</u>	<u>0</u>	<u>1,766,301</u>	<u>1,557,589</u>
	<b>OPERATING REVENUE</b>				
340008	Time Warner-Public Access Equi	748,370	650,000	650,000	650,000
	<b>TOTAL OPERATING REVENUE</b>	<u>748,370</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>748,370</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	3,344	0	3,440	0
340995	Net Inc/Dec in FV of Investments	367	0	(367)	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>3,711</u>	<u>0</u>	<u>3,073</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>752,081</u>	<u>650,000</u>	<u>653,073</u>	<u>650,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,958,395</u>	<u>650,000</u>	<u>2,419,374</u>	<u>2,207,589</u>

**PUBLIC EDUCATION & GOVERNMENT CABLE FUND (1031)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
11476	Cable Peg Access	0	0	831,034	0
14676	Cable PEG Access	192,094	1,693,964	30,751	565,000
	<b>Total Departmental Expenditures</b>	192,094	1,693,964	861,785	565,000
	<b>TOTAL</b>	192,094	1,693,964	861,785	565,000
	<b>RESERVED FOR ENCUMBRANCES</b>	10,754		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	1,755,547		1,557,589	1,642,589
	<b>CLOSING BALANCE</b>	1,766,301	0	1,557,589	1,642,589

**STATE HOTEL OCCUPANCY TAX FUND (1032)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	2,026,748
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<b>0</b>		<b>0</b>	<b>2,026,748</b>
	<b>OPERATING REVENUE</b>				
	State Hotel Occupancy Taxes				
300500	Hotel occupancy tax		2,900,000	2,563,565	2,900,000
	<b>Total State Hotel Occupancy Taxes</b>	<b>0</b>	<b>2,900,000</b>	<b>2,563,565</b>	<b>2,900,000</b>
	<b>TOTAL OPERATING REVENUE</b>	<b>0</b>	<b>2,900,000</b>	<b>2,563,565</b>	<b>2,900,000</b>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>0</b>	<b>2,900,000</b>	<b>2,563,565</b>	<b>2,900,000</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>0</b>	<b>2,900,000</b>	<b>2,563,565</b>	<b>4,926,748</b>

**STATE HOTEL OCCUPANCY TAX FUND (1032)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditure</b>				
13836	Gulf Beach Maintenance	0	139,660	139,660	266,432
13837	McGee Beach Maintenance	0	24,501	24,501	52,289
13838	North Beach Maintenance	0	109,205	109,205	205,556
13839	Gulf Beach Park Enforcement	0	60,223	60,223	91,984
13840	Bay Beach Park Enforcement	0	63,097	63,097	57,222
13841	Gulf Beach Lifeguards	0	137,929	66,164	162,263
13842	McGee Beach Lifeguards	0	73,967	73,967	144,937
	<b>Total Departmental Expenditures</b>	0	608,582	536,817	980,683
	<b>Non-Departmental Expenditures</b>				
80000	Reserve Appropriation	0	2,291,419	0	1,919,317
	<b>Total Non-Departmental Expenditures</b>	0	2,291,419	0	1,919,317
	<b>TOTAL HOTEL OCCUPANCY TAX FUND (1030)</b>	0	2,900,000	536,817	2,900,000
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	0		2,026,748	2,026,748
	<b>CLOSING BALANCE</b>	0		2,026,748	2,026,748



**MUNICIPAL COURT SECURITY FUND (1035)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	128,576		94,916	95,482
	Reserved for Encumbrances	0		11,400	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>128,576</u>		<u>106,316</u>	<u>95,482</u>
	<b>OPERATING REVENUE</b>				
329080	Municipal Court - bldg securit	71,428	82,600	83,019	70,745
	<b>TOTAL OPERATING REVENUE</b>	<u>71,428</u>	<u>82,600</u>	<u>83,019</u>	<u>70,745</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>71,428</u>	<u>82,600</u>	<u>83,019</u>	<u>70,745</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	288	0	171	0
340995	Net Inc/Dec in FV of Investments	24	0	(24)	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>312</u>	<u>0</u>	<u>147</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>71,740</u>	<u>82,600</u>	<u>83,166</u>	<u>70,745</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>200,316</u>	<u>82,600</u>	<u>189,482</u>	<u>166,227</u>

**MUNICIPAL COURT SECURITY FUND (1035)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
10491	Muni Ct Bldg Security Rsv	94,000	94,000	94,000	94,000
	<b>Total Departmental Expenditures</b>	94,000	94,000	94,000	94,000
	<b>TOTAL MUNICIPAL CRT SECURITY FD (1035)</b>	94,000	94,000	94,000	94,000
	RESERVED FOR ENCUMBRANCES	11,400		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	94,916		95,482	72,227
	<b>CLOSING BALANCE</b>	106,316		95,482	72,227

**MUNICIPAL COURT TECHNOLOGY FUND (1036)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	138,906		64,811	6,667
	Reserved for Encumbrances	84,566		54,896	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>223,472</u>		<u>119,707</u>	<u>6,667</u>
	<b>OPERATING REVENUE</b>				
329077	Muni Ct-technology fee	94,657	108,475	98,207	98,773
	<b>TOTAL OPERATING REVENUE</b>	<u>94,657</u>	<u>108,475</u>	<u>98,207</u>	<u>98,773</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>94,657</u>	<u>108,475</u>	<u>98,207</u>	<u>98,773</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	553	0	263	0
352000	Transfer from General Fund	31	49,349	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>583</u>	<u>49,349</u>	<u>263</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>95,241</u>	<u>157,824</u>	<u>98,470</u>	<u>98,773</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>318,713</u>	<u>157,824</u>	<u>218,177</u>	<u>105,440</u>

**MUNICIPAL COURT TECHNOLOGY FUND (1036)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
10481	Muni Ct Technology reserve	199,006	212,720	211,510	105,440
	<b>Total Departmental Expenditures</b>	199,006	212,720	211,510	105,440
	<b>TOTAL MUNICIPAL COURT TECH FD (1036)</b>	199,006	212,720	211,510	105,440
	RESERVED FOR ENCUMBRANCES	54,896		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	64,811		6,667	0
	<b>CLOSING BALANCE</b>	119,707		6,667	0

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	299,842		312,821	296,315
	Reserved for Encumbrances	3,625		21,119	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>303,467</u>	<u>0</u>	<u>333,940</u>	<u>296,315</u>
	<b>OPERATING REVENUE</b>				
329085	Muni Ct-Juvenile Case Mgr Fund	110,740	146,800	101,965	100,801
	<b>TOTAL OPERATING REVENUE</b>	<u>110,740</u>	<u>146,800</u>	<u>101,965</u>	<u>100,801</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>110,740</u>	<u>146,800</u>	<u>101,965</u>	<u>100,801</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	779	0	647	0
340995	Net Inc/Dec in FV of Investments	79	0	(79)	0
352000	Transf from other Fd	0	397	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>857</u>	<u>397</u>	<u>568</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>111,597</u>	<u>147,197</u>	<u>102,533</u>	<u>100,801</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>415,064</u>	<u>147,197</u>	<u>436,473</u>	<u>397,116</u>

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND (1037)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
10431	Muni Juvenile Ct Case Mgr Rsv	81,124	167,919	140,158	182,404
	<b>Total Departmental Expenditures</b>	<u>81,124</u>	<u>167,919</u>	<u>140,158</u>	<u>182,404</u>
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>TOTAL MUNICIPAL COURT JUVENILE CASE MGR FUND (1037)</b>	<u>81,124</u>	<u>167,919</u>	<u>140,158</u>	<u>182,404</u>
	RESERVED FOR ENCUMBRANCES	21,119		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	312,821		296,315	214,712
	<b>CLOSING BALANCE</b>	<u>333,940</u>	<u>0</u>	<u>296,315</u>	<u>214,712</u>

**MUNICIPAL COURT JUVENILE CASE MANAGER OTHER RESERVE FUND (1038)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	12,274		30,392	48,442
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>12,274</u>	<u>0</u>	<u>30,392</u>	<u>48,442</u>
	<b>OPERATING REVENUE</b>				
329085	Muni Ct-Juvenile Case Mgr Fund	1	0	0	11
329086	Muni Ct - City Truancy Fee	18,057	0	17,912	17,946
	<b>TOTAL OPERATING REVENUE</b>	<u>18,058</u>	<u>0</u>	<u>17,912</u>	<u>17,957</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>18,058</u>	<u>0</u>	<u>17,912</u>	<u>17,957</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	53	0	145	0
340995	Net Inc/Dec in FV of Investment	7	0	(7)	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>60</u>	<u>0</u>	<u>138</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>18,118</u>	<u>0</u>	<u>18,050</u>	<u>17,957</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>30,392</u>	<u>0</u>	<u>48,442</u>	<u>66,399</u>

**MUNICIPAL COURT JUVENILE CASE MANAGER OTHER RESERVE FUND (1038)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
10431	Muni Juvenile Ct Case Mgr Rsv	0	0	0	24,200
80000	Reserve Approp - Muni Juvenile Ct Case Mgr Rsv	0	0	0	0
	<b>Total Departmental Expenditures</b>	0	0	0	24,200
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
<b>TOTAL MUNICIPAL COURT JUVENILE CASE MGR FUND (1037)</b>		0	0	0	24,200
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		0		0	0
UNRESERVED		30,392		48,442	42,199
<b>CLOSING BALANCE</b>		30,392	0	48,442	42,199



**PARKING IMPROVEMENT FUND (1040)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	162,687		241,787	186,231
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>162,687</u>	<u>0</u>	<u>241,787</u>	<u>186,231</u>
	<b>OPERATING REVENUE</b>				
308730	Parking meter collections	108,600	101,011	144,611	110,000
	<b>TOTAL OPERATING REVENUE</b>	<u>108,600</u>	<u>101,011</u>	<u>144,611</u>	<u>110,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>108,600</u>	<u>101,011</u>	<u>144,611</u>	<u>110,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	452	0	449	0
340995	Net Inc/Dec in FV of Investment	48	0	(48)	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>500</u>	<u>0</u>	<u>401</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>109,100</u>	<u>101,011</u>	<u>145,012</u>	<u>110,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>271,787</u>	<u>101,011</u>	<u>386,799</u>	<u>296,231</u>

**PARKING IMPROVEMENT FUND (1040)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
11861	Parking Improvement	30,000	200,568	200,568	200,568
	<b>Total Departmental Expenditures</b>	30,000	200,568	200,568	200,568
	<b>Non-Departmental Expenditures</b>				
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
	<b>TOTAL PARKING IMPROVEMENT FUND (1040)</b>	30,000	200,568	200,568	200,568
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	241,787		186,231	95,663
	<b>CLOSING BALANCE</b>	241,787	0	186,231	95,663

## STREET FUND SUMMARY

### Mission

The mission of the Street Department is to manage, maintain, and develop the City's street system.

### Mission Elements

- 051 - Maintain street pavement and associated improvements and appurtenances
- 052 - Plan and develop the street system
- 053 - Operate and maintain signals, signs and markings

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Industrial District - In-lieu	0	550,000	458,705	455,000
Occupancy of public R-O-W	23,546	24,000	27,170	24,000
Street blockage permits	1,770	2,500	2,500	2,500
Banner permits	420	600	491	600
Special event permits	14,850	17,300	15,700	17,300
RTA-street services contributi	2,401,026	2,658,486	2,658,486	2,814,838
RTA - bus advertising revenues	26,710	30,000	29,937	30,000
TXDOT (Tx Dept of Transp)	844,510	0	0	0
Street maint fee - Residential	5,994,929	6,027,930	6,037,506	6,027,930
Street maint fee - Non-rsdntal	5,069,312	5,043,538	5,043,538	5,043,538
Interest on investments	37,275	26,006	54,237	29,160
Net Inc/Dec in FV of Investments	3,835	0	(3,835)	0
Recovery on Damage Claims	0	0	2,655	0
Sale of scrap/city property	19,462	0	0	0
Copy sales	50	0	0	0
Purchase discounts	5,564	0	1,269	0
Buc Days / Bayfest	800	0	0	0
Miscellaneous	150	0	0	0
Speed humps	200	3,000	3,100	3,000
Street division charges	587,409	510,000	767,594	647,877
Street recovery fees	695,955	620,000	830,018	803,396
Traffic Engineering cost recov	1,404	2,300	8,750	2,300
Interdepartmental Services	529,434	529,404	529,404	529,404
Proceeds-Capital Leases	671,670	0	0	0
Transfer from General Fund	15,017,954	14,192,154	14,192,156	15,174,895
<b>Total</b>	<b>31,948,236</b>	<b>30,237,218</b>	<b>30,659,381</b>	<b>31,605,738</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Services	5,059,379	6,269,498	6,381,836	7,191,166
Other Operating	3,130,866	3,194,134	2,831,343	3,811,995
Contractual Services	14,811,001	34,968,265	35,188,273	18,155,088
Internal Service Allocations	2,060,483	2,100,768	2,100,768	2,811,844
Capital Outlay	1,124,357	1,064,005	1,064,004	100,000
<b>Total</b>	<b>26,186,086</b>	<b>47,596,671</b>	<b>47,566,224</b>	<b>32,070,093</b>
 Full Time Equivalents:	 132	 132	 132	 132

## STREET FUND SUMMARY

### Baseline Information

	FY 15-16	FY 14-15	FY 13-14	FY 12-13
# traffic signal complaints or reported problems	426	444	434	470
# vision obstruction complaints	341	298	170	146
# of traffic sign complaints or reported problems	661	1,148	1,188	972
% pothole complaints resolved <5 days	82%	38%	73%	90%
# of potholes repaired	240,173	259,663	139,309	109,070
Square yards of crack seal applied	440,796	234,646	397,254	351,084
SQ YD base failure repaired	26,636	23,100	24,829	24,873
SQ YD asphalt surface crack sealed	687,967	249,836	360,559	1,365,004
SQ YD Street Preventative Maint. Prog. seal coat by contractor	206,618	323,600	118,084	
SQ YD Street Preventative Maint. Prog. overlay by contractor	167,049	198,589	144,981	
SQ YD base failure repaired by contractor	206,618	14,295	31,278	15,543
Total Street Ops Expenditure	\$23.23M	\$25.60 M	\$18.90 M	\$9.80 M

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017	
<b>51</b>	Manage the Street Improvement Plan		*	*		
	Aggressively manage the pavement		*	*		
	Proactively perform street maintenance and improvements	Number of Potholes repaired		259,663	240,173	250,000
		Square yards of seal coat applied		234,646	213,450	300,000
		Square yards of base failures repaired		23,100	14,262	23,000
		Square yards of crack seal applied		323,600	568,961	275,000
Square yards of utility cuts repairs		20,272	16,685	21,000		
<b>52</b>	Standardize street signs, markings and signals	Number of traffic signal complaints received	*	*	400	
		Number of traffic sign complaints received	*	*	1,000	
	Use state of the art technology to manage the transportation system	Operate traffic operations center		*	*	
<b>53</b>	Plan and develop the street system	Develop future Street Improvement Bond Programs	*	*		

\* Performance measures were added in FY 2015-2016

**STREET FUND (1041)  
REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	AMENDED 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	2,716,016		17,668,175	1,015,070
	<b>Reserved for Encumbrances</b>	9,443,746		253,738	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	12,159,762		17,921,913	1,015,070
<b>OPERATING REVENUE</b>					
300300	Industrial District - In-lieu	0	550,000	458,705	455,000
302090	Occupancy of public R-O-W	23,546	24,000	27,170	24,000
302330	Street blockage permits	1,770	2,500	2,500	2,500
302340	Banner permits	420	600	491	600
302350	Special event permits	14,850	17,300	15,700	17,300
303070	RTA-street services contributi	2,401,026	2,658,486	2,658,486	2,814,838
303080	RTA - bus advertising revenues	26,710	30,000	29,937	30,000
304493	TXDOT (Tx Dept of Transp)	844,510	0	0	0
320800	Street maint fee - Residential	5,994,929	6,027,930	6,037,506	6,027,930
320805	Street maint fee - Non-rsdntal	5,069,312	5,043,538	5,043,538	5,043,538
340900	Interest on investments	37,275	26,006	54,237	29,160
340995	Net Inc/Dec of FV on Investments	3,835	0	(3,835)	0
343300	Recovery on Damage Claims	0	0	2,655	0
343590	Sale of scrap/city property	19,462	0	0	0
343630	Copy sales	50	0	0	0
343650	Purchase discounts	5,564	0	1,269	0
343697	Buc Days / Bayfest	800	0	0	0
344000	Miscellaneous	150	0	0	0
344110	Speed humps	200	3,000	3,100	3,000
344120	Street division charges	587,409	510,000	767,594	647,877
344121	Street recovery fees	695,955	620,000	830,018	803,396
	<b>TOTAL OPERATING REVENUE</b>	15,727,773	15,513,360	15,929,071	15,899,139
<b>NON-OPERATING REVENUE</b>					
344170	Traffic Engineering cost recov	1,404	2,300	8,750	2,300
344400	Interdepartmental Services	529,434	529,404	529,404	529,404
345375	Proceeds-Capital Leases	671,670	0	0	0
352000	Transfer from Other Funds	15,017,954	14,192,154	14,192,156	15,174,895
	<b>TOTAL NON-OPERATING REVENUE</b>	16,220,462	14,723,858	14,730,310	15,706,599
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	31,948,236	30,237,218	30,659,381	31,605,738
	<b>TOTAL FUNDS AVAILABLE</b>	44,107,998	30,237,218	48,581,294	32,620,808

**STREET FUND (1041)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	AMENDED 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
12300	Traffic Engineering	676,082	764,432	764,432	786,048
12310	Traffic Signals	2,371,040	2,338,535	2,338,536	1,386,156
12320	Signs & Markings	867,172	1,167,663	1,167,663	995,909
12330	Residential Traffic Manageme	1,694	25,000	0	25,000
12400	Street Administration	889,275	1,030,208	1,030,210	1,118,009
12403	Street Planning	337,528	854,246	854,246	555,141
12410	Street Reconstruction	2,831	0	0	0
12415	Street Preventative Maint Prog	13,221,854	27,965,750	27,965,749	15,641,188
12420	Street Utility Cut Repairs	1,618,379	2,438,679	2,238,674	2,877,170
12430	Asphalt Maintenance	6,114,226	10,955,757	11,155,761	8,634,519
80000	Reserve Appropriation	0	5,448	0	0
<b>Total Departmental Expenditures</b>		<b>26,100,081</b>	<b>47,545,718</b>	<b>47,515,271</b>	<b>32,019,140</b>
<b>Non-Departmental Expenditures</b>					
50010	Uncollectible accounts	86,005	50,953	50,953	50,953
55000	Principle Retired	0	0	0	0
55010	Interest	0	0	0	0
60420	Transfer to Maint Services Fd	0	0	0	0
<b>Total Non-Departmental Expenditures</b>		<b>86,005</b>	<b>50,953</b>	<b>50,953</b>	<b>50,953</b>
<b>TOTAL STREET FUND (1041)</b>		<b>26,186,086</b>	<b>47,596,671</b>	<b>47,566,224</b>	<b>32,070,093</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>253,738</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>UNRESERVED</b>		<b>17,668,175</b>		<b>1,015,070</b>	<b>550,715</b>
<b>CLOSING BALANCE</b>		<b>17,921,912</b>		<b>1,015,070</b>	<b>550,715</b>

**RESIDENTIAL/LOCAL STREET FUND (1042)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	2,639,399
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,639,399</u>
	<b>OPERATING REVENUE</b>				
300300	Industrial District - In lieu	0	550,000	450,850	455,000
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>550,000</u>	<u>450,850</u>	<u>455,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>550,000</u>	<u>450,850</u>	<u>455,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on Investments	1,394	0	0	0
340995	Net Inc/Dec in FV on Investments	230	0	0	0
352000	Transfer from General Fund	1,000,000	1,193,384	1,186,925	1,261,695
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>1,001,624</u>	<u>1,193,384</u>	<u>1,186,925</u>	<u>1,261,695</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,001,624</u>	<u>1,743,384</u>	<u>1,637,775</u>	<u>1,716,695</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,001,624</u>	<u>1,743,384</u>	<u>2,639,399</u>	<u>4,356,094</u>

**RESIDENTIAL/LOCAL STREET FUND (1042)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
12440	Consturction Contract	0	6,459	0	0
	<b>Total Departmental Expenditures</b>	0	6,459	0	0
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
<b>TOTAL RESIDENTIAL/LOCAL STREET FUND (1042)</b>		0	6,459	0	0
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		0		0	0
UNRESERVED		1,001,624		2,639,399	4,356,094
<b>CLOSING BALANCE</b>		1,001,624	0	2,639,399	4,356,094



## REDLIGHT PHOTO ENFORCEMENT FUND SUMMARY

### Mission

To deter redlight violations and improve overall traffic safety.

### Mission Elements

155 - Enforce Traffic Laws

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Redlight Photo Enforcement	1,922,798	1,823,688	1,827,537	2,000,000
Interest on investments	2,558	0	1,925	0
Net Inc/Dec in FV of Investmen	270	0	(270)	0
<b>Total</b>	1,925,626	1,823,688	1,829,192	2,000,000

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	195,399	202,405	202,405	212,933
Other Operating	569,038	397,882	397,881	435,941
Contractual Services	794,765	1,212,081	1,212,081	1,209,647
Internal Services Allocations	29,399	48,192	48,192	88,746
Capital Outlay	0	85,439	85,439	0
<b>Total</b>	1,588,601	1,945,999	1,945,998	1,947,267

Full Time Equivalents:	2	3	3
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**REDLIGHT LIGHT PHOTO ENFORCEMENT (1045)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	415,784		752,809	636,003
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>415,784</u>	<u>0</u>	<u>752,809</u>	<u>636,003</u>
	<b>OPERATING REVENUE</b>				
329015	Redlight Photo Enforcement	1,922,798	1,823,688	1,827,537	2,000,000
	<b>TOTAL PHOTO RED LIGHT ENFORCEMENT</b>	<u>1,922,798</u>	<u>1,823,688</u>	<u>1,827,537</u>	<u>2,000,000</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>1,922,798</u>	<u>1,823,688</u>	<u>1,827,537</u>	<u>2,000,000</u>
	<b>NON-OPERATING REVENUE</b>				
340900	Interest on investments	2,558	0	1,925	0
340995	Net Inc/Dec in FV of Investmen	270	0	(270)	0
352520	Transf fr Other Fds	0	0	0	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>2,828</u>	<u>0</u>	<u>1,655</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,925,626</u>	<u>1,823,688</u>	<u>1,829,192</u>	<u>2,000,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>2,341,410</u></u>	<u><u>1,823,688</u></u>	<u><u>2,582,001</u></u>	<u><u>2,636,003</u></u>

**REDLIGHT PHOTO ENFORCEMENT (1045)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
10495	Redlight Photo Enforcement	1,416,988	1,558,072	1,558,072	1,606,721
11851	School Crossing Guards-Redlight	24,653	140,546	140,546	140,546
12335	Traffic Safety - SB 1119	146,960	247,380	247,380	200,000
80000	Reserve Appropriation	0	0	0	0
	<b>Total Departmental Expenditures</b>	1,588,601	1,945,998	1,945,998	1,947,267
<b>TOTAL REDLIGHT PHOTO ENFORCE (1045)</b>		1,588,601	1,945,998	1,945,998	1,947,267
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		752,809		636,003	688,736
<b>CLOSING BALANCE</b>		752,809		636,003	688,736

**HEALTH MEDICAID WAIVER FUND (1046)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	119,306
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
	<b>BEGINNING BALANCE</b>	<u>0</u>		<u>0</u>	<u>119,306</u>
	<b>OPERATING REVENUE</b>				
309518	Medicaid 1115 Waiver	0	1,204,158	1,204,158	629,698
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>1,204,158</u>	<u>1,204,158</u>	<u>629,698</u>
	<b>TOTAL OPERATING REVENUE</b>	<u>0</u>	<u>1,204,158</u>	<u>1,204,158</u>	<u>629,698</u>
	<b>NON-OPERATING REVENUE</b>				
352000	Transfer from Other Funds	0	1,006,050	962,018	0
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>0</u>	<u>1,006,050</u>	<u>962,018</u>	<u>0</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>0</u>	<u>2,210,208</u>	<u>2,166,176</u>	<u>629,698</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>0</u>	<u>2,210,208</u>	<u>2,166,176</u>	<u>749,004</u>

**HEALTH MEDICAID WAIVER FUND (1046)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
12665	Medicaid 1115 Waiver	0	2,210,208	2,046,870	749,004
	<b>Total Departmental Expenditures</b>	0	2,210,208	2,046,870	749,004
	<b>TOTAL MEDICAID WAIVER FUND (1046)</b>	0	2,210,208	2,046,870	749,004
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	0		0	0
	UNRESERVED	0		119,306	0
	<b>CLOSING BALANCE</b>	0		119,306	0

**REINVESTMENT ZONE NO. 2 FUND (1111)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	564,192		481,931	2,062,431
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	4,500,000		4,500,000	4,500,000
	<b>BEGINNING BALANCE</b>	5,064,192	0	4,981,931	6,562,431
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300020	RIVZ#2 current taxes-City	1,571,091	1,586,000	1,698,274	1,800,000
300050	RIVZ#2 current taxes-County	891,060	903,000	883,475	933,807
300060	RIVZ #2 current taxes-Hospital	366,342	378,000	374,554	383,556
300110	RIVZ#2 delinquent taxes-City	9,571	10,000	17,608	20,000
300130	RIVZ#2 delnquent taxes-Del Mar	7	0	0	0
300140	RIVZ#2 delinquent taxes-County	5,846	5,000	9,988	10,000
300150	RIVZ#2 delinqnt taxes-Hospital	2,607	2,200	4,211	3,000
300210	RIVZ#2 P & I - City	18,977	14,000	13,572	15,000
300230	RIVZ#2 P & I - Del Mar	6	0	0	0
300240	RIVZ#2 P & I - County	10,881	8,000	7,418	8,500
300250	RIVZ#2 P & I-Hospital District	4,541	3,500	3,171	3,700
	<b>Total Taxes</b>	2,880,930	2,909,700	3,012,271	3,177,563
	<b>TOTAL OPERATING REVENUE</b>	2,880,930	2,909,700	3,012,271	3,177,563
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	2	0	149	0
	<b>Total Interest Income</b>	2	0	149	0
	<b>TOTAL NON-OPERATING REVENUE</b>	2	0	149	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	2,880,932	2,909,700	3,012,420	3,177,563
	<b>TOTAL FUNDS AVAILABLE</b>	7,945,124	2,909,700	7,994,351	9,739,994

**REINVESTMENT ZONE NO. 2 FUND (1111)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11305	Administration	0	0	0	0
12960	Packery Patrol Operations	22,748	92,500	92,500	98,812
	<b>Total Departmental Expenditures</b>	22,748	92,500	92,500	98,812
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	830,000	910,000	910,000	990,000
55010	Interest	432,000	394,650	394,650	353,700
55040	Paying agent fees	5,694	6,192	6,192	6,000
60000	Operating Transfers Out	1,655,193	0	0	0
60010	Transfer to General Fund	17,558	28,578	28,578	11,649
	<b>Total Non-Departmental Expenditures</b>	2,940,445	1,339,420	1,339,420	1,361,349
<b>TOTAL REINVESTMENT ZONE NO. 2 FUND (1111)</b>		2,963,193	1,431,920	1,431,920	1,460,161
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,500,000		4,500,000	4,500,000
<b>UNRESERVED</b>		481,931		2,062,431	3,779,833
<b>CLOSING BALANCE</b>		4,981,931		6,562,431	8,279,833

**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	1,563,751		2,253,569	2,953,576
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	1,563,751		2,253,569	2,953,576
	<b>OPERATING REVENUE</b>				
	<b>Taxes</b>				
300020	RIVZ current taxes-City	361,319	370,000	435,505	604,578
300040	RIVZ current taxes-Del Mar	137,748	90,000	194,559	222,709
300050	RIVZ current taxes-County	190,164	180,000	249,796	303,798
300060	RIVZ current taxes-Hosp Dist	0	80,000	0	0
300110	RIVZ delinquent taxes-City	(6,773)	1,500	800	1,500
300130	RIVZ delinquent taxes-Del Mar	(2,181)	1,000	500	1,000
300140	RIVZ delinquent taxes-County	(3,037)	1,700	700	1,700
300150	RIVZ delinqnt taxes-Hospital	0	510	0	0
300210	RIVZ P & I-City	4,604	3,200	2,801	3,200
300230	RIVZ P & I-Del Mar	1,513	930	868	1,000
300240	RIVZ P & I-County	2,076	1,310	1,166	1,300
300250	RIVZ#2 P & I-Hospital District	0	33	0	0
	<b>Total Taxes</b>	685,432	730,183	886,695	1,140,785
	<b>TOTAL OPERATING REVENUE</b>	685,432	730,183	886,695	1,140,785
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	5,213	0	5,064	0
340995	Net Inc/Dec in FV of Investmen	516	0	(516)	0
	<b>Total Interest Income</b>	5,730	0	4,548	0
	<b>TOTAL NON-OPERATING REVENUE</b>	5,730	0	4,548	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	691,162	730,183	891,243	1,140,785
	<b>TOTAL FUNDS AVAILABLE</b>	2,254,913	730,183	3,144,812	4,094,360



**REINVESTMENT ZONE NO. 3 FUND - DOWNTOWN TIF (1112)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
10275	TIRZ#3 Project Plan	0	1,597,564	188,800	1,805,000
	<b>Total Departmental Expenditures</b>	0	1,597,564	188,800	1,805,000
	<b>Non-Departmental Expenditures</b>				
60010	Administrative service chgs	1,344	2,436	2,436	2,618
	<b>Total Non-Departmental Expenditures</b>	1,344	2,436	2,436	2,618
	<b>TOTAL REINVESTMENT ZONE NO. 3-DOWNTOWN FUND (1112)</b>	1,344	1,600,000	191,236	1,807,618
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	2,253,569		2,953,576	2,286,742
	<b>CLOSING BALANCE</b>	2,253,569		2,953,576	2,286,742

## SEAWALL FUND (1120)

## REVENUE DETAIL

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	21,314,749		18,166,293	22,343,571
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	0		0	0
		<u>21,314,749</u>		<u>18,166,293</u>	<u>22,343,571</u>
<b>OPERATING REVENUE</b>					
300640	Seawall sales tax	7,291,556	7,438,869	7,029,728	6,925,000
	<b>TOTAL OPERATING REVENUE</b>	<u>7,291,556</u>	<u>7,438,869</u>	<u>7,029,728</u>	<u>6,925,000</u>
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	51,761	50,557	61,910	33,600
340995	Net Inc/Dec in FV of Investmen	75,272	0	(3,962)	0
	<b>Total Interest Income</b>	<u>127,033</u>	<u>50,557</u>	<u>57,948</u>	<u>33,600</u>
<b>Interfund Contribution</b>					
352000	Transf from other fd	0	0	0	15,081,782
	<b>Total Interfund</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,081,782</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>127,033</u>	<u>50,557</u>	<u>57,948</u>	<u>15,115,382</u>
	<b>TOTAL REVENUE</b>	<u>7,418,589</u>	<u>7,489,426</u>	<u>7,087,676</u>	<u>22,040,382</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>28,733,338</u>	<u>7,489,426</u>	<u>25,253,969</u>	<u>44,383,953</u>

**SEAWALL FUND (1120)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Departmental Expenditures</b>				
13824	Seawall Administration	1,229	15,000	15,000	15,000
	<b>Total Departmental Expenditures</b>	1,229	15,000	15,000	15,000
	<b>Non-Departmental Expenditures</b>				
60000	Operating Transfer Out	0	13,000	13,000	0
60010	Transfer to General Fund	0	32,579	32,579	28,464
60130	Transfer to Debt Service	2,865,816	2,862,816	2,862,819	2,861,919
60195	Transfer to Seawall CIP Fd	7,700,000	0	0	3,400,000
	<b>Total Non-Departmental Expenditures</b>	10,565,816	2,895,395	2,895,398	6,290,383
	<b>TOTAL SEAWALL FUND (1120)</b>	10,567,045	2,910,395	2,910,398	6,305,383
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	18,166,293		22,343,571	38,078,570
	<b>CLOSING BALANCE</b>	18,166,293		22,343,571	38,078,570

**ARENA FACILITY FUND (1130)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	15,713,047		17,576,113	19,516,030
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	15,713,047		17,576,113	19,516,030
	<b>OPERATING REVENUE</b>				
300630	Arena sales tax	7,291,556	7,438,869	7,029,728	6,925,000
	<b>TOTAL OPERATING REVENUE</b>	7,291,556	7,438,869	7,029,728	6,925,000
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	40,790	32,765	19,491	31,800
340995	Net Inc/Dec in FV of Investmen	3,876	0	(3,876)	0
	<b>Total Interest Income</b>	44,667	32,765	15,615	31,800
	<b>TOTAL NON-OPERATING REVENUE</b>	44,667	32,765	15,615	31,800
	<b>TOTAL REVENUE</b>	7,336,223	7,471,634	7,045,343	6,956,800
	<b>TOTAL FUNDS AVAILABLE</b>	23,049,270	7,471,634	24,621,456	26,472,830

**ARENA FACILITY FUND (1130)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
13821	Arena Administration	1,229	15,000	15,000	15,000
13822	Arena Maintenance & Repairs	150,758	200,000	200,000	200,000
	<b>Total Departmental Expenditures</b>	151,987	215,000	215,000	215,000
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	0	27,039	27,039	25,105
60130	Transfer to Debt Service	4,074,200	3,423,400	3,423,400	3,427,200
60400	Transfer to Visitor Facilities	1,246,970	1,439,987	1,439,987	2,456,421
	<b>Total Non-Departmental Expenditures</b>	5,321,170	4,890,426	4,890,426	5,908,726
<b>TOTAL ARENA FACILITY FUND (1130)</b>		5,473,157	5,105,426	5,105,426	6,123,726
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		17,576,113		19,516,030	20,349,104
<b>CLOSING BALANCE</b>		17,576,113		19,516,030	20,349,104

**BUSINESS & JOB DEVELOPMENT FUND (1140)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	121,553		(810,768)	2,495,913
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	8,913,195		7,453,230	955,822
	<b>BEGINNING BALANCE</b>	9,034,748		6,642,462	3,451,735
	<b>OPERATING REVENUE</b>				
300650	Economic Development Sales Tax	7,291,556	7,438,869	7,029,728	6,925,000
	<b>TOTAL OPERATING REVENUE</b>	7,291,556	7,438,869	7,029,728	6,925,000
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	21,715	19,244	22,934	12,120
340995	Net Inc/Dec in FV of Investments	1,989	0	(1,989)	0
343000	Recovery of prior year expenditures	100,000	0	0	0
	<b>Total Interest Income</b>	123,703	19,244	20,945	12,120
	<b>TOTAL NON-OPERATING REVENUE</b>	123,703	19,244	20,945	12,120
	<b>TOTAL REVENUE</b>	7,415,259	7,458,113	7,050,673	6,937,120
	<b>TOTAL FUNDS AVAILABLE</b>	16,450,007	7,458,113	13,693,135	10,388,855

**BUSINESS & JOB DEVELOPMENT FUND (1140)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
13826	Baseball Stadium	109,168	110,897	110,897	74,619
15000	Affordable Housing	209,334	150,666	350,666	500,000
15010	Major Business Incentive Prjct	6,369,863	10,737,441	5,664,387	546,954
15020	Small Business Projects	477,569	1,044,385	1,025,959	650,990
15030	BJD - Administration	4,826	15,000	15,000	15,000
15041	Habitat for Humanity	20,000	42,842	42,842	0
15042	City Reimbursement	37,510	0	0	0
15044	Existing Housing Inventory	265,000	0	0	0
15045	CC Housing-La Armada	0	500,000	500,000	0
80000	Reserve Appropriation	0	503,247	303,247	0
<b>Total Departmental Expenditures</b>		<b>7,493,271</b>	<b>13,104,478</b>	<b>8,012,998</b>	<b>1,787,563</b>
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	0	26,652	26,652	29,058
60130	Transfer to Debt Service	2,314,275	2,201,750	2,201,750	2,207,000
<b>Total Non-Departmental Expenditures</b>		<b>2,314,275</b>	<b>2,228,402</b>	<b>2,228,402</b>	<b>2,236,058</b>
<b>TOTAL BUSINESS &amp; JOB DEVELOPMENT FUND (1140)</b>		<b>9,807,546</b>	<b>15,332,880</b>	<b>10,241,400</b>	<b>4,023,621</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>		<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>7,453,230</b>		<b>955,822</b>	<b>1,566,768</b>
<b>UNRESERVED</b>		<b>(810,768)</b>		<b>2,495,913</b>	<b>4,798,466</b>
<b>CLOSING BALANCE</b>		<b>6,642,462</b>		<b>3,451,735</b>	<b>6,365,234</b>

## DEVELOPMENT SERVICES FUND SUMMARY

### Mission

Administer the building and development codes, and to facilitate development of the City.

### Mission Elements

- 281 - Oversight of building construction
- 282 - Provide project management and coordinate with key internal stakeholders
- 283 - Miscellaneous permitting
- 284 - Oversight of land development and public infrastructure process
- 285 - Provide support to boards, commissions and technical committees

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Beer & liquor licenses	93,943	79,984	101,000	114,000
Credit Access Business Registr	0	0	1,750	1,750
Electricians licenses & exam f	35,805	37,000	41,390	25,000
House mover licenses	266	266	266	266
Building permits	3,128,535	3,100,000	2,845,955	3,100,000
Electrical permits	204,821	167,296	280,993	137,000
Plumbing permits	356,097	340,991	260,000	270,000
Mechanical permits	141,417	113,000	145,001	140,000
Certificate of occupancy fee	33,712	35,000	25,958	30,000
Plan review fee	1,182,080	1,250,000	1,136,160	1,100,000
Mechanical registration	22,895	22,000	22,940	22,500
Plumber registration	(135)	0	0	0
Lawn Irrigator registration	4,455	3,800	3,780	3,800
Backflow prev. assembly tester	12,395	11,941	12,015	13,800
Driveway permit fee	16,178	21,500	9,720	10,000
Street cut permit	672	0	205	0
Street easement closure	17,789	13,000	11,810	12,500
Easement Closure FMV fee	0	0	3,430	0
Backflow prev device filing fee	105,080	50,000	135,600	145,000
Research & survey fee	7,556	5,000	5,684	5,000
Deferment Agreement Fee	12,097	10,000	13,783	11,000
Construction documents fee	355	372	100	200
Billboard fee	4,042	8,500	9,949	8,500
Forfeited house mover deposit	10,500	0	500	0
House moving route permit	549	900	549	800
Oversize load permits	19,597	8,000	16,500	20,000
Zoning fees	139,722	140,000	79,294	80,000
Platting fees	69,387	55,950	62,000	70,000
Board of Adjustment appeal fee	6,630	2,550	5,412	3,000
GIS sales	12	100	100	100
Interest on investments	12,358	9,617	17,927	9,600
Net Inc/Dec in FV of Investmen	1,151	0	(1,151)	0
Sale of scrap/city property	7,607	0	50	0
Miscellaneous	6,074	0	5,993	0
Interdepartmental Services	948,888	1,034,172	1,034,172	955,225
Transfer from Other Funds	500,000	520,849	20,849	100,000
<b>Total</b>	<b>7,102,529</b>	<b>7,041,788</b>	<b>6,309,683</b>	<b>6,389,041</b>



## DEVELOPMENT SERVICES FUND SUMMARY

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Expenditures:				
Personnel Cost	3,646,308	4,228,525	4,083,833	4,157,489
Other Operating	678,902	1,321,895	1,200,001	508,120
Contractual Services	497,589	2,355,045	2,101,010	543,178
Internal Services Allocations	1,333,734	1,450,884	1,450,884	1,055,976
Capital Outlay	50,000	297,889	267,888	50,000
Total	6,206,532	9,654,238	9,103,615	6,314,763
Full Time Equivalents:	63	62.5		60.5

## DEVELOPMENT SERVICES FUND SUMMARY

### Baseline Information

	FY15-16	FY14-15	FY 13-14	FY 12-13
Valuation of Residential permits issued	\$191 M	\$202 M	\$233 M	\$215 M
Total new Residential plans reviewed	1,112	1,177	1,245	1,075
Valuation of Commercial Permits issued	\$379M	\$386 M	\$270 M	\$264 M
Total new Commercial Plans reviewed	959	1,153	1,169	1,090
Acres Final Platted	713	1,473	694	843
Total inspections	37,446	38,544	43,803	37,309
% Inspections disapproved	82%	80%	81%	79%

MISSION ELEMENT	GOAL	PERFORMANCE MEASURES	ACTUALS 2014-2015	ACTUALS 2015-2016	TARGET 2016-2017
281	Ensure consistency through reliable plan review and inspection processes that are fast and easy	% of Commercial Plan reviews that are revisions	35.17	36.99	<=35.00
		% of inspections approved	79.67	81.68	>=80.00
		% of Residential Plan Reviews that are revisions	22.97	25.53	< 50.00
		Avg # of days from submission to permit issuance - commercial	9	10	<=14.00
		Avg # of days from submission to permit issuance - residential	1.99	2.27	<=2.00
		Increase the # of Businesses who possess a CO	*	*	>10
282	Increase the service level between internal and external Customers and Project Managers	Number of Projects handled by Project Manger	*	857	N/A
		Number of Early Assistance Meetings	*	375	N/A
		Number of Pre-Construction Meetings	*	31	N/A
283	Provide efficient oversight of inter-departmental permits	# of permit types eliminated	*	*	>=6
284	Build and administer sustainable land development processes that are fast, easy and predictable	# of fees assessed	*	*	~200
		% of fees changed	*	*	>=25
		Average # of days from application to approval of Final Plate by Planning Commission	35.50	44.50	<=60
		Avg. # of days for approval of Public Improvement Plans	39.86	43.75	<=14
		Avg. # of days for zoning changes action by City Council	67.33	55.83	>=95
285	Process agenda items that are accurate, timely and ensure follow-through on all items	% of hearings postponed due to departmental action	*	*	0
		% of hearings postponed due to applicant's action	*	*	>=15
		# of workshop/training opportunities presented to board, committee and commission members	*	*	6
		% of members who attended workshop/training	*	*	100

\* Performance measures were added in FY15-16

**DEVELOPMENT SERVICES FUND (4670)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	4,152,322		3,519,957	2,254,387
	<b>Reserved for Encumbrances</b>	0		1,528,362	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	4,152,322		5,048,319	2,254,387
	<b>OPERATING REVENUE</b>				
301320	Beer & liquor licenses	93,942	79,984	101,000	114,000
301325	Credit Access Business Registr			1,750	1,750
301330	Electricians licenses & exam f	35,805	37,000	41,390	25,000
301500	House mover licenses	266	266	266	266
302000	Building permits	3,128,535	3,100,000	2,845,955	3,100,000
302010	Electrical permits	204,821	167,296	280,993	137,000
302020	Plumbing permits	356,097	340,991	260,000	270,000
302030	Mechanical permits	141,417	113,000	145,001	140,000
302040	Certificate of occupancy fee	33,712	35,000	25,958	30,000
302050	Plan review fee	1,182,080	1,250,000	1,136,160	1,100,000
302070	Mechanical registration	22,895	22,000	22,940	22,500
302072	Plumber registration	(135)	0	0	0
302074	Lawn Irrigator registration	4,455	3,800	3,780	3,800
302075	Backflow prev. assembly tester	12,395	11,941	12,015	13,800
302080	Driveway permit fee	16,178	21,500	9,720	10,000
302085	Street cut permits	672	0	205	0
302110	Street easement closure	17,789	13,000	11,810	12,500
302112	Easement Closure FMV fee	0	0	3,430	0
302125	Backflow prev device filingfee	105,080	50,000	135,600	145,000
302130	Research & survey fee	7,556	5,000	5,684	5,000
302135	Deferment Agreement Fee	12,097	10,000	13,783	11,000
302140	Construction documents fee	355	372	100	200
302150	Billboard fee	4,042	8,500	9,949	8,500
302300	Forfeited house mover deposit	10,500	0	500	0
302310	House moving route permit	549	900	549	800
302320	Oversize load permits	19,597	8,000	16,500	20,000
308300	Zoning fees	139,722	140,000	79,294	80,000
308310	Platting fees	69,387	55,950	62,000	70,000
308320	Board of Adjustment appeal fee	6,630	2,550	5,412	3,000
308410	GIS sales	12	100	100	100
	<b>TOTAL OPERATING REVENUE</b>	5,626,451	5,477,150	5,231,843	5,324,216

**DEVELOPMENT SERVICES FUND (4670)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	12,358	9,617	17,927	9,600
340995	Net Inc/Dec in FV of Investmen	1,151	0	(1,151)	0
	<b>Total Interest Income</b>	13,510	9,617	16,776	9,600
<b>Other Revenue</b>					
343590	Sale of scrap/city property	7,607	0	50	0
344000	Miscellaneous	6,074	0	5,993	0
	<b>Total Other Revenue</b>	13,681	0	6,043	0
	<b>TOTAL NON-OPERATING REVENUE</b>	27,191	9,617	22,819	9,600
<b>INTERFUND CONTRIBUTIONS</b>					
344400	Interdepartmental Services	948,888	1,034,172	1,034,172	955,225
350400	Transf fr General Liab Fd	0	520,849	0	0
350415	Transf fr Workman's Comp	0	0	0	0
352000	Transfer from General Fund	500,000	0	0	100,000
352520	Transfer from Other Funds	0	0	20,849	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,448,888	1,555,021	1,055,021	1,055,225
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	7,102,529	7,041,788	6,309,683	6,389,041
	<b>TOTAL FUNDS AVAILABLE</b>	11,254,851	7,041,788	11,358,002	8,643,428

**DEVELOPMENT SERVICES FUND (4670)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11200	Land Development	1,189,283	1,209,533	1,161,269	957,340
11300	Business Support Svcs	1,674,758	3,613,131	3,443,676	1,510,376
11305	Administration	585,837	962,796	836,317	965,028
12201	Inspections Operations	2,459,103	2,726,925	2,577,600	2,511,721
80000	Reserve Approp - Develop Svcs.	0	57,101	0	0
	<b>Total Departmental Expenditures</b>	5,908,981	8,569,485	8,018,862	5,944,466
<b>Non-Departmental Expenditures</b>					
60010	Transfer to General Fund	247,552	1,034,753	1,034,753	320,297
60420	Transfer to Maint Services Fd	50,000	50,000	50,000	50,000
	<b>Total Non-Departmental Expenditures</b>	297,552	1,084,753	1,084,753	370,297
<b>TOTAL DEVELOPMENT SERVICES FUND (4670)</b>		6,206,532	9,654,238	9,103,615	6,314,763
<b>RESERVED FOR ENCUMBRANCES</b>		1,528,362		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		3,519,957		2,254,387	2,328,665
<b>CLOSING BALANCE</b>		5,048,319		2,254,387	2,328,665

## VISITORS' FACILITIES FUND SUMMARY

### Mission

Located in the heart of Corpus Christi, the Convention Center, Multi-purpose Arena and the Arts District are dedicated to promoting sports, entertainment, the arts and culture.

### Mission Elements

To maximize revenue opportunities by leasing all available space and enhance the hospitality community.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Special events permits	7,600	23,800	23,800	15,100
Multicultural Center rentals	38,364	33,200	33,200	39,200
Heritage Park maint contract	37,460	40,000	40,000	40,000
Operating Rev - Convention Ctr	2,223,316	2,371,462	2,302,397	2,506,187
Operating Revenues - Arena	2,654,393	2,735,882	2,622,254	2,768,507
Pavilion rentals	0	16,500	25,000	13,800
Tourist district rentals	26,300	0	0	0
Interest on investments	2,443	0	2,283	0
Net Inc/Dec in FV of Investmen	197	0	(197)	0
Purchase discounts	1,379	0	0	0
Transfer from Other Fd	1,460,720	1,403,026	1,578,987	2,641,421
Reimbursements-Inter-deptmntal	3,200,000	3,000,000	3,000,000	3,200,000
<b>Total</b>	<b>9,652,171</b>	<b>9,623,870</b>	<b>9,627,724</b>	<b>11,224,215</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	340,038	498,815	407,979	472,276
Other Operating	6,902,344	7,109,528	6,431,837	7,261,598
Contractual Services	1,416,851	1,872,784	1,841,688	2,945,196
Debt Service	187,124	184,803	184,803	184,066
Internal Services Allocations	519,825	528,480	528,484	756,930
Capital Outlay	104,443	185,500	185,500	100,000
<b>Total</b>	<b>9,470,625</b>	<b>10,379,911</b>	<b>9,580,291</b>	<b>11,720,067</b>
 Full Time Equivalents:	 13	 13	 13	 13

**VISITORS FACILITIES FUND (4710)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	421,827		603,373	650,806
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	421,827		603,373	650,806
	<b>OPERATING REVENUE</b>				
	<b>Arena Services</b>				
311760	Operating Revenues - Arena	2,654,393	2,735,882	2,622,254	2,768,507
	<b>Total Arena Services</b>	2,654,393	2,735,882	2,622,254	2,768,507
	<b>Convention Center Services</b>				
311600	Operating Rev - Convention Ctr	2,223,316	2,371,462	2,302,397	2,506,187
	<b>Total Convention Center Services</b>	2,223,316	2,371,462	2,302,397	2,506,187
	<b>TOTAL OPERATING REVENUE</b>	4,877,709	5,107,344	4,924,651	5,274,694
	<b>Other Revenue</b>				
302350	Special events permits	7,600	23,800	23,800	15,100
311500	Multicultural Center rentals	38,364	33,200	33,200	39,200
311510	Heritage Park maint contract	37,460	40,000	40,000	40,000
312000	Pavilion rentals	0	16,500	25,000	13,800
312010	Tourist district rentals	26,300	0	0	0
340900	Interest on investments	2,443	0	2,283	0
340995	Net Inc/Dec in FV of Investments	197	0	(197)	0
343650	Purchase discounts	1,379	0	0	0
	<b>Total Other Revenue</b>	113,743	113,500	124,086	108,100
	<b>TOTAL NON-OPERATING REVENUE</b>	113,743	113,500	124,086	108,100
	<b>INTERFUND CONTRIBUTIONS</b>				
352020	Transfer from Other Fds	1,460,720	1,403,026	1,578,987	2,641,421
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	1,460,720	1,403,026	1,578,987	2,641,421
	<b>REIMBURSEMENTS</b>				
360030	Reimbursements-Inter-deptmntal	3,200,000	3,000,000	3,000,000	3,200,000
	<b>TOTAL REIMBURSEMENTS</b>	3,200,000	3,000,000	3,000,000	3,200,000
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	9,652,171	9,623,870	9,627,724	11,224,215
	<b>TOTAL FUNDS AVAILABLE</b>	10,073,998	9,623,870	10,231,097	11,875,021

**VISITORS FACILITIES FUND (4710)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
13600	Convention Ctr/Auditorium Ops	4,371,226	4,436,379	4,602,851	4,661,646
13610	Arena Capital	174,552	607,798	250,000	1,700,000
13615	Arena-Marketing/Co-Promotion	385,000	600,000	350,000	600,000
13625	Arena Operations	3,293,863	3,351,869	3,115,332	3,411,611
80000	Reserve Approp - Visitor Fac	0	4,920	0	0
	<b>Total Departmental Expenditures</b>	8,224,641	9,000,966	8,318,183	10,373,257
<b>Non-Departmental Expenditures</b>					
12930	Bayfront Arts & Sciences Park	830,940	927,972	821,613	915,161
13710	Cultural Facility Maintenance	53,787	135,454	124,976	134,030
55010	Uncollectible accounts	22,582	0	0	0
60010	Transfer to General Fund	151,551	130,716	130,716	113,553
60130	Transfer to Debt Service	187,124	184,803	184,803	184,066
	<b>Total Non-Departmental Expenditures</b>	1,245,984	1,378,945	1,262,108	1,346,810
<b>TOTAL VISITORS FACILITIES FUND (4710)</b>		9,470,625	10,379,911	9,580,291	11,720,067
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		603,373		650,806	154,954
<b>CLOSING BALANCE</b>		603,373		650,806	154,954



## LOCAL EMERGENCY PLANNING COMMITTEE FUND SUMMARY

### Mission

The Local Emergency Planning Committee (LEPC) forms a partnership between local government and industry as a resource for enhancing hazardous materials preparedness. LEPC promotes Emergency Planning and the Community Right-To-Know Act (EPCRA) and focuses on hazardous material planning for the community.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
Contributions and donations	96,115	98,500	126,511	268,400
Interest on investments	216	0	273	0
Net Inc/Dec in FV Investment	18	0	(18)	0
Miscellaneous	0	0	(255)	0
Transfer from Other Funds	0	132	132	0
<b>Total</b>	<b>96,349</b>	<b>98,632</b>	<b>126,643</b>	<b>268,400</b>

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	59,148	66,342	66,343	69,455.00
Other Operating	10,176	10,276	9,324	9,250.00
Contractual Services	34,611	76,330	76,329	179,300
Internal Service Allocations	14,892	11,232	11,232	18,951
<b>Total</b>	<b>118,826</b>	<b>164,179</b>	<b>163,227</b>	<b>276,956</b>
 Full Time Equivalents:	 1	 1		 1

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	83,192		60,715	24,131
	<b>Reserved for Encumbrances</b>	0		0	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	83,192	0	60,715	24,131
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	234	132	132	0
	<b>Total Interest Income</b>	234	132	132	0
	<b>Other Revenue</b>				
340000	Contributions and donations	96,115	98,500	126,511	268,400
	<b>Total Other Revenue</b>	96,115	98,500	126,511	268,400
	<b>TOTAL NON-OPERATING REVENUE</b>	96,349	98,632	126,643	268,400
	<b>INTERFUND CONTRIBUTIONS</b>				
350400	Transf fr General Liab Fd	0	0	0	0
350415	Transf fr Workman's Comp	0	0	0	0
352520	Transf fr Other Fds	0	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	0	0	0	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	96,349	98,632	126,643	268,400
	<b>TOTAL FUNDS AVAILABLE</b>	179,541	98,632	187,358	292,531

**LOCAL EMERGENCY PLANNING COMMITTEE FUND (6060)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
21700	Local Emerg Planning Comm	118,826	163,228	163,227	128,555
21900	Industry Education	0	0	0	70,000
21901	Reverse Alert System	0	0	0	78,400
80000	Reserve Approp - LEPC	0	951	0	0
	<b>Total Departmental Expenditures</b>	118,826	164,179	163,227	276,955
<b>Non-Departmental Expenditures</b>					
	<b>Total Non-Departmental Expenditures</b>	0	0	0	0
<b>TOTAL LEPC FUND (6060)</b>		118,826	164,179	163,227	276,955
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		0		0	0
UNRESERVED		60,715		24,131	15,576
<b>CLOSING BALANCE</b>		60,715	0	24,131	15,576

## CRIME CONTROL FUND SUMMARY

### Mission

To provide supplemental funding to assist the Police Department in fighting crime by maximizing the use of voter approved sales tax revenue to enhance the capability of the City's crime control public safety resources and to support new or existing community based crime prevention initiatives.

### Mission Elements

- 151 - Respond to calls for law enforcement services.
- 152 - Investigate crime.
- 156 - Work with the community and other law enforcement entities to reduce crime.

CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Revenues:</b>				
CCPD sales tax	7,168,860	7,500,000	6,900,000	6,900,000
Juvenile Drug Testing	6,313	10,000	10,000	8,000
Sale of scrap/city property	18,524	0	0	0
Interest on investments	12,809	3,000	15,831	8,700
Net Inc/Dec in FV of Investment	1,334	0	(1,334)	0
Transfer from Other Funds	0	4,587	4,587	0
<b>Total</b>	7,207,840	7,517,587	6,929,084	6,916,700

### SUMMARY OF EXPENDITURES

<b>Expenditures:</b>				
Personnel Cost	5,004,429	5,763,519	5,737,381	5,703,316
Other Operating	647,842	1,266,585	861,137	527,900
Contractual Services	227,762	281,085	254,370	406,787
Internal Services Allocations	668,982	651,780	651,781	884,625
Capital Outlay	126,473	920,288	935,288	156,000
<b>Total</b>	6,675,488	8,883,256	8,439,956	7,678,628
 Full Time Equivalents:	 78.6	 78.6	 78.6	 78.6

**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Unreserved</b>	4,796,046		5,328,398	3,930,709
	<b>Reserved for Encumbrances</b>	113,183		113,183	0
	<b>Reserved for Commitments</b>	0		0	0
	<b>BEGINNING BALANCE</b>	4,909,229		5,441,581	3,930,709
	<b>OPERATING REVENUE</b>				
300620	CCPD sales tax	7,168,860	7,500,000	6,900,000	6,900,000
	<b>TOTAL OPERATING REVENUE</b>	7,168,860	7,500,000	6,900,000	6,900,000
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	12,809	3,000	15,831	8,700
340995	Net Inc/Dec in FV of Investmen	1,334	0	(1,334)	0
	<b>Total Interest Income</b>	14,143	3,000	14,497	8,700
	<b>Other Revenue</b>				
304610	Juvenile Drug Testing	6,313	10,000	10,000	8,000
343590	Sale of scrap/city property	18,524	0	0	0
	<b>Total Other Revenue</b>	24,837	10,000	10,000	8,000
	<b>TOTAL NON-OPERATING REVENUE</b>	38,980	13,000	24,497	16,700
	<b>INTERFUND CONTRIBUTIONS</b>				
352520	Transfer from Other Fds	0	4,587	4,587	0
	<b>Total Interfund Contributions</b>	0	4,587	4,587	0
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	7,207,840	7,517,587	6,929,084	6,916,700
	<b>TOTAL FUNDS AVAILABLE</b>	12,117,069	7,517,587	12,370,665	10,847,409

**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

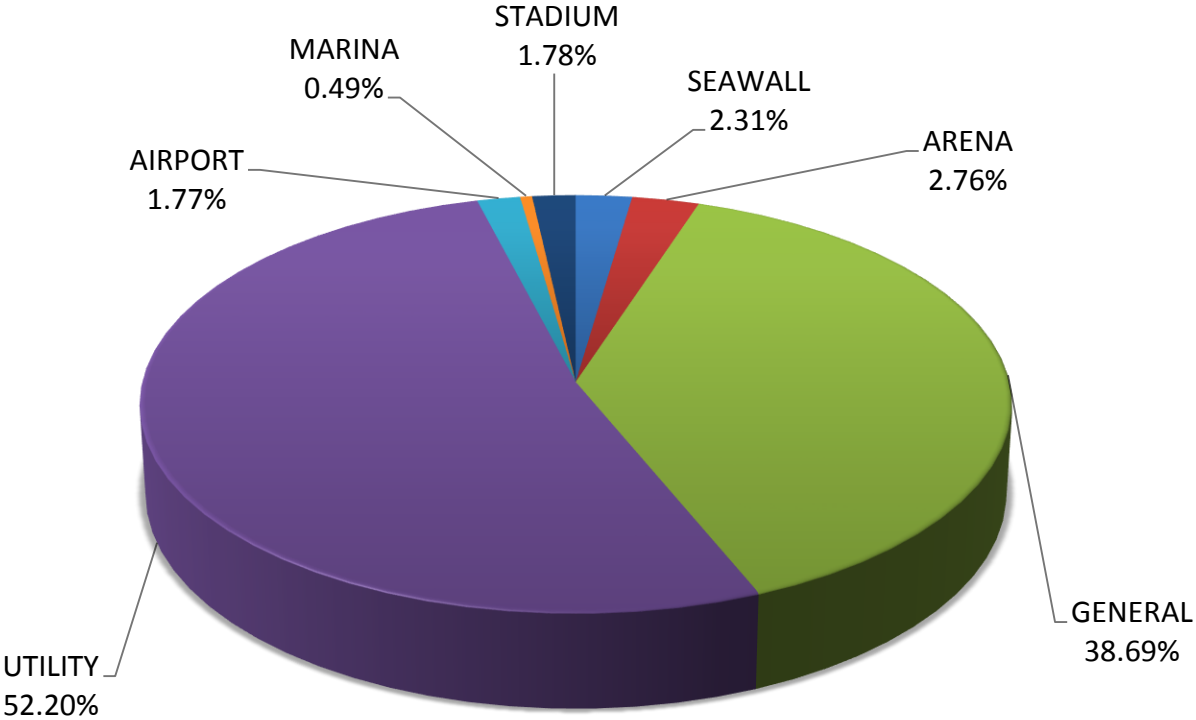
ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Departmental Expenditures</b>					
11711	CCCCPD-Police Ofcr Cost	4,951,717	5,864,518	5,758,253	6,277,981
11712	Police Officer Trainee Intern	234,446	127,123	74,968	0
11713	CCCCPD-Pawn Shop Detail	165,851	168,469	160,352	206,500
11717	CCCCPD-PS Vehicles & Equip	507,584	1,590,992	1,586,632	156,000
11718	CCCCPD-Police Academy Cost	198,280	169,703	107,310	0
49001	Election Costs	0	0	0	120,000
49002	Juvenile Assessment Center	425,432	506,177	506,170	489,961
49008	Crime Prevention	128,160	193,356	167,631	199,849
49010	Juvenile City Marshals	64,018	140,195	78,640	78,338
80000	Reserve Approp - CC CCPD	0	122,723	0	150,000
	<b>Total Departmental Expenditures</b>	6,675,488	8,883,256	8,439,956	7,678,628
<b>TOTAL CRIME CONTROL &amp; PREVENTION DIST FUND (9010)</b>		6,675,488	8,883,256	8,439,956	7,678,628
<b>RESERVED FOR ENCUMBRANCES</b>		113,183		0	0
<b>RESERVED FOR COMMITMENTS</b>		0		0	0
<b>UNRESERVED</b>		5,328,398		3,930,709	3,168,781
<b>CLOSING BALANCE</b>		5,441,581		3,930,709	3,168,781



# DEBT SERVICE FUNDS

Obligation to the Future

# DEBT SERVICE FUNDS EXPENDITURES





## DEBT SERVICE FUND SUMMARY

REVENUE CLASSIFICATION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
Advalorem taxes - current	33,273,754	39,350,000	37,801,464	41,314,000
Advalorem taxes - delinquent	519,536	480,000	298,619	490,000
Penalties & Interest on taxes	388,122	325,000	211,747	332,000
TX State Aquarium contribution	328,276	330,613	330,613	-
Interest on investments	140,671	95,871	247,617	101,700
Net Inc/Dec in FV of Investmen	11,270	-	(7,088)	-
Accrued interest - bond SD	558,181	-	-	-
Proceeds of sale of bonds	-	-	166,741	-
Bond Premium	-	-	-	-
Trans for debt	81,038,953	78,888,545	74,531,778	76,350,893
Transf from other fd	-	3,493,400	3,493,400	3,427,200
Transfer for debt svc reserve	1,818,967	669,381	669,381	426,944
Contribution from Federal Gov	1,188,108	1,084,744	1,188,107	1,194,517
<b>DEBT SERVICE FUNDS</b>	<b>119,265,840</b>	<b>124,717,554</b>	<b>118,932,378</b>	<b>123,637,254</b>

## SUMMARY OF EXPENDITURES BY FUND

SEAWALL IMPROVEMENT DS FUND (1121)	2,864,819	2,862,819	2,862,820	2,861,919
ARENA FACILITY DS FUND (1131)	3,409,300	3,423,400	3,423,400	3,427,200
BASEBALL STADIUM DS FUND (1141)	2,182,851	2,201,750	2,201,750	2,207,000
DEBT SERVICE FUND (2010)	39,925,954	46,441,610	46,925,833	48,014,960
WATER SYSTEM REV DS FUND (4400)	23,647,824	26,226,446	27,214,964	26,275,103
WASTEWATER SYSTEM REV DS (4410)	23,490,932	21,827,784	25,588,253	21,733,914
GAS SYSTEM REV DS FUND (4420)	1,263,103	1,568,763	1,398,141	1,389,969
STORM WATER REV DS FUND (4430)	15,185,024	15,671,366	16,570,239	15,385,525
AIRPORT 2012A DEBT SVC FUND (4640)	946,067	949,869	949,869	949,119
AIRPORT 2012B DEBT SVC FUND (4641)	362,234	369,481	369,482	368,482
AIRPORT DEBT SVC FUND (4642)	397,288	396,850	396,850	398,100
AIRPORT CFC DEBT SVC FUND (4643)	478,946	482,400	482,401	481,400
MARINA DEBT SERVICE FUND (4701)	389,763	465,950	395,950	609,275
<b>DEBT SERVICE FUNDS</b>	<b>114,544,102</b>	<b>122,888,488</b>	<b>128,779,951</b>	<b>124,101,966</b>

**SCHEDULE OF DEBT ROLLFORWARD**  
**Final Debt Service Schedule for FY 2016**

PAYING AGENT	DESCRIPTION	ORIGINAL ISSUE AMOUNT	MATURITY DATE	INTEREST PAID	OUTSTANDING THRU 9.30.16
	<b>GENERAL OBLIGATION BONDS:</b>				
BNY	2007 G.O. Texas Military Preparedness	3,830,000	9/1/2026	96,875	2,290,000
BNY	2007A General Improvement	31,145,000	3/1/2027	280,972	1,520,000
BNY	2009 General Improvement	88,725,000	3/1/2029	938,556	7,675,000
WFB	2010 General Improvement (Parks)	13,685,000	3/1/2030	415,081	10,430,000
BOT	2012 General Improvement (Streets)	44,695,000	3/1/2026	1,834,444	42,695,000
BNY	2012C Gen Improv Refdg (excludes Marina MGO)	29,855,000	3/1/2023	804,600	17,885,000
BNY	2012D Taxable General Improvement Refunding	107,660,000	3/1/2038	2,531,329	95,685,000
BOT	2013 General Improvement Bonds	82,025,000	3/1/2033	3,667,150	76,055,000
BNY	2015 General Improvement Bonds	90,520,000	3/1/2035	4,282,804	88,430,000
	2015 GO Refunding - 2007A			679,913	15,197,376
	2015 GO Refunding - 2009			2,049,828	45,817,624
	2016A Comb & Tax Lim Pldge Rev CO	16,430,000	3/1/2036	0	16,430,000
	2016 General Improvement Refunding	16,430,000	3/1/2029	0	16,130,000
	<b>Total General Obligation Bonds</b>			17,581,552	\$ 436,240,000
	<b>CERTIFICATES OF OBLIGATION</b>				
BNY	2006 Certificates of Obligation - Solid Waste	18,605,000	3/1/2029	9,881	-
BNY	2007 C.O. Texas Military Preparedness (Streets)	2,415,695	9/1/2026	15,206	347,570
BNY	2008 Certificates of Obligation - Landfill	12,000,000	3/1/2038	27,369	560,000
WFB	2009 C.O. Holly Road/Bayfront	8,460,000	3/1/2029	270,769	1,090,000
WFB	2010 Certificates of Obligation - Convention	3,000,000	3/1/2030	97,776	2,310,000
	2015 Facility Cert of Obligation	2,000,000	3/1/2029	49,772	1,905,000
	2015 Taxable Cert of Obligation - Landfill	10,020,000	3/1/2035	302,832	9,610,000
	<b>Total Certificates of Obligation - General Fund</b>			773,605	\$ 15,822,570
	<b>TAX INCREMENT FINANCING ZONE #2</b>				
BNY	2008 TIF Refunding Bonds (Packery Channel)	13,445,000	9/15/2022	394,650	\$ 7,860,000
	<b>Total Tax Increment Financing Zone #2</b>			394,650	\$ 7,860,000
	<b>OTHER OBLIGATIONS</b>				
ANB	2014 Tax Notes	8,000,000	3/1/2021	117,451	5,830,000
BBVA COM	2012 Public Property Contractual Obligations	7,390,000	3/1/2024	98,214	5,120,000
FR	2014 Public Property Contractual Obligations	9,000,000	3/1/2026	195,444	7,675,000
BNY	2015 Tax Notes (TMPC) - Streets Only	5,090,000	9/1/2021	79,328	1,661,021
	<b>Total Other Obligations</b>			490,437	\$ 20,286,021
	<b>TOTAL TAX-SUPPORTED DEBT</b>				<b>\$ 480,208,591</b>
	<b>AIRPORT SYSTEM BONDS</b>				
BNY	2012-A Airport General Improvement Bonds	\$8,340,000	3/1/2023	165,369	\$ 5,450,000
BNY	2012-B Airport General Improvement Bonds	9,880,000	3/1/2030	314,481	9,740,000
WFB	2010 Taxable Airport Certificates of Obligation (CFC)	5,500,000	3/1/2030	263,900	4,525,000
BNY	2012 Taxable Airport Certificates of Obligation	5,990,000	3/1/2037	223,600	5,655,000
	<b>Total Airport System Bonds</b>			967,350	\$ 25,370,000

**SCHEDULE OF DEBT ROLLFORWARD**  
**Final Debt Service Schedule for FY 2016**

	DESCRIPTION	ORIGINAL ISSUE AMOUNT	MATURITY DATE	INTEREST PAID	OUTSTANDING THRU 9.30.16
<b>UTILITY SYSTEM BONDS</b>					
WFB	2005A LNRA Water Supply Bonds	5,160,000	7/15/2017	56,000	715,000
WFB	2015 NRA Water Supply Refunding Bonds	62,785,000	7/15/2027	2,455,148	58,240,000
	<b>Total Nueces River Authority Bonds</b>			2,511,148	\$ 58,955,000
Utility System Revenue Bonds:					
BNY	2005 Utility Revenue Refunding Bonds	70,390,000	7/15/2020	2,567,513	38,485,000
BNY	2006 Utility Revenue Refunding Bonds	84,415,000	7/15/2026	364,188	3,720,000
BNY	2007 C.O. Texas Military Preparedness (Utility)	4,569,305	9/1/2026	28,763	657,430
BNY	2009 Utility Revenue Bonds	96,490,000	7/15/2039	4,441,544	85,310,000
WFB	2010 TWDB Bonds (Mary Rhodes)	8,000,000	7/15/2029	0	8,000,000
WFB	2010-A Utility Revenue Bonds	14,375,000	7/15/2019	277,000	5,295,000
WFB	2010-B Utility Revenue Bonds	60,625,000	7/15/2040	3,661,914	60,625,000
BOT	2012 Utility Revenue Bonds	52,500,000	7/15/2042	2,229,050	49,440,000
BNY	2012A Utility Junior Lien and Refunding Bonds	155,660,000	7/15/2042	6,589,469	127,605,000
BNY	2012B Utility Junior Lien Revenue Bonds	69,085,000	7/15/2042	2,770,531	63,125,000
BNY	2013 Utility Junior Lien Revenue Bonds	97,930,000	7/15/2043	4,754,269	95,930,000
BNY	2015A Utility Jr Lien Revenue Bonds	93,600,000	9/30/2045	4,482,281	92,085,000
BNY	2015B Utility Jr Lien Revenue Bonds	49,585,000	9/30/2045	991,700	49,585,000
BNY	2015C Utility Jr Lien Revenue Bonds	101,385,000	9/30/2045	4,831,152	99,920,000
BNY	2015D Utility Jr Lien Revenue Bonds	46,990,000	9/30/2026	2,238,961	46,990,000
	<b>Utility System Revenue Bonds</b>			40,228,335	\$ 826,772,430
	<b>Total Utility System Rev Bonds</b>				<b>\$ 885,727,430</b>
<b>SALES TAX BONDS</b>					
Arena:					
BNY	2014 Sales Tax Revenue Bonds	30,555,000	9/1/2025	1,266,400	\$ 24,520,000
Stadium:					
BNY	2014 Sales Tax Revenue Bonds	7,840,000	9/1/2017	204,750	2,100,000
Seawall:					
BNY	2012 Sales Tax Revenue Bonds	29,075,000	3/1/2026	1,000,819	23,705,000
Marina:					
BOT	2015 Marina Revenue Taxable	2,600,000	9/30/2030	75,900	2,460,000
	<b>Total Sales Tax Revenue Bonds</b>			2,547,869	\$ 52,785,000
	<b>TOTAL REVENUE BONDS</b>				<b>\$ 963,882,430</b>
<b>Utility Tax Note:</b>					
	2015 Tax Notes - Utility Portion			109,557	\$ 2,293,980
<b>OTHER OBLIGATIONS</b>					
NOTES: Bureau of Reclamation:					
BR	Choke Canyon Reservoir	\$57,648,843	8/1/2029	2,074,777	\$ 38,462,229
	Recreation, Fish & Wildlife	14,831,688	8/1/2044	630,536	12,127,381
	LNRA Purchase Contract	105,978,177	7/1/2035	3,002,247	83,448,557
	<b>Total Notes</b>			5,817,117	<b>\$ 134,038,167</b>
<b>LEASE PURCHASES</b>					
	Lease Purchases		Various		<b>\$ 14,665,640</b>
	<b>TOTAL OUTSTANDING PRINCIPAL ON DEBT (1)</b>				<b>\$ 1,595,088,807</b>

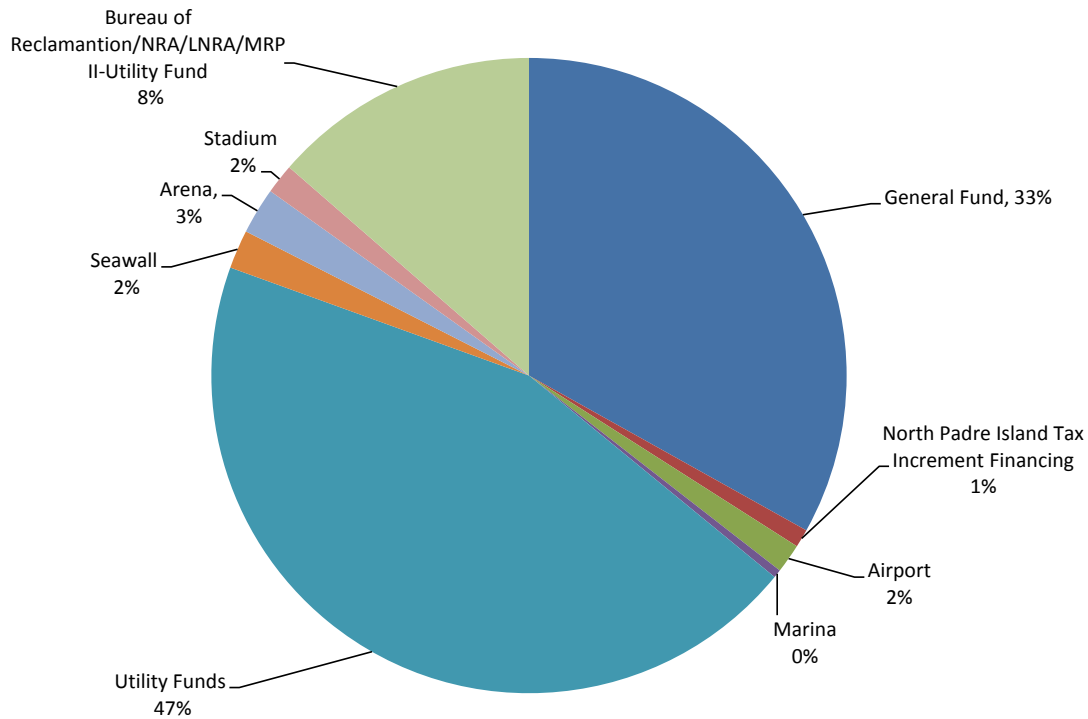
(1) Does not include Discount or Premium on Bonds

**Combined Cross-Fund Schedule of Principal and Interest Payments (Only)  
Planned for FY 2017**

<u>Significant Funds</u>	<u>Principal (P)</u>	<u>Interest (I)</u>	<u>Total P&amp;I</u>
General Fund	\$ 29,569,889	\$ 18,400,071	\$ 47,969,960
North Padre Island Tax Increment Financing	990,000	353,700	1,343,700
Airport	1,250,000	902,951	2,152,951
Marina	440,000	167,375	607,375
Utility Funds	31,505,021	33,106,461	64,611,482
Seawall	1,935,000	924,919	2,859,919
Arena	2,245,000	1,180,200	3,425,200
Stadium	2,100,000	105,000	2,205,000
Bureau of Reclamation/NRA/LNRA/MRP II-Utility Fund	8,906,999	10,829,446	19,736,445
<b>Totals</b>	<b>\$ 78,941,909</b>	<b>\$ 65,970,123</b>	<b>\$ 144,912,032</b>

Note: As titled, the above schedule summarizes principal and interest payments for fiscal year 2017. Amortization detail for fiscal years 2017 and beyond may be found on respective schedules located throughout the Debt Service and Enterprise Fund sections.

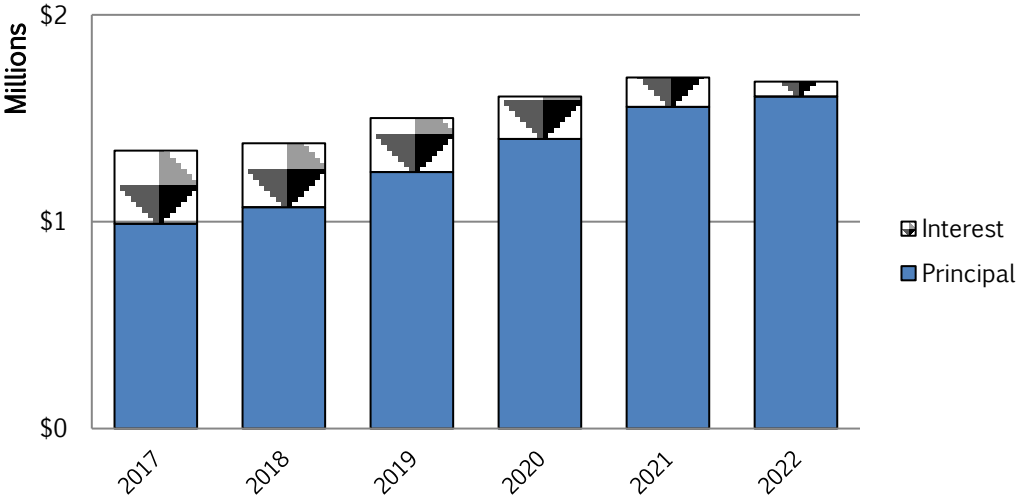
**Chart of Cross-Fund P&I by Funding Source**



Note: As illustrate in the graph above, the major components of debt service are driven by Revenue Bonds (Utility Rate Supported) and General Obligation/Certificates of Obligation/Tax Notes (Generally Tax-Supported Debt). The remaining items are paid for via Special Revenue Funds in the form of dedicated taxes (4A Funds) and/or Reinvestment Zone taxes.

The increase in revenue debt service is caused in part to the corresponding increase in General Obligation debt service as utilities monies augment the 2014 General Obligation voter-approved Street projects. This trend is expected to continue.

# North Padre Island TIF#2 Debt Service (1111)



FY	Principal	Interest	Payment
2017	990,000	353,700	1,343,700
2018	1,070,000	309,150	1,379,150
2019	1,240,000	261,000	1,501,000
2020	1,400,000	205,200	1,605,200
2021	1,555,000	142,200	1,697,200
2022	1,605,000	72,225	1,677,225
	<b>\$7,860,000</b>	<b>\$1,343,475</b>	<b>\$9,203,475</b>

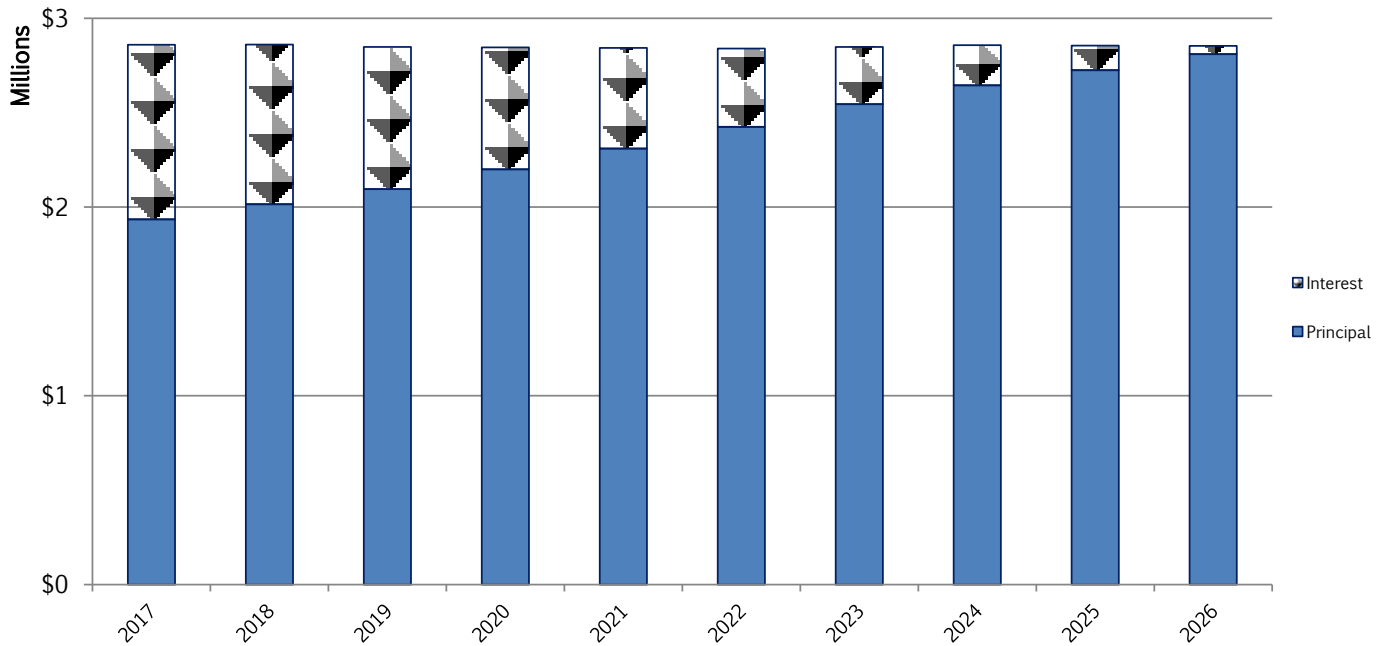
Note: Debt Service payments are paid from the Special Revenue Fund "Reinvestment Zone No. 2 Fund Fund (1111)".

**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	1,335,759		1,340,610	1,343,441
	<b>BEGINNING BALANCE</b>	<u>1,335,759</u>		<u>1,340,610</u>	<u>1,343,441</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	3,603	0	3,085	0
	<b>Total Interest Income</b>	<u>3,603</u>	<u>0</u>	<u>3,085</u>	<u>0</u>
	<b>Other Revenue</b>				
340995	Net Inc/Dec in FV of Investment	253	0	(253)	0
	<b>Total Interest Income</b>	<u>253</u>	<u>0</u>	<u>(253)</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>3,855</u>	<u>0</u>	<u>2,832</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351451	Transfer for debt - Seawall Fd	2,865,816	2,862,816	2,862,819	2,861,919
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>2,865,816</u>	<u>2,862,816</u>	<u>2,862,819</u>	<u>2,861,919</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,869,671</u>	<u>2,862,816</u>	<u>2,865,651</u>	<u>2,861,919</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>4,205,430</u></u>	<u><u>2,862,816</u></u>	<u><u>4,206,261</u></u>	<u><u>4,205,360</u></u>

**SEAWALL IMPROVEMENT DEBT SERVICE FUND (1121)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,790,000	1,860,000	1,860,000	1,935,000
55010	Interest	1,073,818	1,000,819	1,000,820	924,919
55040	Paying agent fees	1,000	2,000	2,000	2,000
<b>Total Non-Departmental Expenditures</b>		2,864,819	2,862,819	2,862,820	2,861,919
<b>TOTAL</b>		2,864,819	2,862,819	2,862,820	2,861,919
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		1,340,610		1,343,441	1,343,441
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		1,340,610		1,343,441	1,343,441



FY	Principal	Interest	Payment
2017	1,935,000	924,919	2,859,919
2018	2,015,000	845,919	2,860,919
2019	2,095,000	753,244	2,848,244
2020	2,200,000	645,869	2,845,869
2021	2,310,000	533,119	2,843,119
2022	2,425,000	414,744	2,839,744
2023	2,545,000	303,219	2,848,219
2024	2,645,000	212,644	2,857,644
2025	2,725,000	130,391	2,855,391
2026	2,810,000	43,906	2,853,906
	<b>\$23,705,000</b>	<b>\$4,807,972</b>	<b>28,512,972</b>

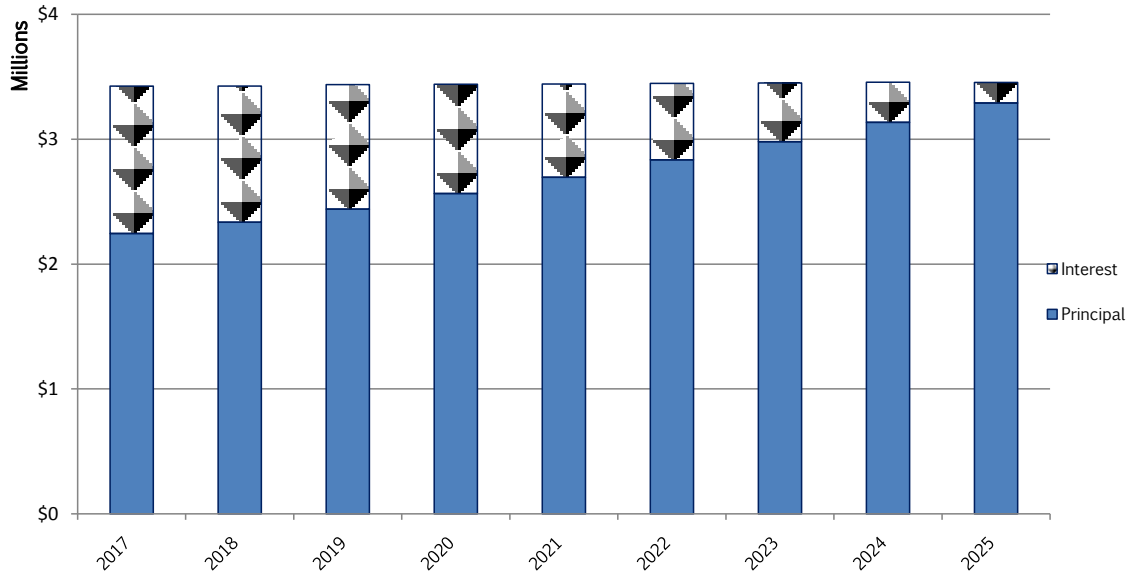
**ARENA FACILITY DEBT SERVICE FUND (1131)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	2,230,833		2,905,474	2,916,846
	<b>BEGINNING BALANCE</b>	<u>2,230,833</u>		<u>2,905,474</u>	<u>2,916,846</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	9,153	5,912	11,960	0
340955	Net Inc/Dec in FV of Invest	588	0	(588)	0
345300	Proceeds of sale of bonds	0	0	0	0
345315	Bond Premium	0	0	0	0
	<b>Total Interest Income</b>	<u>9,741</u>	<u>5,912</u>	<u>11,372</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>9,741</u>	<u>5,912</u>	<u>11,372</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
352013	Transfer fr Arena Facility Fd	4,074,200	3,423,400	3,423,400	3,427,200
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>4,074,200</u>	<u>3,423,400</u>	<u>3,423,400</u>	<u>3,427,200</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>4,083,941</u>	<u>3,429,312</u>	<u>3,434,772</u>	<u>3,427,200</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>6,314,774</u></u>	<u><u>3,429,312</u></u>	<u><u>6,340,246</u></u>	<u><u>6,344,046</u></u>



## ARENA FACILITY DEBT SERVICE FUND (1131) EXPENDITURE DETAIL BY ORGANIZATION

ORG NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	2,080,000	2,155,000	2,155,000	2,245,000
55010	Interest	1,328,800	1,266,400	1,266,400	1,180,200
55040	Paying agent fees	500	2,000	2,000	2,000
<b>Total Non-Departmental Expenditures</b>		<b>3,409,300</b>	<b>3,423,400</b>	<b>3,423,400</b>	<b>3,427,200</b>
<b>TOTAL</b>		<b>3,409,300</b>	<b>3,423,400</b>	<b>3,423,400</b>	<b>3,427,200</b>
<b>RESERVED FOR ENCUMBRANCES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVED FOR COMMITMENTS</b>		<b>2,905,474</b>	<b>2,916,846</b>	<b>2,916,846</b>	<b>2,916,846</b>
<b>UNRESERVED</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>		<b>2,905,474</b>	<b>2,916,846</b>	<b>2,916,846</b>	<b>2,916,846</b>



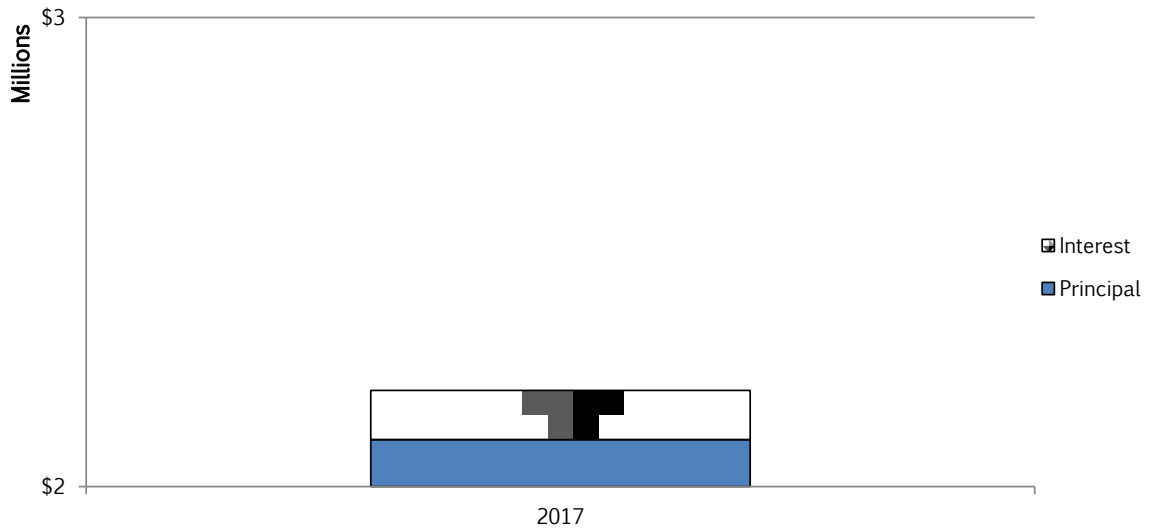
FY	Principal	Interest	Payment
2017	2,245,000	1,180,200	3,425,200
2018	2,335,000	1,090,400	3,425,400
2019	2,440,000	997,000	3,437,000
2020	2,565,000	875,000	3,440,000
2021	2,695,000	746,750	3,441,750
2022	2,835,000	612,000	3,447,000
2023	2,980,000	470,250	3,450,250
2024	3,135,000	321,250	3,456,250
2025	3,290,000	164,500	3,454,500
	<b>24,520,000.00</b>	<b>6,457,350.00</b>	<b>30,977,350.00</b>

**BASEBALL STADIUM DEBT SERVICE FUND (1141)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	1,768,864		1,907,368	1,911,785
	<b>BEGINNING BALANCE</b>	<u>1,768,864</u>		<u>1,907,368</u>	<u>1,911,785</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	6,687	0	4,810	0
341140	Accrued interest - bond SD	393	0	(393)	0
	<b>Total Interest Income</b>	<u>7,080</u>	<u>0</u>	<u>4,417</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>7,080</u>	<u>0</u>	<u>4,417</u>	<u>0</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351454	Transfer for debt-Stadium Fund	2,314,275	2,201,750	2,201,750	2,207,000
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>2,314,275</u>	<u>2,201,750</u>	<u>2,201,750</u>	<u>2,207,000</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>2,321,355</u>	<u>2,201,750</u>	<u>2,206,167</u>	<u>2,207,000</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>4,090,219</u>	<u>2,201,750</u>	<u>4,113,535</u>	<u>4,118,785</u>

**BASEBALL STADIUM DEBT SERVICE FUND (1141)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	1,920,000	1,995,000	1,995,000	2,100,000
55010	Interest	262,350	204,750	204,750	105,000
55040	Paying agent fees	500	2,000	2,000	2,000
	<b>Total Non-Departmental Expenditures</b>	<u>2,182,851</u>	<u>2,201,750</u>	<u>2,201,750</u>	<u>2,207,000</u>
	<b>Total Non-Departmental Expenditures</b>	<u>2,182,851</u>	<u>2,201,750</u>	<u>2,201,750</u>	<u>2,207,000</u>
	RESERVED FOR ENCUMBRANCES	0		0	0
	RESERVED FOR COMMITMENTS	1,907,368		1,911,785	1,911,785
	UNRESERVED	0		0	0
	<b>CLOSING BALANCE</b>	<u>1,907,368</u>		<u>1,911,785</u>	<u>1,911,785</u>



FY	Principal	Interest	Payment
2017	2,100,000	105,000	2,205,000
	\$2,100,000	\$105,000	\$2,205,000

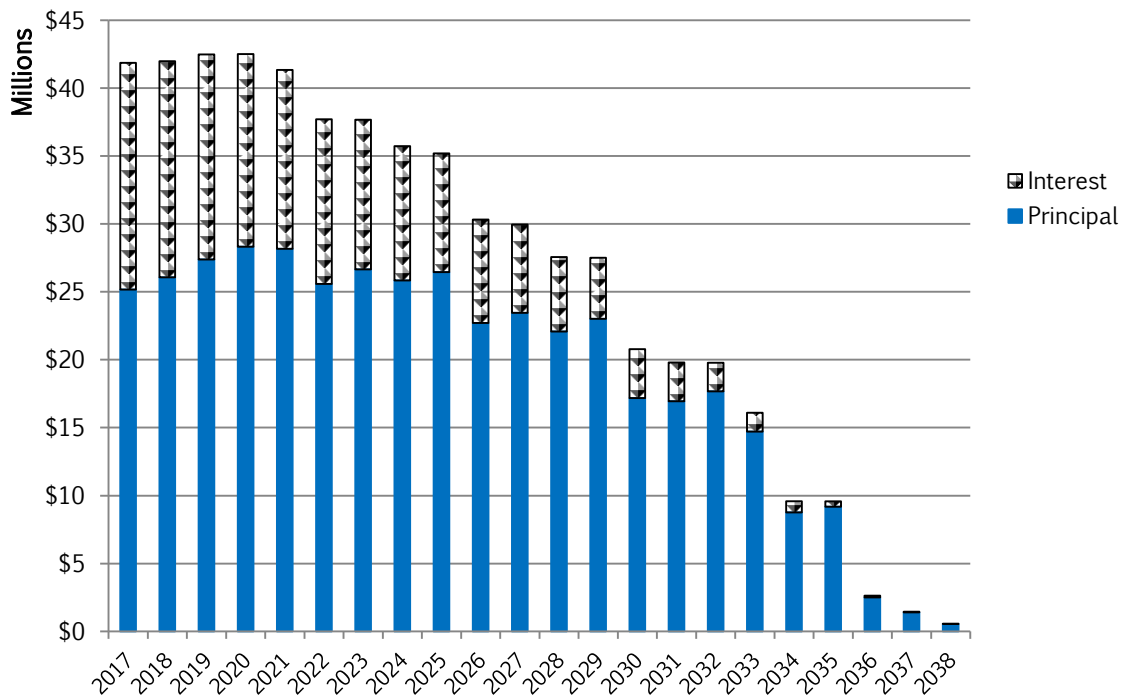
**GENERAL OBLIGATION DEBT FUND (2010)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		10,777,534	5,626,144
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	8,660,390		0	0
	<b>BEGINNING BALANCE</b>	<b>8,660,390</b>		<b>10,777,534</b>	<b>5,626,144</b>
 <b>NON-OPERATING REVENUE</b>					
<b>Ad Valorem Taxes</b>					
300010	Advalorem taxes - current	33,273,754	39,350,000	37,801,464	41,314,000
300100	Advalorem taxes - delinquent	519,536	480,000	298,619	490,000
300200	Penalties & Interest on taxes	388,122	325,000	211,747	332,000
	<b>Total Ad Valorem Taxes</b>	<b>34,181,413</b>	<b>40,155,000</b>	<b>38,311,830</b>	<b>42,136,000</b>
 <b>Interest Income</b>					
340900	Interest on investments	45,012	36,613	127,595	42,000
341140	Accrued interest - bond SD	286,914	0	166,741	0
	<b>Total Interest Income</b>	<b>331,926</b>	<b>36,613</b>	<b>294,336</b>	<b>42,000</b>
 <b>Other Revenue</b>					
340030	TX State Aquarium contribution	328,276	330,613	330,613	0
340995	Net Inc/Dec in FV of Investmen	2,100	0	(2,100)	0
	<b>Total Other Revenue</b>	<b>330,375</b>	<b>330,613</b>	<b>328,513</b>	<b>0</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>34,843,714</b>	<b>40,522,226</b>	<b>38,934,679</b>	<b>42,178,000</b>
 <b>INTERFUND CONTRIBUTIONS</b>					
351000	Trans for debt	7,199,384	7,018,764	2,839,764	4,885,605
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<b>7,199,384</b>	<b>7,018,764</b>	<b>2,839,764</b>	<b>4,885,605</b>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<b>42,043,098</b>	<b>47,540,990</b>	<b>41,774,443</b>	<b>47,063,605</b>
	<b>TOTAL FUNDS AVAILABLE</b>	<b>50,703,488</b>	<b>47,540,990</b>	<b>52,551,977</b>	<b>52,689,749</b>

**GENERAL OBLIGATION DEBT FUND (2010)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	24,705,188	26,975,000	27,755,000	29,569,889
55010	Interest	15,168,718	19,351,610	19,097,233	18,400,071
55040	Paying agent fees	12,729	45,000	3,600	45,000
55045	Transfer to escrow agent	0	0	0	0
55050	Bond issuance costs	39,317	0	0	0
60130	Transf to Debt	0	70,000	70,000	0
	<b>Total Non-Departmental Expenditures</b>	39,925,954	46,441,610	46,925,833	48,014,960
	<b>TOTAL</b>	39,925,954	46,441,610	46,925,833	48,014,960
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	0		0	0
	<b>UNRESERVED</b>	10,777,534		5,626,144	4,674,789
	<b>CLOSING BALANCE</b>	10,777,534		5,626,144	4,674,789

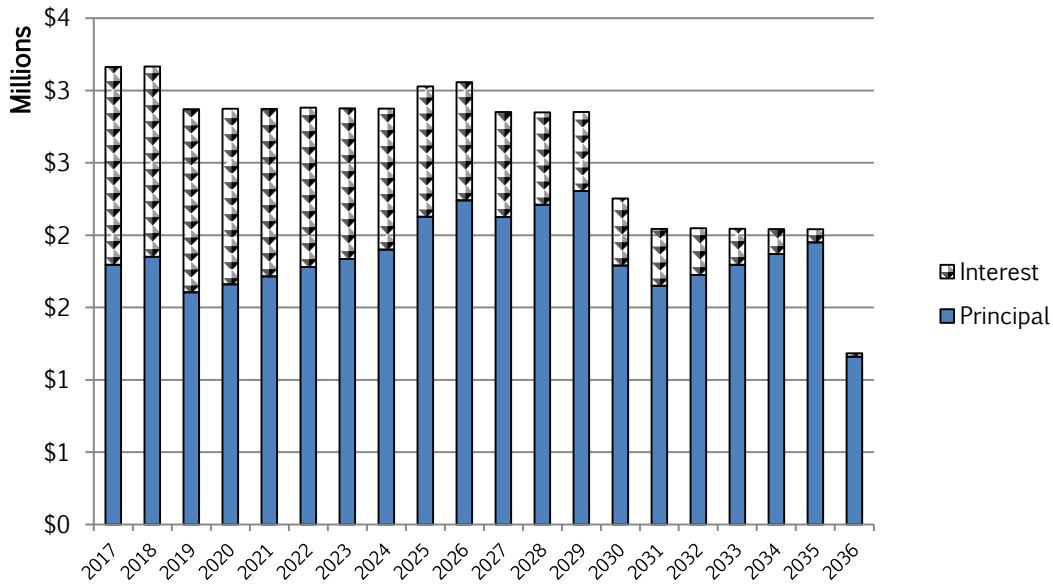
## General Obligation Bond Debt Service (2010)



FY	Principal	Interest	Payment
2017	25,170,000	16,696,129	41,866,129
2018	26,070,000	15,915,499	41,985,499
2019	27,385,000	15,099,828	42,484,828
2020	28,325,000	14,186,920	42,511,920
2021	28,170,000	13,174,158	41,344,158
2022	25,585,000	12,124,430	37,709,430
2023	26,655,000	11,020,568	37,675,568
2024	25,840,000	9,891,631	35,731,631
2025	26,455,000	8,742,024	35,197,024
2026	22,710,000	7,615,217	30,325,217
2027	23,455,000	6,503,450	29,958,450
2028	22,080,000	5,484,784	27,564,784
2029	23,015,000	4,496,981	27,511,981
2030	17,180,000	3,602,980	20,782,980
2031	16,945,000	2,855,310	19,800,310
2032	17,675,000	2,107,045	19,782,045
2033	14,710,000	1,388,257	16,098,257
2034	8,760,000	823,298	9,583,298
2035	9,180,000	397,478	9,577,478
2036	2,500,000	129,046	2,629,046
2037	1,400,000	50,286	1,450,286
2038	545,000	11,006	556,006
	419,810,000	152,316,326	572,126,326

Note: The above amortization schedule reflects that of the General Obligation bonds only. Certificates of Obligation

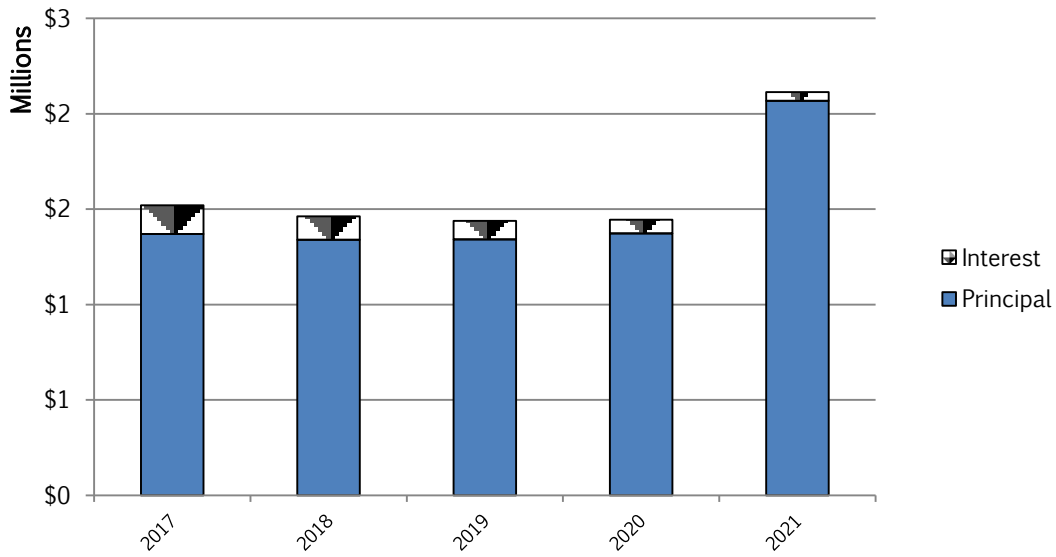
## Certificates of Obligation Debt Service (2010)



FY	Principal	Interest	Payment
2017	1,795,000	1,367,506	3,162,506
2018	1,850,000	1,315,588	3,165,588
2019	1,605,000	1,265,565	2,870,565
2020	1,660,000	1,213,878	2,873,878
2021	1,715,000	1,157,658	2,872,658
2022	1,780,000	1,101,409	2,881,409
2023	1,835,000	1,041,688	2,876,688
2024	1,900,000	974,786	2,874,786
2025	2,127,170	901,002	3,028,172
2026	2,240,400	817,068	3,057,468
2027	2,125,000	726,053	2,851,053
2028	2,210,000	638,623	2,848,623
2029	2,305,000	546,336	2,851,336
2030	1,790,000	463,367	2,253,367
2031	1,650,000	392,851	2,042,851
2032	1,725,000	322,835	2,047,835
2033	1,795,000	249,177	2,044,177
2034	1,870,000	171,985	2,041,985
2035	1,950,000	91,176	2,041,176
2036	1,160,000	23,200	1,183,200
<b>Total</b>	<b>\$37,087,570</b>	<b>\$14,781,751</b>	<b>\$51,869,320</b>

Note: This is a component of the expenditures of the General Obligation Debt Fund (2010) expenditures.

## Notes Debt Service (2010)



FY	Principal	Interest	Payment
2017	1,369,888	150,223	1,520,111
2018	1,339,491	122,825	1,462,316
2019	1,341,392	97,097	1,438,489
2020	1,372,691	71,908	1,444,599
2021	2,067,559	45,854	2,113,413
	\$7,491,021	\$487,907	\$7,978,928



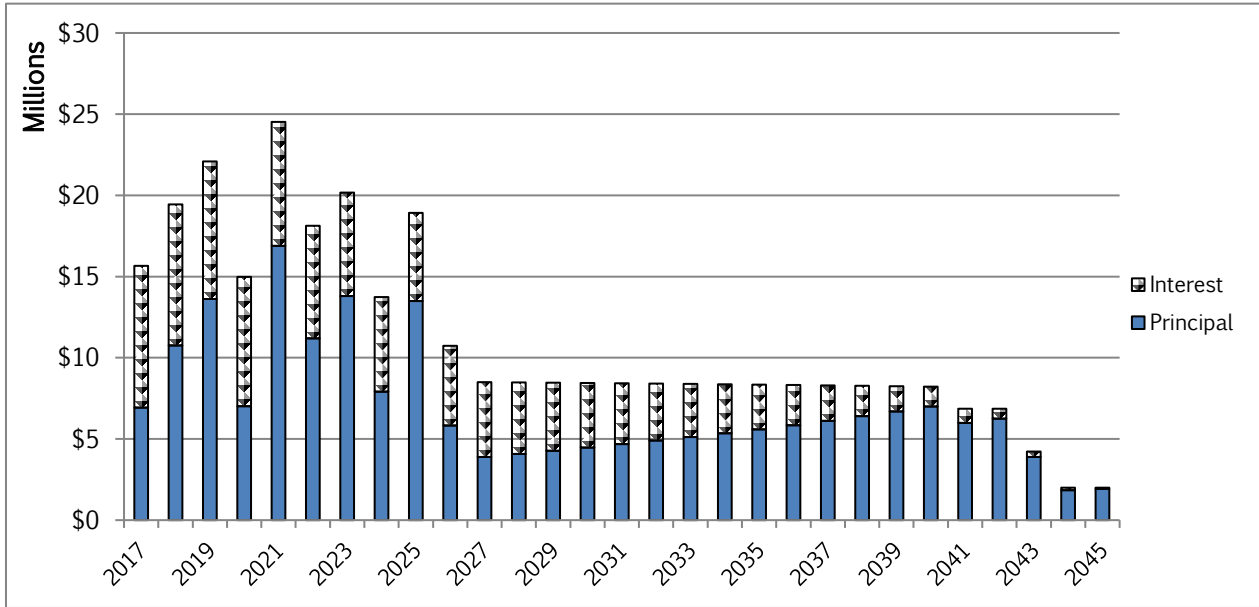
**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	5,658,153		4,376,312	3,665,351
	<b>BEGINNING BALANCE</b>	<u>5,658,153</u>		<u>4,376,312</u>	<u>3,665,351</u>
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	29,447	22,769	37,789	24,000
340995	Net Inc/Dec in FV of Investmen	5,598	0	(1,416)	0
341140	Accrued interest - bond SD	178,611	0	0	0
	<b>Total Interest Income</b>	<u>213,657</u>	<u>22,769</u>	<u>36,373</u>	<u>24,000</u>
 <b>Other Revenue</b>					
344000	Miscellaneous				
370003	Contribution from Federal Gov	366,056	334,209	366,056	368,031
	<b>Total Other Revenue</b>	<u>366,056</u>	<u>334,209</u>	<u>366,056</u>	<u>368,031</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>579,712</u>	<u>356,978</u>	<u>402,429</u>	<u>392,031</u>
 <b>INTERFUND CONTRIBUTIONS</b>					
351000	Trans for debt	21,167,702	25,892,236	25,892,233	25,907,072
351370	Trans for debt-Water	0	0	0	0
351371	Transfer for debt svc reserve	618,569	209,341	209,341	120,251
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>21,786,271</u>	<u>26,101,577</u>	<u>26,101,574</u>	<u>26,027,323</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>22,365,984</u>	<u>26,458,555</u>	<u>26,504,003</u>	<u>26,419,354</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>28,024,137</u></u>	<u><u>26,458,555</u></u>	<u><u>30,880,315</u></u>	<u><u>30,084,705</u></u>

**WATER SYSTEM REVENUE DEBT SERVICE FUND (4400)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	11,410,641	14,319,540	15,443,738	15,247,190
55010	Interest	12,035,809	11,893,906	11,758,226	11,014,913
55040	Paying agent fees	4,563	13,000	13,000	13,000
55050	Bond Issuance Cost	196,810	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>23,647,824</u>	<u>26,226,446</u>	<u>27,214,964</u>	<u>26,275,103</u>
	<b>TOTAL</b>	<u>23,647,824</u>	<u>26,226,446</u>	<u>27,214,964</u>	<u>26,275,103</u>
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	4,376,312		3,665,351	3,809,602
	<b>UNRESERVED</b>	<u>0</u>		<u>0</u>	<u>0</u>
	<b>CLOSING BALANCE</b>	<u>4,376,312</u>		<u>3,665,351</u>	<u>3,809,602</u>

## WATER SYSTEM REVENUE BONDS DEBT SERVICE (4400)



FY	Principal	Interest	Payment
2017	6,928,972	8,730,092	15,659,064
2018	10,757,861	8,685,995	19,443,856
2019	13,618,140	8,471,131	22,089,271
2020	7,015,652	7,964,590	14,980,242
2021	16,888,546	7,633,914	24,522,460
2022	11,194,537	6,932,622	18,127,158
2023	13,799,672	6,370,139	20,169,811
2024	7,912,072	5,825,852	13,737,924
2025	13,492,495	5,427,999	18,920,493
2026	5,828,074	4,907,053	10,735,127
2027	3,889,570	4,608,045	8,497,615
2028	4,075,610	4,405,198	8,480,809
2029	4,271,915	4,192,713	8,464,628
2030	4,468,761	3,978,259	8,447,020
2031	4,683,555	3,745,409	8,428,964
2032	4,903,241	3,506,079	8,409,320
2033	5,116,173	3,274,101	8,390,274
2034	5,348,875	3,017,245	8,366,120
2035	5,590,220	2,755,446	8,345,666
2036	5,842,659	2,481,792	8,324,451
2037	6,113,265	2,182,941	8,296,206
2038	6,404,165	1,870,291	8,274,456
2039	6,693,114	1,553,468	8,246,582
2040	6,998,640	1,222,273	8,220,912
2041	5,985,958	875,852	6,861,810
2042	6,250,440	611,003	6,861,444
2043	3,890,477	334,272	4,224,749
2044	1,843,587	155,240	1,998,827
2045	1,919,807	79,192	1,998,999
	<b>\$ 201,726,053</b>	<b>\$ 115,798,206</b>	<b>\$ 317,524,259</b>

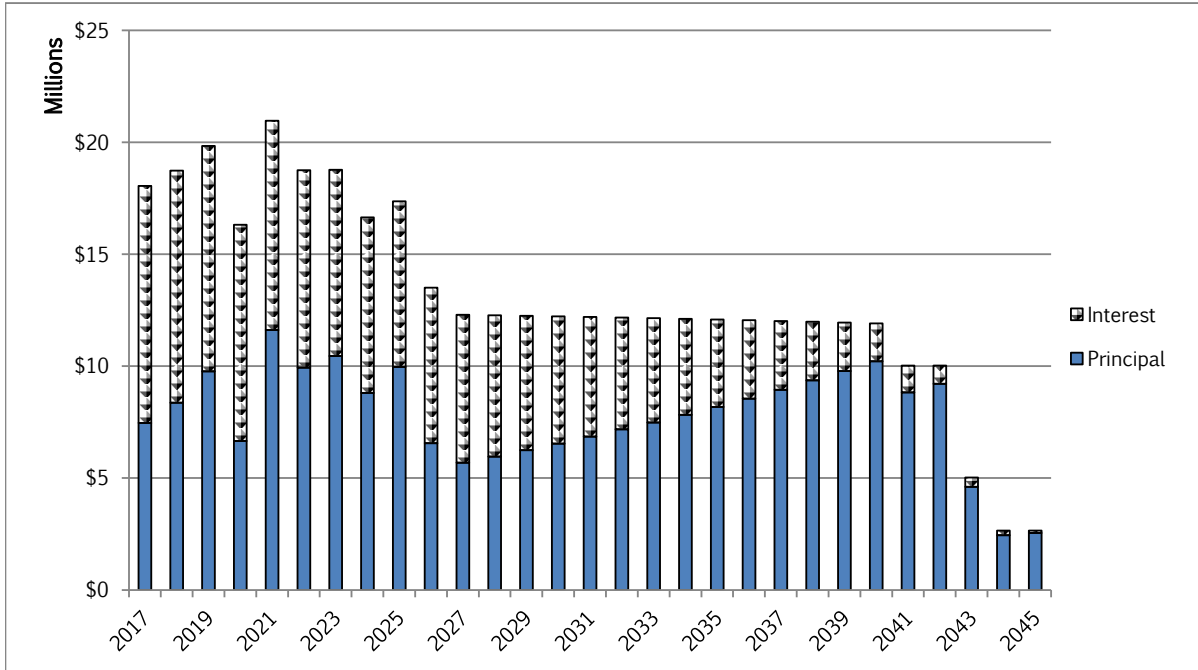
**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	2,917,626		4,670,731	1,308,795
	<b>BEGINNING BALANCE</b>	<u>2,917,626</u>		<u>4,670,731</u>	<u>1,308,795</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	25,795	17,993	36,220	21,600
340995	Accrued Interest	22,034	0	0	0
341140	Accrued interest - bond SD	1,219	0	(1,219)	0
	<b>Total Interest Income</b>	<u>49,048</u>	<u>17,993</u>	<u>35,001</u>	<u>21,600</u>
	<b>Other Revenue</b>				
370003	Contribution from Federal Gov	507,583	463,424	507,583	510,296
	<b>Total Other Revenue</b>	<u>507,583</u>	<u>463,424</u>	<u>507,583</u>	<u>510,296</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>556,631</u>	<u>481,417</u>	<u>542,584</u>	<u>531,896</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351000	Transfer for debt	23,926,251	21,364,359	21,364,357	21,223,618
351371	Transfer for debt svc reserve	761,154	319,376	319,376	212,917
351400	Trans for debt-Wastewater	0	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>24,687,406</u>	<u>21,683,735</u>	<u>21,683,733</u>	<u>21,436,535</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>25,244,037</u>	<u>22,165,152</u>	<u>22,226,317</u>	<u>21,968,431</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>28,161,663</u>	<u>22,165,152</u>	<u>26,897,048</u>	<u>23,277,226</u>

**WASTEWATER SYSTEM REVENUE DEBT SERVICE FUND (4410)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	11,944,462	9,106,850	12,783,574	9,494,126
55010	Interest	11,444,782	12,709,934	12,793,679	12,228,788
55040	Paying agent fees	3,946	11,000	11,000	11,000
55050	Bond Issuance Cost	97,742	0	0	0
	<b>Total Non-Departmental Expenditures</b>	<u>23,490,932</u>	<u>21,827,784</u>	<u>25,588,253</u>	<u>21,733,914</u>
<b>TOTAL</b>		<u>23,490,932</u>	<u>21,827,784</u>	<u>25,588,253</u>	<u>21,733,914</u>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		4,670,731		1,308,795	1,543,312
<b>UNRESERVED</b>		<u>0</u>		<u>0</u>	<u>0</u>
<b>CLOSING BALANCE</b>		<u>4,670,731</u>		<u>1,308,795</u>	<u>1,543,312</u>

## WASTEWATER SYSTEM REVENUE BONDS DEBT SERVICE (4410)



FY	Principal	Interest	Payment
2017	7,463,012.26	10,587,108.27	18,050,120.53
2018	8,367,431.87	10,366,790.48	18,734,222.35
2019	9,769,541.30	10,066,677.39	19,836,218.69
2020	6,658,106.70	9,657,868.44	16,315,975.14
2021	11,614,256.01	9,348,027.16	20,962,283.17
2022	9,935,199.66	8,818,110.32	18,753,309.98
2023	10,453,761.13	8,317,529.28	18,771,290.41
2024	8,805,499.50	7,839,675.86	16,645,175.36
2025	9,966,947.62	7,396,551.02	17,363,498.64
2026	6,560,920.78	6,945,617.62	13,506,538.40
2027	5,688,417.43	6,606,772.24	12,295,189.67
2028	5,961,458.34	6,310,747.66	12,272,206.00
2029	6,248,993.93	6,000,604.04	12,249,597.97
2030	6,540,627.56	5,684,332.10	12,224,959.66
2031	6,855,317.25	5,344,249.42	12,199,566.67
2032	7,180,102.72	4,992,418.56	12,172,521.28
2033	7,484,392.77	4,661,849.86	12,146,242.63
2034	7,826,276.15	4,286,943.52	12,113,219.67
2035	8,179,236.48	3,905,207.72	12,084,444.20
2036	8,549,021.72	3,506,188.96	12,055,210.68
2037	8,943,912.63	3,072,056.08	12,015,968.71
2038	9,367,625.53	2,617,908.98	11,985,534.51
2039	9,781,967.69	2,165,146.14	11,947,113.83
2040	10,218,937.09	1,692,166.76	11,911,103.85
2041	8,828,865.35	1,197,811.32	10,026,676.67
2042	9,211,616.59	815,465.18	10,027,081.77
2043	4,610,639.63	416,255.52	5,026,895.15
2044	2,450,110.55	206,312.60	2,656,423.15
2045	2,551,407.11	105,245.54	2,656,652.65
	<b>226,073,603</b>	<b>152,931,638</b>	<b>379,005,241</b>

**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)**  
**REVENUE DETAIL**

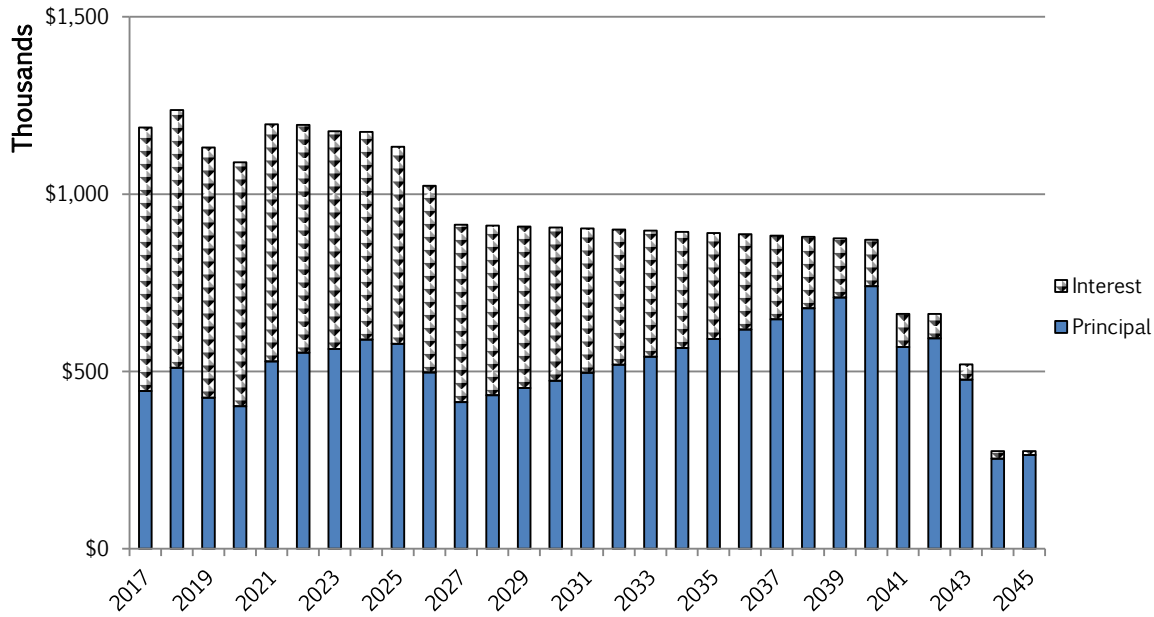
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	345,275		552,909	554,720
	<b>BEGINNING BALANCE</b>	<u>345,275</u>		<u>552,909</u>	<u>554,720</u>
	<b>NON-OPERATING REVENUE</b>				
	<b>Interest Income</b>				
340900	Interest on investments	1,911	0	1,958	0
340995	Net Inc/Dec in FV of Invest	147	0	(147)	0
341140	Accrued interest - bond SD	11,862	0	0	0
	<b>Total Interest Income</b>	<u>13,920</u>	<u>0</u>	<u>1,811</u>	<u>0</u>
	<b>Other Revenue</b>				
370003	Contribution from Federal Gov	56,266	51,374	56,269	56,621
	<b>Total Other Revenue</b>	<u>56,266</u>	<u>51,374</u>	<u>56,269</u>	<u>56,621</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>70,186</u>	<u>51,374</u>	<u>58,080</u>	<u>56,621</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
351371	Transfer for debt svc reserve	53,421	0	0	
351390	Trans for debt-Gas	1,347,130	1,519,639	1,341,872	1,333,348
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>1,400,551</u>	<u>1,519,639</u>	<u>1,341,872</u>	<u>1,333,348</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>1,470,737</u>	<u>1,571,013</u>	<u>1,399,952</u>	<u>1,389,969</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>1,816,012</u>	<u>1,571,013</u>	<u>1,952,861</u>	<u>1,944,689</u>

**GAS SYSTEM REVENUE DEBT SERVICE FUND (4420)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Non-Departmental Expenditures</b>				
55000	Principal retired	428,384	431,627	431,632	448,740
55010	Interest	834,443	1,136,636	964,259	938,979
55040	Paying agent fees	276	500	2,250	2,250
	<b>Total Non-Departmental Expenditures</b>	1,263,103	1,568,763	1,398,141	1,389,969
	<b>TOTAL</b>	1,263,103	1,568,763	1,398,141	1,389,969
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	552,909		554,720	554,720
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	552,909		554,720	554,720



## GAS SYSTEM REVENUE BONDS DEBT SERVICE (4420)



FY	Principal	Interest	Payment
2017	444,629	743,081	1,187,710
2018	510,145	726,819	1,236,963
2019	425,795	705,595	1,131,391
2020	401,891	687,723	1,089,614
2021	528,167	668,561	1,196,728
2022	552,808	642,260	1,195,069
2023	562,972	614,196	1,177,168
2024	589,673	585,609	1,175,282
2025	577,703	555,671	1,133,374
2026	497,024	526,315	1,023,339
2027	413,374	500,227	913,601
2028	432,865	478,272	911,137
2029	453,169	455,291	908,459
2030	473,611	432,141	905,752
2031	496,098	407,014	903,112
2032	518,855	381,155	900,010
2033	541,319	355,652	896,971
2034	566,098	327,273	893,371
2035	591,515	298,672	890,187
2036	618,093	268,786	886,879
2037	646,994	235,795	882,789
2038	678,098	201,276	879,374
2039	708,331	166,844	875,175
2040	740,249	130,871	871,120
2041	568,894	93,265	662,159
2042	593,333	68,707	662,040
2043	476,683	43,075	519,759
2044	253,835	21,374	275,210
2045	264,330	10,904	275,233
	15,126,550	11,332,424	26,458,974

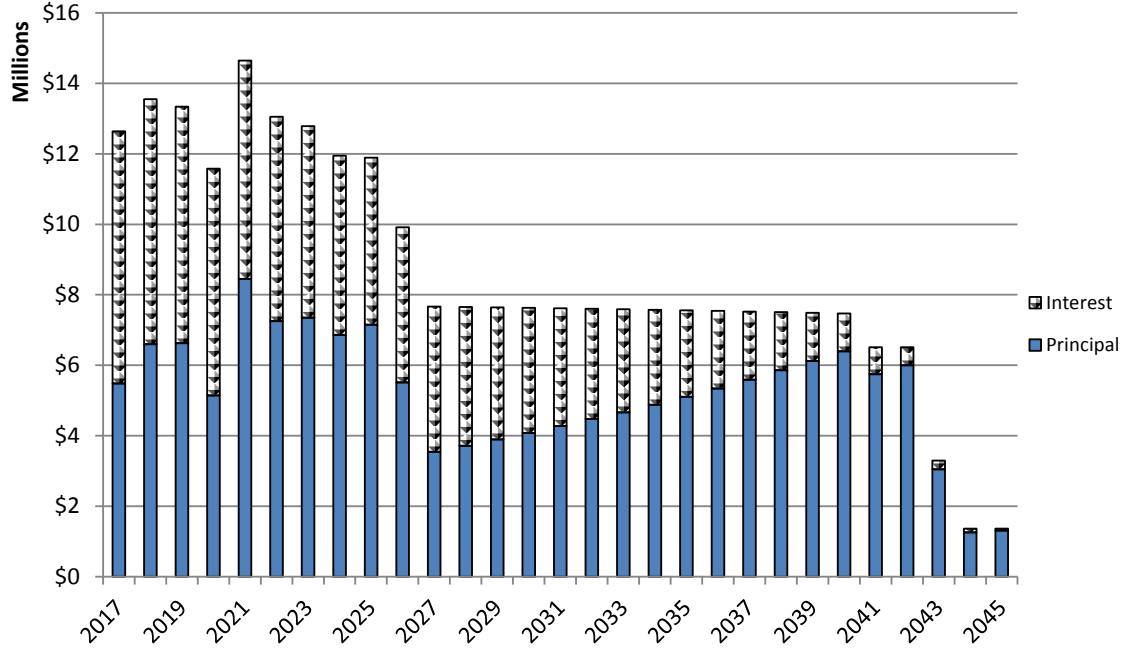
**STORM WATER REVENUE DEBT SERVICE FUND (4430)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	1,851,019		2,894,800	2,180,642
	<b>BEGINNING BALANCE</b>	<u>1,851,019</u>		<u>2,894,800</u>	<u>2,180,642</u>
<b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	16,574	12,584	22,426	14,100
340995	Net Inc/Dec in FV Investments	840	0	(840)	0
341140	Accrued interest - bond SD	58,762	0	0	0
	<b>Total Interest Income</b>	<u>76,176</u>	<u>12,584</u>	<u>21,586</u>	<u>14,100</u>
<b>Other Revenue</b>					
370003	Contribution from Federal Gov	258,203	235,737	258,199	259,569
	<b>Total Other Revenue</b>	<u>258,203</u>	<u>235,737</u>	<u>258,199</u>	<u>259,569</u>
<b>TOTAL NON-OPERATING REVENUE</b>		<u>334,379</u>	<u>248,321</u>	<u>279,785</u>	<u>273,669</u>
<b>INTERFUND CONTRIBUTIONS</b>					
351371	Transfer for debt svc reserve	385,823	140,664	140,664	93,776
351000	Trans for debt	15,508,602	15,435,632	15,435,632	15,125,955
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>15,894,425</u>	<u>15,576,296</u>	<u>15,576,296</u>	<u>15,219,731</u>
<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>		<u>16,228,804</u>	<u>15,824,617</u>	<u>15,856,081</u>	<u>15,493,400</u>
<b>TOTAL FUNDS AVAILABLE</b>		<u>18,079,823</u>	<u>15,824,617</u>	<u>18,750,881</u>	<u>17,674,042</u>

**STORM WATER REVENUE DEBT SERVICE FUND (4430)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	6,259,634	6,224,025	7,129,022	6,358,712
55010	Interest	8,712,437	9,437,541	9,431,417	9,017,013
55040	Paying agent fees	3,535	9,800	9,800	9,800
55050	Bond Issuance	209,418	0	0	0
	<b>Total</b>	15,185,024	15,671,366	16,570,239	15,385,525
	<b>Total Non-Departmental Expenditures</b>	15,185,024	15,671,366	16,570,239	15,385,525
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	2,894,800		2,180,642	2,288,517
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	2,894,800		2,180,642	2,288,517

## STORM WATER SYSTEM REVENUE DEBT SERVICE (4430)



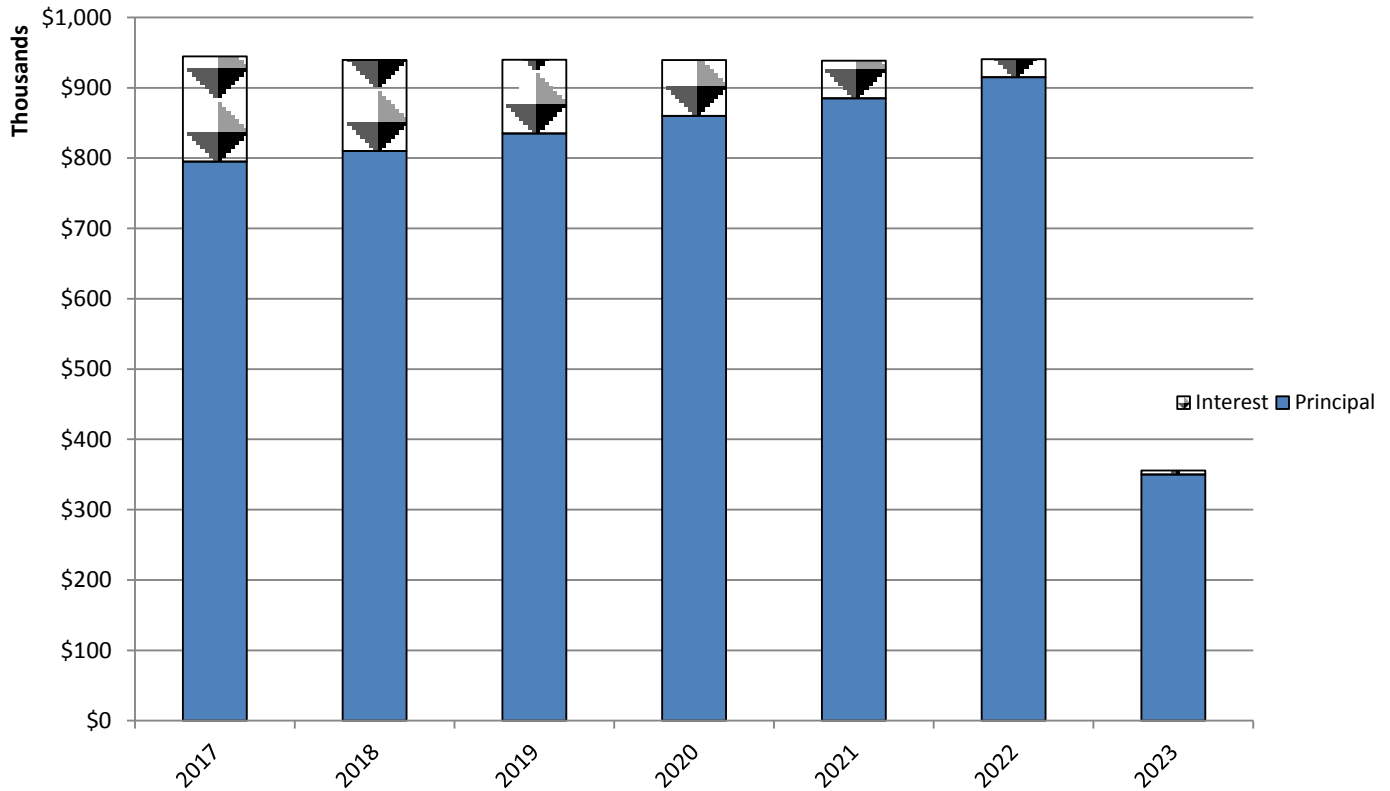
FY	Principal	Interest	Payment
2017	5,483,498	7,155,765	12,639,263
2018	6,597,958	6,953,214	13,551,172
2019	6,627,282	6,711,228	13,338,510
2020	5,143,965	6,434,748	11,578,713
2021	8,451,130	6,195,222	14,646,352
2022	7,252,455	5,799,350	13,051,806
2023	7,351,290	5,434,784	12,786,074
2024	6,862,756	5,084,406	11,947,161
2025	7,150,990	4,739,733	11,890,723
2026	5,513,582	4,401,434	9,915,015
2027	3,543,639	4,121,583	7,665,222
2028	3,715,066	3,938,498	7,653,565
2029	3,895,922	3,746,605	7,642,527
2030	4,077,001	3,552,533	7,629,533
2031	4,275,030	3,342,044	7,617,074
2032	4,477,802	3,125,628	7,603,431
2033	4,663,116	2,926,765	7,589,881
2034	4,878,751	2,694,120	7,572,872
2035	5,104,028	2,454,361	7,558,389
2036	5,340,226	2,203,495	7,543,721
2037	5,590,828	1,932,256	7,523,083
2038	5,860,111	1,648,317	7,508,429
2039	6,121,588	1,366,915	7,488,503
2040	6,397,174	1,072,818	7,469,992
2041	5,746,283	765,303	6,511,586
2042	5,999,610	512,175	6,511,784
2043	3,047,200	247,679	3,294,879
2044	1,257,467	105,886	1,363,353
2045	1,309,456	54,015	1,363,471
	<b>\$ 151,735,204</b>	<b>\$ 98,720,878</b>	<b>\$ 250,456,082</b>

**AIRPORT 2012A DEBT SERVICE FUND (4640)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	48,873		75,968	79,731
	<b>BEGINNING BALANCE</b>	<u>48,873</u>		<u>75,968</u>	<u>79,731</u>
	<b>OTHER REVENUES</b>				
340900	Interest on investments	334	0	464	0
351000	Trans for debt	972,827	953,168	953,168	949,119
351415	Transf for Debt-Airport PFC #2	0	0	0	0
351420	Trans for debt-Airport	0	0	0	0
	<b>TOTAL OTHER REVENUES</b>	<u>973,162</u>	<u>953,168</u>	<u>953,632</u>	<u>949,119</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>973,162</u>	<u>953,168</u>	<u>953,632</u>	<u>949,119</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>1,022,035</u></u>	<u><u>953,168</u></u>	<u><u>1,029,600</u></u>	<u><u>1,028,850</u></u>

**AIRPORT 2012A DEBT SERVICE FUND (4640)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	765,000	780,000	780,000	795,000
55010	Interest	180,067	165,369	165,369	149,619
55040	Paying agent fees	1,000	4,500	4,500	4,500
<b>Total Non-Departmental Expenditures</b>		<u>946,067</u>	<u>949,869</u>	<u>949,869</u>	<u>949,119</u>
<b>TOTAL</b>		<u><u>946,067</u></u>	<u><u>949,869</u></u>	<u><u>949,869</u></u>	<u><u>949,119</u></u>
RESERVED FOR ENCUMBRANCES		0		0	0
RESERVED FOR COMMITMENTS		75,968		79,731	79,731
UNRESERVED		0		0	0
<b>CLOSING BALANCE</b>		<u><u>75,968</u></u>		<u><u>79,731</u></u>	<u><u>79,731</u></u>



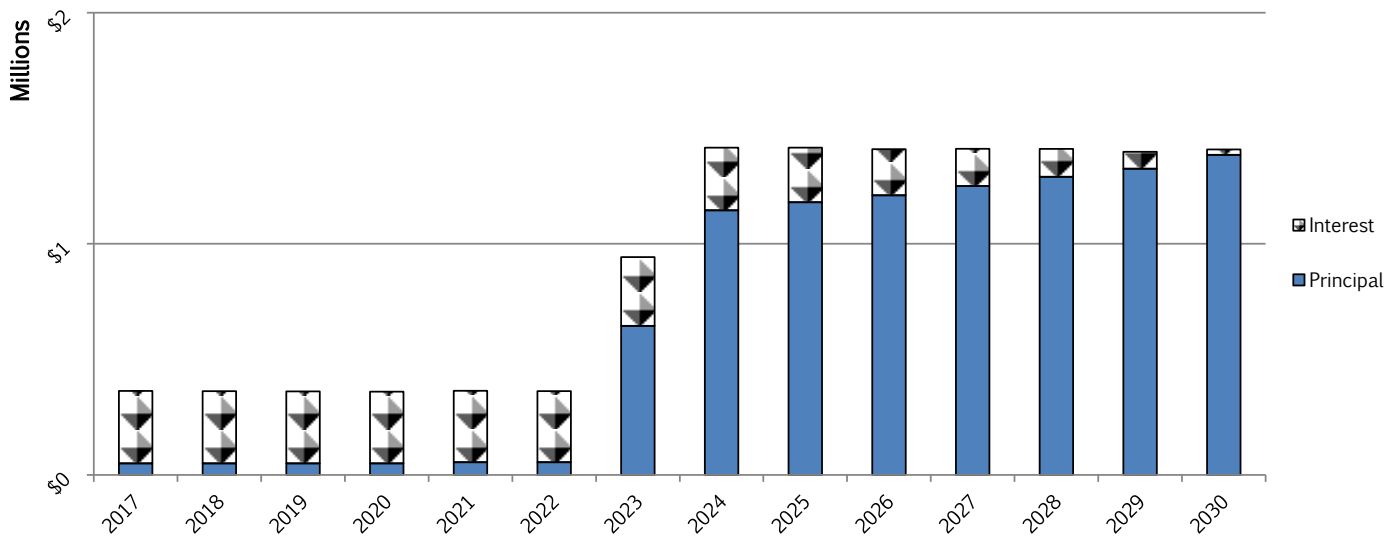
FY	Principal	Interest	Payment
2017	795,000	149,619	944,619
2018	810,000	129,519	939,519
2019	835,000	104,844	939,844
2020	860,000	79,419	939,419
2021	885,000	53,244	938,244
2022	915,000	25,672	940,672
2023	350,000	5,688	355,688
	<u>\$5,450,000</u>	<u>\$548,004</u>	<u>\$5,998,004</u>

**AIRPORT 2012B DEBT SERVICE FUND (4641)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	40,120		122,682	118,549
	<b>BEGINNING BALANCE</b>	<u>40,120</u>		<u>122,682</u>	<u>118,549</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
340900	Interest on ivestments	430	0	367	0
351000	Trans for debt	444,366	364,981	364,982	368,482
351415	Transf for Debt-Airport PFC #2	0	0	0	0
351420	Trans for debt-Airport	0	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>444,796</u>	<u>364,981</u>	<u>365,349</u>	<u>368,482</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>444,796</u>	<u>364,981</u>	<u>365,349</u>	<u>368,482</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>484,916</u></u>	<u><u>364,981</u></u>	<u><u>488,031</u></u>	<u><u>487,031</u></u>

**AIRPORT 2012B DEBT SERVICE FUND (4641)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	45,000	50,000	50,000	50,000
55010	Interest	316,234	314,481	314,482	313,482
55040	Paying agent fees	1,000	5,000	5,000	5,000
<b>Total Non-Departmental Expenditures</b>		<b>362,234</b>	<b>369,481</b>	<b>369,482</b>	<b>368,482</b>
<b>TOTAL</b>		<b>362,234</b>	<b>369,481</b>	<b>369,482</b>	<b>368,482</b>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		122,682		118,549	118,549
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		122,682		118,549	118,549



FY	Principal	Interest	Payment
2017	50,000	313,481	363,481
2018	50,000	312,481	362,481
2019	50,000	311,481	361,481
2020	50,000	310,388	360,388
2021	55,000	309,072	364,072
2022	55,000	307,594	362,594
2023	645,000	297,566	942,566
2024	1,145,000	271,119	1,416,119
2025	1,180,000	236,244	1,416,244
2026	1,210,000	199,638	1,409,638
2027	1,250,000	161,200	1,411,200
2028	1,290,000	120,706	1,410,706
2029	1,325,000	73,244	1,398,244
2030	1,385,000	23,372	1,408,372
	<b>9,740,000</b>	<b>3,247,586</b>	<b>12,987,586</b>

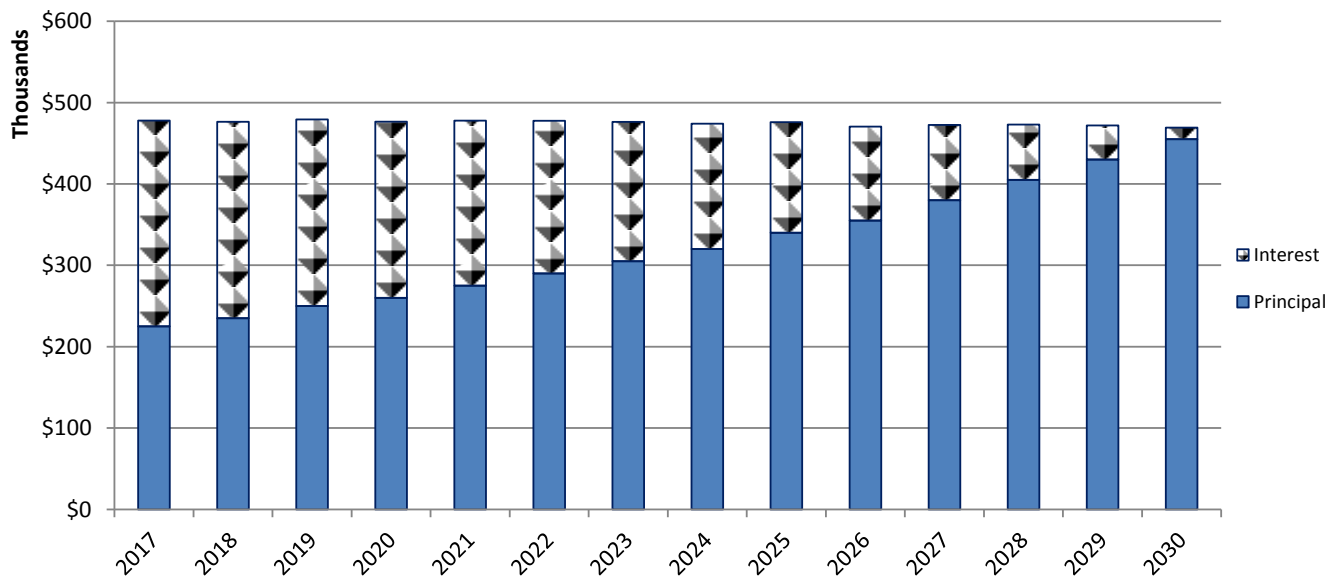


**AIRPORT CFC DEBT SERVICE FUND (4643)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	232,090		236,335	236,890
	<b>BEGINNING BALANCE</b>	<u>232,090</u>		<u>236,335</u>	<u>236,890</u>
	<b>INTERFUND CONTRIBUTIONS</b>				
340900	Interest on investments	741	0	606	0
340995	Net Inc/Dec in FV of Investment	50	0	(50)	0
351000	Trans for debt	482,400	482,400	482,400	481,400
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>483,191</u>	<u>482,400</u>	<u>482,956</u>	<u>481,400</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>483,191</u>	<u>482,400</u>	<u>482,956</u>	<u>481,400</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u><u>715,281</u></u>	<u><u>482,400</u></u>	<u><u>719,291</u></u>	<u><u>718,290</u></u>

**AIRPORT CFC DEBT SERVICE FUND (4643)  
EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	<b>Non-Departmental Expenditures</b>	205,000	215,000	215,000	225,000
55000	Principal retired	273,546	263,900	263,901	252,900
55010	Interest	400	3,500	3,500	3,500
55040	Paying agent fees	0	0	0	0
	<b>Total Non-Departmental Expenditures</b>	478,946	482,400	482,401	481,400
	<b>TOTAL</b>	478,946	482,400	482,401	481,400
	<b>RESERVED FOR ENCUMBRANCES</b>	0		0	0
	<b>RESERVED FOR COMMITMENTS</b>	236,335		236,890	236,890
	<b>UNRESERVED</b>	0		0	0
	<b>CLOSING BALANCE</b>	236,335		236,890	236,890



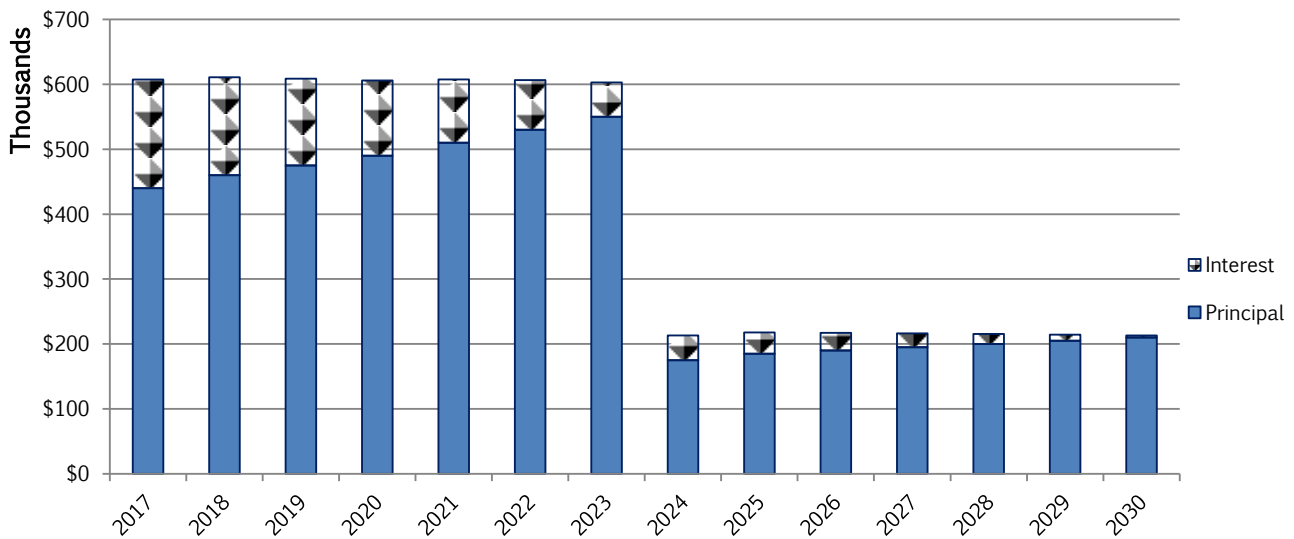
FY	Principal	Interest	Payment
2017	225,000	252,900	477,900
2018	235,000	241,400	476,400
2019	250,000	229,275	479,275
2020	260,000	216,525	476,525
2021	275,000	202,805	477,805
2022	290,000	187,613	477,613
2023	305,000	171,250	476,250
2024	320,000	154,063	474,063
2025	340,000	135,912	475,912
2026	355,000	115,469	470,469
2027	380,000	92,500	472,500
2028	405,000	67,969	472,969
2029	430,000	41,875	471,875
2030	455,000	14,219	469,219
	<b>\$4,525,000</b>	<b>\$2,123,775</b>	<b>\$6,648,775</b>

**MARINA DEBT SERVICE FUND (4701)**  
**REVENUE DETAIL**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
	Unreserved	0		0	0
	Reserved for Encumbrances	0		0	0
	Reserved for Commitments	114,182		61,131	131,096
	<b>BEGINNING BALANCE</b>	<u>114,182</u>		<u>61,131</u>	<u>131,096</u>
 <b>NON-OPERATING REVENUE</b>					
<b>Interest Income</b>					
340900	Interest on investments	651	0		0
340995	Net Inc/Dec in FV of Investment	35	0	(35)	0
	<b>Total Interest Income</b>	<u>686</u>	<u>0</u>	<u>(35)</u>	<u>0</u>
	<b>TOTAL NON-OPERATING REVENUE</b>	<u>686</u>	<u>0</u>	<u>(35)</u>	<u>0</u>
 <b>INTERFUND CONTRIBUTIONS</b>					
352000	Trans from other fd	0	70,000	70,000	0
351000	Trans for debt	336,025	395,950	395,950	609,275
351450	Trans for debt-Marina Fd	0	0	0	0
	<b>TOTAL INTERFUND CONTRIBUTIONS</b>	<u>336,025</u>	<u>465,950</u>	<u>465,950</u>	<u>609,275</u>
	<b>TOTAL REVENUE &amp; INTERFUND CONTRIB</b>	<u>336,711</u>	<u>465,950</u>	<u>465,915</u>	<u>609,275</u>
	<b>TOTAL FUNDS AVAILABLE</b>	<u>450,893</u>	<u>465,950</u>	<u>527,046</u>	<u>740,371</u>

**MARINA DEBT SERVICE FUND (4701)**  
**EXPENDITURE DETAIL BY ORGANIZATION**

ORG NUMBER	ORGANIZATION NAME	ACTUALS 2014-2015	BUDGET 2015-2016	ESTIMATED 2015-2016	ADOPTED 2016-2017
<b>Non-Departmental Expenditures</b>					
55000	Principal retired	290,000	215,000	215,000	440,000
55010	Interest	98,938	249,050	179,050	167,375
55040	Paying agent fees	825	1,900	1,900	1,900
	<b>Total Non-Departmental Expenditures</b>	<b>389,763</b>	<b>465,950</b>	<b>395,950</b>	<b>609,275</b>
<b>TOTAL</b>		<b>389,763</b>	<b>465,950</b>	<b>395,950</b>	<b>609,275</b>
<b>RESERVED FOR ENCUMBRANCES</b>		0		0	0
<b>RESERVED FOR COMMITMENTS</b>		61,131		131,096	131,096
<b>UNRESERVED</b>		0		0	0
<b>CLOSING BALANCE</b>		61,131		131,096	131,096

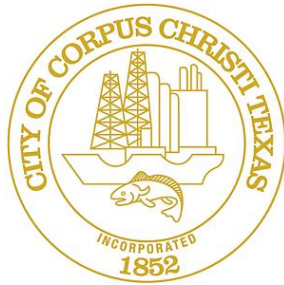


FY	Principal	Interest	Payment
2017	440,000	167,375	607,375
2018	460,000	150,850	610,850
2019	475,000	133,675	608,675
2020	490,000	115,925	605,925
2021	510,000	97,500	607,500
2022	530,000	76,500	606,500
2023	550,000	52,850	602,850
2024	175,000	38,175	213,175
2025	185,000	32,775	217,775
2026	190,000	27,150	217,150
2027	195,000	21,375	216,375
2028	200,000	15,450	215,450
2029	205,000	9,375	214,375
2030	210,000	3,150	213,150
	<b>\$4,815,000</b>	<b>\$942,125</b>	<b>\$5,757,125</b>



# CAPITAL IMPROVEMENT

Obligation to the Future



## *City of Corpus Christi, Texas*

*Office of the City Manager*

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Honorable Mayor, City Council Members, and Residents of Corpus Christi:

Contained herein is the Fiscal 2016 - 2017 Adopted Capital Budget and Capital Improvement Planning Guide, also known as the Capital Improvement Program (CIP). The purpose of the CIP is to identify, plan, prioritize, fund, the construction of projects needed to enhance or maintain the quality of life for the community. This document serves as both a budget – for fiscal year 2017 - and a major planning tool for subsequent years. The ten-year CIP is dynamic in nature and is reviewed and revised annually to ensure projects of greatest need receive the highest priority. Project priorities and available funding are constantly monitored to ensure adequate funding for critical projects and that voter-approved projects are completed in a timely manner. The document reflects the City's planned investment in municipal infrastructure and facilities over the next ten years.

This document incorporates project scopes, costs, and schedules over the next ten years. The individual project pages contain project descriptions which represent brief synopses of the entire project scope; these descriptions are generally more precise for ongoing active projects than for planned new projects, where specific project activities may have yet to be determined. Costs already incurred and future cost estimates are listed for each project. Future costs have been estimated and are shown on a cash flow basis for each fiscal year. Both estimated award design and construction dates are included, and for new projects yet to be designed, timeframes represent an estimated schedule based on their priority sequencing and available funding. The architect/engineer and contractor are listed where applicable. Finally, the expected operational impact and governing master plan reference has been included.

The CIP document includes:

- a fully-funded work plan for Year One, based on available financial capacity and greatest prioritized needs;
- a short-range forecast to facilitate needs-based planning for Years Two and Three, and
- a long-range forecast located at the back of each section, consisting of items

considered important, but not yet funded, for sustainability of existing infrastructure, accommodation of growth, and enhanced community enrichments for the next four to ten years.

Managing an effective capital program in tough economic times has been a challenge. The Ten-Year Utility Financial Plan has been included in the utility rate model that projects revenue requirements and long-term rate impacts required to fund the proposed projects and proposed utility operations/debt service. These rates are then formally presented in the operating budget and presented to City Council for consideration and approval.

## **CAPITAL BUDGET HIGHLIGHTS**

### **AIRPORT PROGRAM**

The Master Plan Update for the Corpus Christi International Airport establishes a program for the improvement and development of additional facilities over the next twenty (20) years. It sets the course for development of the Airport to ensure that available assets can meet projected needs and customer demands. As a result, the Fiscal Year 2016–2017 Airport Capital Improvement program reflects a comprehensive evaluation of Airport needs, resulting in a clear and realistic plan for current and future growth. Planned projects support City Council goals of enhanced economic development and promote the airport as the aviation gateway to the South Texas coastal area.

### **PARKS AND RECREATION PROGRAM**

The Parks and Recreation Program is committed to providing social, recreational and cultural events and opportunities for the community as well as visitors to Corpus Christi. This program commitment was supported by the voter approval of the November 2012 Bond election which provided funding to create new and renovate existing parks and recreational facilities throughout the City. Many projects listed in the Bond Issue 2012 Parks Program started construction in FY 2016 and construction on the rest of the various amenities will take place throughout Fiscal Year 2017.

### **PUBLIC FACILITIES PROGRAM**

The focus of the Public Facilities Program for Fiscal Year 2017 will be directed at the design and construction of projects identified through a comprehensive Facilities Study to determine the operational integrity and extended maintenance needs of city-owned facilities located throughout the area. A commitment of \$2 million per year will be used to address projects on a yearly basis to the extent funding allows. Additional planned projects include the construction of improvements approved by City voters in the Bond 2012 Public Facility Program.

### **PUBLIC HEALTH & SAFETY PROGRAM**

The Public Health & Safety Program is highlighted by the construction of improvements to improve service delivery, protect existing equipment, enhance the comfort of the public and

invest in projects that will increase revenue. Improvements at the J.C. Elliott and Cefé Valenzuela landfills include planning for future waste disposal needs and minimizing costs through the latest technological advances. General Obligation Bond 2012 Projects include the construction of Phase Two of a Vehicle Impound Yard and Garage and the construction of a new Fire Station #18 in the area of Ayers and Saratoga. Projects utilizing Sales Tax proceeds will be considered by the Corpus Christi Business and Job Development Corporation and must be approved by City Council prior to work beginning.

### **STREETS PROGRAM**

Street quality has an impact on every resident, business, and visitor of our City. Accessibility to businesses, schools, and residential areas impacts the quality of life of our citizens. The Fiscal Year 2016–2017 Street Capital Improvement Program contains projects that maintain or improve roadway infrastructure, ensure adequate street lighting, comply with Americans with Disability (ADA) Act requirements and promote safe and efficient traffic flow. The City of Corpus Christi continues to maximize project funding by actively seeking joint participation with other governmental entities (i.e. TxDOT, MPO, CDBG, etc.) to complete street projects with a maximum benefit for citizens. This year's budget focuses on the construction of projects approved in the 2012 and 2014 Bond Elections.

### **GAS PROGRAM**

This year's Gas Department Capital Improvement Program represents a large investment for the City's natural gas system to address increased growth in the area, expand market development and invest in the infrastructure needs of the system. Previous pipeline expansion projects and pipeline acquisitions have come together to improve service, reliability, cut costs and adequately plan for the future of our distribution system.

Included in the Gas Capital Improvement Program are critical expansion requirements for the main distribution supply lines throughout the city. These projects will connect the existing City distribution system to the North Beach distribution system, the Annville/Calallen distribution system, and the Padre Island System. When complete, the Gas Department will have consolidated from five independent distribution systems to one. With the expansion of the main distribution supply line to the Annville/Calallen, North Beach, Violet, and Padre Island areas, the reliability of the distribution system as a whole is greatly increased and redundancy is accomplished. Deliverability and capacity of the system is anticipated to increase.

### **STORM WATER PROGRAM**

This year's Storm Water Capital Improvement Program represents a significant investment in the City's storm water system to address increased development and critical storm water infrastructure throughout the City. Planned improvements will allocate resources for improving major and minor channels, underground main trunk lines, box culverts, collection systems, curb & gutter, inlets and outfall structures - as required by the City's Texas Pollutant Discharge Elimination System (TPDES) Permit. Significant initiatives included in



the Capital Improvement Program focus on insuring compliance with state and federal regulatory requirements and planning to address the capacity limitations of existing systems.

### **WATER PROGRAM**

The City's Fiscal Year 2016–2017 Water Capital Improvement program represents a significant investment of resources to enable delivery of a reliable source of potable water to residents, while balancing the long-term needs of the City and the region. Through periodic updates of the City-Wide Water Distribution Master Plan, local and area needs are modeled and the information is used in the development of a capital program that is responsive to population growth, rehabilitation/replacement of aging infrastructure, and meeting regulatory requirements while remaining attentive to funding limitations. This year's Water CIP includes projects relating to Water Treatment, Network and Distribution Improvements.

### **WATER SUPPLY PROGRAM**

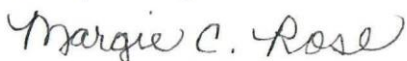
Water Supply projects are designed to maintain the City's existing water supply facilities and to provide additional delivery facilities and supply sources. Fiscal Year 2017 projects address long term water needs and investigate alternate water delivery methods with a demonstration project to site, construct and implement a test desalination plant operating at 200,000 gallons per day. An additional project will provide for significant improvements to the Wesley Seale Dam system over the next several years.

### **WASTEWATER PROGRAM**

This year's Wastewater Capital Improvement Program represents a significant investment in the City's aging wastewater system. Planned improvements will allocate resources between the upgrading of treatment facilities, improved capacity of wastewater mains, the reduction of wastewater odors, and securing alternate power at critical facilities. Significant initiatives included in the Capital Improvement Program are focused on insuring compliance with state and federal regulatory requirements. The City of Corpus Christi's Wastewater Department is currently responsible for six wastewater treatment plants, ninety-nine lift stations, approximately 1,243 miles of wastewater mains, and approximately 54 miles of force mains.

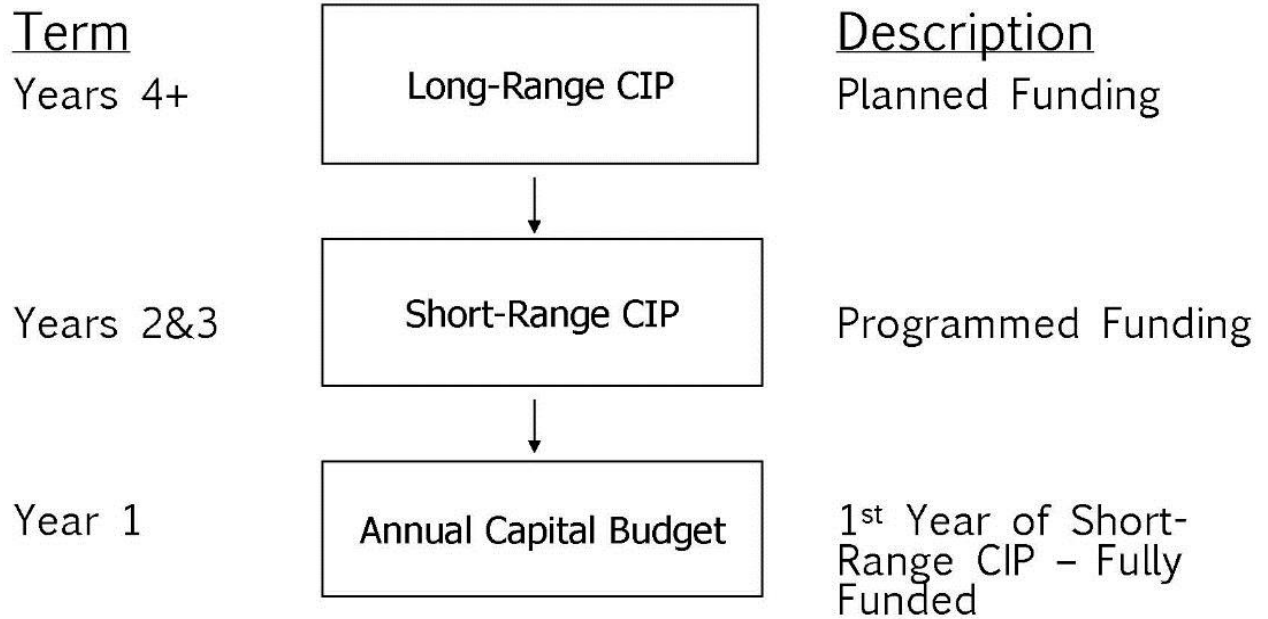
In conclusion, this document recognizes that maintenance and provision of public facilities and infrastructure is critical to enhancing our citizen's quality of life and encouraging economic growth. This document reflects a concerted effort to achieve a balance between available resources and necessary improvements. I would like to express my appreciation to the team responsible for its compilation.

Respectfully



Margie C. Rose  
City Manager

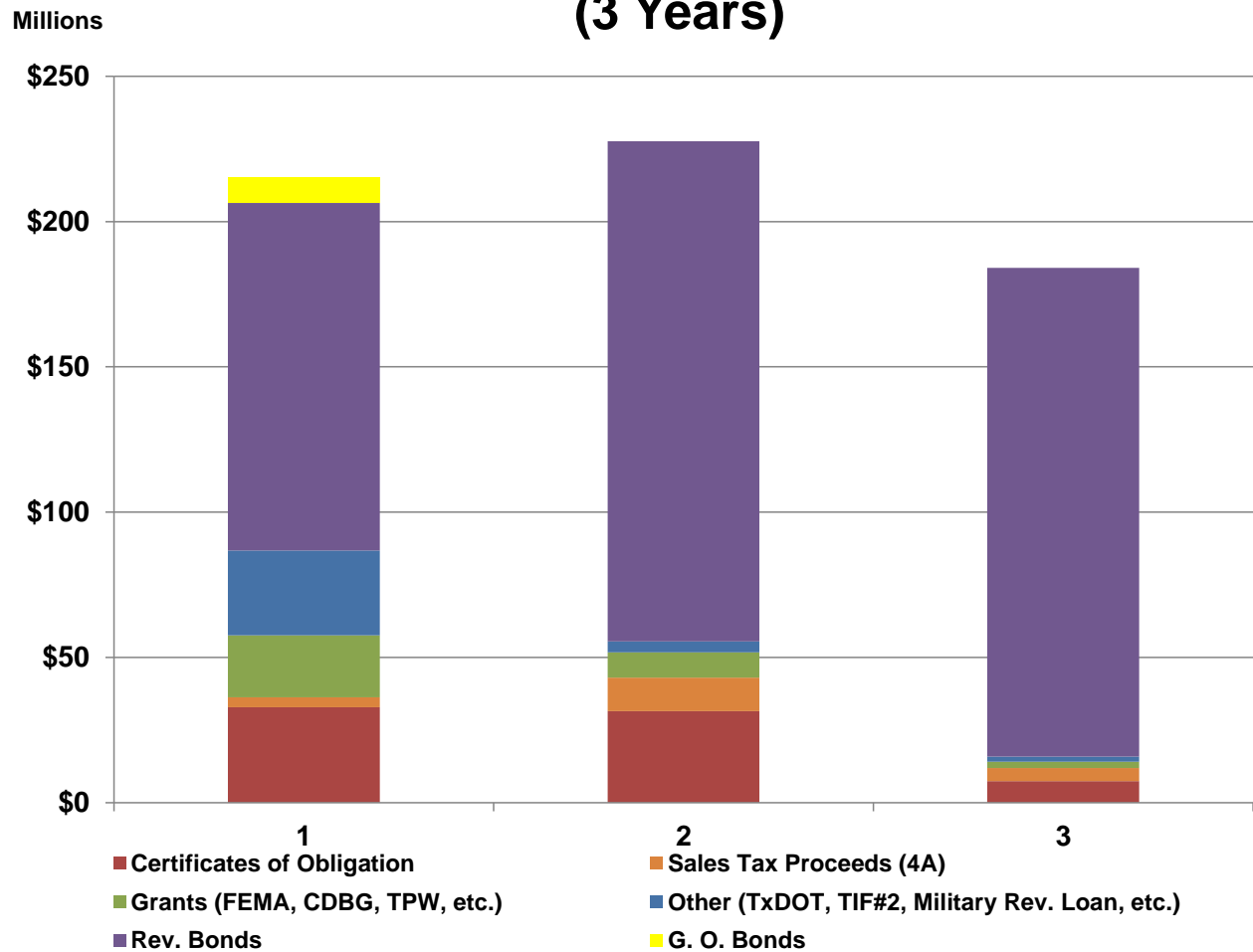
# CIP Planning Guide - Major Sections



## **FY 2017 CAPITAL BUDGET SCHEDULE**

<b>Friday, April 29, 2016</b>	<b>Work begins on Compiling Project Pages for CIP Book Sections</b>
<b>Monday, June 27, 2016</b>	<b>Draft Capital Budget Book Short-Range Pages Delivered to Executive Committee for Review and Comment</b>
<b>Wednesday June 29, 2016</b>	<b>Planning Commission Meeting – Document Overview, Public Hearing &amp; Recommendations</b>
<b>Friday, July 29, 2016</b>	<b>Draft Capital Budget Book Given to Planning Committee &amp; Council</b>
<b>Wednesday, August 10, 2016</b>	<b>Draft Capital Budget Book Presentation to Planning Committee</b>
<b>Tuesday, August 16, 2016</b>	<b>Council Capital Budget Presentation</b>
<b>Tuesday, August 16, 2016</b>	<b>Regular City Council Meeting- Council Discussion/1<sup>st</sup> Reading &amp; Approval</b>
<b>Tuesday, August 23, 2016</b>	<b>Regular City Council Meeting-Council Discussion &amp; Approval</b>

## REVENUES BY TYPE (3 Years)

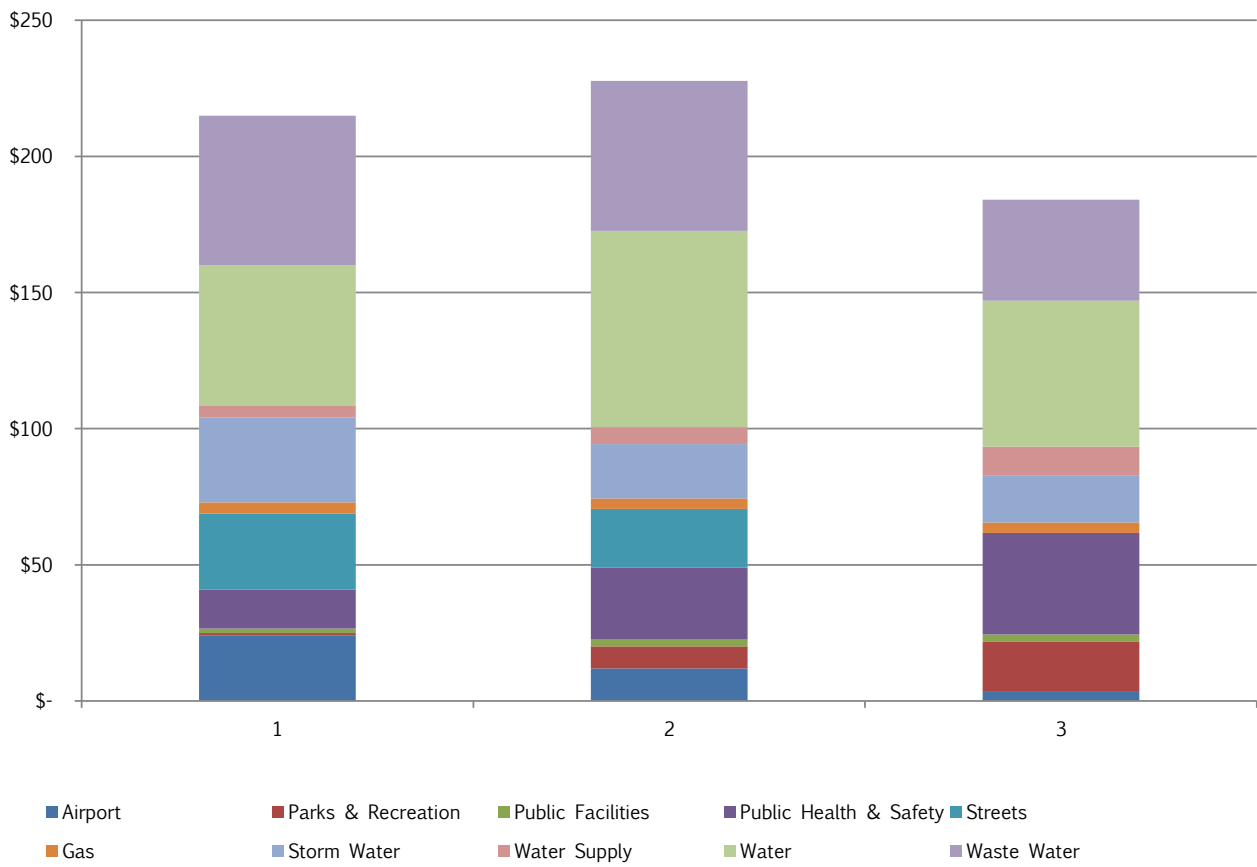


**SHORT-RANGE CIP SUMMARY**  
**Funding Sources by Revenue Type**  
(Amounts in 000's)

Type	Estimated Project-to- Date Funding Sources thru July '16	CIP Budget Year 1 2016-2017	Year 2 2017-2018	Year 3 2018-2019	Three Year Total
CDBG Program		\$ 384.5			\$ 384.5
Certificates of Obligation	10,221.8	32,872.5	31,539.9	7,438.9	71,851.3
CIP Reserves	2,552.1	6,696.2	2,908.1	500.0	10,104.3
Utility Revenue Bonds	457,415.5	78,826.0	117,182.7	85,295.5	281,304.2
Bond Issue 2004 Proceeds	2,598.5				-
Grant / FAA	50,459.9	20,982.9	8,747.6	2,150.1	31,880.6
Other Funding	8,079.9	21,974.5	275.0	750.0	22,999.5
Nueces County Contribution					-
Tax Increment Financing District	1,360.5	510.0	510.0	510.0	1,530.0
Bureau of Reclamation Grant	400.0				-
Tax Notes	7,117.9				-
Texas Parks and Wildlife Department Grant					-
Texas General Land Office					-
Military Revolving Loan					-
Texas Water Development Board	8,397.5				-
Sales Tax Proceeds (4A)		3,400.0	11,500.0	4,500.0	19,400.0
Bond 2012	69,555.5				-
Bond Issue 2008 Proceeds	9,307.0	8,548.3			8,548.3
Bond 2014	87,039.7				-
Community Enrichment Fund					-
Texas Department of Transportation	8,994.7				-
Future Bond Issue		40,784.7	55,013.0	82,904.0	178,701.7
Regional Transportation Authority					-
	\$ 723,500.5	\$ 214,979.6	\$ 227,676.3	\$ 184,048.5	\$ 626,704.4

# PROGRAM EXPENDITURES (3 Years)

Millions



## SHORT-RANGE CIP SUMMARY

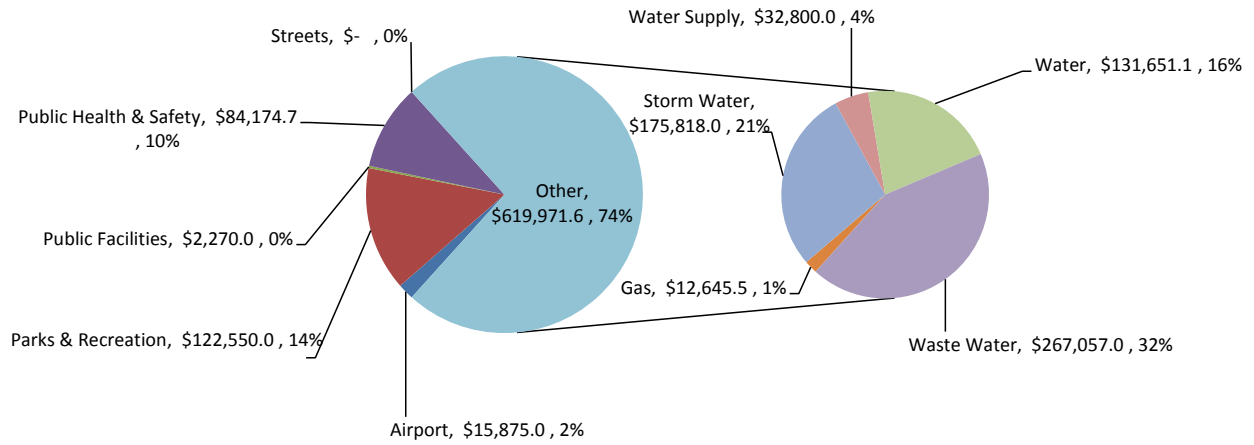
### Expenditures by Program/Project

(Amounts in 000's)

Program / Project	Project Budget as of July '16.	CIP Budget			Three Year Total
		Year 1 2016-2017	Year 2 2017-2018	Year 3 2018-2019	
<b>Airport</b>	\$ 56,066.70	\$ 23,989.60	\$ 11,969.60	\$ 3,639.0	\$ 39,598.20
<b>Parks &amp; Recreation</b>	28,555.1	894.5	8,055.0	18,115.0	27,064.5
<b>Public Facilities</b>					
Police & Park Operations Building Roof	-		1,100.0		1,100.0
Signs/Signals - New shop & Offices	2,575.0				-
Repairs to Senior Centers City Wide			500.0	800.0	1,300.0
Various Recreations Centers Roofs & Repairs			490.0	860.0	1,350.0
Various Fires Station Roofs			70.0	164.0	234.0
City Svc Center Warehouse Roof		410.0			410.0
Repairs Recreations Centers - City Wide	-	500.0			500.0
Various Library Roofs	340.0	850.0			850.0
Various Repairs & Upgrade City Wide	-		368.0	857.0	1,225.0
Comprehensive Facilities Master Plan	2,050.0				-
Comprehensive Facilities Improvements	-	-	-	-	-
<b>subtotal</b>	4,965.0	1,760.0	2,528.0	2,681.0	6,969.0
<b>Public Health &amp; Safety</b>					
Public Safety Warehouse for Fire and Police					-
Relocation of Fire Station #5					-
New Fire Station in the Area of Holly/Saratoga	2,033.3				-
Barge Dock Improvements	-	500.0			500.0
Other	3,317.1	13,760.3	26,345.0	37,305.0	77,410.3
<b>subtotal</b>	5,350.4	14,260.3	26,345.0	37,305.0	77,910.3
<b>Streets (less Utility Support)</b>					
Street Improvements	220,188.4	68,876.0	21,602.3	-	90,478.3
ADA Specific Improvements					-
<b>subtotal (includes Utility Support)</b>	220,188.4	68,876.0	21,602.3	-	90,478.3
Less Utility Support		(40,981.3)			(40,981.3)
<b>subtotal</b>	220,188.4	27,894.7	21,602.3	-	49,497.0
<b>Utilities (with Street Utility Relocations)</b>					
Gas	12,019.6	4,079.8	3,915.5	3,845.5	11,840.8
Storm Water	62,469.1	31,213.4	19,897.9	17,300.0	68,411.3
Water Supply	178,946.6	4,300.0	6,200.0	10,500.0	21,000.0
Water	61,114.9	51,625.7	72,150.0	53,650.0	177,425.7
Waste Water	93,824.7	54,961.6	55,013.0	37,013.0	146,987.6
<b>subtotal</b>	408,374.9	146,180.5	157,176.4	122,308.5	425,665.4
<b>TOTAL:</b>	<b>\$ 723,500.5</b>	<b>\$ 214,979.6</b>	<b>\$ 227,676.3</b>	<b>\$ 184,048.5</b>	<b>\$ 626,704.4</b>

**Combined Summary  
Long-Range CIP by Program  
(Amounts in 000's)**

Program	Airport	Parks & Recreation	Public Facilities	Public Health & Safety	Streets (utilities incl.)	Gas	Storm Water	Water Supply	Water	Waste Water	TOTAL:
<b>FY 2019 AND BEYOND</b>	\$15,875.0	\$122,550.0	\$2,270.0	\$84,174.7	N.A.V.	\$12,645.5	\$175,818.0	\$32,800.0	\$131,651.1	\$267,057.0	<b>\$844,841.3</b>
<b>%</b>	2%	15%	0%	10%		1%	21%	4%	16%	32%	<b>100%</b>





## Capital Improvement Projects Summary

Following is a listing of major capital projects planned for the City. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Consistent with the City's budget methodology, depreciation expense is not taken into account.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project.

Airport	CIP Budget YR 1 2016-2017	Description
<b>Reconstruct Air Carrier Ramp</b>  <u>Direct Operational Impact</u> - No operational impact.	5,555.6	Air Carrier Apron area consists of approximately 45,000 square yards of cement and 44,000 sq. ft. asphaltic concrete. This project will include a pavement assessment and the removal of existing asphaltic pavement and replace with reinforced concrete and rehabilitate areas of base failure. The asphaltic pavement is showing signs of distress with minor longitudinal/transverse cracking and some rutting as well as other deterioration from oxidation and normal wear. Rehabilitating the pavement will correct current deficiencies and insure full operation capabilities over the long term.
<b>Runway 17-35 Safety Mitigation</b>  <u>Direct Operational Impact</u> - Projected operational impact of additional \$10,000 for additional electricity for lighting and runway sweeping and maintenance.	2,018.4	The project will shift Runway 17-35 by 600 feet to the north, displace the threshold of Runway 35 by 600 feet to the north and reconfiguring the connecting taxiways accessing Runway 17-35 from Taxiway Alpha and the terminal apron parking. Project also includes the relocation of all navigational aids, lighting and signage. The existing surfaces of Runways 17-35 will be rehabilitated via cold - tar application and marked accordingly. This project includes an Environmental Assessment, Airport Geographical Information System, Topo Survey, Land Acquisition/ Navigational Easement, Preliminary Desire Reimbursable Agreement and Federal Aviation Administration - Memorandum of Agreement.
<b>Reconstruct East General Aviation (EGA) Apron</b>  <u>Direct Operational Impact</u> - There is no projected operational impact with this project due to existing area improvements only. The space foot print is not increasing in size.	2,389.0	Reconstruct East GA Apron to include the removal of existing asphalt pavement and replace with reinforced concrete, aircraft tie-downs, striping and upgrades of apron lighting. The existing apron has shown signs of deterioration and base failures and is in need of replacement. The East and North aprons serve Signature Flight Support Fixed Based Operator (East FBO) and are essential for maintaining service to GA Aircraft. The project will be phased accordingly due to funding.
<b>Terminal Building Assessment</b>  <u>Direct Operational Impact</u> - No operational impact.	175.0	The Terminal Assessment will include the west-end portion of the terminal that was constructed in 1985 and was not incorporated in the 2000 Terminal Expansion. The assessment will include all Mechanical, Electrical, and Roof system infrastructure and compliance with ADA, current building, and life safety codes including an ADA Ramp/Lift to accommodate a 757 aircraft. This project includes upgrades to the Fire Alarm Systems, energy management system, such as lighting control, incorporation of a new PA system.
<b>Runway 13-31 Safety Mitigation</b>  <u>Direct Operational Impact</u> - Projected operational impact of additional \$10,000 for additional runway maintenance.	4,734.0	This project consists of extending Runway 13 by 1,000 ft to the north and displace Runway 31 by 1,000 ft and associated new connecting taxiways; reconfigure the connecting taxiways accessing Runway 13-31 from Taxiway Bravo and the terminal apron parking. Project includes the relocation of all navigational aids, run up area, removal of older section of pavement, construct new Taxiway, runway lighting, LED lighting on Taxiways and signage. The existing surface of Runway 13-31 will be rehabilitated via cold- tar application and marked accordingly. This project includes an Environmental Assessment, Airport Geographical Information System, Topo Survey, Land Acquisition/ Navigational Easement, Preliminary Desire Reimbursable Agreement and Federal Aviation Administration - Memorandum of Agreement.
<b>Taxiway Reconfiguration</b>  <u>Direct Operational Impact</u> - Anticipated operational saving due to installation of LED Lighting.	1,104.5	In 2012, a Taxiway Utilization Study was conducted which evaluated the operational effects of Taxiing, nesting of taxiway intersections and queuing of aircraft on the Taxiway Movement Areas. The study addressed the safety of operations on the airfield. Taxiway access to either Runways will optimize the aircrafts' alignment to runway at 90 degrees. A new Taxiway numbering scheme will provide better situational awareness, reduce confusion, and assurance to the air traffic controller of exact aircraft location. This project will consist of construction of new taxiway pavement with fillets, transitions and paved shoulders, removal of pavement, drainage, grading, LED lighting, Coal-Tar Seal, Signage and Markings. Due to the complexity and magnitude of the taxiway system this project will be constructed in phases.
<b>North General Aviation Apron Extension</b>  <u>Direct Operational Impact</u> - No operational impact. The space footprint is not increasing in size.	506.4	This project will extend from the North Apron south to the East GA Apron. The project will include placement of reinforced concrete, aircraft tie-downs, striping, upgrade of apron lighting. The apron is essential for maintaining service to General Aviation. This will include construction of a new wash-rack and installation of an oil and water separator.
<b>CCIA Air Operations Area Perimeter Fence</b>  <u>Direct Operational Impact</u> - The operational impact should be covered with CFC revenues and not impact the Airport Operation Fund.	7,006.7	This project will design and replace approximately nine (9) miles of existing 6' airfield perimeter fence with an 8' fence and install a concrete apron under the fence. The existing fence is showing signs of environmental damage (rust and broken barbed wire strands); the fence has been cut in several places by attempted intruders, and has been hit by vehicles in various locations around the perimeter. The installation of a concrete apron under the fence will serve to control wildlife intrusions onto the airfield by providing a barrier that they cannot dig under. It will also deter human intrusion attempts by making it more difficult to penetrate under the fence and it will aid in maintaining the fence line zones by discouraging plant growth in the fabric.
<b>Reconstruction of Glasson Road</b>	500.0	There are three roads connecting with International Drive. Glasson Road serves as an alternate route to tenants, cargo deliveries and employees located on the western & eastern sides of the Airport. The project will include reconstructing this unimproved road and improving drainage.
<b>Airport Program Total</b>	<b>\$ 23,989.6</b>	
Parks & Recreation	CIP Budget YR 1 2016-2017	Description
<b>Sacky Park</b>  <u>Direct Operational Impact</u> - No additional operational impact will be generated by this project.	184.5	The Sacky Park Improvements Project will include the construction of a new playground to serve youth ages 2-12 years old, outdoor fitness equipment for teens and adults, new park benches and picnic tables, trees and a split rail fence around the perimeter of the park to protect the improvements and to prevent access by vehicles. The department will work with a playground and park amenity manufacturer to provide and install all of the improvements. This project is funded by Housing and Urban Development Federal Funds and is dependent upon receiving those funds in Fall 2016.
<b>Packery Channel Miscellaneous Improvements</b>  <u>Direct Operational Impact</u> - These projects will support the use of Packery Channel and will be completed over multiple years as funding becomes available.	510.00	This project includes funds for yearly identified projects to support Packery Channel exclusive of the previously identified capital projects Phases 3 through 6. Planned work could include: periodic surveys of channel conditions, shoreline and jetty revetments, access to beach and sand redistribution. All projects will be done in conjunction with the Island Strategic Action Committee, North Padre Island Development Corporation, Tax Increment Financing Board and City Council approval.

Parks & Recreation Con't	CIP Budget YR 1 2016-2017	Description
<p><b>Ben Garza Park Improvements</b></p> <p><u>Direct Operational Impact</u> - There are no additional operating costs associated with this project.</p>	200.00	<p>The Ben Garza Park Improvements Project will include the improvement of two existing youth baseball/softball fields, outdoor fitness equipment for teens and adults, new park benches and picnic tables, trees and a split rail fence around the perimeter of the park to protect the improvements and prevent access by vehicles. The department will work with a playground and park amenity manufacturer to provide and install all of the structural improvements and a landscape company for the improvements to the ballfields and trees. The park is listed as a major investment park for the 2012 Parks and Recreation Master Plan. As use of the park improves and neighbors are encouraged to connect with each other, it can serve as a base line for combating crime in the area. The department will also partner with the Police Athletic League to schedule games and practices at the ballfields. Funding is dependent upon receipt of Housing and Urban Development funds.</p>
<b>Parks and Recreation Project Total</b>	<b>\$ 894.5</b>	
Public Facilities	CIP Budget YR 1 2016-2017	Description
<p><b>Central Library Roof Replacement</b></p> <p><u>Direct Operational Impact</u> - There are no additional operating costs associated with this project.</p>	850	<p>This project proposes replacement of the roof at the low flat section of the building and requires modifications to the parapet wall base/counter flashing to eliminate water infiltration. Additional work includes repairs to the stucco wall system at the cupola, gutter and downspouts, and attachment clips, failing and/or missing clay roof tiles. A rainwater collection system is also included. This project will be constructed through the new Facilities Multiple Award Contract (FMAC) program to construct the project within the available funds.</p>
<p><b>Repairs to Recreation Centers - City Wide</b></p> <p><u>Direct Operational Impact</u> - Unable to anticipate the impact at this time, but energy efficient repairs should lower operational costs.</p>	500	<p>This project has been developed as part of the Comprehensive Facilities Master Plan. Work will consist of phased roof replacements, new HVAC systems and other necessary capital repairs on all City Recreation Center Facilities city-wide. The existing roofs and HVAC systems are approaching or are beyond their intended life and replacement is necessary to stop further deterioration of the facilities and ensure the comfort and safety of users. Work will be completed through the Facilities Multiple Awards Contract (FMAC) Program when possible to expedite construction and save on costs.</p>
<p><b>New Roof at City Service Center Warehouse</b></p> <p><u>Direct Operational Impact</u> - Unable to anticipate the impact at this time, but energy efficient repairs should lower operational costs.</p>	410.0	<p>This project has been developed as part of the Comprehensive Facilities Master Plan. Work will consist of phased roof replacements, new HVAC systems and other necessary capital repairs on City facilities city-wide. A new and improved roof is necessary to protect the Warehouse Stores building. The existing roof is causing water damage internally and externally and, if not corrected, water infiltration will eventually lead to more serious conditions such as mold, mildew and damage to city equipment. Work will be completed through the Facilities Multiple Awards Contract (FMAC) Program when possible to expedite construction and save on costs.</p>
<b>Public Facilities Project Total</b>	<b>\$ 1,760.0</b>	
Public Health & Safety	CIP Budget YR 1 2016-2017	Description
<p><b>Landfill Pavement / Roadway Life Cycle Replacement</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational impact due to this project, but access and operational efficiency could be greatly reduced and potential liability claims could be generated for damages to private vehicles if the work is not performed.</p>	750.0	<p>Internal roadways and pavement located at Cefe Valenzuela and J. C. Elliott Landfills require periodic replacement due to the life cycle of the roadways and deterioration caused by heavy truck traffic. Recommended work is necessary to allow continued access to both facilities. Additionally, post closure monitoring and mulching operations require construction of additional internal roadways. J.C. Elliott roadway work has recently been completed and funding from prior years is completing road reconstruction at Cefe Valenzuela Landfill. Streets are repaired yearly to the extent that funding allows.</p>
<p><b>Cefe Valenzuela Landfill Liquids (Leachate) Mgmt</b></p> <p><u>Direct Operational Impact</u> - This project will result in the elimination of future capital improvement projects to construct additional evaporation ponds as the size of the landfill increases. It will also optimize energy usage by improving the pumping pattern for the recirculation and control system which will reduce the amount of utility expense and labor costs required to operate the existing leachate control system.</p>	\$ 2,897.1	<p>This project will provide for the required design and construction of a leachate recirculation system. Proposed work is necessary to maintain the control of leachate infected ground water and insure regulatory compliance for the proper handling of leachate generated from disposal cells. Proposed work will optimize controls, piping, and pumps for recirculation of leachate into the proper disposal cells and eliminates need for existing two 5-acre leachate ponds. Permit modification will be required to recirculate groundwater in cells with the recirculated leachate.</p>
<p><b>Cefe Valenzuela Landfill Disposal Cells Interim Covers</b></p> <p><u>Direct Operational Impact</u> - This project is required by the Texas Commission on Environmental Quality (TCEQ) and successful completion of the project in a timely manner will avoid fines and penalties as well as protect the environment. The alternate interim cover, if approved by the TCEQ, could provide alternate energy savings and reduce landfill expenses.</p>	\$ 3,888.2	<p>A Texas Commission on Environmental Quality (TCEQ) permit requires the design and installation of the interim final cover for disposal Cells 3D, 4A and 4B must be completed in a timely manner to protect public safety and avoid penalties. The TCEQ must review and approve the construction plans prior to construction starting. Installation of the interim final cover will protect the environment by keeping the accumulated waste in place. Using an alternate interim cover system could potentially reduce operational expenses if approval is given to a design which includes solar panels to produce energy. Currently, all permitting requirements have been completed and staff is waiting on the soil balance cover report and need for interim cover.</p>
<p><b>Cefe Valenzuela Landfill Gas Collection and Control System</b></p> <p><u>Direct Operational Impact</u> - Compliance with TCEQ / EPA regulations will avoid the daily violations and fines imposed after November 11, 2017.</p>	\$ 2,000.0	<p>This project is required by the Texas Commission on Environmental Quality and Environmental Protection Agency regulations on greenhouse gases to be operational by November 11, 2017. The GCCS will collect landfill gasses into a collection system and then flare them to prevent them from escaping into the atmosphere and harming the ozone layer.</p>
<p><b>Cefe Valenzuela Landfill Gas Flare for Gas Collection &amp; Control Sys</b></p> <p><u>Direct Operational Impact</u> - In addition to saving cost in excess of \$100,000 due to contractor mark-up, the operational impact of this project will be to comply with permit requirements and regulatory guidance by avoiding daily violations and fines imposed after November 11, 2017.</p>	\$ 500.0	<p>This project involves the procurement of a flare for the Gas Collection and Control System (GCCS) currently being designed for the Cefe Valenzuela landfill and required by the Texas Commission on Environmental Quality &amp; Environmental Protection Agency. If not in operation by November 11, 2017, the city is at risk for violation and daily fines. The flare must be purchased separately from the construction project due to it having a long lead-time that is detrimental to City bidder prices and participation in the larger project. This approach will take risk out of the City's project and save on costs by purchasing this item separately.</p>
<p><b>J.C. Elliot Landfill Leachate Collection System Upgrade</b></p> <p><u>Direct Operational Impact</u> - This project will keep the facility in permit compliance to avoid permit violations and fines.</p>	\$ 300.0	<p>The current leachate collection system at the closed J.C. Elliott Landfill is past its useful service life and is experiencing failures which require constant repairs. A functional leachate collection system is part of Texas Commission on Environmental Quality (TCEQ) requirements for every landfill open or closed. For closed landfills the leachate collection system is required to prevent accumulation of liquids that could damage the High Density Polyethylene liner and leak environmental toxins to the ground water supply.</p>
<p><b>Cefe Valenzuela Landfill Disposal Cells Construction Sectors 2A &amp; 2B</b></p> <p><u>Direct Operational Impact</u> - This project is required by the Texas Commission on Environmental Quality (TCEQ) and successful completion of the project in a timely manner will avoid fines and penalties as well as protect the environment. This project will provide cover soil from the new cell excavation, which will save costs for the operational budget.</p>	\$ 25.0	<p>The landfill has approximately two years of waste capacity remaining in the lined areas. Capacity exhaustion is anticipated December 2018. It is recommended that the liner design plans and specifications should begin 18 months prior to this date to ensure capacity availability. Cell excavation will provide cover soil for landfill operations.</p>

Public Health & Safety Con't	CIP Budget YR 1 2016-2017	Description
<b>Landfill Erosion Control Lifecycle Rehabilitation</b> <u>Direct Operational Impact</u> - This project will provide savings to the Operational Budget by holding soil cover in place, preventing future expenditures on additional soil cover and soil cover repairs. Also, this project helps maintain compliance to permit requirements to avoid future violations and fines.	\$ 250.0	The purpose of the Erosion Control Lifecycle Project is to provide the tools necessary to monitor, control, and repair the erosion on all closed and open landfills. Erosion in landfills could disturb the daily, intermediate, and/or final cover exposing garbage and damaging any liner set in place. Some erosion control measures include: vegetation of slopes, vegetation of other key areas, mechanical controls to channel water from slopes, etc. This is expected to be an ongoing activity for open and closed landfills necessary to maintain compliance status with State and Federal Laws.
<b>Landfill on Call Support Services</b> <u>Direct Operational Impact</u> - Solid Waste staff have to be continually maintaining, improving and controlling their facilities. Many of the issues require timely implementation and all require engineering and permitting assistance. This project provides consultant services for the issues requiring timely response through either engineering consulting, permit compliance assistance, or engineering design, bid, and construction phase services.	\$ 250.0	This project will provide Solid Waste Department with assistance as the need arises for operation and capital issues, permitting questions or clarifications, records research, small job order construction contract design, or other needs associated with the Elliott Landfill, Elliott Transfer Station and Cefe Valenzuela Landfill. Other responsibilities will include: · Flood damaged pavement repairs to Oso Creek crossing at Elliott Landfill; · Erosion repairs and control measures at soil borrow area south of Oso Creek; · Pavement assessment and repairs at Elliott Transfer Station; · Piping repairs/replacement for the Elliott Landfill leachate storage tanks; · Development of Temporary Debris Storage and Reduction (TDSR) site(s) for Emergency Response program; · Erosion repairs and control measures at Elliott Landfill; · Regulatory consulting regarding status of soil borrow areas adjacent to Elliott Landfill
<b>Seawall Capital Repairs</b> <u>Direct Operational Impact</u> - Providing minor, routine repairs can defer potentially costly major structural reconstruction efforts.	\$ 200.0	The Corpus Christi Seawall was originally constructed from 1939 to 1942. With the initiation of the Seawall Maintenance sales and use tax, a major project was completed in 2007 to address advanced levels of deterioration of the Seawall system. That project was completed for a cost of \$43.4 million. The funding levels programmed in the CIP are anticipated to address routine maintenance issues. A subsequent major reconstruction is shown to occur after the expiration of the current one-eighth cent sales and use tax.
<b>Barge Dock Improvements</b> <u>Direct Operational Impact</u> - There is not a direct operational cost at this time, but failure to achieve FEMA certification would greatly impact the City of Corpus Christi and downtown business insurance costs considerably.	\$ 500.0	The Barge Dock (commonly referred to as the Art Museum Barge Dock) is located on N. Shoreline Boulevard at the north end of the Corpus Christi Seawall adjacent to the Art Museum of South Texas. Its proximity to the entrance of the Port of Corpus Christi, the American Bank Center, Selena Auditorium, the Museum of Science and History, and the Art Museum make the Barge Dock an integral part of these facilities. The Barge Dock area consists of a concrete paved area over fill material, contained along the Corpus Christi Bay by a sheet-pile supported structure topped with a concrete pile cap. The barge dock is frequently swamped by high tides limiting its usefulness. A previous concept of this project contemplated raising the structure and enhancing its use. The current program included funds for maintenance activities only.
<b>Salt Flats Levee Improvements</b> <u>Direct Operational Impact</u> - There is not a direct operational cost at this time, but failure to achieve FEMA certification would greatly impact the City of Corpus Christi and downtown business insurance costs considerably.	\$ 1,000.0	The Salt Flats Levee System (originally referred to as the Backwater Levee) is an integral component of the downtown flood protection system. The levee requires improvements and maintenance to ensure that the system will function as originally designed. The levee is susceptible to various modes of failure. Additional study is underway and improvements are planned that would be sufficient to be certified by FEMA as a freeboard deficient reach. This means that although the system would not afford the level of protection required to be prevent overtopping in a 100-year event, it would not be vulnerable to catastrophic failure.
<b>Repair Marina Breakwater at Magee Beach</b> <u>Direct Operational Impact</u> - There is no operational impact with this project.	\$ 500.0	The proposed improvements consist of demolishing the existing elevated walkway and constructing a new breakwater and walkway in its place. The existing rock breakwater and walkway will be repaired and raised. These improvements will help fortify the seawall against wave attack by preventing failure of the breakwater and excessive erosion of McGee Beach. Construct/place rock ballast (smaller stones) to fill gaps between larger stone and provide a base for the new concrete cap. Build new cap wider (assumed here to be 2 ft wider) and higher (assumed here to be 1 ft higher) than original. This would make the new cap approximately 6 ft wide.
<b>McGee Beach Nourishment/Boat Basin Dredging</b> <u>Direct Operational Impact</u> - There is no operational impact with this project.	200.0	The proposed improvement consists of nourishing McGee Beach in order to improve potential storm damage reduction at the seawall. A wider beach will help the seawall survive a storm of longer duration or greater intensity. Sand may be trucked in from upland sources, such as quarries near the Nueces River, or dredged from the marina or bay. This project would address beach renourishment as well as shoaling issues in the marina.
<b>Science &amp; History Museum Flood Wall</b> <u>Direct Operational Impact</u> - There is no operational impact with this project.	500.0	This recommended improvement is to construct a new floodwall (or a coastal structure) that would follow a "hypotenuse" alignment between the existing Promenade and the USACE Bulkhead. The project would also backfill the triangle to make it function more like a coastal structure. This would also provide additional land area for future use.
<b>Kinney &amp; Power Street Pump Station Improvements</b> <u>Direct Operational Impact</u> - This project will improve operational efficiencies, save money on electrical costs, and help keep the downtown area from flooding during heavy rain conditions.	500.0	The Power Street Pump Station was originally constructed in 1947 as part of the Bay Front Protection. It has 3 pumps with diesel powered motors. The Kinney Street Pump Station was also constructed in 1947. The pump station was reconstructed in 2009. It has 5 pumps with electric motors that are dependent on the 3 generators inside. One redundant pump is located on site. The downtown flood protection system relies on these two pump stations to remove all water from the area during a significant storm event. Preliminary studies have indicated that the pumping capacity would not be adequate to handle rainfall, inflow and wave overtopping during a 100-year storm event. Planned 2D modelling will help to better define the demands that would be placed on the system during significant storm events. This project would enhance the reliability and capacity of the downtown storm water pumping system.
<b>Public Health &amp; Safety Project Total</b>	\$ 14,260.3	
<b>Streets</b>	CIP Budget YR 1 2016-2017	Description
<b>Alameda Street - Kinney Street to Lipan</b> <u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will improve the road to accommodate heavier traffic flows and provide a safer driving experience.	1,312.5	This project includes full depth reconstruction of the existing 2-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The roadway width will remain to allow the existing curbside parallel parking.
<b>Gollihar Road - South Staples Street to Weber Road</b> <u>Direct Operational Impact</u> -There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.	3,838.0	This project includes full depth reconstruction of the existing 5-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit.

Streets Con't	CIP Budget YR 1 2016-2017	Description
<p><b>Corona Drive - Flynn Parkway to Everhart</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,162.9	<p>This project includes full depth reconstruction of the existing roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. The existing roadway begins at Flynn Parkway as a 2-lane roadway and widens to 5-lanes at the approach to the Everhart/Corona intersection. Improvements include new wide multi-use paths on both sides for pedestrian and bike transit. Utility improvements include water, wastewater, storm water and gas. The project also includes a potential driveway access to the Best Buy to improve traffic safety and relieve traffic congestion along Everhart and SPID.</p>
<p><b>Ayres Street - Ocean Drive to Alameda Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	3,087.1	<p>This project includes full depth reconstruction and narrowing (road diet) of the existing 4-lane roadway to a 3-lane roadway with continuous center turn lane. Improvements include new curb and gutter, sidewalks, ADA ramps, signage and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project also includes reconfiguration of the Ayers/Booty intersection that converts Booty to one-way from Ayers to Fifth Avenue. This roadway re-designation and intersection reconfiguration are proposed to improve traffic flow and safety by replacing on-street head-in parking on Ayers with diagonal parking on Booty.</p>
<p><b>Yorktown Road - Lake Travis to Everhart Road</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	672.1	<p>This project includes full depth rehabilitation of the existing 4-lane roadway with raised median. Improvements include partial replacement of curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. Additional improvements include street lighting along the roadway.</p>
<p><b>S Staples Street - Alameda Street to Morgan Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	930.5	<p>This project includes full depth reconstruction of the existing 4-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas.</p>
<p><b>Southern Minerals Road - Up River Road to IH 37</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	796.7	<p>This project includes full depth reconstruction and widening of the existing 2-lane roadway with new shoulders and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes new designated left-hand turn lane at the Southern Minerals/Up River intersection.</p>
<p><b>Yorktown Boulevard - Everhart Road to South Staples Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,983.9	<p>This project includes full depth reconstruction of the existing 4-lane roadway with raised median and bike lanes that continues on Yorktown from Rodd Field to Everhart. Improvements include replacement of curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project also includes a signalized at the Yorktown/Everhart intersection with new traffic signal heads, poles, mast arms, controller, etc. to replace the existing 4-way stop. Additional improvements include street lighting along the roadway.</p>
<p><b>Carroll Lane - Houston to McArdle Road</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,383.8	<p>This project includes full depth reconstruction of the existing 2-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit and also restores curbside parallel parking on one side of the street.</p>
<p><b>Old Robstown Road, State Highway 44 to Leopard Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,421.6	<p>This project includes full depth reconstruction of the existing 2-lane roadway to a 3-lane roadway with continuous center turn lane. Improvements include new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes sidewalks on both sides of the road with a dual direction cycle track on one-side of the road.</p>
<p><b>Morgan Ave - Ocean Dr to Staples St</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	829.7	<p>This project includes full depth reconstruction of the existing 4-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit. The project is being coordinated with the Spohn Hospital construction and the Bond 2012 section of Morgan from Staples to South Padre Island Drive.</p>
<p><b>Ayers St - Pedestrian Improvements and Turn Lane Addition</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	5,842.0	<p>This project addresses pedestrian and vehicular safety along the Ayers Corridor from SPID to Gollihar Road. Roadway improvements include new center turn lane with designated left hand turn lanes at the intersections of Ayers Street &amp; Mansheim Blvd. and Ayers Street &amp; Sunnybrook Road. Pedestrian improvements include signalized crosswalks, new sidewalks, curb &amp; gutter, ADA ramps. Through the Interlocal Agreement with the RTA, pedestrian improvements will be extended from Gollihar Rod to the bus transfer station at the intersection of Ayers Street &amp; Port Avenue.</p>
<p><b>Downtown Street Traffic Signal And Area Improvements</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,213.4	<p>This project replaces existing outdate traffic signals on Water Street from approximately IH-37 to Coopers Alley with new poles, mast arms, signal heads, controllers etc. The new mast arm and poles will comply with the architectural design standards in the Central Business District Area Development Plan. The project also completes the traffic analysis and warrant studies for the existing intersections and signals.</p>
<p><b>North Padre Island Beach Access Roads (3A &amp; 2)</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	49.3	<p>This project includes reconstruction of beach access roads on North Padre Island, including Beach Access Road 3A and 2. The proposed improvements will include reinforced concrete pavement structure, grading for surface drainage, slope and soil stabilization pavement markings and signage.</p>
<p><b>Chaparral Street Phase 2 - Downtown Development Master Plan</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,006.3	<p>This project will continue the Chaparral Street improvements from Schatzel Street to Taylor Street with minor modifications to improve on concepts from Phase 1. Improvements include new curbs, widened sidewalks, including but not limited to, textured concrete and/or pavers, street pavement, landscaping, irrigation, landscape lighting and other amenities as available and funding allows. Improvements will be coordinated with Phase 1 of this project completed under Bond 2008.</p>
<p><b>Rodd Field Road Expansion - Saratoga to Yorktown</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,669.0	<p>This project includes full depth reconstruction and widening of the existing 2-lane roadway to a 4-lane roadway with 30' raised median. Improvements include new curb and gutter, sidewalks, ADA ramps, signage and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project also includes wide multi-use sidewalks on both sides for pedestrian and bike transit. If sufficient funds are available, the project will include the reconfiguration of the Rodd Field/Yorktown Intersection as a "T" to replace the "Y" configuration.</p>

Streets Con't	CIP Budget YR 1 2016-2017	Description
<p><b>Ennis Joslin Expansion - Holly to Williams</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,463.4	This project provides the extension to connect Ennis Joslin with a new 4-lane roadway, curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, and storm water. This project also includes wide multi-use sidewalks on both sides for pedestrian and bike transit.
<p><b>Flato Road - Agnes to Bates</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,635.2	This project includes full depth reconstruction of the existing 2-lane rural roadway with roadside ditches. Utility improvements include water, wastewater, and storm water.
<p><b>Twigg St - Shoreline Blvd to Lower Broadway</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	801.4	<p>This project includes full-depth reconstruction of the existing two lane road with new sidewalks, curb and gutter, ADA ramps, and pavement markings. Utility improvements include water, storm water, wastewater and gas. The project also includes landscaping and area beautification.</p> <p>Note: This project is deferred until finalization of Harbor Bridge design.</p>
<p><b>Leopard St - Crosstown Freeway to Palm Dr</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,244.0	The project includes full-depth reconstruction and partial widening of the existing 4 lane roadway with new sidewalks, curb and gutter, ADA ramps and pavement markings. The section of Leopard from Antelope to Port remains four-lanes with the section from Port to Palm as five-lanes with a continuous center turn lane. Utility improvements include water, wastewater, storm and gas. Note: This project is deferred until finalization of Harbor Bridge design.
<p><b>Creek View Dr Extension</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	9.5	This project provides the extension to connect the existing Creek View in the Maple Hills subdivision to McKinzie Road with a new 2-lane roadway, curb and gutter, sidewalks, and ADA ramps. Utilities include Water Gas and Storm Water.
<p><b>South Alameda Street - Ayres Street to Louisiana Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,014.6	This project consists of full-depth repair and reconstruction of the existing roadway from Ayers to Louisiana. The commercial section of the road, Ayers to Clifford, will remain four lanes with a median and the Clifford to Louisiana residential section will be reduced to a three lane section with a continuous left turn lane. Off-street combination 10 foot bike and pedestrian paths are included on both sides of the road. Other improvements include ADA ramps, curb and gutter, bus stop rehabilitation and pavement markings and underground City utilities (Storm Water, Water, Wastewater and Gas) as necessary.
<p><b>Ocean Drive - Buford Street to Louisisan Avenue</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	116.0	This project includes full-depth repair and narrowing of the existing six lane roadway to a four lane roadway with divided median and on-street bike lanes. Improvements include new and upgraded traffic signals, curb and gutter, sidewalks, ADA curb ramps, and pavement markings. The project also includes slope stabilization along the Corpus Christi Bay bluff side of the roadway. Utility improvements include water, wastewater, storm water, and gas.
<p><b>Greenwood Drive - Gollihar Road to Horne Road</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	208.0	The Project includes full-depth reconstruction of the existing five lane roadway with new curb and gutter, sidewalks, ADA curb ramps, bus stop rehabilitation, and pavement markings. Additional improvements include underground City utilities (Storm Water, Water, Wastewater and Gas) as necessary. A separate Hike & Bike Trail project has been developed with the Texas Department of Transportation and Metropolitan Planning Organization for parallel pedestrian / bike travel through Dr. Hector P. Garcia Park.
<p><b>Tuloso Road - Interstate Highway 37 to Leopard Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,463.0	The project includes full-depth repair and widening of the existing two lane rural roadway to a two lane roadway with shoulders and designated left hand turn lanes at intersections. Improvements include sidewalks, ADA curb ramps, and pavement markings. Utility improvements include new water, wastewater, storm water and gas.
<p><b>South Staples Street - Brawner Parkway to Kostoryz</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,894.0	This project consists of full-depth reconstruction of the existing roadway to include four-lane roadway with a continuous center left turn lane. Improvements include curb and gutter, wide sidewalks, ADA curb ramps, pavement markings and bus stops. Utility improvements include water, wastewater, storm water, and gas.
<p><b>Gollihar Road - Weber Rd to Carroll Lane</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	2,921.4	This project includes full depth reconstruction of the existing 5-lane roadway with new curb and gutter, sidewalks, ADA ramps and pavement markings. Utility improvements include water, wastewater, storm water and gas. The project includes wide multi-use sidewalks on both sides for pedestrian and bike transit.
<p><b>Kostoryz Road - Brawner Parkway to Staples Street</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	4,306.1	This project includes reconstructing the 4-lane roadway with widened 5-lane intersections for protected left turns at Brawner Pkwy and Norton Rd. The Staples St intersection shall also be widened to include a new designated right turn lane. Improvements will include curb and gutter, sidewalks, ADA curb ramps, signalization and pavement markings. Utility improvements include water, wastewater, storm water and gas. The sidewalks are 5' on the west side and 8' on the east side of the roadway, allowing the east sidewalk to serve as a multi-use path.
<p><b>Morgan Avenue - South Staples Street to Crosstown Freeway</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	1,567.2	This project includes full depth reconstruction of the existing four lane roadway with new curb and gutter, sidewalks, ADA ramps, and bus stops. Utility improvements include water, wastewater, storm water and gas. This project is being coordinated with City Bond 2014 project Morgan from Ocean Drive to South Staples Street and Spohn Hospital construction to minimize impacts and overall cost.
<p><b>Holly Road - Crosstown Freeway to Greenwood Drive</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact with this project, but failure to complete this work could result in the City being sued for non-compliance and loss of future Community Development Block Grant funding.</p>	6,508.3	This project includes reconstruction and expansion of the existing two lane roadway to a four lane roadway with bike lanes and a raised median. Landscaping, curb and gutter, pavement markings, signage, sidewalks and ADA curb ramps are included in the project scope. This is a joint City and TxDOT project with an 80/20 match from TxDOT for funding of the design and construction of the street, storm water and landscaping. The City is 100% responsible for wastewater, water and gas.
<p><b>Williams Drive Phase 3 - South Staples to Airline Road</b></p> <p><u>Direct Operational Impact</u> - There is no direct operational budget impact, but this project will replace aging utilities where applicable, improve the road to accommodate heavier traffic flows and provide a safer driving experience.</p>	964.4	This project includes full depth reconstruction and widening of the existing two lane roadway to a four lane roadway with protected left turn lanes at intersections. Improvements include new curb and gutter, sidewalks, ADA curb ramps, pavement markings and lighting. This is a joint City and TxDOT project with 20/80 match respectively for design and construction of the street, curb and gutter, ADA ramps and storm water. The City is 100% responsible for wastewater, water and gas.

Streets Con't	CIP Budget YR 1 2016-2017	Description
<b>Park Road 22 Bridge</b> <u>Direct Operational Impact</u> - An operational budget impact cannot be determined until a final project scope has been developed. This project will impact the area with benefits to economic development and tourism.	8,560.7	This Bond 2004 project provides for a new Park Road 22 bridge over a new water exchange between the canal systems located on the east and west side of Park Road 22. The new bridge will allow for pedestrians, golf carts and small boats to pass under the bridge. The water exchange is required by the Developer under a United States Army Corps of Engineers permit and construction is being coordinated with the Developer. This project requires Texas Department of Transportation coordination and approval. This is a City Council priority project and construction will use remaining savings from Bond 2008 Street Bond Funds.
<b>Street Project Total</b>	<b>\$ 68,876.0</b>	
Gas	CIP Budget YR 1 2016-2017	Description
<b>West Side Interior Loop</b> <u>Direct Operational Impact</u> - The impact is negligible to the annual operating budget, but this work will increase the capacity to market additional gas volume to the Annville and Calallen areas and potentially increase revenues.	\$ 750.0	This project consists of installing approximately 35,000 feet of high pressure mains varying in size from 4 to 16 inches. This will connect the existing City distribution system to the Annville/Calallen distribution system. Connecting the two system will increase reliability and capacity to the Annville/Calallen area. This project will be completed by City crews.
<b>Gas Line Replacement/Extension Program</b> <u>Direct Operational Impact</u> - There is not a direct operational impact due to this project, but allows strategic system recapitalization to prevent future line breakages and interruption of service due to aging infrastructure and avoids major rate fluctuations.	1,600.0	This project involves the study and evaluation of the existing gas pipelines the City owns and will result in a replacement schedule of the lines at, or beyond, their useful service life. Lines and regulator stations in the most deteriorated condition, and those creating the most severe maintenance issues, will be prioritized for replacement. This project will also extend existing lines, opening up new service opportunities and support gas line improvements to programmed street projects that arise during the year.
<b>Gas Line Parallel to Padre Island Water Main Ph 2</b> <u>Direct Operational Impact</u> - This project will increase redundancy and efficiencies to the Island.	500.0	The project constructs a new 8-inch diameter natural gas line parallel to the water main on the island from approximately Aquarius Street to the Sand Dollar pumping station. This improvement will meet the requirements of the Texas Railroad Commission (TRRC) to interconnect with the Corpus Christi distribution system as stated in the Gas Department Business Plan.
<b>Public Fill CNG Station</b> <u>Direct Operational Impact</u> - There is no direct operational budget impact.	100.0	The City Council discussed the fuel and maintenance cost savings and emission reduction for a cleaner environment that is afforded through the use of Compressed Natural Gas (CNG). The City has committed to providing CNG not only for City fleets but also for commercial fleets and private customers. Public and private fleets include US Post Office, AT&T, Nueces County, Texas Railroad Commission, Republic Services, CC Disposal, and private customers. The demand of CNG has almost doubled from 17,000 GGE (Gasoline Gallon Equivalence) to 33,000 GGE since November 2013. This project proposes the construction of a public CNG station to meet the rising demands of City fleets, commercial fleets and private customers. This project is being completed through a design/build construction procurement method.
<b>High Pressure Cathodic Protection Master Plan</b> <u>Direct Operational Impact</u> - This project will not affect the operational budget.	329.8	This project proposes design and construction to upgrade the current city-wide high pressure distribution system from Sacrificial Anode Cathodic Protection System to an Impressed Current Cathodic Protection System. The Impressed Current system is more effective at protecting larger mains from external corrosion. This system also uses anodes that have a longer effective lifespan and therefore will reduce anode replacement costs.
<b>Gas Project Total</b>	<b>\$ 3,279.8</b>	
Storm Water	CIP Budget YR 1 2016-2017	Description
<b>Lifecycle Pipe Rehabilitation and Replacement</b> <u>Direct Operational Impact</u> - The extension of the service life of water mains is critical to ensuring the integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents the cost of maintenance from rising.	2,500.0	The purpose of this project is to systematically rehabilitate and / or replace aging storm water infrastructure city-wide. This project will assess the existing condition of clay pipe and other aging systems that have reached the end of their useful service life and rehabilitate/ replace as required. This project will be implemented in a phased approach as funding allows.
<b>IDIQ Major Ditch Improvements</b> <u>Direct Operational Impact</u> - The extension of the service life of water mains is critical to ensuring the integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents the cost of maintenance from rising.	500.0	The City has approximately 100 miles of major ditches. As part of the programmatic approach to implement lifecycle improvements, this project will identify and prioritize ditch improvements to include re-grading, slope re-contouring and stabilization, pilot channels and concrete lining upgrades and other best management practices. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality and reduce long term maintenance costs. This is a yearly program which will address problems as funding allows.
<b>Drainage Channel Excavation - Master Channel 31</b> <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, and homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4).	500.0	Master Channel 31 was constructed in various phases in conjunction with the development in the area. The side slopes and bottom are severely eroded resulting in poor drainage and encroachment of ditch outside of the City right-of-way. This project will provide critical improvements to restore and improve the drainage profile and include erosion control measures such as side slope stabilization, soil treatment, vegetative cover and other best management practices. This project is planned in multiple phases as funding allows.
<b>Schanen Ditch Improvements Ph 2</b> <u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, and homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4).	500.0	The existing profile of Schanen Ditch exceeds the recommended slope of 4:1 and maximum of 3:1. This is resulting in major slope stabilization failure in multiple areas near the Yorktown Bridge. Work to improve this ditch will include excavation/backfill to widen and create 3:1 side slopes with stabilization matting, new culvert and outfalls, riprap and ditch bottom improvements, seeding, irrigation adjustments, traffic controls, dewatering and other miscellaneous items. Construction of Phase 1 of this project has been recently completed and future phases will be complete to the extent funding allows.
<b>Oso Creek Basin Drainage Relief</b> <u>Direct Operational Impact</u> - There are no operational impacts until proposed improvements are completed. At that point there will be additional operational cost for the maintenance of the improved drainage ways.	500.0	The drainage profiles of Oso Creek east of the La Volla Creek confluence shows several constrictions that impact the base flood elevations upstream. This project will investigate the feasibility of construction of additional creek conveyance capacity for high flow events. If the investigation shows a significant potential to impact the base flood elevation, then construction will be completed for those areas.

Storm Water Con't	CIP Budget YR 1 2016-2017	Description
<p><b>Unanticipated Storm Water Capital Requirements</b></p> <p><u>Direct Operational Impact</u> - There are no operational impacts until proposed improvements are determined and completed.</p>	600.0	This project is programmed to support any unanticipated storm water capital requirements that may arise during the year and which have no designated funding source. This may include upgrades to storm water conveyance systems and infrastructure that are damaged after heavy rain or storm events, as well as other miscellaneous improvements.
<p><b>Gollihar Outfall Repairs</b></p> <p><u>Direct Operational Impact</u> - Restoration of storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding, and undermining of adjacent public/private structures including streets, bridges, utility line, building, and homes. Additionally, fully funding rehab/construction of drainage infrastructure ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the outfall.</p>	800.0	An assessment performed on the Gollihar Outfall in 2014 indicated repairs were needed to approximately 84 linear feet of concrete box culvert including seawall repairs and concrete pavement repair. Improvements to these areas will improve public safety and rehabilitate an aging storm water outfall that conveys runoff to drain into Corpus Christi Bay.
<p><b>Lifecycle Curb and Gutter Replacement</b></p> <p><u>Direct Operational Impact</u> - Replacing rolled, damaged and failed curb and gutters improve area drainage by re-establishing overland drainage flow paths. Identifying isolated sections of failed curb and gutter for replacement before more extensive repairs are required extends the service life and is key to minimizing future improvement costs.</p>	600.0	This is an ongoing project where damaged, rolled and failed curb and gutter is removed and replaced along with associated pavement repair through out the City. In addition to improving drainage, areas considered hazardous to vehicular or pedestrian traffic will receive priority. This project will address problematic areas on a yearly basis as funding allows. Curb replacements shall be designed to exceed a 20-year service life.
<p><b>Minor Channel Improvements</b></p> <p><u>Direct Operational Impact</u> - Restoration of channels and ditches is critical to avoid potential "washouts" that may result in encroachment, flooding and undermining of adjacent public/private structures including streets, bridges, utility lines, buildings, and homes. Additionally, fully funding rehab/construction of major channels ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the channel. The City complies with regulatory permits by using the following measures: pollution prevention, treatment or pollution removal, storm water monitoring and minimizing the introduction of pollutant into the municipal separate storm sewer system (MS4).</p>	400.0	This yearly project will involve minor storm water conveyance improvements, rehab to critical concrete sections, re-contouring, excavation, clearing, upgrading box culverts, scour protection and other miscellaneous best management practices throughout the City to create a more positive drainage flow during low water conditions and rain events. These improvements will address critical upgrades to reduce flooding to public and private property, improve public safety, improve water quality, improve vector control and reduce long-term maintenance costs. Improvements will take place on a routine basis to the extent funding allows.
<p><b>Storm Water Master Plan Update</b></p> <p><u>Direct Operational Impact</u> - Prioritization of major drainage improvements considering level of service and return on investment could greatly impact the operating budget, but at this time the costs and / or potential savings are not available due to limited project scope.</p>	250.0	The Storm Water Master Drainage Plan included proposed improvements for drainage infrastructure design to meet the drainage criteria for future conditions. This update project provides a cost benefit analysis for the proposed improvements of the Master Plan in terms of flooding and property damage. The project will moreover include a holistic framework for sustainability by looking at the triple bottom line of economic, social and environmental benefit of the proposed improvements from the Storm Water Master Drainage Plan. This next phase builds on the Master Plan to assess return on investment for proposed improvements both in terms of economics and sustainability and to assist in the prioritization of future major drainage improvements.
<p><b>Major Outfall Assessment and Repairs</b></p> <p><u>Direct Operational Impact</u> - Restoration of storm water conveyance systems is critical to avoid potential "washouts" that may result in encroachment, flooding, and undermining of adjacent public/private structures including streets, bridges, utility line, building, and homes. Additionally, fully funding rehab/construction of drainage infrastructure ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the outfall.</p>	500.0	There are eight major storm water outfalls and more than 100 other outfalls that allow runoff to drain into Corpus Christi Bay. In 2003, 13.5 miles of these outfall structures were inspected and improvements and repairs were made to four outfalls. (Alta Vista, Kinney Street, Power Street and Louisiana) The purpose of this current project is to provide an updated assessment, which may include the Brawner/Proctor and Gollihar outfalls and other outfalls, pending results of the initial assessment, and providing recommendations for repairs, improvements, and rehabilitation as necessary. Improvements will be implemented as funding allows.
<p><b>Bridge Rehabilitation</b></p> <p><u>Direct Operational Impact</u> - Identifying and prioritizing repairs is critical to avoid potential "cave-ins" that may result in undermining of adjacent public/private structures including streets, utility lines, buildings, and homes. Additionally, fully funding rehab/construction of bridges ultimately can reduce operational cost due to reduced "emergency" responses and more costly maintenance actions during the lifecycle of the bridge.</p>	300.0	The intent of this project is to develop a bridge asset management program. This project involves review of existing Texas Department of Transportation (TxDOT) On-System and Off-System Bridge and City of Corpus Christi bridge inventories and will also document the existence of other bridges that may not appear on either TxDOT or City inventories and provide a combined inventory. TxDOT On-System and Off-System inspection reports will be reviewed to develop a suggested bridge CIP program for the maintenance and recommended repairs. This project will also identify additional bridges that need to be added to the TxDOT inventory for inspection and develop a list of bridges for City inspection, and inspect city-inventory bridges.
<p><b>Developer Participation - Storm Water</b></p> <p><u>Direct Operational Impact</u> - This item should increase storm water revenues through increased usage.</p>	50.0	Under the Platting Ordinance, the City participates with developers on utility construction for over sized main lines. These funds may also be used to address development drainage concerns. This project will provide for the City's share of such projects, as necessary, up to the approved amount.
<p><b>Storm Water Projects Total</b></p>	<p><b>\$ 8,000.0</b></p>	
Water Supply	CIP Budget YR 1 2016-2017	Description
<p><b>City of Corpus Christi Desalination Program</b></p> <p><u>Direct Operational Impact</u> - This program will provide the City with sufficient increased water production capacity to support additional industries, growth, and demand. In addition, Corpus Christi will be the Gulf Coast leader in desalination. Maintenance and operational costs will increase, but corresponding revenues will also increase with the additional water consumption.</p>	300.0	The City of Corpus Christi Desalination Program is a progressive and proactive step to begin determining the feasibility of developing a drought-proof future water supply using brackish groundwater and seawater. The City of Corpus Christi has secured grant funds from the US Bureau of Reclamation (Reclamation) to assist with this project and will have expert technical resources with Reclamation providing their experience and guidance. The City has already secured \$400,000 in grant funding for this project from Reclamation. This program will provide the City with the reliability, security, sustainability and availability of brackish groundwater and seawater as possible future water sources.
<p><b>Choke Canyon Dam Spillway Gate Rehabilitation</b></p> <p><u>Direct Operational Impact</u> - This project will increase the service life of the structure and prevent future corrosion and subsequent section loss and connection deterioration.</p>	500.00	Choke Canyon Dam is located in South Texas on the Frio River, four miles west of Three Rivers, Texas, and approximately 90 miles northwest of the City of Corpus Christi. The primary purpose of the reservoir is municipal and industrial water supply and it also provides recreational and environmental benefits. The dam is comprised of a zoned earthen embankment, a reinforced concrete spillway with seven spillway gates and an outlet works structure near the center of the dam. The construction of the dam and the spillway, occurred between 1976 and 1982. The United States Bureau of Reclamation, who built and continues to inspect the dam, has noted in several inspections that the spillway gate coating system is in need of rehabilitation. This project will rehabilitate the spillway gates, including such items as recoating, wire rope replacement, seal replacement, guide shoe refurbishment and stoplog slot resurfacing.



Water Supply Con't	CIP Budget YR 1 2016-2017	Description
<p><b>Corpus Christi Reservoir Operating System Infrastructure Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will ensure the City follows recommendations of the United States Bureau of Reclamation regarding proactive rehabilitation of critical dam components rather than reactive emergency repair for a reduced cost of operation and predictable system performance.</p>	1,500.00	Wesley Seale Dam was built in 1957 and Choke Canyon Reservoir Dam was built in 1981. Some major components and elements of these two dams are nearing their useful life. This project provides for rehabilitation and improvements of critical dam elements in Wesley Seale Dam and Choke Canyon Reservoir Dam to keep both systems operating efficiently. Construction will be on-going on a yearly basis to the extent that funding allows.
<p><b>Wesley Seale Instrumentation Testing &amp; Replacement</b></p> <p><u>Direct Operational Impact</u> - This project will ensure the City can provide reservoir supplies to its customers and other downstream rights-holders and will secure the structural integrity of the dam through established dam safety protocols following regulatory mandates from TCEQ regarding high-hazard dams.</p>	2,000.0	This project provides for improvements to the original instrumentation system including annual safety inspection, integration with O.N. Stevens WTP process controls, the Howell-Bunger Valve, the downstream sluice gates, and the dewatering system, in response to previous inspection and priority investment recommendations into the system. This project will protect the integrity of the Wesley Seale Dam system (1957), to provide for proper inspection and updated regulatory reports per TCEQ.
<p><b>Water Supply Project Total</b></p>	\$ 4,300.0	
Waste Water	CIP Budget YR 1 2016-2017	Description
<p><b>Whitecap Wastewater Treatment Plant Odor Control, Process &amp; Bulkhead Improvements</b></p> <p><u>Direct Operational Impact</u> - The continued property development and encroachment near wastewater treatment plants, along with more stringent regulatory odor standards, are requiring additional improvements to minimize odors and prevent penalties. Improvements will not result in additional operational costs and will help avoid penalties for non-compliance. This project also is part of a "good neighbor" policy.</p>	\$ 2,500.0	The Whitecap Wastewater Treatment Plant provides wastewater treatment service for the City's customers located on Padre Island. The original plant was a 0.5 million gallons per day (MGD) capacity plant that has been expanded over the years to 2.5 MGD capacity due to growth on the island. The existing odor control unit has exceeded its useful life cycle and rehabilitation is now required. Also, the existing unit employs chemicals for treatment and new modern odor control units are biological. Odor control and aerobic digester embrace the efficiency of plant operations. Bulkhead repairs will also be addressed.
<p><b>City-Wide Wastewater Lift Station Alternate Power Supply</b></p> <p><u>Direct Operational Impact</u> - This project provides redundancy to the system and will not greatly increase costs. This system will kick in during any power loss to prevent overflows and enforcement actions when the regular power supply has been interrupted.</p>	300.0	Electrical power supply is critical for the operation of the City's Wastewater Lift Stations. The Texas Commission on Environmental Quality guidelines require redundant power sources to avoid overflows during power outages. Currently the City's lift stations rely on single feed power supplied by the local utilities. This project provides the design and construction for emergency back-up generators at critical lift stations. Lift Stations will be improved in priority of system conveyance criteria resulting from the analysis of the city-wide hydraulic model. Additional design and construction packages are anticipated through the Fiscal Year 2022.
<p><b>Whitecap Wastewater Treatment Plant UV System Upgrade</b></p> <p><u>Direct Operational Impact</u> - The operational impact on the electrical will increase with the additional higher intensity bulbs, but the effect should be nominal. Failure to complete project will result in TCEQ administrative sanctions.</p>	4,500.0	The purpose of this project is to upgrade the UV disinfection system in order to meet new TCEQ requirements. Work will provide for the design and construction of a new ultraviolet disinfection system with additional filter upgrades to meet recently updated Texas Commission on Environmental Quality (TCEQ) Enterococcus permit levels.
<p><b>City-Wide Collection System Indefinite Delivery / Indefinite Quantity Program</b></p> <p><u>Direct Operational Impact</u> - Normal flow to the City's wastewater treatment plants is about 30 million gallons of daily (MGD). When it rains, damaged pipe allow the infiltration of rainwater to flow into the treatment plants and be treated along normal wastewater flows. At a treatment cost of \$2.21 per thousand gallons, a normal rain event could cost the City an additional \$150,000.00 in treatment costs for electrical, chemical and personnel requirements. In addition, damaged lines are prone to overflows of the system and subject to cave-ins. Reducing overflows saves chemical and electrical costs, results in fewer service calls, reduces peak flow and protects the environment.</p>	12,000.0	The city-wide Indefinite Delivery / Indefinite Quantity program is a long-term initiative designed to reduce the number and volume of sanitary sewer overflows within the City. It is a key component of the life cycle program component to address collection system conveyance and manhole infrastructure requirements within the City. The program will identify, prioritize and implement specific capital improvement projects in a phased design and construction approach to extend the service life, improve flows, improve water quality, reduce overflows and cave-ins and reduce long-term maintenance costs.
<p><b>Laguna Shores Road Force Main Replacement</b></p> <p><u>Direct Operational Impact</u> - This project will increase operational efficiencies and protect against overflows, preventing enforcement action from the Texas Commission on Environmental Quality.</p>	500.0	This project includes the installation of a new force main to convey waste flows from Graham Road to the Laguna Madre WWTP and rehabilitation of the existing 18-inch force main in Laguna Shores Road from Graham Road to the Laguna Madre WWTP. Additional work includes construction of a new Gate Lift Station and associated new gravity wastewater infrastructure necessary to take the existing siphon wastewater line beneath South Padre Island Drive offline.
<p><b>Greenwood WWTP Structural Repairs</b></p> <p><u>Direct Operational Impact</u> - The execution of this project will extend the life of treatment plant and improve the efficiency of operation.</p>	2,000.0	The Headworks Structure at the Greenwood WWTP was constructed in 1990. Due to the age of equipment, structure, harsh environment of sewer gases and constant coastal winds, the headworks is in critical need of improvements. To extend the life of the Headworks Structure it is recommended the concrete walls and beams be restored and provided with a new protective coating, existing slide gates be restored to operation, existing mechanical bar screens be replaced and miscellaneous valves, equipment and piping be replaced as necessary to extend the life of this structure.
<p><b>Oso Water Reclamation Plant Nutrient Infrastructure Rehab &amp; Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will enable the plant to run in a more economical and efficient manner. Operational impact is adversely affected when the plant is not working at optimal levels.</p>	1,500.0	The construction of the Oso WRP Interim Ammonia Improvements Phase 1 has achieved the required interim modifications of the physical, chemical and biological treatment processes to the Oso WRP. This project ensures continued compliance with recent ammonia and nutrient removal permit criteria. Anticipated improvements include a new headworks facility with screening, grit removal and odor control, a new aeration facility with fine bubble diffusion, lift station, aerobic digester #3, and process piping modifications throughout the plant.
<p><b>Laguna Madre WWTP Head Works &amp; Bar Screen Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will enable the plant to run in a more economical and efficient manner. Operational impact is adversely affected when the lift station is not working at optimal levels.</p>	200.0	The Laguna Madre Wastewater Treatment Plant Influent Lift Station headworks pumps and controls were approaching the end of their useful service life and needed to be replaced. Aging pump infrastructure, related equipment and controls adversely affect wastewater treatment operations if they fail and could result in Texas Commission on Environmental Quality (TCEQ) fines. As part of this project, all electrical equipment and relays are being upgraded as well for optimal station performance.
<p><b>Capacity Assessment Improvements</b></p> <p><u>Direct Operational Impact</u> - This project provides the City with technical support required to ensure compliance with the terms and timelines as outlined in the Sanitary Sewer Outflow Initiative consent decree.</p>	2,000.0	Capacity Assessment Improvements is an on-going program from calibration and field verification of the wastewater hydraulic model to performing alternative analysis and preparing a remediation plan with estimated project costs. The project will include hydraulic model analysis for a wide range of scenarios from the elimination of lift stations to the transfer of flows to other service basins.

Waste Water Con't	CIP Budget YR 1 2016-2017	Description
<b>Greenwood WWTP Electrical Improvements to UV System</b>  <u>Direct Operational Impact</u> - The operational impact on the electrical will increase with the additional higher intensity bulbs, but the effect should be nominal. Failure to complete project could result in TCEQ administrative sanctions.	2,500.0	This project provides electrical infrastructure improvements to ensure power to the UV disinfection system. Improvements will include two new transformers, control pane and associated conduit and wiring. Transformers and controls will be set at an elevation above the FEMA 100-year storm event flood elevation. Work includes the design and construction of proposed electrical infrastructure to ensure power remains available for continued disinfection capability as required by the Texas Commission on Environmental Quality (TCEQ) so Enterococcus Bacterial permit levels can be maintained during severe weather events.
<b>McBride Lift Station and Force Main Improvements</b>  <u>Direct Operational Impact</u> - Estimated operational impact should be negligible. Force main improvements will be the focus of immediate repairs. Larger and more efficient pumps with increased wet well capacity and new controls will be included in the program development subject to available funds. Anticipated increased usage due to area development will offset costs and alleviate pressure on other systems.	3,100.0	The McBride Lift Station and conveyance system is one of the oldest lift stations in the system and has reached the end of its service life. The project is essential to reduce the long-term operational cost and to alleviate potential Texas Commission on Environmental Quality violations with lift station failures and resulting overflows. An earlier construction project added a new force main, but it was never put into operation. This next phase of the project will continue the force main, to include boring under IH 37, to a new McBride Lift Station which will be constructed as part of this project.
<b>Lift Station Repairs - Citywide</b>  <u>Direct Operational Impact</u> - Though this project various lift stations with piping and pumps in poor condition throughout the city will be replaced with more reliable and energy efficient equipment. This reduces the probability of failure, emergencies, and will cut down on operational costs by the use of more energy efficient equipment.	1,500.0	This project provides for implementation of a strategic lifecycle program for future lift station projects with funding requirements and cost benefit analysis for the City's 99 Lift Stations. The project identifies, prioritizes and implements specific capital improvement in a phased design and construction approach to extend lift station service life, reduce long-term maintenance costs, improve flows, and meet Texas Commission on Environmental Quality guidelines including reducing overflows and redundant systems.
<b>Sharpsburg Lift Station Upgrade &amp; Up River Rd Force Main Rehab</b>  <u>Direct Operational Impact</u> - Though this project various lift stations with piping and pumps in poor condition throughout the city will be replaced with more reliable and energy efficient equipment. This reduces the probability of failure, emergencies, and will cut down on operational costs by the use of more energy efficient equipment.	200.0	The Sharpsburg Lift Station presently experiences near overflow conditions in extreme wet weather conditions. Recent improvements to the Wood River Lift Station and force main system, which flows into the Sharpsburg Lift Station, may exacerbate local peak flow loadings. Existing pump capacity is inadequate to handle peak flows and anticipated 20-year area development contributions. Proposed improvements include four 70 HP capacity pumps, associates piping, odor control, instrumentation and controls, a standby emergency generator and site and security improvements. Future ultimate capacity improvements will include a 36-inch force main, a 54-inch gravity and expanded Lift Station wet well.
<b>Large Diameter Force Main Condition Assessment</b> <u>Direct Operational Impact</u> - No Operational Budget impact with this assessment.	520.0	The first step of this project is to conduct inspection and assessment on the physical conditions of the City's large diameter force mains. Then, this project will identify the potential material risks of failure and prioritize Condition Assessment Activities to extend the service life of large diameter force mains.
<b>Old Broadway Wastewater Plant Decommissioning</b>  <u>Direct Operational Impact</u> - There are no operational costs associated with demolition, but once the old wastewater treatment plant site has been demolished and cleared it will be available for economic purposes.	500.0	This project complies with Phase 3 of the Wastewater Facilities Implementation Plan. With the completion of construction of the replacement wastewater treatment process plant, the existing facilities at 1402 W. Broadway will be decommissioned and taken out of service in compliance with Texas Commission on Environmental Quality requirements. Prior work included media removal and decommissioning of trickling filters. Future work includes demolition of the remaining facility, site grading and aesthetic improvements.
<b>Unanticipated Wastewater Capital Requirements</b> <u>Direct Operational Impact</u> - Without a firm project scope, at this time you cannot measure operational impact. It is anticipated to be negligible though.	250.0	This project is programmed to support any unanticipated wastewater capital requirements that may arise during the year and which have no designated funding source.
<b>Texas Department of Transportation Wastewater Line Relocation</b> <u>Direct Operational Impact</u> - The operational impact of this project is negligible, but it is required to facilitate construction of the new Harbor Bridge.	6,850.0	This project is to relocate the wastewater line within Harbor Bridge easement to meet the construction schedule of Harbor Bridge project.
<b>Wastewater Treatment Plants Consolidation</b> <u>Direct Operational Impact</u> - This project provides for the jurisdiction on the feasibility of the City's Wastewater Treatment Plant Consolidation plan and proposes optimal program development strategies.	1,000.0	The objective of this project is to determine the optimal long-range wastewater treatment plant upgrade, consolidation and trunk sewer/pumping scenario. The optimal strategy will minimize the impact to ratepayers from recommended improvements. After determining the optimal strategy, the consultant will develop an improvements implementation plan elaborating logical project limits for procurement, project sequencing, overall program schedule and budgets for each element.
<b>Wastewater Treatment On-Call Support</b>  <u>Direct Operational Impact</u> - Providing water program management will improve department efficiency and provide timely project execution.	350.0	This project will allow the wastewater department to periodically supplement its staff capabilities with experts who can assist with technical issues. The Consultant shall assist the City of Corpus Christi in developing project scopes, cost estimating, design and constructability peer review, cost and schedule control, design management and other support services required by the Treatment Division of the Utilities Department. The Consultant should be able to demonstrate experience in all aspects of wastewater treatment, distribution and collection. Wastewater treatment should include primary, secondary and tertiary treatment as well as wastewater reuse. Treatment plant experience should include up to 10 million gallons daily capacity. The Consultant should also have electrical engineering capacity for low and medium voltage power distribution. This will be a task order contract driven by immediate needs.
<b>Developer Utility Participation - Wastewater</b> <u>Direct Operational Impact</u> - This item should increase wastewater revenues through additional customer usage.	113.0	Under the Platting Ordinance, the City participates with developers on utility construction for oversized main lines (Sanitary Sewer Trunk System Trust Funds). This project will provide for the City's share of such projects as necessary up to the approved amount.
<b>Waste Water Project Total</b>	<b>\$ 42,383.0</b>	

Water	CIP Budget YR 1 2016-2017	Description
<p><b>Programmed Water Line Service Life Extension</b></p> <p><u>Direct Operational Impact</u> - The extension of the service life of water mains is critical to ensuring the integrity of the system. This project itself does not increase revenue or decrease expenses, but it prevents the cost of maintenance from rising.</p>	7,450.0	<p>This project provides for a strategic lifecycle program replacement and extension of the City's water distribution system (1,368 miles). The program is flexible and provides a systemic approach to extend the service life of the system while enhancing monitoring capability and water quality. Additional benefits will include increased distribution reliability with reduced service outages, and reduced operational costs. A major priority of the lifecycle improvements will maximize CIP investments increasing capacity of the system and deferring unnecessary major upgrades to pump stations and plants. This program is also in response to the City's Street Preventative Maintenance Program (SPMP) and the construction is in a manner of Indefinite Delivery/Indefinite Quantity (IDIQ) delivery orders. Some work will be completed using in-house forces to save on costs where applicable.</p>
<p><b>Elevated Water Storage Tanks</b></p> <p><u>Direct Operational Impact</u> - This project will allow the city to meet its commitment to TCEQ as defined in the 9-year Alternative Capacity Requirement (ACR) implementation plan approved in 2012. Higher tanks will additionally provide higher pressure and better pressure stabilization in the distribution system as required.</p>	7,250.0	<p>The existing Elevated Storage Tanks (EST) have inadequate volume and elevation to meet minimum storage requirement as defined by the Texas Commission on Environmental Quality (TCEQ). This project is a phased multi-year effort that will provide four new ESTs with 7.5 million gallons of storage. This improved storage capacity, combined with the new heights and two new pump station generators (addressed under a separate CIP project) will place the City's distribution system in compliance with TCEQ's Alternative Capacity Requirement (ACR). Design for Tanks 1 and 2 have been accomplished. Construction is underway and scheduled to be complete in early 2018. To expedite the City's ACR Implementation plan and save project costs, the City proposed to combine the original Phase 3 and Phase 4 for ESTs at the Starry Road on City-owned property and at the Nueces Bay Blvd at undetermined site, which was approved by TCEQ. Phase 3 also includes demolition of the existing four ESTs in the City's Pressure Zone 1 which are identified by the City as Morgan EST, Gollihar EST, Alameda EST, and Flour Bluff EST.</p>
<p><b>ON Stevens Water Treatment Plant Fluoride Feed System Improvement</b></p> <p><u>Direct Operational Impact</u> - The identified fluoride feed system improvements will accommodate current feed efficiency goals and long-term capacity goals and should not affect the operational budget.</p>	1,100.0	<p>The existing Fluoride feed system at ONSWTP consists of three outdoor double-walled polyethylene bulk storage tanks and two polyethylene day tanks and pumps. The fluoride feed system has experienced failures of the various feed system components. This project provides for replacement of existing equipment with two new bulk storage tanks, a new exterior day tank and new peristaltic pumps mounted on skids and a new steel pre-engineered building to house pump skids. Additional work will include rehabilitation of injection points for Clearwell No. 1 and Clearwell No. 2 and modernization of the plant fluoride injection control and monitoring system to improve the optimization and control of fluoride addition with flow-paced control. Design of this project was included in another contract.</p>
<p><b>ONS WTP High Service Building NO. 3</b></p> <p><u>Direct Operational Impact</u> - Constructing a new High Service Building No. 3 will allow the plant to continue with uninterrupted treated water delivery and will have the ability to operate with the new elevated storage tanks that are planned in compliance with the TCEQ's Alternative Capacity Requirement (ACR).</p>	6,200.0	<p>This project will provide for construction of a new High Service Building as the repair/replacement of the existing High Service Building No. 1 and its equipment is not feasible or cost effective. This project will also replace the four (4) existing tilting disc check valves (TDCVs) and all existing Multilin Motor protection relays (MRP) at High Service Building #2 in order to provide consistency and facilitate maintenance between both High Service No. 2 and the High Service No. 3 Pump Stations. The New High Service Building No. 3 will have the capability to deliver treated water to the distribution system from the existing clear-well No. 1, clear-well No. 2 and future programmed clear-well No.3. Completion of this project will enable the City to decommission and take out of service High Service Building No. 1. The construction is anticipated to complete in July 2019.</p>
<p><b>Utility Building Expansion</b></p> <p><u>Direct Operational Impact</u> - The proposed expansion will improve the operational capacity of Utilities Department and provide operational efficiencies.</p>	1,500.0	<p>The existing Utility Building at Holly Road cannot meet the the City's progressive office and work area needs. The expansion and improvements of the existing Utility Building will provide more office and working areas for Utilities Department. This project includes the architectural renovation and structural improvements to meet the requirements of the latest building codes. A Design/Build Contractor will be solicited for delivery of this project after the City leads a completes a preliminary study.</p>
<p><b>Water System Process Control Reliability Improvements</b></p> <p><u>Direct Operational Impact</u> - The proposed expansion will improve the operational capacity of Utilities Department and provide operational efficiencies.</p>	500.0	<p>Process automation systems, also known as Supervisory Control and Data Acquisition (SCADA) systems, allows a small team of operators to effectively run a large, complex Water system. It makes the operation of the Plant, or of the distribution system, more uniform and predictable. This project will address all aspects of system-wide process automation as outlined in the System Study performed in 2012. The elements include communication with remote sites, standardization of local automatic control hardware and software, improved diagnostic data gathering and remote troubleshooting, periodic reporting and instantly presenting meaningful process information to the right decision-makers at the right time.</p>
<p><b>Staples St Pump Station Ph 2 - 3rd &amp; 4th pumps</b></p> <p><u>Direct Operational Impact</u> - The proposed expansion will improve the operational capacity of Utilities Department and provide operational efficiencies.</p>	687.4	<p>The South Staples Booster Pump Station is equipped with two high service pumps that presently serve the South Side service area. Current operations indicate that additional pumps may be needed to maintain the minimum required pressure. An upgraded pumping system will enable the pump station to meet upcoming demand associated with planned decommissioning of the Holly Rd. Pump Station. The project will address pumping backup requirements during pump maintenance. Addition of Variable Speed Drives (VSDs) will improve pumps and provide more efficient energy use. Electrical upgrades are also required in order to meet the Alternative Capacity Requirement (ACR) as required by TCEQ. Control system upgrade will allow the pump station to operate automatically, unattended.</p>
<p><b>Padre Island Water Pipeline Extension Ph 3</b></p> <p><u>Direct Operational Impact</u> - The proposed expansion will improve the operational capacity of Utilities Department and provide operational efficiencies.</p>	400.0	<p>This project provides for the final section to extend the 18-inch water transmission main, 8-inch gas pipeline and 4-inch MIS conduit on Padre Island from approximately Aquarius Street to the Sand Dollar Pumping Station.</p>
<p><b>ONS Water Treatment Plant Solids Handling &amp; Disposal Facilities</b></p> <p><u>Direct Operational Impact</u> - This project will allow the Plant to meet upcoming demand as projected by the Texas Water Development Board, increase treatment capacity and improve treatment efficiency. The cost to treat the water should be reduced due to plant efficiencies.</p>	600.0	<p>This project will consist of planning, design and construction activities associated with the generation, collection, handling and temporary disposal of solids and sludge generated at the O.N. Stevens Water Treatment Plant. The design and construction of new and permanent sludge disposal facilities will be handled as part of a separate project. This project will evaluate alternatives for solids handling. Currently, the pre-sedimentation basins, and north and south lagoons, serve as temporary storage of water treatment residuals; when they are full, these residuals are pumped to the Pollywog Ponds. The Pollywog Ponds are nearing capacity and new methods of solids handling and disposal need to be identified and implemented. This project will address dredging, modifications/upgrades and rehabilitation of temporary storage facilities such as pre-sedimentation basins. In addition, this project will evaluate options for long term solids disposal; however, the design and construction activities related to new sludge disposal facilities will not be funded under this project.</p>
<p><b>ONS Water Treatment Plant Chlorine Storage &amp; Handling Facilities</b></p> <p><u>Direct Operational Impact</u> - Proposed improvements will increase safety and containment, upgrade leak detection and leak mitigation facilities as well as process monitoring and control.</p>	1,000.0	<p>The ON Stevens Water Treatment Plant currently uses chlorine gas to form monochloramines, the primary disinfectant in water treatment. Up to 185 tons of liquid chlorine can be stored and handled on site, in a combination of rail cars and one-ton cylinders. This project will provide necessary improvements to storage and handling infrastructure, including but not limited to: ventilation, storage vessel handling, leak detection, alarm system, emergency containment, and process measurement and control.</p>

Water Con't	CIP Budget YR 1 2016-2017	Description
<p><b>Nueces River Raw Water Pump Station</b></p> <p><u>Direct Operational Impact</u> - This project provides for an uninterrupted water supply from Nueces River. The need for reliable, redundant sources of raw water will be met and the City can confidently welcome new businesses. Should this project not be realized, and the ONSWTP is faced with peak water demands, the City could face water shortages and a less than favorable public image. Operational budget impact should be improved through more efficient equipment.</p>	3,400.0	<p>A major upgrade to the existing pumping facility is needed to meet current and future peak water demands. The Nueces River Pump Station provides raw water to the ON Stevens Water Treatment Plant (ONSWTP). The pump station consists of two pump buildings. Pump Bldg. 1 is over 50 years old and four of its pumps were struck by lightning several years ago and were damaged beyond repair. The pumping capacity for the Nueces River Pump Station is 140.5 MGD, when all six (6) available raw water pumps are operational. The Firm Capacity (defined as system delivery capacity with the largest single water well or production unit out of service) is 103.0 million gallons per day (MGD). The ONSWTP's maximum raw water intake for the last four (4) years is 132 MGD. The Nueces River Pump Station is currently unable to draw enough water to meet this peak. The Mary Rhodes Pipeline currently conveys 30 MGD of raw water, which will not meet the peak demand should a failure occur in the Nueces River Pump Stations. This project will also address redundant electric power source for the pump station.</p>
<p><b>ONS Raw Water Influent Improvements</b></p> <p><u>Direct Operational Impact</u> - This project will allow the Plant to meet upcoming demand as projected by the Texas Water Development Board, increase treatment capacity and improve treatment efficiency. The cost to treat the water should be reduced due to plant efficiencies.</p>	500.0	<p>The existing raw water piping configuration and raw water junction box at the O.N. Stevens Water Treatment Plant currently limits the hydraulic capacity of the Plant. Existing piping makes it difficult to split incoming water flow between the four treatment trains. This project proposes to eliminate all hydraulic constrictions in the front end piping to allow raw water to be routed through the Presedimentation Basin and provide a passive flow split between the four treatment trains. Construction will begin after completion of the AEP Transmission Line Realignment. This project also includes demolishing the existing maintenance building, which has reached the end of its service life and is blocking the proposed piping route, and constructing a new one.</p>
<p><b>Water Treatment On-Call Support</b></p> <p><u>Direct Operational Impact</u> - Providing water program management will improve department efficiency and provide timely project execution.</p>	50.0	<p>This project will allow the utility department to periodically supplement its staffing capabilities with experts who can assist with specific technical issues. The Consultant shall assist the City of Corpus Christi in developing project scopes, cost estimating, design and constructability peer review, cost and schedule control, design management and other support services required by the Treatment Division of the Utilities Department. The Consultant will have experience in all aspects of water treatment, distribution and collection. The Consultant will also have electrical engineering capacity for low and medium voltage power distribution. This will be a task order contract driven by immediate needs.</p>
<p><b>ONS Water Treatment Plant Interim Sludge Management Improvements</b></p> <p><u>Direct Operational Impact</u> - Procurement of interim sludge management design services until the completion of new Solids Handling and Disposal Facilities.</p>	2,500.0	<p>The design of the North and South Sludge Lagoons Infrastructure was necessary for the construction of the sludge line extension and lagoon access roads. This project provided an interim solution for pumping sludge to the East and West Lagoons until the O.N. Stevens Water Treatment Plant is constructed. In addition, the sludge lagoon access roads are heavily deteriorated and are in need of rehabilitation to accommodate equipment that will be used for the handling of floating dredge equipment that have purchased. Engineering support services was also necessary for the Sludge Pumping at the East and West Sludge Lagoons (Pollywogs) project which consisted of transferring and evenly depositing sludge from the Primary Sedimentation Basins at ONS WTP to the East and West Pollywogs during the Plant 1 Turnaround Operation.</p>
<p><b>ON Stevens Chemical Facilities (Alum, Fluoride, Ploymer, &amp; LAS)</b></p> <p><u>Direct Operational Impact</u> - This project will bring the Plant into compliance with regulatory requirements on the chemical storage and feed facilities, increase safety when handling and feeding Fluoride, and provide equipment for optimizing the use of water treatment chemicals.</p>	500.0	<p>The design of the North and South Sludge Lagoons Infrastructure was deemed necessary for the construction of a sludge line extension and sludge lagoon access roads. This project provides an interim solution for pumping sludge to the East and West Pollywogs ponds and will eventually construct a permanent transfer line conveying sludge from the North/South Lagoons to the new Solids Handling and Disposal Facilities. This project also addresses the sludge lagoon access roads which are heavily deteriorated and are in need of rehabilitation to accommodate heavy equipment during maintenance and dredging operations. The implementation of this project will remove sludge from the North/South Lagoons by installing and utilizing the FLUMP equipment and constructing a new transfer line that will convey sludge to Lagoon #7. This project also includes cleaning the sludge deposit in Lagoon #7 and a feasibility study for Lagoon No. 8 to meet operational needs at ONSWTP.</p>
<p><b>ONS Water Treatment Plant Site Infrastructure</b></p> <p><u>Direct Operational Impact</u> - Reduced risk of unexpected equipment or facilities failure; Responsible, proactive replacement instead of reactive emergency repair. Reduced cost of operation, predictable system performance.</p>	500.0	<p>This project will serve as a mechanism to execute major facility and process improvements, end-of-life equipment replacement and unanticipated capital upgrades on annual basis. The improvements will include, but not limited to, gradual replacement of filter media for 22 water filters; plant-wide rehabilitation of driveways; storm water drainage repair and improvements; other capital improvements as warranted and based on available funding.</p>
<p><b>TxDOT Water Line Relocation (Harbor Bridge)</b></p> <p><u>Direct Operational Impact</u> - The operational impact of this project is negligible, but it is required to facilitate construction of the new Harbor Bridge.</p>	4,000.0	<p>This project is required to relocate the water line within Harbor Bridge easement to meet the construction needs of the Texas Department of Transportation's (TxDOT) new Harbor Bridge project. The City will be responsible for contributing towards the cost of the project and TxDOT will be responsible for construction.</p>
<p><b>Developer Utility Participation - Water</b></p> <p><u>Direct Operational Impact</u> - This item should increase water revenues through additional customer usage.</p>	49.0	<p>Under the Platting Ordinance, the City participates with developers on utility construction for oversized main lines (via Trust Funds). This project will provide for the City's share of such projects as necessary up to the approved amount.</p>
<p><b>Water Meter and Automated Meter Reading Placements</b></p> <p><u>Direct Operational Impact</u> - Reduced lead time for material purchase and adequate stock levels of meters, registers and MTU's will expedite troubleshooting calls and will minimize repeat visits due to lack of product inventory.</p>	250.0	<p>The City of Corpus Christi currently operates approximately 94,000 water meters. Due to new developments and upgrades in our Automatic Meter Reading (AMR) infrastructure, it is deemed necessary to maintain adequate stock levels of meters and AMR components (Meter Transmission Units - MTU's). The Water Department will be upgrading approximately 4000 MTU's. The additional units requested will maintain sufficient stock levels needed for future development and regular maintenance of AMR smart meter program. City technicians will replace water meters and AMR components in the distribution system when maintenance activities are concluded.</p>
<p><b>Water Project Total</b></p>	<p><b>\$ 38,436.4</b></p>	



# GRANTS

Obligation to the Future

## Grants

The City of Corpus Christi receives grants from various Federal and State grantors. The following schedule details the awarded amounts and their related disbursements/expenditures.

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Federal Assistance:</b>				
<b>U.S. Department of Agriculture</b>				
<u>Passed through Texas Dept. of State Health Services</u>				
Women, Infants & Children	10.557	2015-047290	963,369	10,601
Women, Infants & Children		2016-048777	1,002,324	485,699
Total CFDA Number 10.557			<u>2,884,029</u>	<u>496,300</u>
Total Passed Through Texas Dept. of State Health Services			<u>2,884,029</u>	<u>496,300</u>
<u>Passed through Texas Dept. of Agriculture</u>				
Child and Adult Care Food Program	10.558	CE -ID 01507	203,608	55
Child and Adult Care Food Program		CE -ID 01507		108,498
Total CFDA Number 10.558			<u>166,173</u>	<u>108,553</u>
Summer Food Service Program for Children	10.559	CE -ID 01507	150,000	148
Summer Food Service Program for Children		CE -ID 01507	121,000	16,770
Total CFDA Number 10.559			<u>521,000</u>	<u>16,918</u>
Total Passed Through Texas Dept. of Agriculture			<u>687,173</u>	<u>621,771</u>
<b>Total U.S. Department of Agriculture</b>			<u>3,571,202</u>	<u>621,771</u>
<b>U.S. Department of Housing and Urban Development</b>				
<u>Direct Programs</u>				
CDBG Entitlement Cluster:				
Comm. Dev. Block Grant-Entitlement Grant 11-12	14.218	B11-MC48-0502	3,054,750	(1,597)
Comm. Dev. Block Grant-Entitlement Grant 12-13		B12-MC48-0502	2,592,315	(79)
Comm. Dev. Block Grant-Entitlement Grant 13-14		B13-MC48-0502	2,727,941	712,176
Comm. Dev. Block Grant-Entitlement Grant 14-15		B14-MC48-0502	2,559,415	828,233
Comm. Dev. Block Grant-Entitlement Grant 15-16		B15-MC48-0502	2,460,214	730,887
Total CFDA Number 14.218			<u>10,934,421</u>	<u>2,269,620</u>
Emergency Solutions Grants Program 11-12		S11-MC48-0502	175,323	
Emergency Solutions Grants Program 13-14		S13-MC48-0502	189,118	400
Emergency Solutions Grants Program 14-15		S14-MC48-0502	221,614	63,847
Emergency Solutions Grants Program 15-16		S15-MC48-0502	228,138	88,795
Total CFDA Number 14.231			<u>814,193</u>	<u>153,042</u>
Home Investment Partnerships Program 10-11	14.239	M-10-MC-48-0502	1,775,515	43,907
Home Investment Partnerships Program 11-12		M-11-MC-48-0502	1,331,043	499,856
Home Investment Partnerships Program 13-14		M-13-MC-48-0502	986,021	676,599
Home Investment Partnerships Program 14-15		M-14-MC-48-0502	824,920	219,164
Home Investment Partnerships Program 15-16		M-15-MC-48-0502	837,740	38,295
Total CFDA Number 14.239			<u>7,795,388</u>	<u>1,477,821</u>
Fair Housing Assistance Program State and Local	14.401	FF206K116008	64,450	3,009
Total CFDA Number 14.401			<u>64,450</u>	<u>3,009</u>
Total Direct Programs			<u>19,608,452</u>	<u>3,903,492</u>
<b>Total U.S. Department of HUD</b>			<u>19,608,452</u>	<u>3,903,492</u>

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>U. S. Department of the Interior</b>				
<u>Direct Program</u>				
Desalination Pilot Study	15.506	R13AC80020	200,000	171,711
Total CFDA Number 15.506			200,000	171,711
<b>Total U.S. Department of Interior</b>			<b>2,305,246</b>	<b>171,711</b>
<b>U.S. Department of Justice</b>				
JAG Program Cluster:				
<u>Direct Programs</u>				
Edward Byrne Memorial Justice Assistance Grant	16.738	2015-DJ-BX0616	149,112	50,039
Total CFDA Number 16.738			649,883	50,039
Victims of Crime Act	16.575	2015-VA-GX-0009	188,264	69,001
Victims of Crime Act		2015-VA-GX-0009-02	84,796	59,094
Total CFDA Number 16.575			565,157	128,095
Violence Against Women Formula Grant Program	16.588	2016-SF-ST-0015	34,646	28,406
Total CFDA Number 16.588			122,816	28,406
Federal Confiscated Property				
Federal Account	16.XXX	N/A	384,968	134,795
Total CFDA Number 16.XXX			384,968	134,795
Total Direct Programs			1,722,824	341,335
<u>Passed through Office of the Attorney General</u>				
Texas Office of the Attorney General Southern ICAC Task Force	16.800	2015-MC-FX-K049	5,200	450
Total CFDA Number 16.800			25,000	450
<b>Total U.S. Department of Justice</b>			<b>1,362,856</b>	<b>341,785</b>
<b>U.S. Department of Transportation</b>				
<u>Direct Programs</u>				
Airport Improvement Programs	20.106			
Runway 17/35 Extension, Phase 1; Runway 13/31 Extension		3-48-0051-47	2,596,792	(325)
Runway 17/35 Extension Dispmnt and Associated Taxiway		3-48-0051-49	16,345,505	280,950
Runway 13/31 Ext Displacement and Connecting Taxiway		3-48-0051-50	23,277,531	3,318,142
Rehabilitate Taxiways B, B1, B2, B3, B4 and B5 at CCIA		3-48-0051-51	6,500,000	911,614
Rehabilitate Taxiways D, E, F and G; Construct Taxiways H and J		3-48-0051-52	5,000,000	1,052,265
Total CFDA Number 20.106			57,084,941	5,562,646
<u>Passed through Texas Dept. of Transportation</u>				
Spur 3 Roadway	20.205	0916-00-067	824,000	
Highway Planning and Construction		0916-35-180	181,318	--
Highway Planning and Construction		0916-35-181	663,193	--
Total CFDA 20.205			844,511	--
Total Passed through Texas Dept. of Transportation			844,511	--
<u>Passed through State Dept. of Highways and Public Transportation</u>				
Highway Safety Cluster:				
State and Community Highway Safety	20.600	2016-CorpusPD-S-1YG-0039	98,082	70,806
Total CFDA Number 20.600			292,562	70,806
Occupant Protection Incentive	20.602	2016-CorpusPD-CIOT-00027	16,987	16,987
Total CFDA Number 20.602			36,975	16,987
Total Highway Safety Cluster			329,537	87,793
Total Passed Through State Dept. of Hwys & Public Transp.			329,537	87,793
<b>Total U.S. Department of Transportation</b>			<b>58,558,989</b>	<b>5,650,439</b>



**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Equal Employment Opportunity Commission</b>				
<u>Direct Programs</u>				
Employment Discrimination State & Local Fair	30.002	EEC45015C0035	49,350	--
Total CFDA Number 30.002			49,350	--
Total Direct Programs			49,350	--
<b>Total Equal Employment Opportunity Commission</b>			49,350	--
<b>U.S. Department of Health and Human Services</b>				
<u>Passed through Texas Department of Aging &amp; Disability Svc passed through CBCOG-AAA</u>				
Aging Cluster:				
Special Programs for the Aging Title III, Part B				
Grants For Supportive Services and Senior Centers	93.044		14,621	14,621
Total CFDA Number 93.044			11,705	14,621
Special Programs for the Aging Title III, Part C Nutrition Svcs				
Special Programs for the Aging Title III, Part C Nutrition Svcs	93.045	AA3-1148-4	513,411	155
Special Programs for the Aging Title III, Part C Nutrition Svcs		AA3-1148-4	548,121	70
Special Programs for the Aging Title III, Part C Nutrition Svcs		AA3-1148-4	525,630	525,630
Special Programs for the Aging Title III, Part C Nutrition Svcs		AA3-1148-4		184,707
Total CFDA Number 93.045			1,587,162	710,562
Nutrition Services Incentive Program				
Nutrition Services Incentive Program	93.053		122,297	122,297
Total CFDA Number 93.053			241,827	122,297
Total Aging Cluster			1,840,694	847,480
Total Passed Through DADS			1,840,694	847,480
<u>Passed through National Recreation and Park Association</u>				
Centers for Disease Control and Prevention Healthy Communities Program - ACHIEVE				
Centers for Disease Control and Prevention Healthy Communities Program - ACHIEVE	93.283	n/a	40,000	14
Total CFDA Number 93.283			40,000	14
Total Passed Through NRPA			40,000	14
<u>Passed through Texas Department of Family &amp; Protective Services</u>				
Promoting Safe and Stable Families	93.556	23792861	145,039	11,599
Promoting Safe and Stable Families		24186672	155,425	(1,675)
Total CFDA Number 93.556			888,115	9,924
Total Passed Through Dept. of Family & Protective Services			888,115	9,924
<u>Passed through Texas Department of State Health Svcs</u>				
CPS-Laboratory Response Network-PHEP				
CPS-Laboratory Response Network-PHEP	93.074	2016-001139-00	201,123	128,008
Total CFDA Number 93.069			368,726	128,008
Project Grants and Cooperative Agreements for Tuberculosis Control Programs				
Project Grants and Cooperative Agreements for Tuberculosis Control Programs	93.116	2015-002508-01	64,693	11,768
Project Grants and Cooperative Agreements for Tuberculosis Control Programs		2016-002508-00	48,345	18,304
Total CFDA Number 93.116			113,038	30,072
Immunization Grants				
Immunization Grants	93.268	2016-000014-00	241,637	161,452
Total CFDA Number 93.268			724,911	161,452
Preventive Health and Health Services Block Grant				
Preventive Health and Health Services Block Grant	93.991	2016-000023-00	328,736	120,386
Total CFDA Number 93.991			657,472	120,386
Total Passed Through Dept. of State Health Svcs			1,864,147	439,918
<b>Total U.S. Department of Health &amp; Human Services</b>			4,632,956	1,297,336

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Corporation for National and Community Service</b>				
<u>Direct Programs</u>				
Retired and Senior Volunteer Program	94.002	14SRWTX004	47,934	38
Retired and Senior Volunteer Program		14SRWTX004	48,434	24,730
Total CFDA Number 94.002			<u>96,368</u>	<u>24,768</u>
Senior Companion Program	94.016	13SCWTX001	324,067	233,284
Total CFDA Number 94.016			<u>588,074</u>	<u>233,284</u>
Total Direct Programs			<u>684,442</u>	<u>258,052</u>
<b>Total Corp. for National and Community Service</b>			<u>684,442</u>	<u>258,052</u>
<b>Executive Office of the President</b>				
<u>Direct Programs</u>				
High Intensity Drug Trafficking Areas Program	95.001	G15HN0006A	168,200	113,356
Total CFDA Number 95.001			<u>490,740</u>	<u>113,356</u>
Total Direct Programs			<u>490,740</u>	<u>113,356</u>
<b>Total Executive Office of the President</b>			<u>490,740</u>	<u>113,356</u>
<b>U.S. Department of Homeland Security</b>				
Homeland Security Cluster:				
<u>Passed through Texas Department of Public Safety</u>				
Emergency Management Performance Grant	97.042	2015-EP-00011	68,416	68,416
Total CFDA Number 97.042			<u>137,950</u>	<u>68,416</u>
State Homeland Security Program	97.067	EMW-2014-SS-00029	161,165	54,667
State Homeland Security Program		EMW-2014-SS-00029	73,235	42,144
Total CFDA Number 97.067			<u>361,208</u>	<u>96,811</u>
Total passed through Texas Department of Public Safety			<u>766,766</u>	<u>165,227</u>
<u>Passed Through Texas Department of Public Safety</u>				
<u>Passed Through Nueces County</u>				
FY13 Operation Stonegarden Grant Program	97.067	EMW-2013-SS-00045	262,595	(3,471)
FY14 Operation Stonegarden Grant Program		EMW-2014-SS-00029	285,951	214,420
Total CFDA Number 97.067			<u>920,049</u>	<u>210,949</u>
Total Passed Through TDPS and Nueces County			<u>1,686,815</u>	<u>376,176</u>
Total Homeland Security Cluster			<u>1,548,865</u>	<u>376,176</u>
<u>Passed through W.J. Wagner, Inc.</u>				
Port Security Grant Program	97.056	EMW-2013-PU-00134-S01	66,191	(1,440)
Total CFDA Number 97.056			<u>66,191</u>	<u>(1,440)</u>
Total Passed Through W.J. Wagner, Inc.			<u>66,191</u>	<u>(1,440)</u>
<b>Total U.S. Department of Homeland Security</b>			<u>4,995,880</u>	<u>374,736</u>
<b>Total Federal and Passed-through Assistance</b>			<u>96,308,711</u>	<u>12,732,678</u>

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>State Assistance:</b>				
<b>State Comptroller of Public Accounts</b>				
<u>State General Revenue</u>				
Law Enforcement Fire Prevention		N/A	11,412	1,062
Total SGR			11,412	1,062
<b>Total State Comptroller of Public Accounts</b>			<b>11,412</b>	<b>1,062</b>
<b>Texas Attorney General's Office</b>				
<u>Direct Program</u>				
State Account		N/A	565,208	126,034
Total Direct Program			565,208	126,034
<b>Total Texas Attorney General's Office</b>			<b>565,208</b>	<b>126,034</b>
<b>Texas Commission on Environmental Quality</b>				
<u>Direct Programs</u>				
Air Quality Planning Activities		582-14-40055	596,195	119,965
Rider 7 - Near Non-Attainment Area		582-16-60182	405,243	20,257
Total Direct Programs			1,030,762	140,222
<b>Total Texas Commission on Environmental Quality</b>			<b>1,030,762</b>	<b>140,222</b>
<b>Texas Department of Aging &amp; Disability</b>				
<u>Passed through Corporation for National &amp; Community Service</u>				
Retired and Senior Volunteer Program		14SRWTX004		3,699
Total Passed Through CNCS			27,427	3,699
<b>Total Texas Department of Aging &amp; Disability</b>			<b>27,427</b>	<b>3,699</b>
<b>Texas Department of Agriculture</b>				
<u>Direct Programs</u>				
Texans Feeding Texans Program		HDM-15-1420	49,796	28,613
Texans Feeding Texans Program		HDM-16-1707	53,558	8,674
Total Direct Programs			165,497	37,287
<b>Total Texas Department of Agriculture</b>			<b>165,497</b>	<b>37,287</b>
<b>Texas Department of Family and Protective Services</b>				
<u>Direct Programs</u>				
Promoting Safe and Stable Families		23792861	48,346	3,866
Promoting Safe and Stable Families		24186672	51,808	(558)
Promoting Safe and Stable Families		24186672	396,765	267,829
Total Direct Programs			593,613	271,137
<b>Total Texas Department of Family &amp; Protective Services</b>			<b>593,613</b>	<b>271,137</b>
<b>Texas Department of Public Safety</b>				
<u>Direct Programs</u>				
Local Border Security		2016-BL-ST-0016	90,000	58,918
HazMat Emergency Preparedness Planning		405-15-P001912	27,675	27,675
Total Direct Programs			247,675	86,593
<b>Total Texas Department of Public Safety</b>			<b>247,675</b>	<b>86,593</b>

**SCHEDULE OF FEDERAL/STATE EXPENDITURES OF AWARDS  
FISCAL YEAR ENDED SEPTEMBER 30, 2016**

Federal Grantor/Pass-Through Grantor State Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Disbursements/ Expenditures
<b>Texas Department of State Health Services</b>				
<u>Direct Programs</u>				
TB/PC		2015-001398-00	62,173	(26)
TB/PC		2016-001398-00	61,645	38,848
Texas Healthy Communities		2015-047255-00	50,000	2,418
Texas Healthy Communities		2016-003808-00	50,000	32,148
FLU-LAB Infectious Disease Control Unit		2016-001102-00	10,000	4,721
SUREB Infectious Disease Control Unit		2016-003838-00	165,000	41,352
Total Direct Programs			<u>228,818</u>	<u>119,461</u>
<b>Total Texas Department of State Health Services</b>			<u>228,818</u>	<u>119,461</u>
<b>Texas Department of Motor Vehicles</b>				
<u>Direct Programs</u>				
Corpus Christi Auto Theft Prevention Grant		2014-T01-City of-00019	392,474	(36)
Corpus Christi Auto Theft Prevention Grant		608-16-1780200	527,853	363,832
Total Direct Programs			<u>1,312,801</u>	<u>363,796</u>
<b>Total Texas Department of Motor Vehicles</b>			<u>1,312,801</u>	<u>363,796</u>
<b>Texas Parks and Wildlife</b>				
<u>Direct Programs</u>				
Oso Conservation and Interpretive Park		48-001095	500,000	8,928
Total Direct Programs			<u>500,000</u>	<u>8,928</u>
<b>Total Texas Parks and Wildlife</b>			<u>500,000</u>	<u>8,928</u>
<b>Total State Assistance</b>			<u>4,733,213</u>	<u>1,158,219</u>
<b>Total Federal, Pass Through &amp; State Financial Assistance</b>			<u>\$ 101,041,924</u>	<u>\$ 13,890,897</u>

**CITY OF CORPUS CHRISTI  
FY2016 ANNUAL ACTION PLAN**

**ADOPTED FY2016 CDBG PROGRAM**

FY2016 CDBG Allocation	\$2,404,066
Reprogrammed Funds	\$419,435
Program Income from Demolition Liens	\$55,000
Program Income from Rehabilitation Program (Revolving Loan Fund estimate)	\$1,000,000
<b>TOTAL FUNDS AVAILABLE FOR FY2016 CDBG PROGRAM</b>	<b>\$3,878,501</b>

#	PROJECT & DESCRIPTION	City Council Adopt
1	<p><b>HCD - CDBG Program Administration</b></p> <p>This project will fund 5.25 FTE staff salaries and administrative costs: 1 Administrator, 1.75-Sr. Management Assistants (1 at 100% and 1 at .75%), and 2-Contract Administrators (1 at 100% and 1 at 50%). Staff is responsible for administering the Community Development Block Grant (CDBG), the HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) Programs. Staff interprets CDBG, HOME, and ESG federal regulations, conducts public hearings/meetings, reviews proposed projects and activities to determine funding and eligibility, monitors subrecipients for program compliance, provides technical assistance, conducts environmental assessments of funding projects/activities, and enforces Davis Bacon Federal wage rate requirements. The amount indicates 19% of allowed 20% of administrative costs.</p>	\$460,000
2	<p><b>HCD - Rehabilitation Services</b></p> <p>This is the operating budget for 16 FTE staff that service the various housing programs administered by HCD: 1-Director (at 60%), 2-Program Managers, 4-Property Advisors, 4-Loan Officers, 1-Mortgage Servicing Aide, 1-Managment Assistant (at 40%), 1-Managment Aide, and 2 Sr. Staff Assistants. The staff manage and administer the Single Family Rehabilitation Loan Program, Minor Home Repair Grant Program, Appliance Replacement Grant Program, Veterans Minor Home Repair Grant Program, Veterans Single Family Rehabilitation Loan Program, Homebuyer Assistance Program, the Type A Homebuyer Program, and Mortgage Servicing which manages the servicing of 800 loans provided through the Single Family Rehabilitation Loan Program. Services include collection of loan payments, escrowing of insurance and property taxes, payment of insurance and property taxes, preparing end of year escrow analysis, and providing release of liens on loans that are paid off. Services provided include applicant intake, loan processing, loan settlement, Homebuyer Education, construction monitoring, project estimating, and development of specifications and drawings.</p>	\$847,000
3	<p><b>HCD - Minor Home Repair Grant Program</b></p> <p>Minor repair grants up to \$15,000 for repairs which include lead based paint testing as required by HUD regulations on houses built prior to 1978 . Repairs consist of roof repairs, plumbing electrical, heating, and minor structural repairs. Lead based activities may include actual work or testing required to meet the lead based paint requirements. Assistance through this program is provided to very low income homeowners who are 62 years old or older or disabled.</p> <p>Program Income - \$200,000</p>	\$200,000

#	PROJECT & DESCRIPTION	City Council Adopt
4	<p><b>HCD - Single Family Rehabilitation</b></p> <p>The Single Family Rehabilitation Loan Program benefits only low- and very low-income homeowners. The Program provides zero percent and three percent interest loans to homeowners interested in rehabilitating their homes. Funds requested will be used to provide rehabilitation and reconstruction loans; demolition grants; relocation grants and lead base paint grants for remedial activities. Rehabilitation Loan Program.</p> <p>Program Income - \$800,000</p>	\$800,000
5	<p><b>HCD - Appliance Replacement Grant Program</b></p> <p>The Appliance Replacement Grant Program is designed to provide energy efficient appliances for low- and very low-income homeowners. Eligible applicants will be homeowners already income and program approved and receiving assistance from Single Family Rehabilitation Program. The grant will provide up to \$6,000 per home which will cover the installation of energy efficient top load washer/dryer, refrigerator, and oven, as well as the removal of the existing non-working or energy efficient appliances.</p>	\$200,000
6	<p><b>Parks and Recreations - Sacky Park Improvements</b></p> <p>The Sacky Park Improvements Project will include the construction of a new playground to serve youth ages 2-12 years old, outdoor fitness equipment for teens and adults, new park benches and picnic tables, trees and a split rail fence around the perimeter of the park to protect the improvements and to prevent access by vehicles. The department will work with a playground and park amenity manufacturer to provide and install all of the improvements.</p>	\$184,469
7	<p><b>Parks and Recreation - Ben Garza Park Improvements</b></p> <p>The Ben Garza Park Improvements Project will include the improvement of two existing youth baseball/softball fields, outdoor fitness equipment for teens and adults, new park benches and picnic tables, trees and a split rail fence around the perimeter of the park to protect the improvements and prevent access by vehicles. The department will work with a playground and park amenity manufacturer to provide and install all of the structural improvements and a landscape company for the improvements to the ballfields and trees. The park is listed as a major investment park for the 2012 Parks and Recreation Master Plan. As use of the park improves and neighbors are encouraged to connect with each other, it can serve as a base line for combating crime in the area. The department will also partner with the Police Athletic League to schedule games and practices at the ballfields.</p>	\$200,000

#	PROJECT & DESCRIPTION	City Council Adopt
8	<p><b>Police - Code Enforcement Program</b></p> <p>The Code Enforcement request is to fund staffing for salaries to support 6 full time employees (FTE's): 5-Code Enforcement Property Advisors (100%) and 1- Senior Account Clerk/Administrative Support (100%) which includes a total of \$307,032. Funding will be for salaries and approximately \$10,000 for training through classes, seminars and/or conferences for education opportunities, and for certifications required for code enforcement. The CE Property Advisors are responsible for the inspection of properties within CDBG eligible areas for violations of approximately seventy-five (75) health, safety, and welfare related City Codes. All CDBG eligible census tracts in the city meet, per Resolution, HUD's criteria for a deteriorating area and meet the national objective of serving the low income citizens. The Senior Account Clerk provides administrative support to the Code Enforcement Property Advisors by processing compliance requests through the mail and researching property owner's name and address.</p>	\$307,032
9	<p><b>Police - Demolition Program</b></p> <p>This program consists of the demolition of substandard structures determined to be health and safety issues and 51% or more deterioration of the general structure. The demolition of these structures is an abatement measure as deemed necessary by the Building Code and Public Safety Officials. The removal of unsafe structures is a priority for neighborhood revitalization within the community and as a goal established by City Council for livable neighborhoods. Each structure will be assessed and surveyed as building case, providing the property owner an opportunity to resolve the substandard conditions within the parameters of the City's Building Codes. The substandard structures will be demolished under the authority of a judge's ruling via Environmental Municipal Court and the Demolition Grant Program that allows the property owner to voluntarily agree to have their structure demolished.</p> <p>Program Income: \$55,000</p>	\$100,000
10	<p><b>Police - Clearance of Vacant Properties Program</b></p> <p>This project consists of clearance of vacant properties in regards to the removal of accumulation of litter and solid waste and the mowing of high weeds and dangerous weeds; to include, abatement of unsightly and unsanitary matter in all CDBG eligible areas. The City may charge an abatement cost and place a lien against the properties to cover the cost incurred.</p>	\$100,000

#	PROJECT & DESCRIPTION	City Council Adopt
<b>CDBG NON-PROFIT ORGANIZATIONS</b>		
1	<b>Boys &amp; Girls Club of the Coastal Bend</b> Funds requested will renovate a current exercise room into a Teen Center and install an HVAC system; install fire monitoring system, install bleachers in the gym, and repave the front parking lot.	\$200,000
2	<b>Catholic Charities of Corpus Christi</b> Funds requested are for the construction of two concrete accessible concrete ramps, parking and a gate for the newly relocated Catholic Charities of Corpus Christi. The main ramp will be 700 sq. ft. and the second ramp will be 300 sq. ft.	\$150,000
3	<b>Corpus Christi Hope House</b> Funds requested will renovate handicapped entrance to the office with a non-slip covering; remove/replace drywall in throughout shelter; remove damaged floors/replace floors in office/office bathroom and replace floors in Apartments 2 and 3; upgrade all doorknobs and locks for safety; upgrade perimeter fencing for security/safety; and renovate garage in a laundry room for clients with handicap accessibility. <b>Capital Contribution: \$20,000</b>	\$130,000
<b>Total Non-Profit</b>		<b>\$480,000</b>
<b>Total City Projects</b>		<b>\$3,398,501</b>
<b>Overall Total</b>		<b>\$3,878,501</b>



**ADOPTED FY2016  
EMERGENCY SOLUTIONS GRANT (ESG) PROGRAM**

**FY2016 ESG Allocation** **\$221,468**

#	PROJECT & DESCRIPTION	City Council Adopt
1	<p><b>City of Corpus Christi - ESG Administrative Cost</b>                      Administrative Cost is being requested to fund a staff person at .50 FTE for the overall administration of the Emergency Solutions Grant Program. These functions include the financial oversight, compliance, and technical assistance components of the program.</p>	\$16,468
2	<p><b>Catholic Charities of Corpus Christi</b>                      Funding requested for the ESG Activity Component of Homeless Prevention-Case Management and short- and medium-term rental assistance.</p>	\$30,000
3	<p><b>Corpus Christi Hope House</b>                      Funding requested for the ESG Activity Components of Homeless Prevention-Case Management and short and medium term rental assistance; and Rapid Re-housing Case Management and short and medium term assistance.</p>	\$30,000
4	<p><b>South Texas Substance Abuse Recovery Services, Inc. (STSARS)</b>                      Funding requested for the ESG Activity Component of Homeless Prevention-Case Management and short- and medium-term rental assistance.</p>	\$30,000
5	<p><b>Corpus Christi Metro Ministries</b>                      Funding requested for the ESG Activity Components of Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance.</p>	\$30,000
6	<p><b>The Salvation Army</b>                      Funding requested for the ESG Activity Components of Homeless Prevention-Case Management and short- and medium term rental assistance; and Rapid Re-housing-Case Management and short- and medium term assistance.</p>	\$30,000
	<b>Overall Total Adopted</b>	<b>\$166,468</b>

**ADOPTED FY2016 HOME PROGRAM**

FY2016 HOME Allocation	\$868,482
Reprogrammed Funds	\$350,000
<b>TOTAL FUNDS AVAILABLE FOR FY2016 HOME PROGRAM</b>	<b>\$1,218,482</b>

#	PROJECT & DESCRIPTION	City Council Adopt
1	<p><b>HOME Administration/Technical Assistance</b>                      Administrative funds for .75 FTE staff, planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, recordkeeping/reporting and overall program management. Staff training and administrative expenses are also included in request. Technical assistance will be provided to enhance the capacity of CHDO's, non-profits, owners/investors of rental property and other organizations that may participate in the program. The amount indicates 10% of the allowed 10% for administrative costs.</p>	\$86,848
2	<p><b>Homebuyer Assistance Program</b>                      Provide deferred forgivable loans to low income homebuyers of up to \$5,000 to assist them with the closing costs for the purchase of a home.</p>	\$200,000
3	<p><b>Veterans Minor Home Repair Program</b>                      The Veterans Minor Home Repair Program assists veteran homeowners with repairs involving roof, plumbing, electrical, heating, or minor structural repairs. The maximum grant amount is up to \$15,000. The applicant must provide either the DD214 or Veteran ID card, have title in their name and reside in the home one year prior to applying for assistance, must be current on all taxes and must meet the HUD HOME Program income limits.</p>	\$250,000
<b>INTERDEPARTMENTAL TOTAL</b>		<b>\$536,848</b>
<b>NON- PROFIT ORGANIZATIONS</b>		
1	<p><b>Habitat for Humanity</b>                      Habitat for Humanity Corpus Christi is proposing to use HOME funds to assist with the construction costs of ten (10) homes for low income families (30% - 60% AMI) during the 2017-2020 build years. Specifically, \$20,000 will be applied to each home build for construction cost assistance.  <b>Total project cost: \$750,000</b></p>	\$200,000
2	<p><b>Affordable Housing Project/Program</b>                      Funding proposed will provide for a project and/or program for the continued efforts of the City of Corpus Christi to provide safe and affordable housing to individuals and families within the city limits. The funding will assist in identifying affordable housing needs in the community and allow for funding to assist such projects and/or programs.</p>	\$250,000
	<b>Other Entity</b>	<b>\$450,000</b>
	<b>HCD Projects Total</b>	<b>\$536,848</b>
	<b>Overall Total</b>	<b>\$986,848</b>



# FIVE YEAR PROFORMA

## **Five Year Proformas**

Five Year Proformas are utilized by the City Departments as a long term planning tool and updated each year based on economic data available. City executives utilize the proformas to make sure current year decisions are sustainable for the long term.

**GENERAL FUND (1020)**  
**5 YEAR PROFORMA**

General Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Fund Balance</b>					
<b>Unreserved</b>	24,469,063	17,839,260	16,473,925	15,397,006	14,285,414
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	24,370,197	30,000,000	33,778,053	37,344,613	41,019,952
	<u>48,839,260</u>	<u>47,839,260</u>	<u>50,251,978</u>	<u>52,741,619</u>	<u>55,305,366</u>
<b>BEGINNING BALANCE</b>	<u>48,839,260</u>	<u>47,839,260</u>	<u>50,251,978</u>	<u>52,741,619</u>	<u>55,305,366</u>
<b>Revenues</b>					
General Property Taxes	69,588,202	72,302,002	75,124,354	78,059,600	80,349,092
Sales Tax	55,400,000	57,062,000	59,344,480	61,718,259	63,878,398
Other Taxes	11,150,701	11,461,885	11,782,013	12,111,345	12,450,150
Franchise Fees	17,644,744	17,821,670	18,001,114	18,183,119	18,367,723
Solid Waste Services	37,827,570	38,583,641	39,354,834	40,141,451	40,542,625
Other Permits & Licenses	1,048,896	1,058,176	1,067,553	1,077,027	1,086,600
Municipal Court	3,751,154	3,826,177	3,902,701	3,980,755	4,020,463
General Government Service	55,336	55,336	55,336	55,336	55,336
Animal Care and Control Services	86,596	86,596	86,596	86,596	86,596
Health Services	1,375,500	1,382,250	1,389,068	1,395,953	1,402,908
Museum	591,407	546,472	551,588	556,755	561,974
Library Services	129,923	129,923	129,923	129,923	129,923
Recreation Services	3,338,814	3,394,837	3,451,944	3,510,157	3,569,496
Administrative Charges	6,302,516	6,428,566	6,557,138	6,688,280	6,822,046
Interest on Investments	122,400	123,624	124,860	126,109	127,370
Public Safety Services	14,321,052	14,530,837	14,745,455	14,965,010	15,189,610
Intergovernmental	1,736,046	1,763,286	1,791,071	1,819,411	1,848,319
Other Revenues	1,156,198	1,158,448	1,160,721	1,163,018	1,165,338
Interfund Charges	5,359,611	5,421,763	5,484,824	5,548,809	5,613,735
	<u>230,986,666</u>	<u>237,137,489</u>	<u>244,105,572</u>	<u>251,316,913</u>	<u>257,267,700</u>
<b>Sub-Total</b>	230,986,666	237,137,489	244,105,572	251,316,913	257,267,700
Changes:					
1 Increase in property values	0	2,713,800	2,822,352	2,935,246	2,289,492
2 Increase (Decrease) in Sales Tax	0	1,662,000	2,282,480	2,373,779	2,160,139
3 Economic Development	0	0	0	0	0
4 Oso Bay & Collier Pool increases	0	0	0	0	0
	<u>0</u>	<u>4,375,800</u>	<u>5,104,832</u>	<u>5,309,025</u>	<u>4,449,631</u>
<b>Total Revenue</b>	230,986,666	241,513,289	249,210,404	256,625,938	261,717,331
<b>Total Funds Available</b>	279,825,926	289,352,549	299,464,797	309,372,435	317,030,087

**GENERAL FUND (1020)  
5 YEAR PROFORMA**

General Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
Mayor	195,652	194,253	196,026	197,869	199,786
City Council	139,181	140,414	141,729	143,132	144,629
Legal	3,400,495	3,394,264	3,424,187	3,455,368	3,487,880
City Auditor	449,267	444,890	447,171	449,541	452,005
City Manager	2,427,079	2,433,548	2,462,599	2,468,523	2,498,880
City Secretary	608,507	606,101	611,394	616,917	622,685
Finance	4,228,254	4,219,664	4,262,409	4,306,966	4,353,440
Office of Management and Budget	975,794	972,727	979,167	985,888	992,908
Human Resources	1,983,916	1,985,616	2,007,308	2,029,800	2,053,131
Municipal Court	5,092,410	5,058,820	5,101,033	5,145,390	5,192,026
Museums	1,058,695	1,084,537	1,111,228	1,138,453	1,166,222
Fire	53,649,203	53,449,008	53,997,280	54,573,751	55,180,192
Police	69,550,176	69,609,740	70,249,654	70,919,490	71,621,045
Health Services	3,400,845	3,337,904	3,373,783	3,410,903	3,449,326
Animal Care and Control Services	2,979,050	2,983,467	3,024,537	3,067,073	3,111,150
Library Services	4,129,261	4,122,125	4,172,755	4,225,117	4,279,296
Parks & Recreation	18,579,336	17,893,083	18,097,556	18,308,903	18,527,459
Solid Waste	26,160,690	28,740,263	29,130,424	29,531,789	29,944,820
Comprehensive Planning	739,805	754,591	769,672	785,055	800,745
Neighborhood Services	2,182,453	2,187,441	2,213,837	2,241,251	2,269,737
Engineering Services	3,928,289	3,985,843	4,065,560	4,146,871	4,229,808
Outside Agencies	2,287,831	2,333,588	2,380,259	2,427,865	2,476,422
Transfer to Street	13,574,895	13,928,417	14,373,373	14,800,927	15,088,512
Transfer to Street Capital	0	0	0	0	829,868
Economic Dev Incentives	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567
Accrued Pay Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Other Activities	4,565,581	6,292,691	6,302,901	8,066,244	8,076,658
			0	0	0
<b>Sub-Total</b>	230,986,664	234,906,996	237,704,921	242,308,349	245,971,199
<b>Obligated</b>					
Fire Salary Increases:					
1 Fire 2017	0	0	0	0	0
2 Fire 2018		558,250	558,250	558,250	558,250
3 Fire 2019		0	566,624	566,624	566,624
4 Fire 2019-2034%		0	0	1,751,329	1,751,329
Police Salary Increases:					
7 Police 2017	0	0	0	0	0
8 Police 2018 increase 2%		780,000	780,000	780,000	780,000
9 Police 2019 increase 2%			795,600	795,600	795,600
11 Police 2020-2035				596,700	1,202,351
<b>Sub-Total - Obligations</b>	0	1,338,250	2,700,474	5,048,503	5,654,154
Expenditures with Obligated Changes	230,986,664	235,695,246	239,855,395	246,806,852	251,075,352
<b>Revenue</b>	230,986,665	241,513,289	249,210,404	256,625,938	261,717,331
<b>Excess/(Deficiency)</b>	0	5,818,043	9,355,008	9,819,086	10,641,979

**GENERAL FUND (1020)  
5 YEAR PROFORMA**

General Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>1st Priority</b>					
General Employee Salary Increases:					
1 Step Increases 2017	0	0	0	0	0
2 Step/COLA Increases 2018		1,000,000	1,000,000	1,000,000	1,000,000
3 Step/COLA Increases 2019		0	1,200,000	1,200,000	1,200,000
4 Step/COLA Increases 2020			0	1,400,000	1,400,000
5 Step Increases 2021-2035				0	1,600,000
6 Retirement Inc 2%, 2%, 2%, 2%	0	1,485,260	3,015,078	3,015,078	3,015,078
7 Health - Grant Fund Employees Step	0	0	0	0	0
8 Fire Academy - 40 cadets	0	0	0	0	0
9 Health Building Security	0	0	0	0	0
10 Texas Military Task Force	0	0	0	0	0
12 Court Building Security	0	0	0	0	0
13 Parks & Rec - Natatorium	0	0	0	0	0
14 Solid Waste CDL Driver Pay Adj	0	0	0	0	0
15 Parks Master Plan	0	65,000	65,000	65,000	65,000
16 Replacement of 911 System	0	0	773,500	1,547,000	1,547,000
17	0	0	0	0	0
18	0	0	0	0	0
19	0	0	0	0	0
<b>Sub-Total - 1st Priorities</b>	<b>0</b>	<b>2,550,260</b>	<b>6,053,578</b>	<b>8,227,078</b>	<b>9,827,078</b>
<b>Expenditures w/ Obligated &amp; 1st Priorities</b>	<b>230,986,663</b>	<b>238,245,506</b>	<b>245,908,973</b>	<b>255,033,929</b>	<b>260,902,430</b>
<b>Excess/(Deficiency)</b>	<b>0</b>	<b>3,267,783</b>	<b>3,301,430</b>	<b>1,592,009</b>	<b>814,901</b>
<b>Planned increase in Fund Balance (99% Exp)</b>	<b>(1,000,000)</b>	<b>2,415,133</b>	<b>2,492,104</b>	<b>2,566,259</b>	<b>2,617,173</b>
<b>Ending Balance</b>					
<b>Reserved</b>	30,000,000	33,811,860	37,381,561	41,060,150	44,491,946
<b>Unreserved</b>	17,839,260	16,442,532	15,364,936	14,252,606	13,437,983
<b>Estimated Ending Balance</b>	<b>44,598,464</b>	<b>45,960,854</b>	<b>47,387,049</b>	<b>49,885,295</b>	<b>52,458,114</b>
Fund Balance %	19.24%	19.49%	19.58%	20.00%	20.51%
Fund Balance Target %	25.00%	25.00%	25.00%	25.00%	25.00%
Assumptions:					
Tax rate	0.606264	0.606264	0.606264	0.606264	0.606264
Maintenance & Operations	0.376806	0.376806	0.376806	0.376806	0.376806
Interest & Sinking Fund	0.229458	0.229458	0.229458	0.229458	0.229458
Property value growth	5.00%	4.00%	4.00%	4.00%	4.00%
Sales Tax Growth	1.00%	1.50%	3.00%	4.00%	4.00%
Solid Waste revenue	1.00%	1.00%	2.00%	2.00%	2.00%
Municipal Court revenue	1.00%	1.00%	2.00%	2.00%	2.00%

**HOTEL OCCUPANCY TAX FUND (1030)**  
**5 YEAR PROFORMA**

Hotel Occupancy Tax	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Balance</b>					
<b>Unreserved</b>	6,984,928	6,234,689	5,514,388	4,840,990	4,224,232
<b>Reserved</b>	0	0	0	0	0
<b>Total</b>	6,984,928	6,234,689	5,514,388	4,840,990	678,778
<b>Revenues</b>					
Hotel occupancy tax	12,000,000	12,240,000	12,484,800	12,734,496	12,989,186
Hotel occupancy tax-conv exp	3,494,368	3,564,255	3,635,540	3,708,251	3,782,416
Hotel tax penalties-current year	7,000	7,000	7,000	7,000	7,000
Hotel tax penalties CY-conv exp	2,000	2,000	2,000	2,000	2,000
Other	7,300	7,300	7,300	7,300	7,300
<b>Sub-Total</b>	15,510,668	15,820,555	16,136,640	16,459,047	16,787,902
Changes:					
1 Additional revenue generated by Schlitterbahn	0	3,544,273	3,544,273	3,544,273	3,544,273
<b>Total Revenue</b>	15,510,668	19,364,828	19,680,913	20,003,320	20,332,175
<b>Total Funds Available</b>	22,495,596	23,094,006	22,539,790	22,038,799	21,600,897
<b>Expenditures</b>					
<b>By Department</b>					
Muni Services Contract	22,000	22,000	22,000	22,000	22000
Convention Center	3,200,000	3,200,000	3,200,000	3,200,000	3200000
Convention Center Maintenance/Capital	4,105,511	1,750,000	1,750,000	1,750,000	1750000
Museum Marketing	40,000	40,000	40,000	40,000	40000
Art Museum of South TX	350,000	350,000	350,000	350,000	350000
Botanical Gardens	50,000	50,000	50,000	50,000	50000
Convention Center Incentives	275,000	275,000	275,000	275,000	275000
Harbor Playhouse	15,000	15,000	15,000	15,000	15000
Convention promotion (Conv.&Visitors Bureau)	5,226,091	5,435,135	5,652,540	5,878,642	6113787.29
Texas State Aquarium	150,000	150,000	150,000	150,000	150000
Arts Grants/Projects	300,000	300,000	300,000	300,000	300000
Multicultural Services Support	275,316	280,822	286,439	292,168	298010.893
Tourist Area Amenities	500,000	500,000	500,000	500,000	500000
Baseball Stadium	175,000	175,000	175,000	175,000	175000
Beach Cleaning(HOT)	1,900,000	1,938,000	1,976,760	2,016,295	2056621.1
Heritage Park-Historic Tour Guides	50,000	50,000	50,000	50,000	50000
Transfer to Debt Service	2,132,500	2,159,900	2,167,300	2,161,700	2158500
Reserve Appropriation	0	0	0	0	0
<b>Sub-Total</b>	18,766,418	16,690,857	16,960,039	17,225,804	17,503,919
<b>Obligated</b>					
1 Schlitterbahn Incentive payments	0	3,544,273	3,544,273	3,544,273	3,544,273
<b>1st Priority</b>	0	0	0	0	0
<b>Total Expenditures</b>	18,766,418	20,235,130	20,504,312	20,770,077	21,048,192
<b>Revenue</b>	15,510,668	19,364,828	19,680,913	20,003,320	20,332,175
<b>Net Revenue (Loss)</b>	(3,255,750)	(870,301)	(823,398)	(766,757)	(716,017)
<b>Unreserved</b>	3,729,178	2,858,877	2,035,479	1,268,721	552,704
<b>Reserved</b>	0	0	0	0	0
<b>Estimated Ending Balance</b>	3,729,178	2,858,877	2,035,479	1,268,721	552,704
Assumptions:					
Revenues	2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%



## STREET FUND (1041) 5 YEAR PROFORMA

Street	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	1,015,070	550,716	(1,627,742)	(3,866,604)	(6,084,137)
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	0	0	0	0	0
<b>BEGINNING BALANCE</b>	1,015,070	550,716	(1,627,742)	(3,866,604)	(6,084,137)
<b>Revenues</b>					
RTA-street services contribution	2,814,838	2,913,357	3,015,325	3,015,325	3,015,325
Street user fee - Residential	6,027,930	6,088,209	6,149,091	6,210,582	6,272,688
Street user fee - Non-resdntal	5,043,538	5,093,973	5,144,913	5,196,362	5,248,326
Street division charges	647,877	660,835	674,051	687,532	701,283
Street recovery fees	803,396	819,464	835,853	852,570	869,622
Other Revenue	638,264	624,986	641,345	658,194	675,549
Industrial District -In lieu	455,000	468,650	482,710	497,191	512,107
Transfer from General Fund	15,174,895	13,926,994	14,340,398	14,768,363	15,118,391
<b>Sub-Total</b>	31,605,738	30,596,468	31,283,686	31,886,119	32,413,290
Decision Packages:					
1 NONE	0	0	0	0	0
<b>Total Revenue</b>	31,605,738	30,596,468	31,283,686	31,886,119	32,413,290
<b>Expenditures</b>					
<b>By Department</b>					
Traffic Engineering	786,048	777,537	783,743	790,241	797,051
Traffic Signals	1,386,156	1,386,265	1,400,104	1,414,219	1,428,616
Signs & Markings	995,909	948,487	958,958	969,639	980,533
Residential Traffic Mgt	25,000	25,500	26,010	26,530	27,061
<b>Sub-Total - Traffic Management</b>	3,193,113	3,137,789	3,168,814	3,200,629	3,233,261
Street Office & Yard	1,118,009	1,108,516	1,116,522	1,124,689	1,133,018
Street Planning	555,141	545,883	548,492	551,240	554,136
Street Reconstruction	0	0	0	0	0
Street Preventative Maint Prog	15,641,187	15,663,369	15,694,175	15,725,597	15,757,647
Street Utility Cut Repairs	2,877,170	2,865,631	2,892,364	2,919,631	2,947,443
Asphalt Maintenance	8,634,519	8,699,415	9,015,735	9,148,381	9,283,680
Uncollectible Accounts	50,953	51,972	53,012	54,072	55,153
<b>Sub-Total - Street Maintenance</b>	28,876,979	28,934,787	29,320,300	29,523,609	29,731,078
Reserve Appropriation	0	0	0	0	0
<b>Sub-Total - Street Fund</b>	32,070,093	32,072,575	32,489,114	32,724,238	32,964,338

## STREET FUND (1041) 5 YEAR PROFORMA

Street	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increase 2017	0	0	0	0	0
2 Step/COLA Increases 2018	0	316,825	316,825	316,825	316,825
3 Step/COLA Increases 2019	0		331,082	331,082	331,082
4 Step/COLA Increases 2020-2036	0			345,981	630,647
5 Retirement Inc 2%, 2%, 2%	0	213,805	213,805	213,805	213,805
6 Increased Street Maintenance	0	0	0	0	0
	<u>0</u>	<u>702,351</u>	<u>1,033,433</u>	<u>1,379,414</u>	<u>1,664,080</u>
<b>Total Expenditures</b>	32,070,094	32,774,926	33,522,548	34,103,653	34,628,419
Revenue	31,605,738	30,596,468	31,283,686	31,886,119	32,413,290
Net Revenue (Loss)	(464,355)	(2,178,458)	(2,238,862)	(2,217,533)	(2,215,128)
Unreserved	550,716	(1,627,742)	(3,866,604)	(6,084,137)	(8,299,266)
Reserved	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Estimated Ending Balance	550,715	(1,627,742)	(3,866,604)	(6,084,137)	(8,299,266)
<b>Assumptions:</b>					
Internal Revenue	2.00%	2.00%	2.00%	2.00%	2.00%
RTA Revenue	Agreement	Agreement	Agreement	0.00%	0.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%
Trans fr Gen Fd (less grants, Ind Dist)	6.00%	6.00%	6.00%	6.00%	6.00%
Industrial District Revenue	5.00%	5.00%	5.00%	5.00%	5.00%

**GO DEBT FUND (2010)  
5 YEAR PROFORMA**

GO Debt Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Balance</b>					
<b>Unreserved</b>	5,626,144	3,714,489	4,226,580	5,109,639	2,909,025
<b>Reserved</b>	0	960,299	1,024,306	1,070,569	1,168,439
<b>Total</b>	5,626,144	4,674,789	5,250,886	6,180,208	4,077,464
<b>Revenues</b>					
Advalorem taxes - current	41,314,000	43,424,727	45,221,716	47,090,584	48,548,302
Advalorem taxes - delinquent	490,000	490,000	490,000	490,000	490,000
Penalties & Interest on taxes	332,000	332,000	332,000	332,000	332,000
Interest on investments	42,000	42,420	42,844	43,273	43,705
Trans for debt-Gen Fd	2,289,476	4,422,717	5,285,900	5,282,972	4,798,016
Transfer for debt-Hotel Occ Tx	2,132,500	2,159,900	2,167,300	2,161,700	2,158,500
Transfer from Airport	49,036	0	0	0	0
Transfer from Visitor's Facility	184,066	186,313	185,461	185,868	184,874
Transfer from Facilities Maint Fd	230,527	233,341	232,575	232,784	231,539
Transfer from Other Fds (Phase II)	0	500,000	500,000	500,000	500,000
<b>Sub-Total</b>	47,063,605	51,791,417	54,457,796	56,319,181	57,286,936
Decision Packages:					
1 NONE	0	0	0	0	0
	0	0	0	0	0
<b>Total Revenue</b>	47,063,605	51,791,417	54,457,796	56,319,181	57,286,936
<b>Total Funds Available</b>	52,689,749	56,466,206	59,708,682	62,499,389	61,364,400

**GO DEBT FUND (2010)  
5 YEAR PROFORMA**

GO Debt Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
Principal retired	24,693,149	25,405,065	26,345,253	27,165,441	26,987,357
Add'l Principal	0	0	0	0	0
Interest	13,586,759	12,842,417	12,043,333	11,156,372	10,174,666
Paying agent fees	45,000	45,000	45,000	45,000	45,000
<b>Sub-Total</b>	<b>38,324,908</b>	<b>38,292,482</b>	<b>38,433,586</b>	<b>38,366,813</b>	<b>37,207,023</b>
<b>GO Bonds</b>					
2007	318,075	319,675	320,875	321,675	321,775
2007A	2,421,863	2,419,863	2,420,363	2,409,713	2,407,088
2009	6,742,400	6,743,900	6,739,200	6,712,050	6,710,175
2010	978,613	980,163	979,563	975,913	974,813
2012	3,703,644	3,700,544	3,699,344	3,694,944	3,692,244
2012C	2,904,250	2,895,550	2,961,850	2,952,950	2,945,150
2012D	11,068,597	11,044,168	11,421,747	11,397,114	10,269,076
2013	6,616,500	6,616,800	6,612,100	6,612,200	6,589,025
<b>Certificates of Obligation</b>					
2007	201,353	202,943	202,528	201,906	202,617
2008	291,900	290,700	0	0	0
2009	598,894	601,144	597,519	600,019	598,719
2010	219,101	219,626	219,326	218,476	221,951
<b>Public Prop Fin Contractual 2012</b>	<b>699,648</b>	<b>701,574</b>	<b>698,229</b>	<b>699,612</b>	<b>695,724</b>
<b>Public Prop Fin Contractual 2014</b>	<b>863,913</b>	<b>857,077</b>	<b>854,936</b>	<b>857,368</b>	<b>859,312</b>
<b>Tax Notes - 2008</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Tax Notes - 2014</b>	<b>1,201,158</b>	<b>1,203,756</b>	<b>1,211,008</b>	<b>1,217,874</b>	<b>1,224,356</b>
Paying agent fees	45,000	45,000	45,000	45,000	45,000
	<u>38,874,908</u>	<u>38,842,482</u>	<u>38,983,586</u>	<u>38,916,813</u>	<u>37,757,023</u>
<b>Obligated</b>					
1 Marina 2014 Revenue Bonds	0	0	0	0	0
2 Solid Waste 2015 CO's	1,644,476	988,000	986,900	990,600	989,000
3 Bond 2014	6,100,926	6,943,850	6,941,900	6,943,575	6,941,800
Subtotal	<u>7,745,402</u>	<u>7,931,850</u>	<u>7,928,800</u>	<u>7,934,175</u>	<u>7,930,800</u>
<b>1st Priority</b>					
1 Street Bonds	0	0	0	0	0
2 Facilities Maintenance	294,650	447,588	597,388	748,938	897,125
3 Bond 2016 (\$55M)	1,100,000	3,993,400	3,993,700	3,995,900	3,994,900
4 Bond 2018 (\$90M)	0	0	2,025,000	6,826,100	6,825,375
Subtotal	<u>1,394,650</u>	<u>4,440,988</u>	<u>6,616,088</u>	<u>11,570,938</u>	<u>11,717,400</u>
<b>Total Expenditures</b>	<b>48,014,960</b>	<b>51,215,320</b>	<b>53,528,474</b>	<b>58,421,925</b>	<b>57,405,223</b>
<b>Unreserved</b>	<b>3,714,489</b>	<b>4,226,580</b>	<b>5,109,639</b>	<b>2,909,025</b>	<b>2,811,072</b>
<b>Reserved</b>	<b>960,299</b>	<b>1,024,306</b>	<b>1,070,569</b>	<b>1,168,439</b>	<b>1,148,104</b>
<b>Estimated Ending Balance</b>	<b>4,674,789</b>	<b>5,250,886</b>	<b>6,180,208</b>	<b>4,077,464</b>	<b>3,959,176</b>
<b>Assumptions:</b>					
Total Tax rate	0.606264	0.606264	0.606264	0.606264	0.606264
Debt Service portion	0.229458	0.229458	0.229458	0.229458	0.229458
Property value growth	4.00%	4.00%	4.00%	4.00%	3.00%

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	11,663,179	12,707,860	17,440,013	22,920,427	29,339,373
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved</b>	23,882,515	15,196,845	15,527,158	15,854,502	16,100,521
<b>Reserved for Raw Water</b>	0	1,700,000	1,700,000	1,700,000	1,700,000
<b>BEGINNING BALANCE</b>	35,545,694	29,604,705	34,667,171	40,474,928	47,139,894
<b>Revenues</b>					
Raw water - Ratepayer	22,564,595	23,967,888	24,167,868	24,589,641	24,701,128
ICL - Residential	36,198,197	38,984,649	41,151,166	42,091,237	43,298,192
ICL - Commercial and other	33,165,551	35,587,796	37,985,650	38,873,250	40,069,791
ICL - large volume users	3,438,459	3,582,157	3,754,159	3,820,851	3,913,652
GC - Irrigation	2,893	3,038	3,125	3,179	3,198
City Use	82,992	0	0	0	0
OCL - Commercial and other	2,209,493	2,046,692	2,276,971	2,384,567	2,359,208
OCL - Residential	31,925	32,188	34,353	35,486	35,462
OCL - Large volume users	22,453,448	28,335,510	30,051,788	30,622,709	29,190,104
OCL Wholesale	780,000	731,065	786,203	813,735	789,064
OCL Network	780,000	751,572	808,921	818,497	747,634
Raw water - Contract customers	12,713,517	13,608,170	14,329,680	15,527,816	16,542,584
Interest on investments	58,800	59,388	59,982	60,582	61,188
TX Blackout Prevention Pgm	75,000	75,750	76,508	77,273	78,045
Service connections	200,000	202,000	204,020	206,060	208,121
Disconnect fees	980,000	989,800	999,698	1,009,695	1,019,792
Late fees on delinquent accts	920,000	929,200	938,492	947,877	957,356
Late fees on returned check pa	10,400	10,504	10,609	10,715	10,822
Tampering fees	175,000	176,750	178,518	180,303	182,106
Meter charges	175,000	176,750	178,518	180,303	182,106
Tap Fees	475,000	479,750	484,548	489,393	494,287
Lab charges-other	155,000	156,550	158,116	159,697	161,294
Lab charges-interdepartment	370,000	373,700	377,437	381,211	385,023
Recovery on damage claims	2,500	2,525	2,550	2,576	2,602
Property rentals	30,062	30,363	30,666	30,973	31,283
Property rental-raw water	450,000	454,500	459,045	463,635	468,272
Sale of scrap/city property	25,000	25,250	25,503	25,758	26,015
Purchase discounts	53,856	54,395	54,939	55,488	56,043
Environmental Progs Cost Recov	630,972	637,282	643,655	650,091	656,592
ACM for Public Works Cost Reco	147,012	148,482	149,967	151,467	152,981
Interdepartmental Services	1,319,580	1,359,167	1,399,942	1,441,941	1,485,199
Transfr fr Choke Canyon Fd	1,124,525	1,244,163	1,234,163	1,224,163	1,214,163
Contribution from Federal Gov	200,000	200,000	200,000	200,000	200,000
<b>Sub-Total</b>	141,998,777	155,416,993	163,216,757	167,530,167	169,683,305
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	141,998,777	155,416,993	163,216,757	167,530,167	169,683,305
<b>Total Funds Available</b>	177,544,471	9,011,079	8,643,682	8,322,498	8,050,055

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Water administration	3,355,067	3,422,168	3,490,611	3,560,423	3,631,632
Utilities Planning Group	1,406,600	1,384,586	1,391,009	1,397,665	1,404,566
Utilities Director	270,172	264,476	264,952	265,459	265,999
Utilities Administration	1,445,594	1,425,240	1,434,374	1,444,024	1,454,223
Water Resources	665,600	668,285	676,992	685,905	695,029
Wesley Seale Dam	1,247,044	1,251,543	1,267,391	1,283,732	1,300,591
Sunrise Beach	354,378	357,504	361,437	365,449	369,541
Choke Canyon Dam	1,037,344	1,038,205	1,049,623	1,061,401	1,073,557
Environmental Studies	120,000	122,400	124,848	127,345	129,892
Water Supply Development	615,000	627,300	639,846	652,643	665,696
Nueces River Authority	211,500	215,730	220,045	224,445	228,934
Lake Texana Pipeline	1,117,996	1,128,947	1,145,378	1,162,190	1,179,393
Rincon Bayou Pump Station	176,000	179,520	183,110	186,773	190,508
Stevens RW Diversions	828,500	845,070	861,971	879,211	896,795
Source Water Protection	30,000	30,600	31,212	31,836	32,473
Stevens Filter Plant	15,930,342	16,110,967	16,374,309	16,643,895	16,919,918
Water Quality	1,490,922	1,484,714	1,496,345	1,508,394	1,520,882
Maintenance of water meters	3,185,575	3,203,325	3,241,854	3,281,448	3,322,149
Treated Water Delivery System	10,425,646	10,486,504	10,631,492	10,780,747	10,934,451
Water Utilities Lab	995,784	994,762	1,005,773	1,017,185	1,029,018
Reserve Appropriations-Water	412,163	763,000	763,000	763,000	763,000
ACM Public Works, Util & Trans	353,926	339,059	340,650	342,305	344,029
Economic Dev-Util Syst(Water)	160,084	163,286	166,551	169,882	173,280
Utility Office Cost	950,266	935,962	957,881	981,057	1,005,561
MRP II	360,865	368,082	375,444	382,953	390,612
Environmental Services	770,176	762,596	770,188	778,011	786,075
Water purchased - LNRA	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000
Uncollectible accounts	775,296	790,802	806,618	822,750	839,205
Lake Texana Pipeline debt	7,007,150	7,007,150	7,007,150	7,007,150	7,007,150
LNRA pump station debt	746,600	746,600	746,600	746,600	746,600
Bureau of Reclamation debt	4,995,164	4,995,164	4,995,164	4,995,164	4,995,164
Mary Rhodes II Debt	6,996,532	10,604,600	10,605,000	10,603,000	10,603,000
Transfer to General Fund	2,480,878	2,505,687	2,530,744	2,556,051	2,581,612
Transfer to Storm Water Fund	28,681,938	33,307,048	34,770,914	35,136,702	38,079,962
Transfer to Debt Svc Reserve	120,251	120,251	120,251	120,251	120,251
Transfer to Water CIP	12,697,678	0	0	0	0
Transfer to Util Sys Debt Fund	25,907,072	31,465,084	35,745,914	37,854,252	35,998,198
Transfer to Maint Services Fund	264,656	264,656	264,656	264,656	264,656
Transfer to MIS	0	0	0	0	0
<b>Sub-Total</b>	<b>147,939,757</b>	<b>149,730,872</b>	<b>156,209,296</b>	<b>159,433,955</b>	<b>161,293,603</b>

**WATER FUND (4010)  
5 YEAR PROFORMA**

Water Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2017					
2 Step/COLA Increases 2018		475,568	475,568	475,568	475,568
3 Step/COLA Increases 2019			496,968	209,179	209,179
4 Step/COLA Increases 2020-2036				519,332	946,626
5 Retirement Inc 2%, 2%, 2%		148,089	227,168	227,168	227,168
	<u>0</u>	<u>623,656</u>	<u>1,199,703</u>	<u>1,431,246</u>	<u>1,858,541</u>
<b>Total Expenditures</b>	147,939,757	150,354,528	157,409,000	160,865,201	163,152,143
<b>Revenue</b>	141,998,777	155,416,993	163,216,757	167,530,167	169,683,305
<b>Net Revenue (Loss)</b>	(5,940,980)	5,062,466	5,807,757	6,664,966	6,531,161
<b>Unreserved</b>	0	0	0	0	0
<b>Reserved for CIP</b>	14,407,872	3,032,153	5,480,413	6,418,947	6,231,227
<b>Reserved for Commitments</b>	0	1,700,000	1,700,000	1,700,000	1,700,000
<b>Reserved</b>	<u>15,196,843</u>	<u>15,527,158</u>	<u>15,854,502</u>	<u>16,100,521</u>	<u>16,400,455</u>
<b>Estimated Ending Balance</b>	29,604,714	20,259,311	23,034,915	24,219,467	24,331,682
Fund Balance %	27%	18%	20%	20%	20%
Fund Balance Target %	25%	25%	25%	25%	25%
Assumptions:					
Revenue: Raw Water	Model	Model	Model	Model	Model
Inside City Limits	Model	Model	Model	Model	Model
Outside City Limits	Model	Model	Model	Model	Model
Inflation Rate	2%	2%	2%	2%	2%

**GAS FUND (4130)  
5 YEAR PROFORMA**

Gas Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	4,471,493	2,342,892	1,508,643	311,169	72,582
<b>Reserved for Encumbrances</b>	-	-	-	-	-
<b>Reserved for Contingencies</b>	4,266,818	4,621,265	4,781,798	4,888,760	5,000,109
<b>BEGINNING BALANCE</b>	8,738,311	6,964,157	6,290,441	5,199,929	5,072,692
<b>Revenues</b>					
ICL - Residential	10,240,045	11,059,249	11,059,249	11,943,988	11,943,988
ICL - Commercial and other	5,118,579	5,528,065	5,528,065	5,970,311	5,970,311
ICL - Large volume users	388,064	419,109	419,109	452,638	452,638
OCL - Commercial and other	79,255	85,595	85,595	92,443	92,443
City use	3,584	3,835	3,835	4,103	4,103
Service connections	119,095	120,286	121,489	122,704	123,931
Appliance & parts sales	2,496	2,521	2,546	2,572	2,597
Appliance service calls	8,844	8,932	9,022	9,112	9,203
Purchased gas adjustment	20,076,956	20,521,986	20,529,388	20,536,938	20,544,639
Compressed natural gas	345,000	372,600	372,600	402,408	402,408
Oil well drilling fees	110,000	111,100	112,211	113,333	114,466
Disconnect fees	582,634	588,460	594,345	600,288	606,291
Late fees on delinquent accts	256,698	259,265	261,858	264,476	267,121
Late fees on returned check pa	1,425	1,439	1,454	1,468	1,483
Utility relocation charge	0	0	0	0	0
Tampering fees	36,624	36,990	37,360	37,734	38,111
Meter charges	3,456	3,491	3,525	3,561	3,596
Tap Fees	192,984	194,914	196,863	198,832	200,820
Interest on investments	12,900	13,029	13,159	13,291	13,424
Recovery of Pipeline Fees	54,000	54,540	55,085	55,636	56,193
Recovery on damage claims	50,000	50,500	51,005	51,515	52,030
Sale of scrap/city property	4,500	4,545	4,590	4,636	4,683
Purchase discounts	20,000	20,200	20,402	20,606	20,812
Contribution to aid construction	44,000	44,440	44,884	45,333	45,787
Interdepartmental Services	195,000	196,950	198,920	200,909	202,918
Transfer fr Maint Svc Fund	0	0	0	0	0
<b>Sub-Total</b>	37,946,139	39,702,042	39,726,560	41,148,835	41,173,996
Decision Packages:					
1 NONE	-	-	-	-	-
<b>Total Revenue</b>	37,946,139	39,702,042	39,726,560	41,148,835	41,173,996
<b>Total Funds Available</b>	46,684,451	46,666,199	46,017,001	46,348,764	46,246,688



**GAS FUND (4130)**  
**5 YEAR PROFORMA**

Gas Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Gas administration	3,066,946	3,091,731	3,118,883	3,146,413	3,174,332
Natural Gas purchased	19,901,884	19,901,884	19,901,884	19,901,884	19,901,884
Compressed natural gas	103,500	104,535	105,580	106,636	107,703
Service and Operations	4,271,959	4,303,160	4,335,897	4,370,272	4,406,393
Gas pressure & measurement	1,381,377	1,391,848	1,402,850	1,414,417	1,426,586
Gas construction	5,107,565	5,145,246	5,184,248	5,224,652	5,266,540
Gas load development	674,158	679,681	685,279	690,954	696,708
Gas-Engineering Design	1,301,454	1,310,966	1,321,007	1,331,612	1,342,819
Reserve Appropriations-Gas	0	150,000	150,000	150,000	150,000
Oil and Gas Well Division	812,590	816,682	820,996	825,548	830,352
Economic Dev-Util Syst(Gas)	58,764	59,352	59,945	60,545	61,150
Utility Office Cost	537,252	542,625	548,051	553,531	559,067
Utility Field Operations Cost	0	0	0	0	0
Operation Heat Help	756	764	771	779	787
CGS-Gas Appliances	3,000	3,030	3,060	3,091	3,122
Uncollectible accounts	362,845	370,102	377,504	385,054	392,755
Other Financing Charges	0	0	0	0	0
Transfer to General Fund	802,896	810,925	819,034	827,225	835,497
Transfer to Debt Svc Reserve	0	0	0	0	0
Transfer to Gas CIP	0	0	0	0	0
Transfer to Util Sys Debt Fund	1,333,348	1,346,681	1,360,148	1,373,750	1,387,487
Transfer to Maint Services Fund	0	0	0	0	0
Transfer to MIS Fund	0	0	0	0	0
<b>Sub-Total</b>	<b>39,720,293</b>	<b>40,029,212</b>	<b>40,195,140</b>	<b>40,366,361</b>	<b>40,543,180</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
2 Step/COLA Increases 2017		0	0	0	0
3 Step/COLA Increases 2018		263,527	263,527	263,527	263,527
4 Step/COLA Increases 2019			275,386	275,386	275,386
5 Step/COLA Increases 2020-2035				287,778	584,190
6 Retirement Inc 2%, 2%, 2%, 2%		83,019	83,019	83,019	83,019
	0	346,546	621,932	909,710	1,206,122
<b>Total Expenditures</b>	<b>39,720,293</b>	<b>40,375,758</b>	<b>40,817,072</b>	<b>41,276,072</b>	<b>41,749,302</b>
Revenue	37,946,139	39,702,042	39,726,560	41,148,835	41,173,996
<b>Net Revenue (Loss)</b>	<b>(1,774,154)</b>	<b>(673,716)</b>	<b>(1,090,512)</b>	<b>(127,237)</b>	<b>(575,306)</b>
<b>Ending Balance</b>					
Unreserved	2,342,892	1,508,643	311,169	72,582	(617,597)
Reserved	4,621,265	4,781,798	4,888,760	5,000,109	5,114,983
<b>Estimated Ending Balance</b>	<b>6,964,158</b>	<b>6,290,441</b>	<b>5,199,929</b>	<b>5,072,692</b>	<b>4,497,386</b>
Fund Balance %	37.67%	32.89%	26.59%	25.36%	21.98%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Revenues	0.00%	8.00%	0.00%	8.00%	0.00%
Inflation Rate	1.00%	1.00%	1.00%	1.00%	1.00%

**WASTEWATER FUND (4200)**  
**5 YEAR PROFORMA**

Wastewater Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Reserved for CIP	19,480,121	8,265,762	7,819,924	4,878,959	3,604,350
Reserved for Encumbrances	0	0	0	0	0
Reserved for Contingencies	11,441,502	11,049,049	11,317,946	11,570,790	11,793,386
Reserved for Commitments	0	0	0	0	0
<b>BEGINNING BALANCE</b>	30,921,623	19,314,811	19,137,871	16,449,749	15,397,736
<b>Revenues</b>					
ICL - Commercial and other	22,750,002	28,507,032	30,088,476	31,621,751	33,891,198
OCL - Commercial and other	650,000	736,167	776,903	816,530	875,111
City use	25,000	25,000	25,000	25,000	25,000
Tap Fees	225,000	225,000	225,000	225,000	225,000
ICL - Single family residential	45,000,000	54,831,858	57,916,702	60,833,966	65,186,945
ICL - Multi-family residential	650,001	656,501	663,066	669,697	676,394
Effluent Water purchases	12,000	12,120	12,241	12,364	12,487
Wastewater hauling fees	185,004	185,004	185,004	185,004	185,004
Pretreatment lab fees	15,000	15,000	15,000	15,000	15,000
Wastewater surcharge	1,250,002	1,250,002	1,250,002	1,250,002	1,250,002
Interest on investments	51,600	52,116	52,637	53,164	53,695
Late fees on delinquent accts	463,000	467,630	472,306	477,029	481,800
Late fees on returned check pa	3,500	3,500	3,500	3,500	3,500
Recovery on damage claims	2,496	2,496	2,496	2,496	2,496
Property rentals	18,840	18,840	18,840	18,840	18,840
Sale of scrap/city property	2,496	2,496	2,496	2,496	2,496
Oil and gas leases	0	0	0	0	0
<b>Sub-Total</b>	71,303,941	86,990,762	91,709,670	96,211,838	102,904,968
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	71,303,941	86,990,762	91,709,670	96,211,838	102,904,968
<b>Total Funds Available</b>	102,225,564	9,011,079	8,643,682	8,322,498	8,050,055

**WASTEWATER FUND (4200)**  
**5 YEAR PROFORMA**

Wastewater Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Wastewater Administration	7,086,966	7,227,853	7,371,549	7,518,110	7,667,594
Broadway Wastewater Plant	2,781,348	2,825,726	2,871,257	2,917,981	2,965,944
Oso Wastewater Plant	6,343,375	6,454,808	6,568,920	6,685,798	6,805,531
Greenwood Wastewater Plant	2,956,400	3,001,921	3,048,553	3,096,331	3,145,295
Allison Wastewater Plant	2,141,907	2,175,903	2,210,724	2,246,397	2,282,949
Laguna Madre Wastewater Plant	1,539,244	1,558,598	1,578,976	1,599,897	1,621,382
Whitecap Wastewater Plant	1,302,855	1,321,840	1,341,296	1,361,240	1,381,689
Lift Station Operation & Maint	2,811,428	2,848,205	2,885,960	2,924,730	2,964,555
Wastewater Pretreatment	676,584	681,721	687,094	692,716	698,603
Wastewater Collection System	10,656,107	10,816,599	10,981,773	11,151,827	11,326,967
Wastewater Elect & Instru Supp	1,514,392	1,523,296	1,532,536	1,542,128	1,552,092
Reserve Appropriations -WWater	967,204	967,204	967,204	967,204	967,204
Economic Dev-Util Syst(WW)	128,772	131,347	133,974	136,654	139,387
Utility Office Cost	906,300	924,426	942,915	961,773	981,008
Uncollectible accounts	655,877	668,995	682,374	696,022	709,942
Transfer to General Fund	1,446,760	1,461,228	1,475,840	1,490,598	1,505,504
Transfer to Debt Svc Reserve	212,917	212,917	212,917	212,917	212,917
Transfer to Wastewater CIP	17,278,020	7,300,000	8,300,000	9,300,000	9,300,000
Transfer to Util Sys Debt Fund	21,223,618	34,383,000	39,601,716	40,577,391	43,954,077
Transfer to Maint Services Fd	280,680	280,680	280,680	280,680	280,680
<b>Sub-Total</b>	<b>82,910,753</b>	<b>86,766,265</b>	<b>93,676,257</b>	<b>96,360,395</b>	<b>100,463,319</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2017		-	-	-	-
2 Step/COLA Increases 2018		306,312.56	306,312.56	306,312.56	306,312.56
3 Step/COLA Increases 2019			320,096.63	167,517.00	167,517.00
4 Step/COLA Increases 2020-2035				334,500.98	609,720.95
5 Retirement Inc 2%, 2%, 2%, 2%		95,124.96	95,124.96	95,124.96	95,124.96
	0	401,438	721,534	903,455	1,178,675
<b>Total Expenditures</b>	<b>82,910,752</b>	<b>87,167,703</b>	<b>94,397,792</b>	<b>97,263,851</b>	<b>101,641,995</b>
<b>Revenue</b>	<b>71,303,941</b>	<b>86,990,762</b>	<b>91,709,670</b>	<b>96,211,838</b>	<b>102,904,968</b>
<b>Net Revenue (Loss)</b>	<b>(11,606,811)</b>	<b>(176,941)</b>	<b>(2,688,122)</b>	<b>(1,052,013)</b>	<b>1,262,973</b>
<b>Reserved for Commitments</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	11,049,049	11,317,946	11,570,790	11,793,386	12,043,750
<b>Reserved for CIP</b>	8,265,762	7,819,925	4,878,960	3,604,351	4,616,959
<b>Estimated Ending Balance</b>	<b>19,314,812</b>	<b>19,137,871</b>	<b>16,449,749</b>	<b>15,397,737</b>	<b>16,660,710</b>
Fund Balance %	43.70%	42.27%	35.54%	32.64%	34.58%
Fund Balance Target %	25.00%	25.00%	25.00%	25.00%	25.00%
<b>Assumptions:</b>					
Revenue	Model	Model	Model	Model	Model
Inflation Rate	2%	2%	2%	2%	2%

**STORM WATER FUND (4300)  
5 YEAR PROFORMA**

Storm Water Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	6,290,822	2,522,355	2,370,094	2,270,081	2,113,447
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contengencies</b>	4,037,732	3,681,129	3,790,167	3,902,551	4,018,405
<b>BEGINNING BALANCE</b>	10,328,554	6,203,485	6,160,262	6,172,632	6,131,852
<b>Revenues</b>					
Transfer fr Water Division	28,681,938	30,676,760	33,307,048	34,770,914	35,136,702
Interest on investments	24,600	24,846	25,094	25,345	25,599
<b>Sub-Total</b>	28,706,538	30,701,606	33,332,142	34,796,259	35,162,301
Decision Packages:					
1 None					
<b>Total Revenue</b>	28,706,538	30,701,606	33,332,142	34,796,259	35,162,301
<b>Total Funds Available</b>	39,035,092	36,905,091	39,492,404	40,968,892	41,294,153
<b>Expenditures</b>					
<b>By Department</b>					
Storm Water - Park & Rec	2,529,963	2,560,042	2,592,046	2,625,015	2,658,993
Storm Water - Streets	2,309,741	2,341,873	2,377,180	2,413,513	2,450,915
Storm Water - Solid Waste	408,568	416,739	425,074	433,576	442,247
Storm Water - Mnt of lines	3,701,593	3,738,040	3,775,216	3,813,135	3,851,813
Storm Water - Treatment	704,890	711,630	718,556	725,674	732,992
Storm Water Pump Stations	1,612,725	1,638,131	1,664,127	1,690,730	1,717,958
Reserve Approp - Storm Water	154,527	154,527	154,527	154,527	154,527
Economic Dev-Util Syst(St Wtr)	56,760	57,895	59,053	60,234	61,439
Utility Office Cost	815,544	831,855	848,492	865,462	882,771
Transfer to General Fund	619,403	625,597	631,853	638,172	644,553
Transfer to Streets	1,600,000	-	-	-	-
Transfer to Storm Water CIP Fund	2,475,303	-	-	-	-
Transfer to Debt Svc Reserve	93,776	-	-	-	-
Transfer to Util Sys Debt Fund	15,125,955	19,391,954	20,537,501	20,547,197	22,526,804
Transfer to Engineering	100,000	100,000	100,000	100,000	100,000
Transfer to Maint Services Fund	239,205	239,205	239,205	239,205	239,205
<b>Sub-Total</b>	32,547,953	32,807,488	34,122,829	34,306,440	36,464,217
<b>Obligated</b>					
1 None					
<b>1st Priority</b>					
1 Step/COLA Increases 2017		-	-	-	-
2 Step/COLA Increases 2018		135,116	135,116	135,116	135,116
3 Step/COLA Increases 2019			141,196	141,196	141,196
4 Step/COLA Increases 2020-2036				147,550	268,950
5 Retirement Inc 2%, 2%, 2%		40,826	40,826	40,826	40,826
	-	175,942	317,138	464,688	586,088
<b>Total Expenditures</b>	32,547,953	32,983,430	34,439,967	34,771,127	37,050,305
<b>Revenue</b>	28,706,538	30,701,606	33,332,142	34,796,259	35,162,301
<b>Net Revenue (Loss)</b>	(3,841,415)	(2,281,824)	(1,107,825)	25,132	(1,888,005)
<b>Unreserved</b>	-	-	-	-	-
<b>Reserved for CIP</b>	3,173,910	523,791	1,576,820	2,641,782	612,972
<b>Reserved</b>	3,313,230	3,397,869	3,475,617	3,555,983	3,630,875
<b>Estimated Ending Balance</b>	6,487,139	3,921,660	5,052,437	6,197,764	4,243,847
Fund Balance %	43.68%	28.85%	36.34%	43.57%	29.22%
Fund Balance Target %	25%	25%	25%	25%	25%
Assumptions:					
Revenues	Model	Model	Model	Model	Model
Inflation Rate	2%	2%	2%	2%	2%

**AIRPORT FUND (4610)**  
**5 YEAR PROFORMA**

Airport Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Balance</b>					
<b>Unreserved</b>	2,050,120	2,111,552	1,892,662	1,775,223	1,787,143
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	2,324,895	1,996,914	2,057,807	2,122,351	2,183,753
<b>Total</b>	4,375,015	4,108,467	3,950,469	3,897,574	3,970,896
<b>Revenues</b>					
Landing fees	624,000	630,240	636,542	642,908	649,337
Fuel flowage fees	90,000	90,000	90,000	90,000	90,000
Cargo Facility Rental	28,500	28,500	28,500	28,500	28,500
Security service	312,000	315,120	318,271	321,454	324,668
Agricultural leases	73,000	73,000	73,000	73,000	73,000
Oil and gas leases	7,020	107,020	307,020	307,020	307,020
Airline space rental	1,150,980	1,162,490	1,174,115	1,185,856	1,197,714
Resale-Electric Power-Term	60,000	61,200	62,424	63,672	64,946
Airline Janitorial Services	39,360	39,754	40,151	40,553	40,958
Gift shop concession	110,004	110,004	110,004	110,004	110,004
Auto rental concession	1,428,000	1,456,560	1,485,691	1,515,405	1,545,713
Restaurant concession	168,000	168,000	168,000	168,000	168,000
Automated teller machines	12,000	12,000	12,000	12,000	12,000
Advertising space concession	60,000	60,000	60,000	60,000	60,000
Airport Badging Fees	42,000	44,100	46,305	48,620	51,051
TSA-Check Point Fees	87,600	87,600	87,600	87,600	87,600
Terminal Space Rental-other	497,460	502,435	507,459	512,534	517,659
Rent-a-car parking	59,760	59,760	59,760	59,760	59,760
Rent-a-car Security Fee	289,800	295,596	301,508	307,538	313,689
Ground transportation	46,008	46,008	46,008	46,008	46,008
Other revenue	300	300	300	300	300
Gas & Oil sales	7,560	7,711	7,865	8,023	8,183
Parking lot	1,380,000	1,435,200	1,492,608	1,552,312	1,614,405
Premium Covered Parking	800,004	832,004	865,284	899,896	935,892
Apron charges	258,948	261,537	264,153	266,794	269,462
Fixed based operator revenue	525,600	525,600	525,600	525,600	525,600
Rent - commercial non-aviation	108,072	112,395	116,891	121,566	126,429
Other income	13,346	13,463	13,581	13,701	13,821
Transfers	73,388	69,072	69,763	70,460	71,165
<b>Sub-Total</b>	8,352,710	8,606,669	8,970,404	9,139,084	9,312,885
Changes:					
1 Anticipated contract renewals	0	0	0	100,000	125,000
2 Anticipated increase in oil & gas leases	0	100,000	100,000	200,000	225,000
	0	100,000	100,000	300,000	350,000
<b>Total Revenue</b>	8,352,710	8,706,669	9,070,404	9,439,084	9,662,885
<b>Total Funds Available</b>	12,727,725	12,815,135	13,020,872	13,336,657	13,633,781

**AIRPORT FUND (4610)**  
**5 YEAR PROFORMA**

Airport Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Airport Administration	1,390,210	1,406,202	1,422,652	1,439,578	1,457,002
Terminal Grounds	190,093	192,055	194,109	196,260	198,514
Development & Construction	423,657	428,254	433,035	438,010	443,188
Airport custodial maintenance	502,618	505,338	512,818	520,572	528,613
Airport Parking/Transportation	441,315	450,141	459,144	468,327	477,694
Facilities	1,378,801	1,400,030	1,421,859	1,444,313	1,467,416
Airport Public Safety	2,401,416	2,419,791	2,439,062	2,459,284	2,480,517
Airport-Operations	984,352	995,368	1,006,810	1,018,701	1,031,065
Transfer to General Fund	275,196	280,700	286,314	292,040	297,881
Transfer to Debt Service	49,036	49,036	49,036	49,036	49,036
Tran-Airport 2000-A Debt Service Fd	132,877	133,234	133,332	133,325	133,213
Tran-Airport 2000-B Debt Service Fd	51,588	50,817	50,677	50,537	51,071
Transfer to Airport GO Debt Fd	398,100	400,350	400,850	397,850	399,650
<b>Sub-Total</b>	<b>8,619,259</b>	<b>8,711,316</b>	<b>8,809,698</b>	<b>8,907,832</b>	<b>9,014,859</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step/COLA Increases 2017		73,425	73,425	73,425	73,425
2 Step/COLA Increases 2018		132,165	132,165	132,165	132,165
3 Step/COLA Increases 2019			138,112	138,112	138,112
4 Step/COLA Increases 2020-2035				144,327	263,077
5 Retirement Inc 2%, 2%, 2%, 2%		41,458	41,458	41,458	41,458
	0	247,048	385,160	529,488	648,237
<b>Total Expenditures</b>	<b>8,619,259</b>	<b>8,958,364</b>	<b>9,194,858</b>	<b>9,437,320</b>	<b>9,663,096</b>
<b>Revenue</b>	<b>8,352,710</b>	<b>8,706,669</b>	<b>9,070,404</b>	<b>9,439,084</b>	<b>9,662,885</b>
<b>Net Revenue (Loss)</b>	<b>(266,549)</b>	<b>(251,695)</b>	<b>(124,454)</b>	<b>1,764</b>	<b>(212)</b>
<b>Unreserved</b>	<b>2,111,552</b>	<b>1,775,539</b>	<b>1,592,076</b>	<b>1,532,437</b>	<b>1,476,337</b>
<b>Reserved</b>	<b>1,996,914</b>	<b>2,081,232</b>	<b>2,140,241</b>	<b>2,201,643</b>	<b>2,257,532</b>
<b>Estimated Ending Balance</b>	<b>4,108,466</b>	<b>3,856,771</b>	<b>3,732,317</b>	<b>3,734,080</b>	<b>3,733,869</b>
Fund Balance %	47.67%	43.05%	40.59%	39.57%	38.64%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Revenues	-0.61%	3.04%	4.23%	1.88%	1.90%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**DEVELOPMENT SERVICES FUNDS (4670)  
5 YEAR PROFORMA**

Development Services	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>BEGINNING BALANCE</b>					
Unreserved	1,379,714	3,318,332	3,448,322	3,438,434	3,354,141
Reserved for Encumbrances	0	0	0	0	0
Reserved for Commitments	0	0	0	0	0
<b>Total</b>	<b>1,379,714</b>	<b>3,318,332</b>	<b>3,448,322</b>	<b>3,438,434</b>	<b>3,354,141</b>
<b>Revenues</b>					
Beer & liquor licenses	114,000	116,280	118,606	120,978	123,397
Credit Access Business Registr	1,750	83,215	84,880	86,577	88,309
Electricians licenses & exam f	25,000	25,500	26,010	26,530	27,061
House mover licenses	266	271	277	282	288
Building permits	3,100,000	3,224,000	3,385,200	3,486,756	3,661,094
Electrical permits	137,000	142,480	149,604	154,092	161,797
Plumbing permits	270,000	280,800	294,840	303,685	318,869
Mechanical permits	140,000	145,600	152,880	157,466	165,340
Certificate of occupancy fee	30,000	30,600	31,212	31,836	32,473
Plan review fee	1,100,000	1,144,000	1,201,200	1,237,236	1,299,098
Mechanical registration	22,500	22,950	23,409	23,877	24,355
Lawn Irrigator registration	3,800	3,876	3,954	4,033	4,113
Backflow prev. assembly tester	13,800	14,076	14,358	14,645	14,938
Driveway permit fee	10,000	10,200	10,404	10,612	10,824
Street easement closure	12,500	12,750	13,005	13,265	13,530
Backflow prev device filingfee	145,000	147,900	150,858	153,875	156,953
Research & survey fee	5,000	5,100	5,202	5,306	5,412
Deferment Agreement Fee	11,000	11,220	11,444	11,673	11,907
Construction documents fee	200	204	208	212	216
Billboard fee	8,500	8,670	8,843	9,020	9,201
House moving route permit	800	816	832	849	866
Oversize load permits	20,000	20,400	20,808	21,224	21,649
Zoning fees	80,000	83,200	87,360	89,981	94,480
Platting fees	70,000	71,400	72,828	74,285	75,770
Board of Adjustment appeal fee	3,000	3,060	3,121	3,184	3,247
GIS sales	100	100	100	100	100
Interest	9,600	9,696	9,793	9,891	9,990
Interfund Transfers	1,055,225	1,074,330	1,093,816	1,113,692	1,133,966
<b>Sub-Total</b>	<b>6,389,041</b>	<b>6,692,694</b>	<b>6,975,051</b>	<b>7,165,163</b>	<b>7,469,242</b>
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	<b>6,389,041</b>	<b>6,692,694</b>	<b>6,975,051</b>	<b>7,165,163</b>	<b>7,469,242</b>
<b>Total Funds Available</b>	<b>8,643,428</b>	<b>9,021,358</b>	<b>9,470,320</b>	<b>9,888,967</b>	<b>10,405,078</b>

**DEVELOPMENT SERVICES FUND (4670)**  
**5 YEAR PROFORMA**

Development Services	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Land Development	957,341	966,477	975,966	985,827	996,082
Business Support Svcs	1,510,376	1,525,011	1,540,150	1,555,817	1,572,039
Administration	965,028	969,855	974,949	980,329	986,012
Inspections Operations	2,511,722	2,536,538	2,562,336	2,589,169	2,617,094
Transfer to General Fund	320,297	323,500	326,735	330,002	333,302
Transfer to Maint Svcs Fund	50,000	50,000	50,000	50,000	50,000
<b>Sub-Total</b>	<b>6,314,764</b>	<b>6,371,381</b>	<b>6,430,136</b>	<b>6,491,144</b>	<b>6,554,529</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step/COLA Increases 2017					
2 Step/COLA Increases 2018		133,337	133,337	133,337	133,337
3 Step/COLA Increases 2019			139,337	139,337	139,337
4 Step/COLA Increases 2020-2035				145,607	265,409
5 Retirement Inc 2%, 2%, 2%, 2%		41,824	41,824	41,824	41,824
	<u>0</u>	<u>175,161</u>	<u>314,498</u>	<u>460,105</u>	<u>579,908</u>
<b>Total Expenditures</b>	<b>6,314,764</b>	<b>6,546,542</b>	<b>6,744,634</b>	<b>6,951,250</b>	<b>7,134,437</b>
<b>Revenue</b>	<u>6,389,041</u>	<u>6,692,694</u>	<u>6,975,051</u>	<u>7,165,163</u>	<u>7,469,242</u>
<b>Net Revenue (Loss)</b>	74,277	146,152	230,418	213,914	334,806
<b>Ending Balance</b>					
<b>Unreserved</b>	2,328,665	2,474,817	2,705,235	2,919,149	3,253,955
<b>Reserved</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Estimated Ending Balance</b>	<b>2,328,665</b>	<b>2,474,817</b>	<b>2,705,235</b>	<b>2,919,149</b>	<b>3,253,955</b>
<b>Assumptions:</b>					
Revenues	-9.00%	4.75%	4.22%	2.73%	4.24%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%



**MARINA FUND (4700)**  
**5 YEAR PROFORMA**

Marina Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	462,712	473,974	444,255	461,974	453,104
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	400,425	382,844	387,994	393,327	398,853
<b>BEGINNING BALANCE</b>	863,137	856,818	832,249	855,301	851,957
<b>Revenues</b>					
Bayfront revenues	235,000	237,350	239,724	242,121	244,542
Slip rentals	1,799,280	1,817,273	1,908,136	1,927,218	2,023,579
Resale of electricity	28,500	28,785	29,073	29,364	29,657
Raw seafood sales permits	1,600	1,616	1,632	1,648	1,665
Live Aboard Fees	24,000	24,240	24,482	24,727	24,974
Transient slip rentals	40,000	40,400	40,804	41,212	41,624
Boat haul outs	30,000	30,300	30,603	30,909	31,218
Work area overages	10,000	10,100	10,201	10,303	10,406
Boater special services	2,000	2,020	2,040	2,061	2,081
Forfeited deposit - admin charg	14,500	14,645	14,791	14,939	15,089
Interest	15,000	15,150	15,302	15,455	15,609
Other	500	505	510	515	520
<b>Sub-Total</b>	2,200,380	2,222,384	2,317,299	2,340,472	2,440,965
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	2,200,380	2,222,384	2,317,299	2,340,472	2,440,965
<b>Total Funds Available</b>	3,063,517	3,079,202	3,149,548	3,195,773	3,292,922

**MARINA FUND (4700)**  
**5 YEAR PROFORMA**

Marina	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Marina Operations	1,486,994	1,489,486	1,509,569	1,530,398	1,552,012
Reserve Approp - Marina	49,166	49,166	49,166	49,166	49,166
Transfer to General Fund	61,264	62,489	63,739	65,014	66,314
Transfer to Debt Service	609,275	601,300	598,387	599,850	605,375
<b>Sub-Total</b>	<b>2,206,699</b>	<b>2,202,441</b>	<b>2,220,862</b>	<b>2,244,428</b>	<b>2,272,867</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step/COLA Increases 2017		13,229	13,229	13,229	13,229
2 Step/COLA Increases 2018		23,812	23,812	23,812	23,812
3 Step/COLA Increases 2019			24,884	24,884	24,884
4 Step/COLA Increases 2020-2035				26,004	47,399
5 Retirement Inc 2%, 2%, 2%, 2%		7,470	7,470	7,470	7,470
	<u>0</u>	<u>44,511</u>	<u>69,395</u>	<u>95,398</u>	<u>116,794</u>
<b>Total Expenditures</b>	<b>2,206,699</b>	<b>2,246,953</b>	<b>2,290,257</b>	<b>2,339,827</b>	<b>2,389,660</b>
<b>Revenue</b>	<u>2,200,380</u>	<u>2,222,384</u>	<u>2,317,299</u>	<u>2,340,472</u>	<u>2,440,965</u>
<b>Net Revenue</b>	(6,319)	(24,569)	27,042	645	51,305
<b>Unreserved</b>	469,753	444,255	465,964	461,083	506,659
<b>Reserved</b>	<u>387,065</u> 0	<u>387,994</u> 0	<u>393,327</u> 0	<u>398,853</u> 0	<u>404,581</u>
<b>Estimated Ending Balance</b>	856,818	832,249	859,291	859,936	911,241
Fund Balance %	38.83%	37.04%	37.52%	36.75%	38.13%
Fund Balance Target %	25%	25%	25%	25%	25%
<b>Assumptions:</b>					
Slip Rentals	5.00%	1.00%	5.00%	1.00%	5.00%
All other Revenue	1.00%	1.00%	1.00%	1.00%	1.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**STORES FUND (5010)**  
**5 YEAR PROFORMA**

Stores Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	603,714	2,070,535	1,714,792	1,286,734	816,899
<b>Reserved for Encumbrances</b>	0	520,670	538,465	552,948	566,754
<b>Reserved for Commitments</b>	141,240	8,390,859	8,405,400	8,419,941	8,434,482
<b>BEGINNING BALANCE</b>	744,954	10,982,064	10,658,657	10,259,623	9,818,135
<b>Revenues</b>					
Warehouse sales	2,800,000	2,898,000	2,999,430	3,104,410	3,213,064
Printing sales	149,630	154,867	160,287	165,897	171,704
Postage sales	185,000	191,475	198,177	205,113	212,292
Central copy sales	167,187	173,039	179,095	185,363	191,851
Purchasing/Messenger Svc Alloc	1,782,714	1,854,023	1,928,183	2,005,311	2,075,497
Other Revenue	400	400	400	400	400
Interfund Contributions	0	0	0	0	0
<b>Sub-Total</b>	5,084,931	5,271,803	5,465,572	5,666,494	5,864,808
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	5,084,931	5,271,803	5,465,572	5,666,494	5,864,808
<b>Total Funds Available</b>	5,829,885	5,960,626	6,143,471	6,389,735	6,693,023

**STORES FUND (5010)**  
**5 YEAR PROFORMA**

Stores Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Purchasing	1,110,062	1,108,505	1,119,789	1,131,298	1,143,037
Messenger Service	102,467	101,440	101,922	102,414	102,916
Warehouse Stores	3,360,284	3,415,002	3,477,486	3,541,219	3,606,227
Print Shop	310,469	311,669	316,112	320,644	325,266
Postage Service	200,700	204,714	208,808	212,984	217,244
Reserve Approp - Stores Fund	0	23,609	24,199	24,804	25,424
<b>Sub-Total</b>	<b>5,083,982</b>	<b>5,164,939</b>	<b>5,248,316</b>	<b>5,333,363</b>	<b>5,420,115</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2017		40,352	40,352	40,352	40,352
2 Step Increases 2018		41,966	41,966	41,966	41,966
3 Step Increases 2019			43,645	43,645	43,645
4 Step Increases 2020-2034				45,391	92,597
5 Retirement Inc 2%, 2%, 2%		25,597	34,821	44,414	44,414
	<u>0</u>	<u>117,788</u>	<u>171,915</u>	<u>228,156</u>	<u>276,621</u>
<b>Total Expenditures</b>	5,083,982	5,282,727	5,420,230	5,561,519	5,696,736
<b>Revenue</b>	5,084,931	5,271,803	5,465,572	5,666,494	5,864,808
<b>Net Revenue (Loss)</b>	949	(10,924)	45,342	104,975	168,072
<b>Reserved for Commitments</b>					
<b>Reserved for Contingencies</b>	593,384	576,497	622,871	725,295	890,765
<b>Unreserved</b>	<u>152,519</u>	<u>158,482</u>	<u>157,449</u>	<u>160,001</u>	<u>162,603</u>
<b>Estimated Ending Balance</b>	745,903	734,979	780,321	885,296	1,053,368
Fund Balance %	14.67%	13.91%	14.40%	15.92%	18.49%
Fund Balance Target %	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Assumptions:</b>					
Revenues	3.50%	3.50%	3.50%	3.50%	3.50%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**FLEET MAINTENANCE FUND (5110)**  
**5 YEAR PROFORMA**

Fleet Maintenance Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	309,526	578,668	626,724	899,522	1,145,164
<b>Reserved for Encumbrances</b>	0	520,670	537,879	551,295	565,101
<b>Reserved for Commitments</b>	10,692,067	9,919,400	9,933,941	9,948,482	9,963,023
<b>BEGINNING BALANCE</b>	11,001,593	11,018,738	11,098,545	11,399,299	11,673,288
<b>Revenues</b>					
Vehicle Pool allocations	1,927,536	1,966,087	2,005,408	2,045,517	2,086,427
Fleet repair fees	7,960,032	8,437,634	8,943,892	9,212,209	9,488,575
Repair fees - non fleet	20,000	20,400	20,808	21,224	21,649
Gas and oil sales	5,950,519	6,069,529	6,190,920	6,314,738	6,441,033
Direct part sales	15,000	15,300	15,606	15,918	16,236
Sale of scrap/city property	60,000	60,000	60,000	60,000	60,000
Other Revenue	160,000	160,450	160,905	161,364	161,827
Trnsfr cap o/l-Gen Fd	909,706	909,706	909,706	909,706	909,706
Trnsfr cap replacement-Dev Svc	50,000	50,000	50,000	50,000	50,000
Trnsfr cap replacement-Water	264,656	264,656	264,656	264,656	264,656
Trnsfr cap replacement-Strmwtr	239,205	239,205	239,205	239,205	239,205
Trnsfr cap replacement-Wstewtr	280,680	280,680	280,680	280,680	280,680
Trnsfr cap replacmnt-GeneralFd	1,039,000	1,039,000	1,039,000	1,039,000	1,039,000
<b>Sub-Total</b>	18,876,334	19,512,647	20,180,786	20,614,217	21,058,995
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	18,876,334	19,512,647	20,180,786	20,614,217	21,058,995
<b>Total Funds Available</b>	29,877,927	30,531,386	31,279,331	32,013,516	32,732,283

**FLEET MAINTENANCE FUND (5110)**  
**5 YEAR PROFORMA**

Fleet Maintenance Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Director of General Services	570,922	578,133	585,525	593,064	600,755
Mechanical repairs	2,367,362	2,380,121	2,393,136	2,406,411	2,419,951
Centralized fleet	199,083	199,446	199,816	200,193	200,578
Equipment Purchases - Fleet	1,503,527	1,503,527	1,503,527	1,503,527	1,503,527
Network system maintenance	430,143	437,275	444,549	451,969	459,537
Service station	6,596,911	6,719,681	6,844,906	6,972,636	7,102,920
Fleet Operations	2,079,366	2,116,186	2,154,200	2,192,976	2,232,526
Parts Room Operation	3,554,494	3,621,053	3,688,943	3,758,190	3,828,823
Police/Heavy Equipment Pool	1,505,281	1,530,330	1,555,879	1,581,940	1,608,522
Reserve Approp - Maint Serv Fd	52,100	125,000	125,000	125,000	125,000
<b>Sub-Total</b>	<b>18,859,189</b>	<b>19,210,750</b>	<b>19,495,481</b>	<b>19,785,905</b>	<b>20,082,139</b>
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2017					
2 Step Increases 2018		155,465	155,465	155,465	155,465
3 Step Increases 2019			162,461	162,461	162,461
4 Step Increases 2020-2034				169,771	309,456
5 Retirement Inc 2%, 2%, 2%		66,626	66,626	66,626	66,626
	<u>0</u>	<u>222,090</u>	<u>384,551</u>	<u>554,323</u>	<u>694,007</u>
<b>Total Expenditures</b>	<b>18,859,189</b>	<b>19,432,841</b>	<b>19,880,032</b>	<b>20,340,228</b>	<b>20,776,146</b>
<b>Revenue</b>	<b>18,876,334</b>	<b>19,512,647</b>	<b>20,180,786</b>	<b>20,614,217</b>	<b>21,058,995</b>
<b>Net Revenue (Loss)</b>	<b>17,145</b>	<b>79,807</b>	<b>300,754</b>	<b>273,989</b>	<b>282,849</b>
<b>Reserved for Commitments</b>	<b>9,919,400</b>	<b>9,933,941</b>	<b>9,948,482</b>	<b>9,963,023</b>	<b>9,977,564</b>
<b>Reserved for Contingencies</b>	<b>520,670</b>	<b>537,879</b>	<b>551,295</b>	<b>565,101</b>	<b>578,179</b>
<b>Unreserved</b>	<u><b>578,668</b></u>	<u><b>626,724</b></u>	<u><b>899,522</b></u>	<u><b>1,145,164</b></u>	<u><b>1,400,395</b></u>
<b>Estimated Ending Balance</b>	<b>11,018,738</b>	<b>11,098,545</b>	<b>11,399,299</b>	<b>11,673,288</b>	<b>11,956,137</b>
Fund Balance %					
Fund Balance Target %	6.33%	6.58%	8.06%	9.35%	10.65%
Assumptions:	3.00%	3.00%	3.00%	3.00%	3.00%
Revenues	2.00%	3.00%	3.00%	2.00%	2.00%
Inflation Rate	2.00%	3.00%	3.00%	2.00%	2.00%

**FACILITIES MAINTENANCE FUND (5115)**  
**5 YEAR PROFORMA**

Facilities Maintenance Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	833,575	742,849	732,456	761,247	812,307
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	178,811	136,752	138,434	140,164	141,945
<b>BEGINNING BALANCE</b>	1,012,385	879,601	870,890	901,411	954,252
<b>Revenues</b>					
Building maintenance allocation	4,644,547	4,737,438	4,879,561	5,025,948	5,176,726
Resale of Electricity	11,600	11,716	11,833	11,951	12,071
<b>Sub-Total</b>	4,656,147	4,749,154	4,891,394	5,037,899	5,188,797
Decision Packages:					
1 Add'l allocation to fund Facilities Study	0	200,000	225,000	225,000	225,000
<b>Total Revenue</b>	4,656,147	4,949,154	5,116,394	5,262,899	5,413,797
<b>Total Funds Available</b>	5,668,532	5,828,755	5,987,284	6,164,310	6,368,049
<b>Expenditures</b>					
<b>By Department</b>					
Facility Management & Maint	2,183,789	2,182,261	2,206,421	2,231,420	2,257,300
Facility Maint.-Dev Center/EOC	530,440	538,018	545,748	553,632	561,674
Facility maintenance - City Ha	1,844,176	1,853,174	1,878,961	1,905,449	1,932,667
Res Approp - Facility Maint Serv Fd	0	41,000	41,000	41,000	41,000
Transfer to Debt Service	230,527	233,341	232,275	232,784	231,539
<b>Sub-Total</b>	4,788,932	4,847,795	4,904,405	4,964,286	5,024,180
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step/COLA Increases 2017		0	0	0	0
2 Step/COLA Increases 2018		57,449	57,449	57,449	57,449
3 Step/COLA Increases 2019			60,034	60,034	60,034
4 Step/COLA Increases 2020-2035				62,736	114,353
5 Retirement Inc 2%, 2%, 2%, 2%		18,577	18,577	18,577	18,577
	0	76,026	136,060	198,796	250,414
<b>Total Expenditures</b>	4,788,932	4,923,821	5,040,465	5,163,082	5,274,594
<b>Revenue</b>	4,656,147	4,949,154	5,116,394	5,262,899	5,413,797
<b>Net Revenue (Loss)</b>	(132,785)	25,333	75,929	99,817	139,203
<b>Unreserved</b>	742,849	766,500	840,699	938,735	1,076,104
<b>Reserved</b>	136,752	138,434	140,164	141,945	143,779
<b>Estimated Ending Balance</b>	879,600	904,934	980,863	1,080,680	1,219,883
Fund Balance %	18.37%	18.38%	19.46%	20.93%	23.13%
Fund Balance Target %	3%	3%	3%	3%	3%
Assumptions:					
Revenues (+ indicates funding for Fac Study implementation)	2%+	2%+	3%+	3%+	3%+
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**INFORMATION TECHNOLOGY FUND (5210)**  
**5 YEAR PROFORMA**

<b>Municipal Info. Systems</b>	<b>ADOPTED 2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>
<b>Unreserved</b>	132,712	29,276	8,053	172,716	404,089
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	559,895	476,363	489,817	503,808	517,102
<b>BEGINNING BALANCE</b>	692,607	505,639	497,870	676,523	921,191
<b>Revenues</b>					
Charges to Airport Fund	265,752	276,382	287,437	296,060	304,942
Charges to Liab & Benefits Fund	59,040	61,402	63,858	65,773	67,747
Charges to General Fund	7,354,240	7,648,410	7,954,346	8,192,976	8,438,766
Charges to Golf Centers Fund	660	686	714	735	757
Charges to Visitor Facilities Fund	589,356	612,930	637,447	656,571	676,268
Charges to Redlight Photo Enforcement	58,692	61,040	63,481	65,386	67,347
Charges to Street Fund	673,564	700,507	728,527	750,383	772,894
Charges to LEPC	4,344	4,518	4,698	4,839	4,985
Charges to Muni Ct-Jv Case Mgr	6,144	6,390	6,645	6,845	7,050
Charges to Marina Fund	56,892	59,168	61,534	63,380	65,282
Charges to Maint Services Fund	305,708	317,936	330,654	340,573	350,791
Charges to Facility Maint Fd	136,108	141,552	147,214	151,631	156,180
Charges to Eng Services Fund	277,788	288,900	300,456	309,469	318,753
Charges to Stores Fund	150,564	156,587	162,850	167,736	172,768
Charges to Gas Division	1,383,372	1,438,707	1,496,255	1,541,143	1,587,377
Charges to Wastewater Division	1,490,196	1,549,804	1,611,796	1,660,150	1,709,954
Charges to Water Division	2,206,860	2,295,134	2,386,940	2,458,548	2,532,304
Charges to Storm Water Division	429,192	446,360	464,214	478,140	492,485
Charges to Dev Svcs Fund	243,324	253,057	263,179	271,075	279,207
Other Revenue	0	0	0	0	0
Interfund Contributions	0	0	0	0	0
<b>Sub-Total</b>	15,691,796	16,319,468	16,972,247	17,481,414	18,005,856
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	15,691,796	16,319,468	16,972,247	17,481,414	18,005,856
<b>Total Funds Available</b>	16,384,403	16,825,107	17,470,117	18,157,937	18,927,048



**INFORMATION TECHNOLOGY FUND (5210)**  
**5 YEAR PROFORMA**

<b>Municipal Info. Systems</b>	<b>ADOPTED 2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>
<b>Expenditures</b>					
<b>By Department</b>					
E-Government Services	1,645,105	1,639,081	1,658,666	1,679,173	1,700,658
MIS Administration	1,311,747	1,302,547	1,314,358	1,326,593	1,339,271
MIS Customer Services	1,349,291	1,345,028	1,356,415	1,368,427	1,381,107
Wi / Fi - Auto Meter Reading	3,531,405	3,557,199	3,604,922	3,653,845	3,704,010
MIS operations	4,207,048	4,205,675	4,256,805	4,309,488	4,363,794
Connectivity/Hardware Infrastr	1,628,303	1,624,411	1,639,105	1,654,092	1,669,380
MIS-Application Supt-Police/MC	2,205,864	2,207,962	2,228,172	2,248,974	2,270,392
Reserve Approp - MIS Fund	0	0	0	0	0
<b>Sub-Total</b>	15,878,764	15,881,902	16,058,442	16,240,593	16,428,611
<b>Obligated</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>1st Priority</b>					
1 Step/COLA Increases 2017		131,323	131,323	131,323	131,323
2 Step/COLA Increases 2018		239,008	239,008	239,008	239,008
3 Step/COLA Increases 2019			249,763	249,763	249,763
4 Step/COLA Increases 2020-2035				261,003	475,750
5 Retirement Inc 2%, 2%, 2%, 2%		75,004	75,004	75,004	75,004
	<u>0</u>	<u>445,335</u>	<u>695,098</u>	<u>956,101</u>	<u>1,170,848</u>
<b>Total Expenditures</b>	15,878,764	16,327,237	16,753,541	17,196,694	17,599,459
<b>Revenue</b>	<u>15,691,796</u>	<u>16,319,468</u>	<u>16,972,247</u>	<u>17,481,414</u>	<u>18,005,856</u>
<b>Net Revenue (Loss)</b>	(186,967)	(7,769)	218,706	284,720	406,397
<b>Unreserved</b>	29,277	8,054	213,971	485,396	879,710
<b>Reserved</b>	<u>476,363</u>	<u>489,817</u>	<u>502,606</u>	<u>515,901</u>	<u>527,984</u>
<b>Estimated Ending Balance</b>	505,640	497,871	716,577	1,001,297	1,407,694
Fund Balance %	3.18%	3.05%	4.28%	5.82%	8.00%
Fund Balance Target %	3%	3%	3%	3%	3%
<b>Assumptions:</b>					
Revenues	4.00%	4.00%	4.00%	3.00%	3.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**ENGINEERING SERVICES FUND (5310)**  
**5 YEAR PROFORMA**

<b>Engineering Services</b>	<b>ADOPTED 2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>
<b>Unreserved</b>	646,227	630,845	652,230	742,523	882,662
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contingencies</b>	184,608	219,384	227,751	222,707	224,474
<b>BEGINNING BALANCE</b>	830,835	850,228	879,982	965,230	1,107,136
<b>Revenues</b>					
Engineering svcs-other govts	0	0	0	0	0
Engineering svcs-CIP projects	6,077,350	6,320,444	6,573,262	6,836,192	7,109,640
Engineering svcs-interdept	1,154,826	1,201,019	1,249,060	1,299,022	1,350,983
Transfer from other funds	100,000	100,000	100,000	100,000	100,000
Other Revenue	0	0	0	0	0
<b>Sub-Total</b>	7,332,176	7,621,463	7,922,322	8,235,214	8,560,623
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	7,332,176	7,621,463	7,922,322	8,235,214	8,560,623
<b>Total Funds Available</b>	8,163,011	8,471,691	8,802,303	9,200,444	9,667,759
<b>Expenditures</b>					
<b>By Department</b>					
Director of Public Works	472,717	475,454	478,289	481,228	484,274
Dir of Engineering Services	2,664,373	2,688,395	2,713,272	2,739,048	2,765,770
Major Projects Activity	1,362,605	1,369,484	1,376,689	1,384,241	1,392,161
Survey	492,057	496,545	501,275	506,262	511,523
Construction Inspection	1,987,619	2,001,947	2,016,911	2,032,547	2,048,895
Property and Land Acquisition	333,412	335,228	337,132	339,130	341,228
Reserve Appropriation - Engineering	0	0	0	0	0
<b>Sub-Total</b>	7,312,783	7,367,052	7,423,568	7,482,456	7,543,851
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 Step Increases 2017					
2 Step Increases 2018		180,716	180,716	180,716	180,716
3 Step Increases 2019			188,849	188,849	188,849
4 Step Increases 2020-2034				197,347	359,719
5 Retirement Increase 2%		43,941	43,941	43,941	43,941
	0	224,657	413,506	610,853	773,225
<b>Total Expenditures</b>	7,312,784	7,591,710	7,837,074	8,093,308	8,317,076
<b>Revenue</b>	7,332,176	7,621,463	7,922,322	8,235,214	8,560,623
<b>Net Revenue (Loss)</b>	19,392	29,753	85,248	141,906	243,547
<b>Unreserved</b>	630,845	652,230	742,523	882,662	1,124,367
<b>Reserved</b>	219,384	227,751	222,707	224,474	226,316
<b>Estimated Ending Balance</b>	850,228	879,982	965,230	1,107,136	1,350,683
Fund Balance %	11.63%	11.59%	12.32%	13.68%	16.24%
Fund Balance Target %	3%	3%	3%	3%	3%
<b>Assumptions:</b>					
Revenues	3.00%	3.00%	4.00%	4.00%	4.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**LIABILITY & EMPLOYEE BENEFITS - FIRE HEALTH PLAN FUND (5608)**  
**5 YEAR PROFORMA**

Fire Health Plan Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Balance</b>					
Unreserved	6,544,153	7,362,887	8,224,295	9,242,701	7,062,421
Reserved	1,337,328	1,337,328	1,337,328	1,337,328	1,337,328
<b>Total</b>	7,881,481	8,700,215	9,561,623	10,580,029	8,399,749
<b>Revenues</b>					
Employee contrib-Health Plan	1,484,840	1,559,082	1,668,218	1,784,993	1,909,942
Retiree contrib-Health Plan	778,665	794,238	849,835	909,323	972,976
Stop loss reimbursement	126,932	126,932	126,932	126,932	126,932
City contrib-Citicare Fire	4,511,674	4,827,491	5,165,416	5,526,995	5,913,884
Other Revenue	167,990	171,216	174,505	177,859	181,278
<b>Sub-Total</b>	7,070,101	7,478,959	7,984,905	8,526,102	9,105,013
Decision Packages: 1 NONE					
<b>Total Revenue</b>	7,070,101	7,478,959	7,984,905	8,526,102	9,105,013
<b>Total Funds Available</b>	14,659,849	13,459,337	13,623,767	13,908,226	14,323,392
<b>Expenditures</b>					
<b>By Department</b>					
Citicare-Fire	7,292,033	7,686,563	8,106,391	8,553,243	9,028,962
Transfer to Other Employee Benefits	132,587	133,913	135,252	136,605	137,971
Reserve Appropriation	1,254,851	0	0	0	0
<b>Sub-Total</b>	8,679,471	7,820,475	8,241,643	8,689,847	9,166,933
<b>Obligated</b> 1 NONE					
<b>1st Priority</b> 1 NONE					
<b>Total Expenditures</b>	8,679,471	7,820,475	8,241,643	8,689,847	9,166,933
<b>Revenue</b>	7,070,101	7,478,959	7,984,905	8,526,102	9,105,013
<b>Net Revenue (Loss)</b>	(1,609,370)	(341,516)	(256,738)	(163,745)	(61,920)
<b>Ending Balance</b>					
Unreserved	4,210,491	3,868,975	3,612,237	3,448,492	3,386,572
Reserved	1,769,887	1,769,887	1,769,887	1,769,887	1,769,887
<b>Estimated Ending Balance</b>	5,980,378	5,638,862	5,382,124	5,218,379	5,156,459
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues: Employee	2.00%	2.00%	7.00%	7.00%	7.00%
Revenues: City	7.00%	7.00%	7.00%	7.00%	7.00%
Health Expenditures increase	7.00%	7.00%	7.00%	7.00%	7.00%
All Other Expenditures	2.00%	2.00%	2.00%	2.00%	2.00%

**LIABILITY & EMPLOYEE BENEFITS - PUBLIC SAFETY HEALTH PLAN FUND (5609)  
5 YEAR PROFORMA**

Public Safety Health Plan	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Balance</b>					
<b>Unreserved</b>	4,966,569	3,388,482	3,928,674	5,071,986	6,688,852
<b>Reserved</b>	1,154,653	1,154,653	1,119,461	1,119,461	1,119,461
<b>Total</b>	6,121,222	4,543,135	5,048,135	6,191,447	7,808,313
<b>Revenues</b>					
Employee contrib-Police	1,490,711	1,714,318	1,954,322	2,149,754	2,300,237
Retiree contrib-Police	651,399	749,109	824,020	881,701	943,420
COBRA-Police	6,567	7,552	8,307	8,307	8,307
Stop loss reimbs-Police	141,477	141,477	141,477	141,477	141,477
City contrib-Police	4,330,727	4,980,336	5,627,780	6,190,558	6,623,897
Grants contrib-Police	28,622	30,626	32,769	35,063	37,518
Other Revenue	150,587	153,467	156,403	159,396	162,448
<b>Sub-Total</b>	6,800,090	7,776,884	8,745,078	9,566,257	10,217,304
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	6,800,090	7,776,884	8,745,078	9,566,257	10,217,304
<b>Total Funds Available</b>	12,921,312	12,320,019	13,793,213	15,757,704	18,025,617
<b>Expenditures</b>					
<b>By Department</b>					
Citicare-Police	6,800,817	7,112,342	7,440,628	7,786,643	8,151,409
Trans to Other Emp Benefits Fd	157,962	159,542	161,137	162,748	164,376
Reserve Appropriation	1,419,398	0	0	0	0
<b>Sub-Total</b>	8,378,177	7,271,884	7,601,765	7,949,391	8,315,785
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	8,378,177	7,271,884	7,601,765	7,949,391	8,315,785
<b>Revenue</b>	6,800,090	7,776,884	8,745,078	9,566,257	10,217,304
<b>Net Revenue (Loss)</b>	(1,578,087)	505,000	1,143,313	1,616,866	1,901,519
<b>Ending Balance</b>					
<b>Unreserved</b>	3,388,482	3,928,674	5,071,986	6,688,852	8,590,371
<b>Reserved</b>	1,154,653	1,119,461	1,119,461	1,119,461	1,119,461
<b>Estimated Ending Balance</b>	4,543,135	5,048,135	6,191,447	7,808,313	9,709,832
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues: Employee	7.00%	7.00%	7.00%	7.00%	7.00%
Revenues: City	7.00%	7.00%	7.00%	7.00%	7.00%
Health Expenditures increase	7.00%	7.00%	7.00%	7.00%	7.00%
All Other Expenditures	2.00%	2.00%	2.00%	2.00%	2.00%

**LIABILITY & EMPLOYEE BENEFITS - GROUP HEALTH FUND (5610)**  
**5 YEAR PROFORMA**

Group Health Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Beginning Balance</b>					
<b>Unreserved</b>	3,687,874	3,708,198	1,938,361	594,481	(134,624)
<b>Reserved</b>	3,838,564	2,838,564	2,838,564	2,838,564	2,838,564
<b>Total</b>	7,526,438	6,546,762	4,776,925	3,433,045	2,703,940
<b>Revenues</b>					
Employee contribution - Citicare	4,571,177	4,891,159	5,233,541	5,599,888	5,935,882
Retiree contribution-Citicare	390,519	433,476	481,158	534,086	592,835
Cobra contribution-Citicare	40,962	45,468	50,469	56,021	62,183
Council contribution	0	0	0	0	0
Stop loss reimbursements-Citicare	496,389	506,317	521,506	537,151	553,266
Other Revenue	416,918	438,882	468,302	499,768	533,424
City contribution-Citicare	10,821,072	12,011,390	13,332,643	14,799,234	16,427,149
Grants contribution-Citicare	433,545	481,235	534,171	592,930	658,152
<b>Sub-Total</b>	17,170,582	18,807,927	20,621,790	22,619,078	24,762,892
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	17,170,582	18,807,927	20,621,790	22,619,078	24,762,892
<b>Total Funds Available</b>	24,697,020	25,354,689	25,398,715	26,052,123	27,466,832
<b>Expenditures</b>					
<b>By Department</b>					
Citicare	17,097,159	20,206,154	21,590,345	22,969,105	24,341,986
Reserve Appropriation	685,169	0	0	0	0
Trans to Other Emp Benefits Fd	367,930	371,609	375,325	379,079	382,869
<b>Sub-Total</b>	18,150,258	20,577,763	21,965,670	23,348,183	24,724,855
<b>Obligated</b>					
1 NONE					
<b>1st Priority</b>					
1 NONE					
<b>Total Expenditures</b>	18,150,258	20,577,763	21,965,670	23,348,183	24,724,855
<b>Revenue</b>	17,170,582	18,807,927	20,621,790	22,619,078	24,762,892
<b>Net Revenue (Loss)</b>	(979,676)	(1,769,837)	(1,343,880)	(729,105)	38,036
<b>Ending Balance</b>					
<b>Unreserved</b>	3,708,198	1,938,361	594,481	(134,624)	(96,588)
<b>Reserved</b>	2,838,564	2,838,564	2,838,564	2,838,564	2,838,564
<b>Estimated Ending Balance</b>	6,546,762	4,776,925	3,433,045	2,703,940	2,741,976
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues: Employee	7.00%	7.00%	7.00%	7.00%	6.00%
Revenues: City	7.00%	7.00%	7.00%	7.00%	6.00%
Health Expenditures increase	7.00%	7.00%	7.00%	7.00%	7.00%
All Other Expenditures	2.00%	2.00%	2.00%	2.00%	2.00%

**LIABILITY FUND (5611)**  
**5 YEAR PROFORMA**

Liability Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	568,159	3,088	(522,361)	(1,005,873)	(1,445,494)
<b>Reserved for Encumbrances</b>	1,530,393	0	0	0	0
<b>Reserved for Commitments</b>	3,717,945	3,717,945	3,717,945	3,717,945	3,717,945
<b>BEGINNING BALANCE</b>	5,816,497	3,721,033	3,195,584	2,712,072	2,272,451
<b>Revenues</b>					
TX State Aquarium contribution	86,044	88,195	90,400	92,208	94,052
Recovery on damage claims	0	0	0	0	0
Charges to Airport Fund	218,813	225,377	232,139	239,103	246,276
Charges to Liability & Benefits Fd	7,610	7,838	8,073	8,316	8,565
Chrgs to Crime Ctrl&Prev Dist	147,359	151,780	156,333	161,023	165,854
Charges to General Fund	2,484,012	2,558,532	2,635,288	2,714,347	2,795,777
Charges to Golf Centers Fund	10,140	10,444	10,758	11,080	11,413
Charges to Visitor Facilities Fund	40,305	41,514	42,760	44,042	45,364
Charges to Redlight Photo Enf.	3,816	3,930	4,048	4,170	4,295
Charges to Street Fd	151,625	156,174	160,859	165,685	170,655
Charges to LEPC	1,084	1,117	1,150	1,185	1,220
Charges to Muni Ct Jv Cs Mgrs	3,260	3,358	3,459	3,562	3,669
Charges to Marina Fund	81,259	83,697	86,208	88,794	91,458
Charges to Maintenance Svcs Fd	75,079	77,331	79,651	82,041	84,502
Charges to Facility Maintenance Fd	88,979	91,648	94,398	97,230	100,147
Charges to EngServices Fd	83,442	85,945	88,524	91,179	93,915
Charges to MIS Fund	296,089	304,972	314,121	323,544	333,251
Charges to Stores Fund	26,220	27,007	27,817	28,651	29,511
Charges to Gas Division	181,427	186,870	192,476	198,250	204,198
Charges to Wastewater Division	451,624	465,173	479,128	493,502	508,307
Charges to Water Division	515,108	530,561	546,478	562,872	579,759
Charges to Storm Water Division	108,122	111,366	114,707	118,148	121,692
Charges to Dev Svcs Fd	64,848	66,793	68,797	70,861	72,987
Other Revenue	10,320	10,423	10,527	10,633	10,739
<b>Sub-Total</b>	5,136,585	5,290,046	5,448,098	5,610,426	5,777,604
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	5,136,585	5,290,046	5,448,098	5,610,426	5,777,604
<b>Total Funds Available</b>	10,953,082	9,011,079	8,643,682	8,322,498	8,050,055

**LIABILITY FUND (5611)  
5 YEAR PROFORMA**

Liability Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Self Insurance Claims	2,116,133	2,158,261	2,201,232	2,245,062	2,289,769
Insurance Policy Premiums	2,987,364	3,047,111	3,108,054	3,170,215	3,233,619
Property Damage Claims	202,500	206,550	210,681	214,895	219,193
Transfer to General Fund	395,659	403,572	411,644	419,876	428,274
Reserve Approp-General Liab	0	0	0	0	0
<b>Sub-Total</b>	<b>5,701,656</b>	<b>5,815,495</b>	<b>5,931,610</b>	<b>6,050,048</b>	<b>6,170,854</b>
<b>Obligated</b>					
1 NONE					
<b>Total Expenditures</b>	<b>5,701,656</b>	<b>5,815,495</b>	<b>5,931,610</b>	<b>6,050,048</b>	<b>6,170,854</b>
<b>Revenue</b>	<b>5,084,931</b>	<b>5,271,803</b>	<b>5,465,572</b>	<b>5,666,494</b>	<b>5,864,808</b>
<b>Net Revenue (Loss)</b>	<b>(565,071)</b>	<b>(525,449)</b>	<b>(483,512)</b>	<b>(439,621)</b>	<b>(393,250)</b>
<b>Reserved for Commitments</b>	<b>3,717,945</b>	<b>3,717,945</b>	<b>3,717,945</b>	<b>3,717,945</b>	<b>3,717,945</b>
<b>Reserved for Contingencies</b>	<b>1,530,393</b>	<b>1,530,393</b>	<b>1,530,393</b>	<b>1,530,393</b>	<b>1,530,393</b>
<b>Unreserved</b>	<b>3,088</b>	<b>(522,361)</b>	<b>(1,005,873)</b>	<b>(1,445,494)</b>	<b>(1,838,744)</b>
<b>Estimated Ending Balance</b>	<b>5,251,426</b>	<b>4,725,977</b>	<b>4,242,465</b>	<b>3,802,844</b>	<b>3,409,594</b>
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues	3.00%	3.00%	3.00%	3.00%	3.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**WORKERS COMPENSATION FUND (5612)**  
**5 YEAR PROFORMA**

Liability Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Unreserved</b>	588,225	371,386	(522,361)	(1,005,873)	(1,445,494)
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Commitments</b>	4,182,003	4,182,003	3,717,945	3,717,945	3,717,945
<b>BEGINNING BALANCE</b>	4,770,228	4,553,389	3,195,584	2,712,072	2,272,451
<b>Revenues</b>					
Charges to Airport Fund	69,456	70,845	72,262	73,707	75,181
Charges to Liability & Benefits Fd	5,928	6,047	6,167	6,291	6,417
Charges to Fed/St Grant Fund	0	0	0	0	0
Chrgs to Crime Ctrl&Prev Dist	74,473	75,962	77,482	79,031	80,612
Charges to General Fund	1,508,580	1,538,752	1,569,527	1,600,917	1,632,936
Charges to Golf Centers Fund	0	0	0	0	0
Charges to Visitor Facilities Fund	11,016	11,236	11,461	11,690	11,924
Charges to Redlight Photo Enf.	1,692	1,726	1,760	1,796	1,831
Charges to Street Fd	111,804	114,040	116,321	118,647	121,020
Charges to LEPC	852	869	886	904	922
Charges to Muni Ct Jv Cs Mgrs	2,544	2,595	2,647	2,700	2,754
Charges to Marina Fund	12,708	12,962	13,221	13,486	13,756
Charges to Maintenance Svcs Fd	49,980	50,980	51,999	53,039	54,100
Charges to Facility Maintenance Fd	19,476	19,866	20,263	20,668	21,081
Charges to EngServices Fd	63,528	64,799	66,095	67,416	68,765
Charges to MIS Fund	81,312	82,938	84,597	86,289	88,015
Charges to Stores Fund	16,944	17,283	17,629	17,981	18,341
Charges to Gas Division	131,523	134,153	136,837	139,573	142,365
Charges to Wastewater Division	153,438	156,507	159,637	162,830	166,086
Charges to Water Division	225,853	230,370	234,977	239,677	244,471
Charges to Storm Water Division	76,719	78,253	79,818	81,415	83,043
Charges to Dev Svcs Fd	58,942	60,121	61,323	62,550	63,801
Other Revenue	9,900	9,999	10,099	10,200	10,302
<b>Sub-Total</b>	2,686,668	2,740,302	2,795,008	2,850,808	2,907,722
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	2,686,668	2,740,302	2,795,008	2,850,808	2,907,722
<b>Total Funds Available</b>	7,456,896	9,011,079	8,643,682	8,322,498	8,050,055



**WORKERS COMPENSATION FUND (5612)**  
**5 YEAR PROFORMA**

Liability Fund	ADOPTED 2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Expenditures</b>					
<b>By Department</b>					
Worker's Compensation	2,903,507	2,961,477	3,020,607	3,080,919	3,142,437
<b>Sub-Total</b>	<u>2,903,507</u>	<u>2,961,477</u>	<u>3,020,607</u>	<u>3,080,919</u>	<u>3,142,437</u>
<b>Obligated</b>					
1 NONE					
<b>Total Expenditures</b>	2,903,507	2,961,477	3,020,607	3,080,919	3,142,437
<b>Revenue</b>	2,686,668	2,740,302	2,795,008	2,850,808	2,907,722
<b>Net Revenue (Loss)</b>	(216,839)	(221,175)	(225,598)	(230,111)	(234,715)
<b>Reserved for Commitments</b>	4,182,003	4,182,003	4,182,003	4,182,003	4,182,003
<b>Reserved for Contingencies</b>	0	0	0	0	0
<b>Unreserved</b>	<u>371,386</u>	<u>150,211</u>	<u>(75,387)</u>	<u>(305,498)</u>	<u>(540,214)</u>
<b>Estimated Ending Balance</b>	4,553,389	4,332,214	4,106,616	3,876,505	3,641,789
Fund Balance Target %	Policy	Policy	Policy	Policy	Policy
Assumptions:					
Revenues	2.00%	2.00%	2.00%	2.00%	2.00%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%

**CRIME CONTROL & PREVENTION DISTRICT FUND (9010)**  
**5 YEAR PROFORMA**

<b>Crime Control</b>	<b>ADOPTED 2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>
<b>Unreserved</b>	3,930,709	3,740,387	3,140,284	2,512,040	1,908,061
<b>Reserved for Encumbrances</b>	0	0	0	0	0
<b>Reserved for Contengencies</b>	0	0	0	0	0
<b>BEGINNING BALANCE</b>	3,930,709	3,740,387	3,140,284	2,512,040	1,908,061
<b>Revenues</b>					
CCPD sales tax	6,900,000	6,969,000	7,108,380	7,321,631	7,577,888
Interest on investments	8,700	8,787	8,875	8,964	9,053
Juvenile Drug Testing	8,000	8,080	8,161	8,242	8,325
<b>Sub-Total</b>	6,916,700	6,985,867	7,125,416	7,338,837	7,595,267
Decision Packages:					
1 NONE					
<b>Total Revenue</b>	6,916,700	6,985,867	7,125,416	7,338,837	7,595,267
<b>Total Funds Available</b>	10,847,409	10,726,254	10,265,700	9,850,878	9,503,328
<b>Expenditures</b>					
<b>By Department</b>					
CCCCPD-Police Ofcr Cost	6,277,981	6,280,572	6,330,639	6,383,551	6,439,494
Police Officer Trainee Intern	0	6,439	6,439	6,439	6,439
CCCCPD-Pawn Shop Detail	206,500	208,669	210,956	213,366	215,908
CCCCPD-PS Vehicles & Equip	156,000	159,720	163,529	167,430	171,425
CCCCPD-Police Academy Cost	0	38,365	38,365	38,365	38,365
Election Costs	120,000	0	0	0	0
Juvenile Assessment Center	489,961	494,387	498,997	503,803	508,815
Citizens Advisory Council	199,849	201,479	203,180	204,957	206,815
Juvenile City Marshals	78,338	79,889	81,471	83,085	84,730
Reserve Approp - CC CCPD	150,000	0	0	0	0
<b>Sub-Total</b>	7,678,629	7,469,520	7,533,576	7,600,995	7,671,992
<b>Obligated</b>					
Police Salary Increases:					
1 Police 2018 increase 2%		86,000	86,000	86,000	86,000
2 Police 2019 increase 2%			87,720	176,756	267,127
3 Police 2020-2036 increase 1.5%				67,106	67,106
	0	86,000	173,720	262,756	353,127
<b>1st Priority</b>					
1 Step Increases 2017		15,000	15,000	15,000	15,000
2 Step Increases 2018		15,450	15,450	15,450	15,450
3 Step Increases 2019			15,914	32,225	48,944
4 Step Increases 2020-2034				16,391	33,274
5 Retirement Increase 2%	0	30,450	46,364	79,066	112,667
<b>Total Expenditures</b>	7,678,629	7,585,970	7,753,659	7,942,817	8,137,786
<b>Revenue</b>	6,916,700	6,985,867	7,125,416	7,338,837	7,595,267
<b>Net Revenue (Loss)</b>	(761,929)	(600,103)	(628,244)	(603,979)	(542,520)
<b>Unreserved</b>					
<b>Reserved</b>	3,168,781	2,568,677	1,940,433	1,336,454	793,934
<b>Estimated Ending Balance</b>	3,168,780	2,568,677	1,940,433	1,336,454	793,934
Assumptions:					
Sales Tax	1%	2%	3%	4%	4%
Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%
Crime Control District ends on March 31, 2018 unless public votes to continue					



# ADDITIONAL INFORMATION

*To assist the reader of the Annual Budget document in understanding various terms, a budget glossary has been included.*

**Accrual Accounting**—Accrual accounting is the basis of accounting in which revenues and expenditures are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue earned between July 1 and September 30, but not received until October 10, will be recorded as revenue on September 30 rather than on October 10.

**Adopted Budget**—An adopted budget, as used in the fund summaries and department and program summaries within the budget document, represents the fiscal year budget as originally adopted by the City Council.

**Ad Valorem Taxes**—Ad valorem taxes, commonly referred to as property taxes, are taxes levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

**Amended Budget**—Amended budget, as used throughout the budget document, represents the original budget plus any amendments passed after the adoption of the current budget.

**Appropriation**—An appropriation is an authorization made by City Council which permits City officials to incur obligations for a specific purpose.

**Appropriation Ordinance**—An appropriation ordinance is the official enactment by City Council to establish legal authority for City officials to obligate and expend resources.

**Assessed Valuation**—Assessed valuation is a value upon real or other property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions.

**Attrition**—Attrition is savings that occur when fully funded personnel vacant positions are not filled immediately.

**Authorized Positions**—Authorized positions are personnel slots which are authorized in the adopted budget to be filled during the year.

**Balanced Budget**—Budget where the current expenditure equals current revenue.

**Balance Sheet**—A balance sheet is a financial statement that discloses assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

**Bonds**—Bonds are debt instruments that require payment of a specified principal amount on a certain date (a maturity date), together with interest at a stated rate, or according to a formula for determining the interest rate.

**Budget**—A budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to Council for adoption and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

**Budgetary Control**—Budgetary control is the control or management of a government in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**Capital Budget**—A capital budget is a plan of proposed capital outlays and the means of financing them. The annual capital budget is the primary means by which most of the capital acquisition, spending, and construction activities for facilities and major improvements of a government are controlled. The use of annual capital budgets is usually required by law; however, annual capital budgets are essential to sound financial management and should be adopted by every government.

**Capital Improvement Plan (CIP)**—A Capital Improvement Plan is a comprehensive program that projects the capital needs of a community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital Improvement Plans are essential to sound Infra structure and financial planning. Annual capital budget appropriations are derived from the long-term capital improvement plan.

**Capital Outlay**—Capital outlay is an item costing more than \$5,000 and having a useful life of more than one year. For financial purposes the item is depreciated over its useful life, for budget purposes the expenditure occurs when funds are expended.

**Cash Accounting**—Cash accounting is a basis of accounting in which transactions are recorded when expensed.

**Current**—The term “current” designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

**Debt Service**—Debt service is the amount of money necessary to pay interest and principal on outstanding debt.

**Debt Service Reserve**—The Debt Service Reserve is a fund which may be used to pay debt services on revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer is usually required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit**—A deficit is the excess of expenditures over revenues during an accounting period.

**Department**—A Department is a major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation**—Decline in the market value of an asset.

**Effective Tax Rate**—The rate which produces the same effect in terms of the total amount of taxes as compared to the prior year.

**Encumbrance**—An encumbrance includes obligations such as purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

**Enterprise Fund**—A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate and meet all necessary expenditures. Enterprise funds are established for

services such as water, wastewater, gas, airport, and golf courses.

**Estimated Revenue**—An estimated revenue is the amount of projected revenue to be collected during the fiscal year.

**Expenditure**—Expenditures are decreases in net financial resources. They include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

**Expenditure Classification**—An expenditure classification classifies the types of items purchased or services obtained; for example, salaries and retirement, materials and supplies, contractual services, other charges, capital outlay, reimbursements and insurance.

**Expenses**—Expenses are decreases in net total assets. They represent the total cost of operations during a period, regardless of the timing of related expenditures.

**Fees**—Fees are charges for service.

**Fiscal Year**—The fiscal year is a time period designated by the City which signifies the beginning and ending period for recording financial transactions. The City of Corpus Christi has specified October 1 to September 30 as its fiscal year.

**Fixed Assets**—Fixed Assets of long-term character are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost**—A fixed cost, such as rent, does not change with increases or decreases in the amount of services provided.

**Full Faith and Credit**—Full faith and credit is a pledge of the City’s taxing power to repay debt obligations (typically used in reference to General Obligation Bonds or tax supported debt).

**Full-Time Equivalent (FTE)** - Full-time equivalent is a measure of authorized personnel calculated by equating 2,080 hours of work per year with the full-time equivalent of one position.

**Functional Classification**—A functional classification is the expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, etc.

**Fund**—A fund is an accounting entity that has a set of self-balancing accounts and records all financial transactions for specific activities or government

functions. Eight commonly used funds in public accounting are general fund, capital projects funds, special revenue funds, debt service funds, enterprise funds, trust funds, internal service funds, and special assessment funds.

**Fund Balance**—The excess of assets over liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

**Fund Summary**—A fund summary is a financial forecasting statement that combines beginning and ending balances, including estimated revenues and expenditures for any period of time. **Funding Source**—A funding source specifically identifies dollars allocated to meet budgeted requirements and/or expenses.

**General Fund**—The General Fund is used to account for all financial resources except those required to be accounted for in another fund.

**General Accepted Accounting Principles**—GAAP are the uniform minimum standards of, and guide lines to financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Obligation Bonds (G.O. Bonds)**—General Obligation Bonds are bonds that are secured by full Faith and credit of the issuer. G.O. Bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvements such as parks and roads.

**Governmental Funds**—All funds except for the profit and loss funds (e.g., enterprise fund, internal service fund, and trust fund). Examples of government funds are the general fund, special assessment fund and capital projects fund. Governmental funds use the Modified Accrual accounting method.

**Grant**—A grant is a contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specific purposes.

**Indirect Cost**—Indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Infrastructure**—Infrastructures are structures and equipment such as highways, bridges, buildings and public utilities such as water and wastewater systems.

**Intergovernmental Revenue**—A Intergovernmental revenue is revenue received from other governments in the form of grants, shared revenues or payments in lieu of taxes.

**Internal Service Funds**—Internal Service Funds finance and account for services, materials and supplies furnished to various departments of the City and, in a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

**Modified Accrual Basis**—Revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred.

**Nonrecurring Revenue**—A nonrecurring revenue is a one-time windfall that is budgeted for only one fiscal year.

**Operating Budget**—The operating budget is a plan of financial operation embodying an estimate of proposed expenditures for a given period (typically a fiscal year) and the proposed means of financing them (revenue estimates). The term usually indicates a financial plan for a single fiscal year.

**Ordinance**—An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with a higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Performance Measures**—Performance measures are specific measures of work performed within an activity or program (such as, total number of dispatched calls) Performance measures are also specific quantitative measures of results obtained through a program or activity.

**Pro Forma**—A pro forma is a sample form, document statement, certificate, or presentation. The contents may be wholly or partially hypothetical, present actual facts, estimates, or proposals.

**Property Tax**—Property taxes are levied on all real and personal property according to the property's valuation and the tax rate, in compliance with State Property Tax Code.

**Real Property**—Real property as classified by the

State Property Tax Board includes residential single and multi-family, vacant lots, acreage, farm and ranch improvements, commercial and industrial, and oil, gas and other mineral reserves.

**Reserve**—A reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

**Revenue Bonds**—Revenue bonds are bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the ad valorem tax rate. Pledged revenues may be derived from operation of the financial project, grants and excise or other specified non-ad valorem tax.

**Revenues**—Revenues are (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity or (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

**Taxes**—Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term does not include charges for services rendered only to those paying such charges such as sewer services.

**Tax Rate**—Tax rate is the amount of tax levied for each \$100 of assessed valuation.

**Transfers**—Transfers are the authorized exchanges of cash or other resources between funds.

**Unencumbered Balance**—An unencumbered balance is the amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**User Fees**—User fees is the payment of a fee for direct receipt of a public service by the party benefiting from the service.

## ACRONYMS

ACM	Assistant City Manager	OCL	Outside City Limits
ADA	Americans with Disabilities Act of 1990	OMB	Office of Management and Budget
A/E	Architectural Engineering	PE/WS	Polyethylene/Wrapped Steel
AMR	Automated Meter Reading	PFC	Passenger Facility Charges
AMSA	Association of Metropolitan Sewerage Agency	PIO	Public Information Office
BFI	Browning Ferris Industries	RFP	Request for Proposal
CAD	Computer Aided Dispatch	RIVZ	Reinvestment Zone
CAFR	Comprehensive Annual Financial Report	ROW	Right of Way
CATV	Cable Television	RTA	Regional Transit Authority
CC	Corpus Christi	SWS	Solid Waste Services
CCISD	Corpus Christi Independent School District	TBD	To Be Determined
CDBG	Community Development Block Grant	TCEQ	Texas Commission on Environmental Quality
CGS	Cost of Goods Sold	TESS	Thermal Energy Storage System
CIP	Capital Improvement Plan	TIF	Tax Increment Finance
CM	City Manager	TNRCC	Texas Natural Resource Conservation Commission
CMMS	Computerized Maintenance Management System	TSA	Transportation Security Administration
CO	Certificates of Obligation	TXDOT	Texas Department of Transportation
COTIF	Certificates of Obligation Tax Increment Finance	UBO	Utility Business Office
CPM	Center for Performance Measures	WIFI	Wireless Fidelity
CVB	Convention and Visitors Bureau	WWTP	Wastewater Treatment Plant
DARE	Drug Abuse Resistance Education	YTD	Year-to-Date
DEFY	Drug Education for Youth		
EEOC	Equal Employment Opportunity Commission		
EOC	Emergency Operations Center		
EMS	Emergency Medical Service		
EPA	Environmental Protection Agency		
ESG	Emergency Shelter Grant		
FAA	Federal Aviation Administration		
FEMA	Federal Emergency Management Association		
FTE	Full Time Equivalent		
GASB	Government Accounting Standards Board		
GFOA	Government Finance Officer's Association		
GIS	Geographic Information Systems		
GLO	General Land Office		
GO	General Obligation		
HOT	Hotel Occupancy Tax Fund		
HUD	Housing and Urban Development		
ICL	Inside City Limits		
LED	Light Emitting Diode		
LEPC	Local Emergency Planning Committee		
LNRA	Lavaca Navidad River Authority		
MCF	Thousand Cubic Feet		
MC	Municipal Court		
MGF	Million Gallons Daily Average Flow		
MIS	Municipal Information Systems		
MSW SS	Municipal Solid Waste System Service		
NCAD	Nueces County Appraisal District		
NIP	Neighborhood Initiatives Program		
NRA	Nueces River Authority		



